

DENVILLE HALL 2012

England & Wales · Charity number 1148968

Details

Other names	DENVILLE HALL
Status	Registered
Legal form	Charitable company
Company number	08174255
Registered	2012-09-14
Register	View on the Charity Commission register

Contact

Address	Denville Hall 62 Ducks Hill Road Northwood HA6 2SB
Phone	01923 825843
Email	office@denvillehall.org.uk
Website	www.denvillehall.org.uk

Activities

Objects: THE CHARITY'S OBJECTS ARE RESTRICTED SPECIFICALLY TO:(1) PROVIDING AND MAINTAINING A HOME OR HOMES OF REST FOR AGED OR INFIRM MEMBERS OF THE THEATRICAL PROFESSION;(2) RELIEVING AGED OR INFIRM MEMBERS OF THE THEATRICAL PROFESSION IN SUCH WAYS AS THE DIRECTORS THINK FIT; AND(3) SUBJECT TO THE FOREGOING, RELIEVING, IN SUCH WAYS AS THE DIRECTORS THINK FIT, INDIVIDUALS IN NEED BY REASON OF PHYSICAL, ECONOMIC OR OTHER DISADVANTAGE WHO ARE DEPENDANTS OF MEMBERS OF THE THEATRICAL PROFESSION.

Activities: THE CHARITY MAINTAINS AND SUPPORTS DENVILLE HALL AS A RESIDENTIAL, NURSING AND DEMENTIA CARE HOME FOR ELDERLY ACTORS AND OTHER MEMBERS OF THE THEATRICAL PROFESSION. THE CHARITY SERVES ELDERLY MEMBERS OF A PARTICULAR PROFESSION, ONE WHERE FINANCIAL SECURITY IS, IN MANY CASES, FAR FROM THE NORM. THE AIM OF DENVILLE HALL IS TO ENABLE RESIDENTS TO LIVE WITH DIGNITY AND FREEDOM OF CHOICE.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** The Advancement Of Health Or Saving Of Lives, Disability, Accommodation/housing
- **Who:** Elderly/old People, People With Disabilities

Geography

- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£3,362,632	£3,197,535	£17,406,824	59
2024-03-31	£3,074,713	£2,935,730	£17,116,992	60
2023-03-31	£2,717,319	£2,698,511	£16,245,277	56
2022-03-31	£2,701,144	£2,589,019	£16,865,963	57
2021-03-31	£2,515,614	£2,523,420	£17,966,926	59

Trustees

Name	Role	Appointed
Joanne Benjamin	Chair	2019-02-12
Alain Dunlop Airth		2025-08-22
Alan Brodie		2025-07-25
Diana Maria Howard		2021-07-13
James William Drever Hope		2021-10-22
Lisa Ann Bowerman		2020-04-07
Malcolm Sinclair		2019-02-12
Michael Henry Shelton		2020-04-07
Michael John Bennett		2025-01-31
Susannah Kraft		2022-07-01

Linked charities

- DENVILLE HALL (1148968-1)

DENVILLE HALL 2012

England & Wales - Charity number 1148968

Accounts

Registered number: 08174255

Charity number: 1148968

**DENVILLE HALL 2012
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

DENVILLE HALL 2012

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DENVILLE HALL 2012

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2025

Trustees and directors Joanne Benjamin, Chair
 Malcolm Sinclair
 Louisa Rix (resigned 31 January 2025)
 Derek Lamden (resigned 2 March 2025)
 Michael Shelton
 Lisa Bowerman
 James Hope
 Diana Howard
 James Coombes (resigned 16 July 2024)
 Susannah Kraft
 Michael Bennett (appointed 31 January 2025)
 Alan Brodie (appointed 25 July 2025)
 Alan Airth (appointed 22 August 2025)

**Company registered
number** 08174255

**Charity registered
number** 1148968

**Registered and principal
office** Denville Hall
 62 Ducks Hill Road
 Northwood
 Middlesex
 HA26 2SB

DENVILLE HALL 2012**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025****Committees****House Committee**

Lisa Bowerman, Chair
 Gareth Armstrong
 Esta Charkham
 Jolycon Coy
 Alexandra Donnachie
 Trudie Goodwin
 Michael Jenn
 Derek Lamden (resigned 2 June 2025)
 Jane Maud
 Jamie Newall
 Louisa Rix
 Michael Simkins

The remit of the house committee is to ascertain the eligibility of prospective beneficiaries. All trustees are welcome at any or all house committee meetings; Louisa Rix has elected to be a regular member of this committee.

Senior management team

Wilma Thomson, Manager
 Margareta Keane, Finance Manager

Independent auditor

Blick Rothenberg Audit LLP
 Chartered Accountants
 Statutory Auditor
 16 Great Queen Street
 Covent Garden
 London
 WC2B 5AH

Bankers

Barclays Bank plc
 1 Churchill Place
 London
 E14 5HP

Solicitors

Bircham Dyson Bell LLP
 50 Broadway
 London
 SW1H 0BL

Investment manager

Sarasin & Partners LLP
 Juxon House
 100 St Paul's Churchyard
 London
 EC4M 8BU

DENVILLE HALL 2012**TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2025**

The trustees present their annual report together with the audited financial statements of Denville Hall 2012 (the "charity") for the year ended 31 March 2025. The annual report serves the purposes of both a trustees' report and a directors' report under company law. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) effective 1 January 2019.

Structure, governance and management**a. Constitution**

Denville Hall is governed by a Scheme dated 17 March 1979 as amended by the Schemes dated 3 April 1992 and 15 November 2001. With effect from 1 October 2012 it is governed by the Articles of Association of Denville Hall 2012.

Denville Hall 2012 was formed as a limited company, number 8174255 on 9 August 2012 and as a registered charity, number 1148968. On 1 October 2012 all the responsibilities, assets and liabilities were transferred to Denville Hall 2012 under a transfer agreement. The new charity and company continue to be known as Denville Hall.

The trustees are responsible for governance, strategy and finance, for ensuring compliance with the Care Quality Commission (CQC) criteria, and for business planning. The House Committee is responsible for the support of the Registered Manager of Denville Hall, and for assessing the eligibility within our remit of those applying to us for care. The House Committee is dedicated to connecting the residents themselves to the world of theatre in which committee members still work, bringing into the house as they do vivid descriptions of the life and experiences they can share. Wilma Thomson, Manager, is the designated representative, known as the Nominated Individual with the CQC.

The trustees of Denville Hall are, as stipulated by our Articles of Association, made up of a percentage of those from the theatrical profession, many of whom have had long association with the charity, and of others having been recruited for their financial and other relevant expertise. The current Trustees are: Joanne Benjamin (Chair), Malcolm Sinclair (Vice Chair), Michael Shelton, Lisa Bowerman, James Hope, Diana Howard, and Susannah Kraft.

Denville Hall was founded in 1926 by Alfred Denville, in memory of his son who was killed in the Great War. The home was registered with the Charity Commission on 31 October 1962, when Richard and Sheila Attenborough were asked by Prince and Norah Littler to take on Denville's administration following their successful work with Noel Coward for the Actors' Orphanage.

Denville Hall is a member of the Combined Theatrical Charities, known now as "Acting for Others", an umbrella organisation chaired by Sir Stephen Waley Cohen, consisting of sister charities representing the performing arts including ballet and opera, actors' children, backstage staff, and performers in all parts of the world.

b. Method of appointment or election of trustees

Trustees are appointed on the basis of the skills they bring to the board and their willingness to serve. At any one time there may be no less than 3 trustees and no more than 12, of which 2 should be members or former members of the acting profession.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025**

Structure, governance and management (continued)**c. Policies adopted for the induction and training of trustees**

New trustees undergo an orientation day to brief them on: their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and inform them of the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of the charity. During the induction day they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

We continue a program of training for staff, volunteers, committee members and trustees, in awareness of our legal requirements to protect and safeguard the vulnerable adults in our care. We have had positive pharmacy audits including a full review of medication practices. We have established links with the Community Matron, the Palliative Care team, SALT and Rapid Response. We also have links with Mount Vernon Cancer Centre for palliative care training. There have been audits of Health and Safety and Fire and risk assessment. All mandatory training for staff by an external trainer is up to date.

d. Pay policy for senior staff

The pay of the charity's key management personnel is reviewed annually and normally increased in accordance with average earnings. Remuneration is also bench marked with Nursing Homes of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles. The staff of the Hall are paid a wage that is between the national minimum wage and the London Living wage.

Strategic report**Objectives and activities****a. Policies, objectives and strategies for achieving objectives**

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical, music and dance professions. Denville Hall also offers short stay respite and convalescent care and works closely, when required, with the palliative care team in our area. Where an applicant does not meet our criteria, we will always do our best to advise on alternative sources of help.

The charity serves elderly members of a particular profession, one where financial security is, in many cases, far from being the norm. Financial support is given through a general subsidy by us to all of our residents, and in particular, additional subsidy to those in greatest need. A potential beneficiary is never turned away for purely financial reasons – we deny access to services only when required to do so on medical and professional criteria agreed with the CQC as part of the charity's registration, or when there is no available bed. The trustees have had due regard to the guidance on public benefit published by the Charity Commission.

The trustees have reviewed the application of the Charity Governance Code, which was introduced in July 2017 in so far as it is applicable to the charity. The trustees apply areas of the code within the governance arrangements of the charity and are reviewing how elements of the code can be applied successfully.

As ever, our aim at Denville Hall is to enable our highly individual residents to live with dignity and freedom of choice amid surroundings that are physically and mentally comfortable. Within the nursing and residential area of the home we aim to preserve maximum independence and will help each person to choose, as much as is possible, what level of care he or she needs, consulting with them directly. We respect their decisions and abide by them, intervening only where absolutely necessary in the interests of safety and guided by professional recommendations.

DENVILLE HALL 2012

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Strategic report (continued)

Objectives and activities (continued)

We care for our dementia patients in Jeanne's Wing with dignity and respect, aiming to allow as much freedom as possible within safety constraints and in an atmosphere which is relaxed, stimulating and supportive. All those residents with dementia and who are deemed vulnerable are safeguarded within the Mental Capacity Act 2005, Deprivation of Liberty, in order to protect them from harm.

We strive to provide a varied and fulfilling life for all our residents, continually endeavouring to improve care, entertainment, nourishment, rest, and spiritual and artistic satisfaction. We work with each individual resident to identify wishes and hope to create a supportive and stimulating environment. Two members from the House Committee chair a well attended monthly Residents' Meeting, which gives residents an opportunity to voice any concerns or preferences and to make suggestions for improvements.

We continue to achieve a five star Food Safety and Hygiene rating.

Denville Hall received "Good" ratings for all domains from the CQC at their last visit in June 2019 and a smaller Infection Control inspection in January 2022. This was a great reward for the work and dedication of management and staff at Denville Hall.

Regular audits are being carried out in Health and Safety, Pharmacy, Fire Safety along with supervision of staff and staff training which has helped the operation of Denville Hall run smoothly and efficiently.

Wilma Thomson, our manager, has been tireless in keeping the residents at Denville Hall safe at all times. With her many years of experience in care homes and her proven skills in infection cases of Covid in the home have been minimal, but these were dealt with by the staff and did not spread. The residents continue to have vaccinations regularly as provided by the government. Regular visits by family and friends are now back to normal.

Live Streaming, through the National Theatre's generous donation of NT Live, continues to be a source of great joy, bringing as it does the world of live theatre directly to Denville Hall. We subscribe for Digital Theatre which records theatre productions, musicals and opera from theatres all over the UK. These productions can be accessed at any time, this has proved to be a great source of entertainment for everybody at Denville Hall. We are delighted that live concerts have continued this year and bring a great deal of pleasure to all the residents.

Weekly activities and regular trips, including exercise classes and visits from a physiotherapist and chiropodist continued throughout the year. Our Events Manager, Malvina Rog, continues to provide regular outings and entertainments, and classes for our residents.

Regular visits by family and friends are now back to normal. Wilma continues to make sure that she does all she can to keep the residents and staff safe at all times.

Our small 'corner shop' within Denville Hall, known as "Prompt Corner" is accessible to both the main house and Jeanne's Wing residents and continues to be very popular.

Denville Hall is supported by generous gifts from individuals, and with grants from trusts and other organisations. We are deeply grateful to the Combined Theatrical Charities and their Acting For Others grants, and to the Sir Terence Rattigan Foundation and the Noel Coward Foundation for their generous, ongoing support.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025**

Strategic report (continued)**Objectives and activities (continued)**

We continue a program of training, in accord with our legal requirements to protect and safeguard the vulnerable adults in our care, and to support our staff in their continued growth within the sector. We are very proud of the uniqueness of Denville Hall and are eternally grateful for the support we get from our profession. During the year ended 31 March 2025, the trustees along with its separate company, Denville Hall Development Limited, has appointed an Appeal Director, Caroline Smith, who, alongside the Chair of Trustees and the Development Company has formulated a fund raising strategy to raise the money for the development of the new buildings. The intention is to start the building work in 2026, the Charity's centenary year. Caroline has put in place all the relevant fundraising policies that are required by the Charities Commission and the Fund Raising Regulator's Code of Practice.

It is with sadness that we record the deaths in the year ending 31 March 2025 of the following residents: Eva Blumenau, Jane McCullough, John Morgan, Celia Mitchell, Marina Martin, Marilyn Higgins, Sebastian Breaks, Joan Plowright, Marianne Faithfull and Philip Clive.

Financial review**a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The trustees have considered the twelve months from the date of signing of the financial statements and are satisfied that the charity can meet its commitments as they fall due based on the ability to draw down on the investment portfolio as required. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

b. Principal risks and uncertainties

Denville Hall has on-going processes, which operated throughout the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the charity in undertaking its activities. When it is not able to address risk issues using internal resources, the charity takes advice from external experts with specialist knowledge. The trustees acknowledge their responsibility to identify, assess and manage risks and have systems and processes set up to do so.

Finances are now monitored by the main Trustee Board which assesses risks, the manager and heads of department meet regularly to review health and safety issues. Training courses are available to members of staff to enhance their skills in risk related areas.

The principal risk and uncertainties identified by the trustees are:

- Ensuring continued operational efficiency with the ability to fund the increasing levels of operating expenditure is paramount
- CQC requirements and our compliance with them are vital to the care and safety of our residents themselves and to the running of the business.
- Uncertainty surrounding public funding of residents necessitates a focused approach to ensuring sufficient funds from other quarters. We work closely with our sister charities, with individual supporters and indeed with local authorities where help is available.
- Investment returns are of course always subject to market fluctuations. We are confident, given our long association with them and overall impressive track record, of the experience and expertise of our investment managers at Sarasin & Partners LLP. Denville Hall's participation in their funds ensures a far wider spread of our investments that we could ever manage as an individual charity, and has proven itself a good decision that has buffered us against some of the inevitable ups and downs of the world of finance.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025**

Strategic report (continued)**Objectives and activities (continued)**

The trustees have ultimate responsibility for managing the risks faced by charity, they have given consideration to the major risks to which the charity is exposed and has concluded that adequate systems are in place to manage these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

c. Review of the year and reserves policy

The financial statements present the accounts of the charity including all operating income and expenditure, donations and investment income, assets and liabilities.

The major sources of recurring income for the charity are fees for residential care, investment income, and donations. Income for the year from residents' fees was £2,930,031 (2023/24: £2,654,954), a 10% increase on the previous year. The increase was due to increased occupancy levels. Total expenditure for the year was £3,197,535 (2023/24: £2,935,730), an increase of 9%. The major item of direct expenditure continues to be staff costs.

The charity received £108,603 in donations, grants and legacies (2023/24: £106,195).

We acknowledge with immense gratitude the support of many generous donors, including Acting for Others (£25,000) and Equity Charitable Trust (£1,000).

The net surplus before investment gains was £165,097 (2023/24: £138,983).

Investment gains for the year were £124,735 (2023/24: £732,732).

Net assets were £17,406,824 (2023/24: £17,116,992) of which £10,941,258 (2023/24: £10,743,613) are invested.

The trustees continue to exercise firm control over costs and to seek additional income via existing and new income generating activities. It is evident that the charity is highly dependent upon its investment income and on the donations and legacies it receives each year. The trustees' aim is to ensure the charity can reach an operational break even point over the short to medium term.

Investments

The charity's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing a consistent and sustainable amount to support expenditure; and
- delivering these objectives within acceptable levels of income return risk.

The charity's long term investments are managed by Sarasin & Partners LLP, maintaining diversification across a wide range of asset classes in order to produce an appropriate balance between risk and return. The investments are held in three funds managed by Sarasin & Partners LLP so as to spread the investment risk. The investment strategy, policy and performance is monitored by the Finance Committee. At 31 March 2025 investments totalled £10,941,258 (2023/24: £10,743,613). The total income return on investments for the year was £323,998 (2023/24: £313,564) representing a yield of 3.0% (2023/24: 3.0%).

Income generation

The charity raises funds from fees levied on residents, grants from certain established benefactors and its investment portfolio. We adopt the Fundraising Code set out by the Fundraising regulator when seeking funds to support our core work.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025**

Reserves

The charity's reserves policy is to maintain sufficient free reserves to enable it to meet its short term financial obligations in the event of an unexpected revenue shortfall and to allow the charity to be managed efficiently and provide a buffer that would ensure uninterrupted services. The trustees can call upon cash reserves held within the investment portfolio of approximately £0.5 million which equates to three months' expenditure to cover any shortfall in income..

Plans for future periods

We continue with recruitment, training, refurbishment and all relevant work on compliance, while maintaining strict control on costs.

Plans continue for future development of the adjacent site on which there are two derelict properties, and the garden. The trustees are intending to develop the site by demolishing the two properties and building two blocks of sheltered housing and additional facilities for residents with a view to not only improving facilities for residents, but also generating additional revenue. We have received Planning Permission for this development and Business plans are being drawn up. In order to do this we have set up a separate company, Denville Hall Development Limited, with a separate Board of Directors, to manage the fundraising and execution of the development project. An Appeal Director has been appointed to develop a fundraising strategy for us to go forward with this development. Fundraising is in progress and will be maximised during 2026 which is the charity's centenary year.

Disclosure of information to auditor

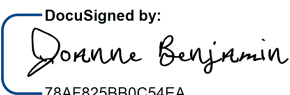
Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charitable group's auditor is unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditor is aware of that information.

Auditor

We are delighted to say that we are very happy with our choice of auditor, Blick Rothenberg Audit LLP, who continue to serve us well and enthusiastically, working alongside our Finance Manager, Margareta Keane, in a timely and efficient fashion.

Approved by order of the members of the board of trustees and signed on their behalf by:

DocuSigned by:

78AF825BB0C54EA...
Joanne Benjamin
Chairperson

Date: 15-Oct-25 | 11:14 BST

DENVILLE HALL 2012**STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 MARCH 2025**

The trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the trustees' report including the strategic report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial . Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the group and the charity's transactions and disclose with reasonable accuracy at any time the financial position of the group and the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DENVILLE HALL 2012**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012****FOR THE YEAR ENDED 31 MARCH 2025**

Opinion

We have audited the financial statements of Denville Hall 2012 (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 March 2025 which comprise the consolidated statement of financial activities, the consolidated balance sheet, the charity balance sheet, the consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 March 2025 and of the group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

DENVILLE HALL 2012

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's opinion thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the trustees' report have been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

DENVILLE HALL 2012**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025****Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with trustees and other management, and from our commercial knowledge and experience of the charity and care sectors;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011, taxation legislation and data protection, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's and group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining accounting estimates; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

DENVILLE HALL 2012**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025**

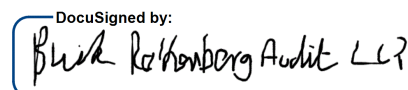
There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

A55DB73BE5414B0...
Mark Hart (senior statutory auditor)

for and on behalf of
Blick Rothenberg Audit LLP

Chartered Accountants
Statutory Auditor

16 Great Queen Street
Covent Garden
London
WC2B 5AH

Date: 15-Oct-25 | 14:46 BST

DENVILLE HALL 2012**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2025**

	Note	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:				
Donations and legacies	3	108,603	108,603	106,195
Charitable activities	4	2,930,031	2,930,031	2,654,954
Investments	5	323,998	323,998	313,564
Total income		3,362,632	3,362,632	3,074,713
Expenditure on:				
Raising funds	6	90,470	90,470	7,583
Charitable activities	7	3,107,065	3,107,065	2,928,147
Total expenditure		3,197,535	3,197,535	2,935,730
Net income before net gains on investments		165,097	165,097	138,983
Net gains on investments	15	124,735	124,735	732,732
Net movement in funds		289,832	289,832	871,715
Reconciliation of funds:				
	9			
Total funds brought forward		17,116,992	17,116,992	16,245,277
Net movement in funds		289,832	289,832	871,715
Total funds carried forward		17,406,824	17,406,824	17,116,992

The consolidated statement of financial activities includes all gains and losses recognised in the year.

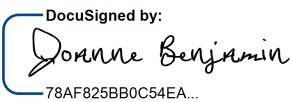
The notes on pages 18 to 34 form part of these financial statements.

DENVILLE HALL 2012**CONSOLIDATED BALANCE SHEET
FOR THE YEAR ENDED 31 MARCH 2025**

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	11	5,999,975	6,150,818
Investments	12	10,941,258	10,743,613
		<u>16,941,233</u>	<u>16,894,431</u>
Current assets			
Debtors	13	110,222	164,570
Cash at bank and in hand		738,253	378,570
		<u>848,475</u>	<u>543,140</u>
Current liabilities			
Creditors: amounts falling due within one year	14	(382,884)	(320,579)
		<u>465,591</u>	<u>222,561</u>
Net current assets			
		<u>17,406,824</u>	<u>17,116,992</u>
Total assets less current liabilities			
		<u>17,406,824</u>	<u>17,116,992</u>
Total net assets			
		<u>17,406,824</u>	<u>17,116,992</u>
Charity funds			
Restricted funds	15	-	-
Unrestricted funds	15	17,406,824	17,116,992
		<u>17,406,824</u>	<u>17,116,992</u>
Total funds			
		<u>17,406,824</u>	<u>17,116,992</u>

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:

DocuSigned by:

 78AF825BB0C54EA...

Joanne Benjamin
Chairperson

Date: 15-Oct-25 | 11:14 BST

The notes on pages 18 to 34 form part of these financial statements.

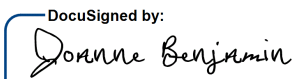
DENVILLE HALL 2012**CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 MARCH 2025**

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	11	5,262,861	5,436,628
Investments	12	10,941,358	10,743,713
		16,204,219	16,180,341
Current assets			
Debtors	13	864,912	880,614
Cash at bank and in hand		707,693	378,499
Current liabilities		1,572,605	1,259,113
Creditors: amounts falling due within one year	14	(370,000)	(314,879)
Net current assets		1,202,605	944,234
Total assets less current liabilities		17,406,824	17,124,575
Total net assets		17,406,824	17,124,575
Charity funds			
Restricted funds	15	-	-
Unrestricted funds	15	17,406,824	17,124,575
Total funds		17,406,824	17,124,575

The charity's net movement in funds for the year was £282,249 (2024 - £879,298).

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:

DocuSigned by:

 78AF825BB0C54EA...

Joanne Benjamin

Chairperson

Date:

15-Oct-25 | 11:14 BST

The notes on pages 18 to 34 form part of these financial statements.

DENVILLE HALL 2012**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2025**

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash provided by / (used in) operating activities	19	149,678	(81,742)
Cash flows from investing activities			
Dividends, interests and rents from investments		323,998	313,564
Purchase of tangible fixed assets		(41,083)	(332,856)
Proceeds from sale of investments		-	287,308
Purchase of investments		(11,517)	(21,742)
Acquisition of subsidiary		-	100
Net cash provided by investing activities		271,398	246,374
Change in cash and cash equivalents in the year		421,076	164,632
Cash and cash equivalents at the beginning of the year		468,531	303,899
Cash and cash equivalents at the end of the year	20	889,607	468,531

The notes on pages 18 to 34 form part of these financial statements

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****1. General information**

The charity is a company limited by guarantee and is incorporated and registered in England and Wales. Its registered office and principal place of business is Denville Hall, 62 Ducks Hill Road, Northwood, Middlesex, HA6 2SB.

The financial statements are presented in Sterling (£), which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession.

2. Accounting policies**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and the Companies Act 2006.

Denville Hall 2012 meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The consolidated statement of financial activities (SOFA) and consolidated balance sheet consolidate the financial statements of the charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The consolidated financial statements incorporate those of Denville Hall 2012 and its subsidiary (i.e. entities that the group control through its power to govern the financial and operating policies so as to obtain economic benefits). Where a subsidiary is acquired during the year it is consolidated using the acquisition method. The results are incorporated from the date that control passes.

All financial statements are made up to 31 March 2025. All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation.

The charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own statement of financial activities in these financial statements.

2.2 Going concern

The trustees have considered the twelve months from the date of approving the financial statements and are satisfied that the charity can meet its commitments as they fall due, based on the ability to draw down on the investment portfolio as required. The trustees are taking steps to increase income and reduce costs so that the charity becomes operationally secure which will enable free reserves to be restored to the desired level. On this basis, the trustees have therefore concluded that it is appropriate to prepare the financial statements on a going concern basis.

2.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

2. Accounting policies (continued)**2.4 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from residents' fees is recognised over the period in which the service is provided.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the charity has sufficient evidence that a gift has been left to it (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the charity, can be reliably measured. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Investment income is recognised when receivable and the amount can be reliably measured. This is normally when the investment managers are notified for the interest receivable by the banks or dividends are declared and notification has been received of the dividend due.

2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the group's objectives, as well as any associated support costs.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation. These costs include costs related to statutory audit.

All expenditure is included in the statement of financial activities on an accruals basis. Irrecoverable VAT is allocated to the relevant expenditure as incurred.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

2. Accounting policies (continued)**2.6 Tangible fixed assets and depreciation (continued)**

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property	-	2% straight line
Fixtures and fittings	-	10% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the consolidated statement of financial activities.

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at their fair value at the balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and presented as 'gains/(losses) on investments' in the statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

2.9 Operating leases

Rentals paid under operating leases are charged to the consolidated statement of financial activities on a straight line basis over the lease term.

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

2. Accounting policies (continued)**2.11 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities, including trade and other creditors and accruals, are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the consolidated statement of financial activities as a finance cost.

2.12 Financial instruments

The company has elected to apply Sections 11 and 12 of FRS 102 in respect of financial instruments.

Financial assets and financial liabilities are recognised when the company becomes party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

The company's policies for its major classes of financial assets and financial liabilities are set out below.

Financial assets

Basic financial assets, including trade and other debtors, cash and bank balances, intercompany working capital balances, and intercompany financing are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest for a similar debt instrument. Financing transactions are those in which payment is deferred beyond normal business terms or is financed at a rate of interest that is not a market rate.

Such assets are subsequently carried at amortised cost using the effective interest method, less any impairment.

Financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument. Financing transactions are those in which payment is deferred beyond normal business terms or is financed at a rate of interest that is not a market rate.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

2. Accounting policies (continued)**Financial instruments (continued)****Impairment of financial assets**

Financial assets measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the profit and loss account.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between the asset's carrying amount and the best estimate of the amount the company would receive for the asset if it were to be sold at the reporting date.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If the financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets and financial liabilities

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Offsetting of financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.13 Pensions

The group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the group to the fund in respect of the year.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****3. Income from donations and legacies**

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Donations	89,040	89,040	106,055
Legacies	19,563	19,563	140
	<u>108,603</u>	<u>108,603</u>	<u>106,195</u>

4. Income from charitable activities

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Fees receivable	2,930,031	2,930,031	2,654,954
	<u>2,930,031</u>	<u>2,930,031</u>	<u>2,654,954</u>

5. Investment income

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from local listed investments	323,293	323,293	313,564
Interest receivable	705	705	-
Total 2025	<u>323,998</u>	<u>323,998</u>	<u>313,564</u>

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****6. Expenditure on raising funds****Trading expenses**

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Administrative expenses	29,863	29,863	7,583
Interest payable	10	10	-
Staff costs	60,597	60,597	-
	<u>90,470</u>	<u>90,470</u>	<u>7,583</u>
Total 2024	<u>7,583</u>	<u>7,583</u>	

7. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	Support costs 2025 £	Total funds 2025 £	Total funds 2024 £
Staff costs	1,869,907	294,463	2,164,370	1,978,677
Residents' costs	290,138	-	290,138	287,404
Premises costs	12,108	336,830	348,938	426,275
Legal and professional	-	37,105	37,105	22,807
Other costs	29,634	10,033	39,667	59,497
Governance costs	-	32,898	32,898	28,483
Depreciation	-	193,949	193,949	125,004
Total 2025	<u>2,201,787</u>	<u>905,278</u>	<u>3,107,065</u>	<u>2,928,147</u>
Total 2024	<u>2,037,406</u>	<u>890,741</u>	<u>2,928,147</u>	

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****8. Auditor's remuneration**

	2025 £	2024 £
Fees payable to the charity's auditor for the audit of the charity's annual accounts	32,898	28,483

9. Staff costs

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Wages and salaries	1,770,290	1,576,499	1,712,405	1,576,499
Social security costs	171,542	149,069	169,600	149,069
Contribution to defined contribution pension schemes	69,055	60,320	68,285	60,320
	2,010,887	1,785,888	1,950,290	1,785,888

The average number of persons employed by the charity during the year was as follows:

	Group 2025 No.	Group 2024 No.
Care	38	39
Support	21	21
	59	60

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2025 No.	Group 2024 No.
In the band £70,001 - £80,000	1	1

The remuneration of key management personnel including employer pension costs and social security costs were £90,192 (2024: £85,016).

10. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2024 - £NIL).

During the year, no travel expenses were reimbursed or paid directly to any trustees (2024: two trustees totalling £30).

During the year, consultancy fees of £Nil (2024: £18,750) were paid to an entity under common directorship.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****11. Tangible fixed assets****Group**

	Freehold property £	Fixtures and fittings £	Assets in the course of construction £	Total £
Cost				
At 1 April 2024	6,079,273	651,081	2,178,045	8,908,399
Additions	-	18,159	22,924	41,083
At 31 March 2025	6,079,273	669,240	2,200,969	8,949,482
Depreciation				
At 1 April 2024	2,412,716	344,865	-	2,757,581
Charge for the year	125,003	66,923	-	191,926
At 31 March 2025	2,537,719	411,788	-	2,949,507
Net book value				
At 31 March 2025	3,541,554	257,452	2,200,969	5,999,975
At 31 March 2024	3,666,557	306,216	2,178,045	6,150,818

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****11. Tangible fixed assets (continued)****Company**

	Freehold property £	Fixtures and fittings £	Assets in the course of construction £	Total £
Cost				
At 1 April 2024	6,079,273	651,081	1,463,855	8,194,209
Additions	-	18,159	-	18,159
At 31 March 2025	6,079,273	669,240	1,463,855	8,212,368
Depreciation				
At 1 April 2024	2,412,716	344,865	-	2,757,581
Charge for the year	125,003	66,923	-	191,926
At 31 March 2025	2,537,719	411,788	-	2,949,507
Net book value				
At 31 March 2025	3,541,554	257,452	1,463,855	5,262,861
At 31 March 2024	3,666,557	306,216	1,463,855	5,436,628

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****12. Fixed asset investments**

Group	Listed investments £	Cash balances held within the portfolio £	Total £
Cost or valuation			
At 1 April 2024	10,653,652	89,961	10,743,613
Additions	11,517	-	11,517
Revaluations	124,735	-	124,735
Cash movement	-	61,393	61,393
At 31 March 2025	10,789,904	151,354	10,941,258
Net book value			
At 31 March 2025	10,789,904	151,354	10,941,258
At 31 March 2024	10,653,652	89,961	10,743,613

All the above fixed asset investments are held in the UK.

The charity investments comprise units in the Sarasin Endowment Fund Class A, the Sarasin Income and Reserves Fund Class A and the ICS Sterling Liquidity Fund managed by Sarasin and Partners LLP.

The historical cost of the listed investments is £7,110,429 (2024: £7,131,612) and the historical cost of the other investments is £151,354 (2024: £89,961).

DENVILLE HALL 2012

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

12. Fixed asset investments (continued)

Charity	Investments in subsidiary companies £	Listed investments £	Cash balances held within portfolio £	Total £
Cost				
At 1 April 2024	100	10,653,652	89,961	10,743,713
Additions	-	11,517	-	11,517
Revaluations	-	124,735	-	124,735
Cash movement	-	-	61,393	61,393
At 31 March 2025	100	10,789,904	151,354	10,941,358
Net book value				
At 31 March 2025	100	10,789,904	151,354	10,941,358
At 31 March 2024	100	10,653,652	89,961	10,743,713

Principal subsidiaries

The following was a subsidiary undertaking of the charity:

Name	Company number	Registered office or principal place of business	Principal activity
Denville Hall Development Limited	14945964	16 Great Queen Street, Covent Garden, London, United Kingdom, WC2B 5AH	Site development management
Class of shares	Holding		
Ordinary	100%		

The financial results of the subsidiary for the year were:

Name	Expenditure £	Loss for the year £	Net (liabilities) £
Denville Hall Development Limited	116,088	(116,088)	(123,571)

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****13. Debtors**

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Due after more than one year				
Amounts owed by group undertakings	-	-	757,739	751,586
	-	-	757,739	751,586
Due within one year				
Trade debtors	36,515	67,309	36,515	67,309
Other debtors	6,841	35,542	3,792	-
Prepayments and accrued income	66,866	61,719	66,866	61,719
	110,222	164,570	864,912	880,614

Amounts owed by group undertakings are subject to interest at 2% per annum and are repayable on 31 December 2028, save that the lender may demand repayment at an earlier date.

14. Creditors: amounts falling due within one year

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Trade creditors	161,349	110,870	161,349	110,870
Other taxation and social security	42,561	40,303	39,990	40,303
Other creditors	1,003	9,583	100	9,583
Accruals and deferred income	177,971	159,823	168,561	154,123
	382,884	320,579	370,000	314,879

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****15. Statement of funds****Statement of funds - current year**

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2025 £
Unrestricted funds						
Unrestricted General Fund	222,561	3,038,634	(3,072,532)	276,927	-	465,590
Unrestricted Income Fund	10,743,613	323,998	-	(251,087)	124,735	10,941,259
Unrestricted Capital Fund	6,150,818	-	(125,003)	(25,840)	-	5,999,975
	<u>17,116,992</u>	<u>3,362,632</u>	<u>(3,197,535)</u>	<u>-</u>	<u>124,735</u>	<u>17,406,824</u>

Statement of funds - prior year

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
Unrestricted funds						
Unrestricted General Fund	297,687	2,761,149	(2,810,726)	(25,549)	-	222,561
Unrestricted Income Fund	10,267,934	313,564	-	(570,617)	732,732	10,743,613
Unrestricted Capital Fund	5,679,656	-	(125,004)	596,166	-	6,150,818
	<u>16,245,277</u>	<u>3,074,713</u>	<u>(2,935,730)</u>	<u>-</u>	<u>732,732</u>	<u>17,116,992</u>

DENVILLE HALL 2012

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

16. Summary of funds

Summary of funds - current year

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2025 £
General funds	17,116,992	3,362,632	(3,197,535)	-	124,735	17,406,824

Summary of funds - prior year

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
General funds	16,245,277	3,074,713	(2,935,730)	-	732,732	17,116,992

17. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Total funds 2025 £
Tangible fixed assets	5,999,975	5,999,975
Fixed asset investments	10,941,258	10,941,258
Current assets	848,475	848,475
Creditors due within one year	(382,884)	(382,884)
Total	17,406,824	17,406,824

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	6,150,818	-	6,150,818
Fixed asset investments	10,743,613	-	10,743,613
Current assets	543,140	-	543,140
Creditors due within one year	(320,579)	-	(320,579)
Total	17,116,992	-	17,116,992

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****18. Funds**

Unrestricted Funds comprise those funds which the trustees are free to use in accordance with the charitable objects. The trustees have been made designations out of the unrestricted funds.

The Unrestricted General Fund comprises the income and expenditure incurred in operating Denville Hall 2012, the care home.

The Unrestricted Income Fund comprises those investments, which are managed by Sarasin & Partners LLP, from which funds are transferred to the General Fund (shown as 'Transfers' in note 15) to support the charity's activities.

19. Reconciliation of net movement in funds to net cash flow from operating activities

	Group 2025 £	Group 2024 £
Net income for the year (as per Statement of Financial Activities)	289,832	871,715
Adjustments for:		
Depreciation charges	191,926	188,889
Gains on investments	(124,735)	(732,732)
Dividends, interests and rents from investments	(323,998)	(313,564)
Decrease / (increase) in debtors	54,348	(93,784)
Increase / (decrease) in creditors	62,305	(2,266)
Net cash provided by / (used in) operating activities	149,678	(81,742)

20. Analysis of cash and cash equivalents

	Group 2025 £	Group 2024 £
Cash in hand	738,253	378,570
Notice deposits (less than 3 months)	151,354	89,961
Total cash and cash equivalents	889,607	468,531

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025****21. Analysis of changes in net debt**

	At 1 April 2024 £	Cash flows £	At 31 March 2025 £
Cash at bank and in hand	378,570	359,683	738,253
	<u>378,570</u>	<u>359,683</u>	<u>738,253</u>

22. Pension commitments

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £69,055 (2024 - £60,320). Contributions totalling £257 (2024 - £9,483) were payable to the fund at the balance sheet date and are included in creditors.

23. Operating lease commitments

At 31 March 2025 the group and the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Not later than 1 year	2,233	23	2,233	23
Later than 1 year and not later than 5 years	3,537	-	3,537	-
	<u>5,770</u>	<u>23</u>	<u>5,770</u>	<u>23</u>

24. Connected charities

Denville Hall 2012 is a member of the Combined Theatrical Charities Appeals Council, an umbrella group, and the trustees and staff of Denville Hall 2012 are extremely grateful to the kindred charities for their kind assistance during the period.

25. Controlling party

There is no ultimate controlling party.

DENVILLE HALL 2012

England & Wales - Charity number 1148968

Accounts

DENVILLE HALL 2012
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

DENVILLE HALL 2012

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DENVILLE HALL 2012

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2024

Trustees and directors Joanne Benjamin, Chair
 Malcolm Sinclair
 Louisa Rix
 Derek Lamden
 Michael Shelton
 Lisa Bowerman
 James Hope (resigned 16 July 2024)
 Diana Howard
 James Coombes
 Michael Nathan Collins (resigned 23 July 2023)
 Susannah Kraft

**Company registered
number** 08174255

**Charity registered
number** 1148968

**Registered and principal
office** Denville Hall
 62 Ducks Hill Road
 Northwood
 Middlesex
 HA26 2SB

DENVILLE HALL 2012

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Committees

House Committee

Lisa Bowerman, Chair
James Coombes, Deputy Chair (resigned 22 July 2024)
Gareth Armstrong
Esta Charkham
Jolycon Coy
Alexandra Donnachie
Trudie Goodwin
Michael Jenn
Derek Lamden
Jane Maud
Jamie Newall
Louisa Rix (appointed Deputy Chair 22 July 2024)
Michael Simkins

The remit of the house committee is to ascertain the eligibility of prospective beneficiaries. All trustees are welcome at any or all house committee meetings; Derek Lamden and Louisa Rix have elected to be regular members of this committee.

Finance and General Purpose Committee

All trustees are members of this committee, with the addition of Michael Simkins (house committee member). The Finance and General Purpose Committee is responsible for the financing and day to day operation of the charity.

Senior management team

Wilma Thomson, Manager
Margareta Keane, Finance Manager

Independent auditor

Blick Rothenberg Audit LLP
Chartered Accountants
Statutory Auditor
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Bankers

Barclays Bank plc
1 Churchill Place
London
E14 5HP

Solicitors

Bircham Dyson Bell LLP
50 Broadway
London
SW1H 0BL

Investment manager

Sarasin & Partners LLP
Juxon House
100 St Paul's Churchyard
London
EC4M 8BU

DENVILLE HALL 2012**TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2024**

The trustees present their annual report together with the audited financial statements of Denville Hall 2012 (the "charity") for the year ended 31 March 2024. The annual report serves the purposes of both a trustees' report and a directors' report under company law. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) effective 1 January 2019.

Structure, governance and management**a. Constitution**

Denville Hall is governed by a Scheme dated 17 March 1979 as amended by the Schemes dated 3 April 1992 and 15 November 2001. With effect from 1 October 2012 it is governed by the Articles of Association of Denville Hall 2012.

Denville Hall 2012 was formed as a limited company, number 8174255 on 9 August 2012 and as a registered charity, number 1148968. On 1 October 2012 all the responsibilities, assets and liabilities were transferred to Denville Hall 2012 under a transfer agreement. The new charity and company continue to be known as Denville Hall.

The trustees are responsible for governance, strategy and finance, for ensuring compliance with the Care Quality Commission (CQC) criteria, and for business planning. The House Committee is responsible for the support of the Registered Manager of Denville Hall, and for assessing the eligibility within our remit of those applying to us for care. The House Committee is dedicated to connecting the residents themselves to the world of theatre in which committee members still work, bringing into the house as they do vivid descriptions of the life and experiences they can share. Wilma Thomson, Manager, is the designated representative, known as the Nominated Individual with the CQC.

The trustees of Denville Hall are, as stipulated by our Articles of Association, made up of a percentage of those from the theatrical profession, many of whom have had long association with the charity, and of others having been recruited for their financial and other relevant expertise. The current Trustees are: Joanne Benjamin (Chair), Malcolm Sinclair (Vice Chair), Louisa Rix, Derek Lamden, Michael Shelton, Lisa Bowerman, James Hope, Diana Howard, James Coombes and Susannah Kraft.

Denville Hall was founded in 1926 by Alfred Denville, in memory of his son who was killed in the Great War. The home was registered with the Charity Commission on 31 October 1962, when Richard and Sheila Attenborough were asked by Prince and Norah Littler to take on Denville's administration following their successful work with Noel Coward for the Actors' Orphanage.

Denville Hall is a member of the Combined Theatrical Charities, known now as "Acting for Others", an umbrella organisation chaired by Sir Stephen Waley-Cohen, consisting of sister charities representing the performing arts including ballet and opera, actors' children, backstage staff, and performers in all parts of the world.

b. Method of appointment or election of trustees

Trustees are appointed on the basis of the skills they bring to the board and their willingness to serve. At any one time there may be no less than 3 trustees and no more than 12, of which 2 should be members or former members of the acting profession.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

Structure, governance and management (continued)**c. Policies adopted for the induction and training of trustees**

New trustees undergo an orientation day to brief them on: their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and inform them of the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of the charity. During the induction day they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

We continue a program of training for staff, volunteers, committee members and trustees, in awareness of our legal requirements to protect and safeguard the vulnerable adults in our care. We have had positive pharmacy audits including a full review of medication practices. We have established links with the Community Matron, the Palliative Care team, SALT and Rapid Response. We also have links with Mount Vernon Cancer Centre for palliative care training. There have been audits of Health and Safety and Fire and risk assessment. All mandatory training for staff by an external trainer is up to date.

d. Pay policy for senior staff

The pay of the charity's key management personnel is reviewed annually and normally increased in accordance with average earnings. Remuneration is also bench marked with Nursing Homes of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles.

Strategic report**Objectives and activities****a. Policies, objectives and strategies for achieving objectives**

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical, music and dance professions. Denville Hall also offers short stay respite and convalescent care and works closely, when required, with the palliative care team in our area. Where an applicant does not meet our criteria, we will always do our best to advise on alternative sources of help.

The charity serves elderly members of a particular profession, one where financial security is, in many cases, far from being the norm. Financial support is given through a general subsidy by us to all of our residents, and in particular, additional subsidy to those in greatest need. A potential beneficiary is never turned away for purely financial reasons – we deny access to services only when required to do so on medical and professional criteria agreed with the CQC as part of the charity's registration, or when there is no available bed. The trustees have had due regard to the guidance on public benefit published by the Charity Commission.

The trustees have reviewed the application of the Charity Governance Code, which was introduced in July 2017 in so far as it is applicable to the charity. The trustees apply areas of the code within the governance arrangements of the charity and are reviewing how elements of the code can be applied successfully.

As ever, our aim at Denville Hall is to enable our highly individual residents to live with dignity and freedom of choice amid surroundings that are physically and mentally comfortable. Within the nursing and residential area of the home we aim to preserve maximum independence and will help each person to choose, as much as is possible, what level of care he or she needs, consulting with them directly. We respect their decisions and abide by them, intervening only where absolutely necessary in the interests of safety and guided by professional recommendations.

DENVILLE HALL 2012

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Strategic report (continued)

Objectives and activities (continued)

We care for our dementia patients in Jeanne's Wing with dignity and respect, aiming to allow as much freedom as possible within safety constraints and in an atmosphere which is relaxed, stimulating and supportive. All those residents with dementia and who are deemed vulnerable are safeguarded within the Mental Capacity Act 2005, Deprivation of Liberty, in order to protect them from harm.

We strive to provide a varied and fulfilling life for all our residents, continually endeavouring to improve care, entertainment, nourishment, rest, and spiritual and artistic satisfaction. We work with each individual resident to identify wishes and hope to create a supportive and stimulating environment. Two members from the House Committee chair a well attended monthly Residents' Meeting, which gives residents an opportunity to voice any concerns or preferences and to make suggestions for improvements.

We continue to achieve a five star Food Safety and Hygiene rating.

Denville Hall received "Good" ratings for all domains from the CQC at their last visit in June 2019 and a smaller Infection Control inspection in January 2022. This was a great reward for the work and dedication of management and staff at Denville Hall.

Regular audits are being carried out in Health and Safety, Pharmacy, Fire Safety along with supervision of staff and staff training which has helped the operation of Denville Hall run smoothly and efficiently.

The Hall successfully managed to weather the Covid-19 outbreak and since the lifting of restrictions, Wilma has been tireless in continuing to keep the residents at Denville Hall safe. With her many years of experience in care homes and her proven skills in infection cases in the home have been minimal, but these were dealt with by the staff and did not spread. The residents continue to have vaccinations regularly as provided by the government.

Live Streaming, through the National Theatre's generous donation of NT Live, continues to be a source of great joy, bringing as it does the world of live theatre directly to Denville Hall. We subscribe for Digital Theatre which records theatre productions, musicals and opera from theatres all over the UK. These productions can be accessed at any time, this has proved to be a great source of entertainment for everybody at Denville Hall. We are delighted that live concerts have continued this year and bring a great deal of pleasure to all the residents.

Weekly activities and regular trips, including exercise classes and visits from a physiotherapist and chiropodist continued throughout the year. Our Events Manager, Ben Harlow, left the Hall this year and was replaced by Malvina Rog, who has now settled in and continues to provide regular outings and entertainments, and classes for our residents.

Regular visits by family and friends are now back to normal. Wilma continues to make sure that she does all she can to keep the residents and staff safe at all times.

Our small 'corner shop' within Denville Hall, known as "Prompt Corner" is accessible to both the main house and Jeanne's Wing residents and continues to be very popular.

Denville Hall is supported by generous gifts from individuals, and with grants from trusts and other organisations. We are deeply grateful to the Combined Theatrical Charities and their Acting For Others grants, and to the Sir Terence Rattigan Foundation for their generous, ongoing support.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

Strategic report (continued)**Objectives and activities (continued)**

We continue a program of training, in accord with our legal requirements to protect and safeguard the vulnerable adults in our care, and to support our staff in their continued growth within the sector. We are very proud of the uniqueness of Denville Hall and are eternally grateful for the support we get from our profession. During the year ended 31 March 2024, the trustees obtained planning permission for the potential redevelopment of the two derelict buildings in the grounds into assisted living accommodation for additional residents. With legal advice from Harbottle and Lewis it was decided to set up a separate company, Denville Hall Development Limited, to manage this development. Four Trustees are on the board of this new company, Joanne Benjamin, Malcolm Sinclair, Michael Shelton and Susannah Kraft and three independent directors, Clive Chenery, David George and Justin Green. The Development company is currently appointing an Appeal Director to head up the fundraising with the intention to start the building work in 2026, the Charity's centenary year.

It is with sadness that we record the deaths in the year ending 31 March 2024 of the following residents: Douglas Heap, Giovanna De Domenici, Alan Thompson, David Turnbull, Jean Davis, Horace Ove, Maureen Hutchison, Joanna Hart, Sara Randall, Michael Cook, Stewart Permutt, Christopher Fettes, John Savident, John Hobbs.

Financial review**a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The trustees have considered the twelve months from the date of signing of the financial statements and are satisfied that the charity can meet its commitments as they fall due based on the ability to draw down on the investment portfolio as required. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

DENVILLE HALL 2012

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

b. Principal risks and uncertainties

Denville Hall has on going processes, which operated throughout the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the charity in undertaking its activities. When it is not able to address risk issues using internal resources, the charity takes advice from external experts with specialist knowledge.

Finances are now monitored by the main Trustee Board which assesses risks, the manager and heads of department meet regularly to review health and safety issues. Training courses are available to members of staff to enhance their skills in risk related areas.

The principal risk and uncertainties identified by the trustees are:

- Ensuring continued operational efficiency with the ability to fund the increasing levels of operating expenditure is paramount
- CQC requirements and our compliance with them are vital to the care and safety of our residents themselves and to the running of the business.
- Uncertainty surrounding public funding of residents necessitates a focused approach to ensuring sufficient funds from other quarters. We work closely with our sister charities, with individual supporters and indeed with local authorities where help is available.
- Investment returns are of course always subject to market fluctuations. We are confident, given our long association with them and overall impressive track record, of the experience and expertise of our investment managers at Sarasin & Partners LLP. Denville Hall's participation in their funds ensures a far wider spread of our investments that we could ever manage as an individual charity, and has proven itself a good decision that has buffered us against some of the inevitable ups and downs of the world of finance.

The trustees have ultimate responsibility for managing the risks faced by charity, they have given consideration to the major risks to which the charity is exposed and has concluded that adequate systems are in place to manage these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

c. Review of the year and reserves policy

The financial statements present the accounts of the charity including all operating income and expenditure, donations and investment income, assets and liabilities.

The major sources of recurring income for the charity are fees for residential care, investment income, and donations. Income for the year from residents' fees was £2,654,954 (2022/23: £2,285,361), a 16% increase on the previous year. The increase was due to increased occupancy levels. Total expenditure for the year was £2,935,730 (2022/23: £2,698,511), an increase of 9%. The major item of direct expenditure continues to be staff costs.

The charity received £106,195 in donations, grants and legacies (2022/23: £134,415).

We acknowledge with immense gratitude the support of many generous donors, including Acting for Others (£30,000) and Equity Charitable Trust (£2,500).

The net surplus before investment gains was £138,983 (2022/23: £18,808).

Investment gains for the year were £732,732 (2022/23: loss of £639,494).

Net assets were £17,116,992 (2022/23: £16,245,277) of which £10,743,613 (2022/23: £10,267,934) are invested.

The trustees continue to exercise firm control over costs and to seek additional income via existing and new income generating activities. It is evident that the charity is highly dependent upon its investment income and on the donations and legacies it receives each year. The trustees' aim is to ensure the charity can reach an operational break even point over the short to medium term.

Investments

The charity's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing a consistent and sustainable amount to support expenditure; and
- delivering these objectives within acceptable levels of income return risk.

The charity's long term investments are managed by Sarasin & Partners LLP, maintaining diversification across a wide range of asset classes in order to produce an appropriate balance between risk and return. The investments are held in three funds managed by Sarasin & Partners LLP so as to spread the investment risk. The investment strategy, policy and performance is monitored by the Finance Committee. At 31 March 2024 investments totalled £10,743,613 (2023: £10,267,934). The total income return on investments for the year was £313,564 (2022/23: £297,543) representing a yield of 3.0% (2022/23: 2.8%).

Income generation

The charity raises funds from fees levied on residents, grants from certain established benefactors and its investment portfolio. We adopt the Fundraising Code set out by the Fundraising regulator when seeking funds to support our core work.

DENVILLE HALL 2012**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024**

Reserves

The charity's reserves policy is to maintain sufficient free reserves to enable it to meet its short term financial obligations in the event of an unexpected revenue shortfall and to allow the charity to be managed efficiently and provide a buffer that would ensure uninterrupted services. The trustees can call upon cash reserves held within the investment portfolio of approximately £0.5 million which equates to three months' expenditure to cover any shortfall in income.

Plans for future periods

We continue with recruitment, training, refurbishment and all relevant work on compliance, while maintaining strict control on costs.

Plans continue for future development of the adjacent site on which there are two derelict properties, and the garden. The trustees are intending to develop the site by demolishing the two properties and building two blocks of sheltered housing and additional facilities for residents with a view to not only improving facilities for residents, but also generating additional revenue. We have received Planning Permission for this development and Business plans are being drawn up. In order to do this we have set up a separate company, Denville Hall Development Limited, with a separate Board of Directors, to manage the fundraising and execution of the development project. An Appeal Director will be appointed to develop a fundraising strategy for us to go forward with this development.

The trustees acknowledge their responsibility to identify, assess and manage risks and have systems and processes set up to do so.

Disclosure of information to auditor

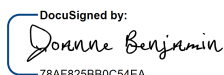
Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charitable group's auditor is unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditor is aware of that information.

Auditor

We are delighted to say that we are very happy with our choice of auditor, Blick Rothenberg Audit LLP, who continue to serve us well and enthusiastically, working alongside our Finance Manager, Margareta Keane, in a timely and efficient fashion.

Approved by order of the members of the board of trustees and signed on their behalf by:

DocuSigned by:

78AF825BB0C54EA...

Joanne Benjamin
Chairperson

Date: 10-Dec-24 | 19:00 GMT

DENVILLE HALL 2012

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2024

The trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the trustees' report including the strategic report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the group and the charity's transactions and disclose with reasonable accuracy at any time the financial position of the group and the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DENVILLE HALL 2012**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012
FOR THE YEAR ENDED 31 MARCH 2024**

Opinion

We have audited the financial statements of Denville Hall 2012 (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 March 2024 which comprise the consolidated statement of financial activities, the consolidated balance sheet, the charity balance sheet, the consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 March 2024 and of the group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

DENVILLE HALL 2012

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's opinion thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

DENVILLE HALL 2012**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024****Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with trustees and other management, and from our commercial knowledge and experience of the charity and care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011, taxation legislation and data protection, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's and group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining accounting estimates; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

DENVILLE HALL 2012

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

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Mark Hart (senior statutory auditor)

for and on behalf of
Blick Rothenberg Audit LLP

Chartered Accountants
Statutory Auditor

16 Great Queen Street
Covent Garden
London
WC2B 5AH

Date: 10-Dec-24 | 22:37 GMT

DENVILLE HALL 2012**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:				
Donations and legacies	3	106,195	106,195	134,415
Charitable activities	4	2,654,954	2,654,954	2,285,361
Investments	5	313,564	313,564	297,543
Total income		3,074,713	3,074,713	2,717,319
Expenditure on:				
Raising funds		7,583	7,583	-
Charitable activities	6	2,928,147	2,928,147	2,698,511
Total expenditure		2,935,730	2,935,730	2,698,511
Net income before net gains/(losses) on investments				
		138,983	138,983	18,808
Net gains/(losses) on investments	11	732,732	732,732	(639,494)
Net movement in funds		871,715	871,715	(620,686)
Reconciliation of funds:				
	14			
Total funds brought forward		16,245,277	16,245,277	16,865,963
Net movement in funds		871,715	871,715	(620,686)
Total funds carried forward		17,116,992	17,116,992	16,245,277

The Consolidated statement of financial activities includes all gains and losses recognised in the year.

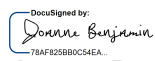
The notes on pages 19 to 35 form part of these financial statements.

DENVILLE HALL 2012**CONSOLIDATED BALANCE SHEET
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	10	6,150,818	6,006,851
Investments	11	10,743,613	10,267,934
		16,894,431	16,274,785
Current assets			
Debtors	12	164,570	70,886
Cash at bank and in hand		378,570	222,451
		543,140	293,337
Creditors: amounts falling due within one year	13	(320,579)	(322,845)
Net current assets / (liabilities)		222,561	(29,508)
Total assets less current liabilities		17,116,992	16,245,277
Total net assets		17,116,992	16,245,277
Charity funds			
Restricted funds	14	-	-
Unrestricted funds	14	17,116,992	16,245,277
Total funds		17,116,992	16,245,277

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:

DocuSigned by:

 78AF825B80C54EA
Joanne Benjamin
 Chairperson

Date: 10-Dec-24 | 19:00 GMT

The notes on pages 19 to 35 form part of these financial statements.

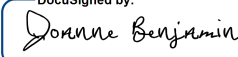
DENVILLE HALL 2012**CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	10	5,436,628	6,006,851
Investments	11	10,743,713	10,267,934
		<u>16,180,341</u>	<u>16,274,785</u>
Current assets			
Debtors	12	880,614	70,886
Cash at bank and in hand		378,499	222,451
		<u>1,259,113</u>	<u>293,337</u>
Creditors: amounts falling due within one year	13	(314,879)	(322,845)
Net current assets / (liabilities)		<u>944,234</u>	<u>(29,508)</u>
Total assets less current liabilities		<u>17,124,575</u>	<u>16,245,277</u>
Total net assets		<u>17,124,575</u>	<u>16,245,277</u>
Charity funds			
Restricted funds	14	-	-
Unrestricted funds	14	17,124,575	16,245,277
Total funds		<u>17,124,575</u>	<u>16,245,277</u>

The charity's net movement in funds for the year was £879,298 (2023 - deficit £620,686).

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:

DocuSigned by:

 78AF825BBOC54EA...

Joanne Benjamin

Chairperson

10-Dec-24 | 19:00 GMT

The notes on pages 19 to 35 form part of these financial statements.

DENVILLE HALL 2012**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash used in operating activities	18	(81,742)	(52,203)
Cash flows from investing activities			
Dividends, interests and rents from investments		313,564	297,543
Purchase of tangible fixed assets		(332,856)	(302,974)
Proceeds from sale of investments		287,308	66,822
Purchase of investments		(21,742)	(28,070)
Acquisition of subsidiary		100	-
Net cash provided by investing activities		246,374	33,321
Change in cash and cash equivalents in the year		164,632	(18,882)
Cash and cash equivalents at the beginning of the year		303,899	322,781
Cash and cash equivalents at the end of the year	19	468,531	303,899

The notes on pages 19 to 35 form part of these financial statements

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****1. General information**

The charity is a company limited by guarantee and is incorporated and registered in England and Wales. Its registered office and principal place of business is Denville Hall, 62 Ducks Hill Road, Northwood, Middlesex, HA6 2SB.

The financial statements are presented in Sterling (£), which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession.

2. Accounting policies**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and the Companies Act 2006.

Denville Hall 2012 meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The consolidated statement of financial activities (SOFA) and consolidated balance sheet consolidate the financial statements of the charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The consolidated financial statements incorporate those of Denville Hall 2012 and its subsidiary (i.e. entities that the group control through its power to govern the financial and operating policies so as to obtain economic benefits). Where a subsidiary is acquired during the year it is consolidated using the acquisition method. The results are incorporated from the date that control passes.

All financial statements are made up to 31 March 2024. All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation.

The charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own statement of financial activities in these financial statements.

2.2 Going concern

The trustees have considered the twelve months from the date of approving the financial statements and are satisfied that the charity can meet its commitments as they fall due, based on the ability to draw down on the investment portfolio as required. The trustees are taking steps to increase income and reduce costs so that the charity becomes operationally secure which will enable free reserves to be restored to the desired level. On this basis, the trustees have therefore concluded that it is appropriate to prepare the financial statements on a going concern basis.

2.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)**2.4 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from residents' fees is recognised over the period in which the service is provided.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the charity has sufficient evidence that a gift has been left to it (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the charity, can be reliably measured. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Investment income is recognised when receivable and the amount can be reliably measured. This is normally when the investment managers are notified for the interest receivable by the banks or dividends are declared and notification has been received of the dividend due.

2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the group's objectives, as well as any associated support costs.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation. These costs include costs related to statutory audit.

All expenditure is included in the statement of financial activities on an accruals basis. Irrecoverable VAT is allocated to the relevant expenditure as incurred.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)**2.6 Tangible fixed assets and depreciation (continued)**

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property	-	2% straight line
Fixtures and fittings	-	10% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the consolidated statement of financial activities.

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at their fair value at the balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and presented as 'gains/(losses) on investments' in the statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

2.9 Operating leases

Rentals paid under operating leases are charged to the consolidated statement of financial activities on a straight line basis over the lease term.

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities, including trade and other creditors and accruals, are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the consolidated statement of financial activities as a finance cost.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)**2.12 Financial instruments**

The company has elected to apply Sections 11 and 12 of FRS 102 in respect of financial instruments.

Financial assets and financial liabilities are recognised when the company becomes party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

The company's policies for its major classes of financial assets and financial liabilities are set out below.

Financial assets

Basic financial assets, including trade and other debtors, cash and bank balances, intercompany working capital balances, and intercompany financing are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest for a similar debt instrument. Financing transactions are those in which payment is deferred beyond normal business terms or is financed at a rate of interest that is not a market rate.

Such assets are subsequently carried at amortised cost using the effective interest method, less any impairment.

Financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument. Financing transactions are those in which payment is deferred beyond normal business terms or is financed at a rate of interest that is not a market rate.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. Accounting policies (continued)**Financial instruments (continued)****Impairment of financial assets**

Financial assets measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the profit and loss account.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between the asset's carrying amount and the best estimate of the amount the company would receive for the asset if it were to be sold at the reporting date.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If the financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets and financial liabilities

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Offsetting of financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.13 Pensions

The group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the group to the fund in respect of the year.

DENVILLE HALL 2012

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

3. Income from donations and legacies

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Donations	106,055	106,055	88,748
Legacies	140	140	45,667
	<u>106,195</u>	<u>106,195</u>	<u>134,415</u>

4. Income from charitable activities

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Fees receivable	2,654,954	2,654,954	2,285,361
	<u>2,654,954</u>	<u>2,654,954</u>	<u>2,285,361</u>

5. Investment income

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from local listed investments	313,564	313,564	297,543
	<u>313,564</u>	<u>313,564</u>	<u>297,543</u>

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****6. Analysis of expenditure by activities**

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	Total funds 2023 £
Staff costs	1,712,645	266,032	1,978,677	1,798,383
Residents' costs	287,404	-	287,404	256,044
Premises costs	14,374	536,905	551,279	511,283
Legal and professional	-	29,762	29,762	35,614
Other costs	22,983	36,514	59,497	48,114
Governance costs	-	21,528	21,528	49,073
Total 2024	2,037,406	890,741	2,928,147	2,698,511
Total 2023	1,852,993	845,518	2,698,511	

7. Auditor's remuneration

	2024 £	2023 £
Fees payable to the charity's auditor for the audit of the charity's annual accounts	28,483	31,713

8. Staff costs

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Wages and salaries	1,576,499	1,319,707	1,576,499	1,319,707
Social security costs	149,069	125,736	149,069	125,736
Contribution to defined contribution pension schemes	60,320	43,453	60,320	43,453
	1,785,888	1,488,896	1,785,888	1,488,896

DENVILLE HALL 2012

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

8. Staff costs (continued)

The average number of persons employed by the group during the year was as follows:

	Group 2024 No.	Group 2023 No.
Care	39	34
Support	21	22
	60	56

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2024 No.	Group 2023 No.
In the band £70,001 - £80,000	1	1

The remuneration of key management personnel including employer pension costs and social security costs were £85,016 (2023: £85,187).

9. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2023 - £NIL).

During the year, travel expense totalling £30 were reimbursed or paid directly to two trustees (2023: three trustees totalling £639).

During the year, consultancy fees of £18,750 (2023: £12,391) were paid to an entity under common directorship.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****10. Tangible fixed assets****Group**

	Freehold property £	Fixtures and fittings £	Assets in the course of construction £	Total £
Cost				
At 1 April 2023	6,079,273	608,175	1,888,095	8,575,543
Additions	-	42,906	289,950	332,856
At 31 March 2024	6,079,273	651,081	2,178,045	8,908,399
Depreciation				
At 1 April 2023	2,287,712	280,980	-	2,568,692
Charge for the year	125,004	63,885	-	188,889
At 31 March 2024	2,412,716	344,865	-	2,757,581
Net book value				
At 31 March 2024	3,666,557	306,216	2,178,045	6,150,818
At 31 March 2023	3,791,561	327,195	1,888,095	6,006,851

Company

	Freehold property £	Fixtures and fittings £	Assets in the course of construction £	Total £
Cost				
At 1 April 2023	6,079,273	608,175	1,888,095	8,575,543
Additions	-	42,906	72,345	115,251
On acquisition of subsidiaries	-	-	(496,585)	(496,585)
At 31 March 2024	6,079,273	651,081	1,463,855	8,194,209
Depreciation				
At 1 April 2023	2,287,712	280,980	-	2,568,692
Charge for the year	125,004	63,885	-	188,889
At 31 March 2024	2,412,716	344,865	-	2,757,581

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****10. Tangible fixed assets (continued)****Company (continued)**

	Freehold property £	Fixtures and fittings £	Assets in the course of construction £	Total £
Net book value				
At 31 March 2024	3,666,557	306,216	1,463,855	5,436,628
At 31 March 2023	3,791,561	327,195	1,888,095	6,006,851

11. Fixed asset investments

Group	Listed investments £	Cash balances held within the portfolio £	Total £
Cost or valuation			
At 1 April 2023	10,186,486	81,448	10,267,934
Additions	21,742	-	21,742
Disposals	(287,308)	-	(287,308)
Revaluations	732,732	-	732,732
Cash movement	-	8,513	8,513
At 31 March 2024	10,653,652	89,961	10,743,613
Net book value			
At 31 March 2024	10,653,652	89,961	10,743,613
At 31 March 2023	10,186,486	81,448	10,267,934

All the above fixed asset investments are held in the UK.

The charity investments comprise units in the Sarasin Endowment Fund Class A, the Sarasin Income and Reserves Fund Class A and the ICS Sterling Liquidity Fund managed by Sarasin and Partners LLP.

The historical cost of the listed investments is £7,131,612 (2023: £7,349,998) and the historical cost of the other investments is £89,961 (2023: £81,448).

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****11. Fixed asset investments (continued)**

Charity	Investments in subsidiary companies £	Listed investments £	Cash balances held within portfolio £	Total £
Cost				
At 1 April 2023	-	10,186,486	81,448	10,267,934
Additions	100	21,742	-	21,842
Disposals	-	(287,308)	-	(287,308)
Revaluations	-	732,732	-	732,732
Cash movement	-	-	8,513	8,513
At 31 March 2024	100	10,653,652	89,961	10,743,713
Net book value				
At 31 March 2024	100	10,653,652	89,961	10,743,713
At 31 March 2023	-	10,186,486	81,448	10,267,934

Principal subsidiaries

The following was a subsidiary undertaking of the charity:

Name	Company number	Registered office or principal place of business	Principal activity
Denville Hall Development Limited	14945964	16 Great Queen Street, Covent Garden, London, United Kingdom, WC2B 5AH	Site development management

Class of shares	Holding
Ordinary	100%

The financial results of the subsidiary for the year were:

Name	(Loss) for the year £	Net (liabilities) £
Denville Hall Development Limited	(7,583)	(7,483)

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****12. Debtors**

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Trade debtors	67,309	16,487	67,309	16,487
Amounts owed by group undertakings	-	-	751,586	-
Other debtors	35,542	29	-	29
Prepayments and accrued income	61,719	54,370	61,719	54,370
	164,570	70,886	880,614	70,886

13. Creditors: amounts falling due within one year

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Trade creditors	110,870	125,530	110,870	125,530
Other taxation and social security	40,303	26,941	40,303	26,941
Other creditors	9,583	46,060	9,583	46,060
Accruals and deferred income	159,823	124,314	154,123	124,314
	320,579	322,845	314,879	322,845

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****14. Statement of funds****Statement of funds - current year**

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
Unrestricted funds						
Unrestricted General Fund	297,687	2,761,149	(2,810,726)	(25,549)	-	222,561
Unrestricted Income Fund	10,267,934	313,564	-	(570,617)	732,732	10,743,613
Unrestricted Capital Fund	5,679,656	-	(125,004)	596,166	-	6,150,818
	<u>16,245,277</u>	<u>3,074,713</u>	<u>(2,935,730)</u>	<u>-</u>	<u>732,732</u>	<u>17,116,992</u>

Statement of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2023 £
Unrestricted funds						
Unrestricted General Fund	454,110	2,387,526	(2,541,257)	(2,692)	-	297,687
Unrestricted Income Fund	10,881,160	297,543	-	(271,275)	(639,494)	10,267,934
Unrestricted Capital Fund	5,530,693	-	(125,004)	273,967	-	5,679,656
	<u>16,865,963</u>	<u>2,685,069</u>	<u>(2,666,261)</u>	<u>-</u>	<u>(639,494)</u>	<u>16,245,277</u>
Restricted funds						
Restricted Funds - all funds	<u>-</u>	<u>32,250</u>	<u>(32,250)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total of funds	<u>16,865,963</u>	<u>2,717,319</u>	<u>(2,698,511)</u>	<u>-</u>	<u>(639,494)</u>	<u>16,245,277</u>

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****15. Summary of funds****Summary of funds - current year**

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
General funds	16,245,277	3,074,713	(2,935,730)	-	732,732	17,116,992

Summary of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2023 £
General funds	16,865,963	2,685,069	(2,666,261)	-	(639,494)	16,245,277
Restricted funds	-	32,250	(32,250)	-	-	-
	16,865,963	2,717,319	(2,698,511)	-	(639,494)	16,245,277

16. Analysis of net assets between funds**Analysis of net assets between funds - current period**

	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	6,150,818	6,150,818
Fixed asset investments	10,743,613	10,743,613
Current assets	543,140	543,140
Creditors due within one year	(320,579)	(320,579)
Total	17,116,992	17,116,992

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****16. Analysis of net assets between funds (continued)****Analysis of net assets between funds - prior period**

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	6,006,851	-	6,006,851
Fixed asset investments	10,267,934	-	10,267,934
Current assets	293,337	-	293,337
Creditors due within one year	(322,845)	-	(322,845)
Total	16,245,277	-	16,245,277

17. Funds

Unrestricted Funds comprise those funds which the trustees are free to use in accordance with the charitable objects. The trustees have been made designations out of the unrestricted funds.

The Unrestricted General Fund comprises the income and expenditure incurred in operating Denville Hall 2012, the care home.

The Unrestricted Income Fund comprises those investments, which are managed by Sarasin & Partners LLP, from which funds are transferred to the General Fund (shown as 'Transfers' in note 14) to support the charity's activities.

The Unrestricted Capital Fund comprises the property of Denville Hall, from which the care home is run, and the two adjacent properties, which were transferred from investment properties to fixed assets during the year.

The Restricted Fund represents grants from The London Borough of Hillingdon to meet additional costs arising from the Covid-19 pandemic.

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****18. Reconciliation of net movement in funds to net cash flow from operating activities**

	Group 2024 £	Group 2023 £
Net income/expenditure for the period (as per Statement of Financial Activities)	871,715	(620,686)
Adjustments for:		
Depreciation charges	188,889	185,268
(Gains) / losses on investments	(732,732)	639,494
Dividends, interests and rents from investments	(313,564)	(297,543)
(Increase) / decrease in debtors	(93,784)	35,438
(Decrease) / Increase in creditors	(2,266)	5,826
Net cash (used in) operating activities	(81,742)	(52,203)

19. Analysis of cash and cash equivalents

	Group 2024 £	Group 2023 £
Cash in hand	378,570	222,451
Notice deposits (less than 3 months)	89,961	81,448
Total cash and cash equivalents	468,531	303,899

20. Analysis of changes in net funds

	At 1 April 2023 £	Cash flows £	At 31 March 2024 £
Cash at bank and in hand	222,451	156,119	378,570
	222,451	156,119	378,570

DENVILLE HALL 2012**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****21. Capital commitments**

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Contracted for but not provided in these financial statements				
Acquisition of tangible fixed assets	-	22,118	-	22,118

22. Pension commitments

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £60,320 (2023 - £43,453). Contributions totalling £9,483 (2023 - £7,572) were payable to the fund at the balance sheet date and are included in creditors.

23. Operating lease commitments

At 31 March 2024 the group and the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Not later than 1 year	23	2,269	23	2,269
Later than 1 year and not later than 5 years	-	110	-	110
	23	2,379	23	2,379

24. Connected charities

Denville Hall 2012 is a member of the Combined Theatrical Charities Appeals Council, an umbrella group, and the trustees and staff of Denville Hall 2012 are extremely grateful to the kindred charities for their kind assistance during the period.

25. Controlling party

There is no ultimate controlling party.

DENVILLE HALL 2012

England & Wales - Charity number 1148968

Accounts

DENVILLE HALL 2012

TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2023

Trustees

Joanne Benjamin, Chair
Malcolm Sinclair
Louisa Rix
Richard Berry (resigned 22 July 2022)
Hemlata Bountra, Treasurer (resigned 22 July 2022)
Derek Lamden
Michael Shelton
Lisa Bowerman
James Hope
Diana Howard
James Coombes (appointed 4 May 2022)
Michael Nathan Collins (appointed 10 July 2022)
Susannah Kraft (appointed 10 July 2022)

**Company registered
number** 08174255

**Charity registered
number** 1148968

**Registered and principal
office** Denville Hall
62 Ducks Hill Road
Northwood
Middlesex
HA26 2SB

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023**

Committees

House Committee

Lisa Bowerman, Chair
James Coombes, Deputy Chair
Gareth Armstrong
Esta Charkham
Jolycon Coy
Alexandra Donnachie
Trudie Goodwin
Michael Jenn
Derek Lamden
Jane Maud
Jamie Newall
Louisa Rix
Michael Simkins

The remit of the house committee is to ascertain the eligibility of prospective beneficiaries. All trustees are welcome at any or all house committee meetings; Derek Lamden and Louisa Rix have elected to be regular members of this committee.

Finance and General Purpose Committee

Richard Berry, Chair
All trustees are members of this committee, with the addition of Michael Simkins (house committee member). The Finance and General Purpose Committee is responsible for the financing and day to day operation of the charity.

Senior management team

Wilma Thomson, Manager
Margareta Keane, Finance Manager

Independent auditor

Blick Rothenberg Audit LLP
Chartered Accountants
Statutory Auditor
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Bankers

Barclays Bank plc
1 Churchill Place
London
E14 5HP

Solicitors

Bircham Dyson Bell LLP
50 Broadway
London
SW1H 0BL

Investment manager

Sarasin & Partners LLP
Juxon House
100 St Paul's Churchyard
London
EC4M 8BU

**TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2023**

The trustees present their annual report together with the audited financial statements of Denville Hall 2012 (the "charity") for the year ended 31 March 2023. The annual report serves the purposes of both a trustees' report and a directors' report under company law. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) effective 1 January 2019.

Structure, governance and management**a. Constitution**

Denville Hall is governed by a Scheme dated 17 March 1979 as amended by the Schemes dated 3 April 1992 and 15 November 2001. With effect from 1 October 2012 it is governed by the Articles of Association of Denville Hall 2012.

Denville Hall 2012 was formed as a limited company, number 8174255 on 9 August 2012 and as a registered charity, number 1148968. On 1 October 2012 all the responsibilities, assets and liabilities were transferred to Denville Hall 2012 under a transfer agreement. The new charity and company continue to be known as Denville Hall.

The trustees are responsible for governance, strategy and finance, for ensuring compliance with the Care Quality Commission (CQC) criteria, and for business planning. The House Committee is responsible for the support of the Registered Manager of Denville Hall, and for assessing the eligibility within our remit of those applying to us for care. The House Committee is dedicated to connecting the residents themselves to the world of theatre in which committee members still work, bringing into the house as they do vivid descriptions of the life and experiences they can share. Wilma Thomson, Manager, is the designated representative, known as the Nominated Individual with the CQC.

The trustees of Denville Hall are, as stipulated by our Articles of Association, made up of a percentage of those from the theatrical profession, many of whom have had long association with the charity, and of others having been recruited for their financial expertise. The current Trustees are: Joanne Benjamin (Chair), Malcolm Sinclair (Vice Chair), Louisa Rix, Derek Lamden, Michael Shelton, Lisa Bowerman, James Hope, Diana Howard, James Coombes, Michael Nathan Colins and Susannah Kraft.

Denville Hall was founded in 1926 by Alfred Denville, in memory of his son who was killed in the Great War. The home was registered with the Charity Commission on 31 October 1962, when Richard and Sheila Attenborough were asked by Prince and Norah Littler to take on Denville's administration following their successful work with Noel Coward for the Actors' Orphanage.

Denville Hall is a member of the Combined Theatrical Charities, known now as "Acting for Others", an umbrella organisation chaired by Sir Stephen Waley-Cohen, consisting of sister charities representing the performing arts including ballet and opera, actors' children, backstage staff, and performers in all parts of the world.

b. Method of appointment or election of trustees

Trustees are appointed on the basis of the skills they bring to the board and their willingness to serve. At any one time there may be no less than 3 trustees and no more than 12, of which 2 should be members or former members of the acting profession.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023**

Structure, governance and management (continued)

c. Policies adopted for the induction and training of trustees

New trustees undergo an orientation day to brief them on: their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and inform them of the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of the charity. During the induction day they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

We continue a program of training for staff, volunteers, committee members and trustees, in awareness of our legal requirements to protect and safeguard the vulnerable adults in our care. We have had positive pharmacy audits including a full review of medication practices. We have established links with the Community Matron, the Palliative Care team, SALT and Rapid Response. We also have links with Mount Vernon Cancer Centre for palliative care training. There have been audits of Health and Safety and Fire and risk assessment. All mandatory training for staff by an external trainer is up to date.

d. Pay policy for senior staff

The pay of the charity's key management personnel is reviewed annually and normally increased in accordance with average earnings. Remuneration is also bench marked with Nursing Homes of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles.

Strategic report

Objectives and activities

a. Policies, objectives and strategies for achieving objectives

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession. Denville Hall also offers short stay respite and convalescent care and works closely, when required, with the palliative care team in our area. Where an applicant does not meet our criteria, we will always do our best to advise on alternative sources of help.

The charity serves elderly members of a particular profession, one where financial security is, in many cases, far from being the norm. Financial support is given through a general subsidy by us to all of our residents, and in particular, additional subsidy to those in greatest need. A potential beneficiary is never turned away for purely financial reasons – we deny access to services only when required to do so on medical and professional criteria agreed with the CQC as part of the charity's registration, or when there is no available bed. The trustees have had due regard to the guidance on public benefit published by the Charity Commission.

The trustees have reviewed the application of the Charity Governance Code, which was introduced in July 2017 in so far as it is applicable to the charity. The trustees apply areas of the code within the governance arrangements of the charity and are reviewing how elements of the code can be applied successfully.

As ever, our aim at Denville Hall is to enable our highly individual residents to live with dignity and freedom of choice amid surroundings that are physically and mentally comfortable. Within the nursing and residential area of the home we aim to preserve maximum independence and will help each person to choose, as much as is possible, what level of care he or she needs, consulting with them directly. We respect their decisions and abide by them, intervening only where absolutely necessary in the interests of safety and guided by professional recommendations.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023**

Strategic report (continued)**Objectives and activities (continued)**

We care for our dementia patients in Jeanne's Wing with dignity and respect, aiming to allow as much freedom as possible within safety constraints and in an atmosphere which is relaxed, stimulating and supportive. All those residents with dementia and who are deemed vulnerable are safeguarded within the Mental Capacity Act 2005, Deprivation of Liberty, in order to protect them from harm.

We strive to provide a varied and fulfilling life for all our residents, continually endeavouring to improve care, entertainment, nourishment, rest, and spiritual and artistic satisfaction. We work with each individual resident to identify wishes and hope to create a supportive and stimulating environment. Two members from the House Committee chair a well attended monthly Residents' Meeting, which gives residents an opportunity to voice any concerns or preferences and to make suggestions for improvements.

We continue to achieve a five star Food Safety and Hygiene rating.

Denville Hall received "Good" ratings for all domains from the CQC at their last visit in June 2019. This was a great reward for the work and dedication of management and staff at Denville Hall.

Regular audits are being carried out in Health and Safety, Pharmacy, Fire Safety along with supervision of staff and staff training which has helped the operation of Denville Hall run smoothly and efficiently.

The Hall successfully managed to weather then Covid-19 outbreak and since the lifting of restrictions, Wilma has been tireless in continuing to keep the residents at Denville Hall safe. With her many years of experience in care homes and her proven skills in infection cases in the home have been minimal, but these were dealt with by the staff and did not spread. The residents continue to have vaccinations regularly as provided by the government.

Live Streaming, through the National Theatre's generous donation of NTLive, continues to be a source of great joy, bringing as it does the world of live theatre directly to Denville Hall. We subscribe for Digital Theatre which records theatre productions, musicals and opera from theatres all over the UK. These productions can be accessed at any time, this has proved to be a great source of entertainment for everybody at Denville Hall. We are delighted that live concerts have restarted this year and bring a great deal of pleasure to all the residents.

Weekly activities and regular trips, including exercise classes and visits from a physiotherapist and chiropodist continued throughout the year. Our Events Manager, Ben Harlow, continued to provide regular outings and entertainments, and classes for our residents, organised by him. Unfortunately he has decided to leave us and we are currently recruiting for a successor.

We were sorry to say goodbye to Fazly Wahab, our finance manager, who left early in 2023, but he has been ably replaced by Greta Keane, who has been welcomed to the Hall and continues to manage the finances admirably.

Regular visits by family and friends are now back to normal. Wilma continues to make sure that she does all she can to keep the residents and staff safe at all times.

Our small 'corner shop' within Denville Hall, known as "Prompt Corner" is accessible to both the main house and Jeanne's Wing residents and continues to be very popular.

Denville Hall is supported by generous gifts from individuals, and with grants from trusts and other organisations. We are deeply grateful to the Combined Theatrical Charities and their Acting For Others grants, and to the Sir Terence Rattigan Foundation for their generous, ongoing support.

We continue a program of training, in accord with our legal requirements to protect and safeguard the vulnerable adults in our care, and to support our staff in their continued growth within the sector. We are very

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Strategic report (continued)

Objectives and activities (continued)

proud of the uniqueness of Denville Hall and are eternally grateful for the support we get from our profession. During the year ended 31 March 2023, the trustees agreed to commence plans to redevelop the additional properties held by Denville Hall into assisted living accommodation.

It is with sadness that we record the deaths in the year ending 31 March 2023 of Jane Briers, Bernard Cribbins and Tony Branch who passed away in hospital. Annie Briers, Christopher Ball, Maggie Lulham, David Warner, John Bolland, Jo Tewson, Veronica Hurst, Eve Dewhurst, Sylvia Sims, and Patti Love all passed away at home.

Financial review

a. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The trustees have considered the twelve months from the date of signing of the financial statements and are satisfied that the charity can meet its commitments as they fall due based on the ability to draw down on the investment portfolio as required. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

b. Principal risks and uncertainties

Denville Hall has on going processes, which operated throughout the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the charity in undertaking its activities. When it is not able to address risk issues using internal resources, the charity takes advice from external experts with specialist knowledge.

The Finance and General Purposes Committee, which was originally formed to monitor the finances during a period of uncertainty, was disbanded during this financial year as finances are now stable and have continued to be so for the past few years. Finances are now monitored by the main Trustee Board which assesses risks, the manager and heads of department meet regularly to review health and safety issues. Training courses are available to members of staff to enhance their skills in risk related areas.

The principal risk and uncertainties identified by the trustees are:

- Ensuring continued operational efficiency with the ability to fund the increasing levels of operating expenditure is paramount
- CQC requirements and our compliance with them are vital to the care and safety of our residents themselves and to the running of the business.
- Uncertainty surrounding public funding of residents necessitates a focused approach to ensuring sufficient funds from other quarters. We work closely with our sister charities, with individual supporters and indeed with local authorities where help is available.
- Investment returns are of course always subject to market fluctuations. We are confident, given our long association with them and overall impressive track record, of the experience and expertise of our investment managers at Sarasin & Partners LLP. Denville Hall's participation in their funds ensures a far wider spread of our investments that we could ever manage as an individual charity, and has proven itself a good decision that has buffered us against some of the inevitable ups and downs of the world of finance.

The trustees have ultimate responsibility for managing the risks faced by charity, they have given consideration to the major risks to which the charity is exposed and has concluded that adequate systems are in place to manager these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

c. Review of the year and reserves policy

The financial statements present the accounts of the charity including all operating income and expenditure, donations and investment income, assets and liabilities.

The major sources of recurring income for the charity are fees for residential care, investment income, and donations. Income for the year from residents' fees was £2,285,361 (2021/22: £2,318,647), a 2.9% increase on the previous year. The increase was due to increased occupancy levels. Total expenditure for the year was £2,698,511 (2022/22: £2,658,298), an increase of 1.5%. The major item of direct expenditure continues to be staff costs.

The charity received £134,415 in donations, grants and legacies (2021/22: £157,872).

We acknowledge with immense gratitude the support of many generous donors, including Acting for Others (£30,000) and Equity Charitable Trust (£2,500).

The net surplus before investment losses was £18,808 (2021/22: gain of £112,125).

Investment losses for the year were £639,494 (2021/22: loss of £1,213,088).

Net assets were £16,245,277 (2021/22: £16,865,963) of which £10,267,934 (2021/22: £10,881,160) are invested.

The trustees continue to exercise firm control over costs and to seek additional income via existing and new income generating activities. It is evident that the charity is highly dependent upon its investment income and on the donations and legacies it receives each year. The trustees' aim is to ensure the charity can reach an operational break even point over the short to medium term.

Investments

The charity's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing a consistent and sustainable amount to support expenditure; and
- delivering these objectives within acceptable levels of risk.

The charity's long term investments are managed by Sarasin & Partners LLP, maintaining diversification across a wide range of asset classes in order to produce an appropriate balance between risk and return. The investments are held in three funds managed by Sarasin & Partners LLP so as to spread the investment risk. The investment strategy, policy and performance is monitored by the Finance Committee. At 31 March 2023 investments totalled £10,267,934 (2022: £10,881,160). The total return on investments for the year was £297,543 (2021/22: £260,808) representing a yield of 2.8% (2021/22: 2.4%).

Income generation

The charity raises funds from fees levied on residents, grants from certain established benefactors and its investment portfolio. It does not fundraise from the general public so the trustees do not believe that the Fundraising Code is applicable.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Reserves

The charity's reserves policy is to maintain sufficient free reserves to enable it to meet its short term financial obligations in the event of an unexpected revenue shortfall and to allow the charity to be managed efficiently and provide a buffer that would ensure uninterrupted services. The trustees can call upon cash reserves held within the investment portfolio of approximately £0.5 million which equates to three months' expenditure to cover any shortfall in income.

Plans for future periods

We continue with recruitment, training, refurbishment and all relevant work on compliance, while maintaining strict control on costs.

Plans continue for future development of the adjacent two properties, and the garden. The trustees are exploring various options to develop the site with a view to not only improving facilities for residents, but also generating additional revenue. We have received Planning Permission for this development and Business plans are being drawn up and the Trustees are planning fund raising strategies to be in place starting this year.

The trustees acknowledge their responsibility to identify, assess and manage risks and have systems and processes set up to do so.

Disclosure of information to auditor

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charity's auditor is unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Auditor

We are delighted to say that we are very happy with our choice of auditor, Blick Rothenberg Audit LLP, who continue to serve us well and enthusiastically, working alongside our Finance Manager, Margareta Keane, in timely and efficient fashion.

Approved by order of the members of the board of trustees and signed on their behalf by:



Joanne Benjamin
Chairperson

Date: 7 December 2023

**STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 MARCH 2023**

The trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the trustees' report including the strategic report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012

Opinion

We have audited the financial statements of Denville Hall 2012 (the 'charitable company') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's opinion thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with trustees and other management, and from our commercial knowledge and experience of the charity and care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011, taxation legislation and data protection, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining accounting estimates; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Hart (senior statutory auditor)

for and on behalf of
Blick Rothenberg Audit LLP

Chartered Accountants
Statutory Auditor

16 Great Queen Street
Covent Garden
London
WC2B 5AH

Date:

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2023**

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:					
Donations and legacies	3	102,165	32,250	134,415	157,872
Charitable activities	4	2,285,361	-	2,285,361	2,318,647
Investments	5	297,543	-	297,543	293,904
Total income		2,685,069	32,250	2,717,319	2,770,423
Expenditure on:					
Charitable activities		2,666,261	32,250	2,698,511	2,658,298
Total expenditure		2,666,261	32,250	2,698,511	2,658,298
Net income before net losses on investments					
		18,808	-	18,808	112,125
Net losses on investments	11	(639,494)	-	(639,494)	(1,213,088)
Net movement in funds		(620,686)	-	(620,686)	(1,100,963)
Reconciliation of funds:					
Total funds brought forward		16,865,963	-	16,865,963	17,966,926
Net movement in funds		(620,686)	-	(620,686)	(1,100,963)
Total funds carried forward	14	16,245,277	-	16,245,277	16,865,963

All activities related to continuing operations.

The statement of financial activities includes all gains and losses recognised in the year.

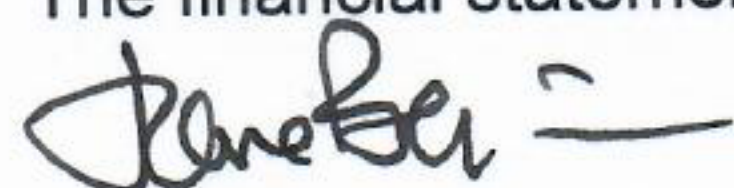
The notes on pages 18 to 32 form part of these financial statements.

**BALANCE SHEET
AS AT 31 MARCH 2023**

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	10	6,006,851	5,889,145
Investments	11	10,267,934	10,881,160
		<u>16,274,785</u>	<u>16,770,305</u>
Current assets			
Debtors	12	70,886	106,324
Cash at bank and in hand		222,451	306,353
		<u>293,337</u>	<u>412,677</u>
Creditors: amounts falling due within one year	13	(322,845)	(317,019)
Net current liabilities / assets		<u>(29,508)</u>	<u>95,658</u>
Total assets less current liabilities		<u>16,245,277</u>	<u>16,865,963</u>
Total net assets		<u>16,245,277</u>	<u>16,865,963</u>
Charity funds			
Restricted funds	14	-	-
Unrestricted funds	14	16,245,277	16,865,963
Total funds		<u>16,245,277</u>	<u>16,865,963</u>

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:



Joanne Benjamin
Chairperson

Date: 7 December 2023

The notes on pages 18 to 32 form part of these financial statements.

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2023**

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash used in operating activities	18	(52,203)	22,575
Cash flows from investing activities			
Dividends, interests and rents from investments		297,543	293,904
Purchase of tangible fixed assets		(302,974)	(160,214)
Proceeds from sale of investments		66,822	133,408
Purchase of investments		(28,070)	(190,786)
Net cash provided by investing activities		33,321	76,312
Cash flows from financing activities			
Net cash provided by financing activities		-	-
Change in cash and cash equivalents in the year		(18,882)	98,887
Cash and cash equivalents at the beginning of the year		322,781	223,894
Cash and cash equivalents at the end of the year	19	303,899	322,781

The notes on pages 18 to 32 form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

1. General information

The charity is a company limited by guarantee and is incorporated and registered in England and Wales. Its registered office and principal place of business is Denville Hall, 62 Ducks Hill Road, Northwood, Middlesex, HA6 2SB.

The financial statements are presented in Sterling (£).

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and the Companies Act 2006.

Denville Hall 2012 meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The trustees have considered the twelve months from the date of approving the financial statements and are satisfied that the charity can meet its commitments as they fall due, based on the ability to draw down on the investment portfolio as required. The trustees are taking steps to increase income and reduce costs so that the charity becomes operationally secure which will enable free reserves to be restored to the desired level. On this basis, the trustees have therefore concluded that it is appropriate to prepare the financial statements on a going concern basis.

2.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. Accounting policies (continued)

2.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from residents' fees is recognised over the period in which the service is provided.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the charity has sufficient evidence that a gift has been left to it (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the charity, can be reliably measured. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Investment income is recognised when receivable and the amount can be reliably measured. This is normally when the investment managers are notified for the interest receivable by the banks or dividends are declared and notification has been received of the dividend due.

Grants, including those from local and central government, are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation. These costs include costs related to statutory audit.

All expenditure is included in the statement of financial activities on an accruals basis. Irrecoverable VAT is allocated to the relevant expenditure as incurred.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. Accounting policies (continued)

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property	-	2% straight line
Fixtures and fittings	-	10% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of financial activities.

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at their fair value at the balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and presented as 'gains/(losses) on investments' in the statement of financial activities.

2.8 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

2.9 Operating leases

Rentals paid under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

2.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments represent amounts paid in advance for which the services or goods had not been received at the balance sheet date, measured at their recoverable amounts.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. Accounting policies (continued)**2.11 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.12 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities, including trade and other creditors and accruals, are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the statement of financial activities as a finance cost.

2.13 Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes party to the contractual provisions of the instrument.

Financial liabilities are classified according to the substance of the contractual arrangements entered into.

The charity's policies for its major classes of financial assets and financial liabilities are detailed in its accounting policies.

2.14 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

3. Income from donations and legacies

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Donations	56,498	-	56,498
Legacies	45,667	-	45,667
Grants	-	32,250	32,250
	102,165	32,250	134,415

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

3. Income from donations and legacies (continued)

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Donations	85,593	-	85,593
Legacies	3,000	-	3,000
Grants	-	69,279	69,279
	<u>88,593</u>	<u>69,279</u>	<u>157,872</u>

4. Income from charitable activities

	Unrestricted funds 2023 £	Total funds 2023 £
Fees receivable	<u>2,285,361</u>	<u>2,285,361</u>

	Unrestricted funds 2022 £	Total funds 2022 £
Fees receivable	<u>2,318,647</u>	<u>2,318,647</u>

5. Investment income

	Unrestricted funds 2023 £	Total funds 2023 £
Income local listed investments	<u>297,543</u>	<u>297,543</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

5. Investment income (continued)

	Unrestricted funds 2022 £	Total funds 2022 £
Income from listed investments	293,904	293,904

6. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £
Staff costs	1,559,512	238,871	1,798,383
Residents' costs	256,044	-	256,044
Premises costs	12,972	498,311	511,283
Legal and professional	-	84,687	84,687
Other costs	24,465	23,649	48,114
	1,852,993	845,518	2,698,511

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £
Staff costs	1,223,786	596,554	1,820,340
Residents' costs	238,405	-	238,405
Premises costs	13,038	462,826	475,864
Legal and professional	-	50,825	50,825
Other costs	53,005	19,859	72,864
	1,528,234	1,130,064	2,658,298

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

7. Net incoming resources/(resources expended)

	2023	2022
	£	£
This is stated after charging:		
Depreciation of tangible fixed assets - owned by the charity	185,268	179,716
Auditor's remuneration - audit	31,713	18,492
Operating lease rentals	17,290	22,737
	<u>214,271</u>	<u>220,945</u>

8. Staff costs

	2023	2022
	£	£
Wages and salaries	1,319,707	1,324,354
Social security costs	125,736	113,702
Contribution to defined contribution pension schemes	43,453	56,217
	<u>1,488,896</u>	<u>1,494,273</u>

The average number of persons employed by the charity during the year was as follows:

	2023	2022
	No.	No.
Care	34	36
Support	22	21
	<u>56</u>	<u>57</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2023	2022
	No.	No.
In the band £60,001 - £70,000	-	1
In the band £70,001 - £80,000	1	-
In the band £80,001 - £90,000	-	1

The remuneration of key management personnel including employer pension costs and social security costs were £85,187 (2022: £168,509).

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

9. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2022 - £NIL).

During the year, travel expense totalling £639 were reimbursed or paid directly to three trustees (2021: one trustee totalling £17).

10. Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Assets under the course of construction £	Total £
Cost or valuation				
At 1 April 2022	7,693,401	579,168	-	8,272,569
Additions	-	29,007	273,967	302,974
Transfers between classes	(1,614,128)	-	1,614,128	-
At 31 March 2023	6,079,273	608,175	1,888,095	8,575,543
Depreciation				
At 1 April 2022	2,162,708	220,716	-	2,383,424
Charge for the year	125,004	60,264	-	185,268
At 31 March 2023	2,287,712	280,980	-	2,568,692
Net book value				
At 31 March 2023	3,791,561	327,195	1,888,095	6,006,851
At 31 March 2022	5,530,693	358,452	-	5,889,145

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

11. Fixed asset investments

	Listed investments £	Other fixed asset investments £	Total £
Cost or valuation			
At 1 April 2022	10,864,732	16,428	10,881,160
Additions	28,070	-	28,070
Disposals	(66,822)	-	(66,822)
Revaluations	(639,494)	-	(639,494)
Cash movement	-	65,020	65,020
At 31 March 2023	<u>10,186,486</u>	<u>81,448</u>	<u>10,267,934</u>
Net book value			
At 31 March 2023	<u>10,186,486</u>	<u>81,448</u>	<u>10,267,934</u>
At 31 March 2022	<u>10,864,732</u>	<u>16,428</u>	<u>10,881,160</u>

All the above fixed asset investments are held in the UK.

The charity investments comprise units in the Sarasin Endowment Fund Class A, the Sarasin Income and Reserves Fund Class A and the ICS Sterling Liquidity Fund managed by Sarasin and Partners LLP.

The historical cost of the listed investments is £7,349,998 (2022: £7,329,049) and the historical cost of the other investments is £81,448 (2022: £16,428).

12. Debtors

	2023 £	2022 £
Trade debtors	16,487	58,266
Other debtors	29	131
Prepayments and accrued income	54,370	47,927
	<u>70,886</u>	<u>106,324</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

13. Creditors: amounts falling due within one year

	2023 £	2022 £
Trade creditors	125,530	100,209
Other taxation and social security	26,941	25,482
Other creditors	46,060	47,874
Accruals and deferred income	124,314	143,454
	<u>322,845</u>	<u>317,019</u>

14. Statement of funds

Statement of funds - current year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2023 £
Unrestricted funds						
Unrestricted General Fund	454,110	2,387,526	(2,541,257)	(2,692)	-	297,687
Unrestricted Income Fund	10,881,160	297,543	-	(271,275)	(639,494)	10,267,934
Unrestricted Capital Fund	5,530,693	-	(125,004)	273,967	-	5,679,656
	<u>16,865,963</u>	<u>2,685,069</u>	<u>(2,666,261)</u>	<u>-</u>	<u>(639,494)</u>	<u>16,245,277</u>
Restricted funds						
Restricted Funds - all funds	-	32,250	(32,250)	-	-	-
Total of funds	<u>16,865,963</u>	<u>2,717,319</u>	<u>(2,698,511)</u>	<u>-</u>	<u>(639,494)</u>	<u>16,245,277</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

14. Statement of funds (continued)**Statement of funds - prior year**

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2022 £
Unrestricted funds						
Unrestricted General Fund	384,417	2,407,338	(2,467,219)	129,574	-	454,110
Unrestricted Income Fund	10,665,442	293,806	-	(240,000)	161,912	10,881,160
Unrestricted Capital Fund	6,917,067	-	(121,800)	110,426	(1,375,000)	5,530,693
	<u>17,966,926</u>	<u>2,701,144</u>	<u>(2,589,019)</u>	<u>-</u>	<u>(1,213,088)</u>	<u>16,865,963</u>
Restricted funds						
Restricted Funds - all funds	<u>-</u>	<u>69,279</u>	<u>(69,279)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total of funds	<u>17,966,926</u>	<u>2,770,423</u>	<u>(2,658,298)</u>	<u>-</u>	<u>(1,213,088)</u>	<u>16,865,963</u>

15. Summary of funds**Summary of funds - current year**

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2023 £
General funds	16,865,963	2,685,069	(2,666,261)	-	(639,494)	16,245,277
Restricted funds	-	32,250	(32,250)	-	-	-
	<u>16,865,963</u>	<u>2,717,319</u>	<u>(2,698,511)</u>	<u>-</u>	<u>(639,494)</u>	<u>16,245,277</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

15. Summary of funds (continued)

Summary of funds - prior year

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2022 £
General funds	17,966,926	2,701,144	(2,589,019)	-	(1,213,088)	16,865,963
Restricted funds	-	69,279	(69,279)	-	-	-
	<u>17,966,926</u>	<u>2,770,423</u>	<u>(2,658,298)</u>	<u>-</u>	<u>(1,213,088)</u>	<u>16,865,963</u>

16. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	6,006,851	6,006,851
Fixed asset investments	10,267,934	10,267,934
Current assets	293,337	293,337
Creditors due within one year	(322,845)	(322,845)
Total	<u>16,245,277</u>	<u>16,245,277</u>

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	5,889,145	5,889,145
Fixed asset investments	10,881,160	10,881,160
Current assets	412,677	412,677
Creditors due within one year	(317,019)	(317,019)
Total	<u>16,865,963</u>	<u>16,865,963</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

17. Funds

Unrestricted Funds comprise those funds which the trustees are free to use in accordance with the charitable objects. The trustees have been made designations out of the unrestricted funds.

The Unrestricted General Fund comprises the income and expenditure incurred in operating Denville Hall 2012, the care home.

The Unrestricted Income Fund comprises those investments, which are managed by Sarasin & Partners LLP, from which funds are transferred to the General Fund (shown as 'Transfers' in note 17) to support the charity's activities.

The Unrestricted Capital Fund comprises the property of Denville Hall, from which the care home is run, and the two adjacent properties, which were transferred from investment properties to fixed assets during the year.

The Restricted Fund represents grants from The London Borough of Hillingdon to meet additional costs arising from the Covid-19 pandemic.

18. Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net expenditure for the year (as per Statement of Financial Activities)	(620,686)	(1,100,963)
Adjustments for:		
Depreciation charges	185,268	179,716
Losses on investments	639,494	1,213,088
Dividends, interests and rents from investments	(297,543)	(293,904)
Decrease/(increase) in debtors	35,438	(23,527)
Increase in creditors	5,826	68,161
Net cash (used in)/provided by operating activities	(52,203)	42,571

19. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash in hand	222,451	306,353
Notice deposits (less than 3 months)	81,448	16,428
Total cash and cash equivalents	303,899	322,781

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

20. Analysis of changes in net funds

	At 1 April 2022 £	Cash flows £	At 31 March 2023 £
Cash at bank and in hand	306,353	(83,902)	222,451
	<u>306,353</u>	<u>(83,902)</u>	<u>222,451</u>

21. Capital commitments

	2023 £	2022 £
Contracted for but not provided in these financial statements		
Acquisition of tangible fixed assets	22,118	-
	<u>22,118</u>	<u>-</u>

22. Operating lease commitments

At 31 March 2023 the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2023 £	2022 £
Not later than 1 year	2,269	12,710
Later than 1 year and not later than 5 years	110	1,320
	<u>2,379</u>	<u>14,030</u>

23. Connected charities

Denville Hall 2012 is a member of the Combined Theatrical Charities Appeals Council, an umbrella group, and the trustees and staff of Denville Hall 2012 are extremely grateful to the kindred charities for their kind assistance during the period.

24. Controlling party

There is no ultimate controlling party.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

25. Related party transactions

Transactions with related parties are as follows:

Relationship	Transaction	Amount		Amount due (to)/from related parties	
		2023 £	2022 £	2023 £	2022 £
Company with common director	Consultancy	12,391	6,400	-	-

DENVILLE HALL 2012

England & Wales - Charity number 1148968

Accounts

Registered number: 08174255
Charity number: 1148968

DENVILLE HALL 2012
TRUSTEES' REPORT AND FINANCIAL
STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

DENVILLE HALL 2012
(A company limited by guarantee)
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DENVILLE HALL 2012**(A company limited by guarantee)****REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2022**

Trustees

Joanne Benjamin, Chair
Malcolm Sinclair, Deputy Chair
Louisa Rix
Richard Berry
Joanna David (resigned 6 December 2021)
Hemlata Bountra, Treasurer
James Coombes (resigned 17 September 2021)
Derek Lamden
Geraldine James OBE (resigned 22 October 2021)
Michael Shelton
Lisa Bowerman
James Hope (appointed 22 October 2021)
Diana Howard (appointed 13 July 2021)

**Company registered
number** 08174255

**Charity registered
number** 1148968

Registered office

Denville Hall
62 Ducks Hill Road
Northwood
Middlesex
HA26 2SB

Committees

House Committee

Lisa Bowerman, Chair
James Coombes, Deputy Chair
Gareth Armstrong
Esta Charkham
Jolycon Coy
Trudie Goodwin
Michael Jenn
Derek Lamden
Jane Maud
Jamie Newall
Louisa Rix
Michael Simkins

The remit of the house committee is to ascertain the eligibility of prospective beneficiaries. All trustees are welcome at any or all house committee meetings; Derek Lamden and Louisa Rix have elected to be regular members of this committee.

Finance and General Purpose Committee

Richard Berry, Chair

All trustees are members of this committee, with the addition of Michael Simkins (house committee member). The Finance and General Purpose Committee is responsible for the financing and day to day operation of the charity.

**Senior management
team**

Wilma Thomson, Manager
Fazly Wahab, Finance Officer

DENVILLE HALL 2012

(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2022**

Independent auditor Blick Rothenberg Audit LLP
Chartered Accountants
Statutory Auditor
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Bankers Barclays Bank plc
1 Churchill Place
London
E14 5HP

Solicitors Bircham Dyson Bell LLP
50 Broadway
London
SW1H 0BL

Investment manager Sarasin & Partners LLP
Juxon House
100 St Paul's Churchyard
London
EC4M 8BU

DENVILLE HALL 2012

(A company limited by guarantee)

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The trustees present their annual report together with the audited financial statements of the company Denville Hall 2012 (the "charity") for the year ended 31 March 2022. The annual report serves the purposes of both a trustees' report and a directors' report under company law. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Structure, governance and management

a. Constitution

Denville Hall is governed by a Scheme dated 17 March 1979 as amended by the Schemes dated 3 April 1992 and 15 November 2001. With effect from 1 October 2012 it is governed by the Articles of Association of Denville Hall 2012.

Denville Hall 2012 was formed as a limited company, number 8174255 on 9 August 2012 and as a registered charity, number 1148968. On 1 October 2012 all the responsibilities, assets and liabilities were transferred to Denville Hall 2012 under a transfer agreement. The new charity and company continue to be known as Denville Hall.

The trustees are responsible for governance, strategy and finance, for ensuring compliance with the Care Quality Commission (CQC) criteria, and for business planning. The Finance and General Purpose Committee is responsible for monitoring income and expenditure and for recommending to the trustees' budgets and necessary associated procedure. The House Committee is responsible for the support of the Registered Manager of Denville Hall, and for assessing the eligibility within our remit of those applying to us for care. The House Committee is dedicated to connecting the residents themselves to the world of theatre in which committee members still work, bringing into the house as they do vivid descriptions of the life and experiences they can share. Wilma Thomson, Manager, is the designated representative, known as the Registered Individual with the CQC.

The trustees of Denville Hall are, as stipulated by our Articles of Association, made up of a percentage of those from the theatrical profession, many of whom have had long association with the charity, and of others having been recruited for their financial expertise. The current Trustees are: Joanne Benjamin (Chair), Malcolm Sinclair (Vice Chair), Lisa Bowerman, Derek Lamden, Diana Howard, Hemlata Bountra, Jamie Newall, Louisa Rix, James Coombes, Michael Shelton and Richard Berry.

Denville Hall was founded in 1926 by Alfred Denville, in memory of his son who was killed in the Great War. The home was registered with the Charity Commission on 31 October 1962, when Richard and Sheila Attenborough were asked by Prince and Norah Littler to take on Denville's administration following their successful work with Noel Coward for the Actors' Orphanage.

Denville Hall is a member of the Combined Theatrical Charities, known now as "Acting for Others", an umbrella organisation chaired by Sir Stephen Waley-Cohen, consisting of sister charities representing the performing arts including ballet and opera, actors' children, backstage staff, and performers in all parts of the world.

b. Method of appointment or election of trustees

Trustees are appointed on the basis of the skills they bring to the board and their willingness to serve. At any one time there may be no less than 3 trustees and no more than 12, of which 2 should be members or former members of the acting profession.

DENVILLE HALL 2012

(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Structure, governance and management (continued)

c. Policies adopted for the induction and training of trustees

New trustees undergo an orientation day to brief them on: their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and inform them of the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of the charity. During the induction day they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

We continue a program of training for staff, volunteers, committee members and trustees, in awareness of our legal requirements to protect and safeguard the vulnerable adults in our care. We have had positive pharmacy audits including a full review of medication practices. We have established links with the Community Matron, the Palliative Care team, SALT and Rapid Response. We also have links with Mount Vernon Cancer Centre for palliative care training. There have been audits of Health and Safety and Fire and risk assessment. All mandatory training for staff by an external trainer is up to date.

d. Pay policy for senior staff

The pay of the charity's key management personnel is reviewed annually and normally increased in accordance with average earnings. Remuneration is also benchmarked with Nursing Homes of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles.

Objectives and activities

a. Policies, objectives and strategies for achieving objectives

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession. Denville Hall also offers short stay respite and convalescent care and works closely, when required, with the palliative care team in our area. Where an applicant does not meet our criteria, we will always do our best to advise on alternative sources of help.

The charity serves elderly members of a particular profession, one where financial security is, in many cases, far from being the norm. Financial support is given through a general subsidy by us of all our residents, and particular, often substantial, additional subsidy to those in greatest need. A potential beneficiary is never turned away for purely financial reasons – we deny access to services only when required to do so on medical and professional criteria agreed with the CQC as part of the charity's registration, or when there is no available bed. The trustees have had due regard to the guidance on public benefit published by the Charity Commission.

The trustees have reviewed the application of the Charity Governance Code, which was introduced in July 2017 in so far as it is applicable to the charity. The trustees apply areas of the code within the governance arrangements of the charity and are reviewing how elements of the code can be applied successfully.

As ever, our aim at Denville Hall is to enable our highly individual residents to live with dignity and freedom of choice amid surroundings that are physically and mentally comfortable. Within the nursing and residential area of the home we aim to preserve maximum independence and will help each person to choose, as much as is possible, what level of care he or she needs, consulting with them directly. We respect their decisions and abide by them, intervening only where absolutely necessary in the interests of safety and guided by professional recommendations.

DENVILLE HALL 2012
(A company limited by guarantee)
TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2022

Objectives and activities (continued)

a. Policies, objectives and strategies for achieving objectives (continued)

We care for our dementia patients in Jeanne's Wing with dignity and respect, aiming to allow as much freedom as possible within safety constraints and in an atmosphere which is relaxed, stimulating and supportive. All those residents with dementia and who are deemed vulnerable are safeguarded within the Mental Capacity Act 2005, Deprivation of Liberty, in order to protect them from harm.

We strive to provide a varied and fulfilling life for all our residents, continually endeavouring to improve care, entertainment, nourishment, rest, and spiritual and artistic satisfaction. We work with each individual resident to identify wishes and hope to create a supportive and stimulating environment. Two members from the House Committee chair a well attended monthly Residents Meeting, which gives residents an opportunity to voice any concerns or preferences and to make suggestions for improvements.

We continue to achieve a five star Food Safety and Hygiene rating.

Denville Hall received "Good" ratings for all domains from the CQC at their last visit in June 2019. This was a great reward for the work and dedication of management and staff at Denville Hall.

Regular audits are being carried out in Health and Safety, Pharmacy, Fire Safety along with supervision of staff and staff training which has helped the operation of Denville Hall run smoothly and efficiently.

Since the outbreak of Covid-19, Wilma has been tireless in keeping the residents at Denville Hall safe. With her many years of experience in care homes she chose exactly the right time to lock Denville Hall down and not to permit visitors because of the risk of spreading the virus. Her proven skills in infection control have also come to the fore in this crisis. During this year we unfortunately had a couple of cases of Covid-19 at Denville Hall, but these were dealt with by the staff and did not spread.

Live Streaming, through the National Theatre's generous donation of NTLive, continues to be a source of great joy, bringing as it does the world of live theatre directly to Denville Hall. We subscribe for Digital Theatre which records theatre productions, musicals and opera from theatres all over the UK. These productions can be accessed at any time, this has proved to be a great source of entertainment for everybody at Denville Hall. We are delighted that live concerts have restarted this year and bring a great deal of pleasure to all the residents.

Weekly activities and regular trips, including exercise classes and visits from a physiotherapist and chiropodist continued throughout the year. Our new Events Manager, Ben Harlow, has been wonderful and has reinvigorated the residents at Denville Hall post Covid-19. There are regular outings and entertainment and classes for the residents organised by Ben.

Access to iPads for residents proved to be invaluable during the Covid-19 pandemic as it allowed residents to communicate with their relatives over Skype, Facetime or Zoom, which has continued, although regular visits by family and friends have now recommenced. Wilma continues to make sure that anyone visiting is tested and does all she can to keep the residents and staff safe at all times.

Our small 'corner shop' within Denville Hall, known as "Prompt Corner" is accessible to both the main house and Jeanne's Wing residents and continues to be very popular.

Denville Hall is supported by generous gifts from individuals, and with grants from trusts and other organisations. We are deeply grateful to the Combined Theatrical Charities and their Acting For Others grants, and to the Sir Terence Rattigan Foundation for their generous, ongoing support.

DENVILLE HALL 2012

(A company limited by guarantee)

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2022**

Objectives and activities (continued)

a. Policies, objectives and strategies for achieving objectives (continued)

During the Covid-19 crisis, the Board sanctioned additional spending to provide taxi transport for staff to travel to and from work to maintain their health and safety in looking after the residents. We are grateful to Acting for Others and The London Borough of Hillingdon for providing grants to assist in making these measures possible.

We continue a program of training, in accord with our legal requirements to protect and safeguard the vulnerable adults in our care, and to support our staff in their continued growth within the sector. We are very proud of the uniqueness of Denville Hall and are eternally grateful for the support we get from our profession.

During the year ended 31 March 2022, the Trustees agreed to commence plans to redevelop the additional properties held by Denville Hall into assisted living accommodation.

It is with sadness that we record the deaths in the year ending 31 March 2022 of Arthur Cocks, Allan Foenander, Josephine Crawford-Press, Vilma Napier Brown, Audrey Rudd, Clifford Rose, David Cunliffe, William Bryden, Gary Waldhorn, Josephine Kendall, Leonard Fenton and Denise Coffey.

Financial review

a. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The trustees have considered the twelve months from the date of signing of the financial statements and are satisfied that the charity can meet its commitments as they fall due based on the ability to draw down on the investment portfolio as required. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Financial review (continued)

b. Principal risks and uncertainties

Denville Hall has on going processes, which operated throughout the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the charity in undertaking its activities. When it is not able to address risk issues using internal resources, the charity takes advice from external experts with specialist knowledge.

The Finance & General Purposes Committee assesses financial risks as well as investment risks. In addition, the manager and heads of department meet regularly to review health and safety issues. Training courses are available to members of staff to enhance their skills in risk related areas.

The principal risk and uncertainties identified by the trustees are:

- Ensuring continued operational efficiency with the ability to fund the increasing levels of operating expenditure is paramount
- CQC requirements and our compliance with them are vital to the care and safety of our residents themselves and to the running of the business.
- Uncertainty surrounding public funding of residents necessitates a focused approach to ensuring sufficient funds from other quarters. We work closely with our sister charities, with individual supporters and indeed with local authorities where help is available.
- Investment returns are of course always subject to market fluctuations. We are confident, given our long association with them and overall impressive track record, of the experience and expertise of our investment managers at Sarasin & Partners LLP. Denville Hall's participation in their funds ensures a far wider spread of our investments that we could ever manage as an individual charity, and has proven itself a good decision that has buffered us against some of the inevitable ups and downs of the world of finance.

The trustees have ultimate responsibility for managing the risks faced by charity, they have given consideration to the major risks to which the charity is exposed and has concluded that adequate systems are in place to manage these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

DENVILLE HALL 2012

(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Financial review (continued)

c. Review of the year and reserves policy

The financial statements present the accounts of the charity including all operating income and expenditure, donations and investment income, assets and liabilities.

The major sources of recurring income for the charity are fees for residential care, investment income, and donations. Income for the year from residents' fees was £2,318,647 (2020/21: £1,827,795), a 26.9% increase on the previous year. The increase was due to higher occupancy levels. Total expenditure for the year was £2,658,298 (2020/21: £2,523,420), an increase of 5.3%. The major item of direct expenditure continues to be staff costs.

The charity received £157,872 in donations, grants and legacies (2020/21: £375,542), including grants of £69,279 (2020/21: £83,077) from The London Borough of Hillingdon to meet additional costs arising from the Covid-19 pandemic.

We acknowledge with immense gratitude the support of many generous donors, including Acting for Others (£45,000) and The London Borough of Hillingdon (grants of £69,279).

The net income before investment gains was £112,125 (2020/21: loss of £7,806).

Investment losses for the year were £1,213,088 (2020/21: gains of £1,622,807), after accounting for a reduction in the value of investment properties of £1,375,000 prior to reclassifying the properties to fixed assets reflecting the change in intended use explained earlier.

Net assets were £16,865,963 (2020/21: £17,966,926) of which £10,881,160 (2020/21: £10,665,442) are invested.

The trustees continue to exercise firm control over costs and to seek additional income via existing and new income generating activities. It is evident that the charity is highly dependent upon its investment income and on the donations and legacies it receives each year. The trustees' aim is to ensure the charity can reach an operational break even point over the short to medium term.

Investments

The charity's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing a consistent and sustainable amount to support expenditure; and
- delivering these objectives within acceptable levels of risk.

The charity's long term investments are managed by Sarasin & Partners LLP, maintaining diversification across a wide range of asset classes in order to produce an appropriate balance between risk and return. The investments are held in three funds managed by Sarasin & Partners LLP so as to spread the investment risk. The investment strategy, policy and performance is monitored by the Finance Committee. At 31 March 2022 investments totalled £10,881,160 (2021: £10,665,442). The total return on investments for the year was £293,904 (2020/21: £312,277) representing a yield of 2.7% (2020/21: 3.2%).

Income generation

The charity raises funds from fees levied on residents, grants from certain established benefactors and its investment portfolio. It does not fundraise from the general public so the trustees do not believe that the Fundraising Code is applicable.

DENVILLE HALL 2012

(A company limited by guarantee)

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2022**

Reserves

The charity's reserves policy is to maintain sufficient free reserves to enable it to meet its short term financial obligations in the event of an unexpected revenue shortfall and to allow the charity to be managed efficiently and provide a buffer that would ensure uninterrupted services. The trustees can call upon cash reserves held within the investment portfolio of approximately £1.5 million which equates to six months' expenditure to cover any shortfall in income.

Plans for future periods

We continue with recruitment, training, refurbishment and all relevant work on compliance, while maintaining strict control on costs.

Plans continue for future development of the adjacent two properties, and the garden. The trustees have explored various options to develop the site with a view to not only improving facilities for residents, but also generating additional revenue. During the year ended 31 March 2022 the Trustees agreed, after seeing a presentation from architects and consultants regarding the potential new development of sheltered housing in the grounds, to go forward to apply for planning permission and to RIBA stage 1. Business plans are being drawn up and the Trustees are planning fund raising strategies to be in place once the planning permission is hopefully obtained.

The Trustees acknowledge their responsibility to identify, assess and manage risks and have systems and processes set up to do so.

Disclosure of information to auditor

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charity's auditor is unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Auditor

We are delighted to say that we are very happy with our choice of auditor, Blick Rothenberg Audit LLP, who continue to serve us well and enthusiastically, working alongside our Finance Officer, Fazly Wahab, in timely and efficient fashion.

Approved by order of the members of the board of trustees and signed on their behalf by:



Joanne Benjamin
Chairperson

Date: 10.11.22

DENVILLE HALL 2012

(A company limited by guarantee)

**STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 MARCH 2022**

The trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DENVILLE HALL 2012

(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012

FOR THE YEAR ENDED 31 MARCH 2022

Opinion

We have audited the financial statements of Denville Hall 2012 (the 'charitable company') for the year ended 31 March 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

DENVILLE HALL 2012

(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's opinion thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

DENVILLE HALL 2012

(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with trustees and other management, and from our commercial knowledge and experience of the charity and care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011, taxation legislation and data protection, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 3 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

DENVILLE HALL 2012

(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2022**

Auditor's responsibilities for the audit of the financial statements (continued)

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Blick Rothenberg Audit LLP

Mark Hart (senior statutory auditor)

for and on behalf of
Blick Rothenberg Audit LLP

Chartered Accountants
Statutory Auditor

16 Great Queen Street
Covent Garden
London
WC2B 5AH

Date: 15 November 2022

DENVILLE HALL 2012

(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies		88,593	69,279	157,872	375,542
Charitable activities	5	2,318,647	-	2,318,647	1,827,795
Investments	6	293,904	-	293,904	312,277
Total income		2,701,144	69,279	2,770,423	2,515,614
Expenditure on:					
Raising funds		-	-	-	13,704
Charitable activities	7	2,589,019	69,279	2,658,298	2,509,716
Total expenditure		2,589,019	69,279	2,658,298	2,523,420
Net income/(expenditure) before net (losses)/gains on investments		112,125	-	112,125	(7,806)
Net (losses)/gains on investments	14	(1,213,088)	-	(1,213,088)	1,622,807
Net movement in funds		(1,100,963)	-	(1,100,963)	1,615,001
Reconciliation of funds:					
Total funds brought forward		17,966,926	-	17,966,926	16,351,925
Net movement in funds		(1,100,963)	-	(1,100,963)	1,615,001
Total funds carried forward		16,865,963	-	16,865,963	17,966,926

All activities related to continuing operations.

The statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 18 to 34 form part of these financial statements.

DENVILLE HALL 2012
(A company limited by guarantee)

BALANCE SHEET
FOR THE YEAR ENDED 31 MARCH 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	12	5,889,145	4,458,647
Investments	14	10,881,160	10,665,442
Investment property	13	-	2,825,000
		<u>16,770,305</u>	<u>17,949,089</u>
Current assets			
Debtors	15	106,324	82,797
Cash at bank and in hand		306,353	203,896
		<u>412,677</u>	<u>286,693</u>
Creditors: amounts falling due within one year	16	(317,019)	(268,856)
Net current assets		<u>95,658</u>	<u>17,837</u>
Total net assets		<u><u>16,865,963</u></u>	<u><u>17,966,926</u></u>
Charity funds			
Restricted funds	17	-	-
Unrestricted funds	17	16,865,963	17,966,926
Total funds		<u><u>16,865,963</u></u>	<u><u>17,966,926</u></u>

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:



Joanne Benjamin
Chairperson

Date: 10.11.22



Derek Lamden
Trustee

12/11/22

The notes on pages 18 to 34 form part of these financial statements.

DENVILLE HALL 2012
(A company limited by guarantee)
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Net cash generated by/(used in) operating activities	21	22,575	(91,152)
Cash flows from investing activities			
Dividends, interests and rents from investments		293,904	312,277
Purchase of tangible fixed assets		(160,214)	(75,294)
Proceeds from sale of investments		133,408	40,514
Purchase of investments		(190,786)	(286,713)
Net cash provided by/(used in) investing activities		76,312	(9,216)
Change in cash and cash equivalents in the year		98,887	(100,368)
Cash and cash equivalents at the beginning of the year		223,894	324,262
Cash and cash equivalents at the end of the year	22	322,781	223,894

The notes on pages 18 to 34 form part of these financial statements

DENVILLE HALL 2012

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1. General information

The charity is a company limited by guarantee and is incorporated and registered in England and Wales. Its registered office and principal place of business is Denville Hall, 62 Ducks Hill Road, Northwood, Middlesex, HA6 2SB.

The financial statements are presented in Sterling (£).

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and the Companies Act 2006.

Denville Hall 2012 meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The trustees have considered the twelve months from the date of approving the financial statements and are satisfied that the charity can meet its commitments as they fall due, based on the ability to draw down on the investment portfolio as required. The trustees are taking steps to increase income and reduce costs so that the charity becomes operationally secure which will enable free reserves to be restored to the desired level. On this basis, the trustees have therefore concluded that it is appropriate to prepare the financial statements on a going concern basis.

2.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

2. Accounting policies (continued)

2.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from residents' fees is recognised over the period in which the service is provided.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the charity has sufficient evidence that a gift has been left to it (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the charity, can be reliably measured. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Investment income is recognised when receivable and the amount can be reliably measured. This is normally when the investment managers are notified for the interest receivable by the banks or dividends are declared and notification has been received of the dividend due.

Grants, including those from local and central government, are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation. These costs include costs related to statutory audit.

All expenditure is included in the statement of financial activities on an accruals basis. Irrecoverable VAT is allocated to the relevant expenditure as incurred.

DENVILLE HALL 2012

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

2. Accounting policies (continued)

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property	-	2% straight line
Fixtures and fittings	-	10% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of financial activities.

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at their fair value at the balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and presented as 'gains/(losses) on investments' in the statement of financial activities.

2.8 Investment property

Investment property is shown at its open market value on an existing use basis. The surplus or deficit arising from the annual revaluation is transferred to the statement of financial activities.

2.9 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

2.10 Operating leases

Rentals paid under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

2.11 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments represent amounts paid in advance for which the services or goods had not been received at the balance sheet date, measured at their recoverable amounts.

DENVILLE HALL 2012

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

2. Accounting policies (continued)

2.12 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.13 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities, including trade and other creditors and accruals, are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the statement of financial activities as a finance cost.

2.14 Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes party to the contractual provisions of the instrument.

Financial liabilities are classified according to the substance of the contractual arrangements entered into.

The charity's policies for its major classes of financial assets and financial liabilities are detailed in its accounting policies.

2.15 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

3. Critical accounting estimates and areas of judgment

In application of the charity's accounting policies, which are described in note 2, the key judgments made by the trustees are:

Investment property valuation:

Prior to transferring the investment property to fixed assets due to a change in the intended use of the property, the investment property was valued by the trustees on an open market value basis taking into account its condition and use. In the absence of current prices in an active market for similar properties, currently prices in an active market for properties of a different nature, condition or location, adjusted to reflect those differences have been considered.

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****4. Income from donations and legacies**

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Donations	85,593	-	85,593
Legacies	3,000	-	3,000
Grants	-	69,926	69,926
	<u>88,593</u>	<u>69,926</u>	<u>158,519</u>

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Donations	260,215	-	260,215
Legacies	25,000	-	25,000
Grants	7,250	83,077	90,327
	<u>292,465</u>	<u>83,077</u>	<u>375,542</u>

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****5. Income from charitable activities**

	Unrestricted funds 2022 £	Total funds 2022 £
Fees receivable	2,318,647	2,318,647

	Unrestricted funds 2021 £	Total funds 2021 £
Fees receivable	1,827,795	1,827,795

6. Investment income

	Unrestricted funds 2022 £	Total funds 2022 £
Income from listed investments	293,904	293,904

	Unrestricted funds 2021 £	Total funds 2021 £
Income from listed investments	312,277	312,277

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****7. Analysis of expenditure by activities**

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £
Staff costs	1,223,786	596,554	1,820,340
Residents' costs	238,405	-	238,405
Premises costs	13,038	462,826	475,864
Legal and professional	-	50,825	50,825
Other costs	53,005	19,859	72,864
	<u>1,528,234</u>	<u>1,130,064</u>	<u>2,658,298</u>

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £
Staff costs	1,111,408	560,991	1,672,399
Residents' costs	194,047	-	194,047
Premises costs	16,894	427,693	444,587
Legal and professional	-	39,627	39,627
Other costs	140,259	18,797	159,056
	<u>1,462,608</u>	<u>1,047,108</u>	<u>2,509,716</u>

DENVILLE HALL 2012

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

8. Analysis of expenditure by type

	Staff costs 2022 £	Depreciation 2022 £	Other costs 2022 £	Total funds 2022 £
Direct and support costs	1,813,476	179,716	652,173	2,645,365
Governance costs	-	-	18,492	18,492
Costs of charitable activities	1,813,476	179,716	670,665	2,663,857
	1,813,476	179,716	670,665	2,663,857

	Staff costs 2021 £	Depreciation 2021 £	Other costs 2021 £	Total funds 2021 £
Expenditure on investment management	-	-	13,704	13,704
Costs of raising funds	-	-	13,704	13,704
Direct and support costs	1,670,176	174,086	647,454	2,491,716
Governance costs	-	-	18,000	18,000
Costs of charitable activities	1,670,176	174,086	665,454	2,509,716
	1,670,176	174,086	679,158	2,523,420

9. Net incoming resources/(resources expended)

	2022 £	2021 £
This is stated after charging:		
Depreciation of tangible fixed assets - owned by the charity	179,716	174,086
Auditor's remuneration - audit	18,492	18,000
Operating lease rentals	22,737	31,339

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****10. Staff costs**

	2022 £	2021 £
Wages and salaries	1,324,354	1,289,486
Social security costs	113,702	111,873
Other pension costs	56,217	54,744
	<u>1,494,273</u>	<u>1,456,103</u>

The average number of persons employed by the charity during the year was as follows:

	2022 No.	2021 No.
Care	36	37
Support	21	22
	<u>57</u>	<u>59</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2022 No.	2021 No.
In the band £60,001 - £70,000	1	1
In the band £80,001 - £90,000	1	-

The remuneration of key management personnel including employer pension costs and social security costs was £168,509 (2021: £136,458).

11. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2021 - £NIL).

During the year, travel expenses totalling £17 were reimbursed or paid directly to one trustee (2021: £NIL).

DENVILLE HALL 2012
(A company limited by guarantee)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

12. Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 April 2021	6,132,975	529,380	6,662,355
Additions	110,426	49,788	160,214
Transfers between classes	1,450,000	-	1,450,000
At 31 March 2022	<u>7,693,401</u>	<u>579,168</u>	<u>8,272,569</u>
Depreciation			
At 1 April 2021	2,040,908	162,800	2,203,708
Charge for the year	121,800	57,916	179,716
At 31 March 2022	<u>2,162,708</u>	<u>220,716</u>	<u>2,383,424</u>
Net book value			
At 31 March 2022	<u>5,530,693</u>	<u>358,452</u>	<u>5,889,145</u>
At 31 March 2021	<u>4,092,067</u>	<u>366,580</u>	<u>4,458,647</u>

13. Investment property

	Freehold investment property £
At 1 April 2021	2,825,000
Deficit on revaluation	(1,375,000)
Transfers between classes	(1,450,000)
At 31 March 2022	<u>-</u>

The valuations were undertaken by VDBM Chartered Surveyors on an open market value basis based on the existing condition.

On a historical cost basis these properties would have been included at £550,000 (2021: £550,000)

DENVILLE HALL 2012
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

14. Fixed asset investments

	Listed investments £	Other investments £	Total £
Cost or valuation			
At 1 April 2021	10,645,442	20,000	10,665,442
Additions	190,786	-	190,786
Disposals	(133,408)	-	(133,408)
Revaluations	161,912	-	161,912
Cash movement	-	(3,572)	(3,572)
At 31 March 2022	<u>10,864,732</u>	<u>16,428</u>	<u>10,881,160</u>
Net book value			
At 31 March 2022	<u>10,864,732</u>	<u>16,428</u>	<u>10,881,160</u>
At 31 March 2021	<u>10,645,442</u>	<u>20,000</u>	<u>10,665,442</u>

All of the above fixed asset investments are held in the UK.

The charity's investments comprise units in the Sarasin Endowment Fund Class A, the Sarasin Income and Reserves Fund Class A and the ICS Sterling Liquidity Fund managed by Sarasin and Partners LLP.

The historical cost of the listed investments is £7,387,711 (2021: £7,329,049) and the historical cost of the other investments is £16,428 (2021: £20,000).

15. Debtors

	2022 £	2021 £
Trade debtors	58,266	36,195
Other debtors	131	-
Prepayments and accrued income	47,927	46,602
	<u>106,324</u>	<u>82,797</u>

DENVILLE HALL 2012
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

16. Creditors: amounts falling due within one year

	2022 £	2021 £
Trade creditors	100,209	92,427
Other taxation and social security	24,810	25,899
Other creditors	50,472	50,090
Accruals and deferred income	141,528	100,440
	<u>317,019</u>	<u>268,856</u>

17. Statement of funds

Statement of funds - current year

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2022 £
Unrestricted funds						
Unrestricted General Fund	384,417	2,407,338	(2,467,219)	129,574	-	454,110
Unrestricted Income Fund	10,665,442	293,806	-	(240,000)	161,912	10,881,160
Unrestricted Capital Fund	6,917,067	-	(121,800)	110,426	(1,375,000)	5,530,693
	<u>17,966,926</u>	<u>2,701,144</u>	<u>(2,589,019)</u>	<u>-</u>	<u>(1,213,088)</u>	<u>16,865,963</u>
Restricted funds						
Restricted Funds - all funds	-	69,279	(69,279)	-	-	-
Total of funds	<u>17,966,926</u>	<u>2,770,423</u>	<u>(2,658,298)</u>	<u>-</u>	<u>(1,213,088)</u>	<u>16,865,963</u>

DENVILLE HALL 2012

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

17. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2021 £
Unrestricted funds						
Unrestricted General Fund	456,969	2,120,559	(2,317,491)	124,380	-	384,417
Unrestricted Income Fund	8,870,657	311,978	-	(140,000)	1,622,807	10,665,442
Unrestricted Capital Fund	7,022,076	-	(120,629)	15,620	-	6,917,067
	<u>16,349,702</u>	<u>2,432,537</u>	<u>(2,438,120)</u>	<u>-</u>	<u>1,622,807</u>	<u>17,966,926</u>
Restricted funds						
Restricted Funds - all funds	<u>2,223</u>	<u>83,077</u>	<u>(85,300)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total of funds	<u>16,351,925</u>	<u>2,515,614</u>	<u>(2,523,420)</u>	<u>-</u>	<u>1,622,807</u>	<u>17,966,926</u>

18. Summary of funds

Summary of funds - current year

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2022 £
General funds	17,966,926	2,701,144	(2,589,019)	-	(1,213,088)	16,865,963
Restricted funds	-	69,279	(69,279)	-	-	-
	<u>17,966,926</u>	<u>2,770,423</u>	<u>(2,658,298)</u>	<u>-</u>	<u>(1,213,088)</u>	<u>16,865,963</u>

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****18. Summary of funds (continued)****Summary of funds - prior year**

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2021 £
General funds	16,349,702	2,432,537	(2,438,120)	-	1,622,807	17,966,926
Restricted funds	2,223	83,077	(85,300)	-	-	-
	<u>16,351,925</u>	<u>2,515,614</u>	<u>(2,523,420)</u>	<u>-</u>	<u>1,622,807</u>	<u>17,966,926</u>

19. Analysis of net assets between funds**Analysis of net assets between funds - current year**

	Unrestricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	5,889,145	5,889,145
Fixed asset investments	10,881,160	10,881,160
Current assets	412,677	412,677
Creditors due within one year	(317,019)	(317,019)
Total	<u>16,865,963</u>	<u>16,865,963</u>

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****19. Analysis of net assets between funds (continued)****Analysis of net assets between funds - prior year**

	Unrestricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	4,458,647	4,458,647
Fixed asset investments	10,665,442	10,665,442
Investment property	2,825,000	2,825,000
Current assets	286,693	286,693
Creditors due within one year	(268,856)	(268,856)
Total	17,966,926	17,966,926

20. Funds

Unrestricted Funds comprise those funds which the trustees are free to use in accordance with the charitable objects. The trustees have been made designations out of the unrestricted funds.

The Unrestricted General Fund comprises the income and expenditure incurred in operating Denville Hall 2012, the care home.

The Unrestricted Income Fund comprises those investments, which are managed by Sarasin & Partners LLP, from which funds are transferred to the General Fund (shown as 'Transfers' in note 17) to support the charity's activities.

The Unrestricted Capital Fund comprises the property of Denville Hall, from which the care home is run, and the two adjacent properties, which were transferred from investment properties to fixed assets during the year.

The Restricted Fund represents grants from The London Borough of Hillingdon to meet additional costs arising from the Covid-19 pandemic.

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****21. Reconciliation of net movement in funds to net cash flow from operating activities**

	2022 £	2021 £
Net income/expenditure for the year (as per Statement of Financial Activities)	(1,100,963)	1,615,001
Adjustments for:		
Depreciation charges	179,716	174,096
Losses/(gains) on investments	1,213,088	(1,622,552)
Dividends, interests and rents from investments	(293,904)	(312,277)
(Increase)/decrease in debtors	(23,527)	53,561
Increase in creditors	68,161	1,019
Net cash provided by/(used in) by operating activities	42,571	(91,152)

22. Analysis of cash and cash equivalents

	2022 £	2021 £
Cash in hand	306,353	203,896
Notice deposits (less than 3 months)	16,428	19,998
Total cash and cash equivalents	322,781	223,894

23. Analysis of changes in net funds

	At 1 April 2021 £	Cash flows £	At 31 March 2022 £
Cash at bank and in hand	203,896	102,457	306,353
Notice deposits (less than 3 months)	20,000	(3,572)	16,428
	223,896	98,885	322,781

DENVILLE HALL 2012
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

24. Capital commitments

	2022 £	2021 £
Contracted for but not provided in these financial statements		
Purchase, construction or development of investment property	-	33,240

25. Operating lease commitments

At 31 March 2022 the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2022 £	2021 £
Not later than 1 year	12,710	14,638
Between 1 and 5 years	1,320	11,390
	<u>14,030</u>	<u>26,028</u>

26. Connected charities

Denville Hall 2012 is a member of the Combined Theatrical Charities Appeals Council, an umbrella group, and the trustees and staff of Denville Hall 2012 are extremely grateful to the kindred charities for their kind assistance during the period.

27. Controlling party

There is no ultimate controlling party.

28. Related party transactions

Transactions with related parties are as follows:

Related party	Transaction	Amount		Amount due (to)/from related parties	
		2022 £	2021 £	2022 £	2021 £
Company with common director	Consultancy	6,400	6,400	-	-

DENVILLE HALL 2012

England & Wales - Charity number 1148968

Accounts

DENVILLE HALL 2012
TRUSTEES' REPORT AND FINANCIAL
STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

DENVILLE HALL 2012
(A company limited by guarantee)
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DENVILLE HALL 2012**(A company limited by guarantee)****REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2021**

Trustees

Joanne Benjamin, Chairperson
Malcolm Sinclair, Vice Chairperson
Louisa Rix
Richard Berry
Joanna David
Hemlata Bountra, Treasurer
James Coombes
Derek Lamden
Geraldine James OBE
Michael Shelton (appointed 7 April 2020)
Lisa Bowerman (appointed 7 April 2020)

**Company registered
number** 08174255

**Charity registered
number** 1148968

Registered office

Denville Hall
62 Ducks Hill Road
Northwood
Middlesex
HA26 2SB

Committees

House Committee

Lisa Bowerman, Chairperson
James Coombes, Vice Chairperson
Derek Lamden
Abigail McKern
Jane Maud
Louisa Rix
Michael Simkins
Trudie Goodwin
Gareth Armstrong
Michael Jenn
Timothy Bentinck
Jamie Newall
Jolycon Coy
Tom Mison

The remit of the house committee is to ascertain the eligibility of prospective beneficiaries. All trustees are welcome at any or all house committee meetings; Derek Lamden and Louisa Rix have elected to be regular members of this committee.

Finance and General Purpose Committee

Richard Berry, Chairperson

All trustees are members of this committee, with the addition of Michael Simkins (house committee member). The Finance and General Purpose Committee is responsible for the financing and day to day operation of the charity.

**Senior management
team**

Wilma Thomson, Manager
Fazly Wahab, Finance Officer

DENVILLE HALL 2012

(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

Independent auditor Blick Rothenberg Audit LLP
Chartered Accountants
Statutory Auditor
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Bankers Barclays Bank plc
1 Churchill Place
London
E14 5HP

Solicitors Bircham Dyson Bell LLP
50 Broadway
London
SW1H 0BL

Investment manager Sarasin & Partners LLP
Juxon House
100 St Paul's Churchyard
London
EC4M 8BU

DENVILLE HALL 2012
(A company limited by guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2021

The trustees present their annual report together with the audited financial statements of the company Denville Hall 2012 (the "charity") for the year ended 31 March 2021. The annual report serves the purposes of both a trustees' report and a directors' report under company law. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Structure, governance and management

a. Constitution

Denville Hall is governed by a Scheme dated 17 March 1979 as amended by the Schemes dated 3 April 1992 and 15 November 2001. With effect from 1 October 2012 it is governed by the Articles of Association of Denville Hall 2012.

Denville Hall 2012 was formed as a limited company, number 8174255 on 9 August 2012 and as a registered charity, number 1148968. On 1 October 2012 all the responsibilities, assets and liabilities were transferred to Denville Hall 2012 under a transfer agreement. The new charity and company continue to be known as Denville Hall.

The trustees are responsible for governance, strategy and finance, for ensuring compliance with the Care Quality Commission (CQC) criteria, and for business planning. The Finance and General Purpose Committee is responsible for monitoring income and expenditure and for recommending to the trustees' budgets and necessary associated procedure. The House Committee is responsible for the support of the Registered Manager of Denville Hall, and for assessing the eligibility within our remit of those applying to us for care. The House Committee is dedicated to connecting the residents themselves to the world of theatre in which committee members still work, bringing into the house as they do vivid descriptions of the life and experiences they can share. Wilma Thomson, Manager, is the designated representative, known as the Registered Individual with the CQC.

The trustees of Denville Hall are, as stipulated by our Articles of Association, made up of a percentage of those from the theatrical profession, many of whom have had long association with the charity, and of others having been recruited for their financial expertise.

Denville Hall was founded in 1926 by Alfred Denville, in memory of his son who was killed in the Great War. The home was registered with the Charity Commission on 31 October 1962, when Richard and Sheila Attenborough were asked by Prince and Norah Littler to take on Denville's administration following their successful work with Noel Coward for the Actors' Orphanage.

Denville Hall is a member of the Combined Theatrical Charities, known now as "Acting for Others", an umbrella organisation chaired by Sir Stephen Waley-Cohen, consisting of sister charities representing the performing arts including ballet and opera, actors' children, backstage staff, and performers in all parts of the world.

b. Method of appointment or election of trustees

Trustees are appointed on the basis of the skills they bring to the board and their willingness to serve. At any one time there may be no less than 3 trustees and no more than 12, of which 2 should be members or former members of the acting profession.

Structure, governance and management (continued)

c. Policies adopted for the induction and training of trustees

New trustees undergo an orientation day to brief them on: their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and inform them of the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of the charity. During the induction day they meet key employees and other trustees. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

We continue a program of training for staff, volunteers, committee members and trustees, in awareness of our legal requirements to protect and safeguard the vulnerable adults in our care. We have had positive pharmacy audits including a full review of medication practices. We have established links with the Community Matron, the Palliative Care team, SALT and Rapid Response. We also have links with Mount Vernon Cancer Centre for palliative care training. There have been audits of Health and Safety and Fire and risk assessment. All mandatory training for staff by an external trainer is up to date.

d. Pay policy for senior staff

The pay of the charity's key management personnel is reviewed annually and normally increased in accordance with average earnings. Remuneration is also benchmarked with Nursing Homes of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles.

Objectives and activities

a. Policies, objectives and strategies for achieving objectives

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession. Denville Hall also offers short stay respite and convalescent care and works closely, when required, with the palliative care team in our area. Where an applicant does not meet our criteria, we will always do our best to advise on alternative sources of help.

The charity serves elderly members of a particular profession, one where financial security is, in many cases, far from being the norm. Financial support is given through a general subsidy by us of all our residents, and particular, often substantial, additional subsidy to those in greatest need. A potential beneficiary is never turned away for purely financial reasons – we deny access to services only when required to do so on medical and professional criteria agreed with the CQC as part of the charity's registration, or when there is no available bed. The trustees have had due regard to the guidance on public benefit published by the Charity Commission.

The trustees have reviewed the application of the Charity Governance Code, which was introduced in July 2017 in so far as it is applicable to the charity. The trustees apply areas of the code within the governance arrangements of the charity and are reviewing how elements of the code can be applied successfully.

As ever, our aim at Denville Hall is to enable our highly individual residents to live with dignity and freedom of choice amid surroundings that are physically and mentally comfortable. Within the nursing and residential area of the home we aim to preserve maximum independence and will help each person to choose, as much as is possible, what level of care he or she needs, consulting with them directly. We respect their decisions and abide by them, intervening only where absolutely necessary in the interests of safety and guided by professional recommendations.

DENVILLE HALL 2012

(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

Objectives and activities (continued)

a. Policies, objectives and strategies for achieving objectives (continued)

We care for our dementia patients in Jeanne's Wing with dignity and respect, aiming to allow as much freedom as possible within safety constraints and in an atmosphere which is relaxed, stimulating and supportive. All those residents with dementia and who are deemed vulnerable are safeguarded within the Mental Capacity Act 2005, Deprivation of Liberty, in order to protect them from harm.

We strive to provide a varied and fulfilling life for all our residents, continually endeavouring to improve care, entertainment, nourishment, rest, and spiritual and artistic satisfaction. We work with each individual resident to identify wishes and hope to create a supportive and stimulating environment. Two members from the House Committee chair a well attended monthly Residents Meeting, which gives residents an opportunity to voice any concerns or preferences and to make suggestions for improvements.

We continue to achieve a five star Food Safety and Hygiene rating.

Denville Hall received "Good" ratings for all domains from the CQC at their last visit in June 2019. This was a great reward for the work and dedication of management and staff at Denville Hall.

Regular audits are being carried out in Health and Safety, Pharmacy, Fire Safety along with supervision of staff and staff training which has helped the operation of Denville Hall run smoothly and efficiently.

Since the outbreak of Covid-19, Wilma has been tireless in keeping the residents at Denville Hall safe. With her many years of experience in care homes she chose exactly the right time to lock Denville Hall down and not to permit visitors because of the risk of spreading the virus. Her proven skills in infection control have also come to the fore in this crisis.

Live Streaming, through the National Theatre's generous donation of NTLive, continues to be a source of great joy, bringing as it does the world of live theatre directly to Denville Hall. We subscribe for Digital Theatre which records theatre productions, musicals and opera from theatres all over the UK. These productions can be accessed at any time, this has proved to be a great source of entertainment for everybody at Denville Hall, especially since the outbreak of Covid-19 as live performances have not been able to be provided for the residents.

Weekly activities and regular trips, including exercise classe and visits from a physiotherapist and chiropodist continued throughout the year. Visits from hairdressers and masseurs had to be suspended during the Covid-19 pandemic, but we were able to recommence them in June 2021.

Access to iPads for residents has proved to be invaluable during the Covid-19 pandemic as it has allowed residents to communicate with their relatives over Skype, Facetime or Zoom.

Our small 'corner shop' within Denville Hall, known as "Prompt Corner" is accessible to both the main house and Jeanne's Wing residents and continues to be very popular. We have recently appointed a new Events manager, Benjamin Harlow, who has expanded the activities provided to the residents and improved their quality of life coming out of the Covid-19 restrictions.

Denville Hall is supported by generous gifts from individuals, and with grants from trusts and other organisations. We are deeply grateful to the Combined Theatrical Charities and their Acting For Others grants, and to the Sir Terence Rattigan Foundation for their generous, ongoing support.

During the Covid-19 crisis, the Board sanctioned additional spending to provide taxi transport for staff to travel to and from work to maintain their health and safety in looking after the residents. We are grateful to Acting for Others and The London Borough of Hillingdon for providing grants to assist in making these measures possible.

Objectives and activities (continued)

a. Policies, objectives and strategies for achieving objectives (continued)

We continue a program of training, in accord with our legal requirements to protect and safeguard the vulnerable adults in our care, and to support our staff in their continued growth within the sector. We are very proud of the uniqueness of Denville Hall and are eternally grateful for the support we get from our profession.

During 2020 the Board discussed developing some land which the Hall owns for a building containing sheltered housing. A development Committee has been set up and we are currently exploring the possibilities of such a development. Draft plans and budgets are currently being drawn up for discussion. It is hoped that during the year ending 31 March 2022 year we can progress these plans further

It is with sadness that we record the deaths in the year ending March 2021 of Pat Marmont, Ivor Danvers, Peter Stenson, George Mikell, Allen Handy, Malcolm Terris, Claude Lesache, Robert Mill, Doreen Hermitage, Helena Shenel, David De Keyser and Brian Jones.

Financial review

a. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The trustees have considered the twelve months from the date of signing of the financial statements and are satisfied that the charity can meet its commitments as they fall due based on the ability to draw down on the investment portfolio as required. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Financial review (continued)

b. Principal risks and uncertainties

Denville Hall has on going processes, which operated throughout the financial year for identifying, evaluating and managing the principal risks and uncertainties faced by the charity in undertaking its activities. When it is not able to address risk issues using internal resources, the charity takes advice from external experts with specialist knowledge.

The Finance & General Purposes Committee assesses financial risks as well as investment risks. In addition, the manager and heads of department meet regularly to review health and safety issues. Training courses are available to members of staff to enhance their skills in risk related areas.

The principal risk and uncertainties identified by the trustees are:

- Ensuring continued operational efficiency with the ability to fund the increasing levels of operating expenditure is paramount.
- CQC requirements and our compliance with them are vital to the care and safety of our residents themselves and to the running of the business.
- Uncertainty surrounding public funding of residents necessitates a focused approach to ensuring sufficient funds from other quarters. We work closely with our sister charities, with individual supporters and indeed with local authorities where help is available.
- Investment returns are of course always subject to market fluctuations. We are confident, given our long association with them and overall impressive track record, of the experience and expertise of our investment managers at Sarasin & Partners LLP. Denville Hall's participation in their funds ensures a far wider spread of our investments than we could ever manage as an individual charity, and has proven itself a good decision that has buffered us against some of the inevitable ups and downs of the world of finance.

The trustees have ultimate responsibility for managing the risks faced by the charity, they have given consideration to the major risks to which the charity is exposed and has concluded that adequate systems are in place to manage these risks. It is recognized that systems can provide only reasonable but not absolute assurance that major risks have been managed.

Financial review (continued)

c. Review of the year and reserves policy

The financial statements present the accounts of the charity including all operating income and expenditure, donations and investment income, assets and liabilities.

The major sources of recurring income for the charity are fees for residential care, investment income, and donations. Income for the year from residents' fees was £1,827,795 (2019/20: £1,970,923), a 7.3% decrease on the previous year. The decrease was due to lower occupancy levels partly as a result of the Covid-19 pandemic. Total expenditure for the year was £2,523,420 (2019/20: £2,480,057), an increase of 1.7%. The major item of direct expenditure is staff costs.

The charity received £375,542 in donations, grants and legacies (2019/20 £632,975), including grants of £83,077 from The London Borough of Hillingdon to meet additional costs arising from the Covid-19 pandemic.

We acknowledge with immense gratitude the support of many generous donors, including The Sir Terence Rattigan Trust (£20,000), Acting for Others (£197,000) and The London Borough of Hillingdon (grants of £90,327).

The net loss before investment gains was £7,806 (2019/20: income of £418,982).

Investment gains for the year were £1,622,807 (2019/20: losses of £416,875).

Net assets were £17,966,926 of which £10,665,442 are invested.

The trustees continue to exercise firm control over costs and to seek additional income via existing and new income generating activities. It is evident that the charity is highly dependent upon its investment income and on the donations and legacies it receives each year. The trustees' aim is to ensure the charity can reach an operational break even point over the short to medium term.

Investments

The charity's investment objectives are to balance current and future beneficiary needs by:

- maintaining (at least) the value of the investments in real terms;
- producing a consistent and sustainable amount to support expenditure; and
- delivering these objectives within acceptable levels of risk.

The charity's long term investments are managed by Sarasin & Partners LLP, maintaining diversification across a wide range of asset classes in order to produce an appropriate balance between risk and return. The investments are held in three funds managed by Sarasin & Partners LLP so as to spread the investment risk. The investment strategy, policy and performance is monitored by the Finance Committee. At 31 March 2021 investments totalled £10,665,442 (2020: £8,870,657). The total return on investments for the year was £312,277 (2019/20: £295,141) representing a yield of 3.2% (2019/20: 3.3%).

Income generation

The charity raises funds from fees levied on residents, grants from certain established benefactors and its investment portfolio. It does not fundraise from the general public so the trustees do not believe that the Fundraising Code is applicable.

DENVILLE HALL 2012

(A company limited by guarantee)

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

Reserves

The charity's reserves policy is to maintain sufficient free reserves to enable it to meet its short term financial obligations in the event of an unexpected revenue shortfall and to allow the charity to be managed efficiently and provide a buffer that would ensure uninterrupted services. The trustees can call upon cash reserves held within the investment portfolio of approximately £1.5 million which equates to six months' expenditure to cover any shortfall in income.

Plans for future periods

We continue with recruitment, training, refurbishment and all relevant work on compliance, while maintaining strict control on costs.

Plans continue for future development of the adjacent two properties, and the garden. The trustees are exploring various options to develop the site with a view to not only improving facilities for residents, but also generating additional revenue.

The Trustees acknowledge their responsibility to identify, assess and manage risks and have systems and processes set up to do so.

Disclosure of information to auditor

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charity's auditor is unaware, and
- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Auditor

We are delighted to say that we are very happy with our choice of auditor, Blick Rothenberg Audit LLP, who continue to serve us well and enthusiastically, working alongside our Finance Officer, Fazly Wahab, in timely and efficient fashion.

Approved by order of the members of the board of trustees and signed on their behalf by:



Joanne Benjamin
Chairperson
Date:

13 July 2021

**STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 MARCH 2021**

The trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the trustees' report including the strategic report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012
FOR THE YEAR ENDED 31 MARCH 2021**

Opinion

We have audited the financial statements of Denville Hall 2012 (the 'charitable company') for the year ended 31 March 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with trustees and other management, and from our commercial knowledge and experience of the charity and care sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011, taxation legislation and data protection, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 3 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

DENVILLE HALL 2012

(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DENVILLE HALL 2012 (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

Auditor's responsibilities for the audit of the financial statements (continued)

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Blick Rothenberg Audit LLP

Mark Hart (senior statutory auditor)

for and on behalf of

Blick Rothenberg Audit LLP

Chartered Accountants
Statutory Auditor
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Date: 5 August 2021

DENVILLE HALL 2012

(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2021**

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:					
Donations and legacies	4	292,465	83,077	375,542	632,975
Charitable activities	5	1,827,795	-	1,827,795	1,970,923
Investments	6	312,277	-	312,277	295,141
Total income		2,432,537	83,077	2,515,614	2,899,039
Expenditure on:					
Raising funds	8	13,704	-	13,704	12,959
Charitable activities	7,8	2,424,416	85,300	2,509,716	2,467,098
Total expenditure		2,438,120	85,300	2,523,420	2,480,057
Net (expenditure)/income before net gains/(losses) on investments		(5,583)	(2,223)	(7,806)	418,982
Net gains/(losses) on investments	14	1,622,807	-	1,622,807	(416,875)
Net movement in funds		1,617,224	(2,223)	1,615,001	2,107
Reconciliation of funds:					
Total funds brought forward		16,349,702	2,223	16,351,925	16,349,818
Net movement in funds		1,617,224	(2,223)	1,615,001	2,107
Total funds carried forward	17,18	17,966,926	-	17,966,926	16,351,925

All activities related to continuing operations.

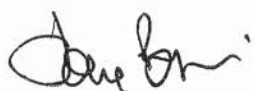
The statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 18 to 35 form part of these financial statements.

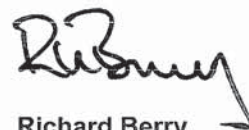
DENVILLE HALL 2012**(A company limited by guarantee)****BALANCE SHEET****FOR THE YEAR ENDED 31 MARCH 2021**

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	12	4,458,647	4,557,449
Investment property	13	2,825,000	2,825,000
Investments	14	10,665,442	8,870,657
		<u>17,949,089</u>	<u>16,253,106</u>
Current assets			
Debtors	15	82,797	131,732
Cash at bank and in hand		203,896	230,041
		<u>286,693</u>	<u>361,773</u>
Creditors: amounts falling due within one year	16	(268,856)	(262,954)
Net current assets		<u>17,837</u>	<u>98,819</u>
Total net assets		<u><u>17,966,926</u></u>	<u><u>16,351,925</u></u>
Charity funds			
Restricted funds	17	-	2,223
Unrestricted funds	17	17,966,926	16,349,702
Total funds		<u><u>17,966,926</u></u>	<u><u>16,351,925</u></u>

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:



Joanne Benjamin
Chairperson



Richard Berry
Trustee

Date: 13 July 2021

The notes on pages 18 to 35 form part of these financial statements.

DENVILLE HALL 2012**(A company limited by guarantee)****STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2021**

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash (used in)/generated by operating activities	21	(91,152)	368,142
Cash flows from investing activities			
Dividends, interests and rents from investments		312,277	295,141
Purchase of tangible fixed assets		(75,294)	(148,921)
Proceeds from sale of investments		40,514	761,999
Purchase of investments		(286,713)	(1,180,700)
Net cash used in investing activities		(9,216)	(272,481)
Change in cash and cash equivalents in the year		(100,368)	95,661
Cash and cash equivalents at the beginning of the year		324,262	228,601
Cash and cash equivalents at the end of the year	22	223,894	324,262

The notes on pages 18 to 35 form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

1. General information

The charity is a company limited by guarantee and is incorporated and registered in England and Wales. Its registered office and principal place of business is Denville Hall, 62 Ducks Hill Road, Northwood, Middlesex, HA6 2SB.

The financial statements are presented in Sterling (£).

The formal objective of the charity is to maintain and support Denville Hall as a residential, nursing and dementia care home for elderly actors and other members of the theatrical profession.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and the Companies Act 2006.

Denville Hall 2012 meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The trustees have considered the twelve months from the date of approving the financial statements and are satisfied that the charity can meet its commitments as they fall due, based on the ability to draw down on the investment portfolio as required. The trustees are taking steps to increase income and reduce costs so that the charity becomes operationally secure which will enable free reserves to be restored to the desired level. On this basis, the trustees have therefore concluded that it is appropriate to prepare the financial statements on a going concern basis.

2.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. Accounting policies (continued)

2.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from residents' fees is recognised over the period in which the service is provided.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the charity, can be reliably measured. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Investment income is recognised when receivable and the amount can be reliably measured. This is normally when the investment managers are notified for the interest receivable by the banks or dividends are declared and notification has been received of the dividend due.

Grants, including those from local and central government, are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation. These costs include costs related to statutory audit.

All expenditure is included in the statement of financial activities on an accruals basis. Irrecoverable VAT is allocated to the relevant expenditure as incurred.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

2. Accounting policies (continued)

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property	-	2% straight line
Fixtures and fittings	-	10% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of financial activities.

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at their fair value at the balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and presented as 'gains/(losses) on investments' in the statement of financial activities.

2.8 Investment property

Investment property is shown at its open market value on an existing use basis. The surplus or deficit arising from the annual revaluation is transferred to the statement of financial activities.

2.9 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

2.10 Operating leases

Rentals paid under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

2.11 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments represent amounts paid in advance for which the services or goods had not been received at the balance sheet date, measured at their recoverable amounts.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. Accounting policies (continued)

2.12 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.13 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities, including trade and other creditors and accruals, are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the statement of financial activities as a finance cost.

2.14 Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes party to the contractual provisions of the instrument.

Financial liabilities are classified according to the substance of the contractual arrangements entered into.

The charity's policies for its major classes of financial assets and financial liabilities are detailed in its accounting policies.

2.15 Pensions

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

3. Critical accounting estimates and areas of judgment

In application of the charity's accounting policies, which are described in note 2, the key judgments made by the trustees are:

Investment property valuation

The investment property was valued by the trustees in 2021, on an open market value basis taking into account its existing use. The trustees are of the opinion that there has been no change in the market value of the property. In the absence of current prices in an active market for similar properties, currently prices in an active market for properties of a different nature, condition or location, adjusted to reflect those differences have been considered.

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****4. Income from donations and legacies**

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Donations	260,215	-	260,215
Legacies	25,000	-	25,000
Grants	7,250	83,077	90,327
	<u>292,465</u>	<u>83,077</u>	<u>375,542</u>
		Unrestricted funds 2020 £	Total funds 2020 £
Donations		135,685	135,685
Legacies		497,290	497,290
		<u>632,975</u>	<u>632,975</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

5. Income from charitable activities

	Unrestricted funds 2021 £	Total funds 2021 £
Fees receivable	1,827,795	1,827,795

	Unrestricted funds 2020 £	Total funds 2020 £
Fees receivable	1,970,923	1,970,923

6. Investment income

	Unrestricted funds 2021 £	Total funds 2021 £
Income from listed investments	312,277	312,277

	Unrestricted funds 2020 £	Total funds 2020 £
Income from listed investments	295,141	295,141

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****7. Analysis of expenditure by activities**

	Direct costs 2021 £	Support costs 2021 £	Total funds 2021 £
Staff costs	1,111,408	560,991	1,672,399
Residents' costs	194,047	-	194,047
Premises costs	16,894	427,693	444,587
Legal and professional	-	39,627	39,627
Other costs	140,259	18,797	159,056
Total 2021	1,462,608	1,047,108	2,509,716

	Direct costs 2020 £	Support costs 2020 £	Total funds 2020 £
Staff costs	1,108,713	541,719	1,650,432
Residents' costs	221,759	-	221,759
Premises costs	13,584	436,005	449,589
Legal and professional	-	40,054	40,054
Other costs	82,542	22,722	105,264
Total 2020	1,426,598	1,040,500	2,467,098

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

8. Analysis of expenditure by type

	Staff costs 2021 £	Depreciation 2021 £	Other costs 2021 £	Total funds 2021 £
Expenditure on investment management	-	-	13,704	13,704
Costs of raising funds	-	-	13,704	13,704
Direct and support costs	1,670,176	174,086	647,454	2,491,716
Governance costs	-	-	18,000	18,000
Costs of charitable activities	1,670,176	174,086	665,454	2,509,716
	1,670,176	174,086	679,158	2,523,420

	Staff costs 2020 £	Depreciation 2020 £	Other costs 2020 £	Total funds 2020 £
Expenditure on fundraising	-	-	350	350
Expenditure on investment management	-	-	12,609	12,609
Costs of raising funds	-	-	12,959	12,959
Direct and support costs	1,650,432	196,807	600,298	2,447,537
Governance costs	-	-	19,561	19,561
Costs of charitable activities	1,650,432	196,807	619,859	2,467,098
	1,650,432	196,807	632,818	2,480,057

9. Net incoming resources/(resources expended)

	2021 £	2020 £
This is stated after charging:		
Depreciation of tangible fixed assets - owned by the charity	174,086	196,807
Auditor's remuneration - audit	18,000	19,561
Operating lease rentals	31,339	30,942

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****10. Staff costs**

	2021 £	2020 £
Wages and salaries	1,289,486	1,278,614
Social security costs	111,873	102,443
Other pension costs	54,744	45,285
	1,456,103	1,426,342

The average number of persons employed by the charity during the year was as follows:

	2021 No.	2020 No.
Care	37	39
Support	22	23
	59	62

One employee received remuneration amounting to more than £60,000 (2020: one employee).

The remuneration of key management personnel including employer pension costs and social security costs was £136,458 (2020: £134,401).

11. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2020 - £NIL).

During the year, travel expenses totalling £Nil were reimbursed or paid directly to trustees (2020: £901 to 2 trustees).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

12. Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 April 2020	6,117,355	1,097,557	7,214,912
Additions	15,620	59,674	75,294
Disposals	-	(627,851)	(627,851)
At 31 March 2021	<u>6,132,975</u>	<u>529,380</u>	<u>6,662,355</u>
Depreciation			
At 1 April 2020	1,920,279	737,184	2,657,463
Charge for the year	120,629	53,467	174,096
On disposals	-	(627,851)	(627,851)
At 31 March 2021	<u>2,040,908</u>	<u>162,800</u>	<u>2,203,708</u>
Net book value			
At 31 March 2021	<u>4,092,067</u>	<u>366,580</u>	<u>4,458,647</u>
At 31 March 2020	<u>4,197,076</u>	<u>360,373</u>	<u>4,557,449</u>

13. Investment property

	Freehold investment property £
Valuation	
At 1 April 2020	2,825,000
At 31 March 2021	<u>2,825,000</u>

The 2021 valuations were made by the trustees, on an open market value basis. The trustees are of the opinion that there has been no change in the market value of the property.

On a historical cost basis these properties would have been included at £550,000 (2020: £550,000)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**14. Fixed asset investments**

	Listed investments £	Other investments £	Total £
Cost or valuation			
At 1 April 2020	8,776,436	94,221	8,870,657
Additions	286,713	-	286,713
Disposals	(40,514)	-	(40,514)
Revaluations	1,622,807	-	1,622,807
Cash movement	-	(74,221)	(74,221)
At 31 March 2021	10,645,442	20,000	10,665,442
Net book value			
At 31 March 2021	10,645,442	20,000	10,665,442
At 31 March 2020	8,776,436	94,221	8,870,657

All of the above fixed asset investments are held in the UK.

The charity's investments comprise units in the Sarasin Endowment Fund Class A, the Sarasin Income and Reserves Fund Class A and the ICS Sterling Liquidity Fund managed by Sarasin and Partners LLP.

The historical cost of the listed investments is £7,329,049 (2020: £7,176,591) and the historical cost of the other investments is £20,000 (2020: £94,221).

15. Debtors

	2021 £	2020 £
Trade debtors	36,195	30,824
Other debtors	-	257
Prepayments and accrued income	46,602	100,651
	82,797	131,732

DENVILLE HALL 2012

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

16. Creditors: amounts falling due within one year

	2021	2020
	£	£
Trade creditors	92,427	102,121
Other taxation and social security	25,899	25,833
Other creditors	50,090	49,739
Accruals and deferred income	100,440	85,261
	268,856	262,954

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

17. Statement of funds

Statement of funds - current year

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2021 £
Unrestricted funds						
Unrestricted General Fund	456,969	2,120,559	(2,317,491)	124,380	-	384,417
Unrestricted Income Fund	8,870,657	311,978	-	(140,000)	1,622,807	10,665,442
Unrestricted Capital Fund	7,022,076	-	(120,629)	15,620	-	6,917,067
	<u>16,349,702</u>	<u>2,432,537</u>	<u>(2,438,120)</u>	<u>-</u>	<u>1,622,807</u>	<u>17,966,926</u>
Restricted funds						
Restricted Funds - all funds	<u>2,223</u>	<u>83,077</u>	<u>(85,300)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total of funds	<u><u>16,351,925</u></u>	<u><u>2,515,614</u></u>	<u><u>(2,523,420)</u></u>	<u><u>-</u></u>	<u><u>1,622,807</u></u>	<u><u>17,966,926</u></u>

DENVILLE HALL 2012

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**
17. Statement of funds (continued)
Statement of funds - prior year

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/(out) £	Gains/ (Losses) £	Balance at 31 March 2020 £
Unrestricted funds						
Unrestricted General Fund	400,610	2,604,416	(2,357,657)	(190,400)	-	456,969
Unrestricted Income Fund	8,807,909	294,623	-	185,000	(416,875)	8,870,657
Unrestricted Capital Fund	7,139,076	-	(122,400)	5,400	-	7,022,076
	<u>16,347,595</u>	<u>2,899,039</u>	<u>(2,480,057)</u>	<u>-</u>	<u>(416,875)</u>	<u>16,349,702</u>
Restricted funds						
Restricted Funds - all funds	<u>2,223</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,223</u>
Total of funds	<u><u>16,349,818</u></u>	<u><u>2,899,039</u></u>	<u><u>(2,480,057)</u></u>	<u><u>-</u></u>	<u><u>(416,875)</u></u>	<u><u>16,351,925</u></u>

18. Summary of funds
Summary of funds - current year

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2021 £
General funds	16,349,702	2,432,537	(2,438,120)	-	1,622,807	17,966,926
Restricted funds	<u>2,223</u>	<u>83,077</u>	<u>(85,300)</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u><u>16,351,925</u></u>	<u><u>2,515,614</u></u>	<u><u>(2,523,420)</u></u>	<u><u>-</u></u>	<u><u>1,622,807</u></u>	<u><u>17,966,926</u></u>

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****18. Summary of funds (continued)****Summary of funds - prior year**

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2020 £
General funds	16,347,595	2,899,039	(2,480,057)	-	(416,875)	16,349,702
Restricted funds	2,223	-	-	-	-	2,223
	<u>16,349,818</u>	<u>2,899,039</u>	<u>(2,480,057)</u>	<u>-</u>	<u>(416,875)</u>	<u>16,351,925</u>

19. Analysis of net assets between funds**Analysis of net assets between funds - current year**

	Unrestricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	4,458,647	4,458,647
Fixed asset investments	10,665,442	10,665,442
Investment property	2,825,000	2,825,000
Current assets	286,693	286,693
Creditors due within one year	(268,856)	(268,856)
Total	<u>17,966,926</u>	<u>17,966,926</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

19. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
Tangible fixed assets	4,557,449	-	4,557,449
Fixed asset investments	8,870,657	-	8,870,657
Investment property	2,825,000	-	2,825,000
Current assets	359,550	2,223	361,773
Creditors due within one year	(262,954)	-	(262,954)
Total	16,349,702	2,223	16,351,925

20. Funds

Unrestricted Funds comprise those funds which the trustees are free to use in accordance with the charitable objects. The trustees have been made designations out of the unrestricted funds.

The Unrestricted General Fund comprises the income and expenditure incurred in operating Denville Hall 2012, the care home.

The Unrestricted Income Fund comprises those investments, which are managed by Sarasin & Partners LLP, from which funds are transferred to the General Fund (shown as 'Transfers' in note 16) to support the charity's activities.

The Unrestricted Capital Fund comprises the property of Denville Hall, from which the care home is run, and the two investment properties.

The Restricted Fund brought forward represented a donation from Mohamed S. Farsi Foundation to enhance the dining experience for residents. The Restricted Fund received in 2021 represented grants from The London Borough of Hillingdon to meet additional costs arising from the Covid-19 pandemic.

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****21. Reconciliation of net movement in funds to net cash flow from operating activities**

	2021 £	2020 £
Net income for the year (as per Statement of Financial Activities)	1,615,001	2,107
Adjustments for:		
Depreciation charges	174,096	196,807
(Gains)/losses on investments	(1,622,552)	416,875
Dividends, interests and rents from investments	(312,277)	(295,141)
Decrease in debtors	53,561	2,487
Increase in creditors	1,019	69,259
Net cash (used in)/provided by operating activities	(91,152)	392,394

22. Analysis of cash and cash equivalents

	2021 £	2020 £
Cash in hand	203,896	230,041
Notice deposits (less than 3 months)	19,998	94,221
Total cash and cash equivalents	223,894	324,262

23. Analysis of changes in net funds

	At 1 April 2020 £	Cash flows £	At 31 March 2021 £
Cash at bank and in hand	230,041	(26,145)	203,896
Notice deposits (less than 3 months)	94,221	(74,221)	20,000
	324,262	(100,366)	223,896

24. Capital commitments

	2021 £	2020 £
Contracted for but not provided in these financial statements		
Purchase, construction or development of investment property	33,240	-

DENVILLE HALL 2012**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****25. Operating lease commitments**

At 31 March 2021 the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2021	2020
	£	£
Not later than 1 year	14,638	24,484
Between 1 and 5 years	11,390	25,966
	26,028	50,450

26. Connected charities

Denville Hall 2012 is a member of the Combined Theatrical Charities Appeals Council, an umbrella group, and the trustees and staff of Denville Hall 2012 are extremely grateful to the kindred charities for their kind assistance during the period.

27. Controlling party

There is no ultimate controlling party.

28. Related party transactions

Transactions with related parties are as follows:

Related party	Transaction	Amount		Amount due (to)/from related parties	
		2021	2020	2021	2020
		£	£	£	£
Company with common director	Consultancy	6,400	-	-	-