

**REGISTERED COMPANY NUMBER: 07322684 (England and Wales)**

**REGISTERED CHARITY NUMBER: 1148428**

**Report of the Trustees  
And  
Financial Statements for the Year Ended  
31 March 2023  
For**

**LINDEN HALL COMMUNITY CENTRE LIMITED  
(A COMPANY LIMITED BY GUARANTEE)**

**LINDEN HALL COMMUNITY CENTRE LIMITED**

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**Report of the Trustees  
For the Year Ended 31 March 2023**

The Trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)

**OBJECTIVES AND ACTIVITIES**

**Objectives and Aims**

The objectives of Linden Hall as registered with the Charities Commission are to:

1. Relieve the needs of people with long term health conditions associated with ageing, in any manner, which now or hereafter may be deemed by law to be charitable, with in the London Borough of Richmond Upon Thames.
2. Relieve the needs of people with disabilities, both mental and physical or learning difficulties, in any manner which now or hereafter may be deemed by law to be charitable, within the London Borough of Richmond Upon Thames
3. Provide or assist in the provision of facilities in the interest of social welfare for recreation or other leisure time occupation of individuals who have need for such facilities by reason of their youth, age, infirmity or disability, financial hardship or social circumstances with the object of improving their conditions of life.

**Public Benefit**

In shaping the objectives of the year and planning the activities, the Trustees have considered the Charity Commission's guidance on public benefit and fee charging. The Trustees do not receive fees or expenses and any costs are tightly controlled.

**Summary of Main Achievements for the Year**

The Trustees of Linden Hall are proud that they have managed to rebuild the use of the hall to pre covid levels serving over 550 members of the public on a weekly basis. We have continued our after-school meals club on a Tuesday and added an additional evening on a Friday and have partnered with The Real Junk Food Project and Surplus to Supper to avoid food waste. We partner with 'Achieving for Children' in offering families free sensory music sessions. Our hall is now hired out to nearly full capacity.

**FINANCIAL REVIEW**

**Financial Position**

The Trustees have carried out a financial review of Linden Hall Community Centre Limited and are satisfied with the performance of the charity as it gets back to normal activities.

Income has been derived almost entirely from grants, and ongoing CiLS contract payments. A grant of £35,000 (2022: £25,000) was received from The Hampton Fund to fund the Manager's salary and contribute towards increased fuel bills. The Hampton Fund also granted £10,000 which was to support a Never Hungry in Hampton partnership with other charities and a supper club on a Friday evening.



Linden Hall received £55,711 (2022: £56,145) in CiLS contract payments of which £39,000 was paid back to the Council in rent.

Richmond Council granted £7,121 to enable us to provide community suppers on a Tuesday evening, £980 to fund our jubilee celebrations for the elderly members and £250 for a Full of Life grant which was used to take our members on a day trip.

The Trustees would like to express their gratitude to the Hampton Fund and to Richmond upon Thames Council for their ongoing support.

Income on Hall Hire and Fundraising is up from last year, after getting back to pre-Covid levels of hire with takings of £25,444 compared to £17,800 last year.

#### Reserves Policy

At the end of March 2023, the charity's reserves stood at £102,855 (2022: £114,812 restated) of which £28,168 (2022: £27,925 restated) represents restricted funds. Restricted funds represent the following:

- £15,646 from the Hampton Fund which is to cover the managers salary April 2023 to December 2023
- £7,201 from The Hampton Fund to cover projects in Never Hungry in Hampton to the end September 2023.
- £5,320 represents the April to December 2023 portion of funding from LBRUT Cost of Living grant.

The Trustees believe that keeping unrestricted reserves at a level equivalent to three months of average expenditure to include wages, will allow the charity to cover the shortfall of any contract payments whilst still being able to carry out its commitments to its beneficiaries.

The reserves policy is reviewed on an annual basis and adjustments to the levels considered appropriate are made accordingly.

## STRUCTURE, GOVERNANCE AND MANAGEMNET

### Governing Document

Linden Hall Community Centre Limited is a company limited by guarantee, governed by its Memorandum and Articles of Association. It was incorporated on 22 July 2010 and is registered at Companies House (no. 07322684). It is registered as a charity with the Charity Commission (no. 1148428).

### Organisational Structure

Linden Hall Community Centre Limited operational functions have been carried out during the year by Development Manager William Burt and his successor Thomas Hayler and Activities Co-ordinator Jo Sidway. They operated under the guidance of the Trustees/Directors, through the Chair of Trustees, Janet Fisher.

### Appointment, Induction and Training of new Trustees

The Articles of Association allow for a minimum of 3 Trustees but there is no further restriction to the number of Trustees. Trustees serve for a period of three years, with one third standing down each year. Those Trustees standing down can be put forward for re-election.



**LINDEN HALL COMMUNITY CENTRE LIMITED**

Trustees are recruited from volunteers at Linden Hall and at least one local Councillor is suggested as a Trustee at any one time by our local Council, The London Borough of Richmond.

New Trustees are provided with appropriate guidance from the Charity Commission and other relevant bodies and a statement of accounts.

All Trustees are encouraged to attend appropriate external events where these will facilitate the undertaking of their role.

**Risk Management**

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

**REFERENCE AND ADMINISTRATIVE DETAILS**

Trustees	
J A W Elloy	Retired
J Fisher	Retired
E Foster	Retired
H F Glassup	Retired
J Merritt	Retired
S Nicholson	Local Councillor
J H Pinnell	Accountant (resigned 22 April 2022)
K G Sim	Retired
J M Slinn	Director

Registered company Number  
07322684 (England and Wales)

Registered Charity Number  
1148428

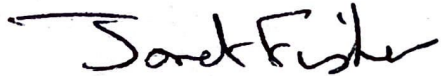
Registered Office  
Linden Hall  
Linden Road  
Hampton  
Middlesex  
TW12 2JG

Independent Examiner  
Heyburn Bennett Limited  
9 Bridge Street  
Walton on Thames  
Surrey  
KT12 1AE

**LINDEN HALL COMMUNITY CENTRE LIMITED**

**These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies' regime.**

**Approved by order of the board of Trustees on 15 November 2023 and signed on its behalf by:**

A handwritten signature in black ink, appearing to read 'J Fisher', written in a cursive style.

**J Fisher – Trustee**

LINDEN HALL COMMUNITY CENTRE LIMITED

Independent Examiner's Report to the Trustees of Linden Hall Community Centre Limited (the company")

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 March 2023 which are set out on pages 4 to 13.

Responsibilities and basis of report

As the charity Trustees of the Company (and also its Directors for the purposes of Company Law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act")

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. Accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act: or
2. The accounts do not accord with those records: or
3. The accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a "true and fair view" which is not a matter considered as part of an independent examination: or
4. The accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland FRS 102]

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Mark Heyburn

FCCA

Heyburn Bennett Limited

9 Bridge Street

Walton on Thames

Surrey

KT12 1AE

Date: .....



Statement of Financial Activities (incorporating the income and expenditure account)  
For the Year Ended 31 March 2023.

	Unrestricted Funds £	Restricted Funds £	Total Funds 31.03.23 £	Total Funds 31.03.22 (restated) £
<b>INCOME AND ENDOWMENTS FROM</b>				
Donations and legacies	2,523	-	2,523	7,807
<b>Charitable activities</b>				
Charitable activities	62,902	35,851	98,753	87,826
Other trading activities	49,935	-	49,935	34,443
Investment income	(419)	-	(419)	(904)
<b>Total</b>	<u>114,941</u>	<u>35,851</u>	<u>150,792</u>	<u>129,172</u>
<b>EXPENDITURE ON</b>				
<b>Charitable activities</b>				
Charitable activities	127,022	35,727	162,749	126,454
<b>Total</b>	<u>127,022</u>	<u>35,727</u>	<u>162,749</u>	<u>126,454</u>
<b>NET INCOME/(EXPENDITURE)</b>	(12,081)	124	(11,957)	2,718
Transfers between Funds	(108)	108	-	-
Investment in Funds	<u>(12,189)</u>	<u>232</u>	<u>(11,957)</u>	<u>2,718</u>
<b>RECONCILIATION OF FUNDS</b>				
Total funds brought forward	86,877	27,935	114,812	112,000
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>74,688</u>	<u>28,168</u>	<u>102,855</u>	<u>114,718</u>

# LINDEN HALL COMMUNITY CENTRE LIMITED

Balance Sheet  
At 31 March 2023

	Unrestricted Funds £	Restricted Funds £	Total Funds 31.03.23 £	Total Funds 31.03.22 £
<b>FIXED ASSETS</b>				
Tangible Assets	2,397	-	2,397	3,196
<b>CURRENT ASSETS</b>				
Investments	8,724	-	8,724	9,716
Debtors	12,317	-	12,317	11,252
Cash at bank and in hand	96,834	30,668	127,502	147,605
	<u>117,875</u>	<u>30,668</u>	<u>148,543</u>	<u>168,573</u>
<b>CREDITORS</b>				
Amounts falling due within one year	(45,584)	(2,500)	(48,084)	(56,956)
	<u>72,291</u>	<u>28,168</u>	<u>100,458</u>	<u>111,616</u>
<b>NET CURRENT ASSETS</b>				
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>				
	74,687	28,168	102,855	114,812
	<u>74,687</u>	<u>28,168</u>	<u>102,855</u>	<u>114,812</u>
<b>NET ASSETS</b>				
<b>FUNDS</b>				
Restricted Funds			28,168	27,935
Unrestricted Funds			74,688	86,877
			<u>102,855</u>	<u>114,812</u>
<b>TOTAL FUNDS</b>				

LINDEN HALL COMMUNITY CENTRE LIMITED

Balance Sheet – continued  
At 31 March 2023

For the year ending 31 March 2023 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

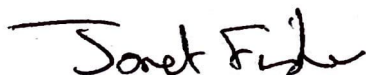
The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with section 476 of the Companies Act 2006.

The Trustees accept their responsibilities for:

1. Ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
2. Preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies' regime.

These financial statements were approved by the Board of Trustees on 03 November 2023 and were signed on their behalf by:



J Fisher – Trustee



# **LINDEN HALL COMMUNITY CENTRE LIMITED**

## **Notes to the Financial Statements For the Year Ended 31 March 2023**

### **1. ACCOUNTING POLICIES**

#### **Identification**

Linden Hall Community Centre is a Private Company Limited by Guarantee incorporated in England. The principal place of business is Linden Hall, Linden Road, Hampton, Middlesex, TW12 2JG. The charity is a public benefit entity.

#### **Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019)". Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK And Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historic cost convention.

#### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that this income will be received and the amount can be measured reliably.

#### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

#### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

<b>Fixtures and Fittings</b>	<b>-</b>	<b>25% on reducing balance</b>
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#### **Investments**

Investments are valued at fair value through the Statement of Financial Activities. Pooled investment vehicles are valued at bid price. The objective for the managed funds is to provide a higher investment return than could be achieved by a high-quality bond investment over the medium to long-term. Short-term highly liquid investments are included as cash at bank.

#### **Debtors**

Short-term debtors are measured at transaction price, less any impairment losses for bad and doubtful debts.

## LINDEN HALL COMMUNITY CENTRE LIMITED

### Creditors

Short-term creditors are measured at transaction price.

### Going Concern

At the date of signing the accounts there were no material uncertainties about the charity's ability to continue.

### Taxation

The charity is exempt from corporation tax on its charitable activities.

### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for a particular restricted purpose.

### Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

### Change in accounting policy

In the initial years that funding was received from the equivalent to Age UK it took the form of a grant, and as such was treated as charitable income. However, after a change in the process in which funding was allocated, the funds became available under a contract of service. At this point the income was shown under other trading activities, in part due to a lack of clarity on the documentation provided. After further review of the contract documentation, it has been determined that the funding is within the scope of the charitable objectives of the organisation and as such the presentation should be changed to show the funds as charitable income. This change has been applied to both the current year and the comparative figures shown within these financial statements.

There is no effect on net income/expenditure figures for the years in question or in the allocation between restricted and unrestricted funds. The income of £55,711 for CiLS and £7,191 for Meal Provision (2022: £56,145 and 6,681) has simply moved from the "other trading activities" income line to the "charitable activities" income line. As such all of the affected comparative total columns have been identified as "restated" in the current financial statements

# LINDEN HALL COMMUNITY CENTRE LIMITED

## 2. OTHER TRADING ACTIVITIES

	31.03.23	31.03.22
	£	£ (restated)
Fundraising events	1,465	-
Hall hire	25,444	17,808
Refreshments	2,187	8,223
Services	7,722	3,567
Activities	12,472	7,389
Other	645	4,138
	<u>49,935</u>	<u>41,124</u>

## 3. INVESTMENT INCOME

	31.03.23	31.03.22
	£	£
Deposit account interest	221	13
CAF Bond appreciation	(640)	(917)
	<u>(419)</u>	<u>(904)</u>

## 4. NET INCOME/(EXPENDITURE)

	31.03.23	31.03.22
	£	£
Depreciation - owned assets	799	1,066
Accountants' preparation and Independent Examination inc. VAT	<u>2,315</u>	<u>2,205</u>



**LINDEN HALL COMMUNITY CENTRE LIMITED**

**5. TRUSTEES REMUNERATION AND BENEFITS**

There were no Trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

**Trustees Expenses**

There were no Trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

**6. STAFF COSTS**

Wages & salaries  
Social security costs  
Pension contributions

**31.03.23**

**31.03.22**

60,360

50,816

1,005

434

The average monthly number of employees during the year was as follows:

Administration

**31.03.23**

**31.03.22**

4

4

No employees received emoluments in excess of £60,000.

LINDEN HALL COMMUNITY CENTRE LIMITED

7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds (restated) £	Restricted Funds £	Total Funds (restated) £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	7,807	-	7,807
<b>Charitable activities</b>			
Charitable activities	62,826	25,000	87,826
Other trading activities	34,443	-	34,443
Investment income	(904)	-	(904)
<b>Total</b>	<b>104,172</b>	<b>25,000</b>	<b>129,172</b>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities	104,150	22,304	126,454
<b>Total</b>	<b>104,150</b>	<b>22,304</b>	<b>126,454</b>
<b>NET INCOME/(EXPENDITURE)</b>	<b>22</b>	<b>2,696</b>	<b>2,718</b>
Transfers between Funds	-	-	-
<b>Net movement in Funds</b>	<b>22</b>	<b>2,696</b>	<b>2,718</b>
<b>RECONCILIATION OF FUNDS</b>			
Total Funds brought forward	86,855	25,239	112,094
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>86,877</b>	<b>27,935</b>	<b>114,812</b>

LINDEN HALL COMMUNITY CENTRE LIMITED

8. TANGIBLE FIXED ASSETS

TANGIBLE FIXED ASSETS		Fixtures & Fittings £
<b>COST</b>		
At 1 April 2022		
Additions		10,507
At 31 March 2023		<u>10,507</u>
<b>DEPRECIATION</b>		
At 1 April 2022		
Charge for the year		7,312
At 31 March 2023		<u>799</u>
		<u>8,111</u>
<b>NET BOOK VALUE</b>		
At 31 March 2023		<u>2,396</u>
At 31 March 2022		<u>3,195</u>

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.03.23 £	31.03.22 £
Trade debtors		
Other debtors	1,375	308
Prepayments and accrued income	10,942	10,944
	<u>12,317</u>	<u>11,252</u>



# LINDEN HALL COMMUNITY CENTRE LIMITED

## 10. UNLISTED INVESTMENTS

	31.03.23 £	31.03.22 £
At 1 April 2022		
Revaluation to fair value	9,716 (992)	10,935 (1,219)
At 31 March 2023	<u>8,724</u>	<u>9,716</u>

## 11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.03.23 £	31.03.22 £
Trade creditors	108	251
Social security and other taxes	887	697
Employee payments	-	-
Pension	-	-
Accruals and deferred income	46,973	56,007
	<u>47,968</u>	<u>56,956</u>

Included within deferred income for 2022 is an amount of £13,859.25 in relation to contracted services. This invoice related to the period covering April to June 2022 but was raised during March 2022. As such this was deferred to the following accounting period. The equivalent invoice in 2023 was raised in April 2023 and as such no deferral was required.

LINDEN HALL COMMUNITY CENTRE LIMITED

12. MOVEMENT IN FUNDS

	At 1.04.22 £	Net movement in funds £	Transfers between funds £	At 31.03.23 £
<b>Unrestricted Funds</b>				
General funds	86,877	(12,081)	(108)	74,688
<b>Restricted Funds</b>				
Restricted fund				
Hampton Fund				
Salary	27,935	(12,289)	-	15,646
Heating Bills	-	-	-	-
Never Hungry in Hampton	-	7,201	-	7,201
London Borough of Richmond				
Cost of Living	-	5,320	-	5,320
Jubilee Party	-	(4)	4	-
Full of Life	-	(104)	104	-
<b>TOTAL FUNDS</b>	<u>114,812</u>	<u>(11,957)</u>	<u>-</u>	<u>102,855</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted Funds</b>			
General funds	114,941	(127,022)	(12,081)
<b>Restricted Funds</b>			
Restricted fund			
Hampton Fund			
Salary	15,000	(27,289)	(12,289)
Heating Bills	2,500	(2,500)	-
Never Hungry in Hampton	10,000	(2,799)	7,201
London Borough of Richmond			
Cost of Living	7,121	(1,801)	5,320
Jubilee Party	980	(984)	(4)
Full of Life	250	(354)	(104)
<b>TOTAL FUNDS</b>	<u>150,792</u>	<u>(162,749)</u>	<u>(11,957)</u>

## Comparatives for movements in funds

	At 1.04.21 £	Net movement in funds (restated) £	Transfers between funds £	At 31.03.22 £
<b>Unrestricted Funds</b>				
General funds	86,855	22	-	86,855
<b>Restricted Funds</b>				
Restricted fund				
Hampton Fund	25,239	2,696	-	25,239
<b>TOTAL FUNDS</b>	<u>112,094</u>	<u>2,718</u>	<u>-</u>	<u>112,094</u>

Comparative net movements in funds, included in the above are as follows:

	Incoming resources (restated) £	Resources expended £	Movement in funds (restated) £
<b>Unrestricted Funds</b>			
General funds	104,172	(104,150)	22
<b>Restricted Funds</b>			
Restricted fund			
Hampton Fund	25,000	(22,304)	2,696
<b>TOTAL FUNDS</b>	<u>129,172</u>	<u>(126,454)</u>	<u>2,718</u>

## 13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2023.



# LINDEN HALL COMMUNITY CENTRE LIMITED

## Detailed Statement of Financial Activities For the Year Ended 31 March 2023

	<b>Total Funds 31.03.23 £</b>	<b>Total Funds 31.03.22 (restated) £</b>
<b>INCOME AND ENDOWMENTS FROM</b>		
<b>Donations and legacies</b>		
Gifts	-	-
Donations	2,523	7,807
	<u>2,523</u>	<u>7,807</u>
<b>Other trading activities</b>		
Fundraising events	1,465	-
Hall hire	25,444	17,808
Refreshments	2,187	1,542
Services	7,722	3,567
Activities	12,472	7,389
Other	645	4,138
	<u>49,935</u>	<u>34,443</u>
<b>Investment income</b>		
Deposit account interest	221	13
CAF Bond appreciation	(640)	(917)
	<u>(419)</u>	<u>(904)</u>
<b>Charitable activities</b>		
Grants	35,851	25,000
Community Based Services	55,711	56,145
Provision of Meals	7,191	6,681
	<u>98,753</u>	<u>87,826</u>
<b>Total incoming resources</b>	<u>150,792</u>	<u>129,172</u>

LINDEN HALL COMMUNITY CENTRE LIMITED

**EXPENDITURE**

**Charitable activities**

Wages	60,360	50,816
Pensions	1,005	434

Rent	39,000	29,250
Light and heat	14,591	6,052
Activities costs	1,926	909
Cleaning	20,727	16,691
Cook	210	250
Staff training	-	552
Entertainment	377	149
Bad debts	-	590
	<u>138,196</u>	<u>105,694</u>

**Support costs**

**Management**

Insurance	1,296	1,269
Telephone	569	943
Postage and stationery	519	220
Advertising	735	715
Sundries	2,222	2,777
Provisions	6,212	6,406
Repairs	7,264	3,735
Depreciation of tangible and heritage assets	799	1,066
	<u>19,616</u>	<u>17,131</u>

**Finance**

Bank charges	472	377
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**Information technology**

IT costs and software	951	101
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**Other**

Sundries	148	-
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**Governance costs**

Accountancy and legal fees	3,365	3,151
	<u>162,749</u>	<u>126,454</u>

**Total resources expended**

	<u>(11,957)</u>	<u>2,718</u>
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**NET  
INCOME/(EXPENDITURE)**