

REGISTERED COMPANY NUMBER: 07322684 (England and Wales)

REGISTERED CHARITY NUMBER: 1148428

Report of the Trustees
And
Financial Statements for the Year Ended
31 March 2022
For

LINDEN HALL COMMUNITY CENTRE LIMITED
(A COMPANY LIMITED BY GUARANTEE)

LINDEN HALL COMMUNITY CENTRE LIMITED

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Report of the Trustees

For the Year Ended 31 March 2022

The Trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)

OBJECTIVES AND ACTIVITIES

Objectives and Aims

The objectives of Linden Hall as registered with the Charities Commission are to:

1. Relieve the needs of people with long term health conditions associated with ageing, in any manner, which now or hereafter may be deemed by law to be charitable, with in the London Borough of Richmond Upon Thames.
2. Relieve the needs of people with disabilities, both mental and physical or learning difficulties, in any manner which now or hereafter may be deemed by law to be charitable, within the London Borough of Richmond Upon Thames
3. Provide or assist in the provision of facilities in the interest of social welfare for recreation or other leisure time occupation of individuals who have need for such facilities by reason of their youth, age, infirmity or disability, financial hardship or social circumstances with the object of improving their conditions of life.

Public Benefit

In shaping the objectives of the year and planning the activities, the Trustees have considered the Charity Commission's guidance on public benefit and fee charging. The Trustees do not receive fees or expenses and any costs are tightly controlled.

Like most charities Linden Hall Community Centre was still severely impacted by the Covid 19 pandemic and the government lockdowns in place in the year 2021/2022. At all times our Trustees have sought to safeguard our vulnerable clients and comply with government restrictions. As such our services were suspended during lockdowns and relevant tier restrictions. This meant that many of our aims and activities for the year were restricted for 6 months of the year. However, Linden Hall Community Centre continued to provide support to the Community by contacting our clients on a regular basis and doing our best to ensure their needs were met.

Summary of Main Achievements for the Year

The Trustees of Linden Hall are proud that they have managed to rebuild the use of the hall to pre covid levels serving over 550 members of the public on a weekly basis. We have established a new after school meals club on a Tuesday and have partnered with The Real Junk Food Project and Surplus to Supper to avoid food waste. We partner with 'Achieving for Children' in offering families free sensory music sessions.

LINDEN HALL COMMUNITY CENTRE LIMITED

FINANCIAL REVIEW

Financial Position

The Trustees have carried out a financial review of Linden Hall Community Centre Limited and are satisfied with the performance of the charity as it gets back to normal activities after the Covid 19 Pandemic.

Income has been derived almost entirely from grants, and ongoing CiLS contract payments. A grant of £25,000 (2021: £22,500) was received from The Hampton Fund. Linden Hall received £56,145 (2021: £55,437) in CiLS contract payments of which £39,000 was paid back to the Council in rent. Also, a generous donation of £5,000 was received from Hampton Village Traders Association

Income on Hall Hire and Fundraising is up from last year, however still greatly affected by another 6 months closure due to Covid with takings of £17,800 compared to less than £2,000 last year. The Trustees would like to express their gratitude to the Hampton Fund for their ongoing support.

Reserves Policy

At the end of March 2022, the charity's reserves stood at £114,812 (2021: £112,094 restated) of which £27,925 (2021: £25,239 restated) represents restricted funds. Restricted funds represent the underspend from the previous grant received from The Hampton Fund, along with funding received to cover 2022. The underspend is due to the impact of the Coronavirus Job Retention Scheme and also a period of 2 months in the current year without a member of staff filling the role. A discussion took place with the grant maker who agreed for the funds to be carried forward against a further 3 months' salary, along with various covid costs etc. The next grant period was also moved back by 3 months.

The Trustees believe that keeping unrestricted reserves at a level equivalent to three months of average expenditure to include wages, will allow the charity to cover the shortfall of any contract payments whilst still being able to carry out its commitments to its beneficiaries.

The reserves policy is reviewed on an annual basis and adjustments to the levels considered appropriate are made accordingly.

STRUCTURE, GOVERNANCE AND MANAGEMNET

Governing Document

Linden Hall Community Centre Limited is a company limited by guarantee, governed by its Memorandum and Articles of Association. It was incorporated on 22 July 2010 and is registered at Companies House (no. 07322684). It is registered as a charity with the Charity Commission (no. 1148428).

Organisational Structure

Linden Hall Community Centre Limited operational functions have been carried out during the year by Development Manager William Burt and his successor Thomas Hayler and Activities Co-ordinator Jo Sidway. They operated under the guidance of the Trustees/Directors, through the Chair of Trustees, Janet Fisher.

Appointment, Induction and Training of new Trustees

The Articles of Association allow for a minimum of 3 Trustees but there is no further restriction to the number of Trustees. Trustees serve for a period of three years, with one third standing down each year. Those Trustees standing down can be put forward for re-election.

LINDEN HALL COMMUNITY CENTRE LIMITED

Trustees are recruited from volunteers at Linden Hall and at least one local Councillor is suggested as a Trustee at any one time by our local Council, The London Borough of Richmond.

New Trustees are provided with appropriate guidance from the Charity Commission and other relevant bodies and a statement of accounts.

All Trustees are encouraged to attend appropriate external events where these will facilitate the undertaking of their role.

Risk Management

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees

| | |
|-------------|------------------|
| J A W Elloy | Retired |
| J Fisher | Retired |
| E Foster | Retired |
| H F Glassup | Retired |
| J Merritt | Retired |
| S Nicholson | Local Councillor |
| J H Pinnell | Accountant |
| K G Sim | Retired |
| J M Slinn | Director |

Registered company Number
07322684 (England and Wales)

Registered Charity Number
1148428

Registered Office
Linden Hall
Linden Road
Hampton
Middlesex
TW12 2JG

Independent Examiner
Heyburn Bennett Limited
9 Bridge Street
Walton on Thames
Surrey
KT12 1AE

LINDEN HALL COMMUNITY CENTRE LIMITED

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies' regime.

Approved by order of the board of Trustees on 15 November 2022 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'J Fisher', with a stylized flourish at the end.

J Fisher – Trustee

LINDEN HALL COMMUNITY CENTRE LIMITED

Independent Examiner's Report to the Trustees of Linden Hall Community Centre Limited (the company")

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 March 2022 which are set out on pages 4 to 13.

Responsibilities and basis of report

As the charity Trustees of the Company (and also its Directors for the purposes of Company Law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act")

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. Accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act: or
2. The accounts do not accord with those records: or
3. The accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a "true and fair view" which is not a matter considered as part of an independent examination: or
4. The accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland FRS 102]]

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Mark Heyburn
FCCA
Heyburn Bennett Limited
9 Bridge Street
Walton on Thames
Surrey
KT12 1AE

Date:

LINDEN HALL COMMUNITY CENTRE LIMITED

Statement of Financial Activities (incorporating the income and expenditure account)
For the Year Ended 31 March 2022.

| | Unrestricted Funds | Restricted Funds | Total Funds 31.03.22 | Total Funds 31.03.21 (restated) |
|------------------------------------|-----------------------|----------------------|-------------------------|---------------------------------------|
| | £ | £ | £ | £ |
| INCOME AND ENDOWMENTS FROM | | | | |
| Donations and legacies | 7,807 | | 7,807 | 3,514 |
| Charitable activities | | | | |
| Charitable activities | | 25,000 | 25,000 | 34,822 |
| Other trading activities | 97,269 | | 97,269 | 120,781 |
| Investment income | (904) | | (904) | 1,042 |
| Total | <u>104,172</u> | <u>25,000</u> | <u>129,172</u> | <u>160,160</u> |
| EXPENDITURE ON | | | | |
| Charitable activities | | | | |
| Charitable activities | 104,150 | 22,304 | 126,454 | 131,661 |
| Total | <u>104,150</u> | <u>22,304</u> | <u>126,454</u> | <u>131,661</u> |
| NET INCOME/(EXPENDITURE) | 22 | 2,696 | 2,718 | 28,499 |
| Transfers between Funds | | | - | - |
| Net movement in Funds | <u>22</u> | <u>2,696</u> | <u>2,718</u> | <u>28,499</u> |
| RECONCILIATION OF FUNDS | | | | |
| Total Funds brought forward | 86,855 | 25,239 | 112,094 | 83,595 |
| TOTAL FUNDS CARRIED FORWARD | <u><u>86,877</u></u> | <u><u>27,935</u></u> | <u><u>114,812</u></u> | <u><u>112,094</u></u> |

LINDEN HALL COMMUNITY CENTRE LIMITED

Balance Sheet
At 31 March 2022

| | Unrestricted Funds | Restricted Funds | Total Funds 31.03.22 | Total Funds 31.03.21 (restated) |
|--|-----------------------|---------------------|-------------------------|---------------------------------------|
| | £ | £ | £ | £ |
| FIXED ASSETS | | | | |
| Tangible Assets | 3,196 | - | 3,196 | 4,262 |
| CURRENT ASSETS | | | | |
| Investments | 9,716 | - | 9,716 | 10,935 |
| Debtors | 11,252 | - | 11,252 | 19,107 |
| Cash at bank and in hand | 119,670 | 27,935 | 147,605 | 123,011 |
| | <u>140,637</u> | <u>27,935</u> | <u>168,573</u> | <u>153,054</u> |
| CREDITORS | | | | |
| Amounts falling due within one year | (56,956) | - | (56,956) | (45,222) |
| NET CURRENT ASSETS | <u>83,681</u> | <u>27,935</u> | <u>111,616</u> | <u>107,832</u> |
| TOTAL ASSETS LESS CURRENT LIABILITIES | <u>86,877</u> | <u>27,935</u> | <u>114,812</u> | <u>112,094</u> |
| NET ASSETS | <u>86,877</u> | <u>27,935</u> | <u>114,812</u> | <u>112,094</u> |
| FUNDS | | | | |
| Restricted Funds | | | 27,935 | 25,239 |
| Unrestricted Funds | | | 86,877 | 86,855 |
| TOTAL FUNDS | | | <u>114,812</u> | <u>112,094</u> |

Balance Sheet – continued
At 31 March 2022

For the year ending 31 March 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with section 477 of the Companies Act 2006.

The Trustees accept their responsibilities for:

1. Ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
2. Preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies' regime.

These financial statements were approved by the Board of Trustees on 15 November 2022 and were signed on their behalf by:

A handwritten signature in black ink, appearing to read 'J Fisher', is written over a horizontal line.

J Fisher – Trustee

Notes to the Financial Statements
For the Year Ended 31 March 2022

1. ACCOUNTING POLICIES

Identification

Linden Hall Community Centre is a Private Company Limited by Guarantee incorporated in England. The principal place of business is Linden Hall, Linden Road, Hampton, Middlesex, TW12 2JG. The charity is a public benefit entity.

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015)". Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK And Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historic cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that this income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | | |
|-----------------------|---|-------------------------|
| Fixtures and Fittings | - | 25% on reducing balance |
|-----------------------|---|-------------------------|

Investments

Investments are valued at fair value through the Statement of Financial Activities. Pooled investment vehicles are valued at bid price. The objective for the managed funds is to provide a higher investment return than could be achieved by a high-quality bond investment over the medium to long-term. Short-term highly liquid investments are included as cash at bank.

Debtors

Short-term debtors are measured at transaction price, less any impairment losses for bad and doubtful debts.

LINDEN HALL COMMUNITY CENTRE LIMITED

Creditors

Short-term creditors are measured at transaction price.

Going Concern

At the date of signing the accounts there were no material uncertainties about the charity's ability to continue.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for a particular restricted purpose.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Prior Period Error

In previous years, the grant income received from The Hampton Grant was apportioned to correlate with the accounting periods which it covered, this was in general 50% attributable to the year in which received and 50% attributable to the following financial year. However, after further review of the grant documentation it has been determined that the grant is not performance linked and as such the presentation should be changed to show the grant funds as recognised in full in the year received. This change has been applied to both the current year and the comparative figures shown within these financial statements, with the original error in treatment taking place in the financial statements for the period ended 31 March 2020.

This had the effect of increasing the restricted grant income in 2020 from £42,205 to £53,455. This in turn increased the restricted reserves at the end of 2020 to £11,250 and at the end of 2021 to £25,239. In the comparative figures shown in these accounts the accruals and deferred income total reduced from £56,078 to £44,828. As such all of the affected comparative total columns have been identified as "restated" in the current financial statements.

LINDEN HALL COMMUNITY CENTRE LIMITED

2. OTHER TRADING ACTIVITIES

| | 31.03.22 £ | 31.03.21 (restated) £ |
|--------------------|---------------|-----------------------------|
| Fundraising events | - | 132 |
| Hall hire | 17,808 | 1,828 |
| Refreshments | 8,223 | 1,284 |
| Services | 3,567 | 52 |
| Activities | 7,389 | 601 |
| Other | 60,283 | 129,207 |
| | <u>97,269</u> | <u>133,104</u> |

3. INVESTMENT INCOME

| | 31.03.22 £ | 31.03.21 £ |
|--------------------------|---------------|---------------|
| Deposit account interest | 13 | 103 |
| CAF Bond appreciation | (917) | 940 |
| | <u>(904)</u> | <u>1,042</u> |

4. NET INCOME/(EXPENDITURE)

| | 31.03.22 £ | 31.03.21 £ |
|---|---------------|---------------|
| Depreciation - owned assets | 1,066 | 1,420 |
| Accountants' preparation and Independent Examination inc. VAT | <u>2,205</u> | <u>2,100</u> |

5. TRUSTEES REMUNERATION AND BENEFITS

There were no Trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees Expenses

There were no Trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

6. STAFF COSTS

| | 31.03.22 | 31.03.21 |
|-----------------------|----------|----------|
| Wages & salaries | 50,816 | 49,946 |
| Social security costs | - | - |
| Pension contributions | 434 | 719 |
| | <hr/> | <hr/> |

The average monthly number of employees during the year was as follows:

| | 31.03.22 | 31.03.21 |
|----------------|----------|----------|
| Administration | 4 | 3 |

No employees received emoluments in excess of £60,000.

LINDEN HALL COMMUNITY CENTRE LIMITED

7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

| | Unrestricted Funds | Restricted Funds (restated) | Total Funds (restated) |
|------------------------------------|-----------------------|-----------------------------------|---------------------------|
| | £ | £ | £ |
| INCOME AND ENDOWMENTS FROM | | | |
| Donations and legacies | 3,514 | | 3,514 |
| Charitable activities | | | |
| Charitable activities | | 34,822 | 34,822 |
| Other trading activities | 120,781 | | 120,781 |
| Investment income | 1,042 | | 1,042 |
| Total | 125,338 | 34,822 | 160,160 |
| EXPENDITURE ON | | | |
| Charitable activities | | | |
| Charitable activities | 110,828 | 20,833 | 131,661 |
| Total | 110,828 | 20,833 | 131,661 |
| NET INCOME/(EXPENDITURE) | 14,510 | 13,989 | 28,499 |
| Transfers between Funds | | | - |
| Net movement in Funds | 14,510 | 13,989 | 28,499 |
| RECONCILIATION OF FUNDS | | | |
| Total Funds brought forward | 72,345 | 11,250 | 83,595 |
| TOTAL FUNDS CARRIED FORWARD | 86,855 | 25,239 | 112,094 |

LINDEN HALL COMMUNITY CENTRE LIMITED

8. TANGIBLE FIXED ASSETS

| | Fixtures & Fittings £ |
|-----------------------|-----------------------------|
| COST | |
| At 1 April 2021 | 10,507 |
| Additions | - |
| At 31 March 2022 | <u>10,507</u> |
| DEPRECIATION | |
| At 1 April 2021 | 6,246 |
| Charge for the year | 1,066 |
| At 31 March 2022 | <u>7,312</u> |
| NET BOOK VALUE | |
| At 31 March 2022 | <u><u>3,195</u></u> |
| At 31 March 2021 | <u><u>4,261</u></u> |

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 31.03.22 £ | 31.03.21 £ |
|--------------------------------|----------------------|----------------------|
| Trade debtors | 308 | 14,509 |
| Other debtors | - | - |
| Prepayments and accrued income | 10,944 | 4,598 |
| | <u><u>11,252</u></u> | <u><u>19,107</u></u> |

LINDEN HALL COMMUNITY CENTRE LIMITED

10. UNLISTED INVESTMENTS

| | 31.03.22 £ | 31.03.21 £ |
|---------------------------|---------------|---------------|
| At 1 April 2021 | 10,935 | 9,995 |
| Revaluation to fair value | (1,219) | 940 |
| At 31 March 2022 | <u>9,716</u> | <u>10,935</u> |

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 31.03.22 £ | 31.03.21 (restated) £ |
|---------------------------------|---------------|-----------------------------|
| Trade creditors | 251 | 18 |
| Social security and other taxes | 697 | 375 |
| Employee payments | - | - |
| Pension | - | - |
| Accruals and deferred income | 56,007 | 44,828 |
| | <u>56,956</u> | <u>45,222</u> |

Included within deferred income is an amount of £13,859.25 in relation to contracted services. This invoice relates to the covering April to June 2022 but was raised during March. As such this has been deferred to the following accounting period.

LINDEN HALL COMMUNITY CENTRE LIMITED

12. MOVEMENT IN FUNDS

| | At 1.04.21 (restated) | Net movement in funds | Transfers between funds | At 31.03.22 |
|---------------------------|--------------------------|-----------------------------|-------------------------------|----------------|
| | £ | £ | £ | £ |
| Unrestricted Funds | | | | |
| General funds | 86,855 | 22 | | 86,877 |
| Restricted Funds | | | | |
| Restricted fund | 25,239 | 2,696 | | 27,935 |
| TOTAL FUNDS | <u>112,094</u> | <u>2,718</u> | <u>-</u> | <u>114,812</u> |

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---------------------------|----------------------------|----------------------------|---------------------------|
| Unrestricted Funds | | | |
| General funds | 104,172 | (104,150) | 22 |
| Restricted Funds | | | |
| Restricted fund | 25,000 | (22,304) | 2,696 |
| TOTAL FUNDS | <u>129,172</u> | <u>(126,454)</u> | <u>2,718</u> |

LINDEN HALL COMMUNITY CENTRE LIMITED

Comparatives for movements in funds

| | At 1.04.20 (restated) £ | Net movement in funds (restated) £ | Transfers between funds £ | At 31.03.21 (restated) £ |
|---------------------------|-------------------------------|--|------------------------------------|--------------------------------|
| Unrestricted Funds | | | | |
| General funds | 72,345 | 14,510 | | 86,855 |
| Restricted Funds | | | | |
| Restricted fund | 11,250 | 13,989 | | 25,239 |
| TOTAL FUNDS | <u>83,595</u> | <u>28,499</u> | <u>-</u> | <u>112,094</u> |

Comparative net movements in funds, included in the above are as follows:

| | Incoming resources (restated) £ | Resources expended £ | Movement in funds (restated) £ |
|---------------------------|--|----------------------------|---|
| Unrestricted Funds | | | |
| General funds | 125,338 | (110,828) | 14,510 |
| Restricted Funds | | | |
| Restricted fund | 34,822 | (20,833) | 13,989 |
| TOTAL FUNDS | <u>160,160</u> | <u>(131,661)</u> | <u>28,499</u> |

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2022.

LINDEN HALL COMMUNITY CENTRE LIMITED

Detailed Statement of Financial Activities
For the Year Ended 31 March 2022

| | Total Funds 31.03.22 | Total Funds 31.03.21 (restated) |
|-----------------------------------|-------------------------|---------------------------------------|
| | £ | £ |
| INCOME AND ENDOWMENTS FROM | | |
| Donations and legacies | | |
| Gifts | - | - |
| Donations | 7,807 | 3,514 |
| | <u>7,807</u> | <u>3,514</u> |
| Other trading activities | | |
| Fundraising events | - | 132 |
| Hall hire | 17,808 | 1,828 |
| Refreshments | | |
| Services | 8,223 | 1,284 |
| Activities | 3,567 | 52 |
| Other | 7,389 | 601 |
| | 60,283 | 129,207 |
| | <u>97,269</u> | <u>133,104</u> |
| Investment income | | |
| Deposit account interest | 13 | 103 |
| CAF Bond appreciation | (917) | 940 |
| | <u>(904)</u> | <u>1,042</u> |
| Charitable activities | | |
| Grants | 25,000 | 22,500 |
| Total incoming resources | <u>129,172</u> | <u>160,160</u> |

LINDEN HALL COMMUNITY CENTRE LIMITED

EXPENDITURE

Charitable activities

| | | |
|------------------|--------|--------|
| Wages | | |
| Pensions | 50,816 | 49,946 |
| Rent | 434 | 719 |
| Light and heat | 29,250 | 39,000 |
| Activities costs | 6,052 | 5,300 |
| Cleaning | 909 | 245 |
| Cook | 16,691 | 11,344 |
| Staff training | 250 | 100 |
| Entertainment | 552 | 24 |
| Bad debts | 149 | 1,124 |
| | 590 | 1,515 |

Support costs

| | |
|---------|---------|
| 105,694 | 109,318 |
|---------|---------|

Management

| | | |
|--|-------|--------|
| Insurance | | |
| Telephone | 1,269 | 1,277 |
| Postage and stationery | 943 | 962 |
| Advertising | 220 | 217 |
| Sundries | 715 | - |
| Provisions | 2,777 | 428 |
| Repairs | 6,406 | 1,475 |
| Depreciation of tangible and heritage assets | 3,735 | 11,866 |
| | 1,066 | 1,420 |

Finance

| | |
|--------|--------|
| 17,131 | 17,644 |
|--------|--------|

Bank charges

| | |
|-----|-----|
| 377 | 325 |
|-----|-----|

Information technology

| | | |
|-----------------------|-----|-------|
| IT costs and software | 101 | 1,222 |
|-----------------------|-----|-------|

Other

Sundries

- -

Governance costs

Accountancy and legal fees

| | |
|-------|-------|
| 3,151 | 3,052 |
|-------|-------|

Total resources expended

| | |
|---------|---------|
| 126,454 | 131,661 |
|---------|---------|

NET INCOME/(EXPENDITURE)

| | |
|-------|--------|
| 2,718 | 28,499 |
|-------|--------|