



Your North Yorkshire Charity

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Care and Support for Life

Trustees Review

The Trustees of the Charity are also the Directors of the Company. The Trustees present their report and financial statements for the year ended 31 March 2023.

Foreword from the chair

Once again, this year has seen significant growth for our charity. Both our commissioned and non-commissioned services have seen greater demand and – I’m delighted to say – greater provision. This growth has also demanded further diligence in our management and operations, ensuring that these are appropriate for our scale.

A key part of this was finalising our new strategy, “Forward Together”. This built upon stronger foundations built over the last two years and reflected the maturity of our charity. You will read more about our strategy below, and we are delighted to have set out our priorities for the coming five years, and refreshed our mission, vision, and values.

We have seen our investment in a dedicated fundraiser be well rewarded, and amongst many very successful events, partnerships, and initiatives we recently held our first charity Winter Ball, which was a great evening and great fundraising success. These successes have allowed us to continue to invest in the valuable non-commissioned aspects of our work.

Our leadership team have made several other changes. These include bolstering the

management and support of our Dementia Support Advisors with a new team. This team have already made an impact on communications and administration, and we expect the new ways of working to quickly show other improvements, including more effective sharing of best practice.

Young Onset Dementia has been an important theme this year. We have staged the first nationwide Young Onset Dementia conference, established Young Onset Dementia Awareness (YODA) day (24th October), and even released a single – ‘U&ME’ – for this year’s YODA day.

Operationally we have worked hard to reduce the administrative burdens and complexities that face our team to allow them to spend more time and energy serving our clients. This has included transition to a new core computer system and other innovations.

Once again, the Trustees remain grateful and appreciative of the passion, dedication, and enthusiasm shown by our wonderful staff and volunteers.

Chris Lees *Chair of the Trustee board*

The growing team of staff and Trustees at a strategic planning day



Our Mission

To provide accessible and inclusive support, based on a person's needs, that promotes living well with dementia in our local communities; and to work collaboratively with our partners to achieve this.

Our Vision

When a person is concerned about their memory or has been diagnosed with dementia they will continue to live well, along with the people they choose, and their local communities. They will feel supported, informed and included.

Our Values

Passion

Putting our hearts and minds into everything we do

Quality

Using our knowledge, skills and passion to ensure the best possible experience for people living with dementia

Innovation

Listening to the voices of people affected by dementia, so that we can identify and share creative solutions that have the potential to improve people's experience of living with dementia

Community

Working collaboratively and inclusively with local communities, organisations and networks to ensure we achieve the necessary diversity and equity of access

Leadership

Being pioneers in the transformation of dementia support by responding to inadequate provision and poor experience, and championing positive change

Inclusion

Proactively seeking out the needs of all and ensuring that our services provide what is needed to support people to live well with dementia and that we achieve the necessary diversity and equity of access

We include everyone regardless of age, ethnicity, disability, sexual orientation, gender identity, religion and social background

CEO Report

As we entered the new financial year in April 2022, we were beginning the process of putting together a new strategy and 5-year plan.

Since the start of Dementia Forward in 2012, we have never stood still and this next strategy will need to support further growth and development in order to keep up with the growing need.

The new strategy entitled 'Forward Together' is building on the foundations achieved in the previous strategy 'Strengthening the charity'. Having achieved geographical spread across North Yorkshire we can now achieve more depth to the service we offer with the aim of ensuring equitable access to support and services for people living with dementia. We are also acutely aware of the lack of capacity in over stretched statutory services and we aim to work closely with our partners to ensure that people do not fall through the gaps.

Some of the Challenges

- Unpredictable growth in terms of the numbers of new referrals.
- Extending our work into pre-diagnosis to ensure that people on long waiting lists are supported and to take some strain off our colleagues in the statutory sector.
- Building capacity so that we can cope with the increase in new referrals but also so that we are able to support the more complex needs that we see now.
- We are delighted that we are seeing more people able to live in their own homes for longer than we did even 5 years ago. However, we have also seen a reduction in the availability of respite. We have had great success with our Hub Club model and our challenge now is to replicate this in all areas of North Yorkshire.

Structure of the Charity

We continue to be governed by a passionate and skilled Board of Trustees. Importantly, our Trustees are forward thinking and willing to embrace the ever-changing shape of Dementia Forward.

As the charity has grown, we had so far focussed energy and funds on the service delivery. When planning for this financial year there was a commitment to building the infrastructure of the organisation in line with what we needed now and preparing for the future needs of the charity.

We have introduced a Senior Leadership Team with leads for:

- Operations
- Support Services
- Clinical Services
- Community Engagement
- Young Onset Dementia

We are grateful to have the support of The King's Fund, since receiving an Impact Award and we have used this to full advantage for the development of our Leadership Team.

Developments in the last year have included:

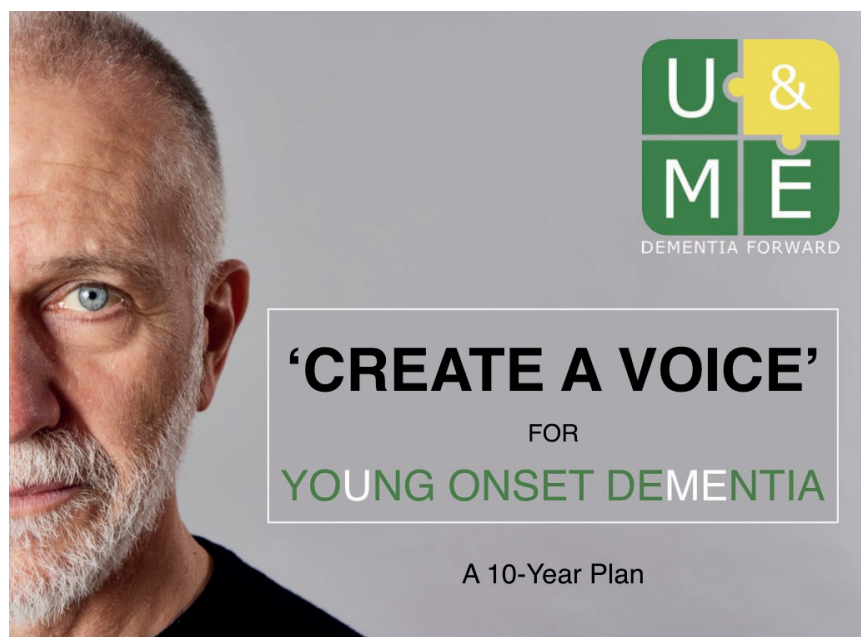
- Improved remote access to cloud based systems for HR, finance and client records.
- The launch of a shared learning portal where our staff are encouraged to share their skills and experience and external trainers also contribute.
- The introduction of a specific Young Onset Dementia Pathway
- Service Managers across the county to manage the increased numbers of staff working out in the field.
- Increased number of Hubs where we are able to offer over 100 places per week in our Hub Clubs – providing a day of activity for the person diagnosed and a day of respite for the family carers.
- Development of our training and education programmes

Young Onset Dementia

We have launched an ambitious Young Onset campaign 'U&ME'. Having delivered a specific young onset service since 2013 we have gathered a lot of information and experience and this has made us acutely aware of the lack of provision for this demographic. Our ambition is to share our working model with other partners and encourage them to replicate some or all of our learning.

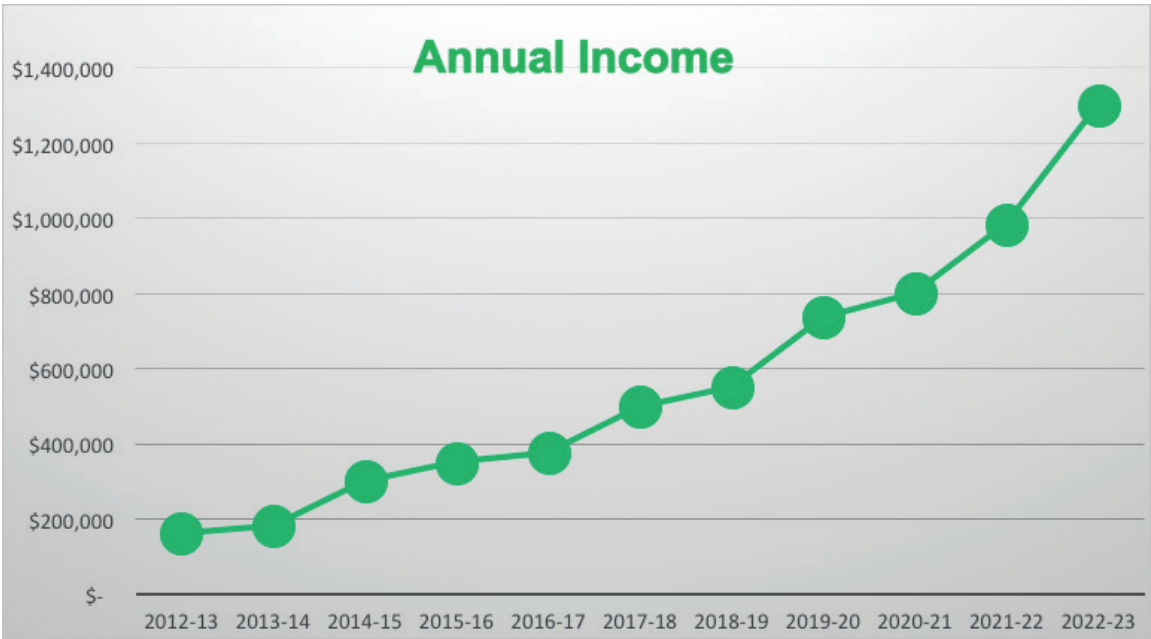
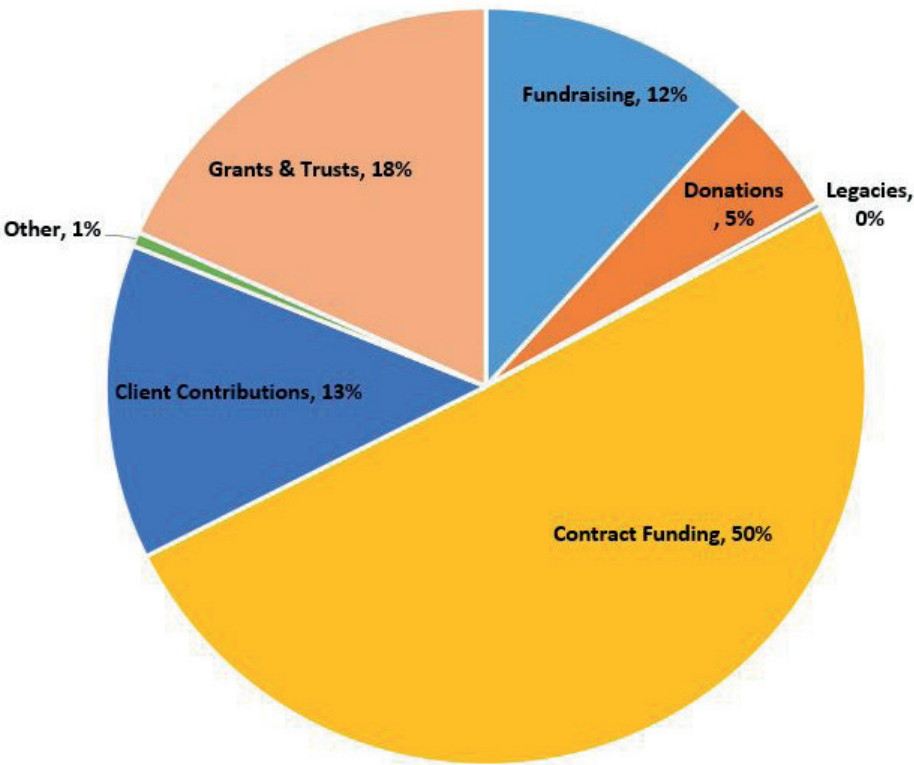
We continue to develop our service delivery and we are working closely with statutory and private sectors to encourage the implementation of age appropriate provision.

The first of our Young Onset Conferences was held in May 2023 and was a huge success. This will be an annual event and in addition we have registered a National Young Onset Dementia Awareness day for the 24 October every year #YODA

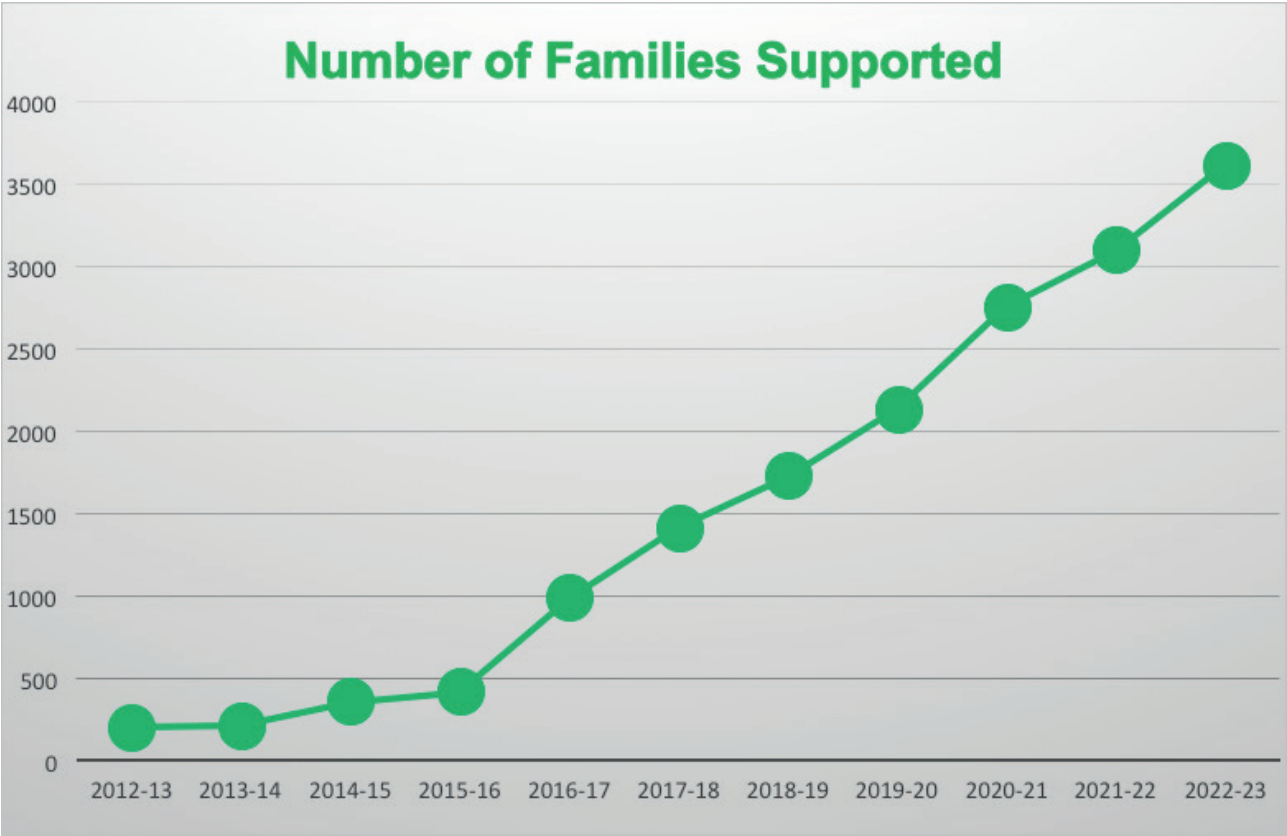
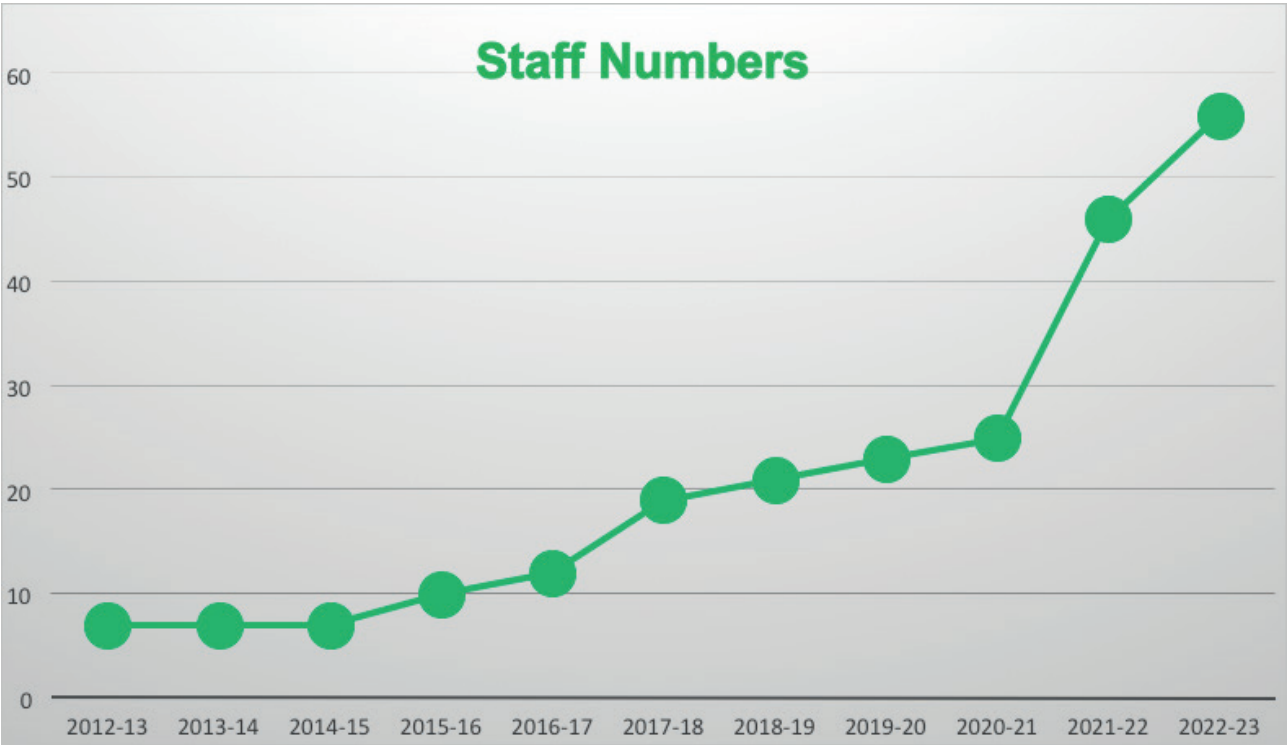


Income streams

We continue to be generously supported with donations and fund raising and we believe this is unfaltering because of our local for local approach. The Trustees also remain committed to maintaining a 50% split of contract funding and voluntary income. It is the voluntary income that enables us to respond creatively to the need that we see, and where most of our innovation has sprung from.



Our staff and volunteers are of course our biggest asset and we endeavour to keep our workforce in line with the need. In addition to the staff team we are indebted to our 250 strong team of volunteers.



Our services

Help Line

Our North Yorkshire wide Help Line is open from 9am to 4pm Monday to Friday. Trained staff are available to answer dementia related questions, offer emotional and practical support and to take referrals into our service.

This vital service supports our aim of avoiding crisis. Having someone to talk to is often all that is needed in the moment but most calls turn into a referral and the person is allocated a named Dementia Support Advisor, who will be with them throughout their journey. In addition many professionals and colleagues from statutory, private and voluntary sector organisations can use the Help Line for advice and information.



Quote from someone who rang the Help Line for the first time

“Thank you so much for sending all the information and for the chat.

I can’t tell you how much good it did just being able to talk to someone who understood.

I’m speaking to the doctor today and am going to go through all the information you sent this morning and will then put a plan in place.”

Dementia Support Advisors

Teams are based in all areas of the County and the City of York. This part of our service is commissioned by health and social care and at the time of writing this we receive upwards of 150 new referrals every month. Each new referral has a named Dementia Support Advisor who will meet with the person diagnosed and their family to begin supporting and planning with them, and that same Dementia Support Advisor will continue throughout the person’s journey. We cover such things as legal and financial guidance, encouraging planning for the future. We give practical and emotional support and advice and this is importantly delivered at the right time for the person and their family. Dementia Support Advisors have knowledge of what people are entitled to and also what is available in their local area and how to access it. We signpost and refer to many other agencies including guidance when a person needs full time care.

Quote from someone following a Dementia Support Advisor home visit

“Thank you for the time spent with my parents today. They seem really positive about your visit and as you say receptive to both the social and the singing groups. One comment was - we talked about lots of matters, not just ‘the thing’ (dementia!) which was really good. The advice and information is great but also we understand the benefits of just being able to talk....”

Dementia Care Coordinators

Again a commissioned service, these posts are based in primary care, working with GP surgeries to proactively seek out people who need a diagnosis and supporting them through the process. The role gives extra support to NHS colleagues by gathering information and offering support to patients that can speed up the process of diagnosis. Importantly at the time of writing the waiting lists for Memory services are extremely long and this can be a very worrying time for people, so the role of Dementia Care Coordinator is vital.

Dementia Specialist Nurse

We are fortunate to have a Specialist nurse on our team. This gives our workers access to expert guidance when we have particularly complex cases, but in addition it gives us a conduit between our services and health colleagues and a sharing of knowledge and experience. This post is partially commissioned and partially voluntary funded.

Quote from someone in crisis who received support from our Specialist Nurse

“I can’t thank you enough for your help and I’m sorry I didn’t make contact with Dementia Forward sooner. Even in this brief time your support has made a big difference. “



Hub Clubs

This is the Dementia Forward way of delivering day services that provide meaningful activity for the person diagnosed and a day of respite for the family carers. At the time of writing we have these established in 9 locations, offering over 100 places every week, and we have a strong focus on building this model. We are also aware that other organisations may have the building or the human resource to deliver a Hub club and part of our strategy is to

offer training and support to other agencies so that they can run Hub Clubs. As part of our core service across the county our Dementia Support Advisors will meet people who need this service and can assess and refer people in as well as supporting families, when the time is right, to move from the hub club model to something else. Hub Clubs are run by our trained Dementia Activity Workers, with support from trained volunteers, and the approach is very focused on what works for the person attending with activities ranging from music and craft to pool and table tennis.

Quote from a carer whose wife attends Hub Club

“ You (DF) understand better than most what we deal with. Being able to drop Linda off at the hub club this morning and sit here with my feet up, feeling confident that she is being properly looked after is brilliant. You also offer services at a price that makes it available to everyone which is wonderful.”



Quote from a carer whose sister attends our weekly outward bound group in York

“Instead of sitting in front of the television most of the day, Chris has been taken to a range of interesting places. The visits have helped improve her use of language & enhanced her confidence. As a family, it has been a relief & support to know our sister is being stimulated & supported in this way. We sincerely hope Dementia Forward will be able to carry on this work with young onset clients. Keep up the good work!”

Young Onset service

We are able to offer a specialist service offering age appropriate advice, information and support and an exciting outward bound respite day running in 4 parts of the county every week. Young Onset is poorly understood and recorded, and the result is that there is no provision other than what we offer. We will be developing our work, alongside the U&ME campaign in order to effect the changes we believe are necessary.

Wellbeing cafes and groups

We run weekly drop in afternoons in 9 locations at the time of writing. This service, although staff led, is dependent on our wonderful volunteers and we will continue to grow and nurture this element of our charity. A Wellbeing café is a place where dementia can be left at the door while people enjoy refreshments, activities and good company that fosters peer support. There is also the opportunity for informal advice and information either from a Dementia Forward staff member, a volunteer or from other group members. In addition we run wonderful singing groups, a great way of stimulating positive brain activity and providing a morning of fun.

Quote from a volunteer who supports our wellbeing groups

“I didn’t realise how much I missed you all during lockdown until I watched the Christmas memories film – and David’s carol service on zoom reduced me to tears. After witnessing so much cruelty to individuals with dementia, when my Mum was in care, I am grateful to be a (very) small part of such a kind and caring group. One day I hope every person with dementia will be treated this way.”

Education and Awareness raising

Every week we are out and about running sessions with groups, organisations, businesses, schools etc. This is a vital part of what we do as it encourages more understanding and support within the communities that people live in and is reducing the stigma sometimes attached to dementia. There is a correlation between good awareness of dementia and timely diagnosis. A long term plan is to look at using our experience and case studies to develop a training package that can be delivered externally.

Quote from a North Yorkshire County Councillor following Dementia Forward's training of over 200 taxi drivers in Richmondshire, where it is really rural and taxis are a lifeline.

"I can confirm that this training will now be mandatory as determined by the Licensing Committee. Failure to attend the training could result in the driver being summoned before the Licensing Sub-Committee and (where necessary) their license being suspended until the training has been undertaken. The training is also now part of the initial application process for new applicants. "

Quote following one of our Awareness and education sessions

"On behalf of York Cruse, thank you so much for your fantastic presentation last night. The feedback has been extraordinary - everyone was riveted by your talk about dementia Forward. We learned not only about the work that Dementia Forward does, but about Dementia and the effects on both the family of the person with dementia, but on the person themselves and how it affects them in so many ways we had not even thought about."

Campaigning and lobbying

Until now we have done this simply by ensuring that we sit on relevant boards and groups and use our information and experience to influence. We feel ready to make our voices heard more as a leader than a follower and the Young Onset Campaign U&ME is the start of this. We already capture the voices of many people who have the lived experience of dementia, but after 11 years of successful delivery we have formed more robust ways of making those voices heard.

Jill Quinn MBE
CEO



Your North Yorkshire Charity

Visit our website

www.dementiaforward.org.uk

Future Plans

A new 5 year strategy has been launched this year and has these revised primary objectives:

1. Services

Our Goal

To ensure that anyone living with dementia or supporting someone with dementia in North Yorkshire and York has a place to turn and access to a range of appropriate services.

Our Objectives

- Develop and Grow the Hub Club Model so that there is access for anyone in the county.
- Provide specialist support and services for people affected by Young Onset dementia.
- Ensure that support is available from pre diagnosis to end of life.
- Ensure that we work with our statutory partners so that we can grow as the needs grow.
- Involve people who are living with dementia in our design and decision making, beginning with the Trustee board.
- Recognise and adopt new innovations where they will help to deliver our goal.
- Compliment other initiatives and services without competing or duplicating.
- Challenge the lack of transport in certain areas that results in inequity to accessing services and support.

2. Timely assessment and prompt diagnosis

Our Goal

To ensure that people living in North Yorkshire have access to the right support at the right time.

Our Objectives

- To support colleagues in the statutory sector to improve early diagnosis.
- To identify areas where diagnosis rates need improvement and work with partners to address the barriers.
- To provide relevant support to people pre diagnosis to ensure the best possible outcome.
- To provide easy access to post diagnostic support and ongoing tailored support
- To work with partners to standardise pathways in primary care.

3. Education and Awareness

Our Goal

To provide education and awareness to groups, individuals, businesses and organisations so that people living with dementia receive the right support in their own communities.

Our Objectives

- Continue to educate and raise awareness of dementia and the need for comprehensive support at all stages of the disease.
- Design our information and advice so that it reflects the diversity of the people living in North Yorkshire.
- Continue and grow the work we do with children and young adults so that we are raising a dementia friendly generation.

- Use research and data to determine our priorities so that areas that are most in need of education are receiving it.
- Encourage businesses to receive the awareness sessions and display our Dementia Aware recognition stickers as well as encouraging staff to wear the pins we award at each session.

4. Campaigning

Our Goal

To use the experiences of the thousands of people we support to inform and improve future decisions for dementia care in North Yorkshire and to have a presence at national campaigns and conferences so that we can share our learning.

Our Objectives

- Create a process that captures and shares the experiences of people living with dementia so that they can inform future provision.
- Connect with people within and outside North Yorkshire so that we can share the valuable information we have gathered and can enable others to replicate our model.
- Highlight the need for a specific approach to young onset dementia and create a platform from which to broadcast this, using the success of our unique model.
- Work with our statutory partners and private and charitable sector on a focused approach to improving care and support in the community for people living with dementia.

5. Sustainability

Our Goal

To ensure that we continue to build on our charity's strong foundations and that we are fit for the future.

Our Objectives

- To ensure the financial stability of the charity so that it is robust and sustainable in order to support the need for growth.
- To future proof the charity by embracing new technology and always with a consideration to our environmental responsibility.
- To ensure good data management and to utilise this data to evidence and influence future developments in our charity and in the wider service systems.
- To bolster our recruitment and support of volunteers so that we can continue to deliver a wide range of wellbeing services across the county.
- To ensure that our staff have ongoing access to relevant training.
- To use the experience and knowledge we have acquired to develop a training arm to our charity.

The full strategy can be found on the Dementia Forward Website.

Structure, Governance and Management

The Charity was established by a constitution adopted on 28 March 2012, amended on 10 July 2012, and was entered on the register of Charities effective from 20 July 2012.

Registered Charity No.	1148225	Company Reg. No.	08010259
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Objectives

To relieve the needs and promote and protect the good health and wellbeing of people living with dementia, their carers and families, living in North Yorkshire, through the provision of such support activities as the Trustees see fit.

Trustees and Officers

The Trustees who served during the year are listed below.

Chris Lees – Chair	David Wells – Vice Chair
John Paul McGowan – Finance	Pet Fowler-Watts MBE
Hilary Paxton	Stuart Rhodes
Maxine Blake	Jeremy Trigg
Neil Cutler	Douglas Waugh – Appointed 26/09/2022

Company Secretary and Chief Executive Officer - Jill Quinn

New Trustees are appointed following application and interview by a minimum of 2 current Trustees. References are taken up and there is an induction process.

Management

The day-to-day management of the Charity is delegated to the Senior Leadership Team who report to the board.

The HR subgroup is responsible for the annual consideration of remuneration and National Joint Council (NJC) pay scales are used as a guide.

Principal address	George Armitage House Burton Leonard Ripon HG3 3SD
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Advisors

Bank HSBC 7 Prospect Crescent Harrogate North Yorkshire HG1 1RN	Auditor Sarah Wearing HPH Chartered Accountants Conyngham Hall Business Centre Bond End Knaresborough HG5 9AY
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Financial Review and Policies

The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) in preparing the annual report and financial statements of the Charity.

Public Benefit

In shaping our objectives for the year and planning our activities the Trustees have given due consideration to the Charity Commission's published guidance on public benefit requirement under the Charities Act 2011. Dementia Forward relies on contracts, grants and the income from fees and charges to cover its operating costs. In setting the level of charges and concessions the Trustees give careful consideration to the accessibility for those on low incomes.

Financial Review

The charity has achieved an acceptable level of reserves and at 31 March 2023 £720,850 (2022 - £582,954) of the Charity's income is from Government Contracts, approximately 50% of total income (2022 – 60%). The streams of voluntary income are now becoming more robust, allowing a more consistent reserve and a reduced reliance on government funding.

Total funds amounted to £933,019 with restricted funds being £78,886 and designated funds being £513,412. Free reserves at the year-end amounted to £340,721 (£304,116 after future lease commitments).

Fundraising

The Charity is registered with the Fundraising Regulator. The Charity has recognised and begun to put in place a comprehensive policy for fundraising. The Charity does not use any third parties to act on its behalf in relation to fundraising. No complaints were received by the charity during 2023 in relation to its fundraising activities.

Reserves Policy

The Trustees consider that the Charity should aim to maintain Free Reserves at between three and six months of general operating expenditure in order to fund any shortfalls in income. At the year end the Free Reserves represented 3 months' worth of general operating expenditure. The Contracts give ongoing sustainability, and the reserves are steadily building.

Risk Management

Traditionally the Charity risk register was updated annually in September and referred to regularly and approved by the full Trustee board. It is now a monthly agenda item and each Trustee takes a lead in one element of the risk register. The CEO and head of operations work with the Trustees to ensure that any negative movement in risk is acted on and this is reported to the board monthly.

The principal long term risks and uncertainties facing the charity are identified as being:

Lack of funds

Whilst there are substantial contracts in place for almost 50% of the work of the charity, the remaining funds required could easily be affected by the state of the economy and also by the fragility of funding in the NHS and Local Authority. However, we are confident that our services represent a saving to the statutory partners and that they understand that it is in their best interests to protect the work of our charity. The relationships with senior commissioners and leaders in health and social care are paramount and Dementia Forward has a good reputation for delivering high quality services and for representing good value for money.

The Trustees recognised that there were missed fund raising opportunities in areas of the county where Dementia Forward was less known. It was agreed to employ a fund raiser and alongside this to increase activity that raises awareness. A new structure under a Head of Community Liaison has been implemented.

Increasing need for our service

Discussions with commissioners are ongoing in relation to the level of demand for Dementia services. Whilst every effort is made to maintain the flow of work, regular reviews and conversations with commissioners involve re designing and flexing in order to achieve the best possible outcome with the limited resource.

Financial controls increased to accommodate the growth in the charity

Until this year there has not been a paid financial controller in the structure. In light of the increased turnover of the charity a decision has been made to introduce a part time Financial Controller reporting to the CEO.

Trustees' Responsibilities for Financial Statements

The purpose of this statement is to distinguish the Trustees' (also the directors of the Charity) responsibilities for the financial statements from those of the auditors as stated in their report.

Company and charity law require the Trustees to prepare financial statements which give a true and fair view of the Charitable Company's state of affairs at the end of its financial activities for that year. In preparing those financial statements the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charitable Company will continue in operation.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charitable Company and enables them to ensure that the financial statements comply with the Companies Act 2006 and applicable charity law. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant information of which the Charitable Company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that

This report was approved by the Trustees on 27 November 2023 and is signed on their behalf by:



Chris Lees

Director and Trustee

Independent Auditor's Report to the Members of Dementia Forward

Opinion

We have audited the financial statements of Dementia Forward for the year ended 31 March 2023 which comprise Statement of Financial Activities, Balance Sheet and Cashflow and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent Auditor's Report to the Members of Dementia Forward

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit
- if the small companies regime has been used the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 16, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditor's Report to the Members of Dementia Forward

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks within which the company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006 together with the Charities Statement of Recommended Practice (FRS102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.
- In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. The laws and regulations we considered in this context were Employment legislation, Charity Commission regulations and General Data Protection Regulation (GDPR).
- Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.
- We also considered the opportunities and incentives that may exist within the charitable company for fraud.
- We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be the override of controls by management and income recognition.

Independent Auditor's Report to the Members of Dementia Forward

In response to the risk of irregularities and non-compliance with laws and regulations and risk of fraud, we designed procedures which included but were not limited to: sample testing on the posting of journals, timing of recognition of income, review of trustee's minutes and any correspondence with regulators.

A further description of our responsibilities for the audit of the financial statements is located on the

Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Sarah Wearing

Sarah Wearing (Senior Statutory Auditor)

For and on behalf of HPH, Statutory Auditor

Conyngnam Hall Business Centre
Bond End, Knaresborough
North Yorkshire
HG5 9AY

Date 27 November 2023

DEMENTIA FORWARD
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCOME AND EXPENDITURE ACCOUNT)
YEAR ENDED 31 MARCH 2023

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
INCOME					
Donations and legacies	3	166,662	178,297	344,959	234,243
Charitable activities	4	192,156	721,337	913,493	632,889
Other trading activities	5	171,607	-	171,607	117,719
Investments	6	587	-	587	196
TOTAL INCOME		531,012	899,634	1,430,646	985,047
EXPENDITURE					
Costs of raising funds		12,305	-	12,305	7,462
Charitable activities	7	501,077	831,561	1,332,638	941,879
TOTAL EXPENDITURE		513,382	831,561	1,344,943	949,341
Net income/(expenditure) before transfers		17,630	68,073	85,703	35,706
Transfers between funds	14	-	-	-	-
Net movement in funds		17,630	68,073	85,703	35,706
Reconciliation of funds					
Total funds brought forward	14	836,503	10,813	847,316	811,610
Total funds carried forward	14	£ 854,133	£ 78,886	£ 933,019	£ 847,316

All activities derive from continuing operations.
The notes on pages 24 to 32 form part of the accounts.

DEMENTIA FORWARD
(A company limited by guarantee)

BALANCE SHEET
AS AT 31 MARCH 2023
Company registration number: 08010259

	Note	2023	2022
		£	£
FIXED ASSETS			
Tangible Assets	10	520,387	528,364
CURRENT ASSETS			
Debtors	11	232,522	191,565
Cash at Bank and in hand	16	523,657	510,847
		<hr/>	<hr/>
		756,179	702,412
LIABILITIES: amounts falling due within one year	12	(343,547)	(383,460)
		<hr/>	<hr/>
NET CURRENT ASSETS		412,632	318,952
TOTAL ASSETS LESS CURRENT LIABILITIES		<hr/>	<hr/>
		933,019	847,316
NET ASSETS		<hr/>	<hr/>
		£ 933,019	£ 847,316
THE FUNDS OF THE CHARITY			
Restricted Funds	14	78,886	10,813
Unrestricted Funds			
- Designated Funds	14	513,412	520,695
- Undesignated Funds	14	340,721	315,808
		<hr/>	<hr/>
TOTAL FUNDS		£ 933,019	£ 847,316
		<hr/>	<hr/>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime with Part 15 of the Companies Act 2006.

The notes on pages 24 to 32 form part of the accounts.

These financial statements were approved by the Trustees on 27 November 2023 and signed on their behalf by:



Chris Lees
Director and Trustee

DEMENTIA FORWARD
(A company limited by guarantee)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

		2023	2022
	Note	£	£
Net cash provided by operating activities	15	15,992	96,306
Cash flows from investing activities			
Purchase of property, plant and equipment		(3,182)	(2,327)
Net cash provided by investing activities		(3,182)	(2,327)
Change in cash and cash equivalents in the year		12,810	93,979
Cash and cash equivalents at beginning of the year		510,847	416,868
Cash and cash equivalents at end of the year		£ 523,657	£ 510,847

The notes on pages 24 to 32 form part of the accounts.

DEMENTIA FORWARD

(A company limited by guarantee)

NOTES TO THE ACCOUNTS FOR YEAR ENDED 31 MARCH 2023

1 GENERAL INFORMATION

The Charitable Company is a private company limited by guarantee, which is incorporated and registered in England and Wales (no.08010259). It was registered as a charity on 20 July 2012. The Charity number is 1148225.

The address of its registered office is Community House, Allhallowgate, Ripon, North Yorkshire, HG4 1LE.

2 ACCOUNTING POLICIES

2.1 Basis of preparation of accounts

The financial statements have been prepared in accordance with the Charities SORP (FRS 102): The Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (the SORP) issued in October 2019, the Companies Act 2006 and UK Generally Accepted Accounting.

Dementia Forward meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

2.2 Going Concern policy

The Trustees have a reasonable expectation that the Charitable Company has adequate resources to continue in operational existence for the foreseeable future. They continue to adopt the going concern basis of accounting in preparing the annual financial statements.

2.3 Limited by guarantee

Each member's liability is limited to £1 in the case of winding up of the Charitable Company.

2.4 Fund accounting

The Trustees have a defined policy for identification of different types of income:

- a) Designated funds are unrestricted funds but are specifically earmarked by the Trustees for a particular purpose.
- b) Restricted funds are only to be used for the specific purpose laid down by the donor. Expenditure which meets this criteria is charged to the fund.
- c) Unrestricted funds are the residue of incoming resources receivable or generated from the objects of the Charity without further specified purposes and are available as general funds.

2.5 Income

All income is included in the SOFA when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Income for grants is deferred where a funder specifies that income must be used in future accounting periods. Other income is deferred where it relates to the following year.

Grants

Income for grants is deferred where a funder specifies that income must be used in future accounting periods.

Capital Grants for specific fixed assets are included in restricted income when received. Once the asset is purchased these monies are transferred to unrestricted funds unless there is a restriction on the disposal of the asset. If so, the net book value of the asset is shown as a restricted fund.

DEMENTIA FORWARD

(A company limited by guarantee)

NOTES TO THE ACCOUNTS FOR YEAR ENDED 31 MARCH 2023

2 ACCOUNTING POLICIES (continued)

2.6 Expenditure

Expenditure is recognised on a cash basis. Expenditure includes any VAT which cannot be fully recovered and is reported as part of the expenditure to which it relates.

- | | |
|---------------------------|---|
| Costs of generating funds | - costs associated with attracting voluntary income. |
| Charitable activities | - costs incurred by the Charitable Company in delivering its services to clients. |
| Support costs | - allocated to charitable activities on an equal basis. |

2.7 Tangible fixed assets and depreciation

Fixed assets for the Charitable Company to use are capitalised at cost, for items above £100. Donated assets are valued at market value on donation. They are stated in the accounts at cost/original value less depreciation.

Depreciation is calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Land and buildings	No depreciation on land
Improvements to property	2% reducing balance
Computer equipment	33% straight line
Fixtures, fittings and equipment	25% reducing balance

2.8 Stock

Stock is valued at the lower of cost and net realisable value, after due regard for obsolete and slow moving stock. Net realisable value is based on selling price less anticipated costs to completion and selling costs.

2.9 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid after taking account of any trade discounts due.

2.10 Cash at bank and in hand

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

2.11 Creditors

Creditors are recognised where the Charitable Company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

2.12 Financial Instruments

The Charitable Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

2.13 Pension costs

The Charitable Company operates a defined contribution pension scheme. Contributions are charged in the Statement of Financial Activities as they become payable in accordance with the rules of the scheme.

DEMENTIA FORWARD
(A company limited by guarantee)

**NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023**

	Unrestricted Funds 2023 £	Restricted Funds 2023 £	Total Funds 2023 £	Total Funds 2022 £
3 DONATIONS AND LEGACIES				
General donations	22,995	-	22,995	30,107
Regular donations	26,267	-	26,267	26,121
In memoriam	23,890	-	23,890	20,105
Legacies	4,500	-	4,500	12,765
Gift aid	5,034	-	5,034	2,928
Non-performance grants	83,976	178,297	262,273	137,914
Special grants	-	-	-	4,303
	<u>£ 166,662</u>	<u>£ 178,297</u>	<u>£ 344,959</u>	<u>£ 234,243</u>

Restricted donations and legacies in 2022 was £105,832.

Income received from Government grants totalled £nil (2022 - £4,303).

The Charitable Company also benefits from the involvement and enthusiastic support of its many volunteers. In accordance with Charities SORP, the economic contribution of general volunteers is not recognised in the accounts.

4 INCOME FROM CHARITABLE ACTIVITIES

Hub club income	177,562	487	178,049	43,158
Café income	14,594	-	14,594	6,777
Contract fees	-	720,850	720,850	582,954
	<u>£ 192,156</u>	<u>£ 721,337</u>	<u>£ 913,493</u>	<u>£ 632,889</u>

Income received from Government contracts totalled £720,850 (2022 - £582,954).

Restricted income from charitable activities in 2022 was £582,954.

5 INCOME FROM OTHER TRADING ACTIVITIES

Fundraising events	168,593	-	168,593	117,500
Training fees	2,943	-	2,943	150
Other income	71	-	71	69
	<u>£ 171,607</u>	<u>£ -</u>	<u>£ 171,607</u>	<u>£ 117,719</u>

Restricted income from other trading activities in 2022 was £8,968. Café income and Hub club have been reclassified as income from charitable activities.

6 INCOME FROM INVESTMENT INCOME

Bank interest receivable	587	-	587	196
	<u>£ 587</u>	<u>£ -</u>	<u>£ 587</u>	<u>£ 196</u>

Restricted income from investment income in 2022 was £nil.

DEMENTIA FORWARD
(A company limited by guarantee)

NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023

7 ANALYSIS OF TOTAL EXPENDITURE

	Unrestricted Funds 2023 £	Restricted Funds 2023 £	Total Funds 2023 £	Total Funds 2022 £
7.1 Charitable activities				
Staff costs	292,648	795,840	1,088,488	787,918
Premises costs	27,110	-	27,110	27,969
Office costs	40,934	-	40,934	38,484
Café costs	26,193	3,057	29,250	2,529
Hub costs	13,214	6,595	19,809	9,204
Volunteer costs	521	326	847	416
Membership fees	35	-	35	35
Travel and subsistence	60,125	25,743	85,868	50,289
Bad debts	2,841	-	2,841	110
Support costs (Note 7.2)	37,456	-	37,456	24,925
	<u>£ 501,077</u>	<u>£ 831,561</u>	<u>£ 1,332,638</u>	<u>£ 941,879</u>
7.2 Support costs				
Independent Examiner's fee	-	-	-	750
Audit fee	6,000	-	6,000	-
Accountancy	11,453	-	11,453	6,384
Other professional fees	4,613	-	4,613	2,230
Advertising	3,626	-	3,626	4,165
Depreciation	11,159	-	11,159	10,949
Bank charges and interest	605	-	605	447
	<u>£ 37,456</u>	<u>£ -</u>	<u>£ 37,456</u>	<u>£ 24,925</u>

Restricted expenditure in 2022 was £699,805.

	2023 £	2022 £
8 TOTAL STAFF COSTS		
Wages and salaries	987,415	717,657
Social security costs	68,596	48,998
Employer pension contributions	28,358	17,464
Life insurance	4,119	3,799
	<u>£ 1,088,488</u>	<u>£ 787,918</u>

No employee earned £60,000 per annum or more in the year (2022 - none).

Number of employees

The head count of employees on the payroll as at 31 March 2023 was 55 (2022 - 45).

The average number of full-time equivalent employees during the year was 53 (2022 - 38).

The key management personnel of the Charitable Charity comprise the Trustees and the senior management team. The total employee benefits of the key management personnel, with only senior management team members being paid, was £148,928 (2022 - £126,909).

9 RELATED PARTIES

No Trustees received remuneration or expenses during the year (2022 - £nil).

There were no related party transactions in the reporting year which require disclosure (2022 - nil).

DEMENTIA FORWARD
(A company limited by guarantee)

NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023

10 TANGIBLE FIXED ASSETS

	Land and buildings £	Improvements to property	Computers £	Fixtures, fittings & equipment £	Total £
Cost					
At 1 April 2022	145,000	420,301	21,032	18,587	604,920
Additions	-	-	-	3,182	3,182
At 31 March 2023	145,000	420,301	21,032	21,769	608,102
Depreciation					
At 1 April 2022	-	44,606	18,468	13,482	76,556
Charge for year	-	7,283	1,804	2,072	11,159
At 31 March 2023	-	51,889	20,272	15,554	87,715
Net Book Amounts					
At 31 March 2023	£ 145,000	£ 368,412	£ 760	£ 6,215	£ 520,387
At 31 March 2022	£ 145,000	£ 375,695	£ 2,564	£ 5,105	£ 528,364

11 DEBTORS

	2023 £	2022 £
Trade debtors	226,467	188,478
Prepayments	4,952	3,087
Accrued income	1,103	-
	£ 232,522	£ 191,565

DEMENTIA FORWARD
(A company limited by guarantee)

**NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023**

	2023 £	2022 £
12 LIABILITIES: Amounts falling due within one year		
Trade creditors	20,916	17,557
Social security and other taxes	20,271	14,135
Pension contributions	5,401	3,091
Accruals	11,632	5,573
Deferred income	285,327	343,104
	<u>£ 343,547</u>	<u>£ 383,460</u>
Deferred income		
Balance brought forward	343,104	238,934
Amount released in the year	(343,104)	(238,934)
Amount deferred in the year	285,327	343,104
	<u>£ 285,327</u>	<u>£ 343,104</u>
Balance carried forward	<u>£ 285,327</u>	<u>£ 343,104</u>

At the balance sheet date the Charitable Company was holding funds received in advance of providing contracted services, which will be fully released in the following financial year.

13 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Undesignated Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Current year				
Tangible fixed assets	6,975	513,412	-	520,387
Current assets	677,293	-	78,886	756,179
Current liabilities	(343,547)	-	-	(343,547)
	<u>£ 340,721</u>	<u>£ 513,412</u>	<u>£ 78,886</u>	<u>£ 933,019</u>
At 31 March 2023	<u>£ 340,721</u>	<u>£ 513,412</u>	<u>£ 78,886</u>	<u>£ 933,019</u>
	Unrestricted Undesignated Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Comparative year				
Tangible fixed assets	7,669	520,695	-	528,364
Current assets	691,599	-	10,813	702,412
Current liabilities	(383,460)	-	-	(383,460)
	<u>£ 315,808</u>	<u>£ 520,695</u>	<u>£ 10,813</u>	<u>£ 847,316</u>
At 31 March 2022	<u>£ 315,808</u>	<u>£ 520,695</u>	<u>£ 10,813</u>	<u>£ 847,316</u>

DEMENTIA FORWARD
(A company limited by guarantee)

NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023

14 FUNDS

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2023 £
Restricted Funds					
Dementia Support Advisors	-	442,986	(442,986)	-	-
Dementia Support Nurse	-	60,587	(60,587)	-	-
Dementia Care Coordinators	-	203,701	(203,701)	-	-
Young onset Dementia	8,833	167,799	(99,955)	-	76,677
Golf in Society	1,980	-	(1,980)	-	-
Community Wellbeing Café	-	8,740	(8,740)	-	-
Brain Health Café	-	1,258	(36)	-	1,222
Harrogate Memory Team	-	8,576	(8,576)	-	-
Winter Pressure Funding	-	5,000	(5,000)	-	-
Northallerton Hub Club	-	487	-	-	487
Shed Funding	-	500	-	-	500
	10,813	899,634	(831,561)	-	78,886
Unrestricted Funds					
Designated					
Fixed Assets	520,695	-	(7,283)	-	513,412
	520,695	-	(7,283)	-	513,412
Undesignated					
Free reserves	315,808	531,012	(506,099)	-	340,721
Total Unrestricted Funds	836,503	531,012	(513,382)	-	854,133
Total Funds	£ 847,316	£ 1,430,646	£ (1,344,943)	£ -	£ 933,019

DEMENTIA FORWARD
(A company limited by guarantee)

**NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023**

14 FUNDS (continued)

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2022 £
Restricted Funds					
Harrogate District Community Project	986	-	(986)	-	-
Dementia Support Advisors	-	361,757	(361,757)	-	-
Dementia Support Nurse	-	22,920	(22,920)	-	-
Dementia Care Coordinators	-	128,216	(128,216)	-	-
Young onset Dementia	-	103,854	(95,021)	-	8,833
Café in a Box	4,536	8,289	(12,825)	-	-
Golf in Society	2,750	21,842	(22,612)	-	1,980
Flood repairs	4,592	1,978	(6,570)	-	-
Coronavirus support	-	8,968	(8,968)	-	-
Harrogate Transport	-	8,576	(8,576)	-	-
Memory Service York	-	23,004	(23,004)	-	-
Winter Pressure Funding	-	8,350	(8,350)	-	-
	12,864	697,754	(699,805)	-	10,813
Unrestricted Funds					
Designated					
Fixed Assets	528,127	-	(7,432)	-	520,695
	528,127	-	(7,432)	-	520,695
Undesignated					
Free reserves	270,619	287,293	(242,104)	-	315,808
Total Unrestricted Funds	798,746	287,293	(249,536)	-	836,503
Total Funds	£ 811,610	£ 985,047	£ (949,341)	£ -	£ 847,316

Restricted Funds

Dementia Support Advisors: This is money restricted for Dementia Support Advisors received from North Yorkshire NHS Foundation Trust and Tees, Esk and Wear Valley NHS Foundation Trust.

Dementia Support Nurses: Money received from Vale of York NHS Foundation Trust for Support Nurses.

Dementia Care Coordinators: This is money restricted for Dementia Care Co-ordinators from North Yorkshire NHS Foundation Trust.

Young Onset Dementia: This is money received from the Lottery and other anonyms funders. It is restricted for work for Young Onset Dementia care.

Golf in Society: This is money restricted for golf event days.

Community Wellbeing Cafe: This is money is restricted for the set up of a café to promote community wellbeing, in partnership with the Primary Care Network, from Two Ridings Community Foundation.

Brain Health Cafe: Funding received from NHS Humber & North Yorkshire for the set up of a café.

Harrogate Memory Team: Funding from Tees, Esk and Wear Valley NHS Foundation for the Memory Team.

Winter Pressure Funding: This is money from NHS North Yorkshire for the additional demands on services over the winter period.

DEMENTIA FORWARD
(A company limited by guarantee)

**NOTES TO THE ACCOUNTS
FOR YEAR ENDED 31 MARCH 2023**

14 FUNDS (continued)

Northallerton Hub Club: Money received from Broadacre funds for Northallerton Hub.

B&Q Grant: Money received from B&Q for the purchase of a new shed

Designated Funds

The monies transferred into the Fixed Asset Fund in the year is for the net book value of the assets, in respect of property, required to be held for the ongoing work of the Charitable Company and therefore do not form part of the distributable reserves.

15 RECONCILIATION OF CASH FLOWS FROM OPERATING ACTIVITIES

	2023	2022
	£	£
Net income for the reporting period	85,703	35,706
<i>Adjustments for:</i>		
Depreciation charges	11,159	10,949
(Profit) / Loss from sale of fixed assets	-	-
Increase in trade and other debtors	(40,957)	(78,514)
Increase in trade and other creditors	(39,913)	128,165
Net cash provided by / (used in) operating activities	£ 15,992	£ 96,306

16 ANALYSIS OF CASH AND CASH EQUIVALENTS

Cash in hand	523,657	510,847
Total cash and cash equivalents	£ 523,657	£ 510,847

17 ANALYSIS OF CHANGES IN NET DEBT

	At 01/04/2022 £	Cash-flows £	At 31/03/2023 £
Cash	510,847	12,810	523,657
	£ 510,847	£ 12,810	£ 523,657

18 OPERATING LEASES

	2023	2022
	£	£
The total future value of minimum lease payments is as follows:		
Within one year	10,646	10,646
Within one to two years	10,646	10,646
In two to five years	15,313	25,959
	£ 36,605	£ 47,251

The amount of non-cancellable operating lease payments recognised as an expense during the period was £10,828 (2022 - £13,136).



North Yorkshire Helpline:
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www.dementiaforward.org.uk



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Your North Yorkshire Charity