



Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	Day 01	Month 01	Year 2023		Day 31	Month 12	Year 2023

Section A Reference and administration details

Charity name Morecambe Warblers Amateur Dramatic Society

Other names charity is known by

Registered charity number (if any) 1148184

Charity's principal address 28 Wilson Grove

Heysham

Morecambe

Postcode

LA3 2PQ

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Robert Ian Bailey	Treasurer		
2	John Beamer	Chair		
3	Amanda Butterworth	Vice-Chair		
4	Christian Butterworth	Secretary		
5				
6				

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year
Peter Thompson	
Anna Webster	
Drew Bell	

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

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Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution
How the charity is constituted (eg. trust, association, company)	Society
Trustee selection methods (eg. appointed by, elected by)	Elected by Members

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

All newly appointed trustees are provided with a copy of the Society's **Constitution and Rule Book** to ensure they are fully informed of their responsibilities and the governance framework within which the charity operates.

The charity has adopted a range of key policies, including a **Complaints Procedure, Safeguarding and Child Protection Policy**, and policies on **Risk Management** and **Volunteer Management**, all of which are regularly reviewed to ensure compliance with best practice and regulatory requirements.

The Society is an active member of the **National Operatic and Dramatic Association (NODA)**, which provides access to sector-specific guidance, training, and support.

Trustees conduct an **annual risk assessment** covering all aspects of the charity's operations. This includes risks associated with the use of rehearsal rooms and the venue for our annual production, as well as broader **financial, technological, and operational risks**. These assessments inform our ongoing risk mitigation strategies and ensure the safety and sustainability of our activities.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Objects of the Society

The purpose of the Society shall be to promote the **study, appreciation, and performance of operatic works, musical comedies, and theatrical productions** within the **Lancaster and Morecambe area**.

Through inclusive participation and creative expression, the Society aims to enrich the cultural life of the community and foster a shared love of the performing arts.

We stage an **annual musical production** that's suitable for audiences of **all ages**, offering a vibrant mix of entertainment, community spirit, and creativity.

Throughout the year, we also host a variety of **fundraising activities**, including themed events, social gatherings, and our ever-popular **After Show Party**. We're proud to take part in the **local Carnival**, bringing music and colour to the streets, and occasionally branch out into **drama productions** to showcase a wider range of talent.

Our aim is to bring people together through performance, celebration, and shared passion for the arts.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

Our Volunteers – The Heart of Our Society

Our volunteers are the lifeblood of our productions, supporting us in countless ways — whether as **cast members, committee representatives, publicity coordinators, front of house staff, stage crew, props team**, or part of the **production leadership**.

Each person plays a vital role, and together, we create performances that not only entertain the public but also reflect the pride and passion we share as a society. It's this spirit of teamwork, dedication, and community that makes our shows truly special.

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

Last year's production of *Kinky Boots the Musical* was a bold and uplifting triumph, celebrating themes of acceptance, identity, and self-expression. The show struck a powerful chord with local audiences, who responded with **enthusiasm, energy, and standing ovations** night after night. The combination of dazzling choreography, heartfelt performances, and a message of inclusion made it one of our most memorable productions to date.

We were proud to be **nominated for several awards** by the **National Operatic and Dramatic Association (NODA) for Area 11**, recognising the talent and dedication of our cast, crew, and creative team.

Producing a show of this scale comes with significant financial challenges — *Kinky Boots* required substantial investment in costumes, staging, and technical elements to do justice to its West End pedigree. While **ticket sales help cover a portion of the costs**, they rarely meet the full expenditure. We continue to explore **fundraising initiatives**, though this is becoming increasingly difficult in the current climate.

Nevertheless, it's the **support of our audiences and volunteers** that keeps us going. Their passion and commitment allow us to bring high-quality musical theatre to the Lancaster and Morecambe community, and we're incredibly grateful for every person who plays a part — on stage, behind the scenes, or in the audience.

Section E

Financial review

Brief statement of the charity's policy on reserves

The charity maintains a **financial reserve** to support the **day-to-day operations** and to safeguard against any **unforeseen or unbudgeted expenses**. This reserve ensures the charity can continue delivering its services reliably, even in the face of unexpected challenges, and reflects a commitment to responsible financial management and long-term sustainability.

Details of any funds materially in deficit

None

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

The principal sources of income for the charity are derived from a combination of **membership subscriptions**, **ticket sales from public performances**, and a variety of **fundraising activities** organised throughout the year. These include social events, raffles, and community engagement initiatives, all of which contribute to the financial sustainability of the organisation. This diversified income model helps to ensure the Society can continue delivering high-quality productions and fulfilling its charitable objectives.

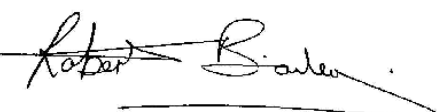
Section F Other optional information

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)



Full name(s)

Robert Ian Bailey

Position (eg Secretary, Chair, etc)

Hon Treasurer

Date

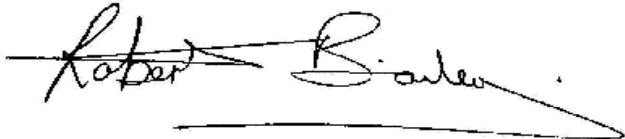

18 October 2025

Receipts & Payments Account 2024

2023	Show Account	2024
£	INCOME	
36,789	Ticket Sales	43,744
1,544	Members subscriptions	1,800
1,802	Sales & Fundraising	1,335
	Less Costs	-79
	Hire of Warblers equipment	75
£40,135	TOTAL INCOME	£47,033
	EXPENDITURE	
	Production Costs:	
-6,900	Royalties, Libs & Band parts	-10,411
0	Lost or damaged libs	-60
	Theatre other costs (Follow spot/hoarding costs/credit card fees/photo sheet/soiling charfe/technician)	-1,183
-345	Programme costs	-773
-1,800	Theatre Wages	-2,210
-5,672	Scenery, Props	-3,708
-2,750	Lighting	-1,995
-1,247	Sound	-815
-2,076	Costume and Make-up	-5,742
0	Van hire & expenses	-1,434
-2,700	Orchestra	-2,510
-1,300	Musical Director	-1,310
-2,000	Producer	-2,000
	Operational costs	
-7,150	Theatre Hire	-7,882
-2,440	Rehearsal room hire	-2,685
-1,537	Advertising and Publicity	-1,190
-419	T-shirts	-480
-200	Photography & Videotography	-300
(£39,321)	TOTAL EXPENDITURE	(£46,688)
£814	NET SURPLUS/(DEFICIT)	£345

2023	Society General Account	2024
£	INCOME	£
0	NODA Dinnet	400
£0	TOTAL INCOME	£400
	EXPENDITURE	
	NODA:	
-688	Insurance	-720
-115	Subscriptions	-245
	Dinner	-400
	General expenses:	
-230	Administration	-222
-168	Bank Charges & Credit Card Fees	-196
-159	Website	-167
	Gifts	-125
-537	Equipment (Tool box; pouches; card readers)	0
-240	Storage	-360
-2,250	Kinky Boots - Scenery pre-payment	0
(£4,387)	TOTAL EXPENDITURE	(£2,435)
(£4,387)	NET SURPLUS/(DEFICIT)	(£2,035)

BALANCE SHEET as at 31 DECEMBER 2024

2023		2024
£	CURRENT ASSETS	£
10,848	Cash at bank and in hand	8,778
0	Debtors	380
£10,848		£9,158
	ACCUMULATED FUND	
14,421	Balance brought forward	10,848
574	Surplus/(Deficit) - Show Account	345
-4,147	Surplus/(Deficit) - General Account	-2,035
£10,848		£9,158
<div> Bob Bailey, Hon Treasurer</div> <div> William Reid (Independent Examiner)</div>		

Independent examiner's report on the accounts



CHARITY COMMISSION
FOR ENGLAND AND WALES

Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
Morecambe Warblers Amateur Operatic Society

On accounts for the year
ended

31 December 2024

Charity no
(if any)

1148184

Respective
responsibilities of
trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. [The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [named body]]. *Delete [] if not applicable.*

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent
examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent
examiner's statement

In connection with my examination, no matter has come to my attention (other than that disclosed below *)

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
 - to keep accounting records in accordance with section 130 of the Charities Act; and
 - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

* *Please delete the words in the brackets if they do not apply.*

Signed:

Date: 18 February 2025

Name: William Reid

Relevant professional qualification(s) or body (if any): Association of Accounting Technicians

Address: 9 Balmoral Avenue
Heysham, Morecambe
LA3 1JU

Section B

Disclosure

Only complete if the examiner needs to highlight material problems.(E.g. accounting records have not been kept in accordance with s132 of the Charities' Act 2011 and those accounts do not comply with the requirements of the 2008 Regulations setting out the form and content of charity accounts; any material expenditure or action which appears not to be in accordance with the trusts of the charity; any failure to be provided with information and explanations by any past or present trustee, officer or employee; and any material consistency between the accounts and the trustees' annual report.)

Give here brief details of any items that the examiner wishes to disclose.