COLLABORATIVE SCHOOLS LTD

England & Wales · Charity number 1147521

Details

Status	Registered
Legal form	Charitable company
Company number	07976220
Registered	2012-05-30
Register	View on the Charity Commission register

Contact

Address	The Hub The John of Gaunt School Wingfield Road Trowbridge BA14 9EH
Phone	01225711162
Email	jbullock@jogschool.org

Activities

Objects: 3. THE COMPANY'S OBJECTS ARE SPECIFICALLY RESTRICTED TO THE FOLLOWING: TO PROMOTE AND ADVANCE THE EDUCATION OF CHILDREN, YOUNG PEOPLE AND THEIR FAMILIES, ESPECIALLY WITHIN THE WIDER TROWBRIDGE COMMUNITY BY: (A) SUPPORTING THE DEVELOPMENT AND MAINTENANCE OF A SUSTAINABLE, SELF-IMPROVING AND PROGRESSIVE SCHOOL SYSTEM; (B) SUPPORTING POSITIVE PERSONAL ACHIEVEMENTS AND OUTCOMES; (C) REDUCING BARRIERS TO LEARNING, ENHANCING HEALTH AND WELL-BEING AND RAISING ASPIRATIONS; (D) PROMOTING SUCH OTHER CHARITABLE PURPOSES THAT MAY ON OCCASION BE DETERMINED.

Activities: Continuing professional development (CPD) for school staffJoint practice development (JPD) for school staffA targeted support and inclusion service A parenting network delivering programmes for parentsSports festivalsThe Trowbridge Youth Parliament community workApprentice scheme

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Classification

- **How:** Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** Education/training, Arts/culture/heritage/science, Amateur Sport, Economic/community Development/employment, Other Charitable Purposes
- **Who:** Children/young People, People With Disabilities, Other Defined Groups

Geography

- **Area of benefit:** WILTSHIRE
- Wiltshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£104,615	£140,291	-	-
2024-08-31	£203,933	£205,456	-	-
2023-08-31	£224,947	£261,112	-	-
2022-08-31	£214,268	£232,873	-	-
2021-08-31	£206,643	£228,725	-	-
2020-08-31	£250,311	£218,303	-	-

Trustees

Name	Role	Appointed
Ben Rhodes		2023-04-17
Christopher Marshall		2015-09-01
David Cook		2022-09-01
Edward Powe		2021-03-17
Jo Hodge		2021-03-22
Kelandie Ash		2016-09-01
LYSBETH RACHEL BOLTON		2012-05-02
Stuart Woodburn		2024-09-01

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COLLABORATIVE SCHOOLS LTD

England & Wales - Charity number 1147521

Accounts

REGISTERED COMPANY NUMBER: 07976220 (England and Wales)
REGISTERED CHARITY NUMBER: 1147521

Report of the Trustees and

Unaudited Financial Statements

for the Year Ended 31 August 2025

for

Collaborative Schools Ltd

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Collaborative Schools Ltd

Contents of the Financial Statements for the Year Ended 31 August 2025

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Collaborative Schools Ltd

Report of the Trustees
for the Year Ended 31 August 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objects and aims
Statement of Purpose
Shaping the future together by:
- Supporting schools to achieve their own and other's aims;
- Working in the interest of all pupils and families across Trowbridge;
- Fostering excellence through innovative practice.

Objectives and aims
The charitable company's objects are to promote and advance the education of children, young people and their families within the wider Trowbridge community by;
a) Supporting the development and maintenance of a sustainable, self-improving and progressive school system;
b) Supporting positive personal achievements and outcomes;
c) Reducing barriers to learning, enhancing health and well-being and raising aspirations;
d) Promoting such other charitable purposes that may on occasion be determined.

In carrying out its objectives, the charitable company will promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

In order to achieve the above objects the charity aims to provide services, provide advocacy, advice and information and to act as a resource body for local schools and academies.

Objectives, strategies and activities
The charity trustees confirm that they have had regard to the guidance issued by the charity commission on public benefit, and have followed this in planning and undertaking the activities.

In meeting its objectives, Collaborative Schools Limited provides its member schools with access to, engagement with, and development of a range of opportunities, some of which are captured below.

1. Continuing professional development (CPD) for school staff. Our CPD programme falls within the following categories:
- SEND, targeted support and inclusion
- Teaching and learning
- Leadership development
- Governor development
- Safeguarding and compliance

Examples of some of the training provided included:
- Safeguarding with a focus on sexual harassment, violence and neglect
- Compliance promoting safety and health
- Positive handling
- Developing leadership tiers within education
- Supporting children with SEND
- Supervision for school staff working with the most vulnerable
- Mental health first aid training
- Emotional wellbeing and positive psychology
- Shaping inspirational TA practice
- Intensive reading support
- Coaching skills for middle leaders
- The leadership of reading with a key focus on the bottom 20%
- Opportunities for peer learning across leadership tiers

OBJECTIVES AND ACTIVITIES

2. Joint practice development (JPD) for school staff.
Examples of some of the professional learning communities currently operating:
- English
- Maths
- Science
- Humanities
- Computing
- Religious Education (RE)
- Special educational needs and disabilities (SEND)
- Early years
- Welfare and parent engagement (parent support advisors)
- Leadership and learning
- Moderation
- School business management
- DT
- Art

3. School Improvement
Our offer draws on the expertise of leaders from across CSL and other key partners.
This year our School Improvement is incorporated within a Leadership Programme which incorporates opportunities for different tiers of leadership.
Peer support and challenge underpin the sharing of excellence across our schools.

4. Targeted support and inclusion.
Examples of some services and support structures currently operating:
- The inclusion forum
- Family Theraplay and Theraplay in education (The Theraplay Institute)
- Counselling
- Educational psychology
- Sensory occupational therapy
- Parenting support
- Art in health
- The Harbour Programme supporting young children suffering with SEMH needs
- Forest school
- Supervision to staff working with the most vulnerable
- Alternative curriculum opportunities

5. Activities to support pupil collaboration.
Children and young people are at the heart of everything CSL does and we strive to make community cohesion real to them via a range of activities and opportunities:
- Sports festivals and competitions
- Trowbridge Youth Parliament
- Town wide music festival

Public benefit
The charity's principle source of funding is through subscriptions from member schools, external grants and lettings. The contributions from member schools has been set at £6.20 per capita.

Much of the activity and success in meeting the key objectives is linked to partnership working which benefits from the investment in co-ordination.

CSL continues to focus significant time and capacity into its future sustainability with exciting project work and a rising profile.

At the end of our seventh year of operation the budget stands at approximately £261k which will be rolled across to the next financial year.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Financial review
The charity's total income was £104,615 (2024: £203,933) and total expenditure was £140,291 (2024: £205,456). The deficit for the year was £35,676 (2024: £1,523). The charity's assets are available and adequate to fulfil its obligations on a fund by fund basis.

Policy on reserves
The total balance of funds at 31 August 2025 was £188,098 (2024: £223,744). This includes restricted funds of £9,330 (2024: £31,726). The balance of unrestricted funds at 31 August 2025 was £178,768 (2024: £192,048). Of these unrestricted funds, free reserves (calculated as total unrestricted reserves, less designated funds and tangible fixed assets) was £52,756 (2024: £62,736). These funds are held to cover the ongoing costs of providing the charity's work.

The board of trustees considers that the state of the charity's affairs is satisfactory, and that the charitable company is well situated to carry on its objectives in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT
Nature of governing document
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management
The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Recruitment and appointment of new trustees
The trustees are the headteachers/ executive headteachers/ principals of the 21 member schools.

Trustee status is assumed by the above positions in each school. There is a chair and vice chair appointed at an annual election. Trustees newly appointed to the charity are offered support by a mentoring and induction package.

Organisational structure
The trustees delegate responsibility for strategic recommendations on the work of the charity to an operations group made up of the chair, vice chair and two other trustees. Operation group meetings are open for all trustees to attend. The operations group is directly supported by the senior employee and draws input as required from staff working on a consultancy basis and from partner organisations. Recommendations from this group are considered and agreed at full trustee meetings held 6 x per year. Delegated decision making processes are captured with the Governance and Scheme of Delegation document which is reviewed on an annual basis.

There is an annual general meeting at which trustees and governors from member schools are invited.

Arrangements for setting key management personnel remuneration
The trustees consider that the comprise the senior employee is the key management personnel of the charity in charge of the directing and controlling of the charity and running and operating the charity on a day to day basis. The senior employee is closely supported by the trustees all of whom give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 9 and note 18 to the accounts.

Trustees are required to disclose all relevant interests and register them and in accordance with the charity's policy and withdraw from decisions where a conflict of interest arises.

REFERENCE AND ADMINISTRATIVE DETAILS
Registered Company number
07976220 (England and Wales)

Registered Charity number
1147521

Registered office
The Hub, The John of Gaunt School
Wingfield Road
Trowbridge
Wiltshire
BA14 9EH

Trustees
Kelandie Ash
Lysbeth Rachel Bolton
Max Burr
David Cook
Victoria Cottrell
Aidan Dowle
Anna Edmund
Jon Edy-Berry
Jo Hodge
Christopher Marshall
Edward Powe
Ben Rhodes
Lou Rhodes
Sharon Turley
Victoria Jane Withers
Stuart James Woodburn - appointed 01/09/2024
Anna Pemberton - resigned 01/09/2024
Tracey Sessions - resigned 01/09/2024

Company Secretary
J L Bullock

Independent Examiner
Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Approved by order of the board of trustees on 18th May 2026 and signed on its behalf by:

L R Bolton - Trustee

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's report to the trustees of Collaborative Schools Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2025.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's statement - matters of concern identified
I have completed my examination.

Evidence available to me was limited because information relating to Collaborative School Ltd's share of the assets and liabilities of the pension fund at the year end date was not obtained by the trustees. As a result, the adjustments and disclosures required by FRS 102 could not be incorporated into the accounts. Had information been available in respect of Collaborative School Ltd's share of the underlying assets and liabilities of the scheme, an asset would have been recognised on the face of the balance sheet along with a corresponding pension reserve within funds. The standard also requires the current service costs, interest on scheme liabilities and expected return on scheme assets for the period to be recognised in the statement of financial activities. Actuarial gains and losses in the period would have been disclosed in the statement of total recognised gains and losses. A triennial actuarial valuation as at 31 March 2019 showed that the fund was in surplus, details of the valuation are disclosed in note 16 to the accounts.

I confirm that no other matters have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; and
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

James Gare FCA DChA

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Date: 27 May 2026

Collaborative Schools Ltd

Statement of Financial Activities for the Year Ended 31 August 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	3				
Promote and advance education		103,892	-	103,892	203,130
Investment income	2	723	-	723	803
Total		104,615	-	104,615	203,933
EXPENDITURE ON					
Charitable activities	4				
Promote and advance education		117,895	22,396	140,291	205,456
NET INCOME/(EXPENDITURE)		(13,280)	(22,396)	(35,676)	(1,523)
RECONCILIATION OF FUNDS					
Total funds brought forward		192,048	31,726	223,774	225,297
TOTAL FUNDS CARRIED FORWARD		178,768	9,330	188,098	223,774

The notes form part of these financial statements

Balance Sheet
31 August 2025

	Notes	2025 £	2024 £
FIXED ASSETS			
Tangible assets	11	126,012	129,312
CURRENT ASSETS			
Debtors	12	11,390	5,121
Cash at bank and in hand		63,271	104,150
		74,661	109,271
CREDITORS			
Amounts falling due within one year	13	(12,575)	(14,809)
NET CURRENT ASSETS		62,086	94,462
TOTAL ASSETS LESS CURRENT LIABILITIES		188,098	223,774
NET ASSETS		188,098	223,774
FUNDS	15		
Unrestricted funds		178,768	192,048
Restricted funds		9,330	31,726
TOTAL FUNDS		188,098	223,774

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on .....18th May 2026..... and were signed on its behalf by:

.....
L R Bolton - Trustee

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Collaborative Schools Ltd as a charitable company established in England and Wales. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company. The address of the registered office is given in the reference and administrative details on page 1 of these financial statements. The nature of the charitable company's operations and principal activities are described in the Report of the Trustees.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The functional currency of the charitable company, and the presentation currency of these financial statements is the pound sterling ("£").

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 2% on straight line basis
Fixtures and fittings	- 33% on reducing balance

Long leasehold includes land which is not depreciated.

Assets with a value greater than £500 are included as capital assets.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

continued...

1. ACCOUNTING POLICIES - continued

Fund accounting

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs

The charity is a member of Wiltshire Pension Fund. The Scheme is a multi-employer scheme. The Scheme has previously been accounted for as if it were a defined contribution scheme on the grounds that trustees decided that it would be too expensive and of limited benefit to users of the financial statements to obtain the valuation of the charity's share of the scheme at the year end date. The trustees have therefore continued to account for the scheme on a defined contribution basis.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank

Cash at bank includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transition value and subsequently measured at their settlement value.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

2. INVESTMENT INCOME

	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
Deposit account interest	723	-	723	803

continued...

3. INCOME FROM CHARITABLE ACTIVITIES

	2025 Promote and advance education	2024 Total activities
	£	£
Income from schools	103,198	201,871
Grants	500	500
Other income	194	759
	103,892	203,130

Grants received, included in the above, are as follows:

	2025	2024
	£	£
Wiltshire College	500	500

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 5)	Support costs (see note 6)	Totals
	£	£	£
Promote and advance education	130,043	10,248	140,291

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2025	2024
	£	£
Staff costs	102,196	92,979
Rates and water	383	335
Postage and stationery	4,541	1,445
Sundries	76	331
Activity costs	19,921	41,486
Consultancy fees	2,250	10,900
Commissioning	676	43,158
Training costs	-	630
	130,043	191,264

continued...

6. SUPPORT COSTS

	Finance	Other	Totals
	£	£	£
Promote and advance education	32	10,216	10,248

Support costs, included in the above, are as follows:

	2025 Promote and advance education	2024 Total activities
	£	£
Bank charges	32	-
Insurance	2,129	1,375
Independent examiner's fees	3,936	3,960
Other support costs	851	5,557
Depreciation of tangible fixed assets	3,300	3,300
	10,248	14,192

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2025	2024
	£	£
Depreciation - owned assets	3,300	3,300

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2025 nor for the year ended 31 August 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2025 nor for the year ended 31 August 2024.

9. STAFF COSTS

	2025	2024
	£	£
Wages and salaries	81,253	74,589
Social security costs	2,611	1,505
Other pension costs	18,332	16,885
	102,196	92,979

The average monthly number of employees during the year was as follows:

	2025	2024
Full time	1	1
Part time	1	1
Apprentices- part time	1	1
	3	3

continued...

9. STAFF COSTS - continued

No employees received emoluments in excess of £60,000.

The key management personnel of the charity comprises the board of trustees and the secretary who are in charge of directing and controlling the charity and running and operating the charity on a day to day basis. The total amount of employee benefits received by key management personnel during the year was £51,277 (2024 - £49,482)

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Promote and advance education	191,456	11,674	203,130
Investment income	803	-	803
Total	192,259	11,674	203,933
EXPENDITURE ON			
Charitable activities			
Promote and advance education	194,652	10,804	205,456
NET INCOME/(EXPENDITURE)	(2,393)	870	(1,523)
RECONCILIATION OF FUNDS			
Total funds brought forward	194,441	30,856	225,297
TOTAL FUNDS CARRIED FORWARD	192,048	31,726	223,774

11. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 September 2024 and 31 August 2025	170,000	2,993	172,993
DEPRECIATION			
At 1 September 2024	40,688	2,993	43,681
Charge for year	3,300	-	3,300
At 31 August 2025	43,988	2,993	46,981
NET BOOK VALUE			
At 31 August 2025	126,012	-	126,012
At 31 August 2024	129,312	-	129,312

Included in cost or valuation of land and buildings is freehold land of £5,000 (2024 - £5,000) which is not depreciated.

continued...

11. TANGIBLE FIXED ASSETS - continued

Leasehold land and buildings represents a long leasehold from The John of Gaunt School and is included at a deemed cost of £170,000 as determined by the trustees.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade debtors	10,648	4,421
Prepayments and accrued income	742	700
	11,390	5,121

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade creditors	6,878	8,027
Social security and other taxes	1,971	2,822
Accruals and deferred income	3,726	3,960
	12,575	14,809

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	2025 Total funds	2024 Total funds
	£	£	£	£
Fixed assets	126,012	-	126,012	129,312
Current assets	65,331	9,330	74,661	109,271
Current liabilities	(12,575)	-	(12,575)	(14,809)
	178,768	9,330	188,098	223,774

15. MOVEMENT IN FUNDS

	At 1.9.24	Net movement in funds	At 31.8.25
	£	£	£
Unrestricted funds			
General fund	192,048	(13,280)	178,768
Restricted funds			
LAC Wellbeing	24,287	(18,018)	6,269
National Lottery Grant	1,468	(157)	1,311
Digital Devices	5,971	(4,221)	1,750
	31,726	(22,396)	9,330
TOTAL FUNDS	223,774	(35,676)	188,098

continued...

15. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	104,615	(117,895)	(13,280)
Restricted funds			
LAC Wellbeing	-	(18,018)	(18,018)
National Lottery Grant	-	(157)	(157)
Digital Devices	-	(4,221)	(4,221)
	-	(22,396)	(22,396)
TOTAL FUNDS	104,615	(140,291)	(35,676)

Comparatives for movement in funds

	At 1.9.23 £	Net movement in funds £	At 31.8.24 £
Unrestricted funds			
General fund	194,441	(2,393)	192,048
Restricted funds			
LAC Wellbeing	21,462	2,826	24,288
National Lottery Grant	3,424	(1,956)	1,468
Digital Devices	5,970	-	5,970
	30,856	870	31,726
TOTAL FUNDS	225,297	(1,523)	223,774

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	192,259	(194,652)	(2,393)
Restricted funds			
LAC Wellbeing	11,674	(8,848)	2,826
National Lottery Grant	-	(1,956)	(1,956)
	11,674	(10,804)	870
TOTAL FUNDS	203,933	(205,456)	(1,523)

SEMH Music Grant is income in respect of support for teaching music for children with specialist learning difficulties.

continued...

15. MOVEMENT IN FUNDS - continued

National Lottery funding is in respect of the enhancement of local inclusion forums.

The LAC Wellbeing funding is to promote the wellbeing of children.

Digital Devices funding is to make pupils literate in the area of digitalisation with aim to enhance collaboration, critical thinking, communication and creativity.

16. EMPLOYEE BENEFIT OBLIGATIONS

The charity is a member of the Wiltshire Pension Fund. The Scheme is a multi-employer scheme.

The charity has not commissioned an actuarial valuation report at the year end date and has therefore not included the year end asset and the disclosures necessary to account for the defined benefit pension scheme under the normal reporting standards.

The charity has a triennial actuarial valuation report as at 31 March 2019 and this showed that Collaborative Schools Ltd fund was in surplus by £18,000 and consequently no liability in respect of deficit payments needs to be recognised in the financial statements. The latest triennial actuarial valuation report was on 31 March 2025 but the results were unavailable at the time of these financial statements being signed

The cost for the period was £18,332 (2024: £16,885). There were no outstanding or prepaid contributions at the balance sheet date.

17. RELATED PARTY DISCLOSURES

All of the members of Collaborative Schools Ltd are head teachers of their respective schools. Services are provided to the member schools in line with charitable activities.

18. ULTIMATE CONTROLLING PARTY

The Trustees consider that the charity is jointly owned by the Trustees and there is no ultimate controlling party.

Collaborative Schools Ltd

Detailed Statement of Financial Activities for the Year Ended 31 August 2025

	2025 £	2024 £
INCOME AND ENDOWMENTS		
Investment income		
Deposit account interest	723	803
Charitable activities		
Income from schools	103,198	201,871
Grants	500	500
Other income	194	759
	103,892	203,130
Total incoming resources	104,615	203,933
EXPENDITURE		
Charitable activities		
Wages	81,253	74,589
Social security	2,611	1,505
Pensions	18,332	16,885
Rates and water	383	335
Postage and stationery	4,541	1,445
Sundries	76	331
Activity costs	19,921	41,486
Consultancy fees	2,250	10,900
Commissioning	676	43,158
Training costs	-	630
	130,043	191,264
Support costs		
Finance		
Bank charges	32	-
Other		
Insurance	2,129	1,375
Independent examiner's fees	3,936	3,960
Other support costs	851	5,557
Depreciation of long leasehold	3,300	3,300
	10,216	14,192
Total resources expended	140,291	205,456
Net expenditure	(35,676)	(1,523)

COLLABORATIVE SCHOOLS LTD

England & Wales - Charity number 1147521

Accounts

REGISTERED COMPANY NUMBER: 07976220 (England and Wales)
REGISTERED CHARITY NUMBER: 1147521

Report of the Trustees and

Unaudited Financial Statements

for the Year Ended 31 August 2024

for

Collaborative Schools Ltd

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Collaborative Schools Ltd

Contents of the Financial Statements for the Year Ended 31 August 2024

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objects and aims
Statement of Purpose
Shaping the future together by:
- Supporting schools to achieve their own and other's aims;
- Working in the interest of all pupils and families across Trowbridge;
- Fostering excellence through innovative practice.

Objectives and aims
The charitable company's objects are to promote and advance the education of children, young people and their families within the wider Trowbridge community by;
a) Supporting the development and maintenance of a sustainable, self-improving and progressive school system;
b) Supporting positive personal achievements and outcomes;
c) Reducing barriers to learning, enhancing health and well-being and raising aspirations;
d) Promoting such other charitable purposes that may on occasion be determined.

In carrying out its objectives, the charitable company will promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

In order to achieve the above objects the charity aims to provide services, provide advocacy, advice and information and to act as a resource body for local schools and academies.

Objectives, strategies and activities
The charity trustees confirm that they have had regard to the guidance issued by the charity commission on public benefit, and have followed this in planning and undertaking the activities.

In meeting its objectives, Collaborative Schools Limited provides its member schools with access to, engagement with, and development of a range of opportunities, some of which are captured below.

1. Continuing professional development (CPD) for school staff. Our CPD programme falls within the following categories:
- SEND, targeted support and inclusion
- Teaching and learning
- Leadership development
- Governor development
- Safeguarding and compliance

Examples of some of the training provided included:
- Safeguarding with a focus on sexual harassment, violence and neglect
- Compliance promoting safety and health
- Positive handling
- Developing leadership tiers within education
- Supporting children with SEND
- Supervision for school staff working with the most vulnerable
- Mental health first aid training
- Emotional wellbeing and positive psychology
- Shaping inspirational TA practice
- Intensive reading support
- Coaching skills for middle leaders
- The leadership of reading with a key focus on the bottom 20%
- Opportunities for peer learning across leadership tiers

OBJECTIVES AND ACTIVITIES

2. Joint practice development (JPD) for school staff.
Examples of some of the professional learning communities currently operating:
- English
- Maths
- Science
- Humanities
- Computing
- Religious Education (RE)
- Special educational needs and disabilities (SEND)
- Early years
- Welfare and parent engagement (parent support advisors)
- Leadership and learning
- Moderation
- School business management
- DT
- Art

3. School Improvement
Our offer draws on the expertise of leaders from across CSL and other key partners.
This year our School Improvement is incorporated within a Leadership Programme which incorporates opportunities for different tiers of leadership.
Peer support and challenge underpin the sharing of excellence across our schools.

4. Targeted support and inclusion.
Examples of some services and support structures currently operating:
- The inclusion forum
- Family Theraplay and Theraplay in education (The Theraplay Institute)
- Counselling
- Educational psychology
- Sensory occupational therapy
- Parenting support
- Art in health
- The Harbour Programme supporting young children suffering with SEMH needs
- Forest school
- Supervision to staff working with the most vulnerable
- Alternative curriculum opportunities

5. Activities to support pupil collaboration.
Children and young people are at the heart of everything CSL does and we strive to make community cohesion real to them via a range of activities and opportunities:
- Sports festivals and competitions
- Trowbridge Youth Parliament
- Town wide music festival

Public benefit

The charity's principle source of funding is through subscriptions from member schools, external grants and lettings. The contributions from member schools has been set at £6.20 per capita.

Much of the activity and success in meeting the key objectives is linked to partnership working which benefits from the investment in co-ordination.

CSL continues to focus significant time and capacity into its future sustainability with exciting project work and a rising profile.

At the end of our seventh year of operation the budget stands at approximately £261k which will be rolled across to the next financial year.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Financial review

The charity's total income was £203,933 (2023: £224,947) and total expenditure was £205,456 (2023: £261,112). The deficit for the year was £1,523 (2023: £36,165). The charity's assets are available and adequate to fulfil its obligations on a fund by fund basis.

Policy on reserves
The total balance of funds at 31 August 2024 was £223,744 (2023: £225,297). This includes restricted funds of £31,726 (2023: £30,856). The balance of unrestricted funds at 31 August 2024 was £192,048 (2023: £194,441). Of these unrestricted funds, free reserves (calculated as total unrestricted reserves, less designated funds and tangible fixed assets) was £62,736 (2023: £61,829). These funds are held to cover the ongoing costs of providing the charity's work.

The board of trustees considers that the state of the charity's affairs is satisfactory, and that the charitable company is well situated to carry on its objectives in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT
Nature of governing document
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management
The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Recruitment and appointment of new trustees
The trustees are the headteachers/ executive headteachers/ principals of the 21 member schools.

Trustee status is assumed by the above positions in each school. There is a chair and vice chair appointed at an annual election. Trustees newly appointed to the charity are offered support by a mentoring and induction package.

Organisational structure
The trustees delegate responsibility for strategic recommendations on the work of the charity to an operations group made up of the chair, vice chair and two other trustees. Operation group meetings are open for all trustees to attend. The operations group is directly supported by the senior employee and draws input as required from staff working on a consultancy basis and from partner organisations. Recommendations from this group are considered and agreed at full trustee meetings held 6 x per year. Delegated decision making processes are captured with the Governance and Scheme of Delegation document which is reviewed on an annual basis.

There is an annual general meeting at which trustees and governors from member schools are invited.

Arrangements for setting key management personnel remuneration
The trustees consider that the comprise the senior employee is the key management personnel of the charity in charge of the directing and controlling of the charity and running and operating the charity on a day to day basis. The senior employee is closely supported by the trustees all of whom give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 9 and note 18 to the accounts.

Trustees are required to disclose all relevant interests and register them and in accordance with the charity's policy and withdraw from decisions where a conflict of interest arises.

REFERENCE AND ADMINISTRATIVE DETAILS
Registered Company number
07976220 (England and Wales)

Registered Charity number
1147521

Registered office
The Hub, The John of Gaunt School
Wingfield Road
Trowbridge
Wiltshire
BA14 9EH

Report of the Trustees for the Year Ended 31 August 2024

Trustees
K Ash
L Bolton
S Brown
M Burr
D Cook
V Cottrell
A Dowle
J Hodge
C Marshall
A Pemberton
E Powe
B Rhodes
L Rhodes
T Sessions
S Turley
V Withers
J Edy-Berry (appointed 5th October 2023)

Company Secretary
J L Bullock

Independent Examiner
Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Approved by order of the board of trustees on .20th June 2025..... and signed on its behalf by:

J Edy-Berry

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's report to the trustees of Collaborative Schools Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2024.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement - matters of concern identified
I have completed my examination.

Evidence available to me was limited because information relating to Collaborative School Ltd's share of the assets and liabilities of the pension fund at the year end date was not obtained by the trustees. As a result, the adjustments and disclosures required by FRS 102 could not be incorporated into the accounts. Had information been available in respect of Collaborative School Ltd's share of the underlying assets and liabilities of the scheme, an asset would have been recognised on the face of the balance sheet along with a corresponding pension reserve within funds. The standard also requires the current service costs, interest on scheme liabilities and expected return on scheme assets for the period to be recognised in the statement of financial activities. Actuarial gains and losses in the period would have been disclosed in the statement of total recognised gains and losses. A triennial actuarial valuation as at 31 March 2019 showed that the fund was in surplus, details of the valuation are disclosed in note 16 to the accounts.

I confirm that no other matters have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; and
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

James Gare FCA DChA

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Date: 20 June 2025

Collaborative Schools Ltd

Statement of Financial Activities for the Year Ended 31 August 2024

	Notes	Unrestricted funds £	Restricted funds £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	3				
Promote and advance education		191,456	11,674	203,130	224,423
Investment income	2	803	-	803	524
Total		192,259	11,674	203,933	224,947
EXPENDITURE ON					
Charitable activities	4				
Promote and advance education		194,652	10,804	205,456	261,112
NET INCOME/(EXPENDITURE)		(2,393)	870	(1,523)	(36,165)
RECONCILIATION OF FUNDS					
Total funds brought forward		194,441	30,856	225,297	261,462
TOTAL FUNDS CARRIED FORWARD		192,048	31,726	223,774	225,297

The notes form part of these financial statements

Balance Sheet
31 August 2024

	Notes	2024 £	2023 £
FIXED ASSETS			
Tangible assets	11	129,312	132,612
CURRENT ASSETS			
Debtors	12	5,121	42,923
Cash at bank and in hand		104,150	94,827
		109,271	137,750
CREDITORS			
Amounts falling due within one year	13	(14,809)	(45,065)
NET CURRENT ASSETS		94,462	92,685
TOTAL ASSETS LESS CURRENT LIABILITIES		223,774	225,297
NET ASSETS		223,774	225,297
FUNDS	15		
Unrestricted funds		192,048	194,441
Restricted funds		31,726	30,856
TOTAL FUNDS		223,774	225,297

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ....20th June 2025..... and were signed on its behalf by:

.....
J Edy-Berry - Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Collaborative Schools Ltd as a charitable company established in England and Wales. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company. The address of the registered office is given in the reference and administrative details on page 1 of these financial statements. The nature of the charitable company's operations and principal activities are described in the Report of the Trustees.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The functional currency of the charitable company, and the presentation currency of these financial statements is the pound sterling ("£").

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	-	2% on straight line basis
Fixtures and fittings	-	33% on reducing balance

Long leasehold includes land which is not depreciated.

Assets with a value greater than £500 are included as capital assets.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Pension costs
The charity is a member of Wiltshire Pension Fund. The Scheme is a multi-employer scheme. The Scheme has previously been accounted for as if it were a defined contribution scheme on the grounds that trustees decided that it would be too expensive and of limited benefit to users of the financial statements to obtain the valuation of the charity's share of the scheme at the year end date. The trustees have therefore continued to account for the scheme on a defined contribution basis.

Debtors
Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank
Cash at bank includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments
The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transition value and subsequently measured at their settlement value.

Going concern
The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

2. INVESTMENT INCOME

	Unrestricted funds £	Restricted funds £	2024 Total funds £	2023 Total funds £
Deposit account interest	803	-	803	524

3. INCOME FROM CHARITABLE ACTIVITIES

	2024 Promote and advance education £	2023 Total activities £
Income from schools	201,871	217,143
Grants	500	7,000
Other income	759	280
	203,130	224,423

Grants received, included in the above, are as follows:

	2024 £	2023 £
Other Schools	-	500
Wiltshire College	500	6,500
	500	7,000

continued...

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 5)	Support costs (see note 6)	Totals
	£	£	£
Promote and advance education	191,264	14,192	205,456

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2024	2023
	£	£
Staff costs	92,979	130,158
Rates and water	335	593
Light and heat	-	1,936
Telephone	-	1,775
Postage and stationery	1,445	4,202
Sundries	331	552
Activity costs	41,486	39,231
Consultancy fees	10,900	13,234
Commissioning	43,158	45,474
Cleaning	-	1,869
Repairs	-	2,243
Training costs	630	2,178
	191,264	243,445

6. SUPPORT COSTS

	Other
	£
Promote and advance education	14,192

Support costs, included in the above, are as follows:

	2024 Promote and advance education	2023 Total activities
	£	£
Bank charges	-	32
Insurance	1,375	2,638
Independent examiner's fees	3,960	4,644
Other support costs	5,557	7,053
Depreciation of tangible fixed assets	3,300	3,300
	14,192	17,667

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2024	2023
	£	£
Depreciation - owned assets	3,300	3,300

continued...

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2024 nor for the year ended 31 August 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2024 nor for the year ended 31 August 2023.

9. STAFF COSTS

	2024	2023
	£	£
Wages and salaries	74,589	105,682
Social security costs	1,505	1,188
Other pension costs	16,885	23,288
	92,979	130,158

The average monthly number of employees during the year was as follows:

	2024	2023
Full time	1	1
Part time	1	1
Apprentices- part time	1	4
	3	6

No employees received emoluments in excess of £60,000.

The key management personnel of the charity comprises the board of trustees and the secretary who are in charge of directing and controlling the charity and running and operating the charity on a day to day basis. The total amount of employee benefits received by key management personnel during the year was £49,482 (2023 - £47,392).

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Promote and advance education	214,325	10,098	224,423
Investment income	524	-	524
Total	214,849	10,098	224,947
EXPENDITURE ON			
Charitable activities			
Promote and advance education	244,816	16,296	261,112
NET INCOME/(EXPENDITURE)	(29,967)	(6,198)	(36,165)
RECONCILIATION OF FUNDS			
Total funds brought forward			
As previously reported	237,613	23,849	261,462
Prior year adjustment	(13,205)	13,205	-
As restated	224,408	37,054	261,462

continued...

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
TOTAL FUNDS CARRIED FORWARD	194,441	30,856	225,297

11. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 September 2023 and 31 August 2024	170,000	2,993	172,993
DEPRECIATION			
At 1 September 2023	37,388	2,993	40,381
Charge for year	3,300	-	3,300
At 31 August 2024	40,688	2,993	43,681
NET BOOK VALUE			
At 31 August 2024	129,312	-	129,312
At 31 August 2023	132,612	-	132,612

Included in cost or valuation of land and buildings is freehold land of £5,000 (2023 - £5,000) which is not depreciated.

Leasehold land and buildings represents a long leasehold from The John of Gaunt School and is included at a deemed cost of £170,000 as determined by the trustees.

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024 £	2023 £
Trade debtors	4,421	21,669
Other debtors	-	5,000
Prepayments and accrued income	700	16,254
	5,121	42,923

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024 £	2023 £
Trade creditors	8,027	36,379
Social security and other taxes	2,822	5,085
Accruals and deferred income	3,960	3,601
	14,809	45,065

continued...

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds £	2024 Total funds £	2023 Total funds £
Fixed assets	129,312	-	129,312	132,612
Current assets	77,545	31,726	109,271	137,750
Current liabilities	(14,809)	-	(14,809)	(45,065)
	192,048	31,726	223,774	225,297

15. MOVEMENT IN FUNDS

	At 1.9.23 £	Net movement in funds £	At 31.8.24 £
Unrestricted funds			
General fund	194,441	(2,393)	192,048
Restricted funds			
LAC Wellbeing	21,462	2,826	24,288
National Lottery Grant	3,424	(1,956)	1,468
Digital Devices	5,970	-	5,970
	30,856	870	31,726
TOTAL FUNDS	225,297	(1,523)	223,774

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	192,259	(194,652)	(2,393)
Restricted funds			
LAC Wellbeing	11,674	(8,848)	2,826
National Lottery Grant	-	(1,956)	(1,956)
	11,674	(10,804)	870
TOTAL FUNDS	203,933	(205,456)	(1,523)

Comparatives for movement in funds

	At 1.9.22 £	Prior year adjustment £	Net movement in funds £	At 31.8.23 £
Unrestricted funds				
General fund	237,613	(13,205)	(29,967)	194,441
Restricted funds				
LAC Wellbeing	8,126	13,205	131	21,462
National Lottery Grant	6,979	-	(3,555)	3,424
Digital Devices	8,744	-	(2,774)	5,970
	23,849	13,205	(6,198)	30,856
TOTAL FUNDS	261,462	-	(36,165)	225,297

continued...

15. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	214,849	(244,816)	(29,967)
Restricted funds			
LAC Wellbeing	10,098	(9,967)	131
National Lottery Grant	-	(3,555)	(3,555)
Digital Devices	-	(2,774)	(2,774)
	10,098	(16,296)	(6,198)
TOTAL FUNDS	224,947	(261,112)	(36,165)

SEMH Music Grant is income in respect of support for teaching music for children with specialist learning difficulties.

National Lottery funding is in respect of the enhancement of local inclusion forums.

The LAC Wellbeing funding is to promote the wellbeing of children.

Digital Devices funding is to make pupils literate in the area of digitalisation with aim to enhance collaboration, critical thinking, communication and creativity.

16. EMPLOYEE BENEFIT OBLIGATIONS

The charity is a member of the Wiltshire Pension Fund. The Scheme is a multi-employer scheme.

The charity has not commissioned an actuarial valuation report at the year end date and has therefore not included the year end asset and the disclosures necessary to account for the defined benefit pension scheme under the normal reporting standards.

The charity has a triennial actuarial valuation report as at 31 March 2019 and this showed that Collaborative Schools Ltd fund was in surplus by £18,000 and consequently no liability in respect of deficit payments needs to be recognised in the financial statements. The latest triennial actuarial valuation report was on 31 March 2025 but the results were unavailable at the time of these financial statements being signed

The cost for the period was £16,885 (2023 - £23,288). There were no outstanding or prepaid contributions at the balance sheet date.

17. RELATED PARTY DISCLOSURES

All of the members of Collaborative Schools Ltd are head teachers of their respective schools. Services are provided to the member schools in line with charitable activities.

18. ULTIMATE CONTROLLING PARTY

The Trustees consider that the charity is jointly owned by the Trustees and there is no ultimate controlling party.

COLLABORATIVE SCHOOLS LTD

England & Wales - Charity number 1147521

Accounts

REGISTERED COMPANY NUMBER: 07976220 (England and Wales)
REGISTERED CHARITY NUMBER: 1147521

Report of the Trustees and

Unaudited Financial Statements

for the Year Ended 31 August 2023

for

Collaborative Schools Ltd

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Collaborative Schools Ltd

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Report of the Trustees for the Year Ended 31 August 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objects and aims

Statement of Purpose
Shaping the future together by:
- Supporting schools to achieve their own and other's aims;
- Working in the interest of all pupils and families across Trowbridge;
- Fostering excellence through innovative practice.

Objectives and aims
The charitable company's objects are to promote and advance the education of children, young people and their families within the wider Trowbridge community by;
a) Supporting the development and maintenance of a sustainable, self-improving and progressive school system;
b) Supporting positive personal achievements and outcomes;
c) Reducing barriers to learning, enhancing health and well-being and raising aspirations;
d) Promoting such other charitable purposes that may on occasion be determined.

In carrying out its objectives, the charitable company will promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

In order to achieve the above objects the charity aims to provide services, provide advocacy, advice and information and to act as a resource body for local schools and academies.

Objectives, strategies and activities

The charity trustees confirm that they have had regard to the guidance issued by the charity commission on public benefit, and have followed this in planning and undertaking the activities.

In meeting its objectives, Collaborative Schools Limited provides its member schools with access to, engagement with, and development of a range of opportunities, some of which are captured below.

1. Continuing professional development (CPD) for school staff. Our CPD programme falls within the following categories:
- SEND, targeted support and inclusion
- Teaching and learning
- Leadership development
- Governor development
- Safeguarding and compliance

Examples of some of the training provided included:
- Safeguarding with a focus on sexual harassment, violence and neglect
- Compliance promoting safety and health
- Positive handling
- Developing leadership tiers within education
- Supporting children with SEND
- Supervision for school staff working with the most vulnerable
- Mental health first aid training
- Emotional wellbeing and positive psychology
- Shaping inspirational TA practice
- Intensive reading support
- Coaching skills for middle leaders
- The leadership of reading with a key focus on the bottom 20%
- Opportunities for peer learning across leadership tiers

OBJECTIVES AND ACTIVITIES

2. Joint practice development (JPD) for school staff.
Examples of some of the professional learning communities currently operating:
- English
- Maths
- Science
- Humanities
- Computing
- Religious Education (RE)
- Special educational needs and disabilities (SEND)
- Early years
- Welfare and parent engagement (parent support advisors)
- Leadership and learning
- Moderation
- School business management
- DT
- Art

3. School Improvement
Our offer draws on the expertise of leaders from across CSL and other key partners.
This year our School Improvement is incorporated within a Leadership Programme which incorporates opportunities for different tiers of leadership.
Peer support and challenge underpin the sharing of excellence across our schools.

4. Targeted support and inclusion.
Examples of some services and support structures currently operating:
- The inclusion forum
- Family Theraplay and Theraplay in education (The Theraplay Institute)
- Counselling
- Educational psychology
- Sensory occupational therapy
- Parenting support
- Art in health
- The Harbour Programme supporting young children suffering with SEMH needs
- Forest school
- Supervision to staff working with the most vulnerable
- Alternative curriculum opportunities

5. Activities to support pupil collaboration.
Children and young people are at the heart of everything CSL does and we strive to make community cohesion real to them via a range of activities and opportunities:
- Sports festivals and competitions
- Trowbridge Youth Parliament
- Town wide music festival

Public benefit

The charity's principle source of funding is through subscriptions from member schools, external grants and lettings. The contributions from member schools has been set at £6.20 per capita.

Much of the activity and success in meeting the key objectives is linked to partnership working which benefits from the investment in co-ordination.

CSL continues to focus significant time and capacity into its future sustainability with exciting project work and a rising profile.

At the end of our seventh year of operation the budget stands at approximately £261k which will be rolled across to the next financial year.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Financial review

The charity's total income was £224,947 (2022: £214,628) and total expenditure was £261,112 (2022: £232,873). The deficit for the year was £36,165 (2022: £18,605). The charity's assets are available and adequate to fulfil its obligations on a fund by fund basis.

Policy on reserves
The total balance of funds at 31 August 2023 was £225,297 (2021: £261,462). This includes restricted funds of £30,856 (2022: £37,054). The balance of unrestricted funds at 31 August 2023 was £194,441 (2022: £224,408). Of these unrestricted funds, free reserves (calculated as total unrestricted reserves, less designated funds and tangible fixed assets) was £61,829 (2022: £88,796). These funds are held to cover the ongoing costs of providing the charity's work.

The board of trustees considers that the state of the charity's affairs is satisfactory, and that the charitable company is well situated to carry on its objectives in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT
Nature of governing document
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management
The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Recruitment and appointment of new trustees
The trustees are the headteachers/ executive headteachers/ principals of the 21 member schools.

Trustee status is assumed by the above positions in each school. There is a chair and vice chair appointed at an annual election. Trustees newly appointed to the charity are offered support by a mentoring and induction package.

Organisational structure
The trustees delegate responsibility for strategic recommendations on the work of the charity to an operations group made up of the chair, vice chair and two other trustees. Operation group meetings are open for all trustees to attend. The operations group is directly supported by the senior employee and draws input as required from staff working on a consultancy basis and from partner organisations. Recommendations from this group are considered and agreed at full trustee meetings held 6 x per year. Delegated decision making processes are captured with the Governance and Scheme of Delegation document which is reviewed on an annual basis.

There is an annual general meeting at which trustees and governors from member schools are invited.

Arrangements for setting key management personnel remuneration
The trustees consider that the comprise the senior employee is the key management personnel of the charity in charge of the directing and controlling of the charity and running and operating the charity on a day to day basis. The senior employee is closely supported by the trustees all of whom give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 9 and note 18 to the accounts.

Trustees are required to disclose all relevant interests and register them and in accordance with the charity's policy and withdraw from decisions where a conflict of interest arises.

REFERENCE AND ADMINISTRATIVE DETAILS
Registered Company number
07976220 (England and Wales)

Registered Charity number
1147521

Registered office
The Hub, The John of Gaunt School
Wingfield Road
Trowbridge
Wiltshire
BA14 9EH

Trustees
K Ash
M Bartlett - resigned 31/12/21
L Bolton
S Brown
M Burr
D Cook - appointed 01/09/22
P L Cook - resigned 01/09/2021
V Cottrell
A Dowle - appointed 12/10/2022
J Farrell - resigned 07/02/2022
D Forster - resigned 01/09/22
S Garbutt
J Hodge
C Marshall
A Pemberton - appointed 13/09/2021
E Powe
B Rees - resigned 01/09/2021
B Rhodes - appointed 17/04/2023
L Rhodes - appointed 07/02/2022
T Sessions
L Shellard - resigned 01/09/22
P Skipp - resigned 01/09/22
S Turley
K Wilkins - resigned 01/09/2021
V Withers - appointed 14/09/2021

Company Secretary
J L Bullock

Independent Examiner
Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Approved by order of the board of trustees on .....17 May 2024..... and signed on its behalf by:

.....
J L Bullock - Secretary

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's report to the trustees of Collaborative Schools Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2023.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement - matters of concern identified
I have completed my examination.

Evidence available to me was limited because information relating to Collaborative School Ltd's share of the assets and liabilities of the pension fund at the year end date was not obtained by the trustees. As a result, the adjustments and disclosures required by FRS 102 could not be incorporated into the accounts. Had information been available in respect of Collaborative School Ltd's share of the underlying assets and liabilities of the scheme, an asset would have been recognised on the face of the balance sheet along with a corresponding pension reserve within funds. The standard also requires the current service costs, interest on scheme liabilities and expected return on scheme assets for the period to be recognised in the statement of financial activities. Actuarial gains and losses in the period would have been disclosed in the statement of total recognised gains and losses. A triennial actuarial valuation as at 31 March 2019 showed that the fund was in surplus, details of the valuation are disclosed in note 17 to the accounts.

I confirm that no other matters have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; and
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

James Gare FCA DChA

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Date: 21 May 2024

Collaborative Schools Ltd

Statement of Financial Activities
for the Year Ended 31 August 2023

	Notes	Unrestricted funds £	Restricted funds £	2023 Total funds £	2022 Total funds as restated £
INCOME AND ENDOWMENTS FROM					
Charitable activities	3				
Promote and advance education		214,325	10,098	224,423	214,236
Investment income	2	524	-	524	32
Total		214,849	10,098	224,947	214,268
EXPENDITURE ON					
Charitable activities	4				
Promote and advance education		244,816	16,296	261,112	232,873
NET INCOME/(EXPENDITURE)		(29,967)	(6,198)	(36,165)	(18,605)
RECONCILIATION OF FUNDS					
Total funds brought forward					
As previously reported		237,613	23,849	261,462	280,067
Prior year adjustment	11	(13,205)	13,205	-	-
As restated		224,408	37,054	261,462	280,067
TOTAL FUNDS CARRIED FORWARD		194,441	30,856	225,297	261,462

The notes form part of these financial statements

Balance Sheet
31 August 2023

	Notes	2023 £	2022 as restated £
FIXED ASSETS			
Tangible assets	12	132,612	135,912
CURRENT ASSETS			
Debtors	13	42,923	28,412
Cash at bank and in hand		94,827	112,545
		137,750	140,957
CREDITORS			
Amounts falling due within one year	14	(45,065)	(15,407)
NET CURRENT ASSETS		92,685	125,550
TOTAL ASSETS LESS CURRENT LIABILITIES		225,297	261,462
NET ASSETS		225,297	261,462
FUNDS	16		
Unrestricted funds		194,441	224,408
Restricted funds		30,856	37,054
TOTAL FUNDS		225,297	261,462

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for
(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 17 May 2024 and were signed on its behalf by:

A Pemberton

.....
A Pemberton - Trustee

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Collaborative Schools Ltd as a charitable company established in England and Wales. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company. The address of the registered office is given in the reference and administrative details on page 1 of these financial statements. The nature of the charitable company's operations and principal activities are described in the Report of the Trustees.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The functional currency of the charitable company, and the presentation currency of these financial statements is the pound sterling ("£").

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	-	2% on straight line basis
Fixtures and fittings	-	33% on reducing balance

Long leasehold includes land which is not depreciated.

Assets with a value greater than £500 are included as capital assets.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Pension costs
The charity is a member of Wiltshire Pension Fund. The Scheme is a multi-employer scheme. The Scheme has previously been accounted for as if it were a defined contribution scheme on the grounds that trustees decided that it would be too expensive and of limited benefit to users of the financial statements to obtain the valuation of the charity's share of the scheme at the year end date. The trustees have therefore continued to account for the scheme on a defined contribution basis.

Debtors
Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank
Cash at bank includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments
The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transition value and subsequently measured at their settlement value.

Going concern
The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

2. INVESTMENT INCOME

	Unrestricted funds £	Restricted funds £	2023 Total funds £	2022 as restated Total funds £
Deposit account interest	524	-	524	32

3. INCOME FROM CHARITABLE ACTIVITIES

	2023 Promote and advance education £	2022 as restated Total activities £
Income from schools	217,143	207,736
Grants	7,000	6,500
Other income	280	-
	224,423	214,236

continued...

3. INCOME FROM CHARITABLE ACTIVITIES - continued

Grants received, included in the above, are as follows:

	2023	2022 as restated
	£	£
Other Schools	500	-
Wiltshire College	6,500	6,500
	7,000	6,500

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 5)	Support costs (see note 6)	Totals
	£	£	£
Promote and advance education	243,445	17,667	261,112

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2023	2022 as restated
	£	£
Staff costs	130,158	123,955
Rates and water	593	508
Light and heat	1,936	1,435
Telephone	1,775	1,715
Postage and stationery	4,202	700
Sundries	552	217
Activity costs	39,231	39,666
Consultancy fees	13,234	2,330
Commissioning	45,474	43,857
Cleaning	1,869	1,523
Repairs	2,243	1,873
Other staff costs	-	115
Training costs	2,178	8
	243,445	217,902

6. SUPPORT COSTS

	Finance	Other	Totals
	£	£	£
Promote and advance education	32	17,635	17,667

Support costs, included in the above, are as follows:

	2023	2022 as restated
	Promote and advance education	Total activities
	£	£
Bank charges	32	32
Insurance	2,638	1,923
Independent examiner's fees	4,644	3,492
Legal fees	-	13
Other support costs	7,053	6,211
Depreciation of tangible fixed assets	3,300	3,300
	17,667	14,971

continued...

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023	2022 as restated
	£	£
Depreciation - owned assets	3,300	3,300
Independent examiner's remuneration	-	3,492

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2023 nor for the year ended 31 August 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2023 nor for the year ended 31 August 2022.

9. STAFF COSTS

	2023	2022 as restated
	£	£
Wages and salaries	105,682	103,631
Social security costs	1,188	959
Other pension costs	23,288	19,365
	130,158	123,955

The average monthly number of employees during the year was as follows:

	2023	2022 as restated
Full time	1	1
Part time	1	1
Apprentices- part time	4	4
	6	6

No employees received emoluments in excess of £60,000.

The key management personnel of the charity comprises the board of trustees and the secretary who are in charge of directing and controlling the charity and running and operating the charity on a day to day basis. The total amount of employee benefits received by key management personnel during the year was £47,392 (2022 - £59,579).

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Total funds as restated
	£	£	£
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Promote and advance education	214,236	-	214,236
Investment income	32	-	32
Total	214,268	-	214,268
EXPENDITURE ON			
Charitable activities			
Promote and advance education	225,250	7,623	232,873

continued...

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds	Restricted funds	Total funds as restated
	£	£	£
NET INCOME/(EXPENDITURE)	(10,982)	(7,623)	(18,605)
RECONCILIATION OF FUNDS			
Total funds brought forward	235,390	44,677	280,067
TOTAL FUNDS CARRIED FORWARD	224,408	37,054	261,462

11. PRIOR YEAR ADJUSTMENT

A prior year adjustment has been made for expenses incorrectly recognised in restricted funds being to moved to unrestricted. This has had no impact on the prior year net income or expenditure.

12. TANGIBLE FIXED ASSETS

	Long leasehold	Fixtures and fittings	Totals
	£	£	£
COST			
At 1 September 2022 and 31 August 2023	170,000	2,993	172,993
DEPRECIATION			
At 1 September 2022	34,088	2,993	37,081
Charge for year	3,300	-	3,300
At 31 August 2023	37,388	2,993	40,381
NET BOOK VALUE			
At 31 August 2023	132,612	-	132,612
At 31 August 2022	135,912	-	135,912

Included in cost or valuation of land and buildings is freehold land of £5,000 (2022 - £5,000) which is not depreciated.

Leasehold land and buildings represents a long leasehold from The John of Gaunt School and is included at a deemed cost of £170,000 as determined by the trustees.

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022 as restated
	£	£
Trade debtors	21,669	21,725
Other debtors	5,000	5,765
Prepayments and accrued income	16,254	922
	42,923	28,412

continued...

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022 as restated
	£	£
Trade creditors	36,379	7,922
Social security and other taxes	5,085	4,185
Accruals and deferred income	3,601	3,300
	45,065	15,407

Deferred income

	2023	2022
	£	£
Deferred Income at 1 September 2022	-	829
Resources deferred in the year	-	(829)
mounts released from previous years	-	-
Deferred Income at 31 August 2023	-	-

Deferred income represents trading activities received during the year which relates to the following year.

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	2023 Total funds	2022 as restated Total funds
	£	£	£	£
Fixed assets	132,612	-	132,612	135,912
Current assets	106,894	30,856	137,750	140,957
Current liabilities	(45,065)	-	(45,065)	(15,407)
	194,441	30,856	225,297	261,462

16. MOVEMENT IN FUNDS

	At 1.9.22	Prior year adjustment	Net movement in funds	At 31.8.23
	£	£	£	£
Unrestricted funds				
General fund	237,613	(13,205)	(29,967)	194,441
Restricted funds				
LAC Wellbeing	8,126	13,205	131	21,462
National Lottery Grant	6,979	-	(3,555)	3,424
Digital Devices	8,744	-	(2,774)	5,970
	23,849	13,205	(6,198)	30,856
TOTAL FUNDS	261,462	-	(36,165)	225,297

continued...

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	214,849	(244,816)	(29,967)
Restricted funds			
LAC Wellbeing	10,098	(9,967)	131
National Lottery Grant	-	(3,555)	(3,555)
Digital Devices	-	(2,774)	(2,774)
	10,098	(16,296)	(6,198)
TOTAL FUNDS	224,947	(261,112)	(36,165)

Comparatives for movement in funds

	At 1.9.21 £	Net movement in funds £	At 31.8.22 £
Unrestricted funds			
General fund	235,390	(10,982)	224,408
Restricted funds			
LAC Wellbeing	25,922	(4,591)	21,331
National Lottery Grant	8,195	(1,216)	6,979
Digital Devices	10,560	(1,816)	8,744
	44,677	(7,623)	37,054
TOTAL FUNDS	280,067	(18,605)	261,462

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	214,268	(225,250)	(10,982)
Restricted funds			
LAC Wellbeing	-	(4,591)	(4,591)
National Lottery Grant	-	(1,216)	(1,216)
Digital Devices	-	(1,816)	(1,816)
	-	(7,623)	(7,623)
TOTAL FUNDS	214,268	(232,873)	(18,605)

SEMH Music Grant is income in respect of support for teaching music for children with specialist learning difficulties.

National Lottery funding is in respect of the enhancement of local inclusion forums.

The LAC Wellbeing funding is to promote the wellbeing of children.

Digital Devices funding is to make pupils literate in the area of digitalisation with aim to enhance collaboration, critical thinking, communication and creativity.

continued...

17. EMPLOYEE BENEFIT OBLIGATIONS

The charity is a member of the Wiltshire Pension Fund. The Scheme is a multi-employer scheme.

The charity has not commissioned an actuarial valuation report at the year end date and has therefore not included the year end asset and the disclosures necessary to account for the defined benefit pension scheme under the normal reporting standards.

The charity has a triennial actuarial valuation report as at 31 March 2019 and this showed that Collaborative Schools Ltd fund was in surplus by £18,000 and consequently no liability in respect of deficit payments needs to be recognised in the financial statements. The triennial actuarial valuation report as at 31 March 2022 was not available at the time these financial statements were signed.

The cost for the period was £23,288 (2022 - £19,365). There were no outstanding or prepaid contributions at the balance sheet date.

18. RELATED PARTY DISCLOSURES

All of the members of Collaborative Schools Ltd are head teachers of their respective schools. Services are provided to the member schools in line with charitable activities.

19. ULTIMATE CONTROLLING PARTY

The Trustees consider that the charity is jointly owned by the Trustees and there is no ultimate controlling party.

COLLABORATIVE SCHOOLS LTD

England & Wales - Charity number 1147521

Accounts

REGISTERED COMPANY NUMBER: 07976220 (England and Wales)
REGISTERED CHARITY NUMBER: 1147521

Report of the Trustees and

Unaudited Financial Statements

for the Year Ended 31 August 2022

for

Collaborative Schools Ltd

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

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Report of the Trustees
for the Year Ended 31 August 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objects and aims
Statement of Purpose
Shaping the future together by:
- Supporting schools to achieve their own and other's aims;
- Working in the interest of all pupils and families across Trowbridge;
- Fostering excellence through innovative practice.

Objectives and aims
The charitable company's objects are to promote and advance the education of children, young people and their families within the wider Trowbridge community by;
a) Supporting the development and maintenance of a sustainable, self-improving and progressive school system;
b) Supporting positive personal achievements and outcomes;
c) Reducing barriers to learning, enhancing health and well-being and raising aspirations;
d) Promoting such other charitable purposes that may on occasion be determined.

In carrying out its objectives, the charitable company will promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

In order to achieve the above objects the charity aims to provide services, provide advocacy, advice and information and to act as a resource body for local schools and academies.

Objectives, strategies and activities
The charity trustees confirm that they have had regard to the guidance issued by the charity commission on public benefit, and have followed this in planning and undertaking the activities.

In meeting its objectives, Collaborative Schools Limited provides its member schools with access to, engagement with, and development of a range of opportunities, some of which are captured below.

1. Continuing professional development (CPD) for school staff. Our CPD programme falls within the following categories:
- SEND, targeted support and inclusion
- Teaching and learning
- Leadership development
- Governor development
- Safeguarding and compliance

Examples of some of the training provided included:
- Safeguarding with a focus on sexual harassment, violence and neglect
- Compliance promoting safety and health
- Positive handling
- Developing leadership tiers within education
- Supporting children with SEND
- Supervision for school staff working with the most vulnerable
- Mental health first aid training
- Emotional wellbeing and positive psychology
- Shaping inspirational TA practice
- Intensive reading support
- Coaching skills for middle leaders
- The leadership of reading with a key focus on the bottom 20%
- Opportunities for peer learning across leadership tiers

OBJECTIVES AND ACTIVITIES

2. Joint practice development (JPD) for school staff.
Examples of some of the professional learning communities currently operating:
- English
- Maths
- Science
- Humanities
- Computing
- Religious Education (RE)
- Special educational needs and disabilities (SEND)
- Early years
- Welfare and parent engagement (parent support advisors)
- Leadership and learning
- Moderation
- School business management
- DT
- Art

3. School Improvement
Our offer draws on the expertise of leaders from across CSL and other key partners.
This year our School Improvement is incorporated within a Leadership Programme which incorporates opportunities for different tiers of leadership.
Peer support and challenge underpin the sharing of excellence across our schools.

4. Targeted support and inclusion.
Examples of some services and support structures currently operating:
- The inclusion forum
- Family Theraplay and Theraplay in education (The Theraplay Institute)
- Counselling
- Educational psychology
- Sensory occupational therapy
- Parenting support
- Art in health
- The Harbour Programme supporting young children suffering with SEMH needs
- Forest school
- Supervision to staff working with the most vulnerable
- Alternative curriculum opportunities

5. Activities to support pupil collaboration.
Children and young people are at the heart of everything CSL does and we strive to make community cohesion real to them via a range of activities and opportunities:
- Sports festivals and competitions
- Trowbridge Youth Parliament
- Town wide music festival

Public benefit

The charity's principle source of funding is through subscriptions from member schools, external grants and lettings. The contributions from member schools has been set at £6.20 per capita.

Much of the activity and success in meeting the key objectives is linked to partnership working which benefits from the investment in co-ordination.

CSL continues to focus significant time and capacity into its future sustainability with exciting project work and a rising profile.

At the end of our seventh year of operation the budget stands at approximately £261k which will be rolled across to the next financial year.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Financial review

The charity's total income was £214,628 (2021: £206,643) and total expenditure was £232,873 (2021: £228,725). The deficit for the year was £18,605 (2021: £22,082). The charity's assets are available and adequate to fulfil its obligations on a fund by fund basis.

Policy on reserves
The total balance of funds at 31 August 2022 was £261,462 (2021: £280,067). This includes restricted funds of £23,849 (2021: £44,677). The balance of unrestricted funds at 31 August 2022 was £237,613 (2021: £235,390). Of these unrestricted funds, free reserves (calculated as total unrestricted reserves, less designated funds and tangible fixed assets) was £101,701 (2021: £96,178). These funds are held to cover the ongoing costs of providing the charity's work.

The board of trustees considers that the state of the charity's affairs is satisfactory, and that the charitable company is well situated to carry on its objectives in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of governing document
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management
The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Recruitment and appointment of new trustees
The trustees are the headteachers/ executive headteachers/ principals of the 21 member schools.

Trustee status is assumed by the above positions in each school. There is a chair and vice chair appointed at an annual election. Trustees newly appointed to the charity are offered support by a mentoring and induction package.

Organisational structure
The trustees delegate responsibility for strategic recommendations on the work of the charity to an operations group made up of the chair, vice chair and two other trustees. Operation group meetings are open for all trustees to attend. The operations group is directly supported by the senior employee and draws input as required from staff working on a consultancy basis and from partner organisations. Recommendations from this group are considered and agreed at full trustee meetings held 6 x per year. Delegated decision making processes are captured with the Governance and Scheme of Delegation document which is reviewed on an annual basis.

There is an annual general meeting at which trustees and governors from member schools are invited.

Arrangements for setting key management personnel remuneration
The trustees consider that the comprise the senior employee is the key management personnel of the charity in charge of the directing and controlling of the charity and running and operating the charity on a day to day basis. The senior employee is closely supported by the trustees all of whom give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 9 and note 18 to the accounts.

Trustees are required to disclose all relevant interests and register them and in accordance with the charity's policy and withdraw from decisions where a conflict of interest arises.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
07976220 (England and Wales)

Registered Charity number
1147521

Registered office
The Hub, The John of Gaunt School
Wingfield Road
Trowbridge
Wiltshire
BA14 9EH

Trustees
K Ash
M Bartlett - resigned 31/12/21
L Bolton
S Brown
M Burr
D Cook - appointed 01/09/22
P L Cook - resigned 01/09/2021
V Cottrell
A Dowle - appointed 12/10/2022
J Farrell - resigned 07/02/2022
D Forster - resigned 01/09/22
S Garbutt
J Hodge
C Marshall
A Pemberton - appointed 13/09/2021
E Powe
B Rees - resigned 01/09/2021
B Rhodes - appointed 17/04/2023
L Rhodes - appointed 07/02/2022
T Sessions
L Shellard - resigned 01/09/22
P Skipp - resigned 01/09/22
S Turley
K Wilkins - resigned 01/09/2021
V Withers - appointed 14/09/2021

Company Secretary
J L Bullock

Independent Examiner
Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Approved by order of the board of trustees on ....24/5/23..... and signed on its behalf by:

.....
J L Bullock - Secretary

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's report to the trustees of Collaborative Schools Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2022.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement - matters of concern identified
I have completed my examination.

Evidence available to me was limited because information relating to Collaborative School Ltd's share of the assets and liabilities of the pension fund at the year end date was not obtained by the trustees. As a result, the adjustments and disclosures required by FRS 102 could not be incorporated into the accounts. Had information been available in respect of Collaborative School Ltd's share of the underlying assets and liabilities of the scheme, an asset would have been recognised on the face of the balance sheet along with a corresponding pension reserve within funds. The standard also requires the current service costs, interest on scheme liabilities and expected return on scheme assets for the period to be recognised in the statement of financial activities. Actuarial gains and losses in the period would have been disclosed in the statement of total recognised gains and losses. A triennial actuarial valuation as at 31 March 2019 showed that the fund was in surplus, details of the valuation are disclosed in note 17 to the accounts.

I confirm that no other matters have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; and
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

James Gare FCA DChA

Monahans
Chartered Accountants
County Gate
County Way
Trowbridge
Wiltshire
BA14 7FJ

Date: 26 May 2023

Collaborative Schools Ltd

Statement of Financial Activities for the Year Ended 31 August 2022

	Notes	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	4				
Promote and advance education		214,236	-	214,236	206,477
Other trading activities	2	-	-	-	135
Investment income	3	32	-	32	31
Total		214,268	-	214,268	206,643
EXPENDITURE ON					
Charitable activities	5				
Promote and advance education		212,045	20,828	232,873	228,725
NET INCOME/(EXPENDITURE)		2,223	(20,828)	(18,605)	(22,082)
RECONCILIATION OF FUNDS					
Total funds brought forward		235,390	44,677	280,067	302,149
TOTAL FUNDS CARRIED FORWARD		237,613	23,849	261,462	280,067

The notes form part of these financial statements

Balance Sheet
31 August 2022

	Notes	2022 £	2021 £
FIXED ASSETS			
Tangible assets	12	135,912	139,212
CURRENT ASSETS			
Debtors	13	28,412	3,856
Cash at bank and in hand		112,545	147,003
		140,957	150,859
CREDITORS			
Amounts falling due within one year	14	(15,407)	(10,004)
NET CURRENT ASSETS		125,550	140,855
TOTAL ASSETS LESS CURRENT LIABILITIES		261,462	280,067
NET ASSETS		261,462	280,067
FUNDS	16		
Unrestricted funds		237,613	235,390
Restricted funds		23,849	44,677
TOTAL FUNDS		261,462	280,067

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for
(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ....24....May....2023..... and were signed on its behalf by:

Sarah Garbutt

.....

S Garbutt - Trustee

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Collaborative Schools Ltd as a charitable company established in England and Wales. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company. The address of the registered office is given in the reference and administrative details on page 1 of these financial statements. The nature of the charitable company's operations and principal activities are described in the Report of the Trustees.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The functional currency of the charitable company, and the presentation currency of these financial statements is the pound sterling ("£").

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 2% on straight line basis
Fixtures and fittings	- 33% on reducing balance

Long leasehold includes land which is not depreciated.

Assets with a value greater than £500 are included as capital assets.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Pension costs
The charity is a member of Wiltshire Pension Fund. The Scheme is a multi-employer scheme. The Scheme has previously been accounted for as if it were a defined contribution scheme on the grounds that trustees decided that it would be too expensive and of limited benefit to users of the financial statements to obtain the valuation of the charity's share of the scheme at the year end date. The trustees have therefore continued to account for the scheme on a defined contribution basis.

Debtors
Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank
Cash at bank includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments
The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transition value and subsequently measured at their settlement value.

Going concern
The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

2. OTHER TRADING ACTIVITIES

	Unrestricted funds	Restricted funds	2022 Total funds	2021 Total funds
	£	£	£	£
Lettings income	-	-	-	135

3. INVESTMENT INCOME

	Unrestricted funds	Restricted funds	2022 Total funds	2021 Total funds
	£	£	£	£
Deposit account interest	32	-	32	31

continued...

4. INCOME FROM CHARITABLE ACTIVITIES

	2022 Promote and advance education £	2021 Total activities £
Income from schools	207,736	172,010
Grants	6,500	34,424
Other income	-	43
	214,236	206,477

Grants received, included in the above, are as follows:

	2022 £	2021 £
Wiltshire Council	-	29,474
Wiltshire College	6,500	-
Selwood Housing	-	4,950
	6,500	34,424

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 6) £	Support costs (see note 7) £	Totals £
Promote and advance education	217,902	14,971	232,873

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2022 £	2021 £
Staff costs	123,955	86,498
Rates and water	508	473
Light and heat	1,435	1,400
Telephone	1,715	1,680
Postage and stationery	700	72
Sundries	217	146
Activity costs	39,666	47,016
Consultancy fees	2,330	2,295
Commissioning	43,857	46,569
Cleaning	1,523	1,488
Repairs	1,873	2,206
Marketing	-	(417)
Other staff costs	115	-
Training costs	8	-
IT costs - Digital Devices	-	24,458
	217,902	213,884

continued...

7. SUPPORT COSTS

	Finance	Other	Totals
	£	£	£
Promote and advance education	32	14,939	14,971

Support costs, included in the above, are as follows:

	2022 Promote and advance education	2021 Total activities
	£	£
Bank charges	32	-
Insurance	1,923	1,854
Independent examiner's fees	3,492	3,000
Legal fees	13	13
Other support costs	6,211	6,674
Depreciation of tangible fixed assets	3,300	3,300
	14,971	14,841

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022	2021
	£	£
Depreciation - owned assets	3,300	3,300
Independent examiner's remuneration	3,492	3,000

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2022 nor for the year ended 31 August 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2022 nor for the year ended 31 August 2021.

10. STAFF COSTS

	2022	2021
	£	£
Wages and salaries	103,631	72,079
Social security costs	959	1,549
Other pension costs	19,365	12,870
	123,955	86,498

The average monthly number of employees during the year was as follows:

	2022	2021
Full time	1	1
Part time	1	2
Apprentices- part time	4	1
	6	4

No employees received emoluments in excess of £60,000.

continued...

10. STAFF COSTS - continued

The key management personnel of the charity comprises the board of trustees and the secretary who are in charge of directing and controlling the charity and running and operating the charity on a day to day basis. The total amount of employee benefits received by key management personnel during the year was £59,579 (2021 - £54,607).

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Promote and advance education	171,553	34,924	206,477
Other trading activities	135	-	135
Investment income	31	-	31
Total	171,719	34,924	206,643
EXPENDITURE ON			
Charitable activities			
Promote and advance education	189,333	39,392	228,725
NET INCOME/(EXPENDITURE)	(17,614)	(4,468)	(22,082)
RECONCILIATION OF FUNDS			
Total funds brought forward	253,004	49,145	302,149
TOTAL FUNDS CARRIED FORWARD	235,390	44,677	280,067

12. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 September 2021 and 31 August 2022	170,000	2,993	172,993
DEPRECIATION			
At 1 September 2021	30,788	2,993	33,781
Charge for year	3,300	-	3,300
At 31 August 2022	34,088	2,993	37,081
NET BOOK VALUE			
At 31 August 2022	135,912	-	135,912
At 31 August 2021	139,212	-	139,212

Included in cost or valuation of land and buildings is freehold land of £5,000 (2021 - £5,000) which is not depreciated.

Leasehold land and buildings represents a long leasehold from The John of Gaunt School and is included at a deemed cost of £170,000 as determined by the trustees.

continued...

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade debtors	21,725	2,428
Other debtors	5,765	-
Prepayments and accrued income	922	1,428
	28,412	3,856

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade creditors	7,922	6,037
Social security and other taxes	4,185	138
Accruals and deferred income	3,300	3,829
	15,407	10,004

Deferred Income

	2022	2021
	£	£
Deferred Income at 1 September 2021	829	-
Resources deferred in the year	(829)	829
mounts released from previous years	-	-
Deferred Income at 31 August 2022	-	829

Deferred income represents trading activities received during the year which relates to the following year.

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	2022 Total funds	2021 Total funds
	£	£	£	£
Fixed assets	135,912	-	135,912	139,212
Current assets	117,108	23,849	140,957	150,859
Current liabilities	(15,407)	-	(15,407)	(10,004)
	237,613	23,849	261,462	280,067

16. MOVEMENT IN FUNDS

	At 1.9.21	Net movement In funds	At 31.8.22
	£	£	£
Unrestricted funds			
General fund	235,390	2,223	237,613
Restricted funds			
LAC Wellbeing	25,922	(17,796)	8,126
National Lottery Grant	8,195	(1,216)	6,979
Digital Devices	10,560	(1,816)	8,744
	44,677	(20,828)	23,849
TOTAL FUNDS	280,067	(18,605)	261,462

continued...

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	214,268	(212,045)	2,223
Restricted funds			
LAC Wellbeing	-	(17,796)	(17,796)
National Lottery Grant	-	(1,216)	(1,216)
Digital Devices	-	(1,816)	(1,816)
	-	(20,828)	(20,828)
TOTAL FUNDS	214,268	(232,873)	(18,605)

Comparatives for movement in funds

	At 1.9.20 £	Net movement in funds £	At 31.8.21 £
Unrestricted funds			
General fund	253,004	(17,614)	235,390
Restricted funds			
SEMH Music Grant	5,883	(5,883)	-
LAC Wellbeing	34,062	(8,140)	25,922
National Lottery Grant	9,200	(1,005)	8,195
Digital Devices	-	10,560	10,560
	49,145	(4,468)	44,677
TOTAL FUNDS	302,149	(22,082)	280,067

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	171,719	(189,333)	(17,614)
Restricted funds			
SEMH Music Grant	-	(5,883)	(5,883)
LAC Wellbeing	-	(8,140)	(8,140)
National Lottery Grant	-	(1,005)	(1,005)
Digital Devices	34,924	(24,364)	10,560
	34,924	(39,392)	(4,468)
TOTAL FUNDS	206,643	(228,725)	(22,082)

SEMH Music Grant is income in respect of support for teaching music for children with specialist learning difficulties.

National Lottery funding is in respect of the enhancement of local inclusion forums.

The LAC Wellbeing funding is to promote the wellbeing of children.

continued...

16. MOVEMENT IN FUNDS - continued

Digital Devices funding is to make pupils literate in the area of digitalisation with aim to enhance collaboration, critical thinking, communication and creativity.

17. EMPLOYEE BENEFIT OBLIGATIONS

The charity is a member of the Wiltshire Pension Fund. The Scheme is a multi-employer scheme.

The charity has not commissioned an actuarial valuation report at the year end date and has therefore not included the year end asset and the disclosures necessary to account for the defined benefit pension scheme under the normal reporting standards.

The charity has a triennial actuarial valuation report as at 31 March 2019 and this showed that Collaborative Schools Ltd fund was in surplus by £18,000 and consequently no liability in respect of deficit payments needs to be recognised in the financial statements. The triennial actuarial valuation report as at 31 March 2022 was not available at the time these financial statements were signed.

The cost for the period was £19,365 (2021 - £12,870). There were no outstanding or prepaid contributions at the balance sheet date.

18. RELATED PARTY DISCLOSURES

All of the members of Collaborative Schools Ltd are head teachers of their respective schools. Services are provided to the member schools in line with charitable activities.

19. ULTIMATE CONTROLLING PARTY

The Trustees consider that the charity is jointly owned by the Trustees and there is no ultimate controlling party.

Detailed Statement of Financial Activities for the Year Ended 31 August 2022

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Other trading activities		
Lettings Income	-	135
Investment Income		
Deposit account interest	32	31
Charitable activities		
Income from schools	207,736	172,010
Grants	6,500	34,424
Other Income	-	43
	214,236	206,477
Total incoming resources	214,268	206,643
EXPENDITURE		
Charitable activities		
Wages	103,631	72,079
Social security	959	1,549
Pensions	19,365	12,870
Rates and water	508	473
Light and heat	1,435	1,400
Telephone	1,715	1,680
Postage and stationery	700	72
Sundries	217	146
Activity costs	39,666	47,016
Consultancy fees	2,330	2,295
Commissioning	43,857	46,569
Cleaning	1,523	1,488
Repairs	1,873	2,206
Marketing	-	(417)
Other staff costs	115	-
Training costs	8	-
IT costs - Digital Devices	-	24,458
	217,902	213,884
Support costs		
Finance		
Bank charges	32	-
Other		
Insurance	1,923	1,854
Independent examiner's fees	3,492	3,000
Legal fees	13	13
Other support costs	6,211	6,674
Depreciation of long leasehold	3,300	3,300
	14,939	14,841
Total resources expended	232,873	228,725
Net expenditure	(18,605)	(22,082)

COLLABORATIVE SCHOOLS LTD

England & Wales - Charity number 1147521

Accounts

REGISTERED COMPANY NUMBER: 07976220 (England and Wales)
REGISTERED CHARITY NUMBER: 1147521

Report of the Trustees and

Unaudited Financial Statements

for the Year Ended 31 August 2021

for

Collaborative Schools Ltd

Monahans
Chartered Accountants
Fortescue House
Court Street
Trowbridge
Wiltshire
BA14 8FA

Collaborative Schools Ltd

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Collaborative Schools Ltd

Report of the Trustees for the Year Ended 31 August 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objects and aims
Statement of Purpose
Shaping the future together by:
- Supporting schools to achieve their own and other's aims;
- Working in the interest of all pupils and families across Trowbridge;
- Fostering excellence through innovative practice.

Objectives and aims
The charitable company's objects are to promote and advance the education of children, young people and their families within the wider Trowbridge community by;
a) Supporting the development and maintenance of a sustainable, self-improving and progressive school system;
b) Supporting positive personal achievements and outcomes;
c) Reducing barriers to learning, enhancing health and well-being and raising aspirations;
d) Promoting such other charitable purposes that may on occasion be determined.

In carrying out its objectives, the charitable company will promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

In order to achieve the above objects the charity aims to provide services, provide advocacy, advice and information and to act as a resource body for local schools and academies.

Objectives, strategies and activities
The charity trustees confirm that they have had regard to the guidance issued by the charity commission on public benefit, and have followed this in planning and undertaking the activities.

In meeting its objectives, Collaborative Schools Limited provides its member schools with access to, engagement with, and development of a range of opportunities, some of which are captured below.

Collaborative Schools Ltd operated as normally as possible throughout the Covid Pandemic whilst adhering to National and local guidelines and continues to do so today.

The charity adopted a remote delivery to key services, reviewed priority foci and continually adapted provision in order to mitigate risk and operate in compliance with Public Health and Government Guidelines.

Engagement with services, along with partner feedback identifies that the charity continued to meet the needs of our members, pupils, families and other stakeholders.

1. Continuing professional development (CPD) for school staff. Our CPD programme falls within the following categories:
- SEND, targeted support and inclusion
- Teaching and learning
- Leadership development
- Governor development
- Safeguarding and compliance

Examples of some of the training provided included:
- Safeguarding with a focus on child domestic abuse, parent mental health and safer recruitment
- Compliance promoting safety and health
- Positive handling
- Developing leadership tiers within education
- Governors Safeguarding responsibilities
- Supporting children with Social, Emotional and Mental Health (SEMH) needs
- Supervision for school staff working with the most vulnerable
- Mental health first aid training
- Attachment and trauma
- Shaping inspirational TA practice
- Intensive reading support
- Primary Newly Qualified Teacher Programme
- Coaching skills for middle leaders

OBJECTIVES AND ACTIVITIES

2. Joint practice development (JPD) for school staff.
Examples of some of the professional learning communities currently operating:
- English
- Maths
- Science
- History and heritage
- Computing
- Religious Education (RE)
- Special educational needs and disabilities (SEND)
- Early years
- Welfare and parent engagement (parent support advisors)
- Leadership and learning
- Moderation
- School business management

3. School Improvement.
CSLs school to school support package draws on the expertise of leaders from across CSL.
Straddling two tiers, targeted and universal, outstanding practioners are available to provide bespoke support packages.
Peer support and challenge underpin the sharing of excellence across our schools.

4. Targeted support and inclusion.
Examples of some services and support structures currently operating:
- The inclusion forum
- Family Theraplay and Theraplay in education (The Theraplay Institute)
- Counselling
- Educational psychology
- Sensory occupational therapy
- Parenting support
- Art in health
- Music therapy
- The Harbour Programme supporting young children suffering with SEMH needs
- Forest school
- Supervision to staff working with the most vulnerable
- Alternative curriculum opportunities

5. Activities to support pupil collaboration.
Children and young people are at the heart of everything CSL does and we strive to make community cohesion real to them via a range of activities and opportunities:
- Sports festivals and competitions
- Trowbridge Youth Parliament
- Town wide music festival - cancelled due to the Covid Pandemic

Public benefit

The charity's principle source of funding is through subscriptions from member schools, external grants and lettings. The contributions from member schools have again been set at £6 per capita.

Much of the activity and success in meeting the key objectives is linked to partnership working which benefits from the investment in co-ordination.

CSL continues to focus significant time and capacity into its future sustainability with exciting project work and a rising profile.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Financial review

The charity's total income was £206,643 (2020: £252,213) and total expenditure was £228,725 (2020: £218,203). The deficit for the year was £22,082 (2020: £33,910 surplus). The charity's assets are available and adequate to fulfil its obligations on a fund by fund basis.

Policy on reserves

The total balance of funds at 31 August 2021 was £280,067 (2020: £302,149). This includes restricted funds of £44,677 (2020: £49,145). The balance of unrestricted funds at 31 August 2021 was £235,390 (2020: £253,004). Of these unrestricted funds, free reserves (calculated as total unrestricted reserves, less designated funds and tangible fixed assets) was £96,178 (2020: £110,492). These funds are held to cover the ongoing costs of providing the charity's work.

The board of trustees considers that the state of the charity's affairs is satisfactory, and that the charitable company is well situated to carry on its objectives in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Recruitment and appointment of new trustees

The trustees are the headteachers/ executive headteachers/ principals of the 21 member schools.

Trustee status is assumed by the above positions in each school. There is a chair and vice chair appointed at an annual election. Trustees newly appointed to the charity are offered support by a mentoring and induction package.

Organisational structure

The trustees delegate responsibility for strategic recommendations on the work of the charity to an operations group made up of the chair, vice chair and two other trustees. Operation group meetings are open for all trustees to attend. The operations group is directly supported by the senior employee and draws input as required from staff working on a consultancy basis and from partner organisations. Recommendations from this group are considered and agreed at full trustee meetings held 6 x per year. Delegated decision making processes are captured with the Governance and Scheme of Delegation document which is reviewed on an annual basis.

There is an annual general meeting at which trustees and governors from the 21 member schools are invited.

Arrangements for setting key management personnel remuneration

The trustees consider that the comprise the senior employee is the key management personnel of the charity in charge of the directing and controlling of the charity and running and operating the charity on a day to day basis. The senior employee is closely supported by the trustees all of whom give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 9 to the accounts.

Trustees are required to disclose all relevant interests and register them and in accordance with the charity's policy and withdraw from decisions where a conflict of interest arises.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
07976220 (England and Wales)

Registered Charity number
1147521

Registered office
The Hub, The John of Gaunt School
Wingfield Road
Trowbridge
Wiltshire
BA14 9EH

Collaborative Schools Ltd

Report of the Trustees
for the Year Ended 31 August 2021

Trustees
K Ash
M Bartlett - resigned 31/12/2020
L R Bolton
S Brown - appointed 20/04/2021
M Burr
E G L Caldwell - resigned 31/07/2020
P L Cook - resigned 01/09/2021
V Cottrell
J Farrell - appointed 31/03/2021 & resigned 07/02/2022
D Forster
S E Garbutt
J Hodge- appointed 22/03/2021
H Macmeekin - resigned 31/12/2020
C Marshall
A Pemberton - appointed 13/09/2021
E Powe - appointed 17/03/2021
B Rees - appointed 15/03/2021 & resigned 01/09/2021
L Rhodes -appointed 07/02/2022
T Sessions
L Shellard
P Skipp
S Turley - appointed 29/03/2021
S J Wigley - resigned 31/07/2020
K Wilkins - resigned 01/09/2021
V J Withers - appointed 14/09/2021

Company Secretary
J L Bullock

Independent Examiner
Monahans
Chartered Accountants
Fortescue House
Court Street
Trowbridge
Wiltshire
BA14 8FA

Approved by order of the board of trustees on 18:5:2022 and signed on its behalf by:

J Bullock

J L Bullock - Secretary

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's report to the trustees of Collaborative Schools Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2021.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement - matters of concern identified
I have completed my examination.

Evidence available to me was limited because information relating to Collaborative School Ltd's share of the assets and liabilities of the pension fund at the year end date was not obtained by the trustees. As a result, the adjustments and disclosures required by FRS 102 could not be incorporated into the accounts. Had information been available in respect of Collaborative School Ltd's share of the underlying assets and liabilities of the scheme, an asset would have been recognised on the face of the balance sheet along with a corresponding pension reserve within funds. The standard also requires the current service costs, interest on scheme liabilities and expected return on scheme assets for the period to be recognised in the statement of financial activities. Actuarial gains and losses in the period would have been disclosed in the statement of total recognised gains and losses. A triennial actuarial valuation as at 31 March 2019 showed that the fund was in surplus, details of the valuation are disclosed in note 17 to the accounts.

I confirm that no other matters have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; and
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

James Gare FCA DChA
Institute of Chartered Accountants in England and Wales
Monahans
Chartered Accountants
Fortescue House
Court Street
Trowbridge
Wiltshire
BA14 8FA

Date: 23 May 2022

Collaborative Schools Ltd

Statement of Financial Activities for the Year Ended 31 August 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	4				
Promote and advance education		171,553	34,924	206,477	250,311
Other trading activities	2	135	-	135	795
Investment income	3	31	-	31	1,107
Total		171,719	34,924	206,643	252,213
EXPENDITURE ON					
Charitable activities	5				
Promote and advance education		189,333	39,392	228,725	218,303
NET INCOME/(EXPENDITURE)		(17,614)	(4,468)	(22,082)	33,910
RECONCILIATION OF FUNDS					
Total funds brought forward		253,004	49,145	302,149	268,239
TOTAL FUNDS CARRIED FORWARD		235,390	44,677	280,067	302,149

The notes form part of these financial statements

Balance Sheet
31 August 2021

	Notes	2021 £	2020 £
FIXED ASSETS			
Tangible assets	12	139,212	142,512
CURRENT ASSETS			
Debtors	13	3,856	1,484
Cash at bank and in hand		147,003	166,274
		150,859	167,758
CREDITORS			
Amounts falling due within one year	14	(10,004)	(8,121)
NET CURRENT ASSETS		140,855	159,637
TOTAL ASSETS LESS CURRENT LIABILITIES		280,067	302,149
NET ASSETS		280,067	302,149
FUNDS	16		
Unrestricted funds		235,390	253,004
Restricted funds		44,677	49,145
TOTAL FUNDS		280,067	302,149

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 18th May 2022 and were signed on its behalf by:

L E Shellard

L Shellard - Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Collaborative Schools Ltd as a charitable company established in England and Wales. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company. The address of the registered office is given in the reference and administrative details on page 1 of these financial statements. The nature of the charitable company's operations and principal activities are described in the Report of the Trustees.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The functional currency of the charitable company, and the presentation currency of these financial statements is the pound sterling ("£").

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	-	2% on straight line basis
Fixtures and fittings	-	33% on reducing balance

Long leasehold includes land which is not depreciated.

Assets with a value greater than £500 are included as capital assets.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Pension costs
The charity is a member of Wiltshire Pension Fund. The Scheme is a multi-employer scheme. The Scheme has previously been accounted for as if it were a defined contribution scheme on the grounds that trustees decided that it would be too expensive and of limited benefit to users of the financial statements to obtain the valuation of the charity's share of the scheme at the year end date. The trustees have therefore continued to account for the scheme on a defined contribution basis.

Debtors
Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank
Cash at bank includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments
The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transition value and subsequently measured at their settlement value.

Going concern
The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

2. OTHER TRADING ACTIVITIES

	Unrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
	£	£	£	£
Lettings Income	135	-	135	795

3. INVESTMENT INCOME

	Unrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
	£	£	£	£
Deposit account interest	31	-	31	1,107

continued...

4. INCOME FROM CHARITABLE ACTIVITIES

	2021 Promote and advance education £	2020 Total activities £
Income from schools	172,010	234,116
Grants	34,424	16,195
Other income	43	-
	206,477	250,311

Grants received, included in the above, are as follows:

	2021 £	2020 £
Wiltshire Council	29,474	-
Wiltshire Community Foundation	-	4,995
National Lottery	-	9,200
Wiltshire College	-	2,000
Selwood Housing	4,950	-
	34,424	16,195

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 6) £	Support costs (see note 7) £	Totals £
Promote and advance education	213,884	14,841	228,725

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021 £	2020 £
Staff costs	86,498	98,030
Rates and water	473	637
Light and heat	1,400	1,400
Telephone	1,680	1,680
Postage and stationery	72	1,008
Sundries	146	612
Activity costs	47,016	38,027
Consultancy fees	2,295	2,580
Commissioning	46,569	55,726
Cleaning	1,488	821
Repairs	2,206	2,691
Marketing	(417)	145
IT costs - Digital Devices	24,458	-
	213,884	203,357

continued...

7. SUPPORT COSTS

	Other £
Promote and advance education	14,841

Support costs, included in the above, are as follows:

	2021 Promote and advance education £	2020 Total activities £
Bank charges	-	7
Insurance	1,854	1,833
Independent examiner's fees	3,000	2,758
Legal fees	13	13
Other support costs	6,674	6,934
Depreciation of tangible fixed assets	3,300	3,401
	14,841	14,946

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Depreciation - owned assets	3,300	3,401
Independent examiner's remuneration	3,000	2,758

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2021 nor for the year ended 31 August 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2021 nor for the year ended 31 August 2020.

10. STAFF COSTS

	2021 £	2020 £
Wages and salaries	72,079	81,826
Social security costs	1,549	1,046
Other pension costs	12,870	15,158
	86,498	98,030

The average monthly number of employees during the year was as follows:

	2021	2020
Full time	1	1
Part time	2	3
Apprentices- part time	1	2
	4	6

No employees received emoluments in excess of £60,000.

continued...

10. STAFF COSTS - continued

The key management personnel of the charity comprises the board of trustees and the secretary who are in charge of directing and controlling the charity and running and operating the charity on a day to day basis. The total amount of employee benefits received by key management personnel during the year was £54,607 (2020 - £54,483).

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Promote and advance education	184,673	65,638	250,311
Other trading activities	795	-	795
Investment income	1,107	-	1,107
Total	186,575	65,638	252,213
EXPENDITURE ON			
Charitable activities			
Promote and advance education	195,364	22,939	218,303
NET INCOME/(EXPENDITURE)	(8,789)	42,699	33,910
RECONCILIATION OF FUNDS			
Total funds brought forward	261,793	6,446	268,239
TOTAL FUNDS CARRIED FORWARD	253,004	49,145	302,149

12. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 September 2020 and 31 August 2021	170,000	2,993	172,993
DEPRECIATION			
At 1 September 2020	27,488	2,993	30,481
Charge for year	3,300	-	3,300
At 31 August 2021	30,788	2,993	33,781
NET BOOK VALUE			
At 31 August 2021	139,212	-	139,212
At 31 August 2020	142,512	-	142,512

Included in cost or valuation of land and buildings is freehold land of £5,000 (2020 - £5,000) which is not depreciated.

Leasehold land and buildings represents a long leasehold from The John of Gaunt School and is included at a deemed cost of £170,000 as determined by the trustees.

continued...

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade debtors	2,428	465
Prepayments and accrued income	1,428	1,019
	3,856	1,484

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade creditors	6,037	4,396
Social security and other taxes	138	827
Accruals and deferred income	3,829	2,898
	10,004	8,121

Deferred income

	2021	2020
	£	£
Deferred Income at 1 September 2020	-	23523
Resources deferred in the year	829	-
Amounts released from previous years	-	(23,523)
Deferred Income at 31 August 2021	829	-

Deferred income represents trading activities received during the year which relates to the following year.

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
	£	£	£	£
Fixed assets	139,212	-	139,212	142,512
Current assets	106,182	44,677	150,859	167,758
Current liabilities	(10,004)	-	(10,004)	(8,121)
	235,390	44,677	280,067	302,149

16. MOVEMENT IN FUNDS

	At 1.9.20	Net movement in funds	At 31.8.21
	£	£	£
Unrestricted funds			
General fund	253,004	(17,614)	235,390
Restricted funds			
SEMH Music Grant	5,883	(5,883)	-
LAC Wellbeing	34,062	(8,140)	25,922
National Lottery Grant	9,200	(1,005)	8,195
Digital Devices	-	10,560	10,560
	49,145	(4,468)	44,677
TOTAL FUNDS	302,149	(22,082)	280,067

continued...

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	171,719	(189,333)	(17,614)
Restricted funds			
SEMH Music Grant	-	(5,883)	(5,883)
LAC Wellbeing	-	(8,140)	(8,140)
National Lottery Grant	-	(1,005)	(1,005)
Digital Devices	34,924	(24,364)	10,560
	34,924	(39,392)	(4,468)
TOTAL FUNDS	206,643	(228,725)	(22,082)

Comparatives for movement in funds

	At 1.9.19 £	Net movement in funds £	At 31.8.20 £
Unrestricted funds			
General fund	261,793	(8,789)	253,004
Restricted funds			
SEMH Music Grant	6,446	(563)	5,883
LAC Wellbeing	-	34,062	34,062
National Lottery Grant	-	9,200	9,200
	6,446	42,699	49,145
TOTAL FUNDS	268,239	33,910	302,149

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	186,575	(195,364)	(8,789)
Restricted funds			
SEMH Music Grant	6,458	(7,021)	(563)
LAC Wellbeing	49,980	(15,918)	34,062
National Lottery Grant	9,200	-	9,200
	65,638	(22,939)	42,699
TOTAL FUNDS	252,213	(218,303)	33,910

continued...

16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.19 £	Net movement in funds £	At 31.8.21 £
Unrestricted funds			
General fund	261,793	(26,403)	235,390
Restricted funds			
SEMH Music Grant	6,446	(6,446)	-
LAC Wellbeing	-	25,922	25,922
National Lottery Grant	-	8,195	8,195
Digital Devices	-	10,560	10,560
	6,446	38,231	44,677
TOTAL FUNDS	268,239	11,828	280,067

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	358,294	(384,697)	(26,403)
Restricted funds			
SEMH Music Grant	6,458	(12,904)	(6,446)
LAC Wellbeing	49,980	(24,058)	25,922
National Lottery Grant	9,200	(1,005)	8,195
Digital Devices	34,924	(24,364)	10,560
	100,562	(62,331)	38,231
TOTAL FUNDS	458,856	(447,028)	11,828

SEMH Music Grant is income in respect of support for teaching music for children with specialist learning difficulties.

National Lottery funding is in respect of the enhancement of local inclusion forums.

The LAC Wellbeing funding is to promote the wellbeing of children.

Digital Devices funding is to make pupils literate in the area of digitalisation with aim to enhance collaboration, critical thinking, communication and creativity.

17. EMPLOYEE BENEFIT OBLIGATIONS

The charity is a member of the Wiltshire Pension Fund. The Scheme is a multi-employer scheme.

The charity has not commissioned an actuarial valuation report at the year end date and has therefore not included the year end asset and the disclosures necessary to account for the defined benefit pension scheme under the normal reporting standards.

The charity has a triennial actuarial valuation report as at 31 March 2019 and this showed that Collaborative Schools Ltd fund was in surplus by £18,000 and consequently no liability in respect of deficit payments needs to be recognised in the financial statements.

The cost for the period was £12,870 (2020 - £15,158). There were no outstanding or prepaid contributions at the balance sheet date.

continued...

18. RELATED PARTY DISCLOSURES

All of the members of Collaborative Schools Ltd are head teachers of their respective schools. Services are provided to the member schools in line with charitable activities.

19. ULTIMATE CONTROLLING PARTY

The Trustees consider that the charity is jointly owned by the Trustees and there is no ultimate controlling party.

Collaborative Schools Ltd

Detailed Statement of Financial Activities for the Year Ended 31 August 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Other trading activities		
Lettings Income	135	795
Investment income		
Deposit account interest	31	1,107
Charitable activities		
Income from schools	172,010	234,116
Grants	34,424	16,195
Other income	43	-
	206,477	250,311
Total incoming resources	206,643	252,213
EXPENDITURE		
Charitable activities		
Wages	72,079	81,826
Social security	1,549	1,046
Pensions	12,870	15,158
Rates and water	473	637
Light and heat	1,400	1,400
Telephone	1,680	1,680
Postage and stationery	72	1,008
Sundries	146	612
Activity costs	47,016	38,027
Consultancy fees	2,295	2,580
Commissioning	46,569	55,726
Cleaning	1,488	821
Repairs	2,206	2,691
Marketing	(417)	145
IT costs - Digital Devices	24,458	-
	213,884	203,357
Support costs		
Finance		
Bank charges	-	7
Other		
Insurance	1,854	1,833
Independent examiner's fees	3,000	2,758
Legal fees	13	13
Other support costs	6,674	6,934
Depreciation of long leasehold	3,300	3,300
Depreciation of fixtures & fittings	-	101
	14,841	14,939
Total resources expended	228,725	218,303
Net (expenditure)/income	(22,082)	33,910

COLLABORATIVE SCHOOLS LTD

England & Wales - Charity number 1147521

Accounts

REGISTERED COMPANY NUMBER: 07976220 (England and Wales)
REGISTERED CHARITY NUMBER: 1147521

Report of the Trustees and

Unaudited Financial Statements

for the Year Ended 31 August 2020

for

Collaborative Schools Ltd

MHA Monahans
Chartered Accountants
Fortescue House
Court Street
Trowbridge
Wiltshire
BA14 8FA

Collaborative Schools Ltd

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Collaborative Schools Ltd

Report of the Trustees
for the Year Ended 31 August 2020

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objects and aims
Statement of Purpose
Shaping the future together by:
- Supporting schools to achieve their own and other's aims;
- Working in the interest of all pupils and families across Trowbridge;
- Fostering excellence through innovative practice.

Objectives and aims
The charitable company's objects are to promote and advance the education of children, young people and their families within the wider Trowbridge community by;
a) Supporting the development and maintenance of a sustainable, self-improving and progressive school system;
b) Supporting positive personal achievements and outcomes;
c) Reducing barriers to learning, enhancing health and well-being and raising aspirations;
d) Promoting such other charitable purposes that may on occasion be determined.

In carrying out its objectives, the charitable company will promote equality of opportunity and oppose any form of discrimination on grounds of race, ethnic origin, gender, sexual orientation, age, disability or religion.

In order to achieve the above objects the charity aims to provide services, provide advocacy, advice and information and to act as a resource body for local schools and academies.

Objectives, strategies and activities
The charity trustees confirm that they have had regard to the guidance issued by the charity commission on public benefit, and have followed this in planning and undertaking the activities.

In meeting its objectives, Collaborative Schools Limited provides its member schools with access to, engagement with, and development of a range of opportunities, some of which are captured below.

Collaborative Schools Ltd operated as normally as possible throughout the Covid Pandemic and continues to do so today.

The charity adopted a remote delivery to key services, reviewed priority foci and continually adapted provision in order to mitigate risk and operate in compliance with Government Guidelines.

We are confident that our services met the needs of our members, pupils, families and other stakeholders.

1. Continuing professional development (CPD) for school staff. Our CPD programme falls within the following categories:
- SEND, targeted support and inclusion
- Teaching and learning
- Leadership development
- Governor development
- Safeguarding and compliance

Examples of some of the training provided included:
- Safeguarding with a focus on child sexual exploitation, neglect, domestic abuse, parent mental health and safer recruitment
- WRAP/Prevent
- Compliance promoting safety and health
- Positive handling
- Developing leadership tiers within education
- Governors Safeguarding responsibilities
- Supporting children with Social, Emotional and Mental Health (SEMH) needs
- Supervision for school staff working with the most vulnerable
- Mental health first aid training
- Attachment and trauma
- Shaping inspirational TA practice
- Intensive reading support
- Primary Newly Qualified Teacher Programme
- Coaching skills for middle leaders

OBJECTIVES AND ACTIVITIES

2. Joint practice development (JPD) for school staff.
Examples of some of the professional learning communities currently operating:
- English
- Maths
- Science
- History and heritage
- Computing
- Religious Education (RE)
- Special educational needs and disabilities (SEND)
- Early years
- Welfare and parent engagement (parent support advisors)
- Leadership and learning
- Teach Meets
- Moderation
- School business management

3. School to school support.
CSLs school to school support package draws on the expertise of leaders from across CSL.
Straddling two tiers, targeted and universal, outstanding practioners are available to provide bespoke support packages.
Peer support and challenge underpin the sharing of excellence across our schools.

4. Targeted support and inclusion.
Examples of some services and support structures currently operating:
- The inclusion forum
- Family Theraplay and Theraplay in education (The Theraplay Institute)
- Counselling
- Educational psychology
- Sensory occupational therapy
- Parenting support
- Art in health
- Music therapy
- The Harbour Programme supporting young children suffering with SEMH needs
- Forest school
- Supervision to staff working with the most vulnerable
- Alternative curriculum opportunities

5. Activities to support pupil collaboration.
Children and young people are at the heart of everything CSL does and we strive to make community cohesion real to them via a range of activities and opportunities:
- Sports festivals and competitions
- Trowbridge Youth Parliament
- Workshops to support the 'most able'
- Town wide music festival - cancelled due to the Covid Pandemic

Public benefit

The charity's principle source of funding is through subscriptions from member schools, external grants and lettings. The contributions from member schools have again been set at £6 per capita.

Much of the activity and success in meeting the key objectives is linked to partnership working which benefits from the investment in co-ordination.

CSL continues to focus significant time and capacity into its future sustainability with exciting project work and a rising profile.

At the end of our sixth year of operation the budget stands at approximately £302k which will be rolled across to the next financial year.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Financial review

The charity's total income was £252,213 (2019: £215,941) and total expenditure was £218,303 (2019: £278,169). The surplus for the year was £33,910 (2019: £62,228 deficit). The charity's assets are available and adequate to fulfil its obligations on a fund by fund basis.

Policy on reserves
The total balance of funds at 31 August 2020 was £302,149 (2019: £268,239). This includes restricted funds of £49,145 (2019: £6,446). The balance of unrestricted funds at 31 August 2020 was £253,004 (2019: £261,793). Of these unrestricted funds, free reserves (calculated as total unrestricted reserves, less designated funds and tangible fixed assets) was £110,492 (2019: £115,880). These funds are held to cover the ongoing costs of providing the charity's work.

The board of trustees considers that the state of the charity's affairs is satisfactory, and that the charitable company is well situated to carry on its objectives in the future.

STRUCTURE, GOVERNANCE AND MANAGEMENT
Nature of governing document
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management
The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Recruitment and appointment of new trustees
The trustees are the headteachers/ executive headteachers/ principals of the 21 member schools.

Trustee status is assumed by the above positions in each school. There is a chair and vice chair appointed at an annual election. Trustees newly appointed to the charity are offered support by a mentoring and induction package.

Organisational structure
The trustees delegate responsibility for strategic recommendations on the work of the charity to an operations group made up of the chair, vice chair and two other trustees. Operation group meetings are open for all trustees to attend. The operations group is directly supported by the senior employee and draws input as required from staff working on a consultancy basis and from partner organisations. Recommendations from this group are considered and agreed at full trustee meetings held 6 x per year. Delegated decision making processes are captured with the Governance and Scheme of Delegation document which is reviewed on an annual basis.

There is an annual general meeting at which trustees and governors from the 21 member schools are invited.

Arrangements for setting key management personnel remuneration
The trustees consider that the comprise the senior employee is the key management personnel of the charity in charge of the directing and controlling of the charity and running and operating the charity on a day to day basis. The senior employee is closely supported by the trustees all of whom give of their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 10 to the accounts.

Trustees are required to disclose all relevant interests and register them and in accordance with the charity's policy and withdraw from decisions where a conflict of interest arises.

REFERENCE AND ADMINISTRATIVE DETAILS
Registered Company number
07976220 (England and Wales)

Registered Charity number
1147521

Registered office
The Hub, The John of Gaunt School
Wingfield Road
Trowbridge
Wiltshire
BA14 9EH

Trustees
K Ash
M Bartlett
L R Bolton
M Burr
E G L Caldwell
V Cann - resigned 31/08/19
P L Cook
V Cottrell - appointed 01/01/19
D Forster
S E Garbutt
M J Harnden - resigned 16/04/20
H Macmeekin
C Marshall
T Sessions
L Shellard
P Skipp
R A F Whitewick - resigned 15/02/19
S J Wigley
K Wilkins

Company Secretary
J L Bullock

Independent Examiner
MHA Monahans
Chartered Accountants
Fortescue House
Court Street
Trowbridge
Wiltshire
BA14 8FA

Approved by order of the board of trustees on 18th May 2021 and signed on its behalf by:

J L Bullock - Secretary

Independent Examiner's Report to the Trustees of Collaborative Schools Ltd

Independent examiner's report to the trustees of Collaborative Schools Ltd ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2020.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement - matters of concern identified
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination.

Evidence available to me was limited because information relating to Collaborative School Ltd's share of the assets and liabilities of the pension fund at the year end date was not obtained by the trustees. As a result, the adjustments and disclosures required by FRS 102 could not be incorporated into the accounts. Had information been available in respect of Collaborative School Ltd's share of the underlying assets and liabilities of the scheme, an asset would have been recognised on the face of the balance sheet along with a corresponding pension reserve within funds. The standard also requires the current service costs, interest on scheme liabilities and expected return on scheme assets for the period to be recognised in the statement of financial activities. Actuarial gains and losses in the period would have been disclosed in the statement of total recognised gains and losses. A triennial actuarial valuation as at 31 March 2019 showed that the fund was in surplus, details of the valuation are disclosed in note 17 to the accounts.

I confirm that no other matters have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; and
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

James Gare FCA DChA
Institute of Chartered Accountants in England and Wales
MHA Monahans
Chartered Accountants
Fortescue House
Court Street
Trowbridge
Wiltshire
BA14 8FA

Date: 19 May 2021

Collaborative Schools Ltd

Statement of Financial Activities for the Year Ended 31 August 2020

	Notes	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	4				
Promote and advance education		184,673	65,638	250,311	214,831
Other trading activities	2	795	-	795	940
Investment income	3	1,107	-	1,107	170
Total		186,575	65,638	252,213	215,941
EXPENDITURE ON					
Charitable activities	5				
Promote and advance education		195,364	22,939	218,303	278,169
NET INCOME/(EXPENDITURE)		(8,789)	42,699	33,910	(62,228)
RECONCILIATION OF FUNDS					
Total funds brought forward		261,793	6,446	268,239	330,467
TOTAL FUNDS CARRIED FORWARD		253,004	49,145	302,149	268,239

The notes form part of these financial statements

Balance Sheet
31 August 2020

	Notes	2020 £	2019 £
FIXED ASSETS			
Tangible assets	12	142,512	145,913
CURRENT ASSETS			
Debtors	13	1,484	6,289
Cash at bank and in hand		166,274	146,308
		167,758	152,597
CREDITORS			
Amounts falling due within one year	14	(8,121)	(30,271)
NET CURRENT ASSETS		159,637	122,326
TOTAL ASSETS LESS CURRENT LIABILITIES		302,149	268,239
NET ASSETS		302,149	268,239
FUNDS	16		
Unrestricted funds		253,004	261,793
Restricted funds		49,145	6,446
TOTAL FUNDS		302,149	268,239

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 18 May 2021 and were signed on its behalf by:

L. K. Shellard

L Shellard - Trustee

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Collaborative Schools Ltd as a charitable company established in England and Wales. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company. The address of the registered office is given in the reference and administrative details on page 1 of these financial statements. The nature of the charitable company's operations and principal activities are described in the Report of the Trustees.

The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The functional currency of the charitable company, and the presentation currency of these financial statements is the pound sterling ("£").

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure includes any VAT which cannot be recovered and is reported as part of the expenditure to which it relates.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 2% on straight line basis
Fixtures and fittings	- 33% on reducing balance

Long leasehold includes land which is not depreciated.

Assets with a value greater than £500 are included as capital assets.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

1. ACCOUNTING POLICIES - continued

Pension costs
The charity is a member of Wiltshire Pension Fund. The Scheme is a multi-employer scheme. The Scheme has previously been accounted for as if it were a defined contribution scheme on the grounds that trustees decided that it would be too expensive and of limited benefit to users of the financial statements to obtain the valuation of the charity's share of the scheme at the year end date. The trustees have therefore continued to account for the scheme on a defined contribution basis.

Debtors
Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank
Cash at bank includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments
The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transition value and subsequently measured at their settlement value.

2. OTHER TRADING ACTIVITIES

	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
Lettings Income	795	-	795	940

3. INVESTMENT INCOME

	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
Deposit account interest	1,107	-	1,107	170

4. INCOME FROM CHARITABLE ACTIVITIES

	2020 Promote and advance education £	2019 Total activities £
Income from schools	234,116	210,831
Other income	16,195	4,000
	250,311	214,831

continued...

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 6)	Support costs (see note 7)	Totals
	£	£	£
Promote and advance education	203,357	14,946	218,303

6. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2020	2019
	£	£
Staff costs	98,030	152,355
Rates and water	637	553
Light and heat	1,400	1,360
Telephone	1,680	1,630
Postage and stationery	1,008	1,108
Sundries	612	953
Activity costs	38,027	45,512
Consultancy fees	2,580	2,323
Commissioning	55,726	55,122
Cleaning	821	1,143
Repairs	2,691	2,623
Marketing	145	148
Other staff costs	-	629
Training costs	-	45
	203,357	265,504

7. SUPPORT COSTS

	Finance	Other	Totals
	£	£	£
Promote and advance education	7	14,939	14,946

Support costs, included in the above, are as follows:

	2020 Promote and advance education	2019 Total activities
	£	£
Bank charges	7	32
Insurance	1,833	1,885
Independent examiner's fees	2,758	3,091
Legal fees	13	13
Other support costs	6,934	4,244
Depreciation of tangible fixed assets	3,401	3,400
	14,946	12,665

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2020	2019
	£	£
Depreciation - owned assets	3,401	3,400
Independent examiner's remuneration	2,758	3,091

continued...

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2020 nor for the year ended 31 August 2019.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2020 nor for the year ended 31 August 2019.

10. STAFF COSTS

	2020	2019
	£	£
Wages and salaries	81,826	124,197
Social security costs	1,046	2,918
Other pension costs	15,158	25,240
	98,030	152,355

The average monthly number of employees during the year was as follows:

	2020	2019
Full time	1	1
Part time	3	4
Apprentices- part time	2	7
	6	12

No employees received emoluments in excess of £60,000.

The key management personnel of the charity comprises the board of trustees and the secretary who are in charge of directing and controlling the charity and running and operating the charity on a day to day basis. The total amount of employee benefits received by key management personnel during the year was £54,483 (2019 - £56,168).

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Promote and advance education	214,831	-	214,831
Other trading activities	940	-	940
Investment income	170	-	170
Total	215,941	-	215,941
EXPENDITURE ON			
Charitable activities			
Promote and advance education	278,169	-	278,169
NET INCOME/(EXPENDITURE)	(62,228)	-	(62,228)
Transfers between funds	27,244	(27,244)	-
Net movement in funds	(34,984)	(27,244)	(62,228)
RECONCILIATION OF FUNDS			
Total funds brought forward	296,777	33,690	330,467

continued...

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
TOTAL FUNDS CARRIED FORWARD	261,793	6,446	268,239

12. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 September 2019 and 31 August 2020	170,000	2,993	172,993
DEPRECIATION			
At 1 September 2019	24,188	2,892	27,080
Charge for year	3,300	101	3,401
At 31 August 2020	27,488	2,993	30,481
NET BOOK VALUE			
At 31 August 2020	142,512	-	142,512
At 31 August 2019	145,812	101	145,913

Included in cost or valuation of land and buildings is freehold land of £5,000 (2019 - £5,000) which is not depreciated.

Leasehold land and buildings represents a long leasehold from The John of Gaunt School and is included at a deemed cost of £170,000 as determined by the trustees.

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Trade debtors	465	5,690
Prepayments and accrued income	1,019	599
	1,484	6,289

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Trade creditors	4,396	1,100
Social security and other taxes	827	1,325
Deferred income	-	23,523
Accrued expenses	2,898	4,323
	8,121	30,271

Deferred income

	2020 £	2019 £
Deferred Income at 1 September 2019	23,523	-
Resources deferred in the year	-	23,523
Amounts released from previous years	(23,523)	-
Deferred Income at 31 August 2020	-	23,523

Deferred income includes income from school and trading activities received during the year which relates to the following year.

continued...

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
Fixed assets	142,512	-	142,512	145,913
Current assets	118,613	49,145	167,758	152,597
Current liabilities	(8,121)	-	(8,121)	(30,271)
	253,004	49,145	302,149	268,239

16. MOVEMENT IN FUNDS

	At 1.9.19 £	Net movement in funds £	At 31.8.20 £
Unrestricted funds			
General fund	261,793	(8,789)	253,004
Restricted funds			
SEMH Music Grant	6,446	(563)	5,883
LAC Wellbeing	-	34,062	34,062
National Lottery Grant	-	9,200	9,200
	6,446	42,699	49,145
TOTAL FUNDS	268,239	33,910	302,149

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	186,575	(195,364)	(8,789)
Restricted funds			
SEMH Music Grant	6,458	(7,021)	(563)
LAC Wellbeing	49,980	(15,918)	34,062
National Lottery Grant	9,200	-	9,200
	65,638	(22,939)	42,699
TOTAL FUNDS	252,213	(218,303)	33,910

continued...

16. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.9.18 £	Net movement in funds £	Transfers between funds £	At 31.8.19 £
Unrestricted funds				
General fund	296,777	(62,228)	27,244	261,793
Restricted funds				
MOD- Supporting service children in schools	1,281	-	(1,281)	-
Trowbridge Book Fest	554	-	(554)	-
SEMH Music Grant	31,255	-	(24,809)	6,446
Wiltshire Project Fund	100	-	(100)	-
Other Schools	500	-	(500)	-
	33,690	-	(27,244)	6,446
TOTAL FUNDS	330,467	(62,228)	-	268,239

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	215,941	(278,169)	(62,228)
TOTAL FUNDS	215,941	(278,169)	(62,228)

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.18 £	Net movement in funds £	Transfers between funds £	At 31.8.20 £
Unrestricted funds				
General fund	296,777	(71,017)	27,244	253,004
Restricted funds				
MOD- Supporting service children in schools	1,281	-	(1,281)	-
Trowbridge Book Fest	554	-	(554)	-
SEMH Music Grant	31,255	(563)	(24,809)	5,883
Wiltshire Project Fund	100	-	(100)	-
Other Schools	500	-	(500)	-
LAC Wellbeing	-	34,062	-	34,062
National Lottery Grant	-	9,200	-	9,200
	33,690	42,699	(27,244)	49,145
TOTAL FUNDS	330,467	(28,318)	-	302,149

continued...

16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	402,516	(473,533)	(71,017)
Restricted funds			
SEMH Music Grant	6,458	(7,021)	(563)
LAC Wellbeing	49,980	(15,918)	34,062
National Lottery Grant	9,200	-	9,200
	65,638	(22,939)	42,699
TOTAL FUNDS	468,154	(496,472)	(28,318)

SEMH Music Grant is income in respect of support for teaching music for children with specialist learning difficulties.

National Lottery funding is in respect of the enhancement of local inclusion forums.

The LAC Wellbeing funding is to promote the wellbeing of children.

17. EMPLOYEE BENEFIT OBLIGATIONS

The charity is a member of the Wiltshire Pension Fund. The Scheme is a multi-employer scheme.

The charity has not commissioned an actuarial valuation report at the year end date and has therefore not included the year end asset and the disclosures necessary to account for the defined benefit pension scheme under the normal reporting standards.

The charity has a triennial actuarial valuation report as at 31 March 2019 and this showed that Collaborative Schools Ltd fund was in surplus by £18,000 and consequently no liability in respect of deficit payments needs to be recognised in the financial statements.

The cost for the period was £23,640 (2019 - £25,240). There were no outstanding or prepaid contributions at the balance sheet date.

18. RELATED PARTY DISCLOSURES

All of the members of Collaborative Schools Ltd are head teachers of their respective schools. Services are provided to the member schools in line with charitable activities.

19. ULTIMATE CONTROLLING PARTY

The Trustees consider that the charity is jointly owned by the Trustees and there is no ultimate controlling party.

Collaborative Schools Ltd

Detailed Statement of Financial Activities for the Year Ended 31 August 2020

	2020 £	2019 £
INCOME AND ENDOWMENTS		
Other trading activities		
Lettings Income	795	940
Investment income		
Deposit account interest	1,107	170
Charitable activities		
Income from schools	234,116	210,831
Other income	16,195	4,000
	250,311	214,831
Total incoming resources	252,213	215,941
EXPENDITURE		
Charitable activities		
Wages	81,826	124,197
Social security	1,046	2,918
Pensions	15,158	25,240
Rates and water	637	553
Light and heat	1,400	1,360
Telephone	1,680	1,630
Postage and stationery	1,008	1,108
Sundries	612	953
Activity costs	38,027	45,512
Consultancy fees	2,580	2,323
Commissioning	55,726	55,122
Cleaning	821	1,143
Repairs	2,691	2,623
Marketing	145	148
Other staff costs	-	629
Training costs	-	45
	203,357	265,504
Support costs		
Finance		
Bank charges	7	32
Other		
Insurance	1,833	1,885
Independent examiner's fees	2,758	3,091
Legal fees	13	13
Other support costs	6,934	4,244
Depreciation of long leasehold	3,300	3,300
Depreciation of fixtures & fittings	101	100
	14,939	12,633
Total resources expended	218,303	278,169
Net income/(expenditure)	33,910	(62,228)