

THE IMPERIAL WAR MUSEUM DEVELOPMENT TRUST

England & Wales · Charity number 1146784

Details

Other names	IWM DEVELOPMENT TRUST
Status	Registered
Legal form	Trust
Registered	2012-04-04
Register	View on the Charity Commission register

Contact

Address	Imperial War Museum Lambeth Road London SE1 6HZ
Phone	02074165241
Email	wwood@iwm.org.uk
Website	www.iwm.org.uk

Activities

Objects: SUCH CHARITABLE PURPOSES AS THE TRUSTEES SHALL FROM TIME TO TIME THINK FIT BEING:(A) THE ACQUISITION FOR THE IMPERIAL WAR MUSEUM OF ARTEFACTS PICTURES PHOTOGRAPHS BOOKS MANUSCRIPTS FILMS AND OTHER OBJECTS OF ANY DESCRIPTION RELATING TO THE HISTORY AND DEVELOPMENT OF WARFARE AND ITS IMPACT ON SOCIETY(B) THE RENDERING OF ASSISTANCE TO THE IMPERIAL WAR MUSEUM IN THE PRESERVATION MAINTENANCE AND REPAIR OF OBJECTS OF ALL KINDS OWNED BY OR IN THE CUSTODY OF THE IMPERIAL WAR MUSEUM FOR THE PURPOSES OF EXHIBITION TO THE PUBLIC OR FOR USE FOR THE PURPOSES OF STUDY OR RESEARCH(C) THE PROMOTION OF THE STUDY OF THE HISTORY AND DEVELOPMENT OF WARFARE AND ITS IMPACT ON SOCIETY BY THE PUBLICATION OF BOOKS AND OTHER PRINTED MATTER THE PROVISION OF EXHIBITION LECTURES AND PRIZES AND THE COMMISSIONING OF LITERARY OR ARTISTIC WORKS PHOTOGRAPHS OR FILMS, OR(D) THE IMPROVEMENT OF AMENITIES AND FACILITIES FOR VISITORS AND STUDENTS AT THE IMPERIAL WAR MUSEUM

Activities: On March 7th 2012, the Trust became an independent body for the receipt and management of funds, including the transfer of unrestricted reserves from the Imperial War Museum in pursuit of its

objectives.

Classification

- **How:** Makes Grants To Organisations, Provides Services
- **What:** Education/training, Arts/culture/heritage/science, Environment/conservation/heritage
- **Who:** The General Public/mankind

Geography

- Cambridgeshire
- City Of Westminster
- Manchester City
- Southwark

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£210,620	£2,408,464	-	-
2024-03-31	£1,212,380	£180,970	£9,350,768	0
2023-03-31	£4,149,418	£855,995	£7,963,554	0
2022-03-31	£179,806	£108,480	-	-
2021-03-31	£172,774	£2,061,022	-	-

Trustees

Name	Role	Appointed
Keith Cameron	Chair	2022-07-06
Caro Howell		2023-07-05
Hugh Bullock		2026-02-01
Suzanne Raine		2026-01-01

THE IMPERIAL WAR MUSEUM DEVELOPMENT TRUST

England & Wales - Charity number 1146784

Accounts

Registered Charity No. 1146784 (England & Wales)

Imperial War Museum Development Trust
Annual Report
And Accounts
for the year ended 31 March 2025

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2025

The Trustees present their Annual Report and the Financial Statements of the charity for the year ended 31st March 2025. The Financial Statements have been prepared in accordance with the accounting policies set out in note 1 to the Accounts and comply with the charity's Trust Deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (Second edition, effective 1 January 2019).

Our purpose and activities

The Trustees have referred to the Charity Commission's guidance on public benefit when setting the aims and objectives of the Trust, and in the planning of future activities. In particular, the Trustees have considered how planned activities will contribute towards the aims and objectives they have set.

The main activities and aims of the Trust are set out below. All of the Trust's charitable activities are undertaken to further its charitable purposes for the public benefit.

The Trust was founded in order to acquire artefacts relating to the history and development of warfare and its impact on society; render assistance to the Imperial War Museum ("the Museum") on the preservation, maintenance and repair of objects in the Museum's custody for the purpose of exhibition to the public or for use in study or research; promote the study of the history of warfare and its impact on society, and to improve amenities and facilities for visitors and students at the Museum.

Achievements and performance

During the year, Trustees approved a grant of £500,000 to be paid to Imperial War Museum towards the cost of the de-suspension and movement of large objects as part of the Duxford Masterplan.

At the November Board meeting Ms Harris explained that American Air Museum (AAM) had requested transfer of their funds held by the Trust be returned to them, as they were taking control of their entire organisation management as of 1 January 2025. Trustees formally approved the repatriation of the funds held for the AAM charity, and a grant of the balance of the funds (£1.8m) due to the AAM was paid during the year

Reserves policy

The Trustees' policy is to maintain a level of reserves which will provide a stable basis for its continuing activities while at the same time ensuring excessive funds are not accumulated.

The Balance Sheet shows a total unrestricted fund balance of £6,693,503, which equates to the free reserves of the Trust as at 31st March 2025. The Trustees consider this to be an adequate level for the current needs of the Trust.

The reserves policy of the trust is reviewed by the Trustees at its Board meetings.

Fundraising Policy

The Trust receives income during the year from the American Air Museum in Britain, for investment, and from other sources from time to time, including the Imperial War Museum and Trusts and Foundations, as well as bequests.

The Imperial War Museums' Development Team are available to inform and support any fundraising activities of the Trust, as part of the operating agreement held with Imperial War Museum. The team is committed to work to a best practice framework and are members of the Institute of Fundraising. The team do everything possible to meet the needs of potential supporters and protect vulnerable people. In particular, they comply with the Code of Fundraising Practice and all relevant data protection laws. No instances of non-compliance have been identified during the year.

The Charity aims to respond to all complaints individually and in a timely manner. All complaints inform and influence the Trust's approach to fundraising. During the year, the Development Trust was not notified by the Charity Commission of any complaints (2023/24 – no complaints).

Investment Review and Policy

Trustees review cash investments for both the restricted and for the unrestricted funds at each Board meeting.

At the September Board meeting, the transfer of £2m funds from the treasury reserves to the Sarasin endowment was approved.

Plans for future periods

Ickleton

In May 2019, the trustees of the Trust purchased the freehold, at auction, of 4.5 hectares of farmland at Ickleton, on which 18 units, which previously housed the Imperial War Museum's nitrate film collection, sit. The tenancy agreement with Imperial War Museum was rolled over to the Trust on its existing terms, and the Museum is now paying rent to the Trust.

Under Charity Commission rules, Trustees have a duty to maximise their investment in the land purchased at Ickleton.

At the September Board meeting, Trustees were presented with an options appraisal on the future use of the site and acknowledged that the Trust would take a loss on the purchase price regardless of whether the site was sold or demolished. Trustees considered the options available and approved the decision to divest of the site with the maximum possible value. It was agreed that a current valuation should be undertaken to inform the sale and secure the best offer. In October 2025, the Trust accepted an offer from a third party to purchase the land for £150,000. The cost of returning the land to its original state was estimated in 2017 at £1.5 million.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2025

Charitable Grants

During the year Trustees expressed the need to ensure that the Trust continues to make charitable contributions to projects on an ongoing basis. At the April 2024 Board meeting, Trustees encouraged teams to put proposals for projects and programmes forward for consideration. Whilst being mindful of the large projects coming down the line for which match funding may be required, Trustees specifically requested ideas which are related to digital, immersive, or experiential initiatives.

Assessment of Going Concern

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. Having reviewed the financial position, and the forecast for 2025/26 and 2026/27, the Trustees consider that there are no material uncertainties about the charity's ability as a going concern for 12 months from the date of the signing of these financial statements. Trustees have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

Reference and administrative details

Charity Registration number 1146784

Registered address Imperial War Museum
Lambeth Road
London SE1 6HZ

Our advisors

Independent auditors HaysMac LLP
10 Queen Street Place,
London EC4R 1AG

Bankers Barclays Bank
1 Churchill Place
London E14 5HP

Investment Managers Sarasin Investment Funds Limited
Juxton House
100 St Paul's Churchyard
London EC4M 8BU

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2025

Trustees

The trustees and officers serving during the year and since the year end up until the date of signing were as follows:

Mr Tom Wright CBE (Chair)
Mr Keith Cameron
Ms Caro Howell MBE
Dame Judith Mayhew Jonas DBE

Officers

Ms Françoise Harris, Treasurer
Ms Katie Allwood Secretary

Structure, Governance and Management

Governing Instrument

The Imperial War Museum Development Trust (the Trust) is a registered charity, number 1146784, and was originally constituted as an exempt charity, by a Declaration of Trust dated 8 September 1969, and updated on 2 April 2024. Under sections 4, 12, 13, 14 and 15 of the Trust Deed, the trustees of the charity are empowered to receive, hold and administer funds or other assets entrusted to them by grant, gift or bequest for purposes appropriate to the functions of the Trust.

At the 7th March 2012, existing trustees agreed a further amendment of the Trust Deed, enabling the reconstitution of the Trust in order to give it independence from the Imperial War Museum. The Charity was registered with the Charity Commission with effect from that date.

Appointment of trustees

The trustees of the Trust are the Director-General of IWM and at least two other persons appointed as trustees by the trustees. No person may be appointed as a trustee if as a result of their appointment the number of museum trustees would equal or exceed the number of independent trustees. The trustees using their powers to appoint trustees shall use their best endeavours to ensure that at any time the number of independent trustees exceeds the number of museum trustees.

Each trustee appointed shall hold office for three years from the date of his appointment but may be appointed any number of times. The revised Deed of Trust includes a requirement that ensures that replacements for the independent trustees are made prior to their retirement, ensuring compliance with the stipulation that the Trust has a majority of independent Trustees.

At the September Board meeting, Trustees approved the reappointment of Mr Wright as Chair of the Development Trust for a further term of one year, and agreed to revisit the membership of the Trust following the completion of the wider governance review being undertaken across all Trustee Committees of the Imperial War Museum.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2025

At the April 2024 Board meeting, Trustees agreed to make update the Development Trust documentation to include that a quorum should consist of two Trustees and the Director-General. This new Deed of Variation was presented to, and approved by, the Board at the April 2025 Meeting.

All new trustees will be trained through an induction with Imperial War Museum.

Organisation

The trustees are ultimately responsible for the policies, activities and assets of the Trust. The Trustees normally meet twice a year to review the developments with regard to the Trust, and make any important decisions. When necessary, the trustees seek advice and support from the Trust's professional advisers including its bankers and auditors. The day to day management of the Trust's activities is performed by the staff of the Imperial War Museum under an operating agreement.

Related parties

None of our trustees or key management personnel received remuneration or other benefit from their work with the charity.

Connected charities

Caro Howell is a trustee of Imperial War Museum Development Trust, Director General of Imperial War Museum, and a Vice President of the American Air Museum in Britain. In 2024/25 £500,000 was given to the de-suspension of large objects at Duxford (2023/24, £119,222 was given to Imperial War Museum, £50,000 to support the third series of the institute Conflicts of Interest podcast, £45,000 to support the War Memorials project, and £24,222 to support the AHRC Early Career Fellowship with Robert Gordon University), and £1.8m (2023/34 - £47,894) was given to the American Air Museum.

No money was received for the General Fund from Imperial War Museum in 2024/25 (2023/24 - £1 million).

Risk Management

The trustees have assessed the current risks to which the Trust is exposed, in particular those relating to the specific operational areas of the charity and its finances, and have established an ongoing system of review. The trustees believe that by monitoring reserve levels, by ensuring controls exist over financial systems, and by examining the operational and business risks faced by the Trust, they have established effective systems to mitigate those risks.

A risk register for the Development Trust has been set up and is regularly presented to Trustees for review. The ratings relating to risk of breaches in law and regulation (in respect of cybercrime and the implementation of GDPR) and the adverse economic climate were endorsed.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2025

Principal risks and uncertainties

Trustees will continue to monitor the finances on a regular basis at their board meetings.

Trustees' responsibilities in relation to the financial statements

The charity trustees are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice (Accounting and Reporting by Charities) (the Charities' SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on and signed on their behalf by



F Harris

Date 25th November 25

Treasurer

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Opinion

We have audited the financial statements of Imperial War Museum Development Trust for the year ended 31 March 2025 which comprise Statement of Financial Activities, Balance Sheet, Statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of the charity's net movement in funds for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder. We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Report of the Trustees. Our opinion on the financial statements does not cover the other

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charity; or
- sufficient accounting records have not been kept; or
- the charity financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees for the financial statements

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charity and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to regulatory requirements for the unincorporated charity, and we considered the extent to which non-compliance might have a

material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities Act 2011 and consider other factors such as the taxation environment.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to revenue and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals, in particular journal entries posted with unusual account combinations or with unusual descriptions; and
- Challenging assumptions and judgements made by management in their critical accounting estimates

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's trustees as a body for our audit work, for this report, or for the opinions we have formed.

HaysMac LLP

HaysMac LLP
Statutory Auditors

10 Queen Street Place
London

Date: 26 November 2025

EC4R 1AG

HaysMac LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

The Imperial War Museum Development Trust
Statement of Financial Activities
for the year to 31st March 2025

	Notes	Unrestricted Funds	Restricted Funds	Total funds for the year to 31st March 2025	Unrestricted Funds	Restricted Funds	Total funds the year to 31st March 2024
		£	£	£	£	£	£
Income							
Grant from Imperial War Museum		-	-	-	1,000,000	-	1,000,000
Donations & gifts		-	-	-	3,513	-	3,513
Rental income		37,696	-	37,696	37,696	-	37,696
Investments	3	136,124	36,800	172,924	122,949	48,222	171,171
Total Income		173,820	36,800	210,620	1,164,158	48,222	1,212,380
Expenditure							
<i>Expenditure on charitable activities</i>							
Grants to Imperial War Museum		500,000	-	500,000	119,222	-	119,222
Grants to American Air Museum		-	80,590	80,590	-	47,894	47,894
Grants to American Air Museum Endowment		-	1,815,978	1,815,978	-	-	-
Other	4	11,896	-	11,896	13,854	-	13,854
Total expenditure		511,896	1,896,568	2,408,464	133,076	47,894	180,970
Net expenditure (income) and net		(338,076)	(1,859,768)	(2,197,844)	1,031,082	328	1,031,410
Gains in investments		34,650	75,929	110,579	228,025	127,779	355,804
Loss on revaluation of land		(570,000)	-	(570,000)	-	-	-
Net movement in funds		(873,426)	(1,783,839)	(2,657,265)	1,259,107	128,107	1,387,214
Reconciliation of funds							
Total funds brought forward		7,566,929	1,783,839	9,350,768	6,307,822	1,655,732	7,963,554
Total funds carried forward		6,693,503	-	6,693,503	7,566,929	1,783,839	9,350,768

The Imperial War Museum Development Trust
Balance Sheet
as at 31st March 2025

	Notes	Unrestricted Funds £	Restricted Funds £	Total funds for the year to 31st March 2025 £	Unrestricted Funds £	Restricted Funds £	Total funds the year to 31st March 2024 £
Fixed Assets:							
Land	5	150,000	-	150,000	720,000	-	720,000
Investments	6	5,683,846	-	5,683,846	3,647,611	1,739,555	5,387,166
		5,833,846	-	5,833,846	4,367,611	1,739,555	6,107,166
Current Assets:							
Cash at bank and in hand		853,460	68,497	921,957	2,119,028	69,282	2,188,310
Debtors	7	18,699	31	18,730	1,088,274	11,917	1,100,191
				-	-		-
		872,159	68,528	940,687	3,207,302	81,199	3,288,501
Liabilities							
Creditors falling due within one year	8	(12,502)	(68,528)	(81,030)	(7,984)	(36,915)	(44,899)
Net current assets		859,657	-	859,657	3,199,318	44,284	3,243,602
Net assets		6,693,503	-	6,693,503	7,566,929	1,783,839	9,350,768
Total charity funds		6,693,503	-	6,693,503	7,566,929	1,783,839	9,350,768

The notes on pages 14 to 18 form part of these financial statements

Chairman
Approved by the Trustees on



25th November 2025

The Imperial War Museum Development Trust
Statement of cash flows 31st March 2025

	2025	2024
	£	£
Cash flows from operating activities		
Net income for the year	(2,657,265)	1,387,214
Gains on investments	(110,579)	(355,804)
Loss on land revaluation	570,000	-
Interest Received	(179,583)	(170,614)
Decrease (Increase) in debtors	1,081,460	(1,063,191)
Increase (Decrease) in creditors	36,131	(11,592)
Net cash (used in) generated by Operating activities	(1,259,836)	(213,987)
Cash flows from investing activities		
Purchase of investments	(2,000,000)	-
Fund management fees	2,505	2,068
Cash withdrawn from investments	1,815,978	-
Dividends and interest received	174,999	170,666
	(6,518)	172,734
Change in cash and cash equivalents	(1,266,354)	(41,253)
Cash & cash equivalents in the year	2,188,311	2,229,564
Cash & cash equivalents at end of year	921,957	2,188,311

The Imperial War Museum Development Trust

Notes to the Accounts

for the year to 31st March 2025

1 Accounting Policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition effective 1 January 2019) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Imperial War Museum Development Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes(s).

Having reviewed the financial position, and the budgets for 2025/26 and 2026/27, the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern for the 12 months from the date of signing these financial statements. Trustees have also revised operational plans and expenditures and have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing these financial statements.

Income

Income consists of donations, investments and rent.

Donations are recognised when the charity becomes legally entitled to the funds, any restrictions attached to the item(s) of income have been met. It is probable that the income will be received and the amount can be reasonably measured.

Rent is received quarterly from a lease held with Imperial War Museum for the land held at Ickleton and included in the quarter in which it is due.

Interest Receivable

Interest on funds held on deposit and at the bank is included when receivable and the amount can be measured reliably by the charity and it is probable that the income will be received.

Expenditure and irrecoverable VAT

Expenditure is recognised on an accruals basis in the period in which they are incurred. It includes related VAT which cannot be reversed. All expenses are allocated to the applicable expenditure headings.

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified under the following headings:

- a. Grants payable to the museum are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- b. Other grants payable are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- c. Other sundry costs.

VAT

The Trust registered for VAT from 1st April 2019 and since then VAT has been accounted for separately.

Debtors

Debtors are recognised at their settlement amount less any provisions for non-recoverability.

The Imperial War Museum Development Trust

Notes to the Accounts

for the year to 31st March 2025

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt.

Fund accounting

Unrestricted general funds are funds which can be used in accordance with the charitable objects at the discretion of the Trustees

Designated funds are designated at the discretion of the trustees in furtherance of the general objectives of the Trust.

Restricted funds are funds subject to specific restrictive conditions imposed by donors or by the purpose of the appeal.

Land

Land purchased at Ickleton was valued on 31 March 2023 by professional valuers Gerald Eve in accordance with the Royal Institute of Chartered Surveyors guidance notes. The land was revalued after an offer of £150,000 to purchase the land was accepted in October 2025.

Investments

Investments are shown at market value in the balance sheet. Changes in the market value are included in the Statement of Financial Activities as realised and unrealised investment gains or losses in the year in which they arise.

2 Donations & Gifts

Includes the following amounts	Unrestricted Funds £	Restricted Funds £	Total 2024/25 £	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £
Grants from Imperial War Museum	-	-	-	1,000,000	-	1,000,000
Trusts & Foundations	-	-	-	3,513	-	3,513
	-	-	-	1,003,513	-	1,003,513

3 Investment income

	Unrestricted Funds £	Restricted Funds £	Total 2024/25 £	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £
Interest receivable						
Dividends / distributions	79,492	36,230	115,722	56,771	47,894	104,665
Interest from deposits	55,120	-	55,120	62,814	-	62,814
Bank interest	1,512	-	1,512	3,364	-	3,364
Sarasin Fees	-	570	570	-	328	328
	136,124	36,800	172,924	122,949	48,221	171,171

The Imperial War Museum Development Trust
Notes to the Accounts
for the year to 31st March 2025

4 Expenditure

	Unrestricted Funds £	Restricted Funds £	Total 2024/25 £	Unrestricted Funds	Restricted Funds	Total 2023/24 £
<i>Expenditure on charitable activities</i>						
Grants to the Museum	500,000	-	500,000	119,222	-	119,222
Grants to the American Air Museum	-	1,896,568	1,896,568	-	47,894	47,894
<i>Support Costs</i>						
IWM service fee	2,000	-	2,000	2,000	-	2,000
Bank and charges	1	-	1	2	-	2
Investment Management Fee	2,505	-	2,505	1,996	-	1,996
Audit	7,390	-	7,390	7,168	-	7,168
Director's Insurance	-	-	-	2,688	-	2,688
	511,896	1,896,568	2,408,464	133,076	47,894	180,970

Governance costs consist of Audit fees of £7,390 (2023/24 -£7,168) as noted above under support costs.

The charity has no employees and is run on a voluntary basis by the Trustees and by way of an operating agreement with Imperial War Museum.

The trustees received no remuneration for their services during the year (2023/24 - nil). No trustees received reimbursements for expenses during the year (2023/24 - nil).

The key management of the charity comprise the trustees. The total remuneration paid to key management personnel was £nil (2023/24 - £nil).

5 Land

Land held at Ickleton	Total 2024/25 £	Total 2023/24 £
Value at 1 April 2024	720,000	720,000
Impairment due to revaluation	(570,000)	-
Value at 31st March 2025	150,000	720,000

In May 2019, the Trust purchased the freehold of 22 acres of farmland at Ickleton, at auction. The site consists of 18 units which used to house the Imperial War Museum's nitrate film collection.

An offer of £150,000 to purchase the land held at Ickleton was received on 24th July 2025. This offer was accepted by IWM, and IWM solicitors Mills and Reeve were instructed to proceed with the sale on October 17th 2025. Following on from this decision, Ickleton was restated to the sale offer, resulting in an immediate impairment of £570,000.

The Imperial War Museum Development Trust
Notes to the Accounts
for the year to 31st March 2025

6 Investments

Listed investments are valued at middle market quotations ruling at the year-end

	Total 2024/25 £	Total 2023/24 £
Market Value at beginning of year	5,387,166	5,033,482
Investment in year	2,000,000	-
Distributions in year	122,952	104,436
Cash withdrawn	(1,934,356)	(104,488)
Fund management fees	(2,495)	(2,068)
Net Change in market value	110,579	355,804
	5,683,846	5,387,166
Invested as follows		
Sarasin Endowments Funds Class A INC	3,997,343	3,780,153
ICS-INS Sterling Liq-Heritage ACC (Blackrock)	1,675,219	1,594,677
Cash	11,284	12,336
	5,683,846	5,387,166
Invested as follows;		
Funds		
Unrestricted	5,683,846	3,647,611
Restricted	-	1,739,555
Total Funds	5,683,846	5,387,166

7 Debtors

	Unrestricted Funds £	Restricted Funds £	Total 2024/25 £	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £
Due within one year						
Accrued Income	18,699	31	18,730	88,274	11,917	100,190
Amounts owed by Imperial War Museum	-	-	-	1,000,000	-	1,000,000
	18,699	31	18,730	1,088,274	11,917	1,100,190

8 Creditors

	Unrestricted Funds £	Restricted Funds £	Total 2024/25 £	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £
Amount owing to AAM	-	68,528	68,528	-	36,915	36,915
Accruals	12,502	-	12,502	7,984	-	7,984
	12,502	68,528	81,030	7,984	36,915	44,899

The Imperial War Museum Development Trust
Notes to the Accounts
for the year to 31st March 2025

9 Statement of Funds	At 1 April 2024 £	Income £	Expenditure £	Unrealised /	Transfer between funds £	At 31 March 2025 £
				Realised gains in investments £		
Unrestricted funds						
General Fund	7,266,929	173,820	(511,896)	(535,350)	300,000	6,693,503
Designated Funds	300,000	-	-	-	(300,000)	-
Total Unrestricted funds	7,566,929	173,820	(511,896)	(535,350)	-	6,693,503
Restricted Funds						
American Air Museum	1,783,839	36,800	(1,896,568)	75,929	-	-
Total restricted funds	1,783,839	36,800	(1,896,568)	75,929	-	-
Total Funds	9,350,768	210,620	(2,408,464)	(459,421)	-	6,693,503

Restricted funds

Funds held on behalf of the American Air Museum in Britain for investment purposes were granted back to the AAM in 2025.

Designated funds

At the October Board meeting, a grant was designated towards the Duxford East Playzone project. Subsequently, at the April Board meeting it was noted that this grant may be reviewed. These funds were undesignated when it was noted that they were not needed for the fully funded project.

10 Connected charities

Imperial War Museum

During the year, £500,000 was approved to be transferred to Imperial War Museum during the year (2023/24 - £119,222). Caro Howell is a Trustee of the Imperial War Museum Development Trust and Director General of Imperial War Museum.

In addition, £nil was received from Imperial War Museum (2023/24 - £1 million).

American Air Museum in Britain

A grant of £1,896,568 (2023/24 - £47,893) was approved to be transferred to the American Air Museum in respect of funds held for investment on behalf of the AAM by the Trust. Caro Howell is a trustee of the Imperial War Museum Development Trust and Vice Chair of the American Air Museum.

THE IMPERIAL WAR MUSEUM DEVELOPMENT TRUST

England & Wales - Charity number 1146784

Accounts

Registered Charity No. 1146784 (England & Wales)

Imperial War Museum Development Trust
Annual Report
And Accounts
for the year ended 31 March 2024

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2024

The Trustees present their Annual Report and the Financial Statements of the charity for the year ended 31st March 2024. The Financial Statements have been prepared in accordance with the accounting policies set out in note 1 to the Accounts and comply with the charity's Trust Deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2015).

Our purpose and activities

The Trustees have referred to the Charity Commission's guidance on public benefit when setting the aims and objectives of the Trust, and in the planning of future activities. In particular, the Trustees have considered how planned activities will contribute towards the aims and objectives they have set.

The main activities and aims of the Trust are set out below. All of the Trust's charitable activities are undertaken to further its charitable purposes for the public benefit.

The Trust was founded in order to acquire artefacts relating to the history and development of warfare and its impact on society; render assistance to the Imperial War Museum ("the Museum") on the preservation, maintenance and repair of objects in the Museum's custody for the purpose of exhibition to the public or for use in study or research; promote the study of the history of warfare and its impact on society, and to improve amenities and facilities for visitors and students at the Museum.

Achievements and performance

During the year £1 million was received from Imperial War Museum, for the General Fund.

The Trustees approved three grants to be paid to Imperial War Museum. In October 2023, a grant was made to the value of £50,000 to support the third series of the Conflicts of Interest podcast, run by the Imperial War Museum Institute. At the November Board meeting the Trustees approved a grant to the value of £45,000, to continue to support the work of the War Memorials project, and to the value of £24,222, to support the AHRC's Early Career Fellowship with Robert Gordon University. In addition, approved out of session, in October 2023, a grant of up to £300,000 was approved towards the Imperial War Museum Duxford Masterplan's east-side Playzone, to cover any shortfall in funding for the project. At the time of the accounts, this grant has been designated to the project.

In addition a grant of £10,979 was approved to be paid to the American Air Museum in Britain.

At the July Board meeting, Trustees acknowledged Mr Card's last Development Trust meeting before his retirement in the summer. On behalf of the Trustees, the Chair thanked Mr Card for his commitment and dedication to the IWM and the Development Trust.

Reserves policy

The Trustees' policy is to maintain a level of reserves which will provide a stable basis for its continuing activities while at the same time ensuring excessive funds are not accumulated.

The Balance Sheet shows a total fund balance of £9,350,768 of which £1,783,838 is restricted for the American Air Museum in Britain. The unrestricted balance of £7,566,930 equates to the free reserves of the Trust as at 31st March 2024. The Trustees consider this to be an adequate level for the current needs of the Trust.

The reserves policy of the trust is reviewed by the Trustees at its Board meetings.

Fundraising Policy

The Trust receives income during the year from the American Air Museum in Britain, for investment, and from other sources from time to time, including the Imperial War Museum and Trusts and Foundations, as well as bequests.

The Imperial War Museums' Development Team are available to inform and support any fundraising activities of the Trust, as part of the operating agreement held with Imperial War Museum. The team is committed to work to a best practice framework and are members of the Institute of Fundraising. The team do everything possible to meet the needs of potential supporters and protect vulnerable people. In particular, they comply with the Code of Fundraising Practice and all relevant data protection laws. No instances of non-compliance have been identified during the year.

The Charity aims to respond to all complaints individually and in a timely manner. All complaints inform and influence the Trust's approach to fundraising. During the year, the Development Trust was not notified by the Charity Commission of any complaints.

Investment Review and Policy

Trustees review cash investments for both the restricted and for the unrestricted funds at each Board meeting.

Plans for future periods

Ickleton

In May 2019, the trustees of the Trust purchased the freehold, at auction, of 4.5 hectares of farmland at Ickleton, on which 18 units, which previously housed the Imperial War Museum's nitrate film collection, sit. The tenancy agreement with Imperial War Museum was rolled over to the Trust on its existing terms, and the Museum is now paying rent to the Trust.

Under Charity Commission rules, Trustees have a duty to maximise their investment in the land purchased at Ickleton. An options appraisal for plans going forward with the site are to be presented to the Board for discussion at the Autumn 2024 meeting.

Charitable Grants

During the year Trustees expressed the need to ensure that the Trust continues to make charitable contributions to projects on an ongoing basis. At the April 2024 Board meeting, Trustees encouraged teams to put proposals for projects and programmes forward for consideration. Whilst being mindful of the large projects coming down the line for which match funding may be required, Trustees specifically requested ideas which are related to digital, immersive, or experiential initiatives. A firmer idea of the smaller-scale grant opportunities will be presented in time for the Autumn Board meeting for Trustees to consider.

Assessment of Going Concern

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. Having reviewed the financial position, and the forecast for 2024/25, the Trustees consider that there are no material uncertainties about the charity's ability as a going concern for 12 months from the date of the signing of these financial statements. Trustees have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

Reference and administrative details

Charity Registration number 1146784

Registered address Imperial War Museum
Lambeth Road
London SE1 6HZ

Our advisors

Independent auditors Moore Kingston Smith LLP
9 Appold Street
London EC2A 2AP

Bankers Barclays Bank
1 Churchill Place
London E14 5HP

Investment Managers Sarasin Investment Funds Limited
Juxton House
100 St Paul's Churchyard
London EC4M 8BU

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2024

Trustees

The trustees and officers serving during the year and since the year end up until the date of signing were as follows:

Mr Tom Wright CBE (Chair)
Mr Keith Cameron
Ms Caro Howell MBE (from 5 July 2023)
Dame Judith Mayhew Jonas DBE

Officers

Mr Jon Card ACA Treasurer (until 30 September 2023)
Ms Françoise Harris, Treasurer (from 1 October 2023)
Ms Katie Allwood Secretary

Structure, Governance and Management

Governing Instrument

The Imperial War Museum Development Trust (the Trust) is a registered charity, number 1146784, and was originally constituted as an exempt charity, by a Declaration of Trust dated 8 September 1969, and updated on 2 June 2004. Under sections 4, 12, 13, 14 and 15 of the Trust Deed, the trustees of the charity are empowered to receive, hold and administer funds or other assets entrusted to them by grant, gift or bequest for purposes appropriate to the functions of the Trust.

At the 7th March 2012, existing trustees agreed a further amendment of the Trust Deed, enabling the reconstitution of the Trust in order to give it independence from the Imperial War Museum. The Charity was registered with the Charity Commission with effect from that date.

Appointment of trustees

The trustees of the Trust are the Director-General of IWM and at least two other persons appointed as trustees by the trustees. No person may be appointed as a trustee if as a result of their appointment the number of museum trustees would equal or exceed the number of independent trustees. The trustees using their powers to appoint trustees shall use their best endeavours to ensure that at any time the number of independent trustees exceeds the number of museum trustees.

Each trustee appointed shall hold office for three years from the date of his appointment but may be appointed any number of times. The revised Deed of Trust includes a requirement that ensures that replacements for the independent trustees are made prior to their retirement, ensuring compliance with the stipulation that the Trust has a majority of independent Trustees. At the April 2024 Board meeting, Trustees agreed to make update the Development Trust documentation to include that a quorum should consist of two Trustees and the Director-General.

All new trustees will be trained through an induction with Imperial War Museum.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2024

Organisation

The trustees are ultimately responsible for the policies, activities and assets of the Trust. The Trustees normally meet twice a year to review the developments with regard to the Trust, and make any important decisions. When necessary, the trustees seek advice and support from the Trust's professional advisers including its bankers and auditors. The day to day management of the Trust's activities is performed by the staff of the Imperial War Museum under an operating agreement.

Related parties

None of our trustees or key management personnel received remuneration or other benefit from their work with the charity.

Connected charities

Caro Howell is a trustee of Imperial War Museum Development Trust, Director General of Imperial War Museum, and a Vice President of the American Air Museum in Britain. In 2023/24, £119,222 was given to Imperial War Museum, £50,000 to support the third series of the institute Conflicts of Interest podcast, £45,000 to support the War Memorials project, and £24,222 to support the AHRC Early Career Fellowship with Robert Gordon University (2022/23, £750,000 towards the Blavatnik Art, Film and Photography Gallies at Imperial War Museum, London, £45,000 to support the War Memorials project), and £47,894 (2022/23 - £46,283) was given to the American Air Museum.

In addition, £1 million was received for the General Fund from Imperial War Museum (2022/23 - £4 million).

Risk Management

The trustees have assessed the current risks to which the Trust is exposed, in particular those relating to the specific operational areas of the charity and its finances, and have established an ongoing system of review. The trustees believe that by monitoring reserve levels, by ensuring controls exist over financial systems, and by examining the operational and business risks faced by the Trust, they have established effective systems to mitigate those risks.

A risk register for the Development Trust has been set up and is regularly presented to Trustees for review. The ratings relating to risk of breaches in law and regulation (in respect of cybercrime and the implementation of GDPR) and the adverse economic climate were endorsed.

Principal risks and uncertainties

Trustees will continue to monitor the finances on a regular basis at their board meetings.

Trustees' responsibilities in relation to the financial statements

The charity trustees are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2024

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice (Accounting and Reporting by Charities) (the Charities' SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on and signed on their behalf by



F Harris

Date 17/10/2024

Treasurer

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Opinion

We have audited the financial statements of the Imperial War Museum Development Trust for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page [x], the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

- obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

**Independent Auditor’s Report to the Trustees of The Imperial War Museum
Development Trust**

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP

Date: 21 October 2024

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Moore Kingston Smith LLP, Statutory auditor

9 Appold Street
London
EC2A 4AP

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

The Imperial War Museum Development Trust
Statement of Financial Activities
for the 12 months to 31st March 2024

	Notes	Unrestricted Funds £	Restricted Funds £	Total funds for the year to 31st March 2024 £	Unrestricted Funds £	Restricted Funds £	Total funds the year to 31st March 2023 £
Income							
Grant from Imperial War Museum		1,000,000	-	1,000,000	4,000,000	-	4,000,000
Donations & gifts		3,513	-	3,513	10,201	-	10,201
Rental income		37,696	-	37,696	37,696	-	37,696
Investments	3	122,949	48,222	171,171	55,138	46,383	101,521
Total Income		1,164,158	48,222	1,212,380	4,103,035	46,383	4,149,418
Expenditure							
<i>Expenditure on charitable activities</i>							
Grants to Imperial War Museum		119,222	-	119,222	795,000	-	795,000
Other Grants		-	47,894	47,894	-	46,283	46,283
<i>Other</i>	4	13,854	-	13,854	14,712	-	14,712
Total expenditure		133,076	47,894	180,970	809,712	46,283	855,995
Net income and net movement in funds for the year		1,031,082	328	1,031,410	3,293,323	100	3,293,423
Unrealised losses in investments		228,025	127,779	355,804	(103,691)	(102,548)	(206,239)
Unrealised gain in market value of land		-	-	-	88,968	-	88,968
Net movement in funds		1,259,107	128,107	1,387,214	3,278,599	(102,448)	3,176,151
Reconciliation of funds							
Total funds brought forward		6,307,822	1,655,732	7,963,554	3,029,223	1,758,180	4,787,403
Total funds carried forward		7,566,929	1,783,839	9,350,768	6,307,822	1,655,732	7,963,554

All recognised gains and losses are included in the statement of financial activities.

The results for the year related to continuing operations.

The Imperial War Museum Development Trust
Balance Sheet
To 31st March 2024

	Notes	Total funds for the year to 31st March 2024			Unrestricted Funds		Restricted Funds		Total funds the year to 31st March 2023	
		£	£	£	£	£	£	£	£	£
Fixed Assets:										
Land	5	720,000	-	720,000		720,000		-		720,000
Investments	6	3,647,611	1,739,555	5,387,166		3,422,054		1,611,428		5,033,482
		4,367,611	1,739,555	6,107,166		4,142,054		1,611,428		5,753,482
Current Assets:										
Cash at bank and in hand		2,119,028	69,282	2,188,310		2,150,788		78,776		2,229,564
Debtors	7	1,088,274	11,917	1,100,191		25,188		11,811		36,999
		3,207,302	81,199	3,288,501		2,175,976		90,587		2,266,563
Liabilities										
Creditors falling due within one year	8	(7,984)	(36,915)	(44,899)		(10,208)		(46,283)		(56,491)
Net current assets		3,199,318	44,284	3,243,602		2,165,768		44,304		2,210,072
Net assets		7,566,929	1,783,839	9,350,768		6,307,822		1,655,732		7,963,554
The funds of the charity										
Total charity funds		7,566,929	1,783,839	9,350,768		6,307,822		1,655,732		7,963,554

The notes on pages 12 to 14 form part of these financial statements

Chairman

Sen Vignar

Approved by the Trustees on

17/10/2024

The Imperial War Museum Development Trust
Statement of cash flows 31st March 2024

	2024 £	2023 £
Cash flows from operating activities		
Net income for the year	1,031,410	3,293,423
Interest Received	(170,614)	(101,521)
Increase in debtors	(1,063,191)	214
Decrease in creditors	(11,592)	1,667
Net cash (used in) generated by Operating activities	(213,987)	3,193,784
Cash flows from investing activities		
Purchase of investments	-	(1,500,000)
Fund management fees	2,068	(197)
Dividends and interest received	170,666	101,521
	172,734	(1,398,676)
Change in cash and cash equivalents		
Cash & cash equivalents in the year	(41,253)	1,795,107
Cash & cash equivalents at end of year	2,229,564	434,456
	2,188,311	2,229,564

The Imperial War Museum Development Trust

Notes to the Accounts

for the 12 months to 31st March 2024

1 Accounting Policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Imperial War Museum Development Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes(s).

Having reviewed the financial position, and the budgets for 2023/24 and 2024/25, the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern for the 12 months from the date of signing these financial statements. Trustees have also revised operational plans and expenditures and have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing these financial statements.

Income

Income consists of donations, investments and rent.

Donations are recognised when the charity becomes legally entitled to the funds, any restrictions attached to the item(s) of income have been met. It is probable that the income will be received and the amount can be reasonably measured.

Rent is received quarterly from a lease held with Imperial War Museum for the land held at Ickleton and included in the quarter in which it is

Interest Receivable

Interest on funds held on deposit and at the bank is included when receivable and the amount can be measured reliably by the charity and it is probable that the income will be received.

Expenditure and irrecoverable vat

Expenditure is recognised on an accruals basis in the period in which they are incurred. It includes related VAT which cannot be reversed. All expenses are allocated to the applicable expenditure headings.

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified under the following headings:

- a. Grants payable to the museum are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- b. Other grants payable are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- c. Other sundry costs.

VAT

The Trust registered for VAT from 1st April 2019 and since then VAT has been accounted for separately.

Debtors

Debtors are recognised at their settlement amount less any provisions for non-recoverability. They have been discounted to the present value of the future cash receipt where such discounting is material.

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt.

Fund accounting

Unrestricted general funds are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated funds are designated at the discretion of the trustees in furtherance of the general objectives of the Trust.

Restricted funds are funds subject to specific restrictive conditions imposed by donors or by the purpose of the appeal.

The Imperial War Museum Development Trust
Notes to the Accounts
for the 12 months to 31st March 2024

Land

Land purchased at Ickleton was revalued on 31 March 2023 by professional valuers Gerald Eve in accordance with the Royal Institute of Chartered Surveyors guidance notes.

Investments

Investments are shown at market value in the balance sheet. Changes in the market value are included in the Statement of Financial Activities as realised and unrealised investment gains or losses in the year in which they arise.

2 Donations & Gifts

Includes the following amounts	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £
Grants from Imperial War Museum	1,000,000	-	1,000,000	4,000,000	-	4,000,000
Trusts & Foundations	3,513	-	3,513	10,201	-	10,201
	1,003,513	-	1,003,513	4,010,201	-	4,010,201

3 Investment income

	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £
Interest receivable						
Dividends / distributions	56,771	47,894	104,665	54,514	46,283	100,797
Interest from deposits	62,814	-	62,814	-	-	-
Bank interest	3,364	-	3,364	527	-	527
Sarasin Fees	-	328	328	97	100	197
	122,949	48,222	171,171	55,138	46,383	101,521

4 Expenditure

	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £
<i>Expenditure on charitable activities</i>						
Grants to the Museum	119,222	-	119,222	795,000	-	795,000
Grants to the American Air Museum	-	47,894	47,894	-	46,283	46,283
<i>Other costs</i>						
IWM service fee	2,000	-	2,000	2,000	-	2,000
Bank and charges	2	-	2	34	-	34
Investment Management Fee	1,996	-	1,996	-	-	-
Audit	7,168	-	7,168	7,668	-	7,668
Other	-	-	-	36	-	36
Legal fees	-	-	-	4,176	-	4,176
Director's Insurance	2,688	-	2,688	798	-	798
	133,076	47,894	180,970	809,712	46,283	855,995

The charity has no employees and is run on a voluntary basis by the Trustees and by way of an operating agreement with Imperial War Museum.

The trustees received no remuneration for their services during the year (2022/23 - nil). No trustees received reimbursements for expenses during the year (2022/23 - nil).

The key management of the charity comprise the trustees. The total remuneration paid to key management personnel was £nil (2022/23 - £nil).

5 Land

Land held at Ickleton

Total 2023/24 £	Total 2022/23 £
720,000	720,000

In May 2019, the Trust purchased the freehold of 22 acres of farmland at Ickleton, at auction. The site consists of 18 units which used to house the Imperial War Museum's nitrate film collection.

The Imperial War Museum Development Trust
Notes to the Accounts

6 Investments

Listed investments are valued at middle market quotations ruling at the year-end

	Total 2023/24 £	Total 2022/23 £
Market Value at beginning of year	5,033,482	3,739,524
Investment in year	-	1,500,000
Distributions in year	104,436	100,797
Cash withdrawn	(104,488)	(100,797)
Fund management fees	(2,068)	197
Net Change in market value	355,804	(206,239)
	<u>5,387,166</u>	<u>5,033,482</u>
Invested as follows		
Sarasin Endowments Funds Class A INC	3,780,153	3,502,220
ICS-INS Sterling Liq-Heritage ACC (Blackrock)	1,594,677	1,516,806
Cash	12,336	14,456
	<u>5,387,166</u>	<u>5,033,482</u>

Invested as follows;

Funds		
Unrestricted	3,647,611	3,422,054
Restricted	1,739,555	1,611,428
Total Funds	<u>5,387,166</u>	<u>5,033,482</u>

7 Debtors

	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £
Due within one year						
Accrued Income	88,274	11,917	100,190	25,188	11,811	36,999
Amounts owed by Imperial War Museum	1,000,000	-	1,000,000	-	-	-
	<u>1,088,274</u>	<u>11,917</u>	<u>1,100,190</u>	<u>25,188</u>	<u>11,811</u>	<u>36,999</u>

8 Creditors

	Unrestricted Funds £	Restricted Funds £	Total 2023/24 £	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £
Amount owing to AAM	-	36,915	36,915	-	46,283	46,283
Accruals	7,984	-	7,984	10,208	-	10,208
	<u>7,984</u>	<u>36,915</u>	<u>44,899</u>	<u>10,208</u>	<u>46,283</u>	<u>56,491</u>

9 Statement of Funds

	At 1 April 2023 £	Income £	Expenditure £	Unrealised gains in investments £	Transfer between funds £	At 31 March 2024 £
Unrestricted funds						
General Fund	6,307,822	1,164,158	(133,076)	228,025	(300,000)	7,266,929
Designated Funds	-	-	-	-	300,000	300,000
Total Unrestricted funds	<u>6,307,822</u>	<u>1,164,158</u>	<u>(133,076)</u>	<u>228,025</u>	<u>-</u>	<u>7,566,929</u>
Restricted Funds						
American Air Museum	1,655,732	48,222	(47,894)	127,779	-	1,783,839
Total restricted funds	<u>1,655,732</u>	<u>48,222</u>	<u>(47,894)</u>	<u>127,779</u>	<u>-</u>	<u>1,783,839</u>
Total Funds	<u>7,963,554</u>	<u>1,212,380</u>	<u>(180,971)</u>	<u>355,804</u>	<u>-</u>	<u>9,350,768</u>

Restricted funds

Funds are held on behalf of the American Air Museum in Britain for investment purposes.

Designated funds

At the October Board meeting, a grant was designated towards the Duxford East Playzone project. Subsequently, at the April Board meeting it was noted that this grant maybe reviewed.

10 Connected charities

Imperial War Museum

During the year, £119,222 was approved to be transferred to Imperial War Museum during the year (2022/23 - £795,000). Caro Howell is a Trustee of the Imperial War Museum Development Trust and Director General of Imperial War Museum.

In addition, £1 million was received from Imperial War Museum (2022/23 - £4 million).

American Air Museum in Britain

A grant of £47,893 (2022/23 - £46,283) was approved to be transferred to the American Air Museum. Caro Howell is a trustee of the Imperial War Museum Development Trust and a Vice President of the American Air Museum.

THE IMPERIAL WAR MUSEUM DEVELOPMENT TRUST

England & Wales - Charity number 1146784

Accounts

Registered Charity No. 1146784 (England & Wales)

Imperial War Museum Development Trust
Annual Report
And Accounts
for the year ended 31 March 2023

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2023

The Trustees present their Annual Report and the Financial Statements of the charity for the year ended 31st March 2023. The Financial Statements have been prepared in accordance with the accounting policies set out in note 1 to the Accounts and comply with the charity's Trust Deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2015).

Our purpose and activities

The Trustees have referred to the Charity Commission's guidance on public benefit when setting the aims and objectives of the Trust, and in the planning of future activities. In particular, the Trustees have considered how planned activities will contribute towards the aims and objectives they have set.

The main activities and aims of the Trust are set out below. All of the Trust's charitable activities are undertaken to further its charitable purposes for the public benefit.

The Trust was founded in order to acquire artefacts relating to the history and development of warfare and its impact on society; render assistance to the Imperial War Museum ("the Museum") on the preservation, maintenance and repair of objects in the Museum's custody for the purpose of exhibition to the public or for use in study or research; promote the study of the history of warfare and its impact on society, and to improve amenities and facilities for visitors and students at the Museum.

Achievements and performance

During the year £4 million was received from Imperial War Museum, for the General Fund, of which £1.5 million was invested with the Sarasin Cash Fund with Blackrock. The Laurence Misner Trust also granted £10,000 to the General Fund.

The Trustees approved two grants to be paid to Imperial War Museum. In July 2022, a grant was made to the value of £45,000 to support the work of the War Memorials project. In October 2022, a grant of £750,000 was approved towards the creation of the new Blavatnik Art, Film and Photographs Galleries at Imperial War Museum, London, to be opened in the autumn of 2023. In addition a grant of £35,434 was approved to be paid to the American Air Museum in Britain.

Dame Diane Lees stepped down as Director-General of the IWM in March 2023 and as a consequence as a Trustee of the IWM Development Trust. Trustees offered their thanks and appreciation for Dame Diane's transformation of IWM and trusteeship of the Trust over the course of her 14-year tenure

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2023

Reserves policy

The Trustees' policy is to maintain a level of reserves which will provide a stable basis for its continuing activities while at the same time ensuring excessive funds are not accumulated.

The Balance Sheet shows a total fund balance of £7,963,554 of which £1,655,732 is restricted for the American Air Museum in Britain. The unrestricted balance of £6,307,822 equates to the free reserves of the Trust as at 31st March 2023. The Trustees consider this to be an adequate level for the current needs of the Trust.

The reserves policy of the trust is reviewed by the Trustees at its Board meetings.

Fundraising Policy

The Trust receives income during the year from the American Air Museum in Britain, for investment, and from other sources from time to time, including the Imperial War Museum and Trusts and Foundations, as well as bequests.

The Imperial War Museums' Development Team are available to inform and support any fundraising activities of the Trust, as part of the operating agreement held with Imperial War Museum. The team is committed to work to a best practice framework and are members of the Institute of Fundraising. The team do everything possible to meet the needs of potential supporters and protect vulnerable people. In particular, they comply with the Code of Fundraising Practice and all relevant data protection laws. No instances of non-compliance have been identified during the year.

The Charity aims to respond to all complaints individually and in a timely manner. All complaints inform and influence the Trust's approach to fundraising. During the year, the Development Trust was not notified by the Charity Commission of any complaints.

Investment Review and Policy

Trustees review cash investments for both the restricted and for the unrestricted funds at each Board meeting.

Plans for future periods

Ickleton

In May 2019, the trustees of the Trust purchased the freehold, at auction, of 22 acres of farmland at Ickleton, on which 18 units, which previously housed the Imperial War Museum's nitrate film collection, sit. The tenancy agreement with Imperial War Museum was rolled over to the Trust on its existing terms, and the Museum is now paying rent to the Trust.

Under Charity Commission rules, Trustees have a duty to maximise their investment in the land purchased at Ickleton, and plans for the site have been discussed at each Board meeting.

Charitable Grants

During the year Trustees expressed the need ensure that the Trust continues to make charitable contributions to projects on an ongoing basis. An opportunity will arise in 2023-24 for the Trust to

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2023

make a grant to help progress the implementation of the masterplan at IWM Duxford. Trustees have agreed that a Board meeting be held at Imperial War Museum Duxford in 2023-24 which should include a masterplan tour.

Assessment of Going Concern

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. Having reviewed the financial position, and the forecast for 2023/24, the Trustees consider that there are no material uncertainties about the charity's ability as a going concern for 12 months from the date of the signing of these financial statements. Trustees have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

Reference and administrative details

Charity Registration number 1146784

Registered address Imperial War Museum
Lambeth Road
London SE1 6HZ

Our advisors

Independent auditors Moore Kingston Smith LLP
9 Appold Street
London EC2A 2AP

Bankers Barclays Bank
1 Churchill Place
London E14 5HP

Investment Managers Sarasin Investment Funds Limited
Juxton House
100 St Paul's Churchyard
London EC4M 8BU

Trustees

The trustees and officers serving during the year and since the year end up until the date of signing were as follows:

Mr Tom Wright CBE (Chair)
Mr Keith Cameron (from 6 July 2022)
Dame Diane Lees DBE FMA FRSA (Director-General) ex officio (to 31st March 2023)
Dame Judith Mayhew Jonas DBE

Officers

Mr Jon Card ACA (Treasurer)

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2023

Ms Katie Allwood (Secretary from May 2022)

Structure, Governance and Management

Governing Instrument

The Imperial War Museum Development Trust (the Trust) is a registered charity, number 1146784, and was originally constituted as an exempt charity, by a Declaration of Trust dated 8 September 1969, and updated on 2 June 2004. Under sections 4, 12, 13, 14 and 15 of the Trust Deed, the trustees of the charity are empowered to receive, hold and administer funds or other assets entrusted to them by grant, gift or bequest for purposes appropriate to the functions of the Trust.

At the 7th March 2012, existing trustees agreed a further amendment of the Trust Deed, enabling the reconstitution of the Trust in order to give it independence from the Imperial War Museum. The Charity was registered with the Charity Commission with effect from that date.

Appointment of trustees

The trustees of the Trust are the Director-General of IWM and at least two other persons appointed as trustees by the trustees. No person may be appointed as a trustee if as a result of their appointment the number of museum trustees would equal or exceed the number of independent trustees. The trustees using their powers to appoint trustees shall use their best endeavours to ensure that at any time the number of independent trustees exceeds the number of museum trustees.

Each trustee appointed shall hold office for three years from the date of his appointment but may be appointed any number of times. The revised Deed of Trust includes a requirement that ensures that replacements for the independent trustees are made prior to their retirement, ensuring compliance with the stipulation that the Trust has a majority of independent Trustees.

All new trustees will be trained through an induction with Imperial War Museum.

Organisation

The trustees are ultimately responsible for the policies, activities and assets of the Trust. The Trustees normally meet twice a year to review the developments with regard to the Trust, and make any important decisions. When necessary, the trustees seek advice and support from the Trust's professional advisers including its bankers and auditors. The day to day management of the Trust's activities is performed by the staff of the Imperial War Museum under an operating agreement.

Related parties

None of our trustees or key management personnel received remuneration or other benefit from their work with the charity.

Connected charities

Imperial War Museum Development Trust

Report of the trustees

For the year ended 31 March 2023

Dame Diane Lees is a trustee of Imperial War Museum Development Trust, Director General of Imperial War Museum, and a Vice President of the American Air Museum in Britain. In 2022/23, £795,000 was given to Imperial War Museum, £750,000 towards the Blavatnik Art, Film and Photography Gallies at Imperial War Museum, London, and £45,000 to support the War Memorials project (2021/22, £30,000 towards the salary of Specialist Network post), and £46,283 (2021/22 - £45,557) was given to the American Air Museum.

In addition, £4 million was received for the General Fund from Imperial War Museum (2021/22 - £nil).

Risk Management

The trustees have assessed the current risks to which the Trust is exposed, in particular those relating to the specific operational areas of the charity and its finances, and have established an ongoing system of review. The trustees believe that by monitoring reserve levels, by ensuring controls exist over financial systems, and by examining the operational and business risks faced by the Trust, they have established effective systems to mitigate those risks.

A risk register for the Development Trust has been set up and is regularly presented to Trustees for review. The ratings relating to risk of breaches in law and regulation (in respect of cybercrime and the implementation of GDPR) and the adverse economic climate were endorsed.

Principal risks and uncertainties

Trustees will continue to monitor the finances on a regular basis at their board meetings.

Trustees' responsibilities in relation to the financial statements

The charity trustees are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice (Accounting and Reporting by Charities) (the Charities' SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2023

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on and signed on their behalf by



J M Card ACA

Treasurer

Date

5 July 2023.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Opinion

We have audited the financial statements of the Imperial War Museum Development Trust for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Charities Act 2011

In our opinion, based on the work undertaken in the course of the audit:

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

-
- the information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
 - the trustees' annual report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charitable company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charitable company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Moore Kingston Smith LLP

Date: 6 July 2023...

.....
Moore Kingston Smith LLP, Statutory Auditor

9 Appold Street
London
EC2A 2AP

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006

The Imperial War Museum Development Trust
Statement of Financial Activities
for the 12 months to 31st March 2023

	Unrestricted Funds £	Restricted Funds £	Total funds the year to 31st March 2023 £	Unrestricted Funds £	Restricted Funds £	Total funds the year to 31st March 2022 £
Income						
Donations & gifts	4,010,201	-	4,010,201	10,264	32,237	42,501
Rental income	37,696	-	37,696	37,696	-	37,696
Investments	55,138	46,383	101,521	53,679	45,930	99,609
Total Income	4,103,035	46,383	4,149,418	101,639	78,167	179,806
Expenditure						
<i>Expenditure on charitable activities</i>						
Grants to Imperial War Museum	795,000	-	795,000	30,000	-	30,000
Other Grants	-	46,283	46,283	20,000	45,557	65,557
Other	14,712	-	14,712	12,923	-	12,923
Total expenditure	809,712	46,283	855,995	62,923	45,557	108,480
Net income and net movement in funds for the	3,293,323	100	3,293,423	38,716	32,610	71,326
Unrealised losses in investments	(103,691)	(102,548)	(206,239)	42,485	36,169	78,654
Unrealised gain in market value of land	88,968	-	88,968	-	-	-
Net movement in funds	3,278,599	(102,448)	3,176,151	81,201	68,779	149,980
Reconciliation of funds						
Total funds brought forward	3,029,223	1,758,180	4,787,403	2,948,022	1,689,401	4,637,423
Total funds carried forward	6,307,822	1,655,732	7,963,554	3,029,223	1,758,180	4,787,403

All recognised gains and losses are included in the statement of financial activities.
The results for the year related to continuing operations.

The Imperial War Museum Development Trust
Balance Sheet
To 31st March 2023

	Unrestricted Funds £	Restricted Funds £	Total funds the year to 31st March 2023 £	Unrestricted Funds £	Restricted Funds to 31st March 2022 £	Total for the year £
Fixed Assets:						
Land	720,000	-	720,000	631,032	-	631,032
Investments	3,422,054	1,611,428	5,033,482	2,025,648	1,713,876	3,739,524
	4,142,054	1,611,428	5,753,482	2,656,680	1,713,876	4,370,556
Current Assets:						
Cash at bank and in hand	2,150,788	78,776	2,229,564	356,406	78,050	434,456
Debtors	25,188	11,811	36,999	25,402	11,811	37,213
	2,175,976	90,587	2,266,563	381,808	89,861	471,670
Liabilities						
Creditors falling due within one year	(10,208)	(46,283)	(56,491)	(9,266)	(45,557)	(54,823)
Net current assets	2,165,768	44,304	2,210,072	372,542	44,304	416,847
Net assets	6,307,822	1,655,732	7,963,554	3,029,223	1,758,180	4,787,403
The funds of the charity						
Total charity funds	6,307,822	1,655,732	7,963,554	3,029,223	1,758,180	4,787,403

J. Paul 5 July 2023



Jon Cord Deputy Director Imperial War
Museum
approved by Trustees 5th July 2023.

The Imperial War Museum Development Trust
Statement of cash flows 31st March 2023

	2023 £	2022 £
Cash flows from operating activities		
Net income for the year	3,293,423	71,326
Interest Received	(101,521)	(99,609)
Decrease in debtors	214	1,319
Decrease in creditors	1,667	(2,520)
Net cash (used in) generated by Operating activities	3,193,784	(29,484)
Cash flows from investing activities		
Purchase of investments	(1,500,000)	-
Fund management fees	(197)	(474)
Dividends and interest received	101,521	99,609
	(1,398,676)	99,135
Change in cash and cash equivalents		
Cash & cash equivalents in the year	1,795,107	69,651
Cash & cash equivalents at end of year	434,456	364,806
	2,229,564	434,456

1 Accounting Policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Imperial War Museum Development Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes(s).

Having reviewed the financial position, and the budgets for 2022/23 and 2023/24, the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern for the 12 months from the date of signing these financial statements. Trustees have also revised operational plans and expenditures and have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing these financial statements.

Income

Income consists of donations, investments and rent.

Donations are recognised when the charity becomes legally entitled to the funds, any restrictions attached to the item(s) of income have been met. It is probable that the income will be received and the amount can be reasonably measured.

Rent is received quarterly from a lease held with Imperial War Museum for the land held at Ickleton and included in the quarter in which it is due.

Interest Receivable

Interest on funds held on deposit and at the bank is included when receivable and the amount can be measured reliably by the charity and it is probable that the income will be received.

Expenditure and irrecoverable vat

Expenditure is recognised on an accruals basis in the period in which they are incurred. It includes related VAT which cannot be reversed. All expenses are allocated to the applicable expenditure headings.

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified under the following headings:

- a. Grants payable to the museum are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- b. Other grants payable are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- c. Other sundry costs.

VAT

The Trust registered for VAT from 1st April 2019 and since then VAT has been accounted for separately.

Debtors

Debtors are recognised at their settlement amount less any provisions for non-recoverability. They have been discounted to the present value of the future cash receipt where such discounting is material.

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt.

Fund accounting

Unrestricted general funds are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated funds are designated at the discretion of the trustees in furtherance of the general objectives of the Trust.

Restricted funds are funds subject to specific restrictive conditions imposed by donors or by the purpose of the appeal.

The Imperial War Museum Development Trust
Notes to the Accounts
for the 12 months to 31st March 2023

Land

Land purchased at Ickleton was revalued on 31 March 2023 by professional valuers Gerald Eve in accordance with the Royal Institute of Chartered Surveyors guidance notes.

Investments

Investments are shown at market value in the balance sheet. Changes in the market value are included in the Statement of Financial Activities as realised and unrealised investment gains or losses in the year in which they arise.

2 Donations & Gifts

Includes the following amounts	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £
Grants from Imperial War Museum	4,000,000	-	4,000,000	-	-	-
Grants from American Air Museum in Britain	-	-	-	-	32,237	32,237
Trusts & Foundations	10,201	-	10,201	10,264	-	10,264
	4,010,201	-	4,010,201	10,264	32,237	42,501

3 Investment income

	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £
Interest receivable						
Dividends / distributions	54,514	46,283	100,797	53,538	45,557	99,095
Bank interest	527	-	527	12	-	12
Sarasin Fees	97	100	197	129	373	502
	55,138	46,383	101,521	53,679	45,930	99,609

4 Expenditure

	Unrestricted Funds £	Restricted Funds £	Total 2022/23 £	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £
<i>Expenditure on charitable activities</i>						
Grants to the Museum	795,000	-	795,000	30,000	-	30,000
Grants to the Imperial War Museum Foundation	-	-	-	20,000	-	20,000
Grants to the American Air Museum	-	46,283	46,283	-	45,557	45,557
<i>Other costs</i>						
IWM service fee	2,000	-	2,000	2,000	-	2,000
Bank and charges	34	-	34	3	-	3
Audit	7,668	-	7,668	7,624	-	7,624
Other	36	-	36	(34)	-	34
Legal fees	4,176	-	4,176	2,250	-	2,250
Director's Insurance	798	-	798	1,080	-	1,080
	809,712	46,283	855,995	62,923	45,557	108,480

The charity has no employees and is run on a voluntary basis by the Trustees and by way of an operating agreement with Imperial War Museum.

The trustees received no remuneration for their services during the year (2021/22 - nil). No trustees received reimbursements for expenses during the year (2021/22 - nil).

The key management of the charity comprise the trustees. The total remuneration paid to key management personnel was £nil (2021/22 - £nil).

5 Land

Land held at Ickleton

2022/23 £	2021/22 £
720,000	631,032

In May 2019, the Trust purchased the freehold of 22 acres of farmland at Ickleton, at auction. The site consists of 18 units which used to house the Imperial War Museum's nitrate film collection.

6 Investments

Listed investments are valued at middle market quotations ruling at the year-end

	Total 2022/23	Total 2021/22
	£	£
Market Value at beginning of year	3,739,524	3,660,396
Investment in year	1,500,000	-
Distributions in year	100,797	99,095
Cash withdrawn	(100,797)	(99,095)
Fund management fees	197	474
Net Change in market value	(206,239)	78,654
	<u>5,033,482</u>	<u>3,739,524</u>

Invested as follows

Sarasin Endowments Funds Class A INC	3,502,220	3,725,916
ICS-INS Sterling Liq-Heritage ACC (Blackrock)	1,516,806	-
Cash	14,456	13,608
	<u>5,033,482</u>	<u>3,739,524</u>

Invested as follows;

Funds		
Unrestricted	3,422,054	2,025,648
Restricted	1,611,428	1,713,876
Total Funds	<u>5,033,482</u>	<u>3,739,524</u>

7 Debtors

	Unrestricted Funds	Restricted Funds	Total 2022/23	Unrestricted Funds	Restricted Funds	Total 2021/22
	£	£	£	£	£	£
Due within one year						
Accrued Income	25,188	11,811	36,999	25,402	11,811	37,213

8 Creditors

	Unrestricted Funds	Restricted Funds	Total 2022/23	Unrestricted Funds	Restricted Funds	Total 2021/22
	£	£	£	£	£	£
Amount owing to AAM	-	46,283	46,283	-	45,557	45,557
Accruals	10,208	-	10,208	9,266	-	9,266
	<u>10,208</u>	<u>46,283</u>	<u>56,492</u>	<u>9,266</u>	<u>45,557</u>	<u>54,823</u>

9 Statement of Funds

	At 1 April 2022	Income	Expenditure	Unrealised gains in investments	Transfer between funds	At 31 March 2023
	£	£	£	£	£	£
Unrestricted funds						
General Fund	3,029,223	4,103,035	(809,712)	(14,724)	-	6,307,822
Total Unrestricted funds	<u>3,029,223</u>	<u>4,103,035</u>	<u>(809,712)</u>	<u>(14,724)</u>	<u>-</u>	<u>6,307,822</u>
Restricted Funds						
American Air Museum	1,758,180	46,383	(46,283)	(102,548)	-	1,655,732
Total restricted funds	<u>1,758,180</u>	<u>46,383</u>	<u>(46,283)</u>	<u>(102,548)</u>	<u>-</u>	<u>1,655,732</u>
Total Funds	<u>4,787,403</u>	<u>4,149,418</u>	<u>(855,995)</u>	<u>(117,272)</u>	<u>-</u>	<u>7,963,554</u>

Restricted funds

Funds are held on behalf of the American Air Museum in Britain for investment purposes.

10 Connected charities

Imperial War Museum

During the year, £795,000 was approved to be transferred to Imperial War Museum during the year (2021/22 - £30,000). Diane Lees is a Trustee of the Imperial War Museum Development Trust and Director General of Imperial War Museum.

In addition, £4million was received from Imperial War Museum (2021/22 - £nil).

American Air Museum in Britain

A grant of £46,283 (2021/22 - £45,557) was approved to be transferred to the American Air Museum. Diane Lees is a trustee of the Imperial War Museum Development Trust and a Vice President of the American Air Museum.

THE IMPERIAL WAR MUSEUM DEVELOPMENT TRUST

England & Wales - Charity number 1146784

Accounts

Registered Charity No. 1146784 (England & Wales)

Imperial War Museum Development Trust
Annual Report
And Accounts
for the year ended 31 March 2022

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2022

The trustees present their annual report and financial statements of the charity for the year end 31st March 2022. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's trust deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2015).

Our purpose and activities

The trustees have referred to the Charity Commission's guidance on public benefit when setting the aims and objectives of, and in the planning of future activities of, the Trust. In particular, the trustees have considered how planned activities will contribute towards the aims and objectives they have set.

The main activities and aims of the Trust are set out below. All the Trust's charitable activities are undertaken to further its charitable purposes for the public benefit.

The Trust was founded in order to acquire artefacts relating to the history and development of warfare and its impact on society; render assistance to the Imperial War Museum ("the Museum") on the preservation, maintenance and repair of objects in the Museum's custody for the purpose of exhibition to the public or for use in study or research; promote the study of the history of warfare and its impact on society, and to improve amenities and facilities for visitors and students at the Museum.

Achievements and performance

Financial review

During the year £32,237 was received from the American Air Museum in Britain for investment purposes. In addition, £10,000 was received from the Laurence Misner Trust towards the General Fund.

In May 2019, the trustees of the Trust purchased the freehold, at auction, of 22 acres of farmland at Ickleton, on which 18 units, which previously housed the Imperial War Museum's nitrate film collection, sit. The tenancy agreement with Imperial War Museum was rolled over to the Trust on its existing terms, and the museum is now paying rent to the Trust. In line with actions agreed at the September Board meeting, Mills and Reeve were appointed to act on behalf of the Trust to review the lease between the Trust and IWM in respect of the Ickleton site. The conclusion reached by the Trustees was that the priority was to maximise the value of the land and achieve greatest flexibility in terms of future tenancies.

At the August 2021 Board meeting, Trustees approved a grant of £20,000 to the Imperial War Museum Foundation to support its work, and a grant of £30,000 to Imperial War Museum to support the IWM War and Conflict Specialist Network project.

Reserves policy

The Trustees' policy is to maintain a level of reserves which will provide a stable basis for its continuing activities while at the same time ensuring excessive funds are not accumulated.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2022

The Balance Sheet shows a total fund balance of £4,787,403 of which £1,758,180 is restricted for the American Air Museum in Britain. The unrestricted balance of £3,029,223 equates to the free reserves of the Trust as at 31st March 2022. The Trustees consider this to be an adequate level for the current needs of the Trust.

The reserves policy of the trust is reviewed by the Trustees at its Board meetings.

Fundraising Policy

The Trust does not actively fundraise, receiving income during the year, mainly from the American Air Museum in Britain, for investment, and from time to time, from other sources, including the Imperial War Museum and the Laurence Misner Trust.

The Imperial War Museums' Development Team are available to inform and support any fundraising activities of the Trust, as part of the operating agreement held with Imperial War Museum. The team is committed to work to a best practice framework and are members of the Institute of Fundraising. The team do everything possible to meet the needs of potential supporters and protect vulnerable people. In particular, they comply with the Code of Fundraising Practice and all relevant data protection laws. No instances of non-compliance have been identified during the year.

The Charity aims to respond to all complaints individually and in a timely manner. All complaints inform and influence the Trust's approach to fundraising. During the year, the Development Trust was not notified by the Charity Commission of any complaints.

Investment Review and Policy

Trustees review cash investments for both the American Air Museum restricted funds, and for the unrestricted funds at each Board meeting.

Plans for future periods

At the August Board meeting, Trustees approved Tom Wright's reappointment to the Chair for three years with effect from 1 November 2021.

Membership of the Trust was discussed at both the August and December Board meetings, and succession planning was considered.

Under Charity Commission rules, Trustees have a duty to maximise their investment in the land purchased at Ickleton. At the November 2021 Board meeting, Trustees discussed future options for the site, with an update provided on the use of the site by Imperial War Museums' Executive Director of Operations and Commercial Services, John Brown. Trustees noted developments and agreed that Mr Brown should continue to pursue a range of options for the future use site.

In August Trustees visited the Ickleton site. At the Board meeting after this visit, Mr Brown set out the context to the current state and use of the site. Work undertaken to conduct an appraisal of the site was paused due to the impact of the pandemic however Mr Brown's team considered this to be an appropriate juncture to consider its options with regards to future use of the site. Trustees agreed that an appraisal should be undertaken and supported the commissioning of Savills to undertake a short study to understand what options were available, with a view to Savills' work forming the basis of a decision on how next to proceed with the site.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2022

Assessment of Going Concern

The trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. Having reviewed the financial position, and the forecast for 2022/23 the trustees consider that there are no material uncertainties about the charity's ability as a going concern for 12 months from the date of the signing of these financial statements. Due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were prepared and signed, has been taken. Trustees have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

Reference and administrative details

Charity Registration number 1146784

Registered address Imperial War Museum
Lambeth Road
London SE1 6HZ

Our advisors

Independent auditors Moore Kingston Smith LLP
Devonshire House
60 Goswell Road
London EC1M 7AD

Bankers Barclays Bank
1 Churchill Place
London E14 5HP

Investment Managers Sarasin Investment Funds Limited
Juxton House
100 St Paul's Churchyard
London EC4M 8BU

Trustees

The trustees and officers serving during the year and since the year end up until the date of signing were as follows:

Sir Thomas Harris CMG (to 12 October 2021)
Mr Tom Wright CBE (Chair)
Ms Diane Lees CBE FMA FRSA (Director-General) ex officio
Dame Judith Mayhew Jonas DBE

Officers

Mr Jon Card ACA (Treasurer)

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2022

Ms Gill Smith (Secretary to April 2022)
Ms Katie Allwood (Secretary from May 2022)

Structure, Governance and Management

Governing Instrument

The Imperial War Museum Development Trust (the Trust) is a registered charity, number 1146784, and was originally constituted as an exempt charity, by a Declaration of Trust dated 8 September 1969, and updated on 2 June 2004. Under sections 4, 12, 13, 14 and 15 of the Trust Deed, the trustees of the charity are empowered to receive, hold and administer funds or other assets entrusted to them by grant, gift or bequest for purposes appropriate to the functions of the Trust.

At the 7th March 2012, existing trustees agreed a further amendment of the Trust Deed, enabling the reconstitution of the Trust in order to give it independence from the Imperial War Museum. The Charity was registered with the Charity Commission with effect from that date.

Appointment of trustees

The trustees of the Trust are the Director-General of IWM and at least two other persons appointed as trustees by the trustees. No person may be appointed as a trustee if as a result of their appointment the number of museum trustees would equal or exceed the number of independent trustees. The trustees using their powers to appoint trustees shall use their best endeavours to ensure that at any time the number of independent trustees exceeds the number of museum trustees.

Each trustee appointed shall hold office for three years from the date of his appointment but may be appointed any number of times. The revised Deed of Trust includes a requirement that ensures that replacements for the independent trustees are made prior to their retirement, ensuring compliance with the stipulation that the Trust has a majority of independent Trustees.

All new trustees will be trained through an induction with Imperial War Museum.

Organisation

The trustees are ultimately responsible for the policies, activities and assets of the Trust. The Trustees normally meet twice a year to review the developments with regard to the Trust, and make any important decisions. When necessary, the trustees seek advice and support from the Trust's professional advisers including its bankers and auditors. The day to day management of the Trust's activities is performed by the staff of the Imperial War Museum under an operating agreement.

Related parties

None of our trustees or key management personnel received remuneration or other benefit from their work with the charity.

Connected charities

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2022

Diane Lees is a trustee of Imperial War Museum Development Trust, Director General of Imperial War Museum, and a Vice President of the American Air Museum in Britain. In 2021/22, a grant of £30,000 was given to Imperial War Museum towards the salary of the Specialist Network Post, (2020/21 - £2,000,000 towards the Transforming Imperial War Museum London project), and £45,557 (2020/21 – 50,197) was given to the American Air Museum.

Risk Management

The trustees have assessed the current risks to which the Trust is exposed, in particular those relating to the specific operational areas of the charity and its finances, and have established an ongoing system of review. The trustees believe that by monitoring reserve levels, by ensuring controls exist over financial systems, and by examining the operational and business risks faced by the Trust, they have established effective systems to mitigate those risks.

A risk register for the Development Trust has been set up and is regularly presented to Trustees for review. The ratings relating to risk of breaches in law and regulation (in respect of cybercrime and the implementation of GDPR) and the adverse economic climate were endorsed.

Principal risks and uncertainties

The impact of Covid-19 has been considered on the charity's future plans and budgeting processes and the effect of the outbreak will not have a significant impact into the March 2023 year end as the Trust does not actively fundraise, and only receives income from a limited number of sources. Trustees will continue to monitor the finances on a regular basis at their board meetings. The impact on the investment portfolio held at Sarasin's has been noted in this year's financial statements in note 11 – post balance sheet events of the financial statements.

Trustees' responsibilities in relation to the financial statements

The charity trustees are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice (Accounting and Reporting by Charities) (the Charities' SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and

Imperial War Museum Development Trust

Report of the trustees

For the year ended 31 March 2022

-
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on and signed on their behalf by



J M Card ACA

Date 18/07/22

Treasurer

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Opinion

We have audited the financial statements of the Imperial War Museum Development Trust for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Charities Act 2011

In our opinion, based on the work undertaken in the course of the audit:

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

-
- the information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
 - the trustees' annual report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charitable company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charitable company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Moore Kingston Smith LLP

Date: 27 July 2022

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Moore Kingston Smith LLP, Statutory Auditor

Devonshire House
60 Goswell Road
London
EC1M 7AD

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006

The Imperial War Museum Development Trust
Statement of Financial Activities
for the year to 31st March 2022

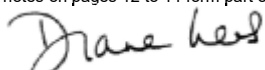
		Unrestricted Funds	Restricted Funds	Total Funds the year to	Unrestricted	Restricted	Total funds the
	Note	£	£	31st March 2022	Funds	Funds	year to 31st March
				£	£	£	2021
							£
Income							
Donations & gifts	2	10,264	32,237	42,501	25,000	-	25,000
Rental income		37,696	-	37,696	37,696	-	37,696
Investments	3	53,679	45,930	99,609	59,073	50,455	109,528
Total Income		101,639	78,167	179,806	121,769	50,455	172,224
Expenditure	4						
<i>Expenditure on charitable activities</i>							
Grants to Imperial War Museum		30,000	-	30,000	2,000,000	-	2,000,000
Other Grants		20,000	45,557	65,557	-	50,196	50,196
			-	-	-	-	-
<i>Other</i>		12,923	-	12,923	10,826	-	10,826
Total expenditure		62,923	45,557	108,480	2,010,826	50,196	2,061,022
Net income / (expenditure) and net movement		38,716	32,610	71,326	(1,889,057)	258	(1,888,799)
Unrealised (losses) / gains in investments	5	42,485	36,169	78,654	345,593	293,228	638,821
Net movement in funds		81,201	68,779	149,980	(1,543,464)	293,486	(1,249,978)
Reconciliation of funds							
Total funds brought forward	8	2,948,022	1,689,401	4,637,423	4,491,486	1,395,915	5,887,401
Total funds carried forward		3,029,223	1,758,180	4,787,403	2,948,022	1,689,401	4,637,423

All recognised gains and losses are included in the statement of financial activities.
The results for the year related to continuing operations.

The Imperial War Museum Development Trust
Balance Sheet
as at 31st March 2022

	Note	Unrestricted Funds	Restricted Funds	Total Funds the year to	Unrestricted	Restricted	Total for the year
		£	£	31st March 2022	Funds	Funds	to 31st March 2021
				£	£	£	£
Fixed Assets:							
Land		631,032	-	631,032	631,032	-	631,032
Investments	5	2,025,648	1,713,876	3,739,524	1,983,062	1,677,334	3,660,396
		2,656,680	1,713,876	4,370,556	2,614,094	1,677,334	4,291,428
Current Assets:							
Cash at bank and in hand		356,406	78,050	434,456	315,056	49,749	364,805
Debtors	6	25,402	11,811	37,213	26,017	12,515	38,532
		381,808	89,861	471,669	341,073	62,264	403,337
Liabilities							
Creditors falling due within one year	7	(9,266)	(45,557)	(54,823)	(7,145)	(50,197)	(57,343)
Net current assets		372,542	44,304	416,846	333,928	12,067	345,995
Net assets		3,029,223	1,758,180	4,787,403	2,948,022	1,689,401	4,637,423
The funds of the charity							
Total charity funds	8	3,029,223	1,758,180	4,787,403	2,948,022	1,689,401	4,637,423

The notes on pages 12 to 14 form part of these financial statements



Dame Diane Lees DBE
Trustee

Approved by the trustees on 18/07/22

The Imperial War Museum Development Trust
Statement of cash flows 31st March 2022

	2022 £	2021 £
Cash flows from operating activities		
Net (expenditure) / income for the year	71,326	(1,888,799)
Interest Received	(99,609)	(109,528)
Decrease / (increase) in debtors	1,319	14,880
(Decrease) / increase in creditors	(2,520)	(2,477)
Net cash (used in) generated by Operating activities	(29,484)	(1,985,924)
Cash flows from investing activities		
Fund management fees	(474)	1,201
Cash withdrawn from investments	-	1,000,000
Dividends and interest received	99,609	109,528
	99,135	1,110,729
Change in cash and cash equivalents	69,651	(875,195)
Cash & cash equivalents in the year	364,805	1,240,000
Cash & cash equivalents at end of year	434,456	364,805

The Imperial War Museum Development Trust

Notes to the Accounts

for the year to 31st March 2022

1 Accounting Policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Imperial War Museum Development Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes(s).

Having reviewed the financial position, and the budgets for 2022/23 and 2023/24, the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern for the 12 months from the date of signing these financial statements. Due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were prepared and signed, has been taken. Trustees have also revised operational plans and expenditures and have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing these financial statements.

Income

Income consists of donations, investments and rent.

Donations are recognised when the charity becomes legally entitled to the funds, any restrictions attached to the item(s) of income have been met. It is probable that the income will be received and the amount can be reasonably measured.

Rent is received quarterly from a lease held with Imperial War Museum for the land held at Ickleton and included in the quarter in which it is due.

Interest Receivable

Interest on funds held on deposit and at the bank is included when receivable and the amount can be measured reliably by the charity and it is probable that the income will be received.

Expenditure and irrecoverable vat

Expenditure is recognised on an accruals basis in the period in which they are incurred. It includes related VAT which cannot be reversed. All expenses are allocated to the applicable expenditure headings.

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified under the following headings:

- a. Grants payable to the museum are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- b. Other grants payable are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- c. Other sundry costs.

VAT

The Trust registered for VAT from 1st April 2019 and since then VAT has been accounted for separately.

Debtors

Debtors are recognised at their settlement amount less any provisions for non-recoverability. They have been discounted to the present value of the future cash receipt where such discounting is material.

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt.

Fund accounting

Unrestricted general funds are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated funds are designated at the discretion of the trustees in furtherance of the general objectives of the Trust.

Restricted funds are funds subject to specific restrictive conditions imposed by donors or by the purpose of the appeal.

The Imperial War Museum Development Trust
Notes to the Accounts
for the year to 31st March 2022

Land

Land purchased at Ickleton during the year is shown at purchase price.

Investments

Investments are shown at market value in the balance sheet. Changes in the market value are included in the Statement of Financial Activities as realised and unrealised investment gains or losses in the year in which they arise.

2 Donations & Gifts

Includes the following amounts	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £
Grants from American Air Museum in Britain	-	32,237	32,237	-	-	-
Trusts & Foundations	10,264	-	10,264	25,000	-	25,000
	10,264	32,237	42,501	25,000	-	25,000

3 Investment income

Interest receivable	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £
Dividends / distributions	53,538	45,557	99,095	58,824	50,197	109,021
Bank interest	12	-	12	249	-	249
Sarasin Fees	129	373	502	-	258	-
	53,679	45,930	99,609	59,074	50,455	109,270

4 Expenditure

	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £
<i>Expenditure on charitable activities</i>						
Grants to the Museum	30,000	-	30,000	2,000,000	-	2,000,000
Grants to the Imperial War Museum Foundation	20,000	-	20,000	-	-	-
Grants to the American Air Museum	-	45,557	45,557	-	50,197	50,197
<i>Other costs</i>						
IWM service fee	2,000	-	2,000	2,000	-	2,000
Bank and charges	3	-	3	20	-	20
Investment Management Fee	-	-	-	1,216	-	1,216
Audit	7,624	-	7,624	5,428	-	5,428
Other	(34)	-	(34)	-	-	-
Legal fees	2,250	-	2,250	818	-	818
Director's Insurance	1,080	-	1,080	1,344	-	1,344
	62,923	45,557	108,480	2,010,826	50,197	2,061,023

The charity has no employees and is run on a voluntary basis by the Trustees and by way of an operating agreement with Imperial War Museum.

The trustees received no remuneration for their services during the year (2020/21 - nil). No trustees received reimbursements for expenses during the year (2020/21 - nil).

The key management of the charity comprise the trustees. The total remuneration paid to key management personnel was £nil (2020/21 - £nil).

5 Land

Land held at Ickleton	2021/22 £	2020/21 £
	631,032	631,032

In May 2019, the Trust purchased the freehold of 22 acres of farmland at Ickleton, at auction. The site consists of 18 units which used to house the Imperial War Museum's nitrate film collection.

The Imperial War Museum Development Trust
Notes to the Accounts

6 Investments

Listed investments are valued at middle market quotations ruling at the year-end

	Total 2021/22 £	Total 2020/21 £
Market Value at beginning of year	3,660,396	4,022,776
Investment in year	-	-
Distributions in year	99,095	109,021
Cash withdrawn	(99,095)	(1,109,021)
Fund management fees	474	(1,201)
Net Change in market value	78,654	638,821
	3,739,524	3,660,396
Invested as follows		
Sarasin Endowments Funds Class A INC	3,725,916	3,647,555
Cash	13,608	12,841
	3,739,524	3,660,396

Invested as follows;

Funds		
Unrestricted	2,025,648	1,983,062
Restricted	1,713,876	1,677,334
Total Funds	3,739,524	3,660,396

7 Debtors

	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £
Due within one year						
Accrued Income	25,402	11,811	37,213	26,017	12,515	38,532

8 Creditors

	Unrestricted Funds £	Restricted Funds £	Total 2021/22 £	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £
Amount owing to AAM	-	45,557	45,557	-	50,197	50,197
Accruals	9,266	-	9,266	7,145	-	7,145
	9,266	45,557	54,823	7,145	50,197	57,342

9 Statement of Funds

	At 1 April 2021 £	Income £	Expenditure £	Unrealised gains in investments £	Transfer between funds £	At 31 March 2022 £
Unrestricted funds						
General Fund	2,948,022	101,639	(62,923)	42,485	-	3,029,223
Total Unrestricted funds	2,948,022	101,639	(62,923)	42,485	-	3,029,223
Restricted Funds						
American Air Museum	1,689,401	78,167	(45,557)	36,169	-	1,758,180
Total restricted funds	1,689,401	78,167	(45,557)	36,169	-	1,758,180
Total Funds	4,637,423	179,806	(108,480)	78,654	-	4,787,403

Restricted funds

Funds are held on behalf of the American Air Museum in Britain for investment purposes.

10 Connected charities

Imperial War Museum

During the year, £30,000 was approved to be transferred to Imperial War Museum during the year (2020/21 - £2million). Diane Lees is a Trustee of the Imperial War Museum Development Trust and Director of Imperial War Museum.

American Air Museum in Britain

A grant of £45,557 (2020/21 - £50,197) was approved to be transferred to the American Air Museum. Diane Lees is a trustee of the Imperial War Museum Development Trust and a Vice President of the American Air Museum.

11 Post Balance Sheet Events

The Trust has given due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were signed. The Trust is largely sheltered from the expected effects of these due to the small amount of donations the charity receives each year. All other investments are held in cash and there have been no significant movements in value.

THE IMPERIAL WAR MUSEUM DEVELOPMENT TRUST

England & Wales - Charity number 1146784

Accounts

Registered Charity No. 1146784 (England & Wales)

Imperial War Museum Development Trust

Annual Report

And Accounts

for the year ended 31 March 2021

Imperial War Museum Development Trust Report of the trustees

For the year ended 31 March 2021

The trustees present their annual report and financial statements of the charity for the year end 31st March 2021. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's trust deed, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2015).

Our purpose and activities

The trustees have referred to the Charity Commission's guidance on public benefit when setting the aims and objectives of, and in the planning of future activities of, the Trust. In particular, the trustees have considered how planned activities will contribute towards the aims and objectives they have set.

The main activities and aims of the Trust are set out below. All the Trust's charitable activities are undertaken to further its charitable purposes for the public benefit.

The Trust was founded in order to acquire artefacts relating to the history and development of warfare and its impact on society; render assistance to the Imperial War Museum ("the Museum") on the preservation, maintenance and repair of objects in the Museum's custody for the purpose of exhibition to the public or for use in study or research; promote the study of the history of warfare and its impact on society, and to improve amenities and facilities for visitors and students at the Museum.

Achievements and performance

Financial review

During the year £25,000 was received from the Laurence Misner Charitable Trust.

In May 2019, the trustees of the Trust purchased the freehold, at auction, of 22 acres of farmland at Ickleton, on which 18 units, which previously housed the Imperial War Museum's nitrate film collection, sit. The tenancy agreement with Imperial War Museum was rolled over to the Trust on its existing terms, and the museum is now paying rent to the Trust. In line with actions agreed at the September Board meeting, Mills and Reeve were appointed to act on behalf of the Trust to review the lease between the Trust and IWM in respect of the Ickleton site. The conclusion reached by the Trustees was that the priority was to maximise the value of the land and achieve greatest flexibility in terms of future tenancies.

Reserves policy

The Trustees' policy is to maintain a level of reserves which will provide a stable basis for its continuing activities while at the same time ensuring excessive funds are not accumulated.

The Balance Sheet shows a total fund balance of £4,637,423 of which £1,689,401 is restricted for the American Air Museum in Britain. The unrestricted balance of £2,948,023 equates to the free reserves of the Trust as at 31st March 2021. The Trustees consider this to be an adequate level for the current needs of the Trust.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2021

The reserves policy of the trust is reviewed by the Trustees at its Board meetings.

Fundraising Policy

The Trust does not actively fundraise, receiving income during the year, mainly from the American Air Museum in Britain, for investment, and from time to time, from other sources, including the Imperial War Museum and the Laurence Misner Trust.

The Imperial War Museums' Development Team are available to inform and support any fundraising activities of the Trust, as part of the operating agreement held with Imperial War Museum. The team is committed to work to a best practice framework and are members of the Institute of Fundraising. The team do everything possible to meet the needs of potential supporters and protect vulnerable people. In particular, they comply with the Code of Fundraising Practice and all relevant data protection laws. No instances of non-compliance have been identified during the year.

The Charity aims to respond to all complaints individually and in a timely manner. All complaints inform and influence the Trust's approach to fundraising. During the year, the Development Trust was not notified by the Charity Commission of any complaints.

Investment Review and Policy

Trustees review cash investments for both the American Air Museum restricted funds, and for the unrestricted funds at each Board meeting.

Plans for future periods

Under Charity Commission rules, Trustees have a duty to maximise their investment in the land purchased at Ickleton. At the November Board meeting, trustees discussed future options for the site, with an update provided on the use of the site by Imperial War Museums' Executive Director of Operations and Commercial Services, John Brown. Trustees noted developments and agreed that Mr Brown should continue to pursue a range of options for the future use site.

It is envisaged that income will continue to be received as a grant to the Trust from IWM, and, additionally, that restricted funds may be received by the Trust from other sources for fund management as a charitable body from time to time, subject to the terms of the gifts.

Assessment of Going Concern

The trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. Having reviewed the financial position, and the forecast for 2022/23 the trustees consider that there are no material uncertainties about the charity's ability as a going concern for 12 months from the date of the signing of these financial statements. Due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were prepared and signed, has been taken. Trustees have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

Imperial War Museum Development Trust
Report of the trustees

For the year ended 31 March 2021

Reference and administrative details

Charity Registration number 1146784

Registered address Imperial War Museum
Lambeth Road
London SE1 6HZ

Our advisors

Independent auditors Moore Kingston Smith LLP
Devonshire House
60 Goswell Road
London EC1M 7AD

Bankers Barclays Bank
1 Churchill Place
London E14 5HP

Investment Managers Sarasin Investment Funds Limited
Juxton House
100 St Paul's Churchyard
London EC4M 8BU

Trustees

The trustees and officers serving during the year and since the year end up until the date of signing were as follows:

Sir Thomas Harris CMG
Mr Tom Wright CBE
Ms Diane Lees CBE FMA FRSA (Director-General) ex officio
Dame Judith Mayhew Jonas DBE

Officers

Mr Jon Card ACA (Treasurer)
Ms Gill Smith (Secretary)

Structure, Governance and Management

Governing Instrument

The Imperial War Museum Development Trust (the Trust) is a registered charity, number 1146784, and was originally constituted as an exempt charity, by a Declaration of Trust dated 8 September 1969, and updated on 2 June 2004. Under sections 4, 12, 13, 14 and 15 of the Trust Deed, the trustees of the charity are empowered to receive, hold and administer funds or other assets entrusted to them by grant, gift or bequest for purposes appropriate to the functions of the Trust.

Imperial War Museum Development Trust Report of the trustees

For the year ended 31 March 2021

At the 7th March 2012, existing trustees agreed a further amendment of the Trust Deed, enabling the reconstitution of the Trust in order to give it independence from the Imperial War Museum. The Charity was registered with the Charity Commission with effect from that date.

Appointment of trustees

The trustees of the Trust are the Director-General of IWM and at least two other persons appointed as trustees by the trustees. No person may be appointed as a trustee if as a result of their appointment the number of museum trustees would equal or exceed the number of independent trustees. The trustees using their powers to appoint trustees shall use their best endeavours to ensure that at any time the number of independent trustees exceeds the number of museum trustees.

Each trustee appointed shall hold office for three years from the date of his appointment but may be appointed any number of times. The revised Deed of Trust includes a requirement that ensures that replacements for the independent trustees are made prior to their retirement, ensuring compliance with the stipulation that the Trust has a majority of independent Trustees.

All new trustees will be trained through an induction with Imperial War Museum.

Organisation

The trustees are ultimately responsible for the policies, activities and assets of the Trust. The Trustees normally meet twice a year to review the developments with regard to the Trust, and make any important decisions. When necessary, the trustees seek advice and support from the Trust's professional advisers including its bankers and auditors. The day to day management of the Trust's activities is performed by the staff of the Imperial War Museum under an operating agreement.

Related parties

None of our trustees or key management personnel received remuneration or other benefit from their work with the charity.

Connected charities

Diane Lees is a trustee of Imperial War Museum Development Trust, Director General of Imperial War Museum, and a Vice President of the American Air Museum in Britain. In 2020/21, a grant of £1,000,000 was given to Imperial War Museum (2019/20 - £nil), towards the Transforming Imperial War Museum London project, and £50,197 (2019-20 - 51,621) was given to the American Air Museum.

Risk Management

The trustees have assessed the current risks to which the Trust is exposed, in particular those relating to the specific operational areas of the charity and its finances, and have established an ongoing system of review. The trustees believe that by monitoring reserve levels, by ensuring controls exist over financial systems, and by examining the operational and business risks faced by the Trust, they have established effective systems to mitigate those risks.

Imperial War Museum Development Trust
Report of the trustees

For the year ended 31 March 2021

A risk register for the Development Trust has been set up and is regularly presented to Trustees for review. The amber ratings relating to risk of breaches in law and regulation (in respect of cybercrime and the implementation of GDPR) and the adverse economic climate were endorsed.

Principal risks and uncertainties

The impact of Covid-19 has been considered on the charity's future plans and budgeting processes and the effect of the outbreak will not have a significant impact into the March 2022 year end as the Trust does not actively fundraise, and only receives income from a limited number of sources. Trustees will continue to monitor the finances on a regular basis at their board meetings. The impact on the investment portfolio held at Sarasin's has been noted in this year's financial statements has been in note 11 – post balance sheet events of the financial statements.

Trustees' responsibilities in relation to the financial statements

The charity trustees are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice (Accounting and Reporting by Charities) (the Charities' SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Imperial War Museum Development Trust
Report of the trustees
For the year ended 31 March 2021

This report was approved by the trustees on and signed on their behalf by



J M Card ACA

Date 12/08/21

Treasurer

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

Opinion

We have audited the financial statements of Imperial War Museum Development Trust for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

Independent Auditor's Report to the Trustees of The Imperial War Museum Development Trust

-
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
 - Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP
.....
Statutory auditor

Date: 12 August 2021
Devonshire House
60 Goswell Road
London
EC1M 7AD

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

The Imperial War Museum Development Trust
Statement of Financial Activities
for the year to 31st March 2021

	Unrestricted Funds £	Restricted Funds £	Total Funds the year to 31st March 2021 £	Unrestricted Funds £	Restricted Funds £	Total funds the year to 31st March 2020 £
Income						
Donations & gifts	25,000	-	25,000	16,146	-	16,146
Rental income	37,696	-	37,696	33,643	-	33,643
Investments	59,073	50,455	109,528	60,713	51,621	112,334
Total Income	121,769	50,455	172,224	110,502	51,621	162,123
Expenditure						
<i>Expenditure on charitable activities</i>						
Grants to Imperial War Museum	2,000,000	-	2,000,000	-	-	-
Other Grants	-	50,196	50,196	-	51,621	51,621
<i>Other</i>	10,826	-	10,826	11,711	248	11,958
Total expenditure	2,010,826	50,196	2,061,022	11,711	51,868	63,579
Net income / (expenditure) and net movement	(1,889,057)	258	(1,888,799)	98,792	(248)	98,544
Unrealised (losses) / gains in investments	345,593	293,228	638,821	(77,449)	(73,739)	(151,188)
Net movement in funds	(1,543,464)	293,486	(1,249,978)	21,343	(73,987)	(52,644)
Reconciliation of funds						
Total funds brought forward	4,491,486	1,395,915	5,887,401	4,470,143	1,469,902	5,940,045
Total funds carried forward	2,948,022	1,689,401	4,637,423	4,491,486	1,395,915	5,887,401

All recognised gains and losses are included in the statement of financial activities.

The results for the year related to continuing operations.

The Imperial War Museum Development Trust
Balance Sheet
as at 31st March 2021

	Unrestricted Funds £	Restricted Funds £	Total to 31st March 2021 £	Unrestricted Funds £	Restricted Funds to 31st March 2020 £	Total for the year Total to 31st March 2020 £
Fixed Assets:						
Land	631,032	-	631,032	631,032	-	631,032
Investments	1,983,062	1,877,334	3,660,396	2,638,928	1,383,848	4,022,776
	<u>2,614,094</u>	<u>1,877,334</u>	<u>4,291,428</u>	<u>3,269,960</u>	<u>1,383,848</u>	<u>4,653,808</u>
Current Assets:						
Cash at bank and in hand	315,056	49,749	364,805	1,188,695	51,304	1,239,999
Debtors	26,017	12,515	38,532	41,026	12,386	53,412
	<u>341,073</u>	<u>62,264</u>	<u>403,337</u>	<u>1,229,721</u>	<u>63,690</u>	<u>1,293,411</u>
Liabilities						
Creditors falling due within one year	(7,145)	(50,197)	(57,341)	(6,197)	(51,621)	(59,816)
Net current assets	<u>333,928</u>	<u>12,067</u>	<u>345,995</u>	<u>1,221,524</u>	<u>12,068</u>	<u>1,233,593</u>
Net assets	<u>2,948,022</u>	<u>1,689,401</u>	<u>4,637,423</u>	<u>4,491,486</u>	<u>1,395,915</u>	<u>5,887,401</u>
The funds of the charity						
Total charity funds	<u>2,948,022</u>	<u>1,689,401</u>	<u>4,637,423</u>	<u>4,491,486</u>	<u>1,395,915</u>	<u>5,887,401</u>

The notes on pages 12 to 14 form part of these financial statements

Diane Lees

Diane Lees, Trustee

Approved by the trustees on

12 | 08 | 21

The Imperial War Museum Development Trust
Statement of cash flows 31st March 2021

	to 31st March 2021 £	2020 £
Cash flows from operating activities		
Net (expenditure) / income for the year	(1,888,799)	98,544
Interest Received	(109,528)	(112,334)
Decrease / (increase) in debtors	14,880	(29,024)
(Decrease) / increase in creditors	(2,477)	12,197
Net cash (used in) generated by Operating activities	(1,985,924)	(30,617)
Cash flows from investing activities		
Fund management fees	1,201	1,476
Purchase of land	-	(631,032)
Cash withdrawn from investments	1,000,000	-
Dividends and interest received	109,528	112,334
	1,110,729	(517,222)
Change in cash and cash equivalents	(875,195)	(547,839)
Cash & cash equivalents in the year	1,240,000	1,787,839
Cash & cash equivalents at end of year	364,805	1,240,000

The Imperial War Museum Development Trust

Notes to the Accounts

for the year to 31st March 2021

1 Accounting Policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Imperial War Museum Development Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes(s).

Having reviewed the financial position, and the budgets for 2021/22 and 2022/23, the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern for the 12 months from the date of signing these financial statements. Due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were prepared and signed, has been taken. Trustees have also revised operational plans and expenditures and have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing these financial statements.

Income

Income consists of donations, investments and rent.

Donations are recognised when the charity becomes legally entitled to the funds, any restrictions attached to the item(s) of income have been met. It is probable that the income will be received and the amount can be reasonably measured.

Rent is received quarterly from a lease held with Imperial War Museum for the land held at Ickleton and included in the quarter in which it is due.

Interest Receivable

Interest on funds held on deposit and at the bank is included when receivable and the amount can be measured reliably by the charity and it is probable that the income will be received.

Expenditure and irrecoverable vat

Expenditure is recognised on an accruals basis in the period in which they are incurred. It includes related VAT which cannot be reversed. All expenses are allocated to the applicable expenditure headings.

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified under the following headings:

- a. Grants payable to the museum are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- b. Other grants payable are included in the statement of financial activities when approved. Grants approved but not paid for at the end of the financial year are accrued for when the recipient has been notified.
- c. Other sundry costs.

VAT

The Trust registered for VAT from 1st April 2019 and since then VAT has been accounted for separately.

Debtors

Debtors are recognised at their settlement amount less any provisions for non-recoverability. They have been discounted to the present value of the future cash receipt where such discounting is material

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt.

Fund accounting

Unrestricted general funds are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated funds are designated at the discretion of the trustees in furtherance of the general objectives of the Trust.

Restricted funds are funds subject to specific restrictive conditions imposed by donors or by the purpose of the appeal.

The Imperial War Museum Development Trust
Notes to the Accounts
for the year to 31st March 2021

Land

Land purchased at Ickleton during the year is shown at purchase price.

Investments

Investments are shown at market value in the balance sheet. Changes in the market value are included in the Statement of Financial Activities as realised and unrealised investment gains or losses in the year in which they arise.

2 Donations & Gifts

Includes the following amounts	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £	Unrestricted Funds £	Restricted Funds £	Total 2019/20 £
Trusts & Foundations	25,000	-	25,000	16,146	-	16,146
	25,000	-	25,000	16,146	-	16,146

3 Investment income

	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £	Unrestricted Funds £	Restricted Funds £	Total 2019/20 £
Interest receivable						
Dividends / distributions	58,824	50,197	109,021	59,466	51,621	111,087
Bank interest	249	-	249	1,247	-	1,247
Sarasin Fees	-	258	258	-	-	-
	59,073	50,455	109,528	60,713	51,621	112,334

4 Expenditure

	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £	Unrestricted Funds £	Restricted Funds £	Total 2019/20 £
<i>Expenditure on charitable activities</i>						
Grants to the Museum	2,000,000	-	2,000,000	-	-	-
Grants to the IWM Trading Company	-	-	-	-	-	-
Grants to the American Air Museum	-	50,197	50,197	-	51,621	51,621
<i>Other costs</i>						
IWM service fee	2,000	-	2,000	2,000	-	2,000
Bank and charges	20	-	20	20	-	20
Investment Management Fee	1,216	-	1,216	1,087	248	1,335
Audit	5,428	-	5,428	4,250	-	4,250
Legal fees	818	-	818	3,010	-	3,010
Director's Insurance	1,344	-	1,344	1,344	-	1,344
	2,010,826	50,197	2,061,023	11,711	51,869	63,580

The charity has no employees and is run on a voluntary basis by the Trustees and by way of an operating agreement with Imperial War Museum.

The trustees received no remuneration for their services during the year (2020/21 - nil). No trustees received reimbursements for expenses during the year (2019/20 - nil).

The key management of the charity comprise the trustees. The total remuneration paid to key management personnel was £nil (2019/20 - £nil).

5 Land

Land held at Ickleton	2020/21 £	2019/20 £
	631,032	631,032

In May 2019, the Trust purchased the freehold of 22 acres of farmland at Ickleton, at auction. The site consists of 18 units which used to house the Imperial War Museum's nitrate film collection.

The Imperial War Museum Development Trust
Notes to the Accounts

6 Investments

Listed investments are valued at middle market quotations ruling at the year-end

	Total 2020/21 £	Total 2019/20 £
Market Value at beginning of year	4,022,776	4,175,439
Investment in year	-	-
Distributions in year	109,021	111,087
Cash withdrawn	(1,109,021)	(111,087)
Fund management fees	(1,201)	(1,475)
Net Change in market value	638,821	(151,188)
	3,660,396	4,022,776
Invested as follows		
Sarasin Endowments Funds Class A INC	3,647,555	3,010,657
ICS-INS Sterling Liq-Heritage ACC (Blackrock)	-	1,011,924
Cash	12,841	195
	3,660,396	4,022,776
Invested as follows;		
Funds		
Unrestricted	1,983,062	2,638,928
Restricted	1,677,334	1,383,848
Total Funds	3,660,396	4,022,776

7 Debtors

	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £	Unrestricted Funds £	Restricted Funds £	Total 2019/20 £
Due within one year						
Accrued Income	26,017	12,515	38,532	41,026	12,386	53,412

8 Creditors

	Unrestricted Funds £	Restricted Funds £	Total 2020/21 £	Unrestricted Funds £	Restricted Funds £	Total 2019/20 £
Amount owing to AAM	-	50,197	50,197	-	51,621	51,621
Accruals	7,145	-	7,145	8,197	-	8,197
	7,145	50,197	57,342	8,197	51,621	59,818

9 Statement of Funds

	At 1 April 2020 £	Income £	Expenditure £	Unrealised gains in investments £	Transfer between funds £	At 31 March 2021 £
Unrestricted funds						
General Fund	2,491,486	121,769	(10,826)	345,593	-	2,948,022
Designated Funds	2,000,000	-	(2,000,000)	-	-	-
Total Unrestricted funds	4,491,486	121,769	(2,010,826)	345,593	-	2,948,022
Restricted Funds						
American Air Museum	1,395,915	50,455	(50,197)	293,228	-	1,689,401
Total restricted funds	1,395,915	50,455	(50,197)	293,228	-	1,689,401
Total Funds	5,887,401	172,224	(2,061,023)	638,821	-	4,637,423

Restricted funds

Funds are held on behalf of the American Air Museum in Britain for investment purposes.

Designated funds

Designated funds are those that have been designated by the trustees during the year for a grant towards the Transforming IWM London project

10 Connected charities

Imperial War Museum

During the year a grant of £2million was approved to be transferred to Imperial War Museum during the year (2019/20 - £nil). Diane Lees is a Trustee of the Imperial War Museum Development Trust and Director of Imperial War Museum.

American Air Museum in Britain

A grant of £50,197 (2019/20 - £51,621) was approved to be transferred to the American Air Museum. Diane Lees is a trustee of the Imperial War Museum Development Trust and a Vice President of the American Air Museum.

11 Post Balance Sheet Events

The Trust has given due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were signed. The Trust is largely sheltered from the expected effects of these due to the small amount of donations the charity receives each year. All other investments are held in cash and there have been no significant movements in value.
