

Charity No. 1146771 and 1146771-1
Company No. 07921722

**THE ROSSENDALE TRUST LIMITED
and The Rossendale Trust
Incorporating the Hovis Pleasance
LINKED REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2021**

**THE ROSSENDALE TRUST LIMITED and The Rossendale Trust Incorporating the Hovis Pleasance
Linked Financial Statements for the year ended 31 March 2021**

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THE ROSSENDALE TRUST LIMITED and The Rossendale Trust Incorporating the Hovls Pleasance
Linked Financial Statements for the year ended 31 March 2021

Reference and Administration Information

Patron

David Rutley – Member of Parliament

Trustees

M Beswick - Chairperson
M Goddard
N Gunn (resigned 29.01.21)
M Harwood
S Heapy (resigned 18.01.21)
M Jones
A Richards
M Smith (resigned 26.02.21)
D Watson

Key Management Personnel

S Nichols	- Chief Executive
A Caesar	- Registered Manager
J Roberts - Smith	- Head of HR and Training
S Heaven	- Head of Fundraising and Secretary to Trustees
T Couper	- Head of Finance
S Potts	- Business Strategy Manager
L Coales	- Quality and Compliance Manager
J Blythe	- Day Services Manager
A Wright	- Family Liaison Officer and WorkTaste Manager

Registered Office

Rossendale Hall
Hollin Lane
Sutton
Macclesfield
Cheshire
SK11 0HR

Charity Number

1146771 The Rossendale Trust Limited
1146771-1 The Rossendale Trust Endowed Charity

Company Number

07921722

Auditors

Heywood Shepherd
1 Park Street
Macclesfield
Cheshire
SK11 6SR

Bankers

Barclays Bank plc
10 Market Place
Macclesfield
Cheshire
SK10 1HA

Solicitors

SAS Daniels
Bank Chambers
Churchill Way
Macclesfield
Cheshire
SK11 6AY

THE ROSSENDALE TRUST LIMITED and The Rossendale Trust Incorporating the Hovls Pleasance Report of the Trustees for the year ending 31 March 2021

The Trustees are pleased to present their annual directors' report together with summary financial statements of the charity for the year ending 31 March 2021 which are also prepared to meet the requirements for a director's report and accounts for Companies' Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for applicable in the UK and Republic of Ireland (FRS 102).

Reference and Administration Information

Patron

David Rutley – Member of Parliament

Trustees who served during the year

M Beswick - Chairperson
M Harwood
M Jones
M Smith
A Richards
S Heapy
M Goddard
D Watson
N Gunn

Key Management Personnel

Chief Executive - S Nichols
Registered Manager - A Caesar
Head of HR and Training - J Roberts-Smith
Head of Fundraising and Secretary to the Trustees - S Heaven
Head of Finance - T Couper
Business Strategy Manager - S Potts
Quality and Compliance Manager - L Coales
Day Services Manager - J Blythe
Family Liaison Officer and WorkTaste Manager - A Wright

Chairman's Report

What an exceptionally different & difficult year we have had in many respects but the most serious was of course the COVID virus and until recently we had no cases of the virus across the tenants in all locations.

I am so proud of our staff and how they have always managed and adhered to the government guidelines which I'm positive has been paramount in all their minds in order to protect our tenants.

It has been another exciting and busy year, with the additional development of the external activities provided by the Oakwood and WorkTaste teams. We believe that the breadth and accessibility of the services which we provide not only meets the needs of our Trust tenants, but of external attendees to our day service. We have reached an almost saturation level with a waiting list of around 20 people. Our activities are certainly well known in the community.

We had our Strategy Workshop back in June via a ZOOM meeting to which all the Managers and Trustees attended (17) and it was a great success. A good example of our development is the continuation of our accommodation portfolio and the additional purchase of properties in Macclesfield in recent years has enabled the Trust to build our tenant base for people with a learning disability. The last few years of change have been phenomenal, in the best interest of both the tenants and of the Trust. We continue to provide high quality care for over seventy people within the Macclesfield and Buxton areas.

Our fundraising events during the year encompassed many large and small events including the London Marathon and the Ladles Luncheon/Fashion Show and the Rossendale Annual Fete was achieved by using ZOOM and our website, as was the Bush Tucker Trial & the Duck Race etc. We also like to acknowledge and thank everyone for the wonderful donations and legacies that we receive in addition to regular fund raising.

I take this opportunity to thank the Trustees for their commitment and support over the last twelve months and to say a big thank you to all the staff who care so passionately for our tenants. I must also thank our volunteers and everyone in the community who continue to support the Trust in so many ways.

I look forward to enjoying the forthcoming year.

Moira Beswick
Chair of the Trustees

History Governance and Objectives of the Trust

Rossendale Trust was created under a Trust Deed date 2nd July 1975. It was originally founded in 1973 and is a lasting testimony to the generosity of the Chapman and Hyde families who purchased Rossendale Hall as their home and then kindly donated the Hall to the Trust. The first guests arrived in the purpose-built short stay unit in 1976. Since then, Rossendale Trust has grown to provide residential care now superseded by Supported Living and day care services in Sutton, Macclesfield and Buxton. In 2008 the administration of Rossendale Trust and Hovis Pleasance was amalgamated to operate as one scheme.

In conjunction with the route taken by many other charities, in 2012, the Trust decided to move to corporate status and became a company limited by guarantee (CLG). However due to specie land being held in the old charity, it was necessary for the Trust to maintain the two separate charities.

THE ROSSENDALE TRUST LIMITED and The Rossendale Trust incorporating the Hovls Pleasance

Linked Financial Statements for the year ended 31 March 2021

The Rossendale Trust Ltd (1146771) is the corporate trustee of Rossendale Trust 1146771-1) and the objectives and purpose of each charity are essentially the same.

The Trust has annual income and expenditure in excess of £5 million (top 3% of UK charities) and over two hundred staff providing care and support to tenants living in shared apartments and houses. We also provide a day activity service (Oakwood) to one hundred adults, both tenants of the Trust and people from the wider community, offering a wide range of activities including Arts & Crafts, Media, Horticulture, Music, Swimming and Walking.

The 'baseline' care needs of our tenants are funded by our commissioners, (Cheshire East Council and Derbyshire County Council), out of which we must pay our staff and other direct expenses. In line with most independent providers, the Trust works in a difficult financial environment. Government constraints are proving unhelpful, but we have received some financial support for the financial year 2020-2021 to assist with National Living Wage increases.

Vision, Mission and Values of Rossendale Trust

Rossendale Trust Vision - To create an environment in which our people can develop and grow, enabling them to have ownership of their own lives and futures.

Rossendale Trust Mission - To meet the needs of the people in our care, by supporting them to lead a full and meaningful life.

Our Values - the five questions which form the basis of our core values are also the Key Lines of Enquiry used by our Regulator (the Care Quality Commission) as the foundation of their service inspections.

- 1 **SAFE** - by safe, we mean that people are protected from abuse and avoidable harm.
- 2 **CARING** - by caring, we mean that the staff treat people with compassion, kindness, dignity and respect.
- 3 **RESPONSIVE** - by responsive, we mean that the services we provide are designed to meet people's needs.
- 4 **EFFECTIVE** - by effective, we mean that people's care, treatment and support achieve good outcomes, promotes a good quality of life and based on best available evidence.
- 5 **WELL LED** - by well led, we mean that the leadership, management, and governance of the organisation ensures the delivery of high-quality, person-centred care, supports learning and innovation and promotes an open and fair culture

Executive Summary 2020-2021

• Difficult economic and market conditions continued to be a challenge

The introduction of COVID has created a tough environment for all of us and the Social Care sector has been severely impacted. The Trust has weathered the storm courageously and the attitude of our wonderful care staff has been outstanding.

From an operational perspective, it has been a financial challenge. Without the significant support from fundraising and rental income streams from our properties we would have made a significant deficit. However, those twin

initiatives enabled the Trust to finish the year with a relatively stable financial position and outlook. The government have also provided some support regarding COVID activity.

• **Strong Care Quality Commission Report delivered in 2020**

Another successful achievement this year was the latest biannual visit from the Care Quality Commission. As in their previous report, we scored "GOOD" in all five categories. Highlights from their report read as follows: -

- **Caring** – Without exception, relatives we spoke with felt family members were treated without discrimination. Comments included "I have witnessed this, the organisation is person-centred, its fabulous, staff are treasures".
- **Responsive** – staff supported people to lead active lives pursuing their individual interests.
- **Safe** – People told us they felt safe. Comments included "I am very safe, the staff are brilliant, there are always enough staff around for my needs".
- **Effective** – There was a robust training plan for all staff. Relatives were unanimously complimentary about the skills of the staff team. Comments included exceptionally well trained and no issues with their expertise".
- **Well Led** – Well developed management structure with clear lines of authority. The provider and Registered Manager had acted to continuously improve the service. A relative stated "we know everyone connected with our loved one's care – they are exceptional".
- Rossendale Trust was chosen as "Business of the Year 2020" by the East Cheshire Chamber of Commerce, finished runner-up in the Northwest Charity Awards, and positioned 45th in the Sunday Times 100 Awards UK 2020.
- Further development of WorkTaste - our supported employment project, a Trust initiative enabling more individuals to experience a real work setting within the local community. This has been an outstanding success and excellently supported by a range of local employers. Although the Trust had to curtail activities during COVID, the number of tenants embarking on the project has increased from three in 2013 to over thirty by Winter 2020.
- Additional purchases of properties in Macclesfield in the last three years has assisted in the expansion of our service to six new users who have learning disabilities within the local area.
- Strong mandatory training programme, financial educational support and staff benefits package - all of which assist in recruiting and retaining good quality employees. Employee levels at an all-time high, with low levels of sickness and turnover by industry standards.
- Membership of Voluntary Organisation Disability Group, ACEVO, NCVO and Learning Disability England, all of whom promote the independence of people with learning disabilities.
- Strong and growing balance sheet with turnover at £5.1m and total assets of £2.6m. (compared to turnover of £2.7m and assets of £1.7m five years previously). Long term capital assets and improving liquidity translate into an improving outlook for the Trust's

sustainability in the future. A clear strategy has developed regarding the Supported Living Model.

Rossendale Trust - Financial performance 2020 – 2021

Despite very difficult economic conditions for all charities across the UK and especially those operating in the adult social care sector, the financial year to 31 March 2021 was a tough but rewarding period, with the Trust able to continue to improve the salaries and benefits packages of our staff. From a Linked charity perspective, the Rossendale Trust charity had a satisfactory year in reporting a surplus of £204k compared to a small deficit in 2019-2020.

Additional income from fundraising, legacies and other activities were £223k and investment income £186k (2019 - £225k and £186k respectively).

Generous contributions were received throughout the financial year ending 31st March 2021 from a wide range of supporters. Fundraising included support from the Fashion Show, Ladies Lunches, London Marathon, bucket collections, the Oakwood Open Day, and The Rossendale Annual Fete. Future fundraising activity will continue to be a critical cornerstone in the future success of the Charity.

External support from grant making trusts, corporate bodies and individuals is of paramount importance in financing projects to improve the wellbeing of individuals within the Trust and for us to improve our facilities and build for the future. In line with risk management guidelines, corporate governance, and financial stability, it is always the Trust's twin aim to look after the staff and continue to build a solid platform of reserves and liquidity.

Receipt of Care Fees and Care Resource Expenditure

Cost of care exceeded income received by £174,802 compared to the previous year where there was deficit of £397,562. There was an increase in fee income to £4,720,652 (2020 – £4,451,255). However, this was offset by the increase in care delivery costs amounting to £4,911,973 (2020- £4,850,970) including salary increases to retain our valuable workforce.

The bulk of costs related to staffing, which were £4,423,922 (2020 - £4,289,184). Total care expenditure included other direct and support costs of £431,263 (2020 - £487,212) and governance costs of £36,616 (2020 - £54,698).

Future Financial Stability

The financial year 2021-22 has started positive with the first half of the year reflecting a stable position. However, the financial impact of COVID is ongoing and not easy to quantify. Much of our financial support is provided by our commissioners and most Local Authorities are under increasing financial pressures. There are no future guarantees and this annual exercise is likely to be a continuing challenging theme.

COVID has caused a difficult operating environment across the UK, impacting on all sectors and the care industry has been severely hit. However, the Trust is performing well across all parts of the business both from a care and financial perspective. We believe that this crisis will not impact at all on our "going concern" status.

In response to the medium-term implications, we have built a strong balance sheet over the past six years and have a healthy reserves position. Bank balances have been stable (£827,564 as of 31st March 2021) and, as mentioned above, we own a small number of properties and other assets which can be put to good use if liquidity comes under pressure. We have a strong

relationship with our principal debtors who are our commissioners. Net assets at the financial year end grew to £2,649,834.

Fundraising

From a financial perspective, fundraising is a vital part of our sustainability. Due to the pandemic, we did not have the Annual Fete in 2020 but held a "Virtual event" instead raising funds that way. Some events were cancelled but we were able to continue to raise funds through our normal channels – individuals, grant making trusts, companies, partnerships, and individuals. Numerous generous benefactors recognized the additional difficulties we were facing and many gave us flexibility to spend on the tenant activities, entertainment, and importantly COVID related benefits for tenants and our dedicated staff.

Several local companies are supporting the Trust as their "Charity of the Year", and in the past three years we have raised over £600k to support a wide range of activities and initiatives. RossenTales – our quarterly magazine which is distributed to all our supporters was sent out monthly during this period to ensure our families and supporters knew that the "lights were very much on" at the Trust.

The WorkTaste scheme is entirely funded by fundraising. Similarly, the Oakwood Day Service would be nothing like the vibrant, inventive, and developing service we offer today without major input from funds raised. We extend a massive "Thank You" to all our supporters over the past twelve months for their generosity, without which it would have been difficult to survive.

The importance of our staff and investing in our people

Staff recruitment and retention is at the core of operational planning. Employers in the care sector invariably must address this issue in the context of low pay. Part of the Trust's solution to this perennial problem has been to focus our efforts on offering our staff a package of benefits which is affordable for a charity in this hard-pressed sector. In our most recent staff survey, 93% of respondents thought that the Trust was a good employer.

We adopt a "values based" recruitment framework, focusing on the Social Care Commitment. Workplace values are a collective understanding and the way of working. It helps build a strong culture, support people to develop their career and deliver high quality services.

Staff beginning (or resuming) their career in care provision may not always have strong academic qualifications or vocational experience. The Trust recognises this and provides greater focus on developing skills and career paths in an environment where NVQs are more important than MBAs

We offer a professional workplace, career pathways and a chance to stretch abilities and confidence. This programme includes a comprehensive, mandatory training framework and care industry qualifications (it's not all about the money!) - 89% of Trust staff felt that the training provided was a major factor in improving their skills in their job role.

We have a Rewards and Recognition framework which is continuously reviewed and links closely with our values. Health Insurance, Death in Service cover, Focus Groups, long service awards, celebration evenings, staff and tenants' forums, staff suggestion schemes, newsletters, refresher training, additional holidays and regular pay reviews all form part of these considerations. These are designed to recognise strong contributions by teams and individuals and to reinforce organisational values, behaviours and operating principles.

A main driver in the mission and vision is the strong relationship between the staff member and tenant plus the importance of providing variety, teamwork achievement and enjoyment for both parties.

Corporate Social Responsibility

The Trust is dedicated to supporting CSR and considers its responsibility to its employees, community, and the environment as a vital factor in being an excellent organisation. This could not be more evident than when the Trust were placed in the Times 100 'Best Not for Profit Organisation's to Work for 2020'. We have also become much greener in 2020.

We engage with the local community in many more ways too, from our inclusive and colourful fete to local markets selling products made at the Trust. We are a vital part of the local community. Throughout the year we work alongside businesses, big and small in our 'Make a Difference' days which work in two distinct ways.

Business staff teams come to the Trust to undertake tasks that improve the life of the people we care for and we learn about their work and forge greater community links. It is a good partnership.

We hold regular joint working initiatives with Cheshire East, Provider Forums and the Community Voluntary Service as well as network meetings with the business community including East Cheshire Chamber. We also meet regularly with housing providers to find solutions to the growing needs of vulnerable people in the community.

The Importance of Oakwood

The Oakwood day service adds a valuable dimension in our service providing choice and opportunities to both tenants and external service users. This is a growing business (100% in past five years) which is expanding both in terms of supporting people and the range of activities for people with learning disabilities (LD). Currently the service accommodates nearly one hundred individuals. Every day at Oakwood is as unique as the people they support.

The service continues to focus on three main challenges

- Social isolation and exclusion for adults with LD.
- Limited opportunities for adults with LD to engage in meaningful social leisure, informal learning and work experienced based activities
- A lack of independent living skills for adults with LD.

Oakwood offers a wide range of personal development activities -cooking, arts and crafts, music, IT and media studies, keep-fit, horticulture, swimming, cycling, walking, fishing, football, day trips, drama, farm work, conservation work with the National Trust and Rudyard Lake Trust.

At a time when local authorities continue to withdraw day care services on cost grounds, we have continued to increase our Oakwood activities (within COVID terms) by marketing and expanding our services to potential service users within Macclesfield, and the surrounding area. This service is an essential component of personal development and integration with the local community as well as providing additional funds from the vast variety of products that are sold to people within the local community.

The Importance of WorkTaste

The WorkTaste initiative encourages local businesses and community projects to host short workplace opportunities for our tenants. These are supported 1:1 by trained Rossendale staff, who record progress, encouraging individuals in consolidating and developing their skills, whilst creating a portfolio which can be shared with prospective hosts at interview.

We ask potential partners in the community to host (typically) a six – eight-week placement of

approximately three hours a week for one of our tenants, with appropriate support always. The tenant will work with a team in the workplace and will not simply be observing others. Placements can vary according to the individual. No money changes hands and there is no expectation of a job at the end of it. The initiative is to give our people a taste of the working world and to integrate them into their local community.

Many local businesses have supported this scheme since it started in 2013, ranging in size from two-person building firms to multi-national corporations. Every placement reveals something new about the individual and what they can achieve. Our tenants take pride in being at work; having something expected of their time; and having something to tell their friends and families. With a WorkTaste placement we aim to increase the individual's scope, add to their skills and help them to feel valued, learning what it feels like to be part of a team.

The advent of COVID has had an impact during this financial year, but the framework and ongoing initiatives will ensure that the Worktaste Scheme continues strongly as soon as restrictions are eased. WorkTaste has proved to be a very rewarding experience for both business employees and for our tenants

Working with other Like-Minded Organisations

The Trust has joined several organisation groups whose objectives are to provide the best possible support to people with a learning disability. The Voluntary Organisation Disability Group influence and develop social care policy and promote best practice. The Social Care Institute for Excellence

objective is to ensure that social services central role focuses on people who use their services and Learning Disability England are one of the strongest voices on learning disability in the country. ACEVO is also a very supportive organisation and our managers are all gaining benefits from training courses and seminars from these charity subject matter experts.

Volunteers

The Trustees would like to express sincere thanks to all our volunteers over the recent past for giving their time, experience, and support. Without their massive contribution, we would find it much more difficult to run the charity successfully. This support has been received from both individuals and a growing number of local companies on "make a difference" days.

Reserves Policy and Going Concern

The Trustees medium term aim is to maintain sufficient funds to provide working capital to cover contingencies and exceptional costs such as potential redundancies. This is represented by three months proportion of total annual expenditure. Given the difficulty in obtaining guaranteed funding sources, this is believed to be a prudent and appropriate approach.

The Trust works hard to achieve this target and has seen an improvement in the last five years. This has culminated in a holding of unrestricted liquid assets at the financial year end March 2021 of year-end of £437,245. Although this is below the quarterly cost of three months salaries, (approx. £1m) it should be viewed in the context that our only major debtors are the local commissioners acting on behalf of the UK government.

The Trustee Board and Senior Management Team are continually looking at ways of improving long term sustainability, whilst protecting the position of restricted and endowed funds of both charities. They have reviewed the Financial Statements for the year ended 31st March 2021 and consider that adequate reserves continue to be available to fund the activities of the Trust. The Trustees are of the view that the Trust is a going concern.

Corporate Governance

The Trust follows the Charity Corporate Governance Code which is designed as a tool to support continuous improvement. There are seven principles which make up the code building on the assumption that the charity is meeting its legal and regulatory responsibilities as a foundation.

- 1 Organisational purpose** - the board is clear about the charity's aims and ensures that these are being delivered effectively and sustainably.
- 2 Leadership** - every charity is led by an effective board that provides strategic leadership in line with the charity's aims and values.
- 3 Integrity** - the board acts with integrity, adopting values and creating a culture which help achieve the organisation's charitable purposes. The board is aware of the importance of the public's confidence and trust in the charity and the trustees to undertake their duties accordingly.
- 4 Decision-making and control** - the board makes sure that its decision-making processes are informed, rigorous and timely and that effective delegation, control and risk-assessment and managements systems are set up and monitored.
- 5 Effectiveness** - the board works as an effective team, using the appropriate balance of skills, experience, background and knowledge to make informed decisions.
- 6 Diversity** - the board's approach to diversity supports its effectiveness and leadership.
- 7 Openness and accountability** - the board leads the organisation in being transparent and accountable.

The Trustee Board meet at least bi-monthly and attend an offsite strategy meeting to discuss the annual corporate plan and the financial and business framework for the forthcoming medium-term planning period. The management meet monthly with the Chair and Vice Chair of Trustees to update on important developments and operational activities being undertaken by the Trust.

The Board delegates operational responsibility to the Chief Executive and Management Team. Sub-Committees meet monthly or more frequently to cover the major risk areas of the business - Operations and Care Management, Strategy and Fundraising, Finance and Audit and People and Performance.

A monthly Senior Management Meeting is held to discuss and develop all operational aspects of the business and update on Trustee Board meetings, as well as cascading current progress to all staff within the business. Management meetings are also held monthly within the care businesses between Operational Managers and Group Leaders. These are all supported by Balanced Scorecard, Risk Register and Disaster Recovery Plan. Staff surveys indicated 88% agreed that meetings were beneficial and an open forum for discussion.

In terms of business planning, the Trust encourages both management and staff to work across our nine sites to gain experience and understand the business better. We also mentor our promising staff for future career progression. Turnover is below the industry average and sickness below the NHS average.

The Remuneration Committee led by the Chair meets annually to consider any proposed annual pay rise for management and staff. They also review any bonus scheme in place and appropriate payment for employees with the business. The Committee is assisted in its decision making by the reviewing of external salary benchmarking studies, and local competing market conditions where available.

THE ROSSENDALE TRUST LIMITED and The Rossendale Trust incorporating the Hovls Pleasance

Linked Financial Statements for the year ended 31 March 2021

The Trust has a wider number of policies and procedures in place which are reviewed monthly by the People and Performance Committee. Key Trust policies include SOVA, whistleblowing, medication, personal care, dignity at work, staff code of conduct, moving and handling, health and safety, fire safety, tenant finance, dress code, social media, equality and diversity and also capacity, consent and a best interest policy.

Appointment of Trustees

Trustees have been appointed under the original Trust Deed and a Memorandum of Choice covering the appointment of new Trustees starting in November 1988 through to the most recent appointment in May 2021 in accordance with the Trust's Articles.

Induction and training of Trustee Board Members

The selection process for new Trustee Board members considers the need for a charity to recruit technical expertise and appropriate relevant experience of candidates. New Board members are provided with an information pack with literature on the duties and responsibilities of charity trustees and important aspects of the charity sector. They are encouraged to spend time informally at Rossendale Hall and other business units to gain knowledge of the Trust and especially of its beneficiaries.

Details of suitable training courses are circulated to Trustee Board Members with a view to keeping them updated with legislation, regulation, other compliance requirements, developments and good practice generally in the sector. Topics include Mental Capacity Act, Health and Safety, Equality and Diversity, SOVA and Dignity and Respect.

The annual corporate planning meeting is attended by board members and senior staff with the aim of addressing both short- and medium-term strategy for the Trust regarding business sustainability. Consideration is given to the external market environments and future considerations, recent business performance, current reserves, balance sheet structure, growth opportunities, financial operations and projections, governance framework, risk register, balanced scorecard and policy update. It may also include educating newer Board members with these and other aspects of the Trust's operation.

During the financial year the trustees held six meetings at which the charity's progress was monitored regarding the administration, financial and public relations matters. These minutes are available at Rossendale Hall if required. To aid decision making, regular meetings are held between Trustees and the management team including workshops.

Risk Management

The Trustees identify key areas of risk and seek to mitigate these through established reporting and monitoring systems. The Board and Sub Committees regularly review the company's risk register and receive reports from management on key areas of risk to the Trust. The business also has an internal audit team who review all key operational and financial processes in each business unit across the Trust. The following statements outline in summary the charity's policies in managing identified forms of financial risk.

Credit risk

Counterparty risk on amounts owed to the charity by its customers is low, as most debtors are Local Authorities

Liquidity risk

The Trust addresses liquidity risk in conjunction with the reserves policy by ensuring that the charity always has appropriate access to short term cash to enable efficient running of the business.

Non-financial risk

All non-financial risks are documented on the charity's Business Risk Register and are assigned an executive lead individual to manage and report on the risk and the associated risk mitigation strategies. Board sub-committees review these risks at least quarterly and amend in line with changing business and economic factors affecting the Trust and the sector.

Public Benefit

In setting our objectives and planning activities, our trustees have given serious consideration to the Charity Commission's general guidance on public benefit, including the guidance "public benefit running a charity" (PB2) and in particular the supporting of individuals in supported living arrangements and the provision of day care facilities.

Investment Powers and Policy

Over recent years, the Trust has been operating within a tough financial environment and short-term liquidity has been utilised to manage daily care and operational commitments. A portion of cash and bank balances are subject to endowment rules or restricted in their use and set aside for specific purposes is identified as such in these accounts.

The Board has investigated the benefits of other investment categories and will continue to look at alternatives which add value. Currently unrestricted funds are held in short term bank accounts which enables the running of business in an efficient manner. Restricted funds (currently £90,691) are only held on an interim basis until they can provide support for the purposed intended.

Trustee's responsibilities in relation to the Financial Statements

The charity trustees (who are also the directors for the purposes of company law) are responsible for preparing a trustee's annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the charity's activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the trustees should follow best practice and:

- select suitable accounting policies and apply them consistently.
- observe the methods and principles in the Charities SORP.
- make judgements and estimates that are responsible and prudent.
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

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The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ascertain the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

As far as the trustees are aware at the time of approving our trustee's annual report:

- There is no relevant information, being information needed by the auditor regarding preparing their report, of which the company's auditor is unaware, and
- The trustees, having made enquiries of fellow directors and the company's auditor that they ought to have individually taken, have each taken all steps that they are obligated to take as directors to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by the trustees 6th December 2021 and signed on their behalf by: -

Moira Beswick
Chair

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
THE ROSSENDALE TRUST LIMITED and The Rossendale Trust Incorporating the Hovis Pleasance
Linked Financial Statements for the year ended 31 March 2021**

Opinion

We have audited the financial statements of the Rossendale Trust for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its result, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
THE ROSSENDALE TRUST LIMITED and The Rossendale Trust Incorporating the Hovls Pleasance
Linked Financial Statements for the year ended 31 March 2021**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, are detailed below:

Our approach to identifying and assessing the risks of material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the company through discussions with trustees and management, and from our knowledge and experience of the charity sector;
- We focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, Charities SORP FRS102, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation);
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting correspondence; and
- Identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit. We assessed the susceptibility of the company's financial statements to material misstatements, including obtaining an understanding of how fraud might occur, by:
 - Making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
 - Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations. To address the risk of fraud through management bias and override controls, we:
 - Performed analytical procedures to identify any unusual or expected relationships;
 - Investigate the rationale behind significant or unusual transactions.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
THE ROSSENDALE TRUST LIMITED and The Rossendale Trust incorporating the Hovis Pleasance
Linked Financial Statements for the year ended 31 March 2021**

In response to the risk of Irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation; • reading minutes of meetings of those charged with governance;
- enquiring of management as to actual potential litigation and claims;

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from errors as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mr N A Kennington (Senior Statutory Auditor)
for and on behalf of
Heywood Shepherd
Statutory Auditor
1 Park Street
Macclesfield
SK11 6SR

Date: 6th December 2021

**The Rossendale Trust Limited and The Rossendale Trust incorporating the Hovis Pleasance
Statement of Financial Activities (including income and expenditure account) for the year ended 31 March 2021**

	Notes	The Rossendale Trust			The Rossendale Trust Limited			Linked Charity		Linked Charity Total Funds 2020	Linked Charity Total Funds 2021
		Unrestricted Funds	Endowed Fund	Total Funds	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds 2021	Total Funds 2020		
		£	£	£	£	£	£	£	£	£	£
Income											
Donations and legacies	2	-	-	-	109,902	112,695	222,597	222,597	192,418	192,418	
Charitable activities	3	-	-	-	4,720,652	-	4,720,652	4,720,652	4,451,255	4,451,255	
Other trading activities	4	-	-	-	-	-	-	-	33,070	33,070	
Investment income	5	-	-	-	185,818	-	185,818	185,818	186,236	186,236	
Total income		-	-	-	5,016,372	112,695	5,129,067	5,129,067	4,862,979	4,862,979	
Expenditure											
Raising funds		-	-	-	16,519	-	16,519	16,519	35,985	35,985	
Charitable activities:	6	12,636	-	12,636	4,823,243	72,211	4,895,454	4,908,090	4,885,668	4,850,970	
Total expenditure		12,636	-	12,636	4,839,762	72,211	4,911,973	4,924,609	4,921,653	4,886,955	
Net gains/(Losses) on Investments		-	-	-	-	-	-	-	21,616	21,616	
Net Income/Expenditure		(12,636)	-	(12,636)	176,610	40,484	217,094	4,924,609	(37,058)	(2,360)	
Transfers between funds		-	-	-	-	-	-	-	-	-	
Net movement of funds		(12,636)	-	(12,636)	176,610	40,484	217,094	204,458	(37,058)	(2,360)	
Reconciliation of Funds											
Total Funds brought forward		290,330	752,902	1,043,232	1,351,937	50,207	1,402,144	2,445,376	1,439,202	2,447,736	
Total Funds carried forward		277,694	752,902	1,030,596	1,528,547	90,691	1,619,238	2,649,834	1,402,144	2,445,376	

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 20 to 29 form part of these accounts.

**The Rossendale Trust Limited and The Rossendale Trust incorporating the Hovis Pleasance
Balance Sheet as at 31 March 2021**

	The Rossendale Trust		The Rossendale Trust Limited		The Rossendale Trust		The Rossendale Trust		The Rossendale Trust	
	2021		2021		2021		2021		2020	
Note	£	£	£	£	£	£	£	£	£	£
Fixed assets:										
Tangible assets	11	681,262		1,049,243		1,730,505		1,787,324		
Investments	12	-		215,000		215,000		215,000		
		<u>681,262</u>		<u>1,264,243</u>		<u>1,945,505</u>		<u>2,002,324</u>		
Current assets:										
Debtors	13	-	504,822		504,822		424,544			
Cash at bank and in hand		349,334	478,230		827,564		469,522			
		<u>349,334</u>	<u>983,052</u>		<u>1,332,386</u>		<u>894,066</u>			
Liabilities										
Creditors falling due within one year	14	-	455,116		455,116		321,532			
Net Current Assets/(Liabilities)		<u>-</u>	<u>349,334</u>		<u>527,936</u>		<u>877,270</u>		<u>572,534</u>	
Total assets less current liabilities										
		1,030,596		1,792,179		2,822,775		2,574,858		
Creditors falling due after more than one year	15	-		172,941		172,941		129,482		
Net Assets		<u>1,030,596</u>		<u>1,619,238</u>		<u>2,649,834</u>		<u>2,445,376</u>		
The funds of the charity:	16									
Hovis Pleasance		1,030,596		-		1,030,596		1,043,232		
Restricted funds		-		90,691		90,691		50,207		
Unrestricted funds		-		1,528,547		1,528,547		1,351,937		
Total Charity Funds		<u>1,030,596</u>		<u>1,619,238</u>		<u>2,649,834</u>		<u>2,445,376</u>		

Approved by the trustees on 6th December 2021 and signed on their behalf by:

M Beswick - Chair

Company No. 7921722

The notes on pages 20 to 29 form part of these accounts.

**The Rossendale Trust Limited and The Rossendale Trust Incorporating the Hovis Pleasance
Statement of Cash Flows as at 31 March 2021**

	Note	The Rossendale Trust Total Linked Charity 2021	The Rossendale Trust Total Linked Charity 2020
Cash used in operating activities	22	172,224	(108,367)
Cash flows from investing activities			
Investment income		185,818	186,236
Purchase of tangible fixed assets		-	(330,691)
Proceeds from sale of fixed assets		-	270,464
Cash provided by (used in) investing activities		358,042	17,642
Change in cash provided and cash equivalents in the reporting period		358,042	(469,522)
Cash and cash equivalents at 1st April 2020		469,522	469,522
Total cash and cash equivalents at 31st March 2021		827,564	469,522
Cash and cash equivalents consists of:			
Cash at bank and in hand		827,564	469,522

1 Accounting Policies

a) Basis of preparation

these financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of recommended practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), with FRS 102 and with the requirements of the Companies Act 2006.

The Rossendale Trust meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Funds Structure

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor.

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose.

Endowed funds represent those assets which must be held permanently by the charity.

Further details of each fund are disclosed in the notes.

c) Incoming resources

All incoming resources are recognised once the charity has entitlement to the resources, it is probable that the resources will be received and the monetary value of incoming resources can be measured with sufficient reliability.

Income from grants is recognised when the charity has entitlement to the funds, conditions have been met, is probable to be received and can be measured reliably.

For legacies entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been received by the trust that a distribution will be made, or when a distribution is received from the estate.

d) Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- * Costs of raising funds comprise the costs of fundraising events
- * Expenditure on charitable activities includes the costs of care and associated support costs

f) Tangible fixed assets and depreciation

Depreciation is provided on tangible assets in use at rates calculated to write off the cost over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Freehold buildings	2% pa on cost
Motor vehicles	25% pa on cost
Computers	25% pa on cost
Furniture & Equipment	20% pa on cost

Some properties were revalued in 2010.

g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value each reporting date with the change in fair value recognised in net gains/losses on investments in the SOFA.

h) Fixed asset investments

Investments are stated at market value as at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

i) Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

j) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

k) Taxation

As a charity, The Rossendale Trust is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 or S256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objectives.

No corporation tax charges have arisen in the charity this year.

The services provided by the Trust are exempt from Value Added Tax and so the Trust therefore is not VAT registered.

l) Pensions

The Trust operates a defined contribution pension schemes on behalf of certain employees of the Trust. The assets are held separately from those of the Trust in independently administered funds. The contributions by the Trust are charged to the income and expenditure account in the year in which they become payable.

m) Legal status of the trust

The Trust is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

The endowed Charity The Rossendale Trust incorporating the Hovis Pleasance is a separate charity set up by trust deed whose corporate trustee is The Rossendale Trust Limited. The two charities are linked and as such must prepare one set of accounts.

n) Going Concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

The Rossendale Trust Limited and The Rossendale Trust incorporating the Hovis Pleasance
Notes to the financial statements for the year ended 31 March 2021

	The Rossendale Trust			The Rossendale Trust Limited			Total 2021 £	Total 2020 £		Restricted 2020 £
	Unrestricted	Restricted	£	Unrestricted	Restricted	£		£	£	
2 Donations and Legacies										
Donations	-	-	-	46,947	30,695	77,642	77,642	117,490	76,461	
Legacies	-	-	-	45,625	-	45,625	45,625	14,953	-	
Grant making Trusts	-	-	-	17,330	82,000	99,330	99,330	59,975	59,975	
	-	-	-	109,902	112,695	222,597	222,597	192,418	136,436	

3 Charitable Activities

Fees	-	-	-	4,374,827	-	4,374,827	4,374,827	4,012,016	-	
Day care income	-	-	-	213,474	-	213,474	213,474	303,042	-	
Recharged Income	-	-	-	125,685	-	125,685	125,685	122,787	-	
Other income	-	-	-	6,666	-	6,666	6,666	13,410	-	
	-	-	-	4,720,652	-	4,720,652	4,720,652	4,451,255	-	

4 Other Trading Activities

Fundraising income	-	-	-	-	-	-	-	33,070	10,164	
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5 Investment Income

Rental income	-	-	-	185,786	-	185,786	185,786	185,268	-	
Interest received	-	-	-	32	-	32	32	94	-	
Dividends received	-	-	-	-	-	-	-	874	-	
	-	-	-	185,818	-	185,818	185,818	186,236	-	

The Rossendale Trust Limited and The Rossendale Trust Incorporating the Hovis Pleasance
Notes to the financial statements for the year ended 31 March 2021

	The Rossendale Trust			The Rossendale Trust Limited			Total 2021 £	Total 2020 £	Restricted 2020 £
	Unrestricted	Restricted	Endowed	Total	Unrestricted	Restricted			
	£	£	£	£	£	£	£	£	£
6 Total Resources expended									
Costs directly allocated to charitable activity									
Direct costs of care									
Staff costs	-	-	-	-	4,355,561	68,361	4,423,922	4,153,716	98,237
Agency costs	-	-	-	-	253	-	253	135,468	-
Recruitment costs	-	-	-	-	6,708	-	6,708	5,499	-
Training costs	-	-	-	-	9,328	-	9,328	14,377	100
Consumables	-	-	-	-	60,308	-	60,308	24,814	306
Guest activities	-	-	-	-	8,504	-	8,504	15,207	-
Transport costs	-	-	-	-	69,797	-	69,797	99,087	4,774
Day-care services	-	-	-	-	4,704	3,850	8,554	41,474	17,661
Support costs to charitable activity									
Rent, rates and insurance	-	-	-	-	61,403	-	61,403	52,673	120
Voids	-	-	-	-	(4,750)	-	(4,750)	11,000	-
Heat and light	-	-	-	-	11,427	-	11,427	16,709	-
Telephone and post	-	-	-	-	15,698	-	15,698	18,839	49
Printing and stationery	-	-	-	-	16,837	-	16,837	26,889	1,688
Public relations	-	-	-	-	1,218	-	1,218	13,779	-
Computing and internet costs	-	-	-	-	56,183	-	56,183	63,213	1,452
Repairs and maintenance	-	-	-	-	41,417	-	41,417	50,517	890
Registration	-	-	-	-	4,385	-	4,385	4,312	-
Bank charges	-	-	-	-	1,830	-	1,830	2,179	-
Interest charges	-	-	-	-	3,635	-	3,635	944	-
Sundries	-	-	-	-	17,998	-	17,998	30,305	744
Depreciation	12,636	-	-	12,636	44,183	-	56,819	67,347	-
Profit on fixed asset disposal	-	-	-	-	-	-	-	(52,076)	-
Governance Costs									
Audit fee	-	-	-	-	5,500	-	5,500	4,800	-
Non Audit fees	-	-	-	-	6,500	-	6,500	5,200	-
Legal & professional costs	-	-	-	-	24,616	-	24,616	44,698	965
	12,636	-	-	12,636	4,823,243	72,211	4,895,454	4,850,970	126,986

7 Expenditure & analysis of total resources expended

	Staff costs	Other	Depreciation	Total
	£	£	£	£
The Rossendale Trust Limited				
Raising Funds	-	16,519	-	16,519
Charitable activities	4,423,922	427,349	44,183	4,895,454
	<u>4,423,922</u>	<u>443,868</u>	<u>44,183</u>	<u>4,911,973</u>

The Rossendale Trust				
Charitable activities	-	-	12,636	12,636
	<u>-</u>	<u>-</u>	<u>12,636</u>	<u>12,636</u>

Analysis of Resource Distribution for the Linked Trust

	Income	Expenditure	Surplus/(deficit)
	2021	2021	2021
	£	£	£
Voluntary	222,597	-	222,597
Fundraising	-	16,519	(16,519)
Investments	185,818	-	185,818
Charitable Activity	4,507,178	4,614,504	(107,326)
Care	213,474	280,950	(67,476)
Day care	5,129,067	4,911,973	217,094

Charitable Activity expenditure can be analysed by the following activities:

Care and Support Services for people with learning disabilities	4,614,504
Day Centre	280,950
	<u>4,895,454</u>

The Rossendale Trust Limited and The Rossendale Trust Incorporating the Hovis Pleasance
Notes to the financial statements for the year ended 31 March 2021

8 Auditors Remuneration		2021	2020
		£	£
Audit fee		5,000	4,800
Other Services -	Payroll	9,048	6,214
	Additional work on 2020 year end client account	2,000	-
	Accounts preparation and client account examination	5,000	5,200
		21,048	16,214

9 Analysis of staff costs and trustee remuneration and expenses

Staff Costs

	2021	2020
	£	£
For the linked charity in total for the year:-		
Wages & salaries	4,050,162	3,798,789
Staff insurance costs	30,999	31,045
Social security costs	264,153	254,032
Pension costs- defined contributions	78,608	69,850
	4,423,922	4,153,716

The average number of employees, analysed by function for the whole linked charity was:-

	No.	No.
Care and support services for people with learning disabilities	201	202
Administration	12	14
	213	216

There were no employees who received total employee benefits (excluding employer pension costs) of more than £60,000 (2020 - none).

No Trustee received any remuneration or pension rights during the year and no expenses were incurred.

The key management personnel remuneration benefits for the year were £387,329 (2020 - £383,660).

10 Client Account

All residents have personal monies held in a client bank account and petty cash tins separate from the Trust accounts.

These monies do not belong to the Trust and as such they are not included in these accounts nor do they form part of the statutory audit.

The Rossendale Trust Limited and The Rossendale Trust incorporating the Hovis Pleasance
Notes to the financial statements for the year ended 31 March 2021

11 Tangible fixed assets

The Rossendale Trust		Freehold Land and Buildings		Total	
		£		£	
Cost or valuation					
At 1 April 2020		776,368		776,368	
Disposal					
At 31 March 2021		<u>776,368</u>		<u>776,368</u>	
Depreciation					
At 1 April 2020		82,470		82,470	
Disposal					
Charge for year		12,636		12,636	
At 31 March 2021		<u>95,106</u>		<u>95,106</u>	
Net book value					
At 31 March 2021		<u>681,262</u>		<u>681,262</u>	
Net book value					
At 31 March 2020		<u>693,898</u>		<u>693,898</u>	
Freehold buildings		2021		2020	
		£		£	
Rossendale Hall at valuation/cost		330,448		337,432	
Bank Street		350,814		356,466	
		<u>681,262</u>		<u>693,898</u>	
The Rossendale Trust Limited		Freehold Land and Buildings	Motor Vehicles	Computer Equipment	Furniture & Equipment
		£	£	£	£
Cost or valuation					
At 1 April 2020		1,067,979	218,470	48,067	115,077
At 31 March 2021		<u>1,067,979</u>	<u>218,470</u>	<u>48,067</u>	<u>1,449,593</u>
Depreciation					
At 1 April 2020		40,642	159,063	48,067	108,395
Charge for year		16,380	25,540		2,263
At 31 March 2021		<u>57,022</u>	<u>184,603</u>	<u>48,067</u>	<u>400,350</u>
Net book value					
At 31 March 2021		<u>1,010,957</u>	<u>33,867</u>	<u>-</u>	<u>4,419</u>
Net book value					
At 31 March 2020		<u>1,027,337</u>	<u>59,407</u>	<u>-</u>	<u>6,682</u>
Freehold buildings		2021		2020	
		£		£	
Media Centre		137,788		140,992	
Braeside		337,740		342,960	
Thirlmere		237,023		240,719	
Maple Avenue		298,406		302,666	
		<u>1,010,957</u>		<u>1,027,337</u>	

The Rossendale Trust

All fixed assets apart from the specie property have been transferred to the Rossendale Trust Limited.

In 2009 the Trust entered into a 60 year lease with Contour Housing Association to build and let accommodation to the residents as part of the move to Supported Living. The Association is charged a peppercorn rent for the land there has been no diminution in the value of the land.

12 Fixed asset investment

The Rossendale Trust Limited	2021	2020
	£	£
Rental Property - 3 Leefield Road Chapel		
Market value brought forward	215,000	200,000
Add net gain (loss) on revaluation	-	15,000
Market value as at 31 March 2021	215,000	215,000

The investment property was subject to an Independent valuation at 31st March 2020 based on its current market value by local estate agent.

Greene King Shares

Market value brought forward	-	23,848
Disposal	-	(30,464)
Add net gain (loss) on revaluation	-	6,616
Market value as at 31 March 2021	-	-

Investment at the closing market value on the London Stock Exchange :-
 Equities - 100%

-	23,848
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13 Debtors

The Rossendale Trust Limited		
Debtors for fees	411,711	357,113
Prepayments	55,998	42,422
Other debtors	37,113	18,609
Gift aid	-	6,400
	504,822	424,544

14 Creditors: amounts falling due within one year

The Rossendale Trust Limited		
Mortgage	8,045	9,334
Creditors	63,078	23,082
Taxation and social security	73,969	59,611
Accruals and deferred income	310,024	229,505
	455,116	321,532

15 Creditors : Amounts falling due after more than one year

Mortgage	172,941	129,482
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The Mortgage is secured on the Fixed asset Investment Property 3 Leefield Road Chapel.
 The Mortgage term is 15 years and is with Barclays Bank plc.

The Rossendale Trust Limited and The Rossendale Trust incorporating the Hovis Pleasance
Notes to the financial statements for the year ended 31 March 2021

16 Funds

	1 April 2020 £	Incoming Resources £	Outgoing Resources £	Investment Gain £	31 March 2021 £
The Rossendale Trust					
Endowment Fund					
Hovis Pleasance	752,902	-	-	-	752,902
Unrestricted Funds					
General accumulated funds	290,330	-	12,636	-	277,694
	<u>1,043,232</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,030,596</u>
The Rossendale Trust Limited					
Unrestricted Funds					
General accumulated funds	1,322,055	5,016,372	4,839,762	-	1,498,665
Designated funds	29,882	-	-	-	29,882
	<u>1,394,240</u>	<u>5,016,372</u>	<u>4,839,762</u>	<u>-</u>	<u>1,528,547</u>
Restricted Funds					
Oakwood project	9,000	15,000	16,000	-	8,000
Oakwood vehicle	-	-	-	-	-
Worktaste	4,452	47,909	52,361	-	-
Horticulture	20,000	336	3,825	-	16,511
Oakwood music	-	3,800	-	-	3,800
Oakwood health	-	37,150	-	-	37,150
Oakwood leisure	25	-	25	-	-
Oakwood art and craft	373	-	-	-	373
Oakwood Cookery	598	-	-	-	598
Paintings	778	-	-	-	778
Cheshire Advocacy	2,304	-	-	-	2,304
Harold Gormley Cabin	12,535	8,500	-	-	21,035
Oakwood Drama	142	-	-	-	142
	<u>50,207</u>	<u>112,695</u>	<u>72,211</u>	<u>-</u>	<u>90,691</u>
Total Funds	<u>2,487,679</u>	<u>5,129,067</u>	<u>4,924,609</u>	<u>-</u>	<u>2,649,834</u>

Endowed Fund

The Hovis Pleasance Fund represented the 4 properties, 22, 24, 26 and 28 Buxton Road, Macclesfield. All of these properties have been sold in previous years. The proceeds used to purchase and develop two more suitable properties to increase the number of tenant capacity and is within the objects as advised by the Charities Commission. The balance remains in cash.

Designated Funds

The Designated Funds are income that the Trustees have decided to keep separate in order to provide the tenants with a fund for them to apply for whenever in need and to provide communal facilities and items.

Restricted Funds

The various Oakwood funds have been successful in achieving income from many sources during the year. These monies have been used to fund a variety of daily activities, replace equipment and supporting certain salaries within Oakwood. These activities are ongoing and the monies remaining at the end of the financial year will be utilised in the year ahead.

The Worktaste programme is a fund to cover the costs of salaries and travel expenses to enable the tenants to participate with local businesses in the working environment. We are looking to develop WorkTaste further by opening up participation to external attendees of Oakwood and to the wider Learning Disabilities community here in the Cheshire East area.

Monies were given in memory of Harold Gormley to refurbish his cabin.

A donation was received from Cheshire Advocacy to fund support for a tenant forum.

17 Analysis of net assets between funds

The Rossendale Trust	Endowment Funds £	Restricted Funds £	Unrestricted Funds £	Total Funds £
Tangible Fixed Assets	681,262	-	-	681,262
Net Current Assets	347,634	-	1,700	349,334
	<u>1,028,896</u>	<u>-</u>	<u>1,700</u>	<u>1,030,596</u>

The Rossendale Trust Limited	Endowment Funds £	Restricted Funds £	Unrestricted Funds £	Total Funds £
Tangible Fixed Assets	-	-	1,049,243	1,049,243
Fixed Asset Investments	-	-	215,000	215,000
Net Current Assets	-	90,691	437,245	527,936
Long term Liabilities	-	-	(172,941)	(172,941)
	<u>-</u>	<u>90,691</u>	<u>1,528,547</u>	<u>1,619,238</u>

Unrestricted net current assets at the Rossendale Trust Limited of £407,363 include the designated fund of £29,882. This leaves free net current assets net of mortgage liability of £234,422 available to the trust at the year end.

18 Pensions

The charity operates a defined contribution pension plan for its employees.
Pension contributions payable by the Trust in the year amounts to £78,606 (2020- £69,850).
There was £8,683 outstanding for contributions at the year end (2020 - £6,149).

19 Financial commitments

The Trust entered into a 5 year agreement to enter 5 competitors for the London Marathon at an annual cost of £1,800. There are four years remaining on the bond.

20 Related Party Transactions

There are no related party transactions in the year (2020 nil).

21 Legal status

Since 2012 the Rossendale Trust Limited is a company limited by guarantee and so therefore has no share capital.

However due to speckle land being held in the original charity, it was necessary for the Trust to maintain the two separate charities. The Rossendale Trust Ltd (1146771) is the trustee of The Rossendale Trust (1146771-1) and the objectives and purpose of each charity are essentially the same.

22 Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net movement in funds	204,458	(2,360)
Add back depreciation charge	56,819	67,347
(Gains)/losses on investments	-	(21,616)
Add loss on sale of fixed assets	-	(52,076)
Deduct interest income shown in investing activities	(185,818)	(186,236)
Decrease (increase) in debtors	(80,278)	(85,382)
Increase (decrease) in creditors	177,043	171,956
Net cash used in operating activities	<u>172,224</u>	<u>(108,367)</u>