

Company number: 07931440 (England and Wales)
Charity number: 1146219

The Auckland Project
(A Company Limited by Guarantee)

Report and Financial Statements

For the Year Ended 31 March 2021

The Auckland Project
(A Company Limited by Guarantee)

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The Auckland Project

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TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2021

The Trustees (who are also the Directors of the charity for the purposes of company law) present their annual report and audited financial statements of The Auckland Project (TAP) for the year ended 31 March 2021.

OBJECTIVES AND ACTIVITIES

TAP's Vision is to revive Bishop Auckland. It will seek to do this through two divisions working together towards the overall vision, one to focus on creating a profitable visitor attraction and the other to focus on the creation of sustainable employment in the wider community and getting people in that community job ready.

The objects of TAP as stated in the Articles of Association are as follows:

- to preserve protect and improve for the benefit of the public generally and the inhabitants of the Charity's Area in particular the Castle and other buildings of national architectural historic or artistic interest within the Charity's Area to promote access thereto and enjoyment thereof by the public and to augment the amenities of the Castle and such other buildings and their surroundings
- to preserve, protect, maintain and improve for the benefit of the public generally and the inhabitants of the Charity's Area in particular the furniture, pictures, historical records, books, manuscripts, monuments, armour, porcelain, silver and gold objects, objects d'art and other chattels associated with or displayed or kept in the Castle or in any building within the Charity's Area and to promote access to and enjoyment of such chattels by the public
- to promote access to the countryside within the Charity's Area, the provision of routes and ways therefore, and the preservation of footpaths, commons and wastelands
- to increase knowledge, understanding and appreciation of matters of historic, artistic, architectural, cultural or aesthetic interest including those concerning the lands and other property comprised in the Charity for the benefit of the public
- to conserve animal, bird and plant wildlife within the Charity's Area for the benefit of the public
- to improve and advance education for the benefit of the public in agriculture, horticulture, apiculture, forestry and allied occupations within the Charity's Area
- to promote sustainable development for the benefit of the public particularly within, but not limited to, the Charity's Area by the preservation, conservation and the protection of the environment and the prudent use of resources; and the promotion of sustainable means of achieving economic growth and regeneration
- to advance the education of the public in subjects relating to sustainable development, the use of renewable energy sources and the protection, enhancement and rehabilitation of the environment and to promote study and research in such subjects provided that the useful results of such study are disseminated to the public at large
- the advancement of environmental improvement through the promotion of the use of renewable energy sources
- the promotion for the benefit of the public of urban or rural regeneration in areas of social and economic deprivation within the Charity's Area by all or any of the following means:
 - the relief of financial hardship
 - the provision of financial assistance in order to provide opportunities for people in cases of financial or other charitable need
 - the creation of training and employment opportunities
 - the provision of financial assistance to such community groups and projects as appropriate; and/or
 - the provision of financial or technical assistance to organisations and individuals wishing to develop entrepreneurial and other skills and/or provide opportunities for others
- to advance education in history and/or the arts by the establishment and maintenance of museums and/or galleries

TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT (*Continued*)
FOR THE YEAR ENDED 31 MARCH 2021

Strategies for achieving objectives

TAP's strategic priorities which form the basis of achieving the core objectives are as follows:

- Creating a significant, varied and high quality visitor destination in and around the town of Bishop Auckland capable of attracting substantial 'spending footfall' and leading to the creation of new, sustainable employment both within TAP and through the independent establishment of other businesses seeking to serve that footfall.
- Operating the visitor attraction in a long term financially sustainable way such that an operating surplus is available to support the work with the local community to make them 'job ready'.
- Identifying barriers to the job market experienced by the residents of Bishop Auckland and working with them to eliminate such barriers to allow them to take advantage of the newly created jobs.
- Raising money through fund-raising and charitable activities to further enhance the work with the local community.

Volunteers

TAP continues to recognise that volunteers are an important part of the workforce and we aim to further develop volunteer led activity within the organisation as we emerge from the pandemic and the breadth of opportunities grows.

We continue to develop our volunteer programme to recruit and retain volunteers across a range of activities both visitor facing and 'behind the scenes'.

In October 2020 we implemented Better Impact (Volunteer Management System) enabling volunteers to undertake eLearning training, take better control of volunteer information and sign up to opportunities more readily. The aim is to continue to improve the volunteer experience.

Lockdown activities introduced last year in order to maintain volunteer engagement continued throughout the current period and when we reopened the Castle and Mining Art Gallery in June 2021 for a short season we did so with a fully retrained cohort of volunteers including the further development of team leaders, visitor engagement teams, gardeners and park rangers. Further opportunities have been made available in the Spanish Gallery which opened for the first time in October 2021.

Behind the scenes volunteers engaged in a number of activities including oral history transcription, providing narrative for exhibitions and conservation cleaning.

Archaeology digging continued to unearth Bek's Chapel as a major significant find, and there was also the opportunity to excavate at Binchester Roman Fort.

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TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT *(Continued)* FOR THE YEAR ENDED 31 MARCH 2021

As of the date of this report 318 volunteers are registered of which 206 are active. Most of the inactive volunteers were not comfortable to return immediately but are looking to return in 2022. 74 volunteers have withdrawn since the last report.

Volunteer hours in the year to 31 March 2021 : 4,321

Volunteer hours so far since 1 April 2021 : 8,788

Public benefit

The Trustees have due regard to the guidance published by the Charity Commission on public benefit. TAP's activities encompass a number of the charitable purposes which are referred to in the Charities Act 2011, in particular the advancement of the arts, culture and heritage, education and environmental enhancement.

ACHIEVEMENTS AND PERFORMANCE

The period has been dominated by the impact of the lockdown and in March 2020 the visitor attraction closed and did not re-open until July 2021.

In the crisis created by the lockdown, traditional sources of charitable support to the most vulnerable in Bishop Auckland almost entirely ceased to operate as they were normally delivered by groups most vulnerable to Covid. TAP provided speedy assistance to the community by forming partnerships with remaining organisations to provide food to those most in need, initially by direct support by providing ready meals and food boxes and latterly by supporting front line delivery organisations. Other community programmes were run where possible but were necessarily reduced due to national restrictions. Lockdown has been a particularly difficult period for those in the community that were struggling most beforehand and existing problems have been exacerbated.

The closure of the visitor attraction forced the acceleration of a process of restructuring and during the period the staff employed by TAP was reduced by nearly 50%, leaving a smaller organisation better shaped to meet the demands of the future.

During the period, building works continued largely unaffected and in the Castle curtilage a number of projects were brought forward to complete them while visitors were not on site.

The Walled Garden Restaurant proposal was cancelled and the revised plan for the Walled Garden is to add it to the five other gardens in the Castle curtilage as a garden attraction in its own right.

Work to bring the Weardale Railway infrastructure back to a safe level to operate services was also progressed, albeit the detailed surveys and planning required meant that works did not start in earnest until later in 2021. However in August 2020 an important milestone was passed when the rail regulator awarded the Railway a licence to operate.

In June 2021 TAP Park Head Leisure Limited which operates a small hotel just outside Bishop Auckland. Once the hotel is refurbished it will provide the start of TAP's accommodation offer.

TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT *(Continued)*
FOR THE YEAR ENDED 31 MARCH 2021

FINANCIAL REVIEW

Financial summary

Full details of TAP's financial position can be found in the accompanying financial statements attached to this report. The Statement of Financial Activities shows total incoming resources of £11,293,630 (2020 - £17,988,533), total resources expended of £7,996,774 (2020 - £10,295,773) resulting in a surplus for the year of £3,296,856 (2020 - £7,692,760).

Reserves policy

TAP is still in the development phase and has sufficient reserves to complete its development plans. In due course the Trustees will develop a reserves policy in line with its operating plan that secures the long term future of TAP. Currently all funds received are held as unrestricted unless the funding body specifically requires TAP to utilise the funding on particular activities.

At 31 March 2021 TAP had free reserves of £29,687,520 (2020 - £33,230,351).

Principal funding

The principal funding was obtained from Jonathan Ruffer and Lempriere Pringle 2015. Details of other funds received during the year can be found in note 4 of the financial statements.

PLANS FOR THE FUTURE

The Spanish Gallery opened in October 2021, bringing the visitor attraction to a point where, for the 2022 season, TAP will have a varied attraction to occupy visitors for a full day. When an overnight stay becomes a natural part of a visit to Bishop Auckland and the area, the County will achieve a substantial economic benefit.

Community engagement programmes are now expanding post-lockdown and a community hub has been created in the Market Place to deliver community programmes and training courses. Partnerships with other organisations are being explored to widen the benefit to the community that TAP can enable.

As a member of the Town Board, TAP is involved in the delivery of over £50m of projects funded through the Government's High Street Fund and Stronger Towns Fund that are in combination designed to upgrade the infrastructure and revitalise the town as a place to live, work and visit.

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TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT *(Continued)* FOR THE YEAR ENDED 31 MARCH 2021

REFERENCE AND ADMINISTRATIVE DETAILS

Charity number: 1146219
Company number: 07931440
Registered office: 58 Kingsway, Bishop Auckland, Co. Durham, England, DL14 7JF

Advisors

Auditors Haines Watts 17 Queens Lane, Newcastle upon Tyne, NE1 1RN
Bankers Barclays Bank Plc 6 Market Place, Durham, DH1 3ND

Directors and Trustees

The Directors of TAP are the Trustees for the purpose of charity law. The Trustees and officers serving during the year and since the year end were as follows:

Trustees: Bob Bigley (Chair)
Jane Dean
Anna Lynch
Myles Marmion
Dr Malcolm Rogers (Resigned 23 September 2021)
Jonathan Ruffer
Daniel Wolfe

Patrons: Lord Rothschild
Rt Revd J P Welby

Company Secretary: Nicholas Eldred

Management Team:

Chief Executive David Maddan

Departmental Heads:

Finance and IT	Adam Duncan	Resigned 31 May 2020
	Chris Bramley	Interim 1 June 2020 to 31 October 2021
	Lyndsey Short	Appointed 1 November 2021
Human Resources	Rebecca Coates	
Marketing and Communications	Ann Cooper	Resigned 12 June 2020
Curatorial	Liz Fisher	Until 3 October 2021
	Adrian Jenkins	From 4 October 2021
Commercial	Rebecca Coates	Until 3 October 2021
	Robyn Brown	Interim 4 October 2021
External Affairs	Lynda Sale	Resigned 31 August 2020
Property and Projects	Andrew Taylor	Appointed 25 May 2020
Regeneration & Communities	Liz Fisher	

TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT *(Continued)*
FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing documents

TAP is registered as a charitable company (number 07931440) limited by guarantee and was set up by a Memorandum of Association on 1 February 2012. TAP is constituted under its Memorandum of Association and is a registered charity (number 1146219). The original Articles have been approved by the Charity Commission, and subsequent amendments were approved by Special Resolution of the Members on 5 August 2016.

Appointment of Trustees

The management of TAP is the responsibility of the Trustees. New Trustees are appointed by the existing Trustees after consideration of the skills, experience and knowledge required by the Board. The Trustees hold no shares in TAP, but each Trustee, as a member, is a guarantor of TAP to an amount not exceeding £1 in the event of TAP being wound up.

Induction and training of Trustees

New Trustees are welcomed to Auckland Castle by the Chair, and introduced to the general aims and work of TAP. They are invited to take a proactive interest in those areas in which they bring particular skills, knowledge and experience. They are subsequently provided with a pack of information containing future dates, minutes of previous Trustees' meeting, the Articles of Association, contact details of fellow Trustees, the latest Audited Accounts, etc.

All Trustees are encouraged to maintain an up to date knowledge of Trustee responsibilities and to read the helpful booklets provided by the Charity Commission in this respect.

Throughout the year, between Trustees' formal meetings, they receive reports to update them on all key matters.

Organisational structure

TAP is at the time of writing appointing a Chief Operating Officer to run its visitor attractions.

Pay policy for senior staff

The Trustees comprise the board of Directors. The senior management team comprises the key management personnel of the charity in charge of directing and controlling, running and operating TAP on a day to day basis.

All Directors give their time freely and no Directors received remuneration in the year. Details of Directors' expenses are disclosed in note 13 to the accounts and related party transactions are disclosed in note 23 to the accounts.

The pay of the key management team is reviewed annually.

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TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT *(Continued)*
FOR THE YEAR ENDED 31 MARCH 2021

Risk Assessment

Lockdown has slowed the growth of visitor numbers as well as caused an in-year reduction in revenue. The costs to bring the Weardale Railway line back into operation have, as anticipated, grown as the detail of the works required has been understood. However, railway events offer the prospect of the railway making a positive contribution in a year or so. More broadly, TAP has the financial resources to deliver its programme and, to reduce the reliance on the principal funder, consideration is being given to identifying partners for some projects.

Related parties

TAP has a close working relationship with Jonathan Ruffer, and has received significant financial support from him, and also from Lempriere Pringle 2015 where he is a Trustee. TAP understands that it will continue to receive significant support from both Jonathan Ruffer and Lempriere Pringle 2015.

Contributions received from Lempriere Pringle 2015 and Jonathan Ruffer can be found in note 4 to these accounts.

TAP also has a close working relationship with The Zurbaran Trust, where Jonathan and Jane Ruffer are Trustees and Eleven Arches Trust where Jonathan Ruffer is a Trustee. Full details of the relationships can be found in note 23 to the accounts.

The Charitable Company provides financial support to both TAP Trading Limited and Weardale Railway Limited whose results are included in the consolidated accounts of TAP. The financial support is given by way of loans which are carried in the books of the individual companies as fully repayable or recoverable and in the case of Weardale Railway Limited are secured on the assets of the company. The support is given in the furtherance of the overall charitable objectives in order to allow the underlying entities to become established. It is intended that the loans will be repaid over time as the financial circumstances of the borrower allow. The total value of the loans can be found in 'Amounts due from group undertakings' in note 18 to the accounts and individually in the accounts of TAP Trading Limited and Weardale Railway Limited.

Auditors

In accordance with the Companies Act 2006 a resolution proposing the appointment of Haines Watts as auditor for the year ending 31 March 2022 will be put to the members.

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TRUSTEES' REPORT INCLUDING THE STRATEGIC REPORT *(Continued)* FOR THE YEAR ENDED 31 MARCH 2021

STATEMENT OF TRUSTEES RESPONSIBILITIES

The Trustees (who are also Directors of The Auckland Project for the purpose of company law) are responsible for preparing the Trustees Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare the financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and the incoming resources and application of resources, including the net income or expenditure, of the charity and the group for the year. In preparing these financial statements, the Trustees are required to:

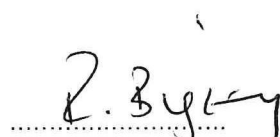
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and the group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charity's auditors are unaware; and
- the Trustees have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by the Trustees on 25 November 2021 and signed on their behalf by:



Bob Bigley
Trustee

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE AUCKLAND PROJECT FOR THE YEAR ENDED 31 MARCH 2021

Opinion

We have audited the financial statements of The Auckland Project (the 'charitable company') and its subsidiary (the 'group') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Group Balance Sheet and Charitable Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charitable company's affairs as at 31 March 2020, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE AUCKLAND PROJECT (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 7 and 8, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE AUCKLAND PROJECT *(Continued)*
FOR THE YEAR ENDED 31 MARCH 2021

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the companies Act 2006 and we report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained an understanding of the legal and regulatory framework applicable to both the company itself and the industry in which it operates. We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the directors and other management. The most significant were identified as the Charities Act 2011, Companies Act 2006, UK GAAP (FRS102) and relevant tax legislation. We considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statements. Our audit procedures included:

- confirming with the trustees and management whether they have any knowledge or suspicion of fraud;
- obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- assessing the risk of management override including identifying and testing a sample of journal entries;
- confirmation received from the banks to verify the balance as on the last day of the accounting year;
- reviewing minutes of meetings of those charged with governance; and
- challenging the assumptions and judgements made by management in its significant accounting estimates.

Our audit did not identify any key audit matters relating to the detection of irregularities including fraud. However, despite the audit being planned and conducted in accordance with ISAs (UK) there remains an unavoidable risk that material misstatements in the financial statements may not be detected owing to inherent limitations of the audit, and that by their very nature, any such instances of fraud or irregularity likely involve collusion, forgery, intentional misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE AUCKLAND PROJECT *(Continued)*
FOR THE YEAR ENDED 31 MARCH 2021

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Donna Bulmer BA(Hons) ACA (Senior Statutory Auditor)
for and on behalf of Haines Watts North East Audit LLP

13 December 2021
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Statutory Auditor

17 Queens Lane
Newcastle upon Tyne
NE1 1RN

The Auckland Project
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CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (including consolidated income and expenditure account)

FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
Income from:					
Donations	4	9,628,843	818,689	10,447,532	16,579,838
Other trading activities					
Subsidiary income		101,497	-	101,497	303,126
Other		(1,244)	-	(1,244)	16,279
Investments	5	299,085	-	299,085	536,703
Other	6	446,760	-	446,760	552,587
Total income		10,474,941	818,689	11,293,630	17,988,533
Expenditure on:					
Raising funds					
Subsidiary expenditure		724,756	-	724,756	650,986
Other		142,640	-	142,640	94,126
Charitable activities	7	6,413,959	715,419	7,129,378	9,550,661
Total expenditure		7,281,355	715,419	7,996,774	10,295,773
Net movement in funds before transfers		3,193,586	103,270	3,296,856	7,692,760
Transfer between funds	21	(156,217)	156,217	-	-
Net movement in funds after transfers		3,037,369	259,487	3,296,856	7,692,760
Reconciliation of funds					
Total funds brought forward		85,283,498	435,492	85,718,990	78,026,230
Total funds carried forward		88,320,867	694,979	89,015,846	85,718,990

All income and expenditure derive from continuing activities.

The Statement of Financial Activities includes all gains and losses recognised in the year.

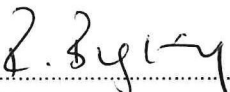
The Auckland Project
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CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2021

	Notes	£	2021 £	£	2020 £
Fixed assets					
Tangible assets	14		40,243,055		33,655,844
Heritage assets	15		16,859,183		16,652,229
Intangible assets	16		198,739		226,961
Investments	17		1,518,113		1,518,113
			<u>58,819,090</u>		<u>52,053,147</u>
Current assets					
Stock		61,428		59,244	
Debtors	18	1,772,780		1,816,673	
Cash at bank and in hand		29,949,245		33,418,322	
		<u>31,783,453</u>		<u>35,294,239</u>	
Creditors: amounts falling due within one year	19	(1,586,697)		(1,628,396)	
		<u></u>		<u></u>	
Net current assets			30,196,756		33,665,843
Net assets			<u>89,015,846</u>		<u>85,718,990</u>
			<u></u>		<u></u>
Funds					
Unrestricted funds			88,320,867		85,283,498
Restricted funds			694,979		435,492
	21		<u>89,015,846</u>		<u>85,718,990</u>
			<u></u>		<u></u>

The notes on pages 17 to 38 form part of these financial statements.

The financial statements were approved by the Trustees on 25 November 2021 and signed on their behalf by:


.....
Bob Bigley
Trustee

Company Number: 07931440

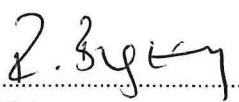
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CHARITABLE COMPANY BALANCE SHEET
AS AT 31 MARCH 2021

	Notes	£	2021 £	£	2020 £
Fixed assets					
Tangible assets	14		39,631,972		33,215,844
Heritage assets	15		16,859,183		16,652,229
Intangible assets	16		198,739		226,961
Investments	17		1,518,313		1,518,313
			<u>58,208,207</u>		<u>51,613,347</u>
Current assets					
Debtors	18	3,993,776		3,310,176	
Cash at bank and in hand		29,926,152		33,408,026	
		<u>33,919,928</u>		<u>36,718,202</u>	
Creditors: amounts falling due within one year	19	(1,473,563)		(1,576,979)	
		<u></u>		<u></u>	
Net current assets			32,446,365		35,141,223
Net assets			<u>90,654,572</u>		<u>86,754,570</u>
Funds					
Unrestricted funds			89,959,593		86,319,078
Restricted funds	21		694,979		435,492
			<u>90,654,572</u>		<u>86,754,570</u>

The notes on pages 17 to 38 form part of these financial statements.

The financial statements were approved by the Trustees on 25 November 2021 and signed on their behalf by:


.....
Bob Bigley
Trustee

Company Number: 07931440

The Auckland Project
(A Company Limited by Guarantee)

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

	Note	2021 £	2020 £
Net cash flow from operating activities:			
<i>Net cash provided by (used in) operating activities</i>	27	3,595,684	8,242,037
Cash flows from investing activities			
Interest and rents received		299,085	536,703
Purchase of tangible assets		(7,363,846)	(16,922,664)
<i>Net cash flow from investing activities</i>		(7,064,761)	(16,385,961)
Net increase in cash and cash equivalents		(3,469,077)	(8,143,924)
Cash and cash equivalents at the beginning of the year		33,418,322	41,562,246
Cash and cash equivalents at the end of the year		29,949,245	33,418,322
Cash and cash equivalents consist of:			
Cash at bank and in hand		29,949,245	33,418,322

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

TAP meets the definition of a public benefit under FRS 102.

The financial statements are prepared under the historical cost convention or transaction value unless otherwise stated in the relevant accounting policy note(s). The financial statements are prepared in Sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 Basis of consolidation

The financial statements consolidate the results of TAP and its wholly owned subsidiaries TAP Trading Limited and Weardale Railway Limited on a line-by-line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because TAP has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

1.3 Going concern

The financial statements have been prepared on a going concern basis. The Trustees have reviewed and considered relevant information, including the annual budget and future cash flows in making their assessment. In particular, in response to the COVID-19 pandemic, the Trustees have tested their cash flow analysis to take into account the impact on their business of possible scenarios brought on by the impact of COVID-19, alongside the measures that they can take to mitigate the impact. Based on these assessments, given the measures that could be undertaken to mitigate the current adverse conditions, and the current resources available, the Trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and accounts.

1.4 Funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of TAP and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been raised by TAP for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

1.5 Income

All incoming resources are included in the Statement of Financial Activities when TAP has entitlement to the funds, any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Donations from individuals and charitable Trusts are recognised when notification of payment is received, unless there are specific conditions attached.

No amount is included within the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees Report.

Investment income is earned through holding assets for investment purposes such as cash held on deposit and property. It includes interest and rent. Interest income is recognised when receivable and rental income is recognised as TAP's right to receive payment is established.

1.6 Expenditure and irrecoverable VAT

All expenditure is accounted for on an accruals basis and is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes all costs incurred in the running of the trading subsidiary; and
- Expenditure on charitable activities includes all direct and support costs incurred in the management of the charity.

Irrecoverable VAT is charged as a cost against the expenditure when incurred.

1.7 Support cost allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity.

1.8 Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Freehold land and buildings	- over 50 years following year of acquisition
Leasehold land and buildings	- over the shorter of the length of the lease or over 50 years following year of acquisition
Building improvements	- over 10 to 20 years
Fixtures, fittings and equipment	- over 3 to 5 years

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

1.9 Intangible fixed assets

Intangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Capitalised Software	- over 4 years
----------------------	----------------

1.10 Asset under construction

Costs relating to projects where there is significant refurbishment, building or other significant activities of a development nature (eg IT projects) are held as 'Assets under Construction' and not depreciated.

Assets are transferred to the relevant fixed asset category when the work is complete and the asset is placed into service.

Once transferred such assets are depreciated in accordance with the accounting policy relevant to the asset category to which they have been transferred.

1.11 Heritage assets

Heritage assets are recognised on the balance sheet and initially measured at cost when purchased or if donated, their valuation. Assets are subsequently stated at cost or valuation less accumulated impairment losses. Heritage assets are deemed to have indeterminate lives and a high residual value, hence the Trustees do not consider it appropriate to charge depreciation.

Where information on the cost or valuation of heritage assets is not available or the cost of providing such information significantly outweighs any benefit to the users of the accounts then heritage assets are not recognised on the balance sheet.

Acquisitions only arise when donated to the charity or if it is believed that they will further the charity's objectives. Once acquired they will be preserved by the charity in order to keep their historical, artistic, scientific, technological, geophysical or environmental qualities to such a high level as to contribute to knowledge and culture. A register of all assets held by the charity is available and the assets themselves are accessible to the public with prior agreement. Heritage assets are to be held for the foreseeable future.

1.12 Investment properties

Investment properties are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the Statement of Financial Activities.

1.13 Investments

Investments in subsidiary undertakings are held at cost less impairment.

1.14 Stock

Stock is valued at the lower of cost and net realisable value.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

1.15 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.16 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.17 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are recognised at their settlement after allowing for any trade discounts due.

1.18 Pensions

TAP operates a money purchase pension scheme. Amounts payable by TAP are included in the Statement of Financial Activities when the related salary is paid. Unremitted amounts are included in creditors.

1.19 Financial instruments

TAP only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.20 Judgements and key sources of estimation uncertainty

In the application of the charitable company's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no significant accounting estimates which are considered to materially impact the financial statements.

2. Legal status

TAP is a company limited by guarantee, registered in England and Wales, (number 07931440) and not having a share capital. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

3. Statement of financial activities from the prior year

	Note	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Income from:					
Donations	4	14,506,523	2,073,315	16,579,838	23,636,949
Other trading activities					
Subsidiary income		303,126	-	303,126	150,324
Other		16,279	-	16,279	27,397
Investments	5	536,703	-	536,703	542,358
Other	6	552,587	-	552,587	422,971
Total income		15,915,218	2,073,315	17,988,533	24,779,999
Expenditure on:					
Raising funds					
Subsidiary expenditure		650,986	-	650,986	304,146
Other		94,126	-	94,126	33,289
Charitable activities	7	8,250,609	1,300,052	9,550,661	9,045,611
Total expenditure		8,995,721	1,300,052	10,295,773	9,383,046
Net movement in funds before transfers		6,919,497	773,263	7,692,760	15,396,953
Transfer between funds	21	4,327,204	(4,327,204)	-	-
Net movement in funds after transfers		11,246,701	(3,553,941)	7,692,760	15,396,953
Reconciliation of funds					
Total funds brought forward		74,036,797	3,989,433	78,026,230	62,629,277
Total funds carried forward		85,283,498	435,492	85,718,990	78,026,230

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

4. Income from donations

	2021	2020
	£	£
Lempriere Pringle 2015	7,250,000	14,500,000
Jonathan Ruffer	1,750,000	-
National Lottery Heritage Fund	81,426	1,779,053
Seedbed Christian Community Trust	100,000	-
Heritage England	106,322	-
Garfield Weston	200,000	-
Wolfson Foundation	250,000	250,000
Government Grants	626,459	-
Other (less than £50,000)	83,325	50,785
	<u>10,447,532</u>	<u>16,579,838</u>

5. Investment income

	2021	2020
	£	£
Interest received	11,607	249,837
Rental income	287,478	286,866
	<u>299,085</u>	<u>536,703</u>

6. Other income

	2021	2020
	£	£
The Zurbaran Trust	268,476	268,476
Durham University	140,667	140,667
Other	37,617	143,444
	<u>446,760</u>	<u>552,587</u>

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

7. Analysis of expenditure on charitable activities

	Activities undertaken directly	Support costs	Total 2021	Total 2020
	£	£	£	£
Projects in progress	2,222,917	339,167	2,562,084	4,403,564
Operational activities	3,953,579	603,226	4,556,805	5,475,657
Feasibility activities	9,101	1,388	10,489	31,440
	<u>6,185,597</u>	<u>943,781</u>	<u>7,129,378</u>	<u>9,550,661</u>

8. Support costs

	2021	2020
	£	£
Staff costs	621,784	774,748
Office costs	214,612	247,428
External professional costs	62,500	30,553
Other costs	18,759	24,408
Governance costs (note 9)	26,126	34,083
	<u>943,781</u>	<u>1,111,220</u>

9. Governance costs

	2021	2020
	£	£
Auditors fees	13,850	10,715
Trustee insurances	4,064	3,851
External professional costs	8,146	12,315
Other costs	66	7,202
	<u>26,126</u>	<u>34,083</u>

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

10. Net income for the year

Net income is stated after charging;

	2021	2020
	£	£
Amortisation	81,610	39,110
Depreciation	516,293	226,881
Operating lease costs	29,167	50,000
	<u> </u>	<u> </u>

11. Auditors remuneration

The auditors remuneration amounts to an audit fee of £13,850 (2020 - £10,715) and non-audit fees of £1,575 (2020 - £7,715).

12. Financial performance of the charitable company

The Consolidated Statement of Financial Activities includes the results of the wholly owned subsidiary.

The summary financial performance of the charity alone is;

	2021	2020
	£	£
Income	11,172,020	17,685,407
Expenditure	(7,272,018)	(9,644,787)
Net income	<u> </u> 3,900,002	<u> </u> 8,040,620
	<u> </u>	<u> </u>

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

13. Analysis of staff costs, Trustee remuneration and expenses, and the cost of key management personnel

The total staff costs and employees benefits were as follows:

	2021	2020
	£	£
Wages and salaries	2,913,560	3,260,888
Social security costs	248,215	295,355
Other pension costs	139,965	191,058
	<u>3,301,740</u>	<u>3,747,301</u>

The average number of employees and full time equivalent (FTE) during the year was as follows:

	2021	2021	2020	2020
	Number	FTE	Number	FTE
Visitor services	16	16	27	27
Marketing	5	5	12	12
Management and administration	20	20	23	23
Project management and delivery	6	6	6	6
Education and Arts	15	15	15	15
Property and grounds maintenance	14	14	17	17
Fundraising	1	1	1	1
Community Engagement	11	11	15	15
	<u>88</u>	<u>88</u>	<u>116</u>	<u>116</u>

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:

	Number	Number
	2021	2020
In the band £60,001 - £70,000	-	-
In the band £70,001 - £80,000	4	3
In the band £80,001 - £90,000	-	-
In the band £90,001 - £100,000	1	1
In the band £100,001 - £110,000	-	-
In the band £110,001 - £120,000	1	2
	<u>6</u>	<u>6</u>

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

13. Analysis of staff costs, Trustee remuneration and expenses, and the cost of key management personnel expenses (continued)

The Trustees were not paid or received any other benefits from employment in the year (2020 – £nil). No Trustee received payment for professional or other services supplied to the charity (2020 – £nil).

From time to time, TAP pays the travelling expenses or accommodation costs for Trustees to attend meetings. The total amounts paid in the year are £nil (2020 – £4,366).

The key management personnel of the charity comprise the Trustee and Management Team identified on page 5. The total employee benefits of the Management Team of the charity were £657,115 (2020 – £632,397).

14. Tangible fixed assets
Consolidated

	Assets under construction	Freehold land and buildings	Leasehold land and buildings	Fixtures, fittings and equipment	Total
	£	£	£	£	£
Cost					
At 1 April 2020	18,372,821	11,963,754	1,106,835	2,949,781	34,393,191
Additions	6,546,666	505,296	-	207,697	7,259,659
Disposals	(45,813)	-	-	-	(45,813)
Transfer of assets under construction	(323,326)	204,401	-	8,583	(110,342)
At 31 March 2021	24,550,348	12,673,451	1,106,835	3,166,061	41,496,695
Depreciation					
At 1 April 2020	-	329,325	42,262	365,760	737,347
Charge for the year	-	196,653	22,137	297,503	516,293
At 31 March 2021	-	525,978	64,399	663,263	1,253,640
Net book value					
At 31 March 2021	24,550,348	12,147,473	1,042,436	2,502,798	40,243,055
At 31 March 2020	18,372,821	11,634,429	1,064,573	2,584,021	33,655,844

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

14. Tangible fixed assets (continued)
Charitable company

	Assets under construction £	Freehold land and buildings £	Leasehold land and buildings £	Fixtures, fittings and equipment £	Total £
Cost					
At 1 April 2020	18,372,821	11,523,754	1,106,835	2,949,781	33,953,191
Additions	6,546,666	505,296	-	22,697	7,074,659
Disposals	(45,813)	-	-	-	(45,813)
Transfer of assets under construction	(323,326)	204,401	-	8,583	(110,342)
At 31 March 2021	24,550,348	12,233,451	1,106,835	2,981,061	40,871,695
Depreciation					
At 1 April 2020	-	329,325	42,262	365,760	737,347
Charge for the year	-	196,653	22,137	283,586	502,376
At 31 March 2021	-	525,978	64,399	649,346	1,239,723
Net book value					
At 31 March 2021	24,550,348	11,707,473	1,042,436	2,331,715	39,631,972
At 31 March 2020	18,372,821	11,194,429	1,064,573	2,584,021	33,215,844

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

15. Heritage assets
Consolidated and Charitable Company

	Freehold land and buildings £
Cost and Net Book Value	
At 1 April 2020	16,652,229
Additions	150,000
Transfer of assets under construction	56,954
Disposals	-
	<hr/>
At 31 March 2021	16,859,183
	<hr/> <hr/>

Heritage assets are defined as tangible property with historical, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture. The Trustees consider the assets held fall within this definition. As explained in note 1 these assets are included in the charity's balance sheet at cost.

The charity owns two heritage asset sites; Auckland Castle and Binchester Roman Fort both located within the area of Bishop Auckland.

Acquisitions only arise when donated or if it is believed that they will further the charity's objectives.

All expenditure on the conservation and maintenance of the two sites has been charged to the Statement of Financial Activities.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

16. Intangible assets

Consolidated and Charitable Company

	Capitalised software £	Total £
Cost		
At 1 April 2020	366,071	366,071
Transfer of assets under construction	53,388	53,388
At 31 March 2021	419,459	419,459
Amortisation		
At 1 April 2020	139,110	139,110
Charge for the year	81,610	81,610
At 31 March 2021	220,720	220,720
Net book value		
At 31 March 2021	198,739	198,739
At 31 March 2020	226,961	226,961

17. Investments

	Consolidated		Charitable Company	
	2021	2020	2021	2020
	£	£	£	£
Investment properties	1,518,113	1,518,113	1,518,113	1,518,113
Share in subsidiary undertaking	-	-	200	200
	1,518,113	1,518,113	1,518,313	1,518,313

Investment properties

	£
Valuation	
At 1 April 2020 and 31 March 2021	1,518,113
Net book value	
At 31 March 2021	1,518,113
At 31 March 2020	1,518,113
Historical cost	1,549,463

The Auckland Project

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021**17. Investments (Continued)****Investments in subsidiaries**

	2021	2020
	£	£
Cost and Net Book Value		
At 1 April 2020	200	100
Additions	-	100
At 31 March 2021	<u>200</u>	<u>200</u>

Company	Country	Percentage Shareholding	Description
TAP Trading Limited	England and Wales	100%	Ordinary

TAP Trading Limited carries out the day to day charitable visitor activities of TAP and performs some non charitable retailing, catering and functions activities. The results and summary of assets and liabilities of the company are as follows:

	2021	2020
	£	£
Turnover	58,383	303,126
Other Income – Government Grants	117,670	-
Cost of sales	(243,816)	(455,353)
Administrative expenses	(88,821)	(104,838)
Loss for the year	<u>(156,584)</u>	<u>(257,065)</u>

	2021	2020
	£	£
Total assets	117,044	78,594
Total liabilities	(1,218,313)	(1,023,279)
Shareholders' funds	<u>(1,101,269)</u>	<u>(944,685)</u>

The Auckland Project

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021**17. Investments (Continued)**

Company	Percentage Country	Shareholding	Description
Weardale Railway Limited	England and Wales	100%	Ordinary

Weardale Railway Limited was incorporated on 8 January 2020. The company purchased the assets of the Weardale Railway on 23 March 2020. The company is restoring the rail link between Bishop Auckland and Weardale with a view to running heritage services and some passenger activity and restores and preserves items of interest for exhibitions in the local area. The results and summary of assets and liabilities of the company are as follows:

	2021
	£
Turnover	41,114
Cost of sales	(426)
Administrative expenses	(557,321)
Other Operating income	24,148
Interest payable	(44,870)
Loss for the year	(537,355)
	2021
	£
Total assets	665,481
Total liabilities	(1,202,836)
Shareholders' funds	(537,355)

The Auckland Project
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

18. Debtors

	Consolidated		Charitable Company	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	57,142	228,946	53,646	223,714
Recoverable VAT	859,924	663,742	848,522	663,742
Prepayments and accrued income	337,599	466,370	363,135	432,722
Other debtors	518,115	457,615	517,365	455,528
Amounts due from group undertakings	-	-	2,211,108	1,534,470
	<u>1,772,780</u>	<u>1,816,673</u>	<u>3,993,776</u>	<u>3,310,176</u>

Further information relating to the amounts due from group undertakings can be found in the Trustees' Report on page 7.

19. Creditors: amounts falling due within one year

	Consolidated		Charitable Company	
	2021	2020	2021	2020
	£	£	£	£
Trade creditors	1,140,090	1,248,622	1,062,160	1,235,023
Social Security and taxes	66,246	98,614	63,141	98,614
Accruals and deferred income	356,644	251,843	344,875	238,023
Other creditors	23,717	29,317	3,387	5,319
	<u>1,586,697</u>	<u>1,628,396</u>	<u>1,473,563</u>	<u>1,576,979</u>

20. Operating leases

The future minimum lease payments under non-cancellable operating leases are as follows;

	2021	2020
	£	£
Not later than one year	-	29,167
Later than one and not later than five years	-	-
	<u>-</u>	<u>29,167</u>

The Auckland Project

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS (Continued) FOR THE YEAR ENDED 31 MARCH 2021

21. Fund reconciliation

Year ended 31 March 2021

	Brought Forward	Income £	Expenditure £	Transfers £	Carried Forward £
Unrestricted Funds					
General fund	85,283,498	10,474,941	(7,281,355)	(156,217)	88,320,867
Restricted Funds					
National Lottery Heritage Fund	-	81,426	(237,643)	156,217	-
Development of the Spanish Art Gallery	-	250,000	(250,000)	-	-
Walled Garden Apprentice Scheme	332,713	-	(120,292)	-	212,421
Restoration of the Gardens	-	106,322	-	-	106,322
Engagement activities	102,779	380,941	(107,484)	-	376,236
	<u>435,492</u>	<u>818,689</u>	<u>(715,419)</u>	<u>156,217</u>	<u>694,979</u>
Total funds	<u>85,718,990</u>	<u>11,293,630</u>	<u>(7,996,774)</u>	<u>-</u>	<u>89,015,846</u>

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

21. Fund reconciliation (Continued)

Year ended 31 March 2020

	Brought Forward	Income £	Expenditure £	Transfers £	Carried Forward £
Unrestricted Funds					
General fund	74,036,797	15,915,218	(8,995,721)	4,327,204	85,283,498
Restricted Funds					
National Lottery Heritage Fund	-	1,779,053	(601,959)	(1,177,094)	-
Development of the Faith Museum	2,815,865	-	-	(2,815,865)	-
Restoration of the Castle Walled Garden Apprentice Scheme	462,974	-	(128,729)	(334,245)	-
Restoration of the West Mural Tower	517,956	-	(185,243)	-	332,713
Development of the Spanish Gallery	45,000	-	(45,000)	-	-
Development of the Mining Art Gallery	-	250,000	(250,000)	-	-
Engagement activities	-	9,000	(9,000)	-	-
	147,638	35,262	(80,121)	-	102,779
	<u>3,989,433</u>	<u>2,073,315</u>	<u>(1,300,052)</u>	<u>(4,327,204)</u>	<u>435,492</u>
Total funds	<u>78,026,230</u>	<u>17,988,533</u>	<u>(10,295,773)</u>	<u>-</u>	<u>85,718,990</u>

The transfer from restricted funds relates to capital assets purchased. The restriction lifts when the purchases are made.

National Lottery Heritage Fund

The National Lottery Heritage Fund continues to support the development of the Castle and Faith Museum and related community initiatives. Funds are conditional on matched funding being made available and are subject to drawdown on a variable percentage basis following cost defrayment. Amounts reported as received in the year relate to the recovery of appropriate costs at the agreed percentages.

It is not possible to segregate the specific costs funded on the matched basis as the match comes from a number of sources including restricted and non-restricted contributions and costs are subject to variable percentage funding rates by the National Lottery Heritage Fund. Amounts expended in the year relate to all I & E Costs of the underlying activities supported by the National Lottery Heritage Fund.

The amount transferred in the year brings the funding carried forward to zero as all conditions of the funder are satisfied ahead of drawdown and represents the combination of capital costs supported by the National Lottery Heritage Fund and the balance of funding necessary to replenish unrestricted funds.

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NOTES TO THE FINANCIAL STATEMENTS (Continued) **FOR THE YEAR ENDED 31 MARCH 2021**

21. Fund reconciliation (Continued)

Walled Garden Apprentice Scheme

The Garfield Weston Foundation contributed £1,000,000 towards an apprenticeship training scheme based on the development of the Walled Garden in the year ended 31 March 2017.

At the 31 March 2020 TAP had deployed £667,287 leaving an undeployed balance brought forward of £332,713. A further £120,292 was deployed in the year leaving an undeployed balance to be carried forward of £212,421.

Development of the Spanish Art Gallery

TAP received a further £250,000 from the Wolfson Foundation towards the development of the Spanish Art Gallery in April 2020 bringing the total contribution to £500,000. The amount was deployed in the year.

Engagement activities

TAP receives grant support towards a range of initiatives in conjunction with the engagement and community development agenda from a number of donors. At 31 March 2020 there was an undeployed balance brought forward of £102,779.

During the year a further £380,941 was received including inter alia £200,000 from the Garfield Weston Foundation to support TAP's work aimed at identifying barriers local community members are facing and have to overcome to improve their physical and natural environment and £100,000 from Seedbed Christian Community Trust to develop a project aimed at identifying how to develop sustainable farming practices in partnership with TAP's tenant farmers.

During the year £107,484 was deployed leaving an undeployed balance to be carried forward of £376,236.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

22. Analysis of net assets between funds

Year ended 31 March 2021

	Unrestricted Funds	Restricted Funds	Total 2021	Total 2020
	£	£	£	£
Tangible assets	40,243,055	-	40,243,055	33,655,844
Heritage assets	16,859,183	-	16,859,183	16,652,229
Intangible assets	198,739	-	198,739	226,961
Investments	1,518,113	-	1,518,113	1,518,113
Current assets	31,088,474	694,979	31,783,453	35,294,239
Creditors amounts due within one year	(1,586,697)	-	(1,586,697)	(1,628,396)
	<u>88,320,867</u>	<u>694,979</u>	<u>89,015,846</u>	<u>85,718,990</u>

Year ended 31 March 2020

	Unrestricted Funds	Restricted Funds	Total 2020	Total 2019
	£	£	£	£
Tangible assets	33,655,844	-	33,655,844	29,072,739
Heritage assets	16,652,229	-	16,652,229	4,592,802
Intangible assets	226,961	-	226,961	212,820
Investments	1,518,113	-	1,518,113	1,518,113
Current assets	34,858,747	435,492	35,294,239	45,293,715
Creditors amounts due within one year	(1,628,396)	-	(1,628,396)	(2,663,959)
	<u>85,283,498</u>	<u>435,492</u>	<u>85,718,990</u>	<u>78,026,230</u>

23. Related Party Transactions

TAP has a close working relationship with Jonathan Ruffer, and has received significant financial support from him, and also from Lempriere Pringle 2015 where he is a Trustee. TAP expects it will continue to receive significant support from both Jonathan Ruffer and Lempriere Pringle 2015.

During the period £1,750,000 was received from Jonathan Ruffer (2020 - £nil).

Income of £7,250,000 (2020 - £14,500,000) was received from Lempriere Pringle 2015.

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NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2021

23. Related Party Transactions (Continued)

TAP also has a close working relationship with The Zurbaran Trust, which was set up to hold The Zurbaran paintings which are on display at the Castle as an endowment. Jonathan and Jane Ruffer are also Trustees of The Zurbaran Trust. A collection management agreement has been signed between the two charitable companies. Certain costs relating to The Zurbaran Trust (such as insurance, security costs, etc) are borne by TAP, with £268,476 (2020 – £268,476) being invoiced to The Zurbaran Trust. The Zurbaran Trust invoiced TAP £268,476 (2020 – £268,476) relating to image rights of The Zurbaran Trust.

TAP also contributes to The Zurbaran Trust from the retail profits of the Mining Art Gallery as agreed when the main content of the gallery was made available to TAP from pictures owned by The Zurbaran Trust. During the year £nil was contributed as the Gallery remained closed due to the Covid Pandemic (2020 : £6,330)

At the year end £nil was due to The Zurbaran Trust (2020 - £nil).

Two of TAP's properties are rented to Jonathan and Jane Ruffer. The rent received for the period totals £12,331. The arrangement has been approved by the Charity Commission.

24. Pension Commitments

TAP operates a money purchase pension scheme. The pension scheme cost charge of £139,965 (2020 - £191,058) represent amounts payable by TAP. Unremitted amounts of £10,437 (2020 - £18,306) representing one month's deductions is included in creditors.

25. Financial Commitments

Commitments for the acquisition of tangible fixed assets approved by the Trustees but not provided in the financial statements amounted to £5.1m (2020 - £11.1m).

26. Contingent Liability

On 18 July 2016 a legal charge was registered against TAP by the Trustees of The National Heritage Memorial Fund as security for any sums that may become due to NHLF as a condition of making the original grant of £11.4m.

The grant conditions confirm that the terms of the contract last for 20 years from the project completion date and reflect various conditions under which all or part of the grant may be required to be repaid and other conditions where amounts in excess of the grant may be required to be repaid. Accordingly it is deemed impractical to calculate any future possible liability.

At 31 March 2021 TAP has drawn down £10.3m of the total available grant of £11.4m with the remainder of the draw down largely associated with the fit out of the Faith Museum, work on which is progressing. To date, TAP has received no notice from NHLF regarding any sums they consider may be due to them.

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NOTES TO THE FINANCIAL STATEMENTS (Continued)
FOR THE YEAR ENDED 31 MARCH 2021

27. Reconciliation of net income to net cash flow from operating activities

	2021	2020
	£	£
Net income for the year	3,296,856	7,692,760
Interest and received from investments	(299,085)	(536,703)
Amortisation on intangible assets	81,610	39,110
Depreciation on tangible assets	516,293	226,881
Decrease in debtors	43,893	1,884,911
Decrease in creditors	(41,699)	(1,035,563)
Increase in stock	(2,184)	(29,359)
Net cash flow from operating activities	<u>3,595,684</u>	<u>8,242,037</u>