FLEETWOOD TOWN COMMUNITY TRUST

England & Wales · Charity number 1146037

Details

Status	Registered
Legal form	Charitable company
Company number	07586116
Registered	2012-02-21
Register	View on the Charity Commission register

Contact

Address	Highbury Stadium Park Avenue Fleetwood Lancashire FY7 6TX
Phone	01253775080
Email	community@fleetwoodtownfc.com
Website	www.fleetwoodtownfcct.com

Activities

Objects: TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF FOOTBALL AND TO PROMOTE OTHER SPORTS WHICH ARE CAPABLE OF PROMOTING HEALTHY RECREATION.

Activities: To promote community participation in healthy recreation by providing facilities for the playing of football and to promote other sports which are capable of promoting healthy recreation.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** General Charitable Purposes, Education/training, Disability, Amateur Sport, Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, The General Public/mankind

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Geography

- Blackpool
- Lancashire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£1,277,951	£1,483,933	£247,370	59
2024-06-30	£1,229,352	£1,363,664	£453,351	81
2023-06-30	£956,231	£974,186	£618,238	48
2022-06-30	£907,452	£823,254	£605,617	22
2021-06-30	£688,212	£479,906	£521,419	21

Trustees

Name	Role	Appointed
Peter William MUrphy	Chair	2015-11-27
George Ayoma		2023-09-21
Hugh Charles McCaw		2015-11-27
Karen Boylan		2017-05-08
Martin Shipway		2021-02-26
Matthew Turner		2023-03-16
Steven Curwood		2011-06-07

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FLEETWOOD TOWN COMMUNITY TRUST

England & Wales - Charity number 1146037

Accounts

Docusign Envelope ID: 51B20784-98B9-4AA4-8134-6762B6D68AD1

Company registration number: 07586116
Charity registration number: 1146037

Fleetwood Town Community Trust

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 30 June 2025

Docusign Envelope ID: 51B20784-98B9-4AA4-8134-6762B6D68AD1

Fleetwood Town Community Trust

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Fleetwood Town Community Trust

Reference and Administrative Details

Trustees	Paul John Ronson Karen Boylan Peter William Murphy George Otieno Ayoma Hugh Charles Mccaw Martin Shipway Jeremy Alexander Quartermain Matthew Turner Steven Curwood
Secretary	Philip Brown
Charity Registration Number	1146037
Company Registration Number	07586116
	The charity is incorporated in England and Wales.
Registered Office	Highbury Stadium Park Avenue Fleetwood FY7 6TX
Auditor	Rawcliffe & Co Limited Unit 1 Barons Court Graceways Whitehills Business Park Blackpool Lancashire FY4 5GP
Accountants	CCW Limited 295/297 Church Street Blackpool Lancashire FY1 3PJ

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Fleetwood Town Community Trust

Strategic Report for the Year Ended 30 June 2025

The trustees, who are directors for the purposes of company law, present their strategic report for the year ended 30 June 2025, in compliance with s414C of the Companies Act 2006.

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Fleetwood Town Community Trust

Strategic Report for the Year Ended 30 June 2025

Achievements and performance

Charitable activities

Whilst maintaining the core delivery of the Trust, we have engaged in new forms of provision to increase insight, knowledge and education around equality, diversity and inclusion. The Trust have continued to collaborate with key partners to tackle to health and economic inequalities within the local authority, ensuring the most disadvantaged are not discriminated against, removing any barrier to access.

The Trust has evolved its way of operating moving to more sustainable measures, monitoring both financial and environmental impact across the overarching governance.

Throughout 2024/25 delivery period the Trust delivered 43 different initiatives, across all areas contributing towards the priority areas of the new strategy. The Trust are proud to have enriched the lives of over 20,500 beneficiaries through our core themes of work.

Our programmes have raised attainment in schools, developed employment pathways, and helped people to get healthier and stay more active, building stronger and safer communities. We are extremely proud of the diverse audiences we engage with across the borough, engaging with local people from the ages of 18 months to 103 years old.

- The Trust works towards the following achievements and results:
- Working collaboratively with partners that share the same values
- Creating an inclusive, safer and accessible environment for participants to thrive
- Gaining a sense of belonging with achievements acknowledged and celebrated
- Meeting and exceeding programme expectations

Our Theory of Change outlines that we will achieve the following level of impact:

- Inspiring healthier more connected communities
- Improved physical and social wellbeing, feeling part of something bigger
- Young people achieve their full potential, making a positive contribution to society

The most recent EFL in the Community Impact Report stated that Fleetwood Town Community Trust generated a social value of £10.54m in 2023/24, contributing towards wider societal needs.

During the 2024/25 delivery period the Trust were proud recipients of the following awards:

- EFL League 2 Community Club Organisation (CCO) of the Year
- North West in Bloom - Level 4 Thriving Communities for our Veterans Community Garden
- Wyre Borough Council - Charity of the Year 2024/25

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Fleetwood Town Community Trust

Strategic Report for the Year Ended 30 June 2025

Financial review

The Trust's turnover has increased by 3.9% in comparison to YE24 (£1,229,352), with the YE25 reaching £1.28m. This is notably the charities most successful year in developing wider resource, greater community impact and social value.

Organisational expenditure has again increased to £1,483,933, with our staffing resources equating to 70.6% (4.4% reduction on previous year end) of total expenditure. There were also further substantial costs towards staff and student IT software plus sizeable overspend towards programme equipment.

Further development towards the Trust's organisational structure has enabled a free flowing, progressive chart encouraging professional growth and training opportunities. A pay band review across the sector was observed with appropriate changes made aligning the Trust to other voluntary sector organisations in the area. However, this has been specifically impacted by the increase in Employers National Insurance and National Living Wage.

The Trust have worked persistently to increase new realms of work to drive unrestricted revenue largely developed through the Trust's Partnerships Manager. The implementation of our Fundraising Strategy has provided clarity on our financial objectives and highlights the need to continue diversifying our income streams.

The Trustees are satisfied with the end of year financial position albeit the expenditure being significantly greater than originally budgeted. The Trust maintains to operate confidently within its reserves policy.

The Community Trust have a wide range of committed partners that support the core functions of the charity through dedicated restricted and unrestricted funds. These partners include:

•EFL in the Community
•Premier League Charitable Fund
•Lancashire Violence Reduction Network
•Wyre Borough Council
•The PFA
•University of South Wales
•The National Lottery
•Lancashire County Council
•Lancashire Police Crime Commissioner (PCC)
•League Football Education

FTCT are dedicated towards driving greater diversity in revenue and have such developed a Fundraising Strategy to be implemented over the course of the next three years. The foundation of our fundraising offering is led by our Friends of the Trust scheme, with corporates supporting through sponsorship, fundraising events that align with the Trust values and behaviours.

During the year, the Charity was victim to an email phishing scam whereby a payment of £9,840 was made in relation to a fraudulent invoice received. The trustees investigated the matter, reported it to the relevant authorities and the Charities Commission, but have been unable to recover any funds lost. However, the trustees have utilised this as an opportunity to strengthen internal financial controls by implementing in-person authority for all significant payments.

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Policy on reserves

lt is crucial that the Trust remains sustainable with funds continuing to be compliant against the reserves policy. We have strategies to ensure the charity is less reliant on grant income and now have plans in place for 2023 onwards to generate new realms of revenue through fundraising, donations and sponsorship whilst also increasing footfall through the paid provisions by its members.

It has been calculated that reserves of approximately 5% of turnover would be needed to continue running for at least 3 months.
The reserves should be built up from the unrestricted (earned) income. It is the policy of the Charity for the level of reserve that has not been designated to a specific cause to be maintained at a level of three months operational cost, at a minimum and to be monitored every 4 months by the clubs accountant. This policy should be reviewed yearly and whenever there are significant changes in staff hours or numbers.

Engagement with suppliers, customers and other relationships

The Community Engagement team has grown considerably providing 19 diverse programme meeting the needs of our local communities with the ambition of creating meaningful connections, aiding physical and mental wellbeing.

We have dedicated resource towards extending our pool of valued partners and as such were proud to be the named Operations Partner for Fleetwood Youth Hub, the former Fleetwood NHS Hospital. This space has enabled the Trust to extend their reach and widen provision to six days a week, engaging with children 11+, hosting both universal and targeted provisions.

Further growth has been seen in the newly developed Health and Wellbeing team, with new initiatives created to support the local demand, these include; Weight Management, Cancer Pre-Hab Support, Tackling Social Isolation and Family Wellbeing, to name but a few.

The Onward Together project, aimed towards serving military personnel and veterans has grown from strength to strength with support from the Armed Forces Covenant Trust. The addition of the Veterans Community Garden has proven to enhance social wellbeing, whilst creating new opportunities such as the Veterans Choir and frequent gardening group, once again promoting greater long term health benefits.

PE & School Sport

Over the 2024/25 academic year the Trust have enhanced the focus in supporting teaching staff in Primary Schools across the district, with a wider emphasis towards health and wellbeing, PE, Extra Curricular activity, intervention and targeted workshops. During this timescale we have successfully engaged with 31 Primary Schools in Wyre.

Impact Report 2024/25 - Key Statistics

" 280 children aged 2-4 years old engaged in early years settings
" 92% of teachers felt they could teach PE with greater confidence following our intervention
" 72% of students better understand sustainable means of active travel
" 696 Further Education lessons delivered to our Sports College students
" 100% of students met or overachieved towards their target grade
" 85% of High Education students are also in industry specific employment
" 100% of veteran attendees have made friends or have met former acquaintances
" 90% of our Go Beyond participants have stated an improved state of physical wellbeing as a direct response to our provisions

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Plans for future periods

Aims and key objectives for future periods

As we approach 2026, we continue the implementation of the existing strategy led by the vision of inspiring healthier more connected communities. Our key objectives are broken down into a functional action plan across departments and specific projects until 2028, under-pinned by our Impact Framework.

We are committed to engaging with appropriate stakeholders, beneficiaries, Trustees and members of the workforce to ensure we gain the greatest insight into emerging local data.

Principal risks and uncertainties

Economic and cost of living crisis
The UK is experiencing an economic and cost of living crisis.
The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

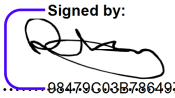
Financial
Reliance on grants, donations, and other funding.
Trustees monitor cashflows, maintain reserves, and review budgets regularly.

Operational
Key activities depend on certain staff or volunteers.
Cross-training, succession planning, and documented procedures reduce disruption.

Compliance
Must meet charity law, company law, and funder requirements.
Trustees oversee compliance; periodic internal reviews ensure standards are met.

Reputation
Risk of losing stakeholder trust due to errors or poor service.
Clear communication, transparency, and consistent delivery of activities.

The strategic report was approved by the trustees of the charity on 6 March 2026 and signed on its behalf by:

Signed by:

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Peter William Murphy
Trustee

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Fleetwood Town Community Trust

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 30 June 2025.

Objectives and activities

Objects and aims

Fleetwood Town Community Trust (www.fleetwoodtownfcct.com) is a community initiative that aims to inspire healthier more connected communities through the power of sport and physical activity, sustainability, health and wellbeing, education and inclusion.

Underpinned by the mission; to work with our key stakeholders collaboratively to empower and bring together our communities, changing lives for the better through diverse initiatives.

In January 2025 the Community Trust released it latest strategy with coverage until 2028. The Trust aims to continue countering the greatest societal challenges with a proactive action plan in place. Challenges include:

- Broadening the scope of our service ensuring the whole family is engaged.
- Strengthening our corporate governance.
- Understanding local insight and our organisational impact.
- Ensuring our delivery reaching residents across the whole district.
- Engaging with people in our communities that our hidden from society.
- Responding to the poor levels of mental health.
- Making what we deliver even more inclusive.

The Board of Trustees offers support and advice on promoting and progressing the work of the football club charity. Its main focus is to manage and review the work of the partnership with an emphasis on planning and developing strategies to achieve key performance indicators (KPI's) set across the portfolio of stakeholders.

Public benefit

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Going concern

The trustees have reviewed the charity's financial position, including cash flow forecasts covering a period of at least twelve months from the date of approval of these financial statements. The forecasts take into account expected grant income, fundraising activities and committed expenditure.

Whilst the charity remains dependent on ongoing funding and income generation, the trustees are satisfied that sufficient resources are available to meet liabilities as they fall due. Accordingly, the financial statements have been prepared on a going concern basis.

Structure, governance and management

Nature of governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

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Fleetwood Town Community Trust

Trustees' Report

Recruitment and appointment of trustees

Trustees are appointed only where they have the necessary skills and commitment to the charity. The board comply with the organisations safer recruitment policy ensuring individuals from under-represented are given equal opportunity.

Organisational structure

A review of the existing organisational structure took place in May 2025 with adaptations made to better align to the charity's strategic direction, introducing a more strategic format across the newly formed senior leadership team, leading with the titles of "Head of".

During the last financial year, the Trust reviewed the balance between quality and growth with intrinsic frameworks displayed in order to ensure high levels of compliance and service delivery throughout the organisation, leading to a greater balance of workforce resource.

The 2024/25 financial year ended with 23 full time employees, 37 part time employees and 12 volunteers.

The structure now stands as:

- Board of Trustees
- Executive
- Senior Leadership Team
- Middle Management
- Project Coordinators
- Project Coaches/Mentors/Tutors
- Volunteers

Ultimate responsibility for the Charity lies with the Board of Trustees. At the date of preparation, the Senior Leadership Team (SLT) consists of:

John Hartley - Chief Executive Officer
Marianne Davies - Head of Operations & Sustainability
Ross Powell - Head of Education
Ryan Willetts - Head of Sport & Physical Activity

Trustees

Through the duration of the previous financial year we thanked Jeremy Quartermain (Education Lead) for his commitment during his four-year tenure.

No additional trustees joined the board.

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Major risks and management of those risks

Economic and cost of living crisis
The UK is experiencing an economic and cost of living crisis.
The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

Financial
Reliance on grants, donations, and other funding.
Trustees monitor cashflows, maintain reserves, and review budgets regularly.

Operational
Key activities depend on certain staff or volunteers.
Cross-training, succession planning, and documented procedures reduce disruption.

Compliance
Must meet charity law, company law, and funder requirements.
Trustees oversee compliance; periodic internal reviews ensure standards are met.

Reputation
Risk of losing stakeholder trust due to errors or poor service.
Clear communication, transparency, and consistent delivery of activities.

Financial instruments

Objectives and policies

The charity's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk. The use of financial derivatives is governed by the charity's policies approved by the board of trustees, which provide written principles on the use of financial derivatives to manage these risks. The charity does not use derivative financial instruments for speculative purposes.

Cash flow risk

The charity's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The charity uses foreign exchange forward contracts and interest rate swap contracts to hedge these exposures.
Interest bearing assets and liabilities are held at fixed rate to ensure certainty of cash flows.

Credit risk

The charity's principal financial assets are bank balances and cash, trade and other receivables, and investments.
The charity's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.
The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.
The charity has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the charity uses a mixture of long-term and short-term debt finance.
Further details regarding liquidity risk can be found in the Statement of accounting policies in the financial statements.

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Fleetwood Town Community Trust

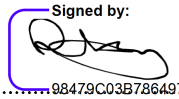
Trustees' Report

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 6 March 2026 and signed on its behalf by:

Signed by:



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Peter William Murphy
Trustee

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Fleetwood Town Community Trust

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Fleetwood Town Community Trust for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the trustees of the charity on 6 March 2026 and signed on its behalf by:

Signed by:

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Peter William Murphy
Trustee

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Fleetwood Town Community Trust

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

Opinion

We have audited the financial statements of Fleetwood Town Community Trust (the 'charity') for the year ended 30 June 2025, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 June 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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Fleetwood Town Community Trust

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 11), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

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Independent Auditor's Report to the Members of Fleetwood Town Community Trust

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with directors and other management, and from our commercial knowledge and experience of the charity sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including relevant legislation such as the Charities Act 2011, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the charity's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of noncompliance.

Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustee and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

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Fleetwood Town Community Trust

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:
Kirsten Shearer
.....748153B7CE2F496...

Kirsten Shearer (Senior Statutory Auditor)
For and on behalf of Rawcliffe & Co Limited, Statutory Auditor

Unit 1 Barons Court
Graceways
Whitehills Business Park
Blackpool
Lancashire
FY4 5GP

6 March 2026

Docusign Envelope ID: 51B20784-98B9-4AA4-8134-6762B6D68AD1

Fleetwood Town Community Trust

Statement of Financial Activities for the Year Ended 30 June 2025 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2025 £
Income and Endowments from:				
Donations and legacies	3	22,365	-	22,365
Charitable activities	4	86,000	826,104	912,104
Other trading activities	5	343,483	-	343,483
Total income		451,848	826,104	1,277,952
Expenditure on:				
Charitable activities	6	(673,214)	(810,719)	(1,483,933)
Total expenditure		(673,214)	(810,719)	(1,483,933)
Net (expenditure)/income		(221,366)	15,385	(205,981)
Transfers between funds		35,350	(35,350)	-
Net movement in funds		(186,016)	(19,965)	(205,981)
Reconciliation of funds				
Total funds brought forward		406,424	46,927	453,351
Total funds carried forward	17	220,408	26,962	247,370

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £
Income and Endowments from:				
Donations and legacies	3	5,300	-	5,300
Charitable activities	4	74,290	811,624	885,914
Other trading activities	5	338,138	-	338,138
Total income		417,728	811,624	1,229,352
Expenditure on:				
Charitable activities	6	(614,596)	(749,067)	(1,363,663)
Total expenditure		(614,596)	(749,067)	(1,363,663)
Net (expenditure)/income		(196,868)	62,557	(134,311)
Transfers between funds		47,048	(47,048)	-
Net movement in funds		(149,820)	15,509	(134,311)
Reconciliation of funds				
Total funds brought forward		556,244	31,418	587,662
Total funds carried forward	17	406,424	46,927	453,351

All of the charity's activities derive from continuing operations during the above two periods.

The notes on pages 20 to 31 form an integral part of these financial statements.

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Fleetwood Town Community Trust

Statement of Financial Activities for the Year Ended 30 June 2025 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

The funds breakdown for 2024 is shown in note 17.

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Fleetwood Town Community Trust

(Registration number: 07586116)
Balance Sheet as at 30 June 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	13	14,036	17,350
Current assets			
Debtors	14	71,191	109,738
Cash at bank and in hand	15	232,816	440,455
		304,007	550,193
Creditors: Amounts falling due within one year	16	(70,673)	(114,192)
Net current assets		233,334	436,001
Net assets		247,370	453,351
Funds of the charity:			
Restricted income funds			
Restricted funds		26,962	46,927
Unrestricted income funds			
Unrestricted funds		220,408	406,424
Total funds	17	247,370	453,351

The financial statements on pages 16 to 31 were approved by the trustees, and authorised for issue on 6 March 2026 and signed on their behalf by:

Signed by:
PAUL JOHN RONSON
8BF741E38FC5483...
Paul John Ronson
Trustee

Signed by:
98479C03B786497...
Peter William Murphy
Trustee

Docusign Envelope ID: 51B20784-98B9-4AA4-8134-6762B6D68AD1

Fleetwood Town Community Trust

Statement of Cash Flows for the Year Ended 30 June 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash expenditure		(205,981)	(134,311)
Adjustments to cash flows from non-cash items			
Depreciation		7,807	8,226
		(198,174)	(126,085)
Working capital adjustments			
Decrease/(increase) in debtors	14	38,547	(38,477)
(Decrease)/increase in creditors	16	(43,519)	83,617
Net cash flows from operating activities		(203,146)	(80,945)
Cash flows from investing activities			
Purchase of tangible fixed assets	13	(4,493)	(19,829)
Net decrease in cash and cash equivalents		(207,639)	(100,774)
Cash and cash equivalents at 1 July		440,455	541,229
Cash and cash equivalents at 30 June		232,816	440,455

All of the cash flows are derived from continuing operations during the above two periods.

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Fleetwood Town Community Trust

Notes to the Financial Statements for the Year Ended 30 June 2025

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:
Highbury Stadium
Park Avenue
Fleetwood
FY7 6TX

These financial statements were authorised for issue by the trustees on 6 March 2026.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates
The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance
The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation
Fleetwood Town Community Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern
The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Income and endowments
All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

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Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

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Asset class	Depreciation method and rate
Computer equipment	33% straight line on cost
Plant and machinery	25% reducing balance

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Pensions and other post retirement obligations

The charity operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the charity has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

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Financial instruments

3 Income from donations and legacies

	Unrestricted funds General £	Total funds £
Donations and legacies;		
Donations and legacies	22,365	22,365
Total for 2025	22,365	22,365
Total for 2024	5,300	5,300

4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2025 £
League football Funding BTEC Learners	-	109,900	109,900
University South Wales	-	38,499	38,499
Headstart	-	4,230	4,230
National Citizen Service	-	11,421	11,421
Joy of Movement	-	5,397	5,397
Premier League	85,000	50,000	135,000
Wyre Borough Council - Try Sport	-	28,005	28,005
BASH Project Grant	-	51,610	51,610
Armed Forces Grant	-	26,014	26,014
EFL Trust - Kellogs Football Camps	-	12,582	12,582
Champions Programme	-	55,272	55,272
Positive Futures	-	15,150	15,150
Detached Youth	-	9,231	9,231
Covid Flu & Awareness	-	(4,000)	(4,000)
Peter Harrison Foundation	-	7,500	7,500
EFL Smart meter	-	2,618	2,618
HAF Programme	-	40,439	40,439
Healthy Heads	-	5,433	5,433
Scootsafe Project	-	8,280	8,280
Edge Hill University	1,000	-	1,000
PL Kicks	-	50,000	50,000
I2CF EFL Trust	-	1,440	1,440
Weight Management Programme	-	1,666	1,666
Cancer Rehab	-	10,000	10,000
PL Police Partnership Fund	-	35,750	35,750

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	Unrestricted funds General £	Restricted funds £	Total 2025 £
Sports Foundation	-	122,478	122,478
ISAP Places Foundation	-	10,000	10,000
Sport England	-	15,000	15,000
Youthhub	-	91,791	91,791
LANPAC	-	5,000	5,000
Award Scheme D of E	-	5,397	5,397
	86,000	826,103	912,103

	Unrestricted funds General £	Restricted funds £	Total 2024 £
League football Funding BTEC Learners	-	160,499	160,499
University South Wales	-	38,025	38,025
Headstart	-	28,900	28,900
Bursary	-	10,090	10,090
National Citizen Service	-	54,592	54,592
Joy of Movement	-	11,130	11,130
Premier League	-	125,000	125,000
Wyre Borough Council - Try Sport	-	28,394	28,394
National Lottery Community Fund	-	15,000	15,000
BASH Project Grant	-	50,905	50,905
Armed Forces Grant	25,000	-	25,000
League Football Core Funding	49,290	-	49,290
Investment Fund	-	23,787	23,787
EFL Trust - Kellogs Football Camps	-	6,480	6,480
Spring North Adult Community	-	70,463	70,463
Sky Bet Fund	-	19,825	19,825
Safer Neighbourhoods	-	9,720	9,720
Champions Programme	-	52,953	52,953
Positive Futures	-	9,002	9,002
Detached Youth	-	12,308	12,308
Covid Flu & Awareness	-	12,500	12,500
Talent Inclusion	-	1,500	1,500
Peter Harrison Foundation	-	7,500	7,500
EFL Smart meter	-	3,125	3,125
Places For People	-	9,986	9,986
Awards For All	-	9,134	9,134
HAF Programme	-	34,396	34,396
Healthy Heads	-	3,950	3,950
Scootsafe Project	-	2,460	2,460

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	Unrestricted funds General £	Restricted funds £	Total 2024 £
	74,290	811,624	885,914

During the year, accrued grant income of £4000 recognised in the prior year was written off as the entity did not meet the stipulated grant conditions. The trustees reassessed recoverability and concluded that the amount was not receivable. The write-off has been recognised as an expense in the year.

5 Income from other trading activities

	Unrestricted funds General £	Total 2025 £
Sponsorships	5,960	5,960
School events	232,084	232,084
Community income	105,439	105,439
	343,483	343,483

	Unrestricted funds General £	Total 2024 £
Sponsorships	1,750	1,750
School events	161,309	161,309
Community income	171,475	171,475
Education and training	3,604	3,604
	338,138	338,138

6 Expenditure on charitable activities

	Note	Unrestricted funds General £	Restricted funds £	Total funds £
Charitable activities		557,170	810,719	1,367,889
Total for 2024		510,063	749,067	1,259,130

In addition to the expenditure analysed above, there are also governance costs of £116,044 (2024 - £104,533) which relate directly to charitable activities. See note 7 for further details.

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7 Analysis of governance and support costs

Governance costs

	Unrestricted funds General £	Total 2025 £
Staff costs		
Wages and salaries	60,424	60,424
Social security costs	7,412	7,412
Pension costs	1,321	1,321
Professional fees	18,197	18,197
Accountancy fees	20,890	20,890
Audit fees		
Auditors' remuneration	7,800	7,800
	116,044	116,044

	Unrestricted funds General £	Total 2024 £
Staff costs		
Wages and salaries	53,147	53,147
Social security costs	6,079	6,079
Pension costs	1,316	1,316
Professional fees	13,240	13,240
Accountancy fees	22,951	22,951
Audit fees		
Auditors' remuneration	7,800	7,800
	104,533	104,533

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8 Net incoming/outgoing resources

Net outgoing resources for the year include:

	2025 £	2024 £
Audit fees	7,800	7,800
Depreciation of fixed assets	7,807	8,226

9 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

10 Staff costs

The aggregate payroll costs were as follows:

	2025 £	2024 £
Staff costs during the year were:		
Wages and salaries	1,047,826	933,162
Social security costs	68,234	57,040
Pension costs	14,345	13,000
	1,130,405	1,003,202

The monthly average number of persons (including senior management / leadership team) employed by the charity during the year expressed as full time equivalents was as follows:

	2025 No	2024 No
Staff	59	64

No employee received emoluments of more than £60,000 during the year.

11 Auditors' remuneration

	2025 £	2024 £
Audit of the financial statements		
Auditors' remuneration	7,800	7,800

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	2025 £
Audit of the financial statements	

12 Taxation

The charity is a registered charity and is therefore exempt from taxation.

13 Tangible fixed assets

	Computer equipment £	Plant and machinery £	Total £
Cost			
At 1 July 2024	30,590	29,774	60,364
Additions	4,493	-	4,493
At 30 June 2025	35,083	29,774	64,857
Depreciation			
At 1 July 2024	22,704	20,310	43,014
Charge for the year	5,441	2,366	7,807
At 30 June 2025	28,145	22,676	50,821
Net book value			
At 30 June 2025	6,938	7,098	14,036
At 30 June 2024	7,886	9,464	17,350

14 Debtors

	2025 £	2024 £
Trade debtors	46,748	74,294
Prepayments	24,443	30,944
Other debtors	-	4,500
	71,191	109,738

15 Cash and cash equivalents

	2025 £	2024 £
Cash at bank	232,816	440,455

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16 Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	18,737	20,644
Other taxation and social security	14,265	19,438
Other creditors	-	1
Accruals	37,671	74,109
	70,673	114,192

17 Funds

	Balance at 1 July 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 30 June 2025 £
Unrestricted funds					
General					
General Fund	81,423	140,804	(307,895)	126,076	40,408
Schools Fund	-	231,134	(241,214)	10,080	-
Community Funding	-	75,739	(124,104)	48,365	-
Community Hub Designated Fund	325,000	-	-	(145,000)	180,000
Education Unrestricted	-	4,171	-	(4,171)	-
	406,423	451,848	(673,213)	35,350	220,408
Restricted funds					
Restricted Funds	12,727	138,703	(161,763)	10,333	-
Education Funding	-	149,840	(136,158)	(13,682)	-
School Funding	13,088	118,081	(122,581)	(8,588)	-
Community Funding	21,113	419,479	(390,217)	(23,413)	26,962
Total restricted funds	46,928	826,103	(810,719)	(35,350)	26,962
Total funds	453,351	1,277,951	(1,483,932)	-	247,370

	Balance at 1 July 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 30 June 2024 £
Unrestricted funds					

Docusign Envelope ID: 51B20784-98B9-4AA4-8134-6762B6D68AD1

	Balance at 1 July 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 30 June 2024 £
General					
General Fund	229,613	54,590	(284,776)	81,996	81,423
Schools Fund	280	161,309	(225,401)	63,812	-
Community Funding	1,350	198,225	(102,648)	(96,927)	-
Community Hub Designated Fund	325,000	-	-	-	325,000
Education Unrestricted	-	3,604	(1,771)	(1,833)	-
	556,243	417,728	(614,596)	47,048	406,423
Restricted					
Restricted Funds	31,417	105,497	(120,116)	(4,072)	12,726
Education Funding	-	208,615	(165,639)	(42,976)	-
School Funding	-	96,439	(83,351)	-	13,088
Community Funding	-	401,073	(379,960)	-	21,113
Total restricted funds	31,417	811,624	(749,066)	(47,048)	46,927
Total funds	587,660	1,229,352	(1,363,662)	-	453,350

18 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 30 June 2025 £
Tangible fixed assets	14,036	-	14,036
Current assets	274,745	29,262	304,007
Current liabilities	(68,373)	(2,300)	(70,673)
Total net assets	220,408	26,962	247,370

	Unrestricted funds General £	Restricted funds £	Total funds at 30 June 2024 £
Tangible fixed assets	17,350	-	17,350
Current assets	503,266	46,927	550,193
Current liabilities	(114,192)	-	(114,192)
Total net assets	406,424	46,927	453,351

19 Related party transactions

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During the year the charity made the following related party transactions:

CCW Limited
(The charity utilises the accountancy, bookkeeping and payroll services of CCW Limited of which Paul Ronson is a majority shareholder and director. FTCT incurred fees of £20,889.60 during the financial period from CCW Limited.)
At the balance sheet date the amount due to/from from CCW Limited was £Nil (2024 - £3,240).

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Fleetwood Town Community Trust

Statement of Financial Activities by fund for the Year Ended 30 June 2025

Unrestricted Funds

	Total Unrestricted Funds 2025 £	Total Unrestricted Funds 2024 £
Income and Endowments from:		
Donations and legacies	22,365	5,300
Charitable activities	86,000	74,290
Other trading activities	343,483	338,138
Total income	451,848	417,728
Expenditure on:		
Charitable activities	(673,214)	(614,596)
Total expenditure	(673,214)	(614,596)
Net expenditure	(221,366)	(196,868)
Transfers between funds	35,350	47,048
Net movement in funds	(186,016)	(149,820)
Reconciliation of funds		
Total funds brought forward	406,424	556,244
Total funds carried forward	220,408	406,424

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Fleetwood Town Community Trust

Statement of Financial Activities by fund for the Year Ended 30 June 2025

Restricted Funds

	Total Restricted Funds 2025 £	Total Restricted Funds 2024 £
Income and Endowments from:		
Charitable activities	826,104	811,624
Total income	826,104	811,624
Expenditure on:		
Charitable activities	(810,719)	(749,067)
Total expenditure	(810,719)	(749,067)
Net income	15,385	62,557
Transfers between funds	(35,350)	(47,048)
Net movement in funds	(19,965)	15,509
Reconciliation of funds		
Total funds brought forward	46,927	31,418
Total funds carried forward	26,962	46,927

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Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2025

	Total 2025 £	Total 2024 £
Income and Endowments from:		
Donations and legacies (analysed below)	22,365	5,300
Charitable activities (analysed below)	912,104	885,914
Other trading activities (analysed below)	343,483	338,138
Total income	1,277,952	1,229,352
Expenditure on:		
Charitable activities (analysed below)	(1,483,933)	(1,363,663)
Total expenditure	(1,483,933)	(1,363,663)
Net expenditure	(205,981)	(134,311)
Net movement in funds	(205,981)	(134,311)
Reconciliation of funds		
Total funds brought forward	453,351	587,662
Total funds carried forward	247,370	453,351

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Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2025

	Total 2025 £	Total 2024 £
Donations and legacies		
Donations	22,365	5,300
	22,365	5,300
Charitable activities		
Grants - restricted	826,104	811,624
Grants	86,000	74,290
	912,104	885,914
Other trading activities		
Community income	105,439	171,475
Education and training	-	3,604
Sponsorships	5,960	1,750
School events	232,084	161,309
	343,483	338,138
Charitable activities		
Wages - restricted	(695,483)	(603,722)
Wages	(291,919)	(276,293)
Social security - restricted	(32,687)	(33,139)
Social security	(28,135)	(17,822)
Staff pensions - restricted	(1,667)	(6,679)
Staff pensions	(11,357)	(5,005)
Facility hire - restricted	(53,899)	(56,106)
Facility hire	(61,146)	(87,454)
Insurance	(1,502)	(1,457)
Repairs and renewals & equipment - restricted	(208)	(13,768)
Repairs and renewals & equipment	(9,903)	(6,999)
Telephone - restricted	(294)	(98)
Telephone	(961)	(1,498)
Printing postage and stationery	(12,336)	(11,951)
Subscriptions	(1,476)	(692)
Sundry expenses - restricted	(553)	(13,231)
Sundry expenses	(8,343)	(14,961)
Uniform & kit - restricted	(3,883)	(49)
Uniform & kit	(21,438)	(16,163)
Computer & software costs - restricted	(5,009)	(1,939)
Computer & software costs	(20,253)	(11,315)
Student costs - restricted	(898)	(833)
Student costs	(6,542)	(11,121)
Coaching & training - restricted	(3,645)	(1,805)

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Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2025

	Total 2025 £	Total 2024 £
Coaching & training	(2,187)	(24,293)
Project resources - restricted	(21)	-
Project resources	(3,420)	-
Catering - restricted	(560)	-
Catering	(27,513)	-
Transport & travel costs - restricted	(11,912)	(17,668)
Transport & travel costs	(27,056)	(7,110)
Advertising & marketing	(9,054)	(2,327)
Promotional expenses - restricted	-	(30)
Bank charges	(4,822)	(5,376)
Depreciation of plant and machinery	(2,366)	(3,154)
Depreciation of computer equipment	(5,441)	(5,072)
Pensions (support costs)	(1,321)	(1,316)
Wages (support costs)	(60,424)	(53,147)
Social security (support costs)	(7,412)	(6,079)
Accountancy fees (support costs)	(20,890)	(22,951)
Auditor's remuneration (support costs)	(7,800)	(7,800)
Professional fees (support costs)	(18,197)	(13,240)
	(1,483,933)	(1,363,663)

FLEETWOOD TOWN COMMUNITY TRUST

England & Wales - Charity number 1146037

Accounts

Company registration number: 07586116
Charity registration number: 1146037

Fleetwood Town Community Trust

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 30 June 2024

Rawcliffe & Co Limited
Unit 1 Barons Court
Graceways
Whitehills Business Park
Blackpool
Lancashire
FY4 5GP

Fleetwood Town Community Trust

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Fleetwood Town Community Trust

Reference and Administrative Details

Trustees

Paul John Ronson
Karen Boylan
Peter William Murphy
George Otieno Ayoma
Hugh Charles Mccaw
Philip Brown
Martin Shipway
Jeremy Alexander Quartermain
Matthew Turner
Steven Curwood

Secretary

Philip Brown

Charity Registration Number

1146037

Company Registration Number

07586116

The charity is incorporated in England and Wales.

Registered Office

Highbury Stadium
Park Avenue
Fleetwood
FY7 6TX

Auditor

Rawcliffe & Co Limited
Unit 1 Barons Court
Graceways
Whitehills Business Park
Blackpool
Lancashire
FY4 5GP

Accountants

CCW Limited
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Fleetwood Town Community Trust

Strategic Report for the Year Ended 30 June 2024

The trustees, who are directors for the purposes of company law, present their strategic report for the year ended 30 June 2024, in compliance with s414C of the Companies Act 2006.

Achievements and performance

Charitable activities

Whilst maintaining the core delivery of the Trust, we have engaged in new forms of provision to increase insight, knowledge and education around equality, diversity and inclusion. The Trust has continued to collaborate with key partners to tackle health and economic inequalities within the local authority, ensuring the most disadvantaged are not discriminated against, removing any barrier to access.

The trust has evolved in a way of operating moving to more sustainable measures, monitoring both financial and environmental impact across the overarching governance.

Throughout 2023/24 delivery period the Trust delivered 38 initiatives, across all areas contributing towards the priority areas of the existing strategy. This in turn enabled the engagement of over 14,000 beneficiaries across Sport, Health, Inclusion and Education.

Our programmes have raised attainment in schools, developed employment pathways, and helped people to get healthier and stay more active, building stronger and safer communities. We are extremely proud of the diverse audiences we engage with across the borough detailed from Fleetwood to Garstang.

The Trust has began to review the existing strategic vision (2021-2024) and as such remain with achieving the following priority areas:

Fleetwood Town Community Trust

Strategic Report for the Year Ended 30 June 2024

Education & Employability

1. Be a lead organisation across Primary and Secondary Education providing programmes and opportunities which build knowledge, develop skills, build aspiration, and help close the attainment gap for the most disadvantaged.
2. Continue to build the Post-16 programme. Provide positive learning environments which improve attitudes to learning and support progression into further education, higher education and/or employment.
3. Engage with local employers to provide expertise, work based learning, mentoring, and employment opportunities for young people ensuring that local need, whatever the challenge, is at the heart of what we do.

Sports & Physical Activities

1. Address inequalities of participation in sport and physical activity by providing access to community activity for more females, LGBTQ+ groups, ethnically diverse groups, people with a disability and people from our most disadvantaged communities.
2. Become a lead partner in the delivery of sporting activities and create influential partnerships and networks at local, regional and national level.
3. Deliver opportunities that represent the interests of Fleetwood Town Community Trust and Fleetwood Football Club through our community programmes, competitions and festivals.

Physical health & Mental Wellbeing

1. Increase opportunities for people who have been diagnosed with physical and mental health related illnesses to engage in activity and sport.
2. Tackle the growing trend of inactivity by providing opportunities for people to establish positive habits and to reduce risk of physical and mental health related illnesses.
3. Continue to develop vibrant environments, which encourage a healthy work life balance.
4. Foster resilience by building supportive community networks that influence positive health & mental wellbeing changes through social inter-action.

Inclusion & Community Cohesion

1. Provide access to a breadth of safe and innovative delivery programmes which are creative and impact.
2. To be a 'go-to' delivery partner which collaborates effectively with key local, regional, and national organisations.
3. Develop, support, and upskill a sustainable volunteer workforce, which ensures that community programmes are safe, sustainable, and place based.
4. Recognise the importance of inclusion and diversity, and to celebrate and reward individual and community achievements.
5. Champion and raise awareness of the importance of healthy and active lifestyles amongst Fleetwood Town Football Club supporters and potential new young fans.

As we draw to a close our final year of the existing strategy, we proudly share that we have been able to raise a total of £1.23m and £5.4m since 2019, all being reinvested back into our local communities creating meaningful life experiences throughout the line up of initiatives.

The most recent EFL in the Community Impact Report stated that Fleetwood Town Community Trust generated a social value of £14.5m in 2022/23, contributing towards wider societal needs. This figure has been calculated based on the Trust Primary and Secondary outcomes being achieved, these include the volume of residents gaining employment, education or training, reduced waiting time on the NHS services due to engagement in our health provisions, greater educational attainment and qualification.

Financial review

The Trust's turnover has increased by 29% in comparison to the year prior (2022-23 - £956,231), with the end of financial year (2023-24 reaching £1.23m). This is notably the charities most successful year in developing wider resource, greater community impact and social value.

Annual expenditure has increased from £974k to £1.36m (40% increase) in 2023-24. The largest expense was naturally our staff resource covering 73% of the total expenditure for the year. There were also further substantial costs towards staff and student IT software plus sizeable overspend towards programme equipment.

Further development towards the Trust's organisational structure has enabled a free flowing, progressive chart encouraging professional growth and training opportunities. A pay band review across the sector was observed with appropriate changes made aligning the Trust to other voluntary sector organisations in the area. However, this has expectantly increased staffing costs across the organisation. In addition, there have also been new initiatives created to enhance un-restricted funds with risk carefully calculated, these projects include: Birthday Parties, Female Football Development and increase on holiday camp activity venues.

In September 2023 the Trust ventured into creating a new and exciting role with the vision to raise the profile and un-restricted revenue with particular engagement with regional corporate organisations with a passion to CSR. The appointed Business Development Manager has been successful in creating relationships and we see their appointment as a long term investment into the charities sustainability.

The Trustees are satisfied with the end of year financial position albeit the expenditure being substantially greater than originally budgeted. The Trust maintains to operate confidently within it's reserves policy.
The Trust have a wide range of committed partners that support the core functions of the charity through dedicated restricted and unrestricted funds. These partners include:

-EFL in the Community
-Premier League Charitable Fund
-Lancashire Violence Reduction Network
-Wyre Borough Council
-Spring North
-The PFA
-University of South Wales
-The National Lottery

FTCT are committed to more sustainable means of operating and as such created the "Friend of the Trust" initiative, working in partnership with local and regional businesses who are committed to developing Corporate Social responsibility (CSR).

Policy on reserves

It is crucial that the Trust remains sustainable with funds continuing to be compliant against the reserves policy. We have strategies to ensure the charity is less reliant on grant income and now have plans in place for 2024 onwards to generate new realms of revenue through fundraising, donations and sponsorship whilst also increasing footfall through the paid provisions by its members.

It has been calculated that reserves of approximately 5'/o of turnover would be needed to continue running for at least 3 months.

The reserves should be built up from the unrestricted (earned) income. It is the policy of the Charity for the level of reserve that has not been designated to a specific cause to be maintained at a level of three months operational cost, at s minimum and to be monitored every 4 months by the clubs accountant. This policy should be reviewed yearly and whenever there are significant changes in staff hours or numbers.

Engagement with suppliers, customers and others

Impact Report 2022/23 - Key Statistics

- Sports College students completed a collective 540 volunteering hours
- 2,065 Primary school aged children took part in the flagship PLPS programme
- Through the Headstart initiative, we are able to engage with 366 children in Fleetwood supporting the students transition to Secondary Education
- 22 targeted interventions were completed across Wyre based Primary Schools
- 462 girls have taken part in recreational and competitive football
- 9,213 hours of free sporting provision
- 123 Blood Pressure readings taken with signposting made to GP
- 246 Participants have engaged in our Veterans, Onward Together programme
- 180 hours of detached youth work provided at ASB hot spot locations in the borough

Community Engagement

The Community Engagement team has grown considerably providing 19 diverse programme meeting the needs of our local communities with the ambition of creating meaningful connections, aiding physical and mental wellbeing.
We have dedicated resource towards extending our pool of valued partners and as such were proud to be named Operations Partner for Fleetwood Youth Hub, the former Fleetwood NHS Hospital. This space has enabled the Trust to extend their reach and widen provision to six days a week, engaging with children 11+, hosting both universal and targeted provisions.

Further growth has been seen in the newly developed Health and Wellbeing team, with new initiatives created to support the local demand, these include; Weight Management, Cancer Pre-Hab Support, Tackling Social Isolation and Family Wellbeing, to name a few.

The Onward Together project, aimed towards serving military personnel and veterans has grown from strength to strength with support from the Armed Forces Covenant Trust. The addition of the Veterans Community Garden has proven to enhance social wellbeing, whilst creating new opportunities such as Veterans Choir and frequent gardening group, once again promoting greater long term health benefits.

Engagement with suppliers, customers and other relationships (continued)

PE & School

Over the 2022/23 academic year the Trust have enhanced the focus in supporting teaching staff in Primary Schools across the district, with a wider emphasis towards health and wellbeing, PE, Extra Curricular activity, intervention and targeted workshops. During this timescale we have successfully engaged with 31 Primary Schools in Wyre.

The Premier League Charitable Fund's Primary Stars programme has reached 2,065 children in Wyre and the Trust continued to overachieve throughout the deliver period exceeding annual targets across all priority areas.

The Trust continued to work in partnership with EFL Trust and Lancashire Teaching Hospital Charity to model the Headstart initiative, with a direct impact in tackling students anxieties in their transition from Primary to Secondary School. FTCT were able to successfully mentor 366 individual participants, 219 beneficiaries requiring additional 1-1 support.

FTCT delivered a total of 432 Early Year activities, ranging from Football to Yoga, providing key skills to children aged 18 months to 4 years old, reaching over 210 children.

Fleetwood Town Sports College

The Sports College promotes both academic and practical learning in a sporting environment. The positive reputation of the College has improved year on year with 100% of learners achieving their target grade or above. Our Post 16 Sport College encourages a blend of academic and practical learning, taught by the exceptional staff team, boasting 100% of students achieving their target grade.

The Sports College maintains the annual objective of creating long lasting outcomes for each individual learner, this led to 60% of learners progressing into Higher Education, either with the Trust or to other Universities in the United Kingdom.

Other students progressed into full time employment or apprenticeships, therefore highlighting a 100% of students progressing into advanced routes.

We also continued to teach the Foundation Degree in Sports Coaching & Development course in partnership with the University of South Wales. We were recommended as a site of best practice by the EFL for the format and delivery of our Foundation Degree programme. There are now 16 students that are actively working as coaches for the Community Trust as a result of their success in volunteering, assisting on football and community based activity.

Plans for future periods

Aims and key objectives for future periods

As we approach 2025, we undergo a stringent strategy review from the implantation in 2021 to 2024. We are committed to engaging with suitable stakeholders, beneficiaries, Trustees and members of our workforce to ensure we gain the greatest insight and best understand the developing areas of need as we approach our new three-year strategy. The strategy will be broken down into 12-month operational plans with details surrounding the following areas:

- Staff resource
- Volunteering pathways
- Asset growth
- Diverse fundraising
- Linkage to the 3 year strategy
- Clear communication of our objectives to communities

Principal risks and uncertainties

Economic and cost of living crisis
The UK is experiencing an economic and cost of living crisis.
The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

The strategic report was approved by the trustees of the charity on 21 March 2025 and signed on its behalf by:

.....
Steven Curwood
Trustee

Fleetwood Town Community Trust

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 30 June 2024.

Objectives and activities

Objects and aims

Fleetwood Town Community Trust (www. fleetwoodtownfcct. corn) is a vibrant and active community initiative that aims to provide inclusivity, health and education engagement programmes and education provision, all contributing towards creating stronger, healthier and more active communities. A core part of the Trust's work is focused upon educating young people in life skills, promoting self esteem, respect, sportsmanship, social inclusion and healthy active lifestyles. The Trust currently delivers 33 different projects engaging over 10,900 people across the breadth of Wyre.

Objectives, strategies and activities

To provide tangible community outcomes across our key themes of work including sports participation, education, health and social inclusion.

Create an activity programme that meets the strategic principles of Fleetwood Town FC, The Football League Trust and supports local and national government policy.

To be s self financing viable charity embedded within the ethos of the football club.

The Trust has experienced growth over the last 12 months in terms of both revenue and human resources. The Board of Trustees offers support and advice on promoting and progressing the work of the Community Trust. It's main focus is to manage and review the work of the partnership with an emphasis on planning and developing strategies to achieve key performance indicators (KPIs).

Public benefit

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Fleetwood Town Community Trust

Trustees' Report

Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

Trustees:

Paul John Ronson (appointed 21 September 2023)

Karen Boylan

Peter William Murphy

George Otieno Ayoma (appointed 21 September 2023)

Hugh Charles Mccaw

Philip Brown

Martin Shipway

Jeremy Alexander Quartermain

Matthew Turner (appointed 1 February 2024)

Steven Curwood

Secretary:

Philip Brown

Structure, governance and management

Nature of governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of trustees

Trustees are appointed only where they have the necessary skills and commitment to the charity. The board comply with the organisations safer recruitment policy ensuring individuals from under-represented are given equal opportunity.

Fleetwood Town Community Trust

Trustees' Report

Organisational structure

Fleetwood Town Community Trust is a charitable company limited by guarantee, incorporated on 31st March 2011 and registered as a charity in February 2012. The company was established under memorandum of association which established the objects and powers of the charitable company and is governed under it's articles of association.

A review of the existing workforce structure took place, with consideration towards internal progression and set salary bandings. An additional layer within the structure has since been implemented with the introduction of "middle management". In turn the following roles were created due to increase in grant income for the relevant project areas; Health and Wellbeing Manager and Youth Engagement Manager.

Our performance management framework has also evolved, moving away from Objective Key Results (OKR) format, with greater emphasis towards annual appraisal and employee wellbeing chats with clear bi-annual objectives.

During the last financial year, the trust has increased staff resource from 22 full time employees to 38, spread evenly across the charity in the areas of greatest demand.

The structure now stands as:

- Board of trustees
- Executive
- Senior Management Team
- Middle Management
- Project Coordinators
- Project Coaches/Mentors/Tutors
- Volunteers

Ultimate responsibility for the Charity lies with the Board of Trustees. At the date of preparation, the Senior Management Team consists of:

John Hartley - Chief Executive Officer

Marianne Davies - Operations Manager

Ross Powell - Sports College Manager

Rick Clement - Community Engagement Manager

Ryan Willets - PE & School Sport Manager

Major risks and management of those risks

Economic and cost of living crisis
The UK is experiencing an economic and cost of living crisis.
The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

Financial instruments

Objectives and policies

The charity's activities expose it to a number of financial risks, including credit risk, cash flow risk and liquidity risk. The use of financial derivatives is governed by the charity's policies approved by the board of trustees, which provide written principles on the use of financial derivatives to manage these risks. The charity does not use derivative financial instruments for speculative purposes.

Cash flow risk

The charity's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The charity uses foreign exchange forward contracts and interest rate swap contracts to hedge these exposures.
Interest bearing assets and liabilities are held at fixed rate to ensure certainty of cash flows.

Credit risk

The charity's principal financial assets are bank balances and cash, trade and other receivables, and investments.
The charity's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.
The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.
The charity has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the charity uses a mixture of long-term and short-term debt finance.
Further details regarding liquidity risk can be found in the Statement of accounting policies in the financial statements.

Disclosure of information to auditor
Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Fleetwood Town Community Trust

Trustees' Report

The annual report was approved by the trustees of the charity on 21 March 2025 and signed on its behalf by:

.....
Steven Curwood
Trustee

Fleetwood Town Community Trust

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Fleetwood Town Community Trust for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

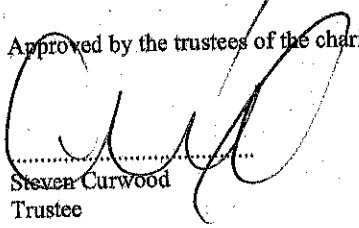
Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the trustees of the charity on 21 March 2025 and signed on its behalf by:



.....
Steven Curwood
Trustee

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

Opinion

We have audited the financial statements of Fleetwood Town Community Trust (the 'charity') for the year ended 30 June 2024, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 June 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The comparative figures are unaudited.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 13), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with directors and other management, and from our commercial knowledge and experience of the charity sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including relevant legislation such as the Charities Act 2011, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the charity's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of noncompliance.

Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustee and other management and the inspection of regulatory and legal correspondence, if any.

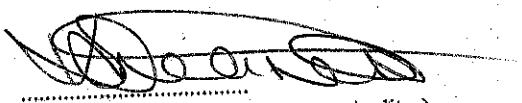
Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent Auditor's Report to the Members of Fleetwood Town Community Trust

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.



.....

Kirsten Shearer (Senior Statutory Auditor)
For and on behalf of Rawcliffe & Co Limited, Statutory Auditor

Unit 1 Barons Court
Graceways
Whitehills Business Park
Blackpool
Lancashire
FY4 5GP

21 March 2025

Fleetwood Town Community Trust

Statement of Financial Activities for the Year Ended 30 June 2024 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £
Income and Endowments from:				
Donations and legacies	3	5,300	-	5,300
Charitable activities	4	74,290	811,624	885,914
Other trading activities	5	338,138	-	338,138
Total income		417,728	811,624	1,229,352
Expenditure on:				
Charitable activities	6	(614,597)	(749,067)	(1,363,664)
Total expenditure		(614,597)	(749,067)	(1,363,664)
Net (expenditure)/income		(196,869)	62,557	(134,312)
Transfer between funds		47,048	(47,048)	-
Net movement in funds		(149,820)	15,510	(134,312)
Reconciliation of funds				
Total funds brought forward		556,244	31,417	587,661
Total funds carried forward	17	406,424	46,927	453,349

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £
Income and Endowments from:				
Charitable activities	4	43,700	552,409	596,109
Other trading activities	5	360,121	-	360,121
Total income		403,821	552,409	956,230
Expenditure on:				
Charitable activities	6	(423,597)	(550,588)	(974,185)
Total expenditure		(423,597)	(550,588)	(974,185)
Net (expenditure)/income		(19,776)	1,821	(17,955)
Transfer between funds		234,168	(234,168)	-
Net movement in funds		214,392	(232,347)	(17,955)
Reconciliation of funds				
Total funds brought forward		341,853	263,764	605,616
Total funds carried forward	17	556,244	31,417	587,661

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2023 is shown in note 17.

Fleetwood Town Community Trust

(Registration number: 07586116)
Balance Sheet as at 30 June 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	13	17,350	5,747
Current assets			
Debtors	14	109,738	71,261
Cash at bank and in hand	15	440,454	541,228
		550,192	612,489
Creditors: Amounts falling due within one year	16	(114,191)	(30,575)
Net current assets		436,001	581,914
Net assets		453,351	587,661
Funds of the charity:			
Restricted income funds			
Restricted funds		46,927	31,417
Unrestricted income funds			
Unrestricted funds		406,424	556,244
Total funds	17	453,351	587,661

The financial statements on pages 18 to 30 were approved by the trustees, and authorised for issue on 21 March 2025 and signed on their behalf by:

.....
Paul John Ronson
Trustee

.....
Steven Curwood
Trustee

The notes on pages 21 to 30 form an integral part of these financial statements.

Fleetwood Town Community Trust

Statement of Cash Flows for the Year Ended 30 June 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash expenditure		(134,310)	(17,956)
Adjustments to cash flows from non-cash items			
Depreciation		8,226	2,669
		(126,084)	(15,287)
Working capital adjustments			
Increase in debtors	14	(38,477)	(2,706)
Increase/(decrease) in creditors	16	83,616	(66,728)
Net cash flows from operating activities		(80,945)	(84,721)
Cash flows from investing activities			
Purchase of tangible fixed assets	13	(19,829)	(4,320)
Net decrease in cash and cash equivalents		(100,774)	(89,041)
Cash and cash equivalents at 1 July		541,227	630,268
Cash and cash equivalents at 30 June		440,454	541,227

All of the cash flows are derived from continuing operations during the above two periods.

Notes to the Financial Statements for the Year Ended 30 June 2024

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:
Highbury Stadium
Park Avenue
Fleetwood
FY7 6TX

These financial statements were authorised for issue by the trustees on 21 March 2025.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Fleetwood Town Community Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Income and endowments

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation and amortisation
Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Plant and machinery	25% reducing balance
Computer Equipment	33% straight line on cost

Trade debtors
Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents
Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors
Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Fund structure
Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Pensions and other post retirement obligations
The charity operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the charity has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

3 Income from donations and legacies

	Unrestricted funds General £	Total 2024 £
Donations	5,300	5,300
	5,300	5,300

4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2024 £
League football Funding BTEC Learners	-	160,499	160,499
University South Wales	-	38,025	38,025
Headstart	-	28,900	28,900
Bursary	-	10,090	10,090
National Citizen Service	-	54,592	54,592
Joy of Movement	-	11,130	11,130
Premier League	-	125,000	125,000
Wyre Borough Council - Try Sport	-	28,394	28,394
National Lottery Community Fund	-	15,000	15,000
BASH Project Grant	-	50,905	50,905
Armed Forces Grant	25,000	-	25,000
League Football Core Funding	49,290	-	49,290
Investment Fund	-	23,787	23,787
EFL Trust - Kellogs Football Camps	-	6,480	6,480
Spring North Adult Community	-	70,463	70,463
Sky Bet Fund	-	19,825	19,825
Safer Neighbourhoods	-	9,720	9,720
Champions Programme	-	52,953	52,953
Positive Futures	-	9,002	9,002
Detached Youth	-	12,308	12,308
Covid Flu & Awareness	-	12,500	12,500
Talent Inclusion	-	1,500	1,500
Peter Harrison Foundation	-	7,500	7,500
EFL Smart meter	-	3,125	3,125
Places For People	-	9,986	9,986
Awards For All	-	9,134	9,134
HAF Programme	-	34,396	34,396
Healthy Heads	-	3,950	3,950
Scootsafe Project	-	2,460	2,460

	Unrestricted funds General £	Restricted funds £	Total 2024 £
	74,290	811,624	885,914

	Unrestricted funds General £	Restricted funds £	Total 2023 £
League football Funding BTEC Learners	-	127,029	127,029
University South Wales	-	36,550	36,550
Find Your Future	-	4,995	4,995
Headstart	-	28,900	28,900
Bursary	-	6,910	6,910
National Citizen Service	-	68,652	68,652
Joy of Movement	-	5,581	5,581
Premier League	-	109,500	109,500
Lancashire Constabulary	-	10,000	10,000
Street Games UK	-	19,824	19,824
Grantscape Funding (Walney Island	-	19,094	19,094
Wyre Borough Council - Try Sport	-	29,680	29,680
National Lottery Community Fund	-	52,320	52,320
NHS Cost of Living Grant	-	5,880	5,880
Armed Forces Grant	-	12,700	12,700
Charitable Trust Grant	-	5,000	5,000
ESF Community Grant	-	9,794	9,794
League Football Core Funding	43,700	-	43,700
	43,700	552,409	596,109

5 Income from other trading activities

	Unrestricted funds General £	Total funds £	Total 2023 £
Community income	171,475	171,475	208,285
Education and training	3,604	3,604	1,910
Sponsorships	1,750	1,750	1,000
School events	161,309	161,309	148,926
	338,138	338,138	360,121

6 Expenditure on charitable activities

	Note	Support Costs (See note 7) £	Direct Costs £	Total 2024 £	Total 2023 £
Provision of football activities		104,533	1,259,131	1,363,664	974,185

	Total expenditure £

In addition to the expenditure analysed above, there are also governance costs of £104,533 (2023 - £59,520) which relate directly to charitable activities. See note 7 for further details.

7 Analysis of governance and support costs

Governance costs

	Unrestricted funds General £	Total 2024 £	Total 2023 £
Staff costs			
Wages and salaries	53,147	53,147	30,332
Social security costs	6,079	6,079	(10,265)
Pension costs	1,316	1,316	567
Audit fees			
Audit of the financial statements	7,800	7,800	-
Legal fees	13,240	13,240	32,571
Accountancy fees	22,951	22,951	6,315
	104,533	104,533	59,520

8

Net outgoing resources for the year include:

	2024 £	2023 £
Audit fees	7,800	-
Depreciation of fixed assets	8,226	2,668

9 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

10 Staff costs

The aggregate payroll costs were as follows:

	2024 £	2023 £
Staff costs during the year were:		
Wages and salaries	933,162	661,839
Social security costs	57,040	27,674
Pension costs	13,000	4,373
	1,003,202	693,886

The monthly average number of persons (including senior management / leadership team) employed by the charity during the year expressed as full time equivalents was as follows:

	2024 No	2023 No
Staff	64	31

No employee received emoluments of more than £60,000 during the year.

11 Auditors' remuneration

	2024 £
Audit of the financial statements	7,800

12 Taxation

The charity is a registered charity and is therefore exempt from taxation.

13 Tangible fixed assets

	Computer equipment £	Plant and machinery £	Total £
Cost			
At 1 July 2023	18,762	21,773	40,535
Additions	11,828	8,001	19,829
At 30 June 2024	30,590	29,774	60,364
Depreciation			
At 1 July 2023	17,632	17,156	34,788
Charge for the year	5,072	3,154	8,226
At 30 June 2024	22,704	20,310	43,014
Net book value			
At 30 June 2024	7,886	9,464	17,350
At 30 June 2023	1,130	4,617	5,747

14 Debtors

	2024 £	2023 £
Trade debtors	74,294	67,892
Prepayments	30,944	3,369
Other debtors	4,500	-
	109,738	71,261

15 Cash and cash equivalents

	2024 £	2023 £
Cash at bank	440,454	541,228

16 Creditors: amounts falling due within one year

	2024 £	2023 £
Trade creditors	20,644	17,120
Other taxation and social security	19,438	10,227
Accruals	74,109	3,228
	114,191	30,575

17 Funds

Unrestricted funds	Balance at 1 July 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 30 June 2024 £
Unrestricted funds					
General					
General Fund	229,613	54,590	(284,776)	81,996	81,423
Schools Fund	280	161,309	(225,401)	63,812	-
Community Funding	1,350	198,225	(102,648)	(96,927)	-
Community Hub Designated Fund	325,000	-	-	-	325,000
Education Unrestricted	-	3,604	(1,771)	(1,833)	-
	556,243	417,728	(614,596)	47,048	406,423
Restricted funds					
Restricted Funds	31,417	105,497	(120,116)	(4,072)	12,726
Education Funding	-	208,615	(165,639)	(42,976)	-
School Funding	-	96,439	(83,351)	-	13,088
Community Funding	-	401,073	(379,960)	-	21,113
Total restricted funds	31,417	811,624	(749,066)	(47,048)	46,927
Total funds	587,660	1,229,352	(1,363,662)	-	453,350

Unrestricted funds	Balance at 1 July 2022 £	Incoming resources £	Resources expended £	Transfers £	Balance at 30 June 2023 £
Unrestricted funds					
General					
General Fund	341,853	44,700	(150,812)	(6,127)	229,614
Schools Fund	-	146,666	(175,789)	29,402	279
Community Funding	-	212,455	(96,997)	(114,107)	1,351
Community Hub Designated Fund	-	-	-	325,000	325,000
	341,853	403,821	(423,598)	234,168	556,244

Notes to the Financial Statements for the Year Ended 30 June 2024

	Balance at 1 July 2022 £	Incoming resources £	Resources expended £	Transfers £	Balance at 30 June 2023 £
Restricted					
Restricted Funds	263,764	68,652	(110,829)	(190,169)	31,418
Education Funding	-	182,710	(138,711)	(43,999)	-
School Funding	-	30,580	(30,580)	-	-
Community Funding	-	270,467	(270,467)	-	-
Total restricted funds	263,764	552,409	(550,587)	(234,168)	31,418
Total funds	605,617	956,230	(974,185)	-	587,662

18 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 30 June 2024 £
Tangible fixed assets	17,350	-	17,350
Current assets	503,265	46,927	550,192
Current liabilities	(114,191)	-	(114,191)
Total net assets	406,424	46,927	453,351

	Unrestricted funds General £	Restricted funds £	Total funds at 30 June 2023 £
Tangible fixed assets	5,747	-	5,747
Current assets	581,072	31,417	612,489
Current liabilities	(30,575)	-	(30,575)
Total net assets	556,244	31,417	587,661

19 Related party transactions

During the year the charity made the following related party transactions:

CCW Limited
(The charity utilises the accountancy, bookkeeping and payroll services of CCW Limited of which Paul Ronson is a majority shareholder and director. FTCT incurred fees of £22,951.20 during the financial period from CCW Limited.)
At the balance sheet date the amount due to CCW Limited was £3,240 (2023 - £Nil).

Fleetwood Town Community Trust

Statement of Financial Activities by fund for the Year Ended 30 June 2024

Unrestricted Funds

	Total Unrestricted Funds 2024 £
Income and Endowments from:	
Donations and legacies	5,300
Charitable activities	74,290
Other trading activities	338,138
Total income	417,728
Expenditure on:	
Charitable activities	(614,597)
Total expenditure	(614,597)
Net expenditure	(196,869)
Transfer between funds	47,048
Net movement in funds	(149,820)
Reconciliation of funds	
Total funds brought forward	556,244
Total funds carried forward	406,424

Fleetwood Town Community Trust

Statement of Financial Activities by fund for the Year Ended 30 June 2024

Restricted Funds

	Total Restricted Funds 2024 £
Income and Endowments from:	
Charitable activities	811,624
Total income	811,624
Expenditure on:	
Charitable activities	(749,067)
Total expenditure	(749,067)
Net income	62,557
Transfer between funds	(47,048)
Net movement in funds	15,510
Reconciliation of funds	
Total funds brought forward	31,417
Total funds carried forward	46,927

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2024

	Total 2024 £	Total 2023 £
Income and Endowments from:		
Donations and legacies (analysed below)	5,300	-
Charitable activities (analysed below)	885,914	596,109
Other trading activities (analysed below)	338,138	360,121
Total income	1,229,352	956,230
Expenditure on:		
Charitable activities (analysed below)	(1,363,664)	(974,185)
Total expenditure	(1,363,664)	(974,185)
Net expenditure	(134,312)	(17,955)
Net movement in funds	(134,312)	(17,955)
Reconciliation of funds		
Total funds brought forward	587,661	605,617
Total funds carried forward	453,349	587,662

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2024

	Total 2024 £	Total 2023 £
Donations and legacies		
Donations	5,300	-
	5,300	-
Charitable activities		
Grants	74,290	43,700
Grants (restricted)	811,624	552,409
	885,914	596,109
Other trading activities		
Community income	171,475	208,285
Education and training	3,604	1,910
Sponsorships	1,750	1,000
School events	161,309	148,926
	338,138	360,121
Charitable activities		
Wages	(276,293)	(143,786)
Wages (restricted)	(603,722)	(487,721)
Social security	(17,822)	(16,249)
Social security (restricted)	(33,139)	(21,690)
Staff pensions	(5,005)	-
Staff pensions (restricted)	(6,679)	(3,806)
Facility hire	(87,454)	(83,844)
Facility hire (restricted)	(56,106)	(18,618)
Insurance	(1,457)	(1,408)
Repairs and renewals & equipment	(7,000)	(14,402)
Repairs and renewals & equipment (restricted)	(13,768)	(1,392)
Telephone	(1,498)	(1,557)
Telephone (restricted)	(98)	(69)
Printing postage and stationery	(11,951)	(6,781)
Printing postage and stationery (restricted)	-	(235)
Subscriptions	(691)	(2,459)
Sundry expenses	(14,962)	(11,254)
Sundry expenses (restricted)	(13,231)	(1,411)
Uniform & kit	(16,163)	(14,358)
Uniform & kit (restricted)	(49)	(1,149)
Computer & software costs	(11,314)	(10,473)
Computer & software costs (restricted)	(1,939)	(211)
Student costs	(11,121)	(6,415)
Student costs (restricted)	(833)	(2,481)

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2024

	Total 2024 £	Total 2023 £
Coaching & training	(24,294)	(15,199)
Coaching & training (restricted)	(1,805)	(1,994)
Transport & travel costs	(7,110)	(26,965)
Transport & travel costs (restricted)	(17,668)	(9,811)
Advertising & marketing	(2,326)	(2,469)
Advertising & marketing (restricted)	(30)	-
Bank charges	(5,377)	(3,790)
Depreciation of plant and machinery	(3,154)	(1,539)
Depreciation of computer equipment	(5,072)	(1,129)
Pensions (support costs)	(1,316)	(567)
Wages (support costs)	(53,147)	(30,332)
Social security (support costs)	(6,079)	10,265
Accountancy fees (support costs)	(22,951)	(6,315)
Auditor's remuneration (support costs)	(7,800)	-
Professional fees (support costs)	(13,240)	(32,571)
	(1,363,664)	(974,185)

FLEETWOOD TOWN COMMUNITY TRUST

England & Wales - Charity number 1146037

Accounts

REGISTERED COMPANY NUMBER: 07586116 (England and Wales)
REGISTERED CHARITY NUMBER: 1146037

Report of the Trustees and

Unaudited Financial Statements for the Year Ended 30 June 2023

for

Fleetwood Town Community Trust

CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Fleetwood Town Community Trust

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for the Year Ended 30 June 2023

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Fleetwood Town Community Trust

Report of the Trustees
for the Year Ended 30 June 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Fleetwood Town Community Trust (www. fleetwoodtownfcct.com) is a vibrant and active community initiative that aims to provide inclusivity, health and education engagement programmes and education provision, all contributing towards creating stronger, healthier and more active communities. A core part of the Trust's work is focused upon educating young people in life skills, promoting self esteem, respect, sportsmanship, social inclusion and healthy active lifestyles. The Trust currently delivers 33 different projects engaging over 10,900 people across the breadth of Wyre.

Objectives of the Trust are as follows:

To provide tangible community outcomes across our key themes of work including sports participation, education, health and social inclusion.

Create an activity programme that meets the strategic principles of Fleetwood Town FC, The Football League Trust and supports local and national government policy.

To be a self financing viable charity embedded within the ethos of the football club.

The Trust has experienced growth over the last 12 months in terms of both revenue and human resources. The Board of Trustees offers support and advice on promoting and progressing the work of the Community Trust. It's main focus is to manage and review the work of the partnership with an emphasis on planning and developing strategies to achieve key performance indicators (KPIs).

STRATEGIC REPORT

Achievement and performance

Charitable activities

Whilst maintaining the core delivery of the Trust, we have engaged in new forms of provision to increase insight, knowledge and education around equality, diversity and inclusion. The Trust have continued to collaborate with key partners to tackle to health and economic inequalities within the local authority, ensuring the most disadvantaged are not discriminated against, removing any barrier to access.

Cohesion & Inclusion

The Trust have begun to find more sustainable routes of income generation alongside the continuous seeking of grants which in 2022-23 allowed for 33 community projects to be delivered, interacting with over 10,900 beneficiaries.

Our programmes have raised attainment in schools, developed employment pathways, and helped people to get healthier and stay more active, building stronger and safer communities. We are extremely proud of the diverse audiences we engage with, ranging from military veterans to children in early years education.

Staffing

During this period, we have re-configured the organisational structure, providing continuous development opportunities for employees whilst delving into realms of provision to meet the needs of the local community. A salary review was conducted which led to various salaries being uplifted accordingly to demonstrate the value we attach to each role respectively, competitively aligned now with other charitable organisations.

Trustees

Over the last year Bobby Wilson (Financial Lead) resigned from the Board of Trustees. The Board have since gained the services of Matt Turner who is now the Trust's Safeguarding Lead, enabling Jeremy Quartermain to take the role of Trustee Education Lead.

Strategy

The Trust launched its three-year strategy in April 2021. The purpose of the strategy is to set out the intentions and direction of travel for the Trust over the next 3 years. The plan is borough-wide and aims to build a Stronger, Healthier and More Active Community.

The Trust will target its work with a focus on

- **delivering quality outcomes to:**
- **Children and young people**
- **Vulnerable adults and families**
- **People most at risk and disengaged with society**
- **Tackling inequalities - Areas of deprivation**

A fundamental review of our strategy confirmed that there is a need and demand to further expand our sport, community cohesion, education, employability, physical health, and mental well-being programmes.

In 2022 the Board made the decision to invest in the development of a Community & Education hub, acting as a permanent home for the Community Trust staff and Post 16 students. Due to increased building costs and base rate inflation the process has since delayed until sufficient funding is confirmed. We anticipate a build date no later than January 2024. The facility will boast three classrooms, a well being studio, a multi-purpose room in addition to DDA qualified changing facilities.

Community Cohesion & Inclusion

Our Community Engagement team has grown considerably over the past 12 months providing an array of high impact projects positively interact with the general public. Initiatives such as PL Kicks and Youth Clubs have contributed towards a reduction in youth anti-social behaviour at local level, whist in the process, collectively engaging with over 720 young people, therefore creating a safer and inclusive society.

The Football Development programme has seen over 470 unique participants, with a considerable increase in girls aged 3-8 years old learning the fundamental skills and following our pathways into grassroots football.

The Trust's Sport and Activity Camps, delivered over holiday periods have enabled children aged 5-12 years old to receive competitive childcare in a fun and accessible environment. The Holiday Activity Fund (HAF) provide children with free holiday provision and a nutritious meal each day during the holidays continued to grow in light of the cost of the living crisis, which has grown attraction significantly over the past 12 months. Across both formats of the holiday provision we have engaged with 11,375 aggregate participants.

The match day operations at Fleetwood Town Football Club returned in full, creating an opportunity for fan engagement pre-match, whilst also creating lifelong memories through the mascot and Team of the Day packages, available for school and community sport grassroots teams.

PE, School Sport & Early Years

Over the last academic year, the Trust delivered Health & Mental Wellbeing, PE, Sport & Physical Activity, Intervention, Personal Social Development, Literacy & Numeracy and Teacher Wellbeing & Support to over 28 Wyre Primary Schools. This was complimented by funding from the PLCF Primary Stars programme, which created positive and lasting health and education outcomes for children, and young people in targeted Primary Schools.

The Trust delivered a total of 528 Early Year activities, ranging from Football to Yoga, providing key skills to children aged 18 months to 4 years old.

Fleetwood Town Sports College

Our Post 16 Sport College encourages a blend of academic and practical learning, taught by the exceptional staff team, boasting 100% of students achieving their target grade. Recruitment in 2022 remained outstanding enabling full cohorts across Level 3 learners in Year 1 and 2. Likewise retention remained high with 90% of first year learners progressing into Year 2.

The Sports College maintains the annual objective of creating long lasting outcomes for each individual learner, this led to 60% of learners progressing into Higher Education, either with the Trust or to other Universities in the United Kingdom. Other students progressed into full time employment or apprenticeships, therefore highlighting a 100% of students progressing into advanced routes.

We also continued to teach the Foundation Degree in Sports Coaching & Development course in partnership with the University of South Wales. We were recommended as a site of best practice by the EFL for the format and delivery of our Foundation Degree programme. There are now 13 students that are actively working as coaches for the Community Trust as a result of their success in volunteering, assisting on football and community based activity.

Employability

We continued to work closely with Fleetwood DWP and wider key stakeholders to continue to provide our flagship provision, Find Your Future. The project over the past 12 months has engaged with over 70 adults, with over 67% of service users engaging in employment, education, volunteering or training.

STRATEGIC REPORT

Financial review

Principal funding sources

3. Principle Funding

- **League Football Education**
- **University South Wales**
- **Premier League Charitable Fund**
- **EFL Trust**
- **Lancashire Violence Reduction Network**
- **The Armed Forces Covenant Trust**
- **The National Lottery**
- **Spring North**
- **Wyre Borough Council**
- **The PFA**

Reserves policy

It is crucial that the Trust remains sustainable with funds continuing to be compliant against the reserves policy. We have strategies to ensure the charity is less reliant on grant income and now have plans in place for 2023 onwards to generate new realms of revenue through fundraising, donations and sponsorship whilst also increasing footfall through the paid provisions by its members.

It has been calculated that reserves of approximately 5% of turnover would be needed to continue running for at least 3 months.

The reserves should be built up from the unrestricted (earned) income. It is the policy of the Charity for the level of reserve that has not been designated to a specific cause to be maintained at a level of three months operational cost, at a minimum and to be monitored every 4 months by the clubs accountant. This policy should be reviewed yearly and whenever there are significant changes in staff hours or numbers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

Recruitment and appointment of new trustees Trustees are appointed only where they have the necessary skills and commitment to the charity. The board comply with the organisations safer recruitment policy ensuring individuals from under-represented are given equal opportunity.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

Fleetwood Town Community Trust is a charitable company limited by guarantee, incorporated on 31st March 2011 and registered as a charity in February 2012. The company was established under memorandum of association which established the objects and powers of the charitable company and is governed under it's articles of association.

The organisational structure is a five tiered operations, comprising of:

- The Board of Trustees
- Executive/s
- Senior Management Team
- Management Team
- Project Co-ordinator's
- Coach & Delivery Staff

Ultimate responsibility lies with the Board of Trustees. At the date of preparation for this report, the Senior Management Team consists of:

John Hartley - Chief Executive Officer
Marianne Davies - Operations Manager
Kerrie Burke - Sports College Manager/DSO
Rick Clement - Community Engagement Manager
Ryan Willetts - PE & School Sport Manager

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
07586116 (England and Wales)

Registered Charity number
1146037

Registered office
Highbury Stadium
Park Avenue
Fleetwood
FY7 6TX

Trustees
Mrs K Boylan Project Manager (Nhs)
Mr S Curwood Director
Mr H C Mccaw Ceo Marketing Company Consultant
Mr P W Murphy Borough Councillor Boatmaster
Mr J A Quartermain Headteacher
Mr M Shipway Solicitor
Mr R Wilson Finance Director (Accountant) (resigned 22.5.23)
Mr M Turner (appointed 16.3.23)

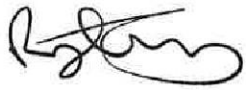
Company Secretary
Mr P Brown

Fleetwood Town Community Trust

Report of the Trustees
for the Year Ended 30 June 2023

REFERENCE AND ADMINISTRATIVE DETAILS
Independent Examiner
Paul Ronson FCA
CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 21 Sep 23 **and signed on the board's behalf by:**



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Mr P W Murphy - Trustee

Independent Examiner's Report to the Trustees of Fleetwood Town Community Trust

Independent examiner's report to the trustees of Fleetwood Town Community Trust ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2023.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

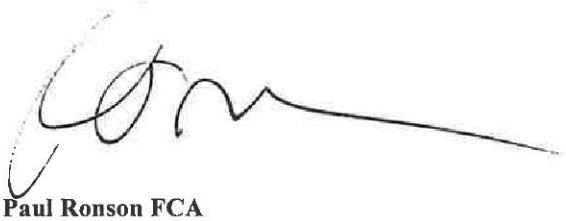
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. **accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or**
2. **the accounts do not accord with those records; or**
3. **the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or**
4. **the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).**

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Paul Ronson FCA
The Institute of Chartered Accountants in England and Wales

CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Date: 21-9-23

Fleetwood Town Community Trust

Statement of Financial Activities for the Year Ended 30 June 2023

	Notes	Unrestricted funds £	Restricted funds £	30.6.23 Total funds £	30.6.22 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	3				
Provision of football activities		43,701	552,409	596,110	552,936
Other trading activities	2	360,121	-	360,121	354,516
Total		403,822	552,409	956,231	907,452
EXPENDITURE ON					
Charitable activities	4				
Provision of football activities		423,598	550,588	974,186	823,254
NET INCOME/(EXPENDITURE)		(19,776)	1,821	(17,955)	84,198
Transfers between funds	12	234,168	(234,168)	-	-
Net movement in funds		214,392	(232,347)	(17,955)	84,198
RECONCILIATION OF FUNDS					
Total funds brought forward		341,853	263,764	605,617	521,419
TOTAL FUNDS CARRIED FORWARD		556,245	31,417	587,662	605,617

The notes form part of these financial statements

Fleetwood Town Community Trust

Balance Sheet
30 June 2023

	Notes	Unrestricted funds £	Restricted funds £	30.6.23 Total funds £	30.6.22 Total funds £
FIXED ASSETS					
Tangible assets	9	5,747	-	5,747	4,096
CURRENT ASSETS					
Debtors	10	71,263	-	71,263	68,556
Cash at bank		509,810	31,418	541,228	630,268
		581,073	31,418	612,491	698,824
CREDITORS					
Amounts falling due within one year	11	(30,576)	-	(30,576)	(97,303)
NET CURRENT ASSETS		550,497	31,418	581,915	601,521
TOTAL ASSETS LESS CURRENT LIABILITIES		556,244	31,418	587,662	605,617
NET ASSETS		556,244	31,418	587,662	605,617
FUNDS	12				
Unrestricted funds				556,244	341,853
Restricted funds				31,418	263,764
TOTAL FUNDS				587,662	605,617

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

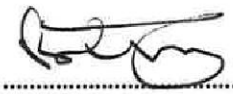
(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 21st Sept 23 **and were signed on its behalf by:**

The notes form part of these financial statements

continued...

Balance Sheet - continued
30 June 2023



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Mr P W Murphy - Trustee

Fleetwood Town Community Trust

Cash Flow Statement
for the Year Ended 30 June 2023

	Notes	30.6.23 £	30.6.22 £
Cash flows from operating activities			
Cash generated from operations	1	(84,720)	67,904
Net cash (used in)/provided by operating activities		(84,720)	67,904
Cash flows from investing activities			
Purchase of tangible fixed assets		(4,320)	(3,389)
Net cash used in investing activities		(4,320)	(3,389)
Change in cash and cash equivalents in the reporting period		(89,040)	64,515
Cash and cash equivalents at the beginning of the reporting period		630,268	565,753
Cash and cash equivalents at the end of the reporting period		541,228	630,268

The notes form part of these financial statements

Notes to the Cash Flow Statement for the Year Ended 30 June 2023

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	30.6.23 £	30.6.22 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(17,955)	84,198
Adjustments for:		
Depreciation charges	2,669	2,289
Increase in debtors	(2,707)	(44,679)
(Decrease)/increase in creditors	(66,727)	26,096
Net cash (used in)/provided by operations	(84,720)	67,904

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.22 £	Cash flow £	At 30.6.23 £
Net cash			
Cash at bank	630,268	(89,040)	541,228
	630,268	(89,040)	541,228
Total	630,268	(89,040)	541,228

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	-	25% on reducing balance
Computer equipment	-	33% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

continued...

2. OTHER TRADING ACTIVITIES

	30.6.23	30.6.22
	£	£
Community income	208,285	183,006
Education and training	1,910	342
Sponsorships	1,000	-
School events	148,926	171,168
	360,121	354,516

3. INCOME FROM CHARITABLE ACTIVITIES

	Activity	30.6.23	30.6.22
		£	£
Grants	Provision of football activities	596,110	552,936

Grants received, included in the above, are as follows:

	30.6.23	30.6.22
	£	£
League football Funding BTEC Learners	127,030	142,412
University South Wales	36,550	51,250
Find Your Future	4,995	9,990
Headstart	28,900	28,491
Bursary	6,910	19,678
National Citizen Service	68,652	96,833
Joy of Movement	5,581	10,390
Premier League	109,500	54,000
Lancashire Constabulary	10,000	-
Street Games UK	19,824	-
Grantscape Funding (Walney Island)	19,094	14,880
Wyre Borough Council - Try Sport	29,680	36,950
National Lottery Community Fund	52,320	10,938
NHS Cost of Living Grant	5,880	-
Armed Forces Grant	12,700	-
Charitable Trust Grant	5,000	-
ESF Community Grant	9,794	-
League Football Core Funding	43,700	45,780
The Henry Smith Foundation	-	14,650
Edge Hill University	-	1,000
University of Bolton	-	750
School Support - Fleetwood High school and Myerscough College	-	14,944
	596,110	552,936

continued...

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 5)	Totals
	£	£	£
Provision of football activities	914,667	59,519	974,186

5. SUPPORT COSTS

	Governance costs
	£
Provision of football activities	59,519

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.6.23	30.6.22
	£	£
Depreciation - owned assets	2,669	2,288

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2023 nor for the year ended 30 June 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2023 nor for the year ended 30 June 2022.

8. STAFF COSTS

	30.6.23	30.6.22
	£	£
Wages and salaries	661,840	449,435
Social security costs	27,673	33,330
Other pension costs	4,373	7,850
	693,886	490,615

The average monthly number of employees during the year was as follows:

	30.6.23	30.6.22
Staff	31	21

No employees received emoluments in excess of £60,000.

continued...

9. TANGIBLE FIXED ASSETS

	Plant and machinery £	Computer equipment £	Totals £
COST			
At 1 July 2022	17,453	18,762	36,215
Additions	4,320	-	4,320
At 30 June 2023	21,773	18,762	40,535
DEPRECIATION			
At 1 July 2022	15,617	16,502	32,119
Charge for year	1,539	1,130	2,669
At 30 June 2023	17,156	17,632	34,788
NET BOOK VALUE			
At 30 June 2023	4,617	1,130	5,747
At 30 June 2022	1,836	2,260	4,096

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.23 £	30.6.22 £
Trade debtors	67,892	54,087
Prepayments and accrued income	3,371	14,469
	71,263	68,556

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.23 £	30.6.22 £
Trade creditors	17,122	29,750
Social security and other taxes	10,227	9,497
Accruals and deferred income	3,227	58,056
	30,576	97,303

continued...

12. MOVEMENT IN FUNDS

	At 1.7.22 £	Net movement in funds £	Transfers between funds £	At 30.6.23 £
Unrestricted funds				
General fund	341,853	(106,113)	(6,127)	229,613
Schools Fund	-	(29,122)	29,402	280
Community Funding	-	115,458	(114,107)	1,351
Community Hub Designated Fund	-	-	325,000	325,000
	341,853	(19,777)	234,168	556,244
Restricted funds				
Restricted Funds	263,764	(42,177)	(190,169)	31,418
Education Funding	-	43,999	(43,999)	-
	263,764	1,822	(234,168)	31,418
TOTAL FUNDS	605,617	(17,955)	-	587,662

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	44,700	(150,813)	(106,113)
Schools Fund	146,667	(175,789)	(29,122)
Community Funding	212,454	(96,996)	115,458
	403,821	(423,598)	(19,777)
Restricted funds			
Restricted Funds	68,652	(110,829)	(42,177)
Education Funding	182,710	(138,711)	43,999
School Funding	30,581	(30,581)	-
Community Funding	270,467	(270,467)	-
	552,410	(550,588)	1,822
TOTAL FUNDS	956,231	(974,186)	(17,955)

continued...

12. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.7.21 £	Net movement in funds £	At 30.6.22 £
Unrestricted funds			
General fund	263,613	78,240	341,853
Restricted funds			
Restricted Funds	257,806	5,958	263,764
TOTAL FUNDS	521,419	84,198	605,617

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	810,619	(732,379)	78,240
Restricted funds			
Restricted Funds	96,833	(90,875)	5,958
TOTAL FUNDS	907,452	(823,254)	84,198

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.21 £	Net movement in funds £	Transfers between funds £	At 30.6.23 £
Unrestricted funds				
General fund	263,613	(27,873)	(6,127)	229,613
Schools Fund	-	(29,122)	29,402	280
Community Funding	-	115,458	(114,107)	1,351
Community Hub Designated Fund	-	-	325,000	325,000
	263,613	58,463	234,168	556,244
Restricted funds				
Restricted Funds	257,806	(36,219)	(190,169)	31,418
Education Funding	-	43,999	(43,999)	-
	257,806	7,780	(234,168)	31,418
TOTAL FUNDS	521,419	66,243	-	587,662

continued...

12. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	855,319	(883,192)	(27,873)
Schools Fund	146,667	(175,789)	(29,122)
Community Funding	212,454	(96,996)	115,458
	1,214,440	(1,155,977)	58,463
Restricted funds			
Restricted Funds	165,485	(201,704)	(36,219)
Education Funding	182,710	(138,711)	43,999
School Funding	30,581	(30,581)	-
Community Funding	270,467	(270,467)	-
	649,243	(641,463)	7,780
TOTAL FUNDS	1,863,683	(1,797,440)	66,243

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2023.

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2023

	30.6.23 £	30.6.22 £
INCOME AND ENDOWMENTS		
Other trading activities		
Community income	208,285	183,006
Education and training	1,910	342
Sponsorships	1,000	-
School events	148,926	171,168
	360,121	354,516
Charitable activities		
Grants	596,110	552,936
Total incoming resources	956,231	907,452
EXPENDITURE		
Charitable activities		
Wages	631,508	382,984
Social security	37,938	30,196
Pensions	3,806	6,275
Insurance	1,408	1,948
Telephone	1,625	708
Printing, postage & stationery	7,015	7,799
Sundries	12,665	3,642
Uniform, kit & equipment	15,508	19,195
Computer & software costs	10,683	12,210
Student costs	8,897	22,936
Advertising & marketing	2,469	718
Coaching & training	17,193	84,733
Transport & travel costs	36,777	29,279
Facility hire	102,462	74,561
Subscriptions	2,459	-
Bank charges	3,790	765
Repairs & renewals	15,795	-
Plant and machinery	1,539	612
Computer equipment	1,130	1,677
	914,667	680,238
Support costs		
Governance costs		
Wages	30,332	66,451
Carried forward	30,332	66,451

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2023

	30.6.23	30.6.22
	£	£
Governance costs		
Brought forward	30,332	66,451
Social security	(10,265)	3,134
Pensions	567	1,575
Accountancy fees	6,314	2,370
Professional fees	32,571	69,486
	59,519	143,016
Total resources expended	974,186	823,254
Net (expenditure)/income	(17,955)	84,198

FLEETWOOD TOWN COMMUNITY TRUST

England & Wales - Charity number 1146037

Accounts

REGISTERED COMPANY NUMBER: 07586116 (England and Wales)
REGISTERED CHARITY NUMBER: 1146037

Report of the Trustees and

Unaudited Financial Statements for the Year Ended 30 June 2022

for

Fleetwood Town Community Trust

CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Fleetwood Town Community Trust

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Fleetwood Town Community Trust

Report of the Trustees
for the Year Ended 30 June 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Fleetwood Town Community Trust (www.fleetwoodtownfcct.com) is a vibrant and active community project that aims to provide social inclusive community, health and education engagement programmes which aim to make a difference to the lives of people within our communities. A core part of the Trust's work is focused upon educating young people in life skills, promoting self esteem, respect, sportsmanship, social inclusion and healthy active lifestyles. The Trust currently delivers 30 different projects engaging over 13,000 people across all sections of the community.

Objectives of the Trust are as follows:

To provide tangible community outcomes across our key themes of work including sports participation, education, health and social inclusion.

Create an activity programme that meets the strategic principles of Fleetwood Town FC, The Football League Trust and supports local and national government policy.

To be a self financing viable charity embedded within the ethos of the football club.

The Trust has experienced growth over the last 12 months in terms of both revenue and human resources. The Board of Trustees offers support and advice on promoting and progressing the work of the Community Trust. It's main focus is to manage and review the work of the partnership with an emphasis on planning and developing strategies to achieve key performance indicators (KPIs).

STRATEGIC REPORT

Achievement and performance

Charitable activities

The recent challenge of COVID-19 has emphasised the focus required to support the most disadvantaged across our communities to tackle a range of emerging inequalities. Over the last 12 months, we have invested in front-line provision across Sport & Physical Activity, Education & Employability, Physical Health and Mental Well-being and Community Cohesion & Inclusion.
The Trust raised more than £688,000 in 2022 to deliver around 30 projects to over 11,000 local people, this is something we are extremely proud of. Our programmes have raised attainment in schools, developed employment pathways, and helped people to get healthier and stay more active, building stronger and safer communities.

Staffing

Unfortunately, during this period we have lost several high calibre staff across key areas. The recruitment and retention of quality personnel have continued to be a challenge in maintaining our high-quality delivery.

Trustees

Over the last year, Paula Davies and Carol Poole resigned from the board.

Strategy

The Trust launched its three-year strategy in April 2021. The purpose of the strategy is to set out the intentions and direction of travel for the Trust over the next 3 years. The plan is borough-wide and aims to build a Stronger, Healthier and More Active Community.
The Trust will target its work with a focus on delivering quality outcomes to:

- Children and young people
- Vulnerable adults and families
- People most at risk and disengaged with society
- Areas of deprivation

A fundamental review of our strategy confirmed that there is a need and demand to further expand our sport, community cohesion, education, employability, physical health, and mental well-being programmes.
This fact, allied to the fact that the community trust has no permanent home of its own, occupying leased portacabins on the rear car park at Poolfoot Farm led the board to make the decision to invest in creating a purpose-built facility that could serve both needs.
Subsequently, in April 2022, the trust secured planning permission to create a state-of-the-art Community & Education hub that will include educational classrooms, a well-being studio, a multi-purpose room and a staff office on the first floor with a recreation area and changing rooms, on the ground floor.

Community Cohesion & Inclusion

Our Community Cohesion & Inclusion team has grown over the last year engaging with the community to raise the number of those engaging and participating in sports and physical activities. 2021/22 has seen partnerships strengthen with the public, private and voluntary sectors, as we respond to the needs of individuals in our local communities. The charity continues to expand delivery in this area and covers the borough of Wyre. 2021/22 was also the third and final year of the 3-year cycle of the PLCF Kicks programme, which inspired over 2000 children and young people to achieve their potential and improve their wellbeing; working together to build stronger, safer and more inclusive communities.

The National Citizen Service (NCS) programme has been hugely beneficial to the community of Wyre and surrounding areas. This project is now a major part of the Trust's work. In 2021/22, over 140 young people took part in NCS with the Charity, which was adapted completely to fit within Government guidelines.
The Football Development Centres has seen over 200 unique participants each week in the last 12 months.
The Holiday Courses include more activities and multiple booking options to ensure participation is fun, accessible, and affordable for all. 500+ unique participants have taken part in holiday courses during 2021/22.
The Holiday Activity Fund (HAF) to provide children with free holiday provision and a nutritious meal each day during the holidays continued to grow in light of the cost of the living crisis This was very well received, and we delivered at numerous locations across Fleetwood.

The match day activities at Fleetwood Town Football Club partially returned albeit with restrictions in place.
Our programmes have raised attainment in schools, developed employment pathways, helped people get healthier and stay more active, built stronger safer communities, and ultimately made a difference in many people's lives.

PE & school sport

Over the last academic year, the Trust delivered Health & Mental Wellbeing, PE, Sport & Physical Activity, Intervention, Personal Social Development, Literacy & Numeracy and Teacher Wellbeing & Support to over 27 Wyre Primary Schools. This was complimented by funding from the PLCF Primary Stars programme, which created positive and lasting health and education outcomes for children, and young people in targeted Primary Schools.

Sports College

In the classroom, our 2nd year students have collectively achieved 21 points higher than their predicted grades. Covid-19 has had the biggest impact on these students as they have only had one term of normal studies on their programme. The fact they have continuously engaged in theory lessons and pushed themselves to achieve above their predicted grades is brilliant and they should be incredibly proud of themselves.
For our 1st years, they had to transition from school to further education with so many restrictions in place, which was always going to be challenging, but as a group, they supported each other and showed great teamwork and resilience. It was so pleasing to see how much they had developed in confidence when they completed their final coaching delivery assessment of the year a few weeks ago.
This year also saw our first cohort on the Foundation Degree in Sports Coaching & Development course, which again had been affected by the pandemic. It was great to see that these students still engaged in their theory lessons, but also maintained as many work placement opportunities as possible within grassroots clubs and within the Sport & Fitness industry. We are really looking forward to welcoming them back onto their second year of the programme in September.
Even though the last academic year has been challenging, there have been so many accomplishments made. The most notable is the amount of work experience students have gained, they have collectively volunteered over 1700 hours on the Trust's Sports camps and development sessions, over 500 of hours within the Academy analysis department and supported education staff in numerous activities including refereeing school and college tournaments. Not only did this work experience support their studies but has also led to 7 of our students becoming paid coaches within the Trust.
We welcomed 19 new 1st year BTEC and 10 1st Year Foundation Degree cohorts, it is an exciting time to be part of the Community Sports College. We have recently employed a Girl's football lead as we aim to develop the female side of the game, enabling equal opportunities for all.

Fundraising activities
The Trust received funding from The Football League Trust to facilitate the activities it provides. It also relied on donations, mascot income from the Football Club and from monies received from schools to subsidise the coaching given.

Financial review
Principal funding sources
The Trust's activities have largely been funded from monies received from The Football League Trust. Such funding has continued since the period end.

STRATEGIC REPORT

Financial review

Reserves policy

It is crucial that the Trust has sufficient reserves to tide the organisation over while fundraising is done or to allow an organisation to wind up while meetings its obligation to staff and service users, if existing sources of income are lost.

The Trust is currently dependent on Football League Trust funding via different programmes we deliver to sustain our activities, as earned income alone would not allow the Trust to continue operating. This means that if there were to be a gap in the FLT funding it is likely that the Trust would have to close down.

To avoid closure if funding difficulties were to happen the board of trustees has agreed to keep a certain level of financial reserves to ensure that main operations can continue for a period of 3 months.

The main concerns of the board are to ensure:

1. that staff can continue working, primarily to secure new funding.
2. that members and service users are supported to move on to other services.

It has been calculated that reserves of approximately 5% of turnover would be needed to continue running for at least 3 months.

The reserves should be built up from the unrestricted (earned) income. The level of reserves should be calculated and monitored every 4 months by the clubs accountant. This policy should be reviewed yearly and whenever there are significant changes in staff hours or numbers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

Trustees are appointed only where they have the necessary skills and commitment to the charity. The board have recruited individuals from under represented groups to ensure complete with equality and diversity.

Organisational structure

Fleetwood Town Community Trust is a charitable company limited by guarantee, incorporated on 31st March 2011 and registered as a charity in February 2012. The company was established under memorandum of association which established the objects and powers of the charitable company and is governed under it's articles of association. In the event of the company being wound up the members are required to contribute an amount not exceeding £1.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07586116 (England and Wales)

Registered Charity number

1146037

Registered office

Highbury Stadium
Park Avenue
Fleetwood
FY7 6TX

Fleetwood Town Community Trust

Report of the Trustees
for the Year Ended 30 June 2022

Trustees
Mrs K Boylan Project Manager (Nhs)
Mr S Curwood Director
Mrs P Davies (resigned 27.5.22)
Mr H C Mccaw Ceo Marketing Company Consultant
Mr P W Murphy Borough Councillor Boatmaster
Mrs C Poole Service Development Manager (resigned 6.6.22)
Mr J A Quartermain Headteacher
Mr M Shipway Solicitor
Mr R Wilson Finance Director (Accountant)

Company Secretary
Mr P W Murphy

Independent Examiner
CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on .....8/12/22..... and signed on the board's behalf by:

.....
Mr R Wilson - Trustee

Independent Examiner's Report to the Trustees of Fleetwood Town Community Trust

Independent examiner's report to the trustees of Fleetwood Town Community Trust ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2022.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Paul Ronson FCA
Institute of Chartered Accountants in England and Wales
CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Date: 12th Dec 22

Fleetwood Town Community Trust

Statement of Financial Activities for the Year Ended 30 June 2022

	Notes	Unrestricted fund £	Restricted fund £	30.6.22 Total funds £	30.6.21 Total funds £
INCOME AND ENDOWMENTS FROM					
Football League funding	2	-	122,152	122,152	117,962
Other community activities	3	810,618	-	810,618	570,251
Total		810,618	122,152	932,770	688,213
EXPENDITURE ON					
Charitable activities	4				
Provision of football activities		703,498	90,876	794,374	479,907
NET INCOME		107,120	31,276	138,396	208,306
RECONCILIATION OF FUNDS					
Total funds brought forward		263,613	257,806	521,419	313,113
TOTAL FUNDS CARRIED FORWARD		370,733	289,082	659,815	521,419

The notes form part of these financial statements

Fleetwood Town Community Trust

Balance Sheet
30 June 2022

	Notes	Unrestricted fund £	Restricted fund £	30.6.22 Total funds £	30.6.21 Total funds £
FIXED ASSETS					
Tangible assets	9	4,096	-	4,096	2,995
CURRENT ASSETS					
Debtors	10	68,556	-	68,556	23,877
Cash at bank		341,186	289,082	630,268	565,753
		409,742	289,082	698,824	589,630
CREDITORS					
Amounts falling due within one year	11	(43,105)	-	(43,105)	(71,206)
NET CURRENT ASSETS		366,637	289,082	655,719	518,424
TOTAL ASSETS LESS CURRENT LIABILITIES		370,733	289,082	659,815	521,419
NET ASSETS		370,733	289,082	659,815	521,419
FUNDS	12				
Unrestricted funds				370,733	263,613
Restricted funds				289,082	257,806
TOTAL FUNDS				659,815	521,419

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 8/12/22 and were signed on its behalf by:

.....
Mr R Wilson - Trustee

The notes form part of these financial statements

Fleetwood Town Community Trust

Cash Flow Statement
for the Year Ended 30 June 2022

	Notes	30.6.22 £	30.6.21 £
Cash flows from operating activities			
Cash generated from operations	1	67,904	244,684
Net cash provided by operating activities		67,904	244,684
Cash flows from investing activities			
Purchase of tangible fixed assets		(3,389)	(5,522)
Net cash used in investing activities		(3,389)	(5,522)
Change in cash and cash equivalents in the reporting period		64,515	239,162
Cash and cash equivalents at the beginning of the reporting period		565,753	326,591
Cash and cash equivalents at the end of the reporting period		630,268	565,753

The notes form part of these financial statements

Fleetwood Town Community Trust

Notes to the Cash Flow Statement for the Year Ended 30 June 2022

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	30.6.22 £	30.6.21 £
Net income for the reporting period (as per the Statement of Financial Activities)	138,396	208,306
Adjustments for:		
Depreciation charges	2,289	5,889
(Increase)/decrease in debtors	(44,679)	17,115
(Decrease)/increase in creditors	(28,102)	13,374
Net cash provided by operations	67,904	244,684

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.21 £	Cash flow £	At 30.6.22 £
Net cash			
Cash at bank	565,753	64,515	630,268
	565,753	64,515	630,268
Total	565,753	64,515	630,268

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 25% on reducing balance
Computer equipment	- 33% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

continued...

2. DONATIONS AND LEGACIES

	30.6.22	30.6.21
	£	£
Football league funding	122,152	117,962

3. OTHER COMMUNITY ACTIVITIES

	30.6.22	30.6.21
	£	£
Community income	334,045	226,696
Education and training	224,473	194,311
School events	252,100	149,244
	810,618	570,251

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 5)	Totals
	£	£	£
Provision of football activities	680,239	114,135	794,374

5. SUPPORT COSTS

	Governance costs
	£
Provision of football activities	114,135

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.6.22	30.6.21
	£	£
Depreciation - owned assets	2,288	5,889

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2022 nor for the year ended 30 June 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2022 nor for the year ended 30 June 2021.

continued...

8. STAFF COSTS

	30.6.22	30.6.21
	£	£
Wages and salaries	449,436	294,024
Social security costs	33,330	27,914
Other pension costs	7,850	4,124
	490,616	326,062

The average monthly number of employees during the year was as follows:

	30.6.22	30.6.21
Staff	21	21

No employees received emoluments in excess of £60,000.

9. TANGIBLE FIXED ASSETS

	Plant and machinery	Computer equipment	Totals
	£	£	£
COST			
At 1 July 2021	17,453	15,373	32,826
Additions	-	3,389	3,389
At 30 June 2022	17,453	18,762	36,215
DEPRECIATION			
At 1 July 2021	15,005	14,826	29,831
Charge for year	612	1,676	2,288
At 30 June 2022	15,617	16,502	32,119
NET BOOK VALUE			
At 30 June 2022	1,836	2,260	4,096
At 30 June 2021	2,448	547	2,995

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.22	30.6.21
	£	£
Trade debtors	54,087	22,510
Prepayments and accrued income	14,469	1,367
	68,556	23,877

continued...

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.22	30.6.21
	£	£
Trade creditors	29,751	26,792
Social security and other taxes	9,497	11,113
Accruals and deferred income	3,857	33,301
	43,105	71,206

12. MOVEMENT IN FUNDS

	At 1.7.21	Net movement in funds	At 30.6.22
	£	£	£
Unrestricted funds			
General fund	263,613	107,120	370,733
Restricted funds			
National Citizen Service	257,806	31,276	289,082
TOTAL FUNDS	521,419	138,396	659,815

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	810,618	(703,498)	107,120
Restricted funds			
National Citizen Service	122,152	(90,876)	31,276
TOTAL FUNDS	932,770	(794,374)	138,396

Comparatives for movement in funds

	At 1.7.20	Net movement in funds	At 30.6.21
	£	£	£
Unrestricted funds			
General fund	136,094	127,519	263,613
Restricted funds			
National Citizen Service	177,019	80,787	257,806
TOTAL FUNDS	313,113	208,306	521,419

continued...

12. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	570,251	(442,732)	127,519
Restricted funds			
National Citizen Service	117,962	(37,175)	80,787
TOTAL FUNDS	688,213	(479,907)	208,306

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.20 £	Net movement in funds £	At 30.6.22 £
Unrestricted funds			
General fund	136,094	234,639	370,733
Restricted funds			
National Citizen Service	177,019	112,063	289,082
TOTAL FUNDS	313,113	346,702	659,815

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,380,869	(1,146,230)	234,639
Restricted funds			
National Citizen Service	240,114	(128,051)	112,063
TOTAL FUNDS	1,620,983	(1,274,281)	346,702

continued...

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2022.

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2022

	30.6.22 £	30.6.21 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Football league funding	122,152	117,962
Other trading activities		
Community income	334,045	226,696
Education and training	224,473	194,311
School events	252,100	149,244
	810,618	570,251
Total incoming resources	932,770	688,213
EXPENDITURE		
Charitable activities		
Wages	382,985	217,250
Social security	30,196	23,475
Pensions	6,275	3,290
Insurance	1,948	-
Telephone	708	1,233
Printing, postage & stationery	7,799	1,000
Sundries	3,642	-
Uniform, kit & equipment	19,195	4,215
Computer & software costs	12,210	-
Student costs	22,936	-
Advertising & marketing	718	2,904
Coaching & training	84,733	16,410
Transport & travel costs	29,279	1,450
Facility hire	74,561	98,825
Bank charges	765	-
Plant and machinery	612	816
Computer equipment	1,677	5,073
	680,239	375,941
Support costs		
Governance costs		
Wages	66,451	76,774
Social security	3,134	4,439
Pensions	1,575	834
Accountancy fees	2,370	960
Professional fees	40,605	20,959
	114,135	103,966
Total resources expended	794,374	479,907
Net income	138,396	208,306

FLEETWOOD TOWN COMMUNITY TRUST

England & Wales - Charity number 1146037

Accounts

REGISTERED COMPANY NUMBER: 07586116 (England and Wales)
REGISTERED CHARITY NUMBER: 1146037

Report of the Trustees and

Unaudited Financial Statements for the Year Ended 30 June 2021

for

Fleetwood Town Community Trust

CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Fleetwood Town Community Trust

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Fleetwood Town Community Trust

Report of the Trustees
for the Year Ended 30 June 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Fleetwood Town Community Trust (www.fleetwoodtownfcct.com) is a vibrant and active community project that aims to provide social inclusive community, health and education engagement programmes which aim to make a difference to the lives of people within our communities. A core part of the Trust's work is focused upon educating young people in life skills, promoting self esteem, respect, sportsmanship, social inclusion and healthy active lifestyles. The Trust currently delivers 30 different projects engaging over 13,000 people across all sections of the community.

Objectives of the Trust are as follows:

To provide tangible community outcomes across our key themes of work including sports participation, education, health and social inclusion.

Create an activity programme that meets the strategic principles of Fleetwood Town FC, The Football League Trust and supports local and national government policy.

To be a self financing viable charity embedded within the ethos of the football club.

The Trust has experienced growth over the last 12 months in terms of both revenue and human resources. The Board of Trustees offers support and advice on promoting and progressing the work of the Community Trust. It's main focus is to manage and review the work of the partnership with an emphasis on planning and developing strategies to achieve key performance indicators (KPIs).

STRATEGIC REPORT

Achievement and performance

Charitable activities

The recent challenge of COVID-19 has emphasised the focus required to support the most disadvantaged across our communities. The Trust secured circa £67,000 in Covid-19 recovery grants to tackle a range of emerging inequalities, the Trust have helped to narrow the gap playing a significant role in providing opportunities for our communities to be happier, healthier, and inspired.

The charity continues to deliver a range of projects in our key areas of Sport participation, Inclusion, Health and Education. Over 20 different projects are now delivered including some new ones added over the year. The charity engaged with 12,000 local people over the course of 2019/20, however this number was reduced by around 25% in 2020/21 due to the restrictions of the Covid-19 pandemic which saw the Charities activities impacted. Adaptations to current projects were put in place as well as a host of new initiatives to support our community during this difficult period.

Staffing

Unfortunately, during this period we have lost several high calibre staff across key areas. The recruitment and retention of quality personnel has continued to be a challenge in maintaining our high-quality delivery.

Trustees

Phil Brown and Patrick Newell resigned from the board. Martin Shipway and Jeremy Quartermain joined the board leading on legal and safeguarding respectively.

Strategy

The Trust launched its three-year strategy 2021-24. The purpose of the strategy is to set out the intentions and direction of travel for the Trust over the next 3 years. The plan is borough wide, and aims to build a Stronger, Healthier and a More Active Community.

Community Sports Participation

Our Community Sports Development team focused on engaging with the community to raise the number of those engaging and participating in sport and physical activities. 2020/21 has seen partnerships strengthen with local schools, as we adapted our delivery to support them through the pandemic. The charity continues to expand delivery in this area and covers the borough of Wyre. 2020/21 was also the second year of the 3-year cycle of the Premier League Primary Stars programme, which provides fantastic provision in our local schools, offering several high-quality sessions over the year. The programme has been funded until at least June 2022 by the Premier League.

The match day provision at Fleetwood Town Football Club was halted as the club endured a full season with no fans allowed at matches, as a result all matchday activities have been postponed until it's safe for them to resume.

The Football Development Centres has seen over 200 unique participants in the last 12 months.

The Holiday Courses include more activities and multiple booking options to ensure participation is fun, accessible, and affordable for all. 400+ unique participants have taken part in holiday courses during 2020/21.

A new Holiday Activity Fund (HAF) to provide children with free holiday provision and a nutritious meal each day during the holidays was launched on the back of the Marcus Rashford campaign for free school meals in the holidays. This was very well received, and we delivered at numerous locations across Wyre.

Education

2020/21 has been another successful year for the education department, continuing to establish itself as one of the charities flagship projects.

The Community Sports College has enrolled a record number of students onto their BTEC programme as the College continues to grow our offering. The College enrolled 19 students onto their BTEC programme, giving a total of 37 BTEC students including second years, which is their highest number yet.

The College has also launched a brand-new Foundation Degree and have enrolled 10 students onto the course. We have partnered with the University of South Wales to provide students the opportunity to either stay at Poolfoot after completing their BTEC course, or for the local community to enhance their qualifications. This course is offered to anyone over 18 who wants to fulfil a career within the sports and leisure industry.

We launched our Building Back Better programme for local Primary schools. The framework focused on health and well-being, skill development, physical activity, personal and social development. This aimed to help support the health and wellbeing of schools, students and teachers. Our 'Onward Together' Equality & Diversity workshops. The programme provided an interactive, engaging, safe learning experience for Pupils in KS2. The areas focused on were: - Female Equality - Black & Ethnic Minorities - People with Disabilities - LGBTQ+.

Inclusion

The inclusion department has delivered a much-reduced disability programme during 2020/21 due to the Covid-19 pandemic which meant lots of our participants had to shield because of their health conditions.
The National Citizen Service (NCS) programme is hugely beneficial to the community of Wyre and surrounding areas. This project is now a major part of the organisations work. In 2020/21, 131 participants took part in NCS with the Charity, which was adapted completely to fit within government restrictions.
2020/21 was also the second year of the 3-year cycle of the Premier League Kicks and saw the Charity face lots of disruptions to delivery due to the Covid-19 pandemic. Over 200 unique individuals have participated in 2020/21 and the programme has been funded until at least June 2022 by the Premier League.
Sponsorship
As part of their ongoing partnership, BES Utilities has invested in a brand-new minibus for the Trust, which will provide programme participants access to community groups and events across Wyre and Fylde.
The minibus will be used to support the Community Trust's programmes, most notably their expanding sports college, as well as their community outreach provision. Wyre and Fylde, and the sponsorship will also support future projects and initiatives.

Facilities

The Trust vacated the offices and classroom facilities at Poolfoot Farm in September. The Trust have been relocated into portacabins on the rear car park at Poolfoot Farm. Over the next 12 months, we will be looking to submit plans and secure funding for a proposed new community hub.

Matt Hilton
Chief Executive

Fundraising activities
The Trust received funding from The Football League Trust to facilitate the activities it provides. It also relied on donations, mascot income from the Football Club and from monies received from schools to subsidise the coaching given.

Financial review
Principal funding sources
The Trust's activities have largely been funded from monies received from The Football League Trust. Such funding has continued since the period end.

STRATEGIC REPORT

Financial review

Reserves policy

It is crucial that the Trust has sufficient reserves to tide the organisation over while fundraising is done or to allow an organisation to wind up while meetings its obligation to staff and service users, if existing sources of income are lost.

The Trust is currently dependent on Football League Trust funding via different programmes we deliver to sustain our activities, as earned income alone would not allow the Trust to continue operating. This means that if there were to be a gap in the FLT funding it is likely that the Trust would have to close down.

To avoid closure if funding difficulties were to happen the board of trustees has agreed to keep a certain level of financial reserves to ensure that main operations can continue for a period of 3 months.

The main concerns of the board are to ensure:

1. that staff can continue working, primarily to secure new funding.
2. that members and service users are supported to move on to other services.

It has been calculated that reserves of approximately 5% of turnover would be needed to continue running for at least 3 months.

The reserves should be built up from the unrestricted (earned) income. The level of reserves should be calculated and monitored every 4 months by the clubs accountant. This policy should be reviewed yearly and whenever there are significant changes in staff hours or numbers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

Trustees are appointed only where they have the necessary skills and commitment to the charity. The board have recruited individuals from under represented groups to ensure complete with equality and diversity.

Organisational structure

Fleetwood Town Community Trust is a charitable company limited by guarantee, incorporated on 31st March 2011 and registered as a charity in February 2012. The company was established under memorandum of association which established the objects and powers of the charitable company and is governed under it's articles of association. In the event of the company being wound up the members are required to contribute an amount not exceeding £1.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07586116 (England and Wales)

Registered Charity number

1146037

Registered office

Highbury Stadium
Park Avenue
Fleetwood
FY7 6TX

Report of the Trustees for the Year Ended 30 June 2021

Trustees
Mrs K Boylan Project Manager (Nhs)
Mr P Brown None (resigned 15.4.21)
Mr S Curwood Director
Mrs P Davies Station Director At Radio Wave
Mr H C Mccaw Ceo Marketing Company Consultant
Mr P W Murphy Borough Councillor Boatmaster
Mr P J Newell Solicitor (resigned 15.4.21)
Mrs C Poole Service Development Manager
Mr J A Quartermain Headteacher (appointed 19.8.20)
Mr M Shipway Solicitor (appointed 19.8.20)
Mr R Wilson Finance Director (Accountant)

Company Secretary
Mr P Brown

Independent Examiner
CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 4 March 2022 and signed on the board's behalf by:

Mr P Murphy - Trustee

Independent Examiner's Report to the Trustees of Fleetwood Town Community Trust

Independent examiner's report to the trustees of Fleetwood Town Community Trust ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2021.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

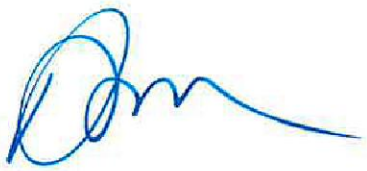
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Paul Ronson FCA
Institute of Chartered Accountants in England and Wales
CCW Limited
Chartered Accountants
295/297 Church Street
Blackpool
Lancashire
FY1 3PJ

Date: 7th March 22

Fleetwood Town Community Trust

Statement of Financial Activities for the Year Ended 30 June 2021

	Notes	Unrestricted fund £	Restricted fund £	30.6.21 Total funds £	30.6.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	-	117,961	117,961	508,007
Other trading activities	3	570,251	-	570,251	404,783
Total		570,251	117,961	688,212	912,790
EXPENDITURE ON					
Raising funds	4	19,639	1,125	20,764	99,511
Charitable activities	5				
Provision of football activities		3,869	346	4,215	19,521
Donations		-	-	-	5,301
Administrative costs		-	-	-	375
Raising funds		323,342	32,760	356,102	581,123
Other		95,882	2,943	98,825	89,813
Total		442,732	37,174	479,906	795,644
NET INCOME		127,519	80,787	208,306	117,146
RECONCILIATION OF FUNDS					
Total funds brought forward		136,094	177,019	313,113	195,967
TOTAL FUNDS CARRIED FORWARD		263,613	257,806	521,419	313,113

The notes form part of these financial statements

Fleetwood Town Community Trust

Balance Sheet
30 June 2021

	Notes	Unrestricted fund £	Restricted fund £	30.6.21 Total funds £	30.6.20 Total funds £
FIXED ASSETS					
Tangible assets	10	2,995	-	2,995	3,362
CURRENT ASSETS					
Debtors	11	23,877	-	23,877	40,992
Cash at bank		307,947	257,806	565,753	326,591
		331,824	257,806	589,630	367,583
CREDITORS					
Amounts falling due within one year	12	(71,206)	-	(71,206)	(57,832)
NET CURRENT ASSETS		260,618	257,806	518,424	309,751
TOTAL ASSETS LESS CURRENT LIABILITIES		263,613	257,806	521,419	313,113
NET ASSETS		263,613	257,806	521,419	313,113
FUNDS	13				
Unrestricted funds				263,613	136,094
Restricted funds				257,806	177,019
TOTAL FUNDS				521,419	313,113

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 4 March 2022 and were signed on its behalf by:

Mr P Murphy - Trustee

The notes form part of these financial statements

Fleetwood Town Community Trust

Cash Flow Statement
for the Year Ended 30 June 2021

	Notes	30.6.21 £	30.6.20 £
Cash flows from operating activities			
Cash generated from operations	1	244,684	57,499
Net cash provided by operating activities		244,684	57,499
Cash flows from investing activities			
Purchase of tangible fixed assets		(5,522)	-
Net cash (used in)/provided by investing activities		(5,522)	-
Change in cash and cash equivalents in the reporting period		239,162	57,499
Cash and cash equivalents at the beginning of the reporting period		326,591	269,092
Cash and cash equivalents at the end of the reporting period		565,753	326,591

The notes form part of these financial statements

Notes to the Cash Flow Statement for the Year Ended 30 June 2021

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	30.6.21 £	30.6.20 £
Net income for the reporting period (as per the Statement of Financial Activities)	208,306	117,146
Adjustments for:		
Depreciation charges	5,889	4,339
Decrease in debtors	17,115	8,936
Increase/(decrease) in creditors	13,374	(72,922)
Net cash provided by operations	244,684	57,499

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.20 £	Cash flow £	At 30.6.21 £
Net cash			
Cash at bank and in hand	326,591	239,162	565,753
	326,591	239,162	565,753
Total	326,591	239,162	565,753

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	-	25% on reducing balance
Computer equipment	-	33% on cost

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments
Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

continued...

2. DONATIONS AND LEGACIES

	30.6.21	30.6.20
	£	£
Football league funding	117,961	508,007

3. OTHER TRADING ACTIVITIES

	30.6.21	30.6.20
	£	£
Community income	226,696	4,839
Education and training	194,310	196,029
School events	149,245	143,748
Government grants	-	60,167
	570,251	404,783

4. RAISING FUNDS

Other trading activities

	30.6.21	30.6.20
	£	£
Advertising and marketing	2,904	4,746
Coaching	16,410	80,170
Transport costs	1,450	14,595
	20,764	99,511

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 6)	Totals
	£	£	£
Provision of football activities	4,215	-	4,215
Raising funds	-	356,102	356,102
	4,215	356,102	360,317

6. SUPPORT COSTS

	Management	Other	Governance costs	Totals
	£	£	£	£
Raising funds	209,287	5,889	140,926	356,102

continued...

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.6.21	30.6.20
	£	£
Depreciation - owned assets	5,889	4,339
Hire of plant and machinery	98,825	89,813

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2021 nor for the year ended 30 June 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2021 nor for the year ended 30 June 2020.

9. STAFF COSTS

	30.6.21	30.6.20
	£	£
Wages and salaries	295,764	479,474
	295,764	479,474

The average monthly number of employees during the year was as follows:

	30.6.21	30.6.20
Staff	21	21

No employees received emoluments in excess of £60,000.

10. TANGIBLE FIXED ASSETS

	Plant and machinery	Computer equipment	Totals
	£	£	£
COST			
At 1 July 2020	17,453	9,851	27,304
Additions	-	5,522	5,522
At 30 June 2021	17,453	15,373	32,826
DEPRECIATION			
At 1 July 2020	14,189	9,753	23,942
Charge for year	816	5,073	5,889
At 30 June 2021	15,005	14,826	29,831
NET BOOK VALUE			
At 30 June 2021	2,448	547	2,995
At 30 June 2020	3,264	98	3,362

continued...

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.21	30.6.20
	£	£
Trade debtors	22,510	19,076
Other debtors	-	21,916
Prepayments	1,367	-
	23,877	40,992

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.6.21	30.6.20
	£	£
Trade creditors	26,792	7,006
Social security and other taxes	11,113	5,586
Other creditors	-	7,980
Accruals and deferred income	33,301	37,260
	71,206	57,832

13. MOVEMENT IN FUNDS

	At 1.7.20	Net movement in funds	At 30.6.21
	£	£	£
Unrestricted funds			
General fund	136,094	127,519	263,613
Restricted funds			
National Citizen Service	177,019	80,787	257,806
TOTAL FUNDS	313,113	208,306	521,419

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	570,251	(442,732)	127,519
Restricted funds			
National Citizen Service	117,961	(37,174)	80,787
TOTAL FUNDS	688,212	(479,906)	208,306

continued...

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.7.19 £	Net movement in funds £	At 30.6.20 £
Unrestricted funds			
General fund	16,425	119,669	136,094
Restricted funds			
National Citizen Service	179,542	(2,523)	177,019
TOTAL FUNDS	195,967	117,146	313,113

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	429,726	(310,057)	119,669
Restricted funds			
National Citizen Service	483,064	(485,587)	(2,523)
TOTAL FUNDS	912,790	(795,644)	117,146

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.19 £	Net movement in funds £	At 30.6.21 £
Unrestricted funds			
General fund	16,425	247,188	263,613
Restricted funds			
National Citizen Service	179,542	78,264	257,806
TOTAL FUNDS	195,967	325,452	521,419

continued...

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	999,977	(752,789)	247,188
Restricted funds			
National Citizen Service	601,025	(522,761)	78,264
TOTAL FUNDS	1,601,002	(1,275,550)	325,452

14. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2021.

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2021

	30.6.21 £	30.6.20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Football league funding	117,961	508,007
Other trading activities		
Community income	226,696	4,839
Education and training	194,310	196,029
School events	149,245	143,748
Government grants	-	60,167
	570,251	404,783
Total incoming resources	688,212	912,790
EXPENDITURE		
Other trading activities		
Advertising and marketing	2,904	4,746
Coaching	16,410	80,170
Transport costs	1,450	14,595
	20,764	99,511
Charitable activities		
Donations made	-	5,301
Sundries	-	724
Uniform and kit	4,215	18,796
Bank charges	-	375
	4,215	25,196
Other		
Hire of plant and machinery	98,825	89,813
Support costs		
Management		
Wages	176,757	419,950
Insurance	-	2,533
Telephone	1,233	3,068
Postage and stationery	1,000	1,113
Staff costs	30,297	13,446
	209,287	440,110
Other		
Depreciation of tangible fixed assets	5,889	4,339
Governance costs		
Wages	119,007	59,524
Carried forward	119,007	59,524

Fleetwood Town Community Trust

Detailed Statement of Financial Activities for the Year Ended 30 June 2021

	30.6.21 £	30.6.20 £
Governance costs		
Brought forward	119,007	59,524
Accountancy fees	960	1,860
Professional fees	20,959	75,291
	140,926	136,675
Total resources expended	479,906	795,644
Net income	208,306	117,146