

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

**FINANCIAL STATEMENTS FOR THE YEAR ENDED  
31 MARCH 2024**

Registered Charity No. 1145921  
Company Registration No. 07788593

# **MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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## MANCHESTER ALLIANCE FOR COMMUNITY CARE

### **ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2024**

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The trustees present their annual directors' report and financial statements of the charity for the year ended 31st March 2024 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **Context: VCSE Infrastructure in Manchester**

Manchester and Salford Council of Social Service was established in 1919 to support the growing number of charitable organisations in the two cities. In line with the reorganisation of Local Government in the early 1970s, the organisation split into two distinct entities: Salford CVS and Manchester CVS. Manchester Alliance for Community Care was established as a programme within Manchester CVS in 1981. Over subsequent years (the history is long, complicated and open to a large amount of interpretation) VCSE sector support in Manchester became extremely fragmented with Manchester CVS – later known as Voluntary Action Manchester – being just one of a large number of agencies providing a variety of “infrastructure” roles: at one point 18 different organisations were involved and yet there were major gaps: e.g. no Volunteer Centre.

In 2009, Macc brought together a partnership to establish “Manchester Community Central” as a new umbrella brand under which any configuration of arrangements could sit, providing clarity and accessibility for local organisations and partners and creating a space for collaborative development. Sector leaders and Manchester City Council came together to explore these during 2011 and Macc proposed a new model (based on NCVO's Value of Infrastructure programme) to show the range of services and activities which a lead organisation could put in place to increase impact for the city's communities. From January 2012, Macc formally took on the role of lead voluntary sector infrastructure agency in Manchester and the range of functions has developed further in the intervening years. Macc was re-registered as a charity with updated objectives to reflect its new role.

A landmark was achieved in May 2013 when Manchester City Council issued a single tender for the full range of support to the local VCSE sector (information, capacity building, volunteering, policy, representation and engagement). The tender itself was an achievement for Macc since it showed that we had proved the case made that those functions needed to be joined together in order to generate greatest impact. We were successful in bidding for this contract which represented not only stability and security for the organisation and fresh opportunities to develop the role of the sector in Manchester, it also showed that Macc had delivered on its ambition and its promise to develop into the organisation Manchester needed.

That contract was re-tendered in 2019 and Macc was once again successful, consolidating a decade of developing support for the VCSE sector in the city. The contract was re-tendered again in September 2023 and we were advised early in 2024 that Macc had secured the contract for a fourth time, a major achievement which brings stability to the core services and activities for the next four years.

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This is a significant part of the context for the organisation: despite this long history, the current incarnation of Macc is still relatively young compared to equivalent organisations in other major cities.

We believe it to be important to be mindful of this because it drives Macc to recognise that there is always more to be done and always room for improvement. Macc is always a work in progress.

### OBJECTIVES AND ACTIVITIES

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Macc's charitable objects as set out in the governing document are:

*To promote any charitable purposes for the benefit of the public, principally but not exclusively in the local government area of Manchester and its environs (hereinafter called the area of benefit) and, in particular but not exclusively by*

1. *Promoting the third sector by:*
  - a. *building the capacity of third sector organisations and provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose;*
  - b. *promoting volunteering within the sector;*
  - c. *organising and facilitating co-operation and partnership working between third sector, statutory and other relevant bodies.*
2. *The promotion of good health of the local community.*
3. *The promotion of equality and diversity for the public benefit by:*
  - a. *advancing education and raising awareness in equality and diversity;*
  - b. *promoting activities to foster understanding between people from diverse backgrounds;*
  - c. *conducting or commissioning research on equality and diversity issues and publishing the results to the public;*
  - d. *cultivating a sentiment in favour of equality and diversity.*

*'Third sector' means charities, voluntary organisations and social enterprises.*

As part of the organisation's transformation programme in 2022, a new Macc Strategy was developed to build our established function-led model to focus on purpose and values:

**Macc's Purpose:** to encourage and support voluntary and community groups, charities, social enterprises and local people to make a difference on issues that matter to them, to our communities and to our city, Manchester.

#### Macc's Vision

- Every community in Manchester is rich in charities, community groups, voluntary organisations and social enterprises of all kinds, working with all kinds of people and in all kinds of ways.
- The voluntary, community and social enterprise sector is at the heart of public debate about what kinds of communities, places and society we are creating.
- A common purpose of improving our city brings together trusting, creative and ambitious relationships with the voluntary, community and social enterprise sector, with local businesses and public bodies.

#### Macc's Values:

- **Being Supportive** – providing mutual support and encouraging one another

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- **Being Collaborative** – facilitating positive change in society by working with people
- **Being Influential** – harnessing people’s skills and building their confidence to shape and inform policy and practice

To fulfil these ambitions and in line with our charitable objects, Macc’s Strategy has 6 “strategic objectives”:

1. Ensure Macc is a well-run, connected and sustainable organisation with a great reputation as a responsible charity driven by our values.
2. Build a strong, diverse, engaged and connected membership.
3. Support a growing range of opportunities for local people to be active citizens in their communities.
4. Tell the stories of brilliant work being done by local VCSE groups and active citizens as a call to action to more people and organisations to get involved.
5. Support the local VCSE sector to build influential, collaborative relationships with each other, with public sector bodies and local businesses.
6. Support local VCSE organisations to set up, develop and thrive.

#### **How our activities deliver public benefit**

Macc's activities benefit voluntary sector organisations, individuals and the interaction between the statutory sector and the voluntary and community sector in Manchester and its environs.

The trustees confirm that they have referred to the Charity Commission’s guidance on Public Benefit when reviewing the Charity’s aims and objectives, in planning future activities, and setting the policies for the year. The Trustees have concluded:

1. That the aims of the organisation continue to be charitable.
2. That the aims and the work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need.
3. That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay.
4. That there is no detriment or harm arising from the aims or activities.

### **ACHIEVEMENTS AND PERFORMANCE**

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Activities in this period were marked by a period of ever-increasing rises in the cost of living. Following on from the Covid19 pandemic, this created considerable pressure on the work of the local VCSE sector.

Achievements during the period are reported here against the 6 strategic objectives of the Macc Strategy for 2022-2025.

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***Ensure Macc is a well-run, connected and sustainable organisation with a great reputation as a responsible charity driven by our values.***

### **Staffing**

- As part of our strategic goal to nurture new talent within Macc, we created two trainee roles and recruited exclusively through RECLAIM – a local VCSE organisation which works to support and amplify the voices of working-class young people.
- We also took the opportunity to recruit three graduate trainees through the CharityWorks placement scheme.
- Under the Support and Accountability approach developed over the previous year, we focused more on personal development of our staff, investing in internal and external learning.
- Feedback from our staff survey informed plans to support health and wellbeing.
- Revisions to our recruitment pack, focusing on Macc's values, culture and impact resulted in a marked increase in the number and quality of applications.
- We increased the diversity of our staff team, including at management level.

### **Tech**

- We put in place upgrades to our phone systems to support more agile and remote working
- We commissioned a major refresh of our main website and database
- We made further investments in tech to enable us to support hybrid meetings, following feedback from members that this was something they wished to see more of.

### **Anti-Racism/Equality, Diversity and Inclusion**

Macc's Anti-Racism Strategy is embedded in our organisation strategy for 2022-2025. The strategy is based in three domains: personal, internal (operations within Macc) and external (our voice and leadership). During this period, the work was broadened to reflect other dimensions of equality, diversity and inclusion. Activities under this work include

- Working to recruit more inclusively to our paid and trustee roles
- Development of an EDI Lead/Peer Support staff role - a voluntary role that staff members would take on as a person that colleagues could speak to confidentially about EDI issues they were facing or ask for advice on topics related to EDI (for example, around how to make external events more inclusive).
- Revisions of our equalities monitoring standards in line with recommendations from GM Equalities Alliance – alongside discussion of the terminology we choose to adopt as an organisation.
- Prioritisation of work with communities which experience racial inequalities.
- Launching the "What Macc Stands For" Anti-Racism Statement.
- Macc signed the Age Friendly Employer pledge
- We began work on improving our support for carers using the GM Working Carers Toolkit.
- Activities to support mental health awareness both within the team and at wider events.

### **Climate Action**

Our staff working group developed an action plan based on the same model (personal/internal/external) as our Anti-Racism work. Activities included:

- Launching the "What Macc Stands For" Climate Action Statement

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- Become Green Together and Investors in the Environment (iiE) - We continue to work closely with iiE and Become Green Together programme to calculate our carbon footprint and create an environmental management system to reduce it. Continuing to encourage funders to include in their requirements / due diligence process that all VCSE organisations have a statement or plan around climate action (and EDI)
- Voluntary Sector Assembly event on Climate Action - Themed 'Breaking Barriers To Climate Action: What can the VCSE sector collectively do to address the climate crisis? ', the event brought together over 50 organisations and featured Cllr Tracey Rawlins, Executive Member for Environment and Transport.
- Local Infrastructure Organisation Environment Working Group – Macc lead on the first working group meeting for local infrastructure organisations in GM, a platform for sharing insights, learning, resources and best practices to collectively tackle the effects of climate change on our communities in Greater Manchester.

#### Infrastructure Development

We continued our strong working relationship with neighbouring voluntary sector infrastructure organisations. Macc is a partner in 10GM, a joint venture with Salford CVS, Bolton CVS and Action Together (covering Oldham, Rochdale and Tameside). The purpose of 10GM is to

- Deliver collaborative projects across Greater Manchester with VCSE, public and private partners.
- Create more effective practical collaboration between local infrastructure organisations.
- Build a more consistent local infrastructure support offer in all 10 areas of Greater Manchester.

10GM is now constituted as a legal entity jointly owned by the partners with the Chief Executives as the Directors of the company. Since 2021, there has been considerable growth in the staff team employed by 10GM Ltd and a decision was therefore taken to appoint of Chief Operating Officer from April 2022. The 10GM Directors and the Chief Operating Officer meet every Friday morning to oversee delivery and development.

The development of 10GM has significantly increased Macc's ability to work collaboratively at a Greater Manchester level (with the Combined Authority, GM NHS structures and the Mayor's Office). It also enables a pipeline of GM-wide projects: funding is now flowing through 10GM Ltd into the partner organisations (and other Local Infrastructure Organisations in Greater Manchester) to deliver programmes in all 10 Greater Manchester localities.

#### ***Build a strong, diverse, engaged and connected membership.***

Our new Membership Team relaunched Macc's membership with fresh marketing materials, a revised application process on outreach. The new membership structure uses the following categories:

- Core - Manchester VCSE organisations with benefit to the residents of Manchester as their main purpose (only core members have voting rights at the Macc AGM)
- Associate - non-Manchester organisations and individuals
- Supporter - businesses, public sector bodies
- Individual - volunteers, active citizens

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The membership process now includes a process of “asks and offers” from members – enabling us to build collaboration between members as a mutually supportive network.

The Membership Team also leads on Macc’s communications. Macc has a wide range of well-established channels:

- Manchester Community Central website contains a wide range of resources including
  - a directory of local groups
  - factsheets and policy templates
  - briefings
  - blogs
  - details of training and events
  - job and volunteer opportunities
  - online Funding Portal
  - online applications for Macc grants
  - case studies, community stories
  - open data releases from Macc’s work

The website received over 1million visitors during this period.

- Social media: YouTube, Facebook, Twitter and Instagram
- Regular ebulletins: Weekly bulletin, Funding Bulletin (monthly), Training Bulletin (monthly), Policy News (fortnightly), Leaders Updates (occasional), Newsflash Bulletins (occasional)

***Support a growing range of opportunities for local people to be active citizens in their communities.***

### **Volunteer Centre Manchester**

This officially launched in January 2012 and is accredited by the national Volunteer Centre Quality Accreditation standard. The Centre provides support to local people wishing to explore volunteering and to identify and apply for relevant opportunities, advises local groups on good practice in developing volunteer roles and acts as a champion of volunteering in the city. Other activities include:

- A monthly Volunteer Centre Manchester Training and Events digest (a monthly bulletin)
- A monthly digest of Volunteering Opportunities
- Hosting the city’s Volunteer Co-ordinators Forum to encourage peer support and deliver a range of training sessions.
- Further to convening a consultation with groups and organisations that involve volunteers to support driving and transport-based activities, Macc launched Manchester Volunteer Drivers Network to connect organisations with individuals who are able to drive and can support with multiple community tasks. This also creates a space where people, businesses or employees looking for one-off volunteering can engage with the VCSE sector.
- We developed a programme of activities focused on Trusteeship including an event with JCI Manchester exploring diverse trusteeship and practical steps to get young people on trustee boards plus a general Introduction to Trusteeship event during Trustees Week.
- As part of our annual celebration of Volunteers week we ran a Reward and Recognition programme which enabled local groups to request a certificate signed by the Lord Mayor to be presented to them during Volunteers Week.
- We developed new activities to support student volunteering, including working with our counterpart volunteer centres across Greater Manchester to amplify messages about the



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Student Volunteers Week campaign. We developed a working relationship with Rise at Manchester Metropolitan University, establishing a new way of sharing volunteering opportunity data on each organisation's website.

- Discussions with the School Governance Lead at Manchester City Council to support the further growth of opportunities to be an active citizen in Manchester by establishing referral and access pathways to school governor vacancies with promotion via the volunteer centre; developing shared information and resources about undertaking a role in school governance and jointly running events to raise awareness of these roles.
- Macc administers the Greater Manchester Volunteering Network, bringing together a range of partners including neighbouring LIOs to work together to promote and support the growth of volunteering in the city region and supporting the development of a Greater Manchester Volunteering Strategy

### **Employer Supporter Volunteering**

Macc's Employer Supported Volunteering (ESV) offer has developed further this year through collaborative working between the Volunteering Team and our new Business Partnerships Lead. We met with the BIG Alliance, based in Islington, about further developing our skills-based volunteering offer. We also did some exploratory work with Goodsted brokerage platform to test appetite for this as a space for skill-based volunteering in the city.

### **Greater Manchester Older People's Network**

GMOPN seeks to ensure older people have a voice in the development of Greater Manchester as devolution progresses.

Much of the work is done by three working groups. Examples of their work in this period include:

- Health and Social Care: Meeting held based on when things go right and wrong in Health and Social Care. Parliamentary and Health Services Ombudsman, Patient Services GMHSCP and Healthwatch GM all presented, providing an overview of how to provide feedback or complaints at different stages.
- Housing and Neighbourhoods: included meetings with housing and care providers around best practice, personalised care and ensuring continued connection to communities.
- Transport and Out and About: supported research on Transport and Dementia, involved in refreshing Transport for Greater Manchester's Local Transport Plan.

A major event, Living it up in Later Life, was held in October 2023. This event, which included workshops, presentations and an information marketplace, saw members discuss what a good later life meant to them and what could be done to support that in Greater Manchester. Insights have been brought together in the Living it up in Later Life Report, accompanied by a video report of the day, supported by Talking About my Generation (the UK's first news platform by and for older people).

The network is involved in a wide range of campaigns and works closely with a range of initiatives such as the GM Ageing Hub, the Centre for Ageing Better and the Ageing in Place programme. GMOPN continues to support Independent Age and other organisations calling for a commissioner for Older People and Ageing. This has been included as priority ask for all candidates standing for election as Mayor of Greater Manchester in May 2024.

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### **GM Older People's Equality Panel**

Macc also hosts a range of bodies to advise the GM Combined Authority and the Mayor's Office on equalities issues. This provides GMOPN with an official link into the GMCA structures feeding into themes such as hatecrime awareness, violence reduction, workplace inclusion, financial hardship and tackling digital exclusion.

### **Mature Minds Matter**

This work seeks to ensure the voices of older people with lived experience of mental health are influential in the transformation of mental health support across Greater Manchester. Individual members are recruited and supported to act as experts-by-experience around age-appropriateness, awareness, language, stigma, access and interventions. This enables the network to provide lived experience expertise to various projects across Greater Manchester such as complex emotional needs, eating disorders and self-harm.

Towards the end of the period, work was under way on a series of workshops to create poetry exploring themes of older adults and mental health. Extensive video work has taken place to explore the impact of this creative project on participants. This work has all been codesigned with participants and the pieces will be gathered together into a book to be launched in May 2024.

***Tell the stories of brilliant work being done by local VCSE groups and active citizens as a call to action to more people and organisations to get involved.***

### **Spirit of Manchester**

This is our annual programme of activities to engage new stakeholders, encourage existing organisations and celebrate the fantastic work carried out by thousands of VCSE organisations and volunteers across the city throughout the year.

The Awards work by Macc identifying a range of categories which reflect our values and the work of the VCSE sector: volunteering, involving the lived experience of people who use services, tackling inequalities, building collaborations and partnerships and leading inspiring campaigns. From there we invite nominations from communities across the city and work with an independent panel of volunteer judges to produce a shortlist. We then work with the shortlisted nominees to produce a short video which can be shown at the Awards event and the audience votes on the winners.

As well as being a marketing tool for the sector's work to raise the profile of all these organisations to the general public, encourage local giving and active citizenship, it is also an important recognition of collective effort by many individuals and organisations working on a complex array of issues in challenging times. Year by year, the programme grows and has become the most visible vehicle for our role in Manchester.

The 11th Spirit of Manchester Awards were held at King's House Conference Centre on the evening of Thursday 5<sup>th</sup> October 2023. Hosted by Macc's Chief Executive), with Guest of Honor the Lord Mayor of Manchester (Cllr Yasmine Dar). 304 people joined us in person with another 1400 people watching via YouTube.

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An important part of the Awards is that they are truly collaborative: it is delivered by the whole of the Macc staff team working together with supporters from other organisations, volunteer judges, nominations sent in from all across the city and of course voting for the winners is done live on the evening by those present. For the first time, we were able to support voting by people watching the livestream as well as those at the venue.

It is now a tradition that naming of tables at the Awards celebrates some aspect of Manchester's community and its history. This year we honoured prominent LGBTQ+ figures past and present connected to the city of Manchester. Each table displayed information on the LGBTQ+ figure in the form of a word description, photo and awareness date with many of the individuals we honoured invited and attending the event itself. Like everything else on the evening, these biographies were put together by Macc staff, increasing our knowledge of our communities and awareness of the history of social action in the city.

As well as the Awards, we also run a Spirit of Manchester Story programme twice a year. This captures examples of great social action by local VCSE organisations, focused on the response to a particular issue relevant to life in Manchester. The themes during this period were:

- "Stories of Sanctuary" sharing examples of work to support refugees and sanctuary seekers
- "Coming home stories" featured activities to support people who find themselves homeless

During the course of the programme, we do a little fundraising to create the Spirit of Manchester Fund. This provides mini grants to local voluntary and community groups, social enterprises charities to help deliver projects, events or community activities.

***Support the local VCSE sector to build influential, collaborative relationships with each other, with public sector bodies and local businesses.***

This work is delivered by our Policy and influence Team (which leads on building a connected and influential VCSE voice on a range of policy priorities across the city) and our Collaboration Team which works to build practical collaborations between VCSE organisations and in cross-sector partnerships with public and private sector colleagues.

The work is underpinned by a range of general/cross cutting activities:

- **VCSE representation**  
Macc supports local VCSE leaders acting as sector representatives in a range of structures including the Our Manchester Forum, Our Manchester Investment Board, Health and Wellbeing Board, Community Safety Partnership and others.
- **P&I "Shorts"**  
This policy email bulletin is sent out monthly to ensure that VCSE colleagues are aware of the latest policy news that affects the sector, such as updates from local Council committees.
- **Manchester VCSE Leaders**  
Macc hosts a regular monthly forum for leaders in local VCSE organisations. This is a space for peer support, exploration of common issues and information sharing.

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- **Community Explorers**

Macc hosts monthly meetings in North, Central and South Manchester. They aim to bring together anyone with an interest in working collaboratively from across the VCSE sector with colleagues in the public sector, to influence, connect, share knowledge and build relationships.

- **Business Partnerships**

With Manchester continuing to thrive as a business hub, there are increasing opportunities for cross sector collaboration. Macc's Business Partnerships work aims to facilitate partnerships between VCSE organisations and businesses in a mutually beneficial way. This work supports VCSE organisations to develop their skills and confidence in working with businesses – supported by a monthly drop-in session and regular peer support sessions for staff in VCSE organisations who are working with business partners. We also began a programme of "Macc Connect" events to attract businesses interested in finding VCSE organisations to partner with, challenges and issues they might wish to support and sharing good practice in ways of working with local organisations. This is a new programme for Macc, developed from an ambition to widen the ways the sector can create impact in the city. The changes to Macc's membership structure have been designed to include businesses as supporters, bring them into the wider collaborative network and the business partnerships category in the Spirit of Manchester Awards has been restructured to capture and celebrate examples of great cross-sector collaborations.

The general work is supported by specific activities around a number of public policy priorities (listed alphabetically):

- **Children and Families**

Supporting VCSE leaders to collaborate with the Council team leading on the new Family Hubs and advising on processes such as representation and grants for VCSE organisations.

- **Cost of Living Crisis**

Macc's work to respond to the Cost-of-Living Crisis has focused, as we did during the pandemic, on strengthening and amplifying the work done by local VCSE organisations to meet the challenge of increased demand as well as rising costs. Activities included:

- A special section on our website with dedicated funding news, information about hardship funds, data and insights, campaigns and case studies and further reading.  
<https://manchestercommunitycentral.org/cost-living-crisis>
- Grant programmes – Macc has also issued a range of grants related to this theme including Household Support Fund grants to hard-hit families and mini-grants to VCSE organisations.
- Discussions with funders and commissioners locally and at GM level - Macc's Chief Executive is one of the VCSE sector representatives at a regular meeting convened by GMCA which brings together local authorities, NHS and VCSE sector colleagues to collaborate, support, challenge and share insights on the response to the cost-of-living crisis across GM. This is informed by local discussions such as our cost-of-living summits, shared intelligence between the Local Infrastructure Organisations across GM and feedback from the GM VCSE Leadership Group.

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- **Crime and Community Safety**

Macc continues to support the Manchester Peace Together Alliance as part of a programme funded by the GM Violence Reduction Unit via our 10GM partnership. Macc hosts a part time facilitator post. During this period, we have been supporting the Alliance to plan and secure funding for an extension of their work to create an innovative new project which will create positive engagement with marginalised young people as a precursor to joining employment support programmes.

- **Emergency Response/Resilience Planning**

Macc has established a basic protocol with Manchester City Council colleagues for activation our role in an Emergency Response. This is part of a wider ambition to develop a local VCSE sector support offer in the event of a major incident being declared. Work has started on a three-year plan which seeks to learn from the approach in place in Salford. Macc has also been supporting the development of a GM-wide approach to emergency response planning with the VCSE sector and is working with partners to identify resources for this work to be fully developed. As has been seen with emergencies such as the MEN Arena attack and the Covid-19 pandemic, preparedness is essential: but the work to develop and test plans, increase knowledge and awareness and build collaborative agreements with key agencies comes at a cost and we continue to press for this work to be resourced.

- **Funding and Commissioning**

Good quality funding and commissioning processes are essential in supporting the VCSE sector. Macc has a long history of working in this space. Recent activities include:

- Working with local funding bodies in Manchester Funding Partnership
- Promoting the GM VCSE Commissioning Framework (in collaboration across our 10GM partnership), sharing examples of good practice and challenging poor processes (e.g. use of The Chest procurement portal to provide grants to community organisations!)

- **Health and Wellbeing**

- Our Health and Wellbeing VCSE Leaders Group is a space for VCSE sector leaders in Manchester involved in health and wellbeing initiatives. It provides a collaborative platform for key stakeholders from NHS-led organisations and Manchester City Council departments to connect, share knowledge and offer support. Through this group we have organised VCSE representation on influential boards like Manchester Partnership Board, Making Manchester Fairer Programme Board and MARMOT Task Group looking at health inequalities in the city.
- Macc is also supporting the Health Determinants Research Collaboration (HDRC) Manchester which will create and support opportunities for community-led research projects into tackling health inequalities.
- We delivered a programme to engage communities in focusing on childhood healthy weight awareness, providing mini-grants to local organisations to run workshops and feed messages back to decision-makers.
- This work also links with GM-wide work on population health via our 10GM partnership (see below)

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- **Homelessness**

Macc hosts a worker to support the Manchester Homelessness Partnership. Activities during this period included:

- Implementing new partnership governance and structures following a review.
- Supporting external communications and social media presence alongside regular communications between working groups within the partnership.
- Ongoing collaborative discussions between VCSE partners and public services.
- Continuing to administer the Real Change Manchester hardship grants.
- Focusing on homelessness services for Spirit of Manchester Story week in December 2023.

- **Inclusive Economy**

- Macc has helped to develop Manchester Social Economy Alliance as a space focused on bringing together organisations and individuals to develop more social enterprises and social-purpose businesses in the city. During this period, the Alliance received funding from Manchester City Council to develop a programme of activities to support members, build collaboration and raise the profile of the social economy in the city. A new category has been added to the 2024 Spirit of Manchester Awards to help amplify this message.
- Macc also hosts Greater Manchester Social Value Network which has over 400 members from all sectors across GM working to promote and incorporate social value principles across Greater Manchester. Macc supports the cross-sector steering group, which aims to influence stakeholders, policy and strategy at the GM level by collecting information, supporting organisations to deliver social value and aims to influence behaviour of a range of individuals and organisations with a stake in social value.
- Macc acts as VCSE lead for Manchester on Real Living Wage: championing those VCSE organisations which pay the Real Living Wage, produce content as part the annual Living Wage Week campaign, encouraging funders to adopt Living Wage standards and support VCSE organisations to pay the Real Living Wage.

- **Mental Health**

Macc has worked with VCSE leaders to support involvement in the Living Well programme to transform community based mental health services. Building on the Theory of Change work supported by Macc in 2022, the ambition is to development a VCSE Mental Health Alliance based around a collaborative model Macc has developed.

- **Safeguarding**

Macc had a request from Chief Executive of the City Council and the Director of Children's Services to send out a message to the VCSE sector reminding them of the need to have good safeguarding processes in place – following the recent publicity around the findings of abuse in Rochdale. We therefore took the opportunity to organise a VCSE conversation around safeguarding practice to build joint working with the Safeguarding Partnership and improve collaboration around training, referral processes and sharing insights from communities.

- **Sanctuary Seekers**

In August 2021, Macc rapidly pulled together a coalition of VCSE organisations across Greater Manchester to develop a response to people arriving in the area from Afghanistan and ensure that the burden of responding was not solely left to already-overstretched refugee and asylum seeker organisations. A key step was to put in place a VCSE liaison organisation for each of the

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hotels in which individuals and families were being housed. This enabled a rapid response by the VCSE sector while public authorities put longer term measures in place. This work was built on with a focus on developing support for people arriving from Ukraine starting in February 2022. During the period, it was agreed that the work should focus on all those seeking sanctuary in Greater Manchester. Our fortnightly GM Sanctuary Seekers collaboration meetings provide a unique space for VCSE organisations to work together, sharing information and resources with organisations and engaging with the public sector leads on provision and policy. Macc also compiles a regular update of support resources which are then cascaded to local partners as appropriate. This space has also enabled GM VCSE organisations to add their voice to national campaigns around refugees and asylum seekers, particularly around challenging the demonising political rhetoric and harsh legislation seen during the period.

Through our 10GM partnership Macc is involved in supporting a range of additional programmes at Greater Manchester level. These are shared achievements which create additional benefit for Manchester communities by working collaboratively with the GM Combined Authority and the GM NHS Integrated Care Partnership. Programmes during this period included:

- **GM VCSE Accord**

The GM VCSE Accord Agreement is a three-way collaboration agreement between the Greater Manchester Combined Authority, the Greater Manchester Health and Social Care Partnership and the GM VCSE sector. 10GM coordinates locality engagement working with Local Infrastructure Organisations (or their equivalent) in all 10 boroughs.

- **Cancer and Inequalities**

The 10GM team is working in collaboration with GM Cancer, partners from across the wider health system and the wider VCSE sector to achieve a permanent reduction in inequalities and inequity within Greater Manchester. The project is developing innovative ways of tackling inequalities by addressing the social, environmental, and economic determinants of health and wellbeing, with the aim to ensure active VCSE participation and parity in strategic work to enhance equality, equity and wellbeing.

- **Data and Intelligence**

From August 2023-March 2024, 10GM partnered with Data Orchard CIC to research and understand the state of data and intelligence in the VCSE sector in Greater Manchester. The project's purpose was to understand the current state of data maturity, explore challenges and barriers, and identify opportunities and actions for advancing data capabilities in the Greater Manchester VCSE sector. This work was funded and supported by NHS Greater Manchester Population Health. We explored how the sector is doing currently, listened to existing challenges and needs around data, and planned future support and resources that will support identified needs.

- **Physical Activity**

Greater Manchester Moving is GM's social movement for movement – everyone working together to positively change the lives of people across Greater Manchester through sport, physical activity or quite simply moving more. 10GM's role is to embed effective and meaningful engagement with communities and VCSE partners to accelerate system change and community leadership.

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- **Population Health**

10GM is working with partners from Population Health, Primary Care Networks and the wider VCSE sector to find innovative ways of tackling health inequalities. This work aims to maximise the role of people and communities (including through activities such as Social Prescribing, universal and targeted wellbeing and prevention work) in order to sustain and grow preventative activity which addresses the wider social determinants of health and / or activities which support the individuals and groups who are at greatest risk of poor health. It also includes the Fairer Health for All Framework, working with the GM Integrated Care Partnership to enhance health, reduce inequalities and create a greener, fairer and more prosperous city region. 10GM's work focuses on resourcing the VCSE sector to be able to collaboratively shape and implement the Fairer Health for All Framework to address health inequalities at neighbourhood, locality and Greater Manchester levels.

- **GM Grants Programmes**

Through our partnership we have also been able to create additional grant funding opportunities for VCSE organisations in Greater Manchester including:

- GMCA Inspire Fund - grants of up to £2000 to freelance and independent artists, and small organisations to support the regrowth and strengthening of the creative sector in Greater Manchester. (Managed by Salford CVS on behalf of 10GM)
- GM Walking and Wheeling Fund - grants of up to £5,000 to VCSE organisations to deliver projects to get more people walking and wheeling activities during autumn/winter. The fund aims to improve the health and wellbeing of communities in Greater Manchester by encouraging people who are less active or inactive to walk or wheel (e.g. using a wheelchair/mobility aid or pushing a pram) regularly. It also hopes to increase awareness of and engagement with GM Walking: a hub of information and resources that recognises the important role walking and wheeling can play in increasing physical activity levels. (Managed by Salford CVS on behalf of 10GM).
- Cancer & Inequalities Fund - grants of up to £5,000 for Greater Manchester-based VCSE organisations to deliver projects that raise awareness of the early signs and symptoms of cancer and identify and understand the barriers people face when receiving a cancer diagnosis. (Managed by Salford CVS, on behalf of 10GM.)

### ***Support local VCSE organisations to set up, develop and thrive.***

Macc's Capacity Building Team provides support to organisations all across the city: demand for organisation development support is always increasing and so part of Macc's strategy in this period was to increase the size of the support team to enable us to meet this demand more effectively. While we provide a wide range of resources through our website and ebulletins encouraging groups to "self-serve" where possible, there is ongoing demand for one-to-one support by new and existing local organisations across Manchester's diverse communities.

Informed by our annual VCSE Training Needs Assessment, we maintained programme of training covering topics including Trustee Roles and Responsibilities and Committee and Meeting Skills.

From our State of the Sector research reports, we have long known that the sector is less well developed in the north of the city. As a result, Macc has a focus on growing the sector in North Manchester, working with partners on "North Manchester Together". Macc supports the steering



## **MANCHESTER ALLIANCE FOR COMMUNITY CARE**

group meetings and is continuing to facilitate, promote and host the now established North Manchester National Lottery Community Fund virtual support drop-ins.

### **Funding**

This remains the highest priority for many groups, as reflected in being the most-requested type of support from Macc. This is seen through direct requests for support, referrals, and drop-in sessions. Members of Macc have access to our online funding portal which enables local organisations to search a comprehensive database of funding opportunities. We also provide regular training workshops on planning funded projects and good practice in bid writing. Our team also provides one-to-one support to organisations in developing bids and our small grants programmes are designed, where possible, to provide good entry-level opportunities for smaller groups gaining their first grant funding.

### **Governance**

Behind many of the support requests we receive, there is often a governance issue. It is always in the top 5 types of requested support, involving new or starter organisations as well as those looking to formalise or change their structure. Macc continues to provide essential support to organisations looking to set up, explore legal structures and develop a governing document. During this period, we were able to couple this with a campaign around trustee recruitment through the Volunteer Centre, with the aim of increasing both the number and diversity of people involved in acting as trustees in local organisations.

### **VCSE Premises**

Following our work during the Covid19 pandemic to understand the impact of loss of income from community-led spaces having to go into lockdown, and with the increased use of remote working options, we know that the 'economy' of sector premises has changed significantly over the last few years. Macc hosts a collaboration space for VCSE organisations to explore opportunities to share premises and promote their venues.

### **VCSE Workforce**

Macc's Chief Executive has led work in recent years to improve awareness of the needs of the VCSE sector's paid and voluntary workforce. This was already underway prior to the Covid19 pandemic, with a GM-wide research project which made a series of recommendations about supporting recruitment, retention, diversity, skills and wellbeing in the sector's workforce. Arising from the pandemic, this became even more important as the challenges of continuing to provide services and support increased the pressure on many workers and leaders. When a funding opportunity arose in 2021, Macc led on preparation of a bid by 10GM to deliver a programme based on the recommendations which, though successful was then delayed by over a year due to contracting issues.

The bulk of the activity finally took place in 2023-2024, working with Local Infrastructure Organisations in all 10 boroughs to establish

- a shared workforce development hub for the sector with a comprehensive range of resources on HR, recruitment, talent development, diversity and inclusion, leadership and wellbeing.
- a shared recruitment advertising portal for the sector
- research into the HR and payroll capacity of the sector
- research into pay and conditions in VCSE organisations across Greater Manchester

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- two new programmes to support leadership development: one for Existing Leaders and one for Future Leaders. Launched in January 2024, these each offered 20 leaders from Greater Manchester's VCSE sector the opportunity to co-design and learn what makes a good leader together in closed cohort groups. Both programmes includes facilitated workshops with the Future Leaders also including one-to-one coaching, and a contribution to costs for organisations (in order to reach smaller organisations in more marginalised communities and support a more diverse cohort in the next generation of VCSE leaders.)
- A series of open space workshops for VCSE leaders on key challenges including: personal wellbeing, using data to drive decisions, building inclusive workplace cultures and leading with values.

### **Leadership**

In addition to the leadership work under the VCSE Workforce Development programme, Macc continues to focus on supporting collaborative “system leadership” approaches.

Our Greater Manchester Systems Leadership project aims to support and enable a transformation in the knowledge, skills, and opportunities of people (paid and voluntary) in Greater Manchester to work and lead across sectors and within communities around the shared purpose of changing lives through movement, physical activity, and sport. We have delivered a range of workshops and events on topics relating to Systems Leadership themes and informed by what attendees have expressed an interest in learning about. These workshops bring together people from different sectors and organisations around a shared purpose, and have a strong peer support and networking element, as well as taught content. Topics include:

- Introduction to Systems Leadership: How to lead when you're not in charge
- Putting Values into Practice
- Coaching Skills
- Keeping Change Going: Leading Through Uncertainty

For this project we are working with Curators of Change as our co-design partner, ensuring we bring together people from different localities to reflect on their journey over the course of the project and draw out what they would like to see from future sessions. This enables us to be responsive, to maintain an element of local focus in this GM-wide project and to keep working to make the programme more diverse and inclusive.

### **Grants Programmes**

Macc continued to deliver a range of grants programmes during this period including:

- Hate Crime Awareness Grants (funded by Manchester City Council) – grants for VCSE activities to raise awareness of hate crime.
- Spirit of Manchester Fund (funded by donations) – mini-grants for local VCSE organisations.
- Volunteers' Expenses Fund (funded by the Eric Wright Charitable Trust [EWCT]) – small grants for local VCSE organisations to support volunteer expenses.
- Cost of Living Fund (funded by the Eric Wright Charitable Trust [EWCT]) – grants for medium sized VCSE organisations across Greater Manchester to assist in keeping organisations sustainable in the face of increased cost and demand pressures.
- Migrant Destitution Fund GM (funded by public donations and some small grants) – hardship awards to destitute migrants with no recourse to public funds.

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- Real Change Manchester (funded by donations) – hardship awards to people facing homelessness.
- Household Support Fund (national government / Manchester City Council) – Macc administered several rounds of hardship payments to households.
- CHEM Cost of Living Grants (Manchester City Council) – a similar programme to Household Support Fund but focused on people identified by the Manchester Public Health team as facing the greatest health inequalities.

### FINANCIAL REVIEW

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Income for the year was £2,146,164 and expenditure was £2,374,040 giving a net deficit for the year of £227,876. At the year end the total funds of the charity were £718,513 of which restricted funds were £484,917 and unrestricted reserves were £233,596.

#### Principal Funding Sources 2023-2024

- **Manchester City Council – Infrastructure Contract (2019-2024):** A contract won by competitive tender to provide a range of support services for the local voluntary, community and social enterprise sector: capacity building, the Volunteer Centre, representation of the sector and building relationships with the public and private sectors. This contract, which had previously run from 2013 to 2019, was awarded to Macc following a competitive tender in summer 2019 (having been merged with some aspects of Macc's historic funding from the local NHS – though with the mental health component removed). A review and codesign process took place in 2021 and 2022 leading to the contract being re-tendered in autumn 2023. Macc was advised early in 2024 that we had been successful in securing the new contract to start from 1<sup>st</sup> April 2024.
- **Manchester Homelessness Partnership** - A grant to host a worker to support the running of Manchester Homelessness Partnership
- **GM Older People's Network** – A grant from the National Lottery Community Fund to support the development of our network of people aged 50 and above and VCSE sector organisations working for positive change for older people in Greater Manchester.
- **GM Older People's Mental Health Network** - A grant to support development of a mental health focus in GM Older People's Network – funded by GM Health and Social Care Partnership but routed through NHS Salford.
- **Violence Reduction Alliance [via 10GM]** - Funding from GM Violence Reduction Unit for a facilitator to support partnership between local VCSE organisations
- **UK Shared Prosperity Fund [via 10GM]** – Manchester allocation of E11 strand of UKSPF which is to support the development of locality VCSE infrastructure.

#### Investment Policy

The Macc Board of Trustees has considered the most appropriate policy for investing funds and has agreed that it is more prudent to keep the funds in a more secure form on deposit at the bank and accept a lower rate of return. Accordingly, no powers have been delegated to managers for the investment of funds and all investment decisions are reserved for the Board of Trustees. The matter is a regular subject of discussion by the Board and the current view is that the present policy is sufficient for Macc's reserves.

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### **Reserves Policy**

The balance held in unrestricted reserves at 31st March 2024 was £233,596 of which £225,808 are free reserves, after allowing for funds tied up in tangible fixed assets and designated funds of £7,780.

In accordance with the guidelines established by the Charity Commission, the Macc Board of Trustees has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets (the free reserves) held by the organisation should be sufficient to meet liabilities such as property leases and redundancy payments and also to keep the organisation running at a minimum level should there be a significant drop in funding.

The Board annually reviews the figure required in reserves to meet the organisation's financial liabilities with regard to payment for staff sickness (some long-standing staff have a substantial contractual entitlement) and should the organisation have to close, staff salaries and redundancy payments, lease penalty payments and other miscellaneous costs such as advertising the closure of services over a period of approximately 4 months. The unrestricted reserves less designated reserves stands at £225,816.

### **Risk Management**

The Macc Board of Trustees maintains an overview of the major risks to which the organisation is exposed and systems have been established to mitigate those risks. These are set out in the organisation's policies and procedures and in our Strategy. The major business risks for the organisation are identified in terms of their impact on the organisation and the actions which will be taken to mitigate against them. These form the critical success factors for Macc which are:

1. Maintaining strong relationships and reputation
2. Managing increasing demand
3. Managing team capacity
4. Generating additional income
5. Managing costs

Macc's funding has diversified over recent years. This has helped offset the risk of our two main income streams being consolidated into a single large contract from Manchester City Council and put out to competitive tender. With the news that Macc has again secured this contract until at least 2028, this risk is being managed successfully for the medium term.

We have increasingly focused on generating income through smaller contracts, some project grant funding and sales. The creation of 10GM has resulted in a "pipeline" of additional small projects, increasing our ability to deliver in collaboration with neighbouring boroughs. This does of course bring increased risks from a more variable cashflow, a need to be flexible in responding to customer base and the challenge of time spent on business development to create and secure opportunities. This approach is highly dependent on being well positioned as a reliable and useful partner organisation with a good reputation for delivery, efficiency and value.

This also helps offset another risk which has increased in recent years: staff recruitment and retention. As very few funders have awarded uplifts in the value of the grants and contracts Macc receives, it has been difficult to ensure that salaries and terms and conditions have kept their real value when set against the rising cost of living due to increases in inflation as well as limiting any

## MANCHESTER ALLIANCE FOR COMMUNITY CARE

scope for pay progression. We have sought to address this through increasing Macc's "value proposition" as an employer (emphasising values, inclusive workplace culture, flexible working) and Trustees maintain a close watch on progress with a view to improvements. The approach would seem to be effective as we ended the period with a much lower staff vacancy rate than has been the case in the last few years, with a significant increase in successful recruitment of new staff.

The Board's view therefore is that the greatest risk to the organisation is in maintaining the diversity of our funding relationships. The principal mitigation of this risk is to maintain strong relationships with funders and commissioners based on the quality of work done by Macc as an organisation with a strong local track record and a staff team with a reputation for creative, collaborative working.

### Statement of Going Concern

There are no material uncertainties that may cast significant doubt about the charity's ability to continue as a going concern. With our most significant contract now secured until at least March 2028, a significant proportion of our main activities are resourced for the foreseeable future. All charitable organisations are subject to fluctuations in funding, but these do not constitute a material uncertainty since the organisation is not reliant on a single source of income, Macc has strategies and plans in place to anticipate and/or such fluctuations as outlined elsewhere in this report.

## PLANS FOR FUTURE PERIODS

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This period reflects the first full year of delivery of the Macc Strategy 2022-2025. As described above, this strategy, which includes action plans and a new framework of impact measures, comprises three main areas:

1. Macc Improvement Strategy – how we support and strengthen Macc's practice, income, position and leadership.
2. Active Communities Strategy – how we support and enable local people to be active in their communities.
3. VSCE Sector Strategy – how we support and strengthen the local VCSE sector.

Two theme-specific strategies were also added to this plan during 2022. A **Macc Anti-Racism Strategy** and a **Macc Climate Action Strategy**. These are led by working groups comprising staff and trustees and both follow the same model:

- Increasing personal knowledge – supporting all our staff, volunteers and trustees to develop their own knowledge and understanding of the theme
- Making internal changes – operational changes to ensure Macc is maximising its impact not only in what we do but also in how our organisation works
- External leadership – Macc's work in telling the story of how we're working towards change, supporting and challenging other partners to develop their own approach.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

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### Governing Document

Manchester Alliance for Community Care is a company limited by guarantee, (incorporated in England and Wales) and is registered with the Charity Commission. The company was established

## **MANCHESTER ALLIANCE FOR COMMUNITY CARE**

under a Memorandum of Association. A copy of the Memorandum of Association is available on Macc's website at <http://www.macc.org.uk/content/governance>

The Memorandum of Association establishes the charity's objectives and powers. It is governed under its Articles of Association. The memorandum and articles of association were last updated in January 2012 in line with guidance from the Charity Commission. The documents are up to date and fit for purpose.

The organisation operates under the working name "Macc" and this has been registered with the Charity Commission. An explanation of the name and the organisation's history is included on our website: <http://www.macc.org.uk/about-macc>

### **Recruitment and Appointment of the Board of Trustees**

The Board of Trustees are elected from within the membership of Macc and appointed at the Annual General Meeting. At each Annual General Meeting one-third of the Trustees retire by rotation on the basis of those who have been longest in office since their last appointment. The Board of Trustees must include a minimum of five but a maximum of fifteen members. The Trustees may also co-opt up to four people provided that this does not cause the number of co-opted Trustees to exceed 40% of the total number of Trustees. All co-opted members must stand down at the Annual General Meeting.

Periodically, the skills and experience of existing trustees are audited, and new trustees are recruited in order to complement the existing trustees, so a diverse set of skills, knowledge and perspectives is reflected in the Board. If the Board feels there are particular skills lacking or in order to ensure that the governance of Macc is reflective of local communities, they are able to highlight these during the recruitment process or approach individuals to explore co-option.

### **Induction and Training of Trustees**

A new induction process / development plan was devised with the support of Cranfield Trust in 2018. All trustees and senior management team produce a short biography to share their background, perspectives, interests and thereby build connections. The Trustees have now established a Board Development Plan to familiarise new trustees with Macc's work, its systems, staff team and culture.

### **Related Parties and co-operation with other organisations**

None of Macc's Trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager with any service providers must be disclosed to the full Board of Trustees in the same way as any other contractual relationship with a related party. In the current year no such transactions were reported.

### **Organisation and Management Structure**

The organisation structure is intended to ensure both proper decision making and consultation with staff and volunteers at all levels:

1. **Board of Trustees / Company Directors:** The Board of Trustees acts as both the Charity Trustee Board and the Board of Directors. It has ultimate responsibility for Macc and oversees its strategic direction. In addition, it approves an annual budget for the Management Team to work to. The Board has established a formal Scheme of Delegation which sets out the matters

## MANCHESTER ALLIANCE FOR COMMUNITY CARE

it reserves to itself (e.g. approval of expenditure significantly outside the budget, the appointment of the Chief Executive) and the delegated decision-making authority of the Chief Executive and Managers. During the year it monitors performance and reviews the management accounts. Board meetings are attended by the Chief Executive, Deputy Chief Executive and the Finance Manager. Each meeting begins with a presentation by a member of staff on a current piece of work.

2. **Management Team Meeting:** The Chief Executive, Deputy Chief Executive, the Finance Manager hold a weekly meeting with managers of delivery teams. They implement the strategy decided by the Board, develop the services provided by Macc and oversee the day to day running of the organisation.
3. **Leadership Meeting:** An extended monthly Management Team meeting which looks at: monthly Management Accounts, tracks progress in delivery of the Macc Strategy and is a space for management to look at wider / longer-term issues than day to day delivery. It is also important as a space for building managers' cross-cutting understanding of the whole organisation and avoiding siloed approaches to management.
4. **Staff Meeting:** This is the major link with the Chief Executive and senior managers for all staff. As well as facilitating team working, Board and management decisions are reported, informal consultation is undertaken and ideas for future strategy and delivery are incubated.
5. **Team and Workgroup Meetings:** Delivery teams and working groups (e.g. communications and marketing) meet to develop services and take forward cross-organisation issues.
6. **"Sitrep":** a fortnightly space for each team to share any insights, observations and concerns arising from Macc's work which require a tactical or operational response (e.g. concerns about a particular organisation, feedback from funding bodies, etc.). This ensures Macc's is responsive and also provides a check that our strategic priorities remain relevant to the city.

### Statement of the Organisation's Policies

The financial, personnel and general policies and procedures for Macc are form part of the terms and conditions of employment for all employees. The full set of policies, procedures and guidance is stored on a shared drive which is accessible to all staff and volunteers.

Any changes to policies and procedures identified by management and/or recommended by our advisors, auditors or other appropriate bodies are considered at the level identified by the Scheme of Delegation: some policies require approval by the Chief Executive while others require approval by a Board subgroup or the full Board. An exception is made in the case of clarifications which may be signed off by the Chief Executive.

### Grants Policy

Macc delivers a number of grants programmes to enhance the activities of local community organisations. With one exception, these programmes are commissioned by other partners with Macc acting as administrator (inviting and processing applications, decision-making, awarding, due diligence checks and monitoring). In most cases, the funds are transferred to Macc for distribution on instruction from an independent panel of key stakeholders (e.g. local public and private sector partners, members of the local community with relevant lived experience). Macc convenes these panels but does not have any voting rights on them: no trustees, staff or volunteers at Macc participate in the decision to award. The exception is the Spirit of Manchester Fund which is created by public fundraising undertaken by Macc although the award decisions are still made by

## MANCHESTER ALLIANCE FOR COMMUNITY CARE

an independent panel convened by Macc who produce recommendations to the Macc Board of Trustees.

### **Volunteer Policy**

Macc engages volunteers in a number of roles such as administration support to the Volunteer Centre, filming and video work and helping run large events. Macc's Volunteer Policy is available on the Macc website <http://www.macc.org.uk/sites/macc.org.uk/files/Volunteers.pdf>.

### **Affiliations**

To facilitate its objectives and gain as much input from elsewhere as possible, Macc is affiliated (through formal membership) to various other organisations including: NAVCA, NCVO, Voluntary Sector Northwest and GMCVO.

## **REFERENCE AND ADMINISTRATIVE INFORMATION**

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Manchester Alliance for Community Care is a charitable company limited by guarantee. Having started in 1981 as a programme within Manchester CVS (now defunct), it became independent and was originally registered as a society for the benefit of the community under the Industrial and Provident Societies Act 1965-1978 on 7<sup>th</sup> February 1994.

As a result of changes brought about under the Charities Act 2006, the Board of Trustees took the decision to convert the organisation to a Company Limited by Guarantee. The company registration took place on 27<sup>th</sup> September 2011 and charity registration was completed on 15<sup>th</sup> February 2012.

Company Registration Number	07788593 (Incorporated 27/09/2011)
Charity Registration Number	1145921 (Registered 15/02/2012)

### **Registered Office**

Swan Buildings  
20 Swan Street  
Manchester  
M4 5JW

### **Directors**

The Directors of the charitable company (the charity) are its trustees for the purposes of charity law and are known internally as the Board of Trustees. The trustees and officers serving during the year, and since the year end, were as follows:

Rodger Cairns	Chair
Janet Finucane	Deputy Chair
Charles Kwaku-Odoi	Treasurer
Julian Skyrme	
Daniel Taylor	
Samina Arfan	(resigned May 2024)
Nicola Shellens	(appointed November 2023)
Bethany Leslie	(appointed November 2023)
James Hume	(appointed November 2023)
Mona Moussa	(appointed March 2024)



## **MANCHESTER ALLIANCE FOR COMMUNITY CARE**

### **Chief Executive & Company Secretary**

Michael Wild

### **Principal Staff**

Martin Preston	Deputy Chief Executive
Angela Hampson	Finance and Facilities Manager
Cheryl McAlister	Membership Manager
Sarah Whitelegg	Capacity Building Manager
Millie Brown	Collaboration Manager
Lauren Rosegreen	Policy and Influence Manager (to September 2023)
Zara Hakobyan	Policy and Influence Manager (from September 2023)
Liz Jones	GM Older People's Network Manager
Jack Puller	Volunteering and Active Communities Manager

### **Auditors**

Wyatt Morris Golland Limited  
200 Drake Street  
Rochdale  
OL16 1PJ

### **Independent Examiners**

Community Accountancy Service Limited  
The Grange  
Pilgrim Drive  
Beswick  
Manchester  
M11 3TQ

### **Bankers**

Co-operative Bank plc,  
Olympic House  
6 Olympic Court  
Montford Street  
Salford  
M5 2QP

Charity Bank  
194 High Street  
Tonbridge  
Kent  
TN9 1BE

# MANCHESTER ALLIANCE FOR COMMUNITY CARE

CAF (Charities Aid Foundation) Bank  
25 Kings Hill Avenue  
Kings Hill  
West Malling  
Kent  
ME19 4TA

## Trustees' Responsibilities in Relation to the Financial Statements

The Trustees (who are Directors of Manchester Alliance for Community Care for the purpose of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charitable Company and of the income resources and application of resources including the income and expenditure of the Charitable Company for that period. In preparing those financial statements, the Trustees are required to

- Select suitable accounting policies and apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charitable Company will continue in operation.

So far as the Trustees are aware, there is no relevant audit information (as defined by section 418 of the Companies Act 2006) of which the Charitable Company's auditors are unaware and each Trustee has taken all steps that they should in order to make themselves aware of any relevant audit information and to establish that the Charitable Company's auditors are aware of that information.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time, the financial position of the Charitable Company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board of Trustees

SIGNED:



NAME:

CHARLES KWAKU - ODO

POSITION:

TRUSTEE

DATE:

27/11/2024

## **REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF MANCHESTER ALLIANCE FOR COMMUNITY CARE**

### **Opinion**

We have audited the financial statements of Manchester Alliance for Community Care (the 'charitable company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## **REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF MANCHESTER ALLIANCE FOR COMMUNITY CARE**

### **Our responsibilities for the audit of the financial statements**

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;

- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of charities;

- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011 and Companies Act 2006 and

- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence where necessary,

- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud and

- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;

- tested journal entries to identify unusual transactions;

- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and

- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;

- enquiring of management as to actual and potential litigation and claims; and

- reviewing correspondence with HMRC.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

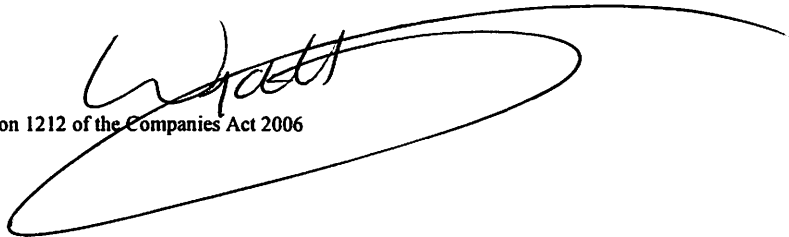
**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF  
MANCHESTER ALLIANCE FOR COMMUNITY CARE**

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wyatt Morris Golland Ltd  
Statutory Auditors  
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006  
Park House  
200 Drake Street  
Rochdale  
Lancashire  
OL16 1PJ



Date: 27 November 2024

MANCHESTER ALLIANCE FOR COMMUNITY CARE

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**STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2024**  
**(INCLUDING INCOME AND EXPENDITURE ACCOUNT)**

		Unrestricted Funds	Restricted Funds	Total Funds Year Ended 31st March 2024	Total Funds Year Ended 31st March 2023
	Further Details	£	£	£	£
<b>Income from:</b>					
Donations and legacies	(4)	5,428	144,590	150,018	89,634
Charitable Activities	(5)	36,976	1,848,148	1,885,124	1,537,111
Other Trading Activities	(6)	106,080	-	106,080	141,547
Investment Income		4,942	-	4,942	1,809
Other Income		-	-	-	-
<b>Total</b>		<b>153,426</b>	<b>1,992,738</b>	<b>2,146,164</b>	<b>1,770,101</b>
<b>Expenditure on:</b>					
Raising Funds	(7)	35,896	-	35,896	18,578
Charitable Activities	(7)	265,423	2,051,680	2,317,103	1,558,159
Other	(7)	21,041	-	21,041	19,233
<b>Total</b>		<b>322,360</b>	<b>2,051,680</b>	<b>2,374,040</b>	<b>1,595,970</b>
<b>Net (expenditure)/income</b>		<b>(168,934)</b>	<b>(58,942)</b>	<b>(227,876)</b>	<b>174,131</b>
<b>Transfers between funds</b>	(15)	<b>158,846</b>	<b>(158,846)</b>	<b>-</b>	<b>-</b>
<b>Net movement in funds</b>		<b>(10,088)</b>	<b>(217,788)</b>	<b>(227,876)</b>	<b>174,131</b>
<b>Reconciliation of funds</b>					
Total funds brought forward	(15)	243,684	702,705	946,389	772,258
Total funds carried forward	(15)	233,596	484,917	718,513	946,389

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 32 to 42 form part of these accounts.

**STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2023 (PRIOR YEAR)**  
**(INCLUDING INCOME AND EXPENDITURE ACCOUNT)**

		Unrestricted Funds	Restricted Funds	Total Funds Year Ended 31st March 2023
	Further Details	£	£	£
<b>Income from:</b>				
Donations and legacies	(4)	15,523	74,111	89,634
Charitable Activities	(5)	10,500	1,526,611	1,537,111
Other Trading Activities	(6)	96,933	44,614	141,547
Investment Income		1,809	-	1,809
Other Income		-	-	-
<b>Total</b>		<b>124,765</b>	<b>1,645,336</b>	<b>1,770,101</b>
<b>Expenditure on:</b>				
Raising Funds	(7)	13,328	5,250	18,578
Charitable Activities	(7)	251,571	1,306,588	1,558,159
Other	(7)	19,233	-	19,233
<b>Total</b>		<b>284,132</b>	<b>1,311,838</b>	<b>1,595,970</b>
<b>Net (expenditure)</b>		<b>(159,367)</b>	<b>333,498</b>	<b>174,131</b>
Transfers between funds	(15)	(13,627)	13,627	-
<b>Net movement in funds</b>		<b>(172,994)</b>	<b>347,125</b>	<b>174,131</b>
<b>Reconciliation of funds</b>				
Total funds brought forward	(15)	416,678	355,580	772,258
Total funds carried forward	(15)	243,684	702,705	946,389

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 32 to 42 form part of these accounts.

**BALANCE SHEET AS AT 31 MARCH 2024**

Company registration number 07788593

	Notes	Unrestricted Funds £	Restricted Funds £	2024 £	2023 £
<b>Fixed assets:</b>					
Tangible assets	(11)	8	2,945	2,953	3,369
Total fixed assets		8	2,945	2,953	3,369
<b>Current assets:</b>					
Debtors	(12)	15,577	51,239	66,816	212,941
Cash at Bank & in Hand		335,358	460,770	796,128	841,421
Total current assets		350,935	512,009	862,944	1,054,362
<b>Liabilities:</b>					
Creditors: Amounts falling due within one year	(13)	117,347	30,037	147,384	111,342
Net current assets or liabilities		233,588	481,972	715,560	943,020
Total assets less current liabilities		233,596	484,917	718,513	946,389
Total net assets or liabilities		233,596	484,917	718,513	946,389
<b>The funds of the charity:</b>					
Restricted income funds	(15)	-	484,917	484,917	702,705
Unrestricted income funds	(15)	233,596	-	233,596	243,684
Total charity funds		233,596	484,917	718,513	946,389

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.


The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

Approved by the trustees on



Trustee

CHARLES KNEECH - 0601

The notes on pages 32 to 42 form part of these accounts.

27/11/2024



**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Statement of Cash Flows for the year ending 31st March 2024**

	<b>Year Ended 31st March 2024 £</b>	<b>Year Ended 31st March 2023 £</b>
<b>Reconciliation of net movement in funds to net cash flow from operating activities</b>		
Net movement in funds	(227,876)	174,131
Add back depreciation	1,901	1,924
Deduct investment income	(4,942)	(1,809)
(Increase)/decrease in debtors	146,125	(96,452)
(Decrease)/increase in creditors	36,042	34,945
<b>Net cash used in operating activities</b>	<b>(48,750)</b>	<b>112,739</b>
<b>Cash flows from Investment activities:</b>		
Interest	4,942	1,809
Purchase of fixed assets	(1,485)	(3,341)
<b>Net cash provided by Investing activities</b>	<b>3,457</b>	<b>(1,532)</b>
(Decrease) in cash and cash equivalents during the year	(45,293)	111,207
Cash and cash equivalents brought forward	841,421	730,214
<b>Cash and cash equivalents carried forward</b>	<b>796,128</b>	<b>841,421</b>

The notes on pages 32 to 42 form part of these accounts.

Notes to the accounts for the year ended 31st March 2024

**1. Accounting policies**

**(a) Basis of preparation and assessment of going concern**

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 1st January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

**(b) Funds structure**

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or trust deed. Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objectives. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose.

There are 31 restricted funds.

An analysis of income and expenditure on an activity basis has not been included as the trustees believe it would be overly complex, due to the many different income streams and activities of the charity.

**(c) Income recognition**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

All amounts stated net of Vat where applicable.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

**(d) Expenditure Recognition**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (g) below.

**(e) Irrecoverable VAT**

Irrecoverable VAT is charged against the expenditure heading irrecoverable VAT.

**(f) Allocation of support and governance costs**

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal fees together with an apportionment of overhead and support costs.

Governance costs and support costs relating to charitable activities have been apportioned based on type of expense. The allocation of support and governance costs is analysed in note 8.

**(g) Costs of raising funds**

The costs of raising funds consists of costs required to generate income.

**(h) Charitable Activities**

Costs of charitable activities include governance costs and an apportionment of support costs as shown in note 8.

## Notes to the accounts for the year ended 31st March 2024

**(i) Tangible fixed assets and depreciation**

All assets costing more than £500 are capitalised and valued at historical cost. Depreciation is charged on the following basis:

Refurbishment of Leased Premises	33.33% straight line
Computer & Office Equipment	25% straight line
Fixtures & Fittings	25% reducing balance
Website	25% straight line

**(j) Realised gains and losses**

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their varying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

**(k) Pensions**

The charity currently administers contributions to a pension scheme on behalf of individuals. The charity has no liability beyond making its contributions and paying across the deductions for the employee's contributions.

**(l) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**(m) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**(n) Significant Judgements and Estimates**

In the process of applying the entity's accounting policies, management have not made any judgements that would have a significant effect on the amounts recognised in the financial statements. No estimations have been made that would have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

**2. Related party transactions and trustees' expenses and remuneration**

The trustees all give freely their time and expertise without any form of remuneration or other benefit in cash or kind (2023: £nil). Expenses paid for the trustees in the year totalled £nil (2023: £nil).

**3. Net Incoming resources is stated after charging:**

	Year Ended 31st March 2024 £	Year Ended 31st March 2023 £
Depreciation	1,901	1,924
Audit Fees	6,500	5,100
Accountancy Support	5,123	2,567
Accountancy/Independent Examination Fees	3,100	2,650

**4. Donations and Legacies**

	Unrestricted Year Ended 31st March 2024 £	Restricted Year Ended 31st March 2024 £	Total Funds Year Ended 31st March 2024 £	Total Funds Year Ended 31st March 2023 £
Donations	5,428	-	5,428	11,435
Donations (Migrant Destitution Fund)	-	107,651	107,651	50,442
Donations (Real Change Manchester)	-	36,939	36,939	27,757
	5,428	144,590	150,018	89,634

**Previous reporting period**

	Unrestricted Year Ended 31st March 2023 £	Restricted Year Ended 31st March 2023 £	Total Funds Year Ended 31st March 2023 £
Donations	11,435	-	11,435
Donations (Migrant Destitution Fund)	-	50,442	50,442
Donations (Real Change Manchester)	4,088	23,669	27,757
	15,523	74,111	89,634

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Notes to the accounts for the year ended 31st March 2024**

**5. Income from charitable activities**

	Unrestricted Year Ended 31st March 2024 £	Restricted Year Ended 31st March 2024 £	Total Funds Year Ended 31st March 2024 £	Total Funds Year Ended 31st March 2023 £
<b>Unrestricted grants:</b>				
NAVCA VSEP	-	-	-	500
NAVCA Ukraine Infrastructure	15,000	-	15,000	-
10GM	-	-	-	10,000
4CT	-	-	-	5,000
10GM - Workforce Development	21,976	-	21,976	-
Forever Manchester (grant returned)	-	-	-	(5,000)
<b>Restricted contracts:</b>				
Manchester City Council	-	591,000	591,000	579,000
NHS Greater Manchester ICB - GMOPN Mental Health	-	65,497	65,497	-
Greater Sport System Leadership	-	75,000	75,000	-
Greater Manchester Combined Authority - Older People	-	51,875	51,875	50,000
Manchester City Council - Household Support Fund	-	340,000	340,000	270,000
<b>Restricted grants:</b>				
Manchester City Council - Hate Crime	-	20,000	20,000	20,000
Manchester City Council Small Grants (returned)	-	-	-	(28,000)
NAVCA Ukraine Infrastructure (Small Grants)	-	-	-	15,000
Eric Wright Charitable Foundation	-	12,800	12,800	192,600
Oglesby Charitable Trust	-	15,000	15,000	-
NHS Salford CCG - Older People Mental Health	-	-	-	83,000
10GM	-	-	-	36,345
10GM - Greater Manchester Combined Authority	-	4,248	4,248	-
10GM - Accord Ecosystem	-	8,652	8,652	-
10GM - UKSPF	-	90,317	90,317	-
Manchester Active (grant returned)	-	-	-	(3,000)
Manchester City Council - CHEM	-	400,000	400,000	200,000
Manchester City Council - Social Economy Alliance	-	25,000	25,000	-
Manchester City Council (Small Grants)	-	-	-	12,800
Caritas Dioceses of Shrewsbury (Small Grants)	-	5,000	5,000	-
Comic Relief (Small Grants)	-	-	-	12,500
Young Manchester (Small Grants)	-	14,000	14,000	-
Young Manchester (Grants Programmes)	-	38,000	38,000	-
National Lottery Community Fund - RC North West Region	-	-	-	25,000
Greater Manchester Older Peoples' Network:				
National Lottery Community Fund - GMOPN	-	50,512	50,512	-
Greater Manchester Combined Authority - Ageing Well	-	10,000	10,000	-
10GM - Fairer Health for All	-	6,500	6,500	-
Manchester Homelessness Partnership:				
The Booth Centre	-	24,747	24,747	51,028
StreetSupport	-	-	-	4,738
Greater Manchester Older People's Network (formerly GMCVO):				
NHS Trafford CCG	-	-	-	5,000
British Society of Gerontology	-	-	-	600
	<b>36,976</b>	<b>1,848,148</b>	<b>1,885,124</b>	<b>1,537,111</b>

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Notes to the accounts for the year ended 31st March 2024**

**5. Income from charitable activities**

Previous reporting period

	Unrestricted Year Ended 31st March 2023 £	Restricted Year Ended 31st March 2023 £	Total Funds Year Ended 31st March 2023 £
<b>Unrestricted grants:</b>			
NAVCA VSEP	500	-	500
10GM	10,000	-	10,000
4CT	5,000	-	5,000
Forever Manchester (grant returned)	(5,000)	-	(5,000)
<b>Restricted contracts:</b>			
Manchester City Council	-	579,000	579,000
Greater Manchester Combined Authority - Older People	-	50,000	50,000
Manchester City Council - Household Support Fund	-	270,000	270,000
<b>Restricted grants:</b>			
Manchester City Council Hate Crime	-	20,000	20,000
Manchester City Council Small Grants (returned)	-	(28,000)	(28,000)
NAVCA Ukraine Infrastructure (Small Grants)	-	15,000	15,000
Eric Wright Charitable Foundation	-	192,600	192,600
NHS Salford CCG - Older People Mental Health	-	83,000	83,000
10GM	-	36,345	36,345
Manchester Active (grant returned)	-	(3,000)	(3,000)
Manchester City Council - CHEM	-	200,000	200,000
Manchester City Council (Small Grants)	-	12,800	12,800
Comic Relief (Small Grants)	-	12,500	12,500
National Lottery Community Fund - RC North West Region	-	25,000	25,000
The Booth Centre	-	51,028	51,028
StreetSupport	-	4,738	4,738
NHS Trafford CCG	-	5,000	5,000
British Society of Gerontology	-	600	600
	<b>10,500</b>	<b>1,526,611</b>	<b>1,537,111</b>

**6. Income from other trading activities**

	Unrestricted Year Ended 31st March 2024 £	Restricted Year Ended 31st March 2024 £	Total Funds Year Ended 31st March 2024 £	Total Funds Year Ended 31st March 2023 £
Training Income, Room Hire and Other Charges	27,536	-	27,536	69,133
Management Fees	71,527	-	71,527	27,800
Fundraising Income	7,017	-	7,017	-
Fundraising Income (Real Change Manchester)	-	-	-	1,097
Fundraising Income (Migrant Destitution Fund)	-	-	-	43,517
	<b>106,080</b>	<b>-</b>	<b>106,080</b>	<b>141,547</b>

Previous reporting period

	Unrestricted Year Ended 31st March 2023 £	Restricted Year Ended 31st March 2023 £	Total Funds Year Ended 31st March 2023 £
Training Income, Room Hire and Other Charges	69,133	-	69,133
Management Fees	27,800	-	27,800
Fundraising Income (Real Change Manchester)	-	1,097	1,097
Fundraising Income (Migrant Destitution Fund)	-	43,517	43,517
	<b>96,933</b>	<b>44,614</b>	<b>141,547</b>

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Notes to the accounts for the year ended 31st March 2024**

**7. Expenditure**

	<b>Activities £</b>	<b>Year Ended 31st March 2024 £</b>	<b>Year Ended 31st March 2023 £</b>
<b>Expenditure on raising funds:</b>			
Promotional Expenses	1,627	1,627	-
Funding Portal	5,723	5,723	1,430
Events	28,546	28,546	17,148
	<u>35,896</u>	<u>35,896</u>	<u>18,578</u>
<b>Expenditure on charitable activities:</b>			
Employment Costs	947,409	947,409	722,543
Agency Staff	-	-	40,446
Recruitment	-	-	605
Staff Welfare	446	446	970
Secondment	1,494	1,494	-
Research	104	104	1,800
Partnerships & Campaigns	4,000	4,000	-
VCSE Representative Fees	-	-	1,800
Training	4,818	4,818	3,539
Rates & Water	4,395	4,395	2,779
Subcontracted Services	33,033	33,033	31,800
Grants Paid	1,098,847	1,098,847	601,221
Consultancy	28,933	28,933	10,558
Payroll Bureau Fees	2,744	2,744	-
Childcare Fees	83	83	188
Volunteer Expenses	25	25	28
Bad Debts	270	270	-
Beneficiary Training	465	465	1,182
Recycling	391	391	370
Organisational Development	7,000	7,000	17,375
Participation Expenses	1,653	1,653	2,499
Travel Expenses	2,050	2,050	2,190
Refreshments	1,236	1,236	856
Heat & Light	7,360	7,360	5,117
Subscriptions	2,615	2,615	2,230
Security	2,838	2,838	885
Cleaning and Maintenance	22,109	22,109	6,997
Telephone	14,293	14,293	8,412
Rent	54,117	54,117	46,064
Computer Costs	44,855	44,855	23,151
Health and Safety	67	67	321
Speaker/Trainer Fees	490	490	-
Bank Charges	876	876	1,017
Insurance	3,490	3,490	3,470
Governance and Support Costs	18,030	18,030	13,531
Post, Printing & Stationery	4,666	4,666	2,291
Depreciation	1,901	1,901	1,924
	<u>2,317,103</u>	<u>2,317,103</u>	<u>1,558,159</u>
<b>Other expenditure:</b>			
Irrecoverable VAT	21,041	21,041	19,233
	<u>21,041</u>	<u>21,041</u>	<u>19,233</u>
<b>Total Expenditure</b>	<u>2,374,040</u>	<u>2,374,040</u>	<u>1,595,970</u>
<b>Restricted funds</b>		2,051,680	1,311,838
<b>Unrestricted funds</b>		322,360	284,132
		<u>2,374,040</u>	<u>1,595,970</u>

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Notes to the accounts for the year ended 31st March 2024**

**8. Allocation of governance and support costs**

The breakdown of support costs and how these were allocated between governance and other support costs is shown below:

	General Support	Governance	Total 2024	Basis of apportionment
Audit Fees	-	6,500	6,500	type of expense
HR Support	3,209	-	3,209	type of expense
Interest Paid	1	-	1	type of expense
Accountancy Support	5,123	-	5,123	type of expense
Trustee Meetings	-	97	97	type of expense
Accountancy Fees	-	3,100	3,100	type of expense
	<b>8,333</b>	<b>9,697</b>	<b>18,030</b>	

	General Support	Governance	Total 2023	Basis of apportionment
Audit Fees	-	5,100	5,100	type of expense
HR Support	3,043	-	3,043	type of expense
Penalties	150	-	150	type of expense
Professional Fees	21	-	21	type of expense
Accountancy Support	2,567	-	2,567	type of expense
Accountancy Fees	-	2,650	2,650	type of expense
	<b>5,781</b>	<b>7,750</b>	<b>13,531</b>	

**9. Analysis of grants paid**

Analysis	Details	Grants to Institutions £	Total £
Real Change Manchester	Small grants paid to 9 institutions	31,659	31,659
Migrant Destitution Fund	Small grants paid to 21 institutions	69,285	69,285
Small Grants	Small grants paid to 2 institutions	1,920	1,920
Household Support Fund	Small and large grants paid to 32 institutions	712,705	712,705
	Included as large grants and cumulative grants from Household Support Fund are:		
	Across Ummah	£38,225	
	African Caribbean Care Group	£37,300	
	African Caribbean Mental Health	£66,225	
	Annana	£40,625	
	Better Things	£57,150	
	Cheetham Hill Advice Centre	£39,080	
	Equal Education Chances	£20,275	
	Flowhesion	£29,025	
	George House Trust	£25,550	
	Global Vision Initiative	£30,825	
	Hopewell	£31,475	
	Manchester Refugee Support	£28,650	
	The Big Life Co.	£42,000	
	The Gaddum Centre	£41,650	
	Tree of Life	£53,100	
Grants Programmes	Small and large grants paid to 18 institutions	198,140	198,140
	Included as large grants and cumulative grants from Grants Programmes are:		
	Bollyfit Active	£124,450	
	Rainbow Surprise	£25,600	
Hate Crime Awareness Grants	Grants of £500 and £1,000 paid to 26 institutions	18,000	18,000
Emergency Response Grants	Small grants of £4,000 paid to 1 institution	4,000	4,000
Eric Wright Trust Grants	Small grant of £920 paid to 15 institutions	13,800	13,800
Unrestricted Grants	Grants paid to 3 institutions	20,900	20,900
Unrestricted Grants	Grants paid to 3 institutions	438	438
Spirit of Manchester	Grants of £1,000 paid to 28 institutions	28,000	28,000
		<b>1,098,847</b>	<b>1,098,847</b>

Details of the purposes of these grants are included in note 16 and in the Trustees Report.

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Notes to the accounts for the year ended 31st March 2024**

**10. Analysis of staff costs**

	Year Ended 31st March 2024	Year Ended 31st March 2023
	£	£
Wages and Salaries	850,570	647,992
Redundancy	-	-
Social Security Costs	72,356	56,322
Pension Costs	24,483	18,229
	<u>947,409</u>	<u>722,543</u>
Charitable activities	947,409	722,543
Support costs	-	-
	<u>947,409</u>	<u>722,543</u>

The average number of employees during the year was 33 (previous year: 24).

The analysis of staff by category was:

Administration	3
Management	9
Development	21

The charity considers its key management personnel comprises the trustees and Senior Manager. The total employment benefits, including employer pension contributions of the key management personnel were £46,645 (previous year: £45,418). No employee has benefits in excess of £60,000 (previous year: none).

Cost	Refurbishment of Leased Premises	Office Equipment	Fixtures and Fittings	Website	Total
				£	£
At 1st April 2023	9,127	96,771	23,960	9,670	139,528
Additions	-	1,485	-	-	1,485
At 31st March 2024	<u>9,127</u>	<u>98,256</u>	<u>23,960</u>	<u>9,670</u>	<u>141,013</u>
Depreciation					
At 1st April 2023	9,127	93,726	23,636	9,670	136,159
Charge for Year	-	1,737	164	-	1,901
At 31st March 2024	<u>9,127</u>	<u>95,463</u>	<u>23,800</u>	<u>9,670</u>	<u>138,060</u>
NET BOOK VALUE					
At 31st March 2024	-	2,793	160	-	2,953
At 31st March 2023	-	3,045	324	-	3,369

**12. Analysis of debtors**

	2024	2023
	£	£
Debtors	48,728	197,944
Prepayments	18,088	14,997
	<u>66,816</u>	<u>212,941</u>

Debtors and prepayments comprise £51,239 restricted funds and £15,577 unrestricted funds (2023: £186,500/£26,441).

**13. Creditors: amounts falling due within one year**

	2024	2023
	£	£
Creditors	8,654	11,325
Short-term compensated absences (holiday pay)	18,333	11,208
Other creditors and accruals	9,513	10,056
Deferred income	31,000	-
Pension creditor	2,956	2,629
Taxation and social security costs	76,928	76,124
	<u>147,384</u>	<u>111,342</u>

**14. Deferred income**

Deferred income comprises grants received in advance of the next financial year.

Balance as at 1st April 2023	-
Amount released to income earned from charitable activities	-
Amount deferred in year	31,000
Balance at 31st March 2024	<u>31,000</u>



**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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**Notes to the accounts for the year ended 31st March 2024**

**15. Analysis of charitable funds**

**Analysis of movements in restricted funds**

	Balance at 1 April 2023	Incoming Resources	Resources Expended	Transfers	Balance at 31 March 2024
	£	£	£	£	£
Manchester City Council - Hate Crime	7,600	20,000	(20,000)	3,500	11,100
Small Grants (see note 5 for funder breakdown)	41,383	19,000	(10,490)	2,000	51,893
Grants Programmes:					
Manchester City Council - CHEM	179,990	400,000	(577,617)	-	2,373
Young Manchester (Grants Programmes)	-	38,000	-	-	38,000
Oglesby Charitable Trust	-	15,000	(10,883)	-	4,117
10GM - Greater Manchester Combined Authority	-	4,248	(22,359)	18,111	-
10GM - Accord Ecosystem	-	8,652	(8,652)	-	-
10GM - UKSPF	36,345	90,317	(73,377)	-	53,285
Manchester City Council - Social Economy Alliance	-	25,000	(423)	-	24,577
Eric Wright Charitable Foundation	30	12,800	(13,800)	970	-
Manchester City Council - Household Support Fund	21,079	340,000	(358,450)	1,200	3,829
GM Moving c/o Greater Sports	30,246	-	(1,138)	-	29,108
Real Change Manchester	26,074	36,939	(35,633)	-	27,380
Migrant Destitution Fund	5,378	107,651	(69,975)	-	43,054
Greater Manchester Older Peoples' Network:					
Greater Manchester Older People's Network (formerly GMCVO):	38,676	-	(28,444)	9,205	19,437
National Lottery Community Fund - GMOPN	-	50,512	-	-	50,512
Greater Manchester Combined Authority - Ageing Well	-	10,000	-	-	10,000
10GM - Fairer Health for All	-	6,500	-	-	6,500
National Lottery Community Fund - RC North West Region	25,000	-	(25,000)	-	-
Manchester City Council	222,572	591,000	(619,320)	(194,252)	-
Greater Sport System Leadership	-	75,000	(40,407)	-	34,593
GMOPN Mental Health Project:					
NHS Greater Manchester ICB - GMOPN Mental Health	-	65,497	(32,558)	-	32,939
NHS Salford CCG - Older People Mental Health	24,941	-	(24,941)	-	-
Manchester Active (grant returned)	202	-	(5)	-	197
Greater Manchester Combined Authority - Older People	28,217	51,875	(38,069)	-	42,023
Manchester Homeless Partnership:					
The Booth Centre	10,234	24,747	(35,401)	420	-
StreetSupport	4,738	-	(4,738)	-	-
	<b>702,705</b>	<b>1,992,738</b>	<b>(2,051,680)</b>	<b>(158,846)</b>	<b>484,917</b>
General Fund	243,684	153,426	(322,360)	151,066	225,816
Designated Funds	-	-	-	7,780	7,780
<b>Total Funds</b>	<b>946,389</b>	<b>2,146,164</b>	<b>(2,374,040)</b>	<b>-</b>	<b>718,513</b>

At the end of each infrastructure contract with Manchester City Council, the unspent balance is transferred to unrestricted funds. This is with the consent of Manchester City Council. At 31st March 2023, this was £222,572.

**MANCHESTER ALLIANCE FOR COMMUNITY CARE**

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Notes to the accounts for the year ended 31st March 2024

**15. Analysis of charitable funds**

**Analysis of movements in restricted funds**

Previous reporting period

	Balance at 1 April 2022	Incoming Resources	Resources Expended	Transfers	Balance at 31 March 2023
	£	£	£	£	£
Manchester City Council Hate Crime	-	20,000	(19,000)	6,600	7,600
Small Grants (see note 5 for funder breakdown)	39,083	12,300	(10,000)	-	41,383
Manchester City Council - CHEM	-	200,000	(20,010)	-	179,990
Department of Communities and Local Government	4,895	-	(4,895)	-	-
Eric Wright Charitable Foundation	-	192,600	(193,970)	1,400	30
Manchester City Council - Household Support Fund	-	270,000	(248,921)	-	21,079
GM Moving c/o Greater Sports	30,268	-	(22)	-	30,246
Real Change Manchester	14,346	24,766	(13,038)	-	26,074
Migrant Destitution Fund	16,294	93,959	(104,875)	-	5,378
Greater Manchester Older People's Network (formerly GMCVO):	33,888	5,600	(5,907)	5,115	38,676
Manchester City Council	163,604	579,000	(520,032)	-	222,572
GM Moving c/o Greater Sports - Moving Leadership	9,666	-	(9,666)	-	-
10GM	-	36,345	-	-	36,345
NHS Salford CCG - Older People Mental Health	-	83,000	(58,059)	-	24,941
Manchester Active (grant returned)	24,504	(3,000)	(21,302)	-	202
Greater Manchester Combined Authority - Older People	12,434	50,000	(34,717)	500	28,217
Manchester City Council Learning Disability Stocktake	13,953	-	(13,953)	-	-
Sport England	2,561	-	(2,573)	12	-
National Lottery Community Fund - RC North West Region	-	25,000	-	-	25,000
Manchester Homelessness Partnership:	-	-	-	-	-
The Booth Centre	(9,896)	51,028	(30,898)	-	10,234
StreetSupport	-	4,738	-	-	4,738
	<b>355,580</b>	<b>1,645,336</b>	<b>(1,311,838)</b>	<b>13,627</b>	<b>702,705</b>
General Fund	416,678	124,765	(284,132)	(13,627)	243,684
Total Funds	<b>772,258</b>	<b>1,770,101</b>	<b>(1,595,970)</b>	<b>-</b>	<b>946,389</b>

## Notes to the accounts for the year ended 31st March 2024

## 15. Analysis of charitable funds

## Analysis of movements in restricted funds

Name of unrestricted fund:	Description, nature and purpose of the fund
General Fund	Unrestricted funds less designated funds
Designated Funds	for future redundancy and closure costs
Name of restricted fund:	Description, nature and purpose of the fund
Manchester City Council - Hate Crime	Hate Crime Awareness grants for VCSE organisations to support activities promoting awareness of hatecrime and the importance of social cohesion
Small Grants (see note 5 for funder breakdown)	A number of small grants used to provide small grants to VCSE organisations during the COVID19 pandemic -e.g. for fixtures and fittings for food provider organisations, funds as part of the No Child Should Go Hungry programme
Grants Programmes: Manchester City Council - CHEM	Based on the model of Household Support Fund, a programme of grants to individuals and families via a network of VCSE referral partners to address the inequalities faced by those from minority ethnic and inclusion health groups
Young Manchester (Grants Programmes)	to deliver a programme of workshops and a small grants round to support the VCSE sector's response to the cost of living crisis to fund a part time paid worker for the Migrant Destitution Action Group grant from the GM Violence Reduction Unit to support the Manchester Peace Together Alliance, a collaborative of VCSE organisations working to reduce the impact of crime on young people in central Manchester to support local engagement with the GM Accord between the VCSE sector, GM Combined Authority and GM NHS
Oglesby Charitable Trust 10GM - Greater Manchester Combined Authority	part of the UK Shared Prosperity Funding, a grant to increase engagement with VCSE infrastructure (e.g. by increasing membership to fund activities supporting social enterprises and social entrepreneurs delivered via the Manchester Social Economy Alliance to fund small grants for VCSE organisations (e.g. for volunteer expenses) to administer a programme of small hardship grants for households fitting relevant criteria on receipt of referrals from local VCSE organisations
10GM - Accord Ecosystem	A contract to develop a programme around system leadership for partners working across Greater Manchester
10GM - UKSPF	A grant to cover Macc's administration costs for the Real Change Manchester Fund distributing grants to individuals via a network of VCSE referral partners
Manchester City Council - Social Economy Alliance	Funds to support Macc's administration costs for the Migrant Destitution Fund distributing grants to individuals via a network of VCSE referral partners
Eric Wright Charitable Foundation Manchester City Council - Household Support Fund	Funds to support facilitation and development of Greater Manchester Older People's Network (originally part of the GM Ambition for Ageing programme)
GM Moving c/o Greater Sports	final grant from GMCVO to support the GM Older People's Network as part of the GM Ambition for Ageing Programme
Real Change Manchester	to support the work of the GM Older People's Network
Migrant Destitution Fund	to support the work of the GM Older People's Network
Greater Manchester Older Peoples' Network:	to organise engagement workshops with local communities on health themes (e.g. healthy weight)
Greater Manchester Older People's Network (formerly GMCVO):	Funding received for the "Greater Manchester Older People's Network" with its aim to influence service design, policy and practice to improve the lives of older people living in Greater Manchester.
National Lottery Community Fund - GMOPN Greater Manchester Combined Authority - Ageing Well 10GM - Fairer Health for All	A contract to provide infrastructure services (capacity building, Volunteer Centre and voice and influence support) to VCSE organisations in Manchester
National Lottery Community Fund - RC North West Region	contract to provide a GM-wide programme of leadership development masterclasses and workshops with a range of partners promoting system leadership principles and practice among people working to increase participation in physical activities and sports
Manchester City Council	A grant to support development of a mental health focus in GM Older People's Network - funded by GM health and Social Care Partnership but routed through NHS Salford
Greater Sport System Leadership	A grant to support development of a mental health focus in GM Older People's Network - funded by GM health and Social Care Partnership but routed through NHS Salford
GMOPN Mental Health Project:	
NHS Greater Manchester ICB - GMOPN Mental Health	

# MANCHESTER ALLIANCE FOR COMMUNITY CARE

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Notes to the accounts for the year ended 31st March 2024

## 15. Analysis of charitable funds

### Analysis of movements in restricted funds

Name of restricted fund:	Description, nature and purpose of the fund
NHS Salford CCG - Older People Mental Health	A grant to support development of a mental health focus in GM Older People's Network - funded by GM health and Social Care Partnership but routed through NHS Salford
Manchester Active (grant returned)	Funding to support a development worker role and grants programme to increase engagement of VCSE organisations in supporting physical activities (e.g. walking sports, etc.)
Greater Manchester Combined Authority - Older People	A contract to administer and support the GM Older People's Equality Panel
Manchester Homeless Partnership: The Booth Centre	A grant to host a worker to support the running of Manchester Homelessness Partnership
StreetSupport	Surplus funds from StreetSupport were donated to Macc to be used by Manchester Homelessness Partnership (e.g. towards website costs)
Department of Communities and Local Government GM Moving c/o Greater Sports - Moving Leadership	Grant for a feasibility study into the acquisition of property To deliver masterclasses and discussions to build the development of system leadership approaches between public and VCSE organisations
Manchester City Council Learning Disability Stocktake Sport England	Funds to research support for people with learning disabilities To support skills sharing through volunteering in local communities

## 16. Analysis of net assets between funds

	Unrestricted funds	Designated funds	Restricted funds	Total 2024
	£	£	£	£
Tangible fixed assets	8	-	2,945	2,953
Cash at bank and in hand	327,578	7,780	460,770	796,128
Other net current assets/(liabilities)	(101,770)	-	21,202	(80,568)
<b>Total</b>	<b>225,816</b>	<b>7,780</b>	<b>484,917</b>	<b>718,513</b>

	Unrestricted funds	Designated funds	Restricted funds	Total 2023
	£	£	£	£
Tangible fixed assets	442	-	2,927	3,369
Cash at bank and in hand	317,547	-	523,874	841,421
Other net current assets/(liabilities)	(74,305)	-	175,904	101,599
<b>Total</b>	<b>243,684</b>	<b>-</b>	<b>702,705</b>	<b>946,389</b>

## 17. Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised on a transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at an amortised cost using the effective interest method.

## 18. Operating leases

The total of future minimum lease payments under non-cancellable operating leases are:

	Land and Buildings 2024 £	Land and Buildings 2023 £
Payable within one year	47,000	42,000
Payable between 2 and five years	117,500	117,500
	<b>164,500</b>	<b>159,500</b>

Lease payments recognised as expenses, including service charges, are £54,117 within rent.