



Jericho Road Project
Report and Unaudited Financial Statements
Year ended 31 December 2020
Registered Company Number: 07868116
Charity Number: 1145740

Jericho Road Project

Annual Report and unaudited financial statements for the year ended 31 December 2020

Contents

Page:

1	Chair's statement
3	Report of the Trustees
8	Independent examiner's report
9	Statement of financial activities
10	Balance sheet
11	Notes forming part of the financial statements

Trustees

Mrs AK Wainman (Chair)
Rev RM Clark (resigned 7 April 2020)
Mrs SP Clark
Rev KA Kent
Mrs S Mansfield (appointed 14 January 2021)
Mrs JM Pallett
Mrs EC Wright

Registered office

Flat 1A, Chestnut Grove, Nottingham, NG3 5AD

Company number

07868116

Charity registered number

1145740

Independent Examiner

Martin Jeffs, 21 Rockcliffe Grange, Mansfield, Notts. NG18 4YW

Bankers

CAF Bank, 25 Kings Hill Avenue, Kings Hill, West Mailing, ME19 4JQ

Jericho Road Project

Chair's statement

The Jericho Road Project is very grateful to all those who have funded and resourced the charity in many ways in this past year. For the charities, foundations and other funders who have awarded us grants, and churches, groups and individuals who have donated and resourced us financially and "in kind". Continuing the project this year has been especially challenging due to the covid-19 pandemic, but it was essential that we continued to be available to the women we work with.

I am delighted to be able to say that due to the support received and the incredible commitment of our staff, volunteers and trustees we were able to adapt to home working, develop alternative services, provide a covid safe Base and continue our outreach work to women in the community and in prison. As with many others we moved regular meetings online.

Our achievements

We engaged weekly with many women in the community through our "#ScriptYR" project, where our "MorethanFood" bags were distributed via local pharmacies. Our thanks to those pharmacies involved in embracing this new scheme.

We responded to the "Everybody In" government policy by supporting the housing of women released from prison to access housing and other support services, providing support through their period of residency, and working with them to obtain "move on" accommodation.

Our "reimagined" approach to our work enabled us to connect with women in new ways whilst we couldn't meet face to face. Recruiting a Project Manager with a strategic focus, on a short-term contract, just prior to the pandemic facilitated the needed changes to navigate the pandemic period.

We accessed funding available to support charities during the pandemic. This enabled us to expand our staff team and recruit 2 temporary support staff and one Bookkeeper/Administrator to a permanent post. In this competitive environment for securing funding our annual income slightly increased to a highest ever level.

In another landmark step for the project at the end of the year we were delighted to be accepted into a housing partnership by Green Pastures to buy a property; enabling us to provide housing and support for a number of women in future.

Jericho Road Project also appointed our first President, our founder the Reverend Richard Clark. Richard stepped down as trustee in 2020 after years of tireless commitment. Our grateful thanks to him for all the years of service and for continuing to support and inspire us as our President and Safeguarding advisor.

We are grateful too for the support of our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

St Andrew's Church, with the kind permission of the vicar, continues to provide us with a Base for our work in the vice area of Nottingham for which we thank them.

Jericho Road Project

Chair's statement (*continued*)

We are very appreciative of all the support received from various funders throughout the year who included:

Allen Lane Foundation
ARM Trust
Boots Charitable Trust
Church Welfare Association
Ecclesiastical Insurance - Movement for Good Awards
Little Company of Mary
Maurice and Hilda Laing Charitable Trust 2019/20
NET Coronavirus Appeal Programme
Noel Buxton Trust
Nottinghamshire Police and Crime Commissioner - Community Safety Fund 2020/21
Souter Charitable Trust
Tesco Bags of Help COVID-19 Communities Fund
The National Lottery Reaching Communities Fund – Coronavirus Community Support Fund
The Sage Trust
Thomas Farr Charity

Conclusion

We have navigated a challenging year very successfully by the grace of God and with the support of many. We are grateful to have been able to adapt and engage with the women we work with in a range of different ways. While recognising that there were also many things, we were not able to do, we have developed and expanded our work in ways some of which we will seek to establish and grow and develop in future. None of this would have been possible without the dedication and commitment of our wonderful team of staff and the loyal support of volunteers. My grateful thanks to them all and to Jericho Road's very committed team of trustees for their enthusiasm, generous support, advice and expertise.

We look forward to the future with hope as we seek ways to out-work our vision "to bring hope and restoration to those affected by the sex industry in Nottinghamshire".



Allison Kay Wainman (Mrs)
Chair

8 April 2021

Jericho Road Project

Report of the Trustees for the year ended 31 December 2020

The Trustees who are also directors of the charity for the purposes of the Companies Act present their annual report together with the financial statements for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the charities governing document, the Charities Act 2011 and Accounting and reporting by charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014 (as amended by update bulletin 2 published on 5 October 2019).

Reference and administrative information

The charitable company is limited by guarantee not having a share capital. It was incorporated on 1 December 2011, based at its registered office at Flat 1A, Chestnut Grove, Nottingham and is registered with the Charity Commission, registration number 1145740.

The Trustees and principal address of the charity are listed on the contents page. Particulars of the charity's professional advisors are also set out within the contents page.

Structure, governance and management

Governing document

Jericho Road Project is a charitable company and is also registered as a charity. The company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association.

Governing body

The charity's Trustees are set out on the contents page. The Trustees also constitute the Board of Directors who accept overall responsibility for operational, financial and constitutional matters.

Recruitment and training of Trustees

The trustees of Jericho Road Project, who are also directors for the purposes of company law, who served during the year were:

Mrs AK Wainman (Chair)
Rev RM Clark (resigned 7 April 2020)
Mrs SP Clark
Rev KA Kent
Mrs S Mansfield (appointed 14 January 2021)
Mrs JM Pallett
Mrs EC Wright

Trustees are appointed as and when seems fit according to the needs of the charity.

Jericho Road Project

Report of the Trustees for the year ended 31 December 2020 (*continued*)

New Trustees would already be aware of the practical work of the charity and are supplied with a 'New Trustee Pack' with information including:

- The obligations of Trustee membership;
- Jericho Road Project's Memorandum & Articles of Association, Mission and Values and Business plan;
- Most recent Annual Report and Accounts and Fundraising Strategy.

The Board of Trustees, as the company's directors, are legally responsible for the overall management and control of the charity and meet at least eight times a year.

The day to day running of the charity is delegated to the staff team.

Risk management

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:

- Formal agendas for all Board and Committee activity;
- Strategic planning, budgeting, and accounting;
- Formal written policies;
- Clear authorisation and appraisal levels; and
- Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

Objectives

The objects for which the charity is established are:

- (a) To advance the Christian faith in accordance with the Statement of Faith for the benefit of the public in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (b) To aid persons who are in need by reason of their involvement in the sex industry and/or drugs abuse and/or homelessness or those who are at risk of becoming involved as such in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (c) To relieve poverty amongst sex industry workers and their dependants in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit by providing education and advice on health, housing and financial issues.
- (d) To advance education and awareness of the condition and needs of sex industry workers.

Our aims fully reflect the objectives for which the charity was established.

Jericho Road Project

Report of the Trustees for the year ended 31 December 2020 (*continued*)

Objectives for the year

During 2020 we planned to:

- Develop the staff team by recruiting for a new Project Manager, Off-Street Co-ordinator, and Bookkeeper.
- Expand the Prison Visiting and Resettlement project by increasing the frequency of prison visits and recruiting more volunteers.
- Review the drop-in service to ensure that it was meeting the needs of the women we serve as fully as possible.
- Explore opportunities for developing supported housing provision.

The changes brought about by the coronavirus pandemic required that we adapt, from March 2020 we focused on the following:

- Providing essentials for women during national restrictions, while we were unable to provide face-to-face support.
- Responding to the need for suitable accommodation for homeless women, especially women leaving prison.
- Providing Prison support.
- Adapting our services so that we could continue to support service users whilst face-to-face interaction was limited through technological means and letter writing.
- Providing one to one support in person as permitted by regulation.
- Recruiting a Project Manager, Support Staff, a Bookkeeper/Administrator.
- Exploring our longer-term housing and support options.
- Maintaining contact with our supporters and volunteers via social media.

Principle activities, achievements and performance of the year

During 2020 we were able to support 113 individual women (129 in 2019).

At the start of 2020 we were operating regular outreaches to street workers, fortnightly visits to prisons (primarily HMP Foston Hall in Derbyshire), visits to women working in off-street settings such as brothels and massage parlours, a drop-in and befriending programme. National lockdown in March 2020 prompted significant changes in the way we were able to operate.

Jericho Road Project

Report of the Trustees for the year ended 31 December 2020 (*continued*)

Principle activities, achievements and performance of the year(continued)

The staff team worked hard to find ways to continue to offer support to women remotely: We carried out the following:

- **The #scriptYR project**, run in partnership with local pharmacies to distribute parcels of food, toiletries and other essentials to vulnerable women. We were able to connect with more than **50 women**. Often supplying 38 bags per week.
- **Street Outreach** – was initially suspended but from summer 2020 we were able to restart outreaches in the vice area with our van. We met **44 individual women** on outreach in 2020.
- **Drop-in** – adapted to provide one-to-one appointments. We are now having appointment-only, one-to-one meetings in a Covid-secure environment. The advantage of using an appointment system is that the team can focus on **one person at a time**, it creates structure and purpose for each meeting.
- **Prison** - At the start of 2020 we were able to increase our visits to prison from monthly to fortnightly; however as soon as the first national lockdown began, we were unable to visit prisons and they have not yet re-opened to visitors. However, through writing letters, phone calls, video links and supporting women when they have left prison, we have still been able to maintain contact and offer help to **55 different women**. For those women who are close to finishing their sentence, video links have enabled our Prison Visiting and Resettlement Worker to talk through the options and look into applying for accommodation ahead of their release date.
- **Supported Housing** - Since 1st March 2020 we have supported **14 women** to find accommodation after leaving prison. And provided support to help them remain in their new home.
- **Befriending** – *face-to-face meetings have been limited, but our Befriending Worker has worked to maintain contact with as many women as possible via phone calls, texts, cards and letters. 43 women have received support in 2020.*

Other activities

- We developed a partnership with **Green Pastures** to provide supported housing, initially one house for 3 women, which we will progress in 2021
- Our Volunteer Manager maintained regular contact with our **volunteer and supporters** through newsletters and social media. We also updated our website

Reserves and financial review

The Trustees have determined that the appropriate level of free reserves which are not invested in tangible fixed assets should be equivalent to three months of the charity's average unrestricted expenditure, which is approximately £6,800.

At 31 December 2020, total reserves amounted to £108,377 (2019 - £87,676), free (unrestricted) reserves amounted to £66,732 (2019 - £53,648) and restricted reserves amounted to £41,645 (2019 - £34,028).

Jericho Road Project

Report of the Trustees for the year ended 31 December 2020 (*continued*)

Investment policy

The Trustees have the power to invest in such assets as they see fit and the charity has a policy of keeping any surplus liquid funds in short term deposits which can be accessed readily should the need arise.

Future plans

- To develop our housing options including the partnership with Green Pastures. The aim is to buy a house for 3 women in 2021. This also requires us to recruit a permanent support worker.
- To further develop our resettlement work with women in prison with early intervention while they are in prison, developing "through the gate" support into resettlement, recovery and access to other support as needed.
- Explore, evaluate and develop our Off-street work which has not taken place for over 12 months.
- Recruit a Permanent Project Manager.
- Recruit 2 new trustees.
- Transfer our Charitable Status from a Charitable Company to a CIO.

Public Benefit Statement

The Trustees have considered this matter, in conjunction with the guidance contained in the Charity Commission's general guidance on public benefit, and have concluded:

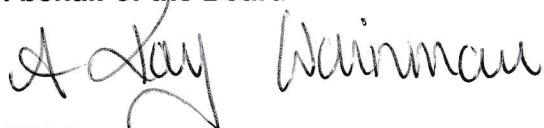
- That the aims of the organisation continue to be charitable;
- That the aims and work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need;
- That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay; and
- That there is no detriment or harm arising from the aims or activities.

Tax Status

Jericho Road Project is a registered charity and is exempt from Corporation Tax and Income Tax.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

On behalf of the Board



AK Wainman
Chair
8 April 2021

Independent examiner's report to the members of Jericho Trust Project

I report on the accounts of Jericho Road Project for the year ended 31 December 2020, which are set out on pages 9 to 15.

Respective responsibilities of trustees and examiner

As the charity trustees of the company (and also directors of the company for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the companies act 2006 (the 2006 act).

Having satisfied myself that the charity is not subject to audit under part 16 of the 2006 act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

I have no concerns and have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Martin Jeffs
21 Rockcliffe Grange
Mansfield
Notts.
NG18 4YW

8 April 2021

Jericho Road Project

Statement of financial activities (incorporating an income and expenditure account) for the year ended 31 December 2020

Income and endowments from:	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	2020 £	2019 £
- Donations and legacies	2	89,755	-	95,021	184,776	158,527
- Investments	3	152	-	-	152	376
Total Income and endowments		89,907	-	95,021	184,928	158,903
Expenditure on:						
Raising funds	6	446	-	-	446	498
Charitable activities	6	74,737	2,030	87,014	163,781	123,442
Total expenditure		75,183	2,030	87,014	164,227	123,940
Net income		14,724	(2,030)	8,007	20,701	34,963
Transfers between funds		(9,109)	9,499	(390)	-	-
Net movement in funds		5,615	7,469	7,617	20,701	34,963
Reconciliation of funds:						
Total funds at 1 January 2020	10	42,496	11,152	34,028	87,676	52,713
Total funds at 31 December 2020	10	48,111	18,621	41,645	108,377	87,676

All of the above results are derived from continuing activities. All gains and losses recognised in the year are included above.

The notes on pages 11 to 15 form part of these financial statements.

Jericho Road Project

Balance sheet at 31 December 2020

	Note	2020	2019
		£	£
Current assets			
Cash at bank and in hand		108,852	87,676
		<hr/>	<hr/>
		108,852	87,676
Creditors: amounts falling due within one year	8	(475)	(-)
		<hr/>	<hr/>
Net current assets		108,377	87,676
		<hr/>	<hr/>
Total assets less current liabilities		108,377	87,676
		<hr/>	<hr/>
Charity Funds			
Unrestricted	10	48,111	42,496
Unrestricted – designated	10	18,621	11,152
Restricted	10	41,645	34,028
		<hr/>	<hr/>
Total charity funds		108,377	87,676
		<hr/>	<hr/>

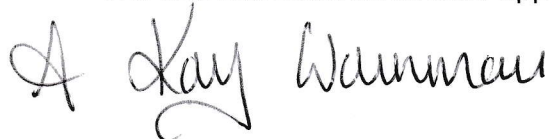
For the year ending 31 December 2020 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to the accounting records and the preparation of accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Board on xxxxx 2021 and signed on its behalf by



AK Wainman
Chair
Registration number: 07868116



SP Clark
Treasurer

The notes on pages 11 to 15 form part of these financial statements.

Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020

1 Accounting policies

General information and basis of preparation.

Jericho Road Project is a charitable Company limited by guarantee in England. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is given in the charity information within the contents of these financial statements. The nature of the charity's operations and principal activities are that of residential care activities for the elderly and disabled.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 5 October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Income and expenditure account

The Statement of Financial Activities on page 9 discloses the identical information as that of the Income and Expenditure account and as such no Income and Expenditure account has been prepared.

Income recognition

All incoming resources including income received under contract or where entitlement to grant funding is subject to specific performance conditions are recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty, the amount can be measured with sufficient reliability and it is probable that the income will be received. Income is deferred when performance related grants are received in advance of the time period or expenditure to which they relate occurring.

Donations and gifts receivable for the general purposes of the charity are recognised where there is entitlement, the amount can be measured with sufficient reliability and it is probable that the amount will be received.

Donations for purposes restricted by the wishes of the donor are taken to restricted funds.

Investment income and other income are recognised on a receivable basis.

Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020 (continued)

1 Accounting policies (continued)

Expenditure recognition

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. Is it categorised under the following headings:

- Costs of generating funds are those costs incurred in attracting voluntary income.
- Charitable activities include expenditure associated with the running of the charity's operations and include both the direct costs, support costs relating to those activities and governance costs which are those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements. Grant payments are recognised when a constructive obligation arises that results in the payment being unavoidable.

Value Added Tax

As the charitable company is unable to reclaim Value Added Tax, all expenditure in these financial statements is inclusive of Value Added Tax.

Funds

Unrestricted funds consist of funds which the charity may use for general purposes at the Trustees' discretion.

Restricted funds represent income contributions which are allocated to a particular purpose in accordance with the donor's wishes.

Designated funds form part of the charity's unrestricted funds which have been set aside by trustees for a particular purpose.

Debtors and creditors receivable/ payable within one year.

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a company for UK corporation tax purposes.

2 Donations and legacies

	Unrestricted funds	Restricted funds	2020	2019
	£	£	£	£
Grants and donations	42,196	83,771	125,967	109,466
Donated facilities and services	47,559	-	47,559	26,561
General grants from government	-	11,250	11,250	22,500
	<hr/>	<hr/>	<hr/>	<hr/>
	89,755	95,021	184,776	158,257
	<hr/>	<hr/>	<hr/>	<hr/>

Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020
(continued)

3 Investment income

	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Bank interest	152	-	152	376
	<u>152</u>	<u>-</u>	<u>152</u>	<u>376</u>

4 Donated facilities and services

	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Seconded staff	28,626	-	28,626	8,400
Use of property	8,010	-	8,010	7,870
Other	10,923	-	10,923	10,291
	<u>47,559</u>	<u>-</u>	<u>47,559</u>	<u>26,561</u>

These donations are recognised at fair value on receipt.

5 General grants from government

	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Nottinghamshire Police & Crime Commissioner Community Safety Fund	-	11,250	11,250	22,500
	<u>-</u>	<u>11,250</u>	<u>11,250</u>	<u>22,500</u>

6 Expenditure

	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Raising funds				
- Advertising and marketing	446	-	446	498
Charitable activities	76,767	87,014	163,781	123,442
	<u>77,213</u>	<u>87,014</u>	<u>164,227</u>	<u>123,940</u>

Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020 (continued)

7 Staff costs

The average number of employees during the year was 5 (2019 – 6). There are no employees who received total employee benefits of more than £60,000.

	2020 £	2019 £
Salaries	62,405	67,418
Pension cost	3,883	4,093
	<u>66,288</u>	<u>71,511</u>

8 Creditors: amounts falling due within one year

	2020 £	2019 £
Trade creditors	-	-
Accruals and deferred income	475	-
	<u>475</u>	<u>-</u>

9 Accumulated funds

Net assets of the charity's funds

	Fixed assets £	Net current Assets £	Total £
Restricted funds	-	41,645	41,645
Unrestricted funds – general	-	48,111	48,111
– designated	-	18,621	18,621
	<u>-</u>	<u>108,377</u>	<u>108,377</u>

Further details of restricted funds of £41,645 (2019 - £34,028) and designated funds of £18,621 (2019 - £11,152) are available from the charity by writing to the registered office.

Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020
(continued)

10 Fund reconciliation

Unrestricted funds

	Balance at 1 Jan 2020 £	Income £	Expenditure £	Transfers £	Gains / (losses) £	Balance at 31 Dec 2020 £
Unrestricted	42,496	89,907	(75,183)	(9,109)	-	48,111
Designated	11,152	-	(2,030)	9,499	-	18,621
	53,648	89,907	(77,213)	390	-	66,732

Restricted funds

	Balance at 1 Jan 2020 £	Income £	Expenditure £	Transfers £	Gains / (losses) £	Balance at 31 Dec 2020 £
Restricted	34,028	95,021	(87,104)	(390)	-	41,645
	34,028	95,021	(87,104)	(390)	-	41,645