

# JERICHO ROAD PROJECT

England & Wales · Charity number 1145740

## Details

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**Status** Registered

**Legal form** CIO

**Registered** 2012-02-02

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** 1a Chestnut Grove  
Nottingham  
NG3 5AD

**Phone** 01158453691

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**Website** [www.jerichoroad.org.uk](http://www.jerichoroad.org.uk)

## Activities

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**Objects:** I. TO ADVANCE THE CHRISTIAN FAITH IN ACCORDANCE WITH THE STATEMENT OF FAITH FOR THE BENEFIT OF THE PUBLIC IN THE CITY OF NOTTINGHAM AND IN SUCH OTHER PARTS OF THE UNITED KINGDOM OR THE WORLD AS THE DIRECTORS OF THE CHARITY MAY FROM TIME TO TIME THINK FIT.II. TO AID PERSONS WHO ARE IN NEED BY REASON OF THEIR INVOLVEMENT IN THE SEX INDUSTRY AND/OR DRUG ABUSE AND/OR HOMELESSNESS OR THOSE WHO ARE AT RISK OF BECOMING INVOLVED IN SUCH IN THE CITY OF NOTTINGHAM AND IN SUCH PARTS OF THE UNITED KINGDOM OR THE WORLD AS THE DIRECTORS OF THE CHARITY MAY FROM TIME TO TIME THINK FIT.III. TO RELIEVE POVERTY AMONGST SEX INDUSTRY WORKERS AND THEIR DEPENDANTS IN THE CITY OF NOTTINGHAM AND IN SUCH OTHER PARTS OF THE UNITED KINGDOM OR THE WORLD AS THE DIRECTORS OF THE CHARITY MAY FROM TIME TO TIME THINK FIT BY PROVIDING EDUCATION AND ADVICE ON HEALTH, HOUSING AND FINANCIAL ISSUES. IV. TO ADVANCE EDUCATION AND AWARENESS OF THE CONDITION AND NEEDS OF SEX INDUSTRY WORKERS.

**Activities:** The Jericho Road Project works with women affected by the sex industry in the city of Nottingham.

## Classification

- **How:** Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty, Accommodation/housing, Religious Activities
- **Who:** Other Defined Groups

## Geography

- Derbyshire
- Leicestershire
- Nottingham City
- Nottinghamshire

## Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£192,052	£151,226	-	-
2023-12-31	£127,389	£135,529	-	-
2022-12-31	£100,152	£113,981	-	-
2021-12-31	£163,084	£151,688	-	-
2020-12-31	£184,928	£164,227	-	-

## Trustees

Name	Role	Appointed
<b>KAY WAINMAN</b>	Chair	2012-02-02
Claire Williams		2025-11-13
EMYR HUW DAVIES		2024-04-11
Lorna Carlin		2025-11-13
SUSAN PATRICIA CLARK		2012-01-11

**JERICO ROAD PROJECT**

England & Wales - Charity number 1145740

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# Accounts

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**Jericho Road Project**  
(Registered charity, number 1145740)  
**Financial statements**  
**for the year ended 31 December 2024**

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**Jericho Road Project  
Trustees' annual report  
for the year ended 31 December 2024**

**Full name** Jericho Road Project

**Registered charity number** 1145740

**Organisation type** Charitable incorporated organisation

**Principal address**

Flat 1A Chestnut Grove, Nottingham, NG3 5AD

**Trustees**

Kay Wainman, Chair

Sue Clark, Treasurer

Tina Leonardi

Andrea Shea

Huw Davies, since 11/04/24

Rev Kate Kent, until 18/12/24

**Independent examiner**

John O'Brien, employee of Community Accounting Plus, Units 1 & 2 North West, 41 Talbot Street, Nottingham, NG1 5GL

**Governance and management**

The CIO is operated under the rules of its constitution registered with the Charity Commission on 19th December 2022. Until 19th December 2022, the charity was a Charitable Company Limited by Guarantee with Registered Company Number: 07868116.

Trustees are appointed as and when seems fit according to the needs of the charity and in accordance with the constitution of the CIO.

New Trustees would already be aware of the practical work of the charity and are supplied with a 'New Trustee Pack' with information including:

- The obligations of Trustee membership;
- Jericho Road Project's Constitution, Mission and Values and Business plan; and
- Most recent Annual Report and Accounts and Fundraising Strategy.

The Board of Trustees are legally responsible for the overall management and control of the charity and meet at least eight times a year.

The day to day running of the charity is delegated to the staff team.

## **Jericho Road Project**

### **Objectives**

The objects for which the charity is established are:

- a) To advance the Christian faith in accordance with the Statement of Faith for the benefit of the public in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- b) To aid persons who are in need by reason of their involvement in the sex industry and/or drugs abuse and/or homelessness or those who are at risk of becoming involved as such in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- c) To relieve poverty amongst sex industry workers and their dependants in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit by providing education and advice on health, housing and financial issues.
- d) To advance education and awareness of the condition and needs of sex industry workers.

Our aims fully reflect the objectives for which the charity was established.

### **Public benefit statement**

The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit, 'Charities and Public Benefit'.

### **Risk management**

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:

- Formal agendas for all Board and Committee activity:
- Strategic planning, budgeting, and accounting:
- Formal written policies:
- Corporate Risk Statement and Risk Assessment processes
- Clear authorisation and appraisal levels: and
- Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

## **Jericho Road Project**

### **Safeguarding Statement**

We are committed to continuing to develop and embed safeguarding into our culture at JRP. The vulnerability of the people we support means much of our work encompasses safeguarding. This year we've been focussing on two areas that we hope will help inform our practice, develop our culture and improve outcomes for our service users.

Our record keeping system, Lamplight, offers a safeguarding module which we have introduced into our practice. It enables co-ordinated working, easier management of cases, and a robust approach to recording, reviewing and acting on safeguarding concerns. Alongside this, we've revised and updated our safeguarding policies and procedures and risk assessments.

We have also developed Safeguarding Adults Awareness training for all our volunteers, which includes the recommended content set by the Nottinghamshire Safeguarding Adults Board (NSAB)/Nottingham City Safeguarding Adults Board (NCSAB). Further to the minimum standards set by the NSAB/NCSAB, our training course covers topics such as trauma-informed care and empowering our service users.

Care of staff is important; training needs to be robust and always up to date; procedures need to be understood and adhered to; reporting needs to be clear and effective. A very open and positive relationship with other agencies has been a very great help.

The board are highly supportive of the staff in the challenges they face. Our Safeguarding Lead offers support and expertise to staff as well as having oversight of every Safeguarding Concern recorded on Lamplight – offering guidance and support, where appropriate.

In 2024, 25 separate Safeguarding Concerns were identified and recorded.

### **Chair's statement**

The Jericho Road Project is very pleased to report another year of both development and consolidation as our staff and volunteer teams have grown and the recent recruitment of a Volunteer Manager has helped us invest in volunteer recruitment and support.

With the growth of our staff team and the increasing costs around delivering services the support of our funders, charities, local groups, churches and individuals is even more vital.

We are once again very grateful to all those whose generous support enables us to report a successful year engaging with some of our City's most marginalised people across all our activities.

## **Jericho Road Project**

### **Our achievements**

We were delighted to welcome a new trustee, Huw Davies, who has volunteered with the project for some time. We are grateful for his contribution to our organisational management as he supports our policies and procedures particularly around Health and Safety.

We were sorry that Pastor Kate Kent stepped down as a trustee at the end of 2024 and are grateful for all she contributed as she served as a trustee for several years and for her continued support. Our grateful thanks to her.

We also successfully recruited to our staff team and welcomed the addition of a Volunteer and Social Media Manager and her impact on our volunteer team through recruitment, training and reviews and in further developing our social media presence.

We were very sorry to say goodbye to our Project Manager (job share) and longstanding staff member, Sharon Brooks in 2024. Sharon has made a significant contribution to the work of Jericho Road Project over many years, her faith and commitment to the women we work with has been unwavering and inspiring to the whole team and beyond. Our very grateful thanks to Sharon.

We held another very successful volunteer event in January and are grateful for the generous support of Cornerstone Church in providing a wonderful venue for this. With a dispersed and diverse volunteer team we value the opportunity to have time together as a team to celebrate, share and learn.

Our fundraising work continues through our experienced fundraising contractors who work with our internal fundraisers. While applying to funders already known to us we have successfully added some new funders to our funding support. In addition to funding applications we ran our own fundraising campaign and have received many generous donations from groups and individuals. We continue to seek to further invest in our outreach work with the purchase of a new minibus, fundraising activities have been taking place and will continue.

Our working relationship with Trinity Church and support of their Compassion work continues and we are grateful for the base we occupy through the kind permission of the vicar. The location in the vice area is invaluable and the continuity of our presence there is a great asset in establishing relationships and connections with the women we work with. We are able to offer services at our base, a familiar, warm, safe and welcome space in an area known to the women.

We continue to engage strongly with statutory and voluntary sector partners and agencies across the city, including the Police, housing and probation services; together with local churches and Christian groups including through Christian Action Network Nottingham.

## Jericho Road Project

Following a period of staff training we successfully introduced the Kintsugi Hope course at our base for women in the community and continued our "Create: New Beginnings" course for women in prison. Our opportunities to engage with women in prison continue to grow and we have been developing our 'through the gate' service in order to enable women to receive the range of support they need to successfully transition to community living.

Jericho Road Project's staff and volunteer team continue to demonstrate their commitment to delivering our vision and mission, "Showing Jesus' love and hope to those affected by the sex industry in Nottinghamshire". We are grateful for all their considerable hard work.

Jericho Road Project continues to receive the generous support of our founder and President, the Reverend Richard Clark, who is also Safeguarding lead/advisor to the Board. We continue to be grateful for the strong leadership and expertise he provides in this critical area.

And our thanks also to our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

I am very pleased to offer my thanks to Jericho Road Project's trustees who have generously offered time, skill, and expertise throughout the year. We are also grateful for the other specialist skills and expertise offered to the board, particularly in the area of accountancy and financial management. The Board are committed to our rolling review programme for our policies and procedures; and are grateful for the external expert advice and assistance we have received.

We are most grateful for all the support received from various funders throughout the year including:

- Laing Family Trust
- Albert Hunt Foundation
- Garfield Weston
- The Anchor Foundation
- Archer Trust
- Church Welfare Association
- The Benefact Trust
- Weavers Company
- Jones 1986
- Acts 435
- Thomas Farr
- The Souter Charitable Trust
- The 29th May 1961 Charitable Trust
- Evenlode
- Nottinghamshire PCC Hidden Harms grant
- Nottinghamshire PCC Make Notts Safe grant

\*\* Some funders wished to remain anonymous.

# Jericho Road Project

## Conclusion

As we look ahead to 2025, which is 25 years of Jericho Road Project since being founded in 2000; we are pleased to be committed to continue, by the grace of God, as a Christian urban mission seeking at all times “to bring hope and restoration to those affected by the sex industry in Nottinghamshire”

## Our objectives for 2024

- Further develop and strengthen our fundraising strategy, policy and processes
- Recruit to our vacant Volunteer and Social Media Manager post
- Develop our marketing, promotions and social media presence
- Recruit 1 x new trustee to our trustee team
- Acquire a new outreach van
- Continue to develop our Prison and Befriending work including the Create: New Beginnings programme
- Grow our volunteer base as appropriate
- Develop the operations from our base including running the Kintsugi Hope course - to be piloted
- Develop a housing and housing related support presence including with Green Pastures
- Review our off street work options
- Review our options regarding developments/improvements to our base
- Review and recruit to the senior staff structure within the organisation
- Develop partnership working with other agencies and networks including local churches

## Principle activities, achievements and performance of the year

- New staff being recruited and embedding – Volunteer & Social Media Manager appointed who is also a Support Worker and Fundraising Administrator
- Recruitment of a new trustee
- Strong recruitment and training of volunteers, including safeguarding training
- Seeing growth in our Prison and Resettlement activities – running two Create New Beginnings courses, an increase bible studies, and prison pick-ups (sometimes working in partnership with the police)
- Further development of qualitative work with individuals in prison visiting and in resettlement services
- Growth in our outreach work - frequency of outreaches and volunteer base
- Further developing the use of our drop - in facility
- Partnership with Trinity Church Home Space and initiatives for vulnerable women/people
- Successful JRP Annual Conference in January attended by volunteers and other supporters
- Running two Kintsugi Hope Wellbeing Courses at our base
- Further development of fundraising activities and embedding of 2 external Fundraisers
- Increasing networking with local churches and other organisations, including visiting 8 churches to promote our work

## Jericho Road Project

### Principle activities, achievements and performance of the year

Throughout the year we engaged with a total of 94 individual women.

- **Street Outreach** – we were pleased to increase our number of volunteer teams for outreach and thus the frequency of our outreach sessions this year. Enabling us to connect with 45 individual street sex workers.
- **Individual Support and Drop in** – We increased our drop-in sessions to two regular sessions per week and there has been an increase in individual support and supporting service users in the community. We ran two Kintsugi Hope Wellbeing Groups at our base for service users (12 week courses)
- **Prison and Resettlement** – We have been able to support 57 women across prison visiting and/or resettlement individuals with regular visits to 1 prison. The most regular visiting takes place at HMP Foston Hall in Derbyshire. We are providing essential support for women who may be homeless upon release and due to their complex needs may struggle with reintroduction into the community context. 23 women were supported into resettlement upon prison release. Two further Create New Beginnings 10 week courses took place this year. Attracting a very positive response from the women attending. 12 Prison pickups.
- **Befriending** – Our Befriending work has continued consistently and proactively with regular individual contact with 12 women in person and by phone, text, other means of contact.

### Statistics Report 1st January 2024 - 31st December 2024 Totals

	2023	2024
<b>Total Number of different women contacted across project</b>	<b>99</b>	<b>94</b>
<b>Prison Visiting and Resettlement</b>		
Number of different women contacted (PV&R)	49	57
Letters/cards/parcels sent	79	91
Number of different women supported upon release/resettlement	28	23
<b>Befriending</b>		
Number of different women supported	23	12
Contact in person (e.g. dropping off essentials)	46	54
Number of phone calls/texts (letters in brackets)	158 (10)	(86) 1
<b>Outreach</b>		
Number of different women seen	51	45
Number of outreach sessions	65	81
On foot outreaches	29	5
Total number of Outreach contacts	260	211

## Jericho Road Project

	2023	2024
<b>One-to-one appointments/individual support</b>		
Number of different women	22	24
Number of appointments made	23*	0
Number of appointments attended	4	4
Number of face-to-face contacts (individual support)**	N/A	49
Number of phone calls/texts	97	137 (3)
<b>Drop-in</b>		
Number of different women attended	9	12
Number of sessions***		57
Number of women attended	21	30
<b>Create New Beginnings ****</b>		
Number of different known women attending		6
Number of Create New Beginnings Sessions		11
Number of known women attending		23
<b>Bible Studies</b>		
Number of different known women attending		19
Number of Bible study sessions		40
Number of known women attending		173
<b>Kintsugi Hope</b>		
Number of different women attending		4
Number of Kintsugi Hope Sessions		18
Number of women attending		26
<b>Other stats:</b>		
Essentials bags given out	54	24
Clothes given out	142	153
Personal Safety Alarms given out		18
Food/Drink given out (e.g. flapjacks, hot chocolate, etc.)		271
Referrals out	52	55
Referrals in	26	53

## Jericho Road Project

*\*We reopened drop-in and so we referred women to drop-in more than invite them for a 121 appointment – hence the reduction*

*\*\*In 2024, 121 appointments became individual contact in person (face-to-face contact) rather than appointment*

*\*\*\*We started recording the number of drop-in sessions hosted in April 2024, even if no women attended*

*\*\*\*\*Create: New Beginnings and Kintsugi Hope were new programmes introduced in 202*

### Donations and Services in Kind

<b>Donation or Service</b>	<b>Detail</b>	<b>Amount</b>
Seconded Staff	Professional Time @ £35 an hour for Chair and HR, and Staff Rate @ £12.60 for Treasurer	£55,450
Use of Property	Rent Free Premises @ £700 per month and free use of Church Rooms for Meetings	£9,150
Other	Total Volunteer Hours @ National Living Wage, Trustees' Hours, Donated items including Mileage and Treasurer's Expenses	£20,750
<b>Total</b>		<b>£85,350</b>

### The charity's policy on reserves

The Trustees have determined that the appropriate level of free reserves which are not invested in tangible fixed assets should be equivalent to three months of the charity's average unrestricted expenditure plus possible Staff Redundancy and some Notice Period pay, which is approximately £58,200.

At 31 December 2024, total reserves amounted to £140,977 (2023 - £100,151), free (unrestricted) reserves amounted to £100,710 (2023 - £93,271) and restricted reserves amounted to £40,267 (2023 - £6,880).

## Jericho Road Project

### Future plans

#### Our objectives for 2025

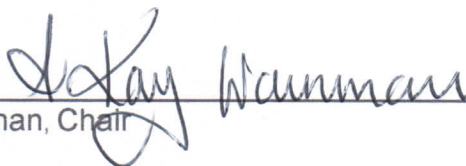
- Further develop and strengthen our fundraising strategy, policy and processes including the recruitment of a Fundraising Coordinate to our staff team
- Add further staff resource to our Prison Visiting and Resettlement work
- Develop our marketing, promotions and social media presence
- Recruit 2 x new trustees
- Acquire a new outreach van
- Continue to develop our Prison Work including the Create: New Beginnings programme and running more bible studies
- Befriending and Community Support – Explore and develop new ways of connecting with the women we support
- Develop our Prison Pick-up service
- Review our Off Street work options
- Further develop and strengthen trauma-informed practice including staff and volunteer training
- Grow our volunteer base across all areas
- Develop the operations from our base including running the Kintsugi Hope course
- Continue to develop partnership working with other agencies and networks including local churches
- Train volunteers to become JRP Ambassadors to promote our work in churches and other organisations
- Continue to invest in staff and volunteer training so we can ensure a professional, compassionate and trauma-informed service
- Diversify our income streams - explore further ways for JRP to generate income, such as offering training courses to other organisations, selling merchandise or setting up a social enterprise
- Celebrate our 25-year anniversary including through our January conference and a thanksgiving event

Work will continue on monitoring and further developing our Risk and Reliance framework.

Signed on behalf of the charity's Board of Trustees:

Signed \_\_\_\_\_

Kay Wainman, Chair



Date \_\_\_\_\_

24/6 2025

**Independent examiner's report to the trustees of  
Jericho Road Project  
for the year ended 31 December 2024**

I report to the trustees on my examination of the accounts of Jericho Road Project (the charity) for the year ended 31 December 2024.

**Responsibilities and basis of report**

As the trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').


I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed  Date 27/06/25  
John O'Brien MSc, FAIA, FCIE  
Employee of Community Accounting Plus

**Jericho Road Project  
Receipts & payments account  
for the year ended 31 December 2024**

2023			2024
Total		Unrestricted	Restricted
Funds		Funds	Funds
£	Note	£	£
			Total
			Funds
			£
	<b>Receipts</b>		
22185	Donations regular	21632	-
6544	Donations one off	26721	60
81052	Grants	11910	112125
13927	Fundraising	10957	3577
1507	Interest	2458	-
2132	Gift aid	2600	-
42	Sundry income	12	-
<u>127389</u>	<b>Total receipts</b>	<u>76290</u>	<u>115762</u>
	<b>Payments</b>		
9363	Activities	5181	4011
8733	Administration	4112	4257
7628	Premises maintenance	5688	2393
106800	Salaries	50829	70773
1749	Staff costs	2373	526
1256	Volunteer costs	668	415
<u>135529</u>	<b>Total payments</b>	<u>68851</u>	<u>82375</u>
(8140)	<b>Net receipts/(payments)</b>	7439	33387
108291	Cash funds at start of this period	93271	6880
<u>100151</u>	<b>Cash funds at end of this period</b>	<u>100710</u>	<u>40267</u>
			<u>140977</u>

**Jericho Road Project  
Statement of assets and liabilities  
at 31 December 2024**

2023			2024
£	<b>Cash assets</b>	Note	£
100071	Bank accounts		140937
<u>80</u>	Cash in hand		<u>40</u>
<u>100151</u>			<u>140977</u>
<b>Other monetary assets</b>			
<u>1467</u>	Prepayments	4	<u>1568</u>
<u>1467</u>			<u>1568</u>
<b>Assets retained for the charity's own use</b>			
	General equipment.		
	Printer, cost £500, purchased 03/08/23.		
	Laptop, cost £660, purchased 23/12/24.		
<b>Liabilities</b>			
(2542)	Salaries (HMRC)		(3015)
(798)	Independent Examination fee		(828)
<u>(196)</u>	Sundry creditors		<u>-</u>
<u>(3536)</u>			<u>(3843)</u>

These financial statements are accepted on behalf of the charity by:

Signed S. P. Clark Dated 24.06.2025  
Sue Clark, Trustee

**Jericho Road Project**  
**Notes to the accounts**  
**for the year ended 31 December 2024**

**1. Receipts & payments accounts**

Receipts and payments accounts contain a summary of money received and money spent during the period and a list of assets and liabilities at the end of the period. Usually, cash received and cash spent will include transactions through bank accounts and cash in hand.

**2. Grants**

	Unrestricted	Restricted	Total
	£	£	£
Goodnews Evangelical Mission	6000	-	6000
Leathersellers Group	5000	-	5000
The Sage Trust	800	-	800
Aviva Community Fund	110	-	110
Garfield Weston Foundation	-	20000	20000
Benefact Trust	-	14266	14266
Notts Police & Crime Commissioner	-	20400	20400
The Jones 1986 Charitable Trust	-	10000	10000
The Anchor Foundation	-	7000	7000
Anonymous	-	6000	6000
The Albert Hunt Trust	-	5000	5000
The Lady Hind Trust	-	5000	5000
The 29th May 1961 Charitable Trust	-	5000	5000
The Worshipful Company of Weavers	-	5000	5000
The Church Welfare Association	-	3000	3000
Souter Charitable Trust	-	3000	3000
The Thomas Farr Charity	-	3000	3000
The Maurice & Hilda Laing Charitable Trust	-	2500	2500
The Archer Trust	-	2000	2000
Acts 435	-	400	400
Heinz, Anna and Carol Kroch Foundation	-	300	300
St Peter's United Charities	-	259	259
	<b><u>11910</u></b>	<b><u>112125</u></b>	<b><u>124035</u></b>

## Jericho Road Project

### 3. Funds analysis

	Opening balance £	Receipts (Payments) £		Closing balance £
<b>Restricted funds</b>				
25th Anniversary Conference	-	258	-	258
Anonymous	-	6000	(103)	5897
Benefact Trust	1302	14266	(6208)	9360
Garfield Weston Foundation	-	20000	(20000)	-
Gifts & Blessings for Women	230	-	(14)	216
Gifts for Women in lieu of Easter eggs	89	-	(50)	39
JN Derbyshire Trust	3455	-	(3455)	-
Notts PCC - Hidden Harm	-	10400	(10400)	-
Notts PCC - Make Notts Safe	-	10000	(10000)	-
Respect for Nottingham - Hygiene Trainir	213	-	(19)	194
Social Enterprise	288	-	-	288
Souter Charitable Trust	-	3000	-	3000
Sundry gifts	-	1019	(1019)	-
The 29th May 1961 Charitable Trust	-	5000	(5000)	-
The Albert Hunt Trust	-	5000	(5000)	-
The Anchor Foundation	-	7000	(7000)	-
The Archer Trust	-	2000	(2000)	-
The Church Welfare Association	-	3000	(3000)	-
The Jones 1986 Charitable Trust	-	10000	(2634)	7366
The Lady Hind Trust	-	5000	(5000)	-
The Maurice & Hilda Laing Charitable Tru	-	2500	-	2500
The New Van Fund	-	100	-	100
The Thomas Farr Charity	1303	3000	(1473)	2830
The Winter Fundraising Campaign	-	3219	-	3219
The Worshipful Company of Weavers	-	5000	-	5000
	<b>6880</b>	<b>115762</b>	<b>(82375)</b>	<b>40267</b>

## Jericho Road Project

	Opening balance £	Receipts £	(Payments) £	Transfers £	Closing balance £
<b>Unrestricted funds</b>					
General	3847	76090	(64574)	(14600)	763
Reserves	52200	-	-	6000	58200
Moving Saving	16200	-	-	200	16400
Renovation	4217	-	-	3000	7217
Housing Project	7662	-	-	-	7662
Fundraiser	9145	-	(4077)	5400	10468
CQC Survey	-	200	(200)	-	-
	<u>93271</u>	<u>76290</u>	<u>(68851)</u>	<u>-</u>	<u>100710</u>

The transfers above are movements from the general fund to the designated funds.

#### 4. Prepayments

	£
Insurance	1402
Road tax	166
	<u>1568</u>

#### 5. Trustees' remuneration

Trustees received no expenses, remuneration or benefits in this period.

#### 6. Glossary of terms

**Creditors:** These are amounts owed by the charity, but not paid during the accounting period.

**Prepayments:** These are services that the charity has paid for in advance, but not used during the accounting period.

**Restricted funds:** These are funds given to the charity, subject to specific restrictions set by the donor, but still within the general objects of the charity.

**JERICO ROAD PROJECT**

England & Wales - Charity number 1145740

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# Accounts

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**Jericho Road Project**  
(Registered charity, number 1145740)  
**Financial statements**  
**for the year ended 31 December 2023**

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**Jericho Road Project  
Trustees' annual report  
for the year ended 31 December 2023**

**Full name** Jericho Road Project

**Registered charity number** 1145740

**Organisation type** Charitable incorporated organisation

**Principal address**

Flat 1A Chestnut Grove, Nottingham, NG3 5AD

**Trustees**

Susan Clark

Kay Wainman

Rev Kate Kent

Andrea Shea

Tina Leonardi, from 12 January 2023

**Independent examiner**

John O'Brien, employee of Community Accounting Plus, Units 1 & 2 North West, 41 Talbot Street, Nottingham, NG1 5GL

**Objectives**

The objects for which the charity is established are:

- (a) To advance the Christian faith in accordance with the Statement of Faith for the benefit of the public in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (b) To aid persons who are in need by reason of their involvement in the sex industry and/or drugs abuse and/or homelessness or those who are at risk of becoming involved as such in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (c) To relieve poverty amongst sex industry workers and their dependants in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit by providing education and advice on health, housing and financial issues.
- (d) To advance education and awareness of the condition and needs of sex industry workers.

Our aims fully reflect the objectives for which the charity was established.

# **Jericho Road Project**

## **Governance and management**

The CIO is operated under the rules of its constitution registered with the Charity Commission on 19th December 2022. Until 19th December 2022, the charity was a Charitable Company Limited by Guarantee with Registered Company Number: 07868116

Trustees are appointed as and when seems fit according to the needs of the charity and in accordance with the constitution of the CIO.

New Trustees would already be aware of the practical work of the charity and are supplied with a 'New Trustee Pack' with information including:

- The obligations of Trustee membership;
- Jericho Road Project's Constitution, Mission and Values and Business plan; and
- Most recent Annual Report and Accounts and Fundraising Strategy.

The Board of Trustees are legally responsible for the overall management and control of the charity and meet at least eight times a year.

The day to day running of the charity is delegated to the staff team.

## **Risk management**

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:

- Formal agendas for all Board and Committee activity:
- Strategic planning, budgeting, and accounting:
- Formal written policies:
- Corporate Risk Statement and Risk Assessment processes
- Clear authorisation and appraisal levels: and
- Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

# **Jericho Road Project**

## **Safeguarding Statement**

Given the field in which we are called to work, Safeguarding is understandably a major concern; if we are doing our calling effectively, issues will be uncovered from time to time. Care of staff is important; training needs to be robust and always up to date; procedures need to be understood and adhered to; reporting needs to be clear and effective. A very open and positive relationship with other agencies has been a very great help. The board are highly supportive of the staff in the challenges they face.

This year, all our policies, procedures and training for staff, trustees and volunteers have been reviewed and updated. The quality of our reporting continues to improve, and developments within our Lamplight database will help us to remain up to speed in the future.

## **Chair's statement**

The Jericho Road Project is very pleased to report a year of both development and of consolidation as significant recruitment has taken place within our staff and volunteer teams, including trustees. We continue to be grateful for the vital support of our funders, charities, local groups, churches and individuals whose generous support enables us to report a successful year engaging with some of our City's most marginalised people.

## **Our achievements:**

We were delighted to welcome a new trustee, Tina Leonardi, who has considerable experience within charity work as both trustee and employee.

We also successfully recruited to our staff team and welcomed the addition of a new Support Worker, Office Administrator and later in the year appointed our Prison Visiting and Resettlement Worker. All of whom have settled very well into the team.

We carried a Volunteer Manager vacancy for most of the year and despite this, due to the diligence of the staff, we were able to cover the duties for this period as we sought to recruit to the post.

We held a very successful volunteer event in January and are committed to continuing this annually.

Our fundraising work has been strengthened by the addition of two experienced fundraising contractors who work with our internal fundraisers. This has enabled us to increase our funding bids in terms of numbers and size.

Our working relationship with the newly formed PCC of Trinity/St Andrews and partnership in their Compassion work with vulnerable people has been growing through the year.

## **Jericho Road Project**

We continue to engage strongly with statutory and voluntary sector partners and agencies across the city, including local churches and Christian groups.

Work has been ongoing to review and improve our safeguarding systems and training.

We successfully piloted a new course for women in prison – “Create: New Beginnings” which we continue to now provide.

Our street outreach work grew in frequency and volunteer team numbers.

Jericho Road Project continues to be grateful for the support of our founder and President, the Reverend Richard Clark, who is also our Safeguarding lead/advisor to the Board. We are grateful for the strong leadership he provides in this critical area.

And our thanks also to our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

Trinity/St Andrew’s Church, with the kind permission of the vicar/PCC, continues to provide us with a Base for our work in the vice area of Nottingham for which we thank them.

We are most grateful for all the support received from various funders throughout the year including:

- J N Derbyshire Trust
- Leathersellers Group
- The Lady Hind Trust
- Maurice & Hilda Laing Charitable Trust
- Matthew Wrightson
- The Benefact Trust
- The Souter Charitable Trust
- The Good News Alliance
- Evenlode
- National Lottery Awards for All
- The Sage Trust
- The Thomas Farr Charity
- Nottinghamshire PCC Hidden Harms Grant
- Nottinghamshire PCC make Notts safe grant

Some funders wished to remain anonymous.

### **Conclusion**

We are very pleased to have recruited so successfully to our staff and volunteer teams through the year. This provides us with a strong base for maintaining and in future developing our services.

## **Jericho Road Project**

In this it also meant that 2023 was a transitional year as some long serving staff left and new ones joined us. It is of great credit to all that the work of JRP continued and has been strengthened in a challenging year.

Our trustees have continued to offer skill, expertise and commitment throughout the year. Their many hours of work are reflected in our sustainability and in the progress we have made. We are also grateful for the other skills and expertise offered to the board, particularly in the area of accountancy and financial management.

As a Christian urban mission we remain committed to our vision “to bring hope and restoration to those affected by the sex industry in Nottinghamshire” .

### **Activity in 2023**

#### **Aims and Objectives for 2023 were:**

- Recruit to our Support Work and Office Administrator vacancies
- Develop our fundraising strategy and policy – engaging external fundraiser/s
- Recruit 2 x new trustees to our trustee team
- Acquire a new outreach van
- Continue to develop our Prison and Befriending Work
- Grow our volunteer base to further develop our regular outreaches
- Develop a housing and housing related support presence including with Green Pastures
- Review our Off Street work options

#### **Principle activities, achievements and performance of the year:**

- New staff being recruited and embedding
- Recruitment of a new trustee
- Strong recruitment and training of volunteers
- Interest from a potential new trustee
- Continuing “on foot” outreaches into the city centre
- Seeing growth in our Prison and Resettlement activities – new course implemented and qualitative work with individuals in prison visiting and in resettlement services
- Growth in our outreach work
- Re-opening and use of our Drop - in facility
- Partnership with Trinity/St Andrews Home Space and The Well initiatives for vulnerable women/people
- Successful Volunteer Event in January
- Appointing x 2 external Fundraisers

Throughout the year we engaged with a total of 99 individual women.

## Jericho Road Project

- **Street Outreach** – we were pleased to increase our number of volunteer teams for outreach and thus the frequency of our outreach session this year. Enabling us to connect with 51 individual street sex workers.
- **Individual Support and Drop in** – this year fewer women attended one to one appointments as our Drop in service attracted women to our Base. This shift is a remaining legacy of the Covid season when individual appointments were essential.
- **Prison and Resettlement** – We have been able to support 49 women across prison visiting and/or resettlement individuals with regular visits to 5 prisons. The most regular visiting takes place at HMP Foston Hall in Derbyshire. We are providing essential support for women who may be homeless upon release and due to their complex needs may struggle with reintroduction into the community context. 28 women were supported into resettlement upon prison release. Piloting our successful Create: New Beginning 10-week course took place this year. Attracting a very positive response from the women attending.
- **Befriending** – Our Befriending work has continued consistently and proactively with regular individual contact with 23 women in person and by phone, text, other means of contact.

### Statistics Report 1st January 2023 - 31st December 2023      Totals

	2022	2023
<b>Total Number of different women contacted across project</b>	112	99
<b>Prison Visiting and Resettlement</b>	60	49
Number of different women contacted (PV& R)		
Letters/cards/parcels sent	130	79
Number of different women supported upon release/resettlement	21	28
<b>Befriending</b>	23	23
Number of different women supported		
Contact in person (e.g. dropping off essentials)	73	46
Number of phone calls/texts (letters in brackets)	269	158 (10)
<b>Outreach</b>	40	51
Number of different women seen		
Number of outreach sessions	48	65
On foot outreaches	30	29
Total number of Outreach contacts	151	260
<b>One-to-one appointments/individual support</b>	30	22
Number of different women		

Number of appointments made	52	23*
Number of appointments attended	23	4
Number of phone calls/texts	169	97
<b>Drop-in</b>		
Number of different women attended		9
Number of women attended		21
<b>Other stats:</b>		
Essentials bags given out	39	54
Clothes given out	27	142
Referrals out	56	52
Referrals in	15	26

\*We reopened drop-in and so we referred women to drop-in more than invite them for a 1-2-1 appointments – hence the reduction.

### Donations and Services in Kind

Donation or Service	Detail	Amount
Seconded Staff	Professional Time @ £35 an hour for Chair and HR and Staff Rate @ £11.45 for Treasurer	£40,550
Use of Property	Rent Free Premises @ £700 per month and free use of Church Rooms for Meetings	£9,250
Other	Total Volunteer Hours @ National Living Wage, Trustees' Hours, Donated items including Mileage and Treasurer's Expenses	£22,700
<b>Total</b>		<b>£72,550</b>

### Other activities

- We have been reviewing and developing our Risk Assessment framework, policies and procedures during 2023.
- Safeguarding policies have been reviewed and some new procedures introduced.

### The charity's policy on reserves

The Trustees have determined that the appropriate level of free reserves which are not invested in tangible fixed assets should be equivalent to three months of the charity's average unrestricted expenditure plus possible Staff Redundancy and some Notice Period pay, which is approximately £52,200.

At 31 December 2023, total reserves amounted to £100,151 (2022 - £108,291), free (unrestricted) reserves amounted to £93,271 (2022 - £79,406) and restricted reserves amounted to £6,880 (2022 - £28,885).

## Jericho Road Project

### Investment policy

The Trustees have the power to invest in such assets as they see fit and the charity has a policy of keeping any surplus liquid funds in short term deposits which can be accessed readily should the need arise.

### Public benefit statement

The Trustees have considered this matter, in conjunction with the guidance contained in the Charity Commission's general guidance on public benefit, and have concluded:

- That the aims of the organisation continue to be charitable:
- That the aims and work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need:
- That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay: and
- That there is no detriment or harm arising from the aims or activities.

### Future plans

#### Our objectives for 2024

- Further develop and strengthen our fundraising strategy, policy and processes:
- Recruit to our vacant Volunteer and Social Media manager post:
- Develop our marketing, promotions and social media presence:
- Recruit 1 x new trustee to our trustee team:
- Acquire a new outreach van:
- Continue to develop our Prison and Befriending Work including the Create: New Beginnings programme:
- Grow our volunteer base as appropriate:
- Develop the operations from our base including running the Kintsugi Hope course - to be piloted:
- Develop a housing and housing related support presence including with Green Pastures:
- Review our Off Street work options:
- Review our options regarding developments/improvements to our Base:
- Review and recruit to the senior staff structure within the organisation: and
- Develop Partnership working with other agencies and networks including local churches.

Signed on behalf of the charity's Board of Trustees:

Signed Allison Kay Wainman Date 17/5/24

Allison Kay Wainman, Chair

**Independent examiner's report to the trustees of  
Jericho Road Project  
for the year ended 31 December 2023**

I report to the trustees on my examination of the accounts of Jericho Road Project (the charity) for the year ended 31 December 2023.

**Responsibilities and basis of report**

As the trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

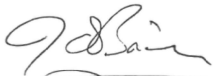
I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed  Date 20th May 2024  
John O'Brien MSc, FCCA, FCIE  
Employee of Community Accounting Plus



**Jericho Road Project.  
Statement of assets and liabilities  
at 31 December 2023**

2022			2023
£		Note	£
	<b>Cash assets</b>		
108211	Bank accounts		100071
<u>80</u>	Cash in hand		<u>80</u>
<u>108291</u>			<u>100151</u>
	<b>Other monetary assets</b>		
<u>-</u>	Prepayments	4	<u>1467</u>
<u>-</u>			<u>1467</u>
	<b>Assets retained for the charity's own use</b>		
	General equipment.		
	Printer, cost £500, purchased 03/08/23.		
	<b>Liabilities</b>		
(2032)	Salaries (HMRC)		(2542)
(720)	Independent Examination fee		(798)
<u>-</u>	Sundry creditors		<u>(196)</u>
<u>(2752)</u>			<u>(3536)</u>

These financial statements are accepted on behalf of the charity by:

Signed S.P. Clark Dated 13.5.24  
Sue Clark, Trustee

**Jericho Road Project  
Notes to the accounts  
for the year ended 31 December 2023**

**1. Receipts & payments accounts**

Receipts and payments accounts contain a summary of money received and money spent during the period and a list of assets and liabilities at the end of the period. Usually, cash received and cash spent will include transactions through bank accounts and cash in hand.

**2. Grants & donations**

	Unrestricted	Restricted	Total
	£	£	£
Anonymous - JN	10000	-	10000
Goodnews Evangelical Mission	10000	-	10000
ARM Trust	5000	-	5000
Souter Charitable Trust	3000	-	3000
The Sage Trust - Gen Fund	1000	-	1000
Matthew Wrightson Charity Trust	600	-	600
Sundry donations and grants	10	-	10
Benefact Trust	-	14266	14266
Nottinghamshire PCC MNS Hidden Harms	-	10200	10200
National Lottery New Beginnings	-	10000	10000
The 29th May 1961 Charitable Trust	-	5000	5000
J N Derbyshire Trust 2023 - 121 Support	-	5000	5000
Thomas Farr	-	3000	3000
Church Welfare Association 2023	-	3000	3000
The Big Give	-	976	976
	<u>29610</u>	<u>51442</u>	<u>81052</u>

## Jericho Road Project

### 3. Funds analysis

	Opening balance £	Receipts (Payments) £		Closing balance £
<b>Restricted funds</b>				
Gifts & Blessings (for Women)	230	-	-	230
Gifts for Women in lieu of Easter eggs	144	-	(55)	89
Respect for Nottingham (Hygiene Training)	327	-	(114)	213
Social Enterprise	288	-	-	288
The Jones 1986 Charitable Trust	245	-	(245)	-
Big Give Digital Capacity Building Grant	616	-	(616)	-
The Big Give - Outreach & Support	11782	976	(12758)	-
Notts PCC	5170	10200	(15370)	-
Tesco	105	-	(105)	-
Anon (1)	6000	-	(6000)	-
JA Outreach Food	86	100	(186)	-
Anon (2)	2500	-	(2500)	-
JN Derbyshire - Prison	1392	-	(1392)	-
Benefact Trust	-	14266	(12964)	1302
Thomas Farr	-	3000	(1697)	1303
JN Derbyshire - one to one support	-	5000	(1545)	3455
The 29th May 1961 Charitable Trust	-	5000	(5000)	-
Church Welfare Association	-	3000	(3000)	-
National Lottery New Beginnings	-	10000	(10000)	-
Trinity Church	-	500	(500)	-
	<b><u>28885</u></b>	<b><u>52042</u></b>	<b><u>(74047)</u></b>	<b><u>6880</u></b>
<b>Unrestricted funds</b>				
General	1623	61546	(59323)	3846
Reserves	46200	6000	-	52200
Moving Saving	13800	2400	-	16200
Renovation	4217	-	-	4217
Housing Project	7662	-	-	7662
Fundraiser	5904	5400	(2159)	9145
	<b><u>79406</u></b>	<b><u>75346</u></b>	<b><u>(61482)</u></b>	<b><u>93270</u></b>

### 4. Debtors and prepayments

	£
Insurance	1324
Road tax	143
	<b><u>1467</u></b>

## Jericho Road Project

### 5. Trustees' remuneration

Trustees received no expenses, remuneration or benefits in this period.

### 6. Glossary of terms

**Creditors:** These are amounts owed by the charity, but not paid during the accounting period.

**Debtors:** These are amounts owed to the charity, but not received in the accounting period.

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**JERICO ROAD PROJECT**

England & Wales - Charity number 1145740

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# Accounts

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**Jericho Road Project**  
**Financial statements**  
**for the year ended 31 December 2022**

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**Jericho Road Project  
Trustees' annual report  
for the year ended 31 December 2022**

**Full name** Jericho Road Project

**Registered charity number** 1145740

**Principal address**

Flat 1A Chestnut Grove, Nottingham NG3 5AD

**Trustees**

Susan Clark

Kay Wainman

Rev Kate Kent

Andrea Shea

Tina Leonardi, from 12 January 2023

**Independent examiner**

John O'Brien, employee of Community Accounting Plus, Units 1 & 2 North West, 41 Talbot Street, Nottingham, NG1 5GL

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- (a) To advance the Christian faith in accordance with the Statement of Faith for the benefit of the public in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (b) To aid persons who are in need by reason of their involvement in the sex industry and/or drugs abuse and/or homelessness or those who are at risk of becoming involved as such in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (c) To relieve poverty amongst sex industry workers and their dependants in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit by providing education and advice on health, housing and financial issues.
- (d) To advance education and awareness of the condition and needs of sex industry workers.

Our aims fully reflect the objectives for which the charity was established.

**Governance and management**

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- The obligations of Trustee membership:
- Jericho Road Project's Constitution, Mission and Values and Business plan: and
- Most recent Annual Report and Accounts and Fundraising Strategy.

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The day to day running of the charity is delegated to the staff team.

### Risk management

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:

- Formal agendas for all Board and Committee activity:
- Strategic planning, budgeting, and accounting:
- Formal written policies:
- Clear authorisation and appraisal levels: and
- Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

### Safeguarding Statement

Given the field in which we are called to work, Safeguarding is understandably a major concern; if we are doing our calling effectively, issues will be uncovered from time to time. Care of staff is important; training needs to be robust and always up to date; procedures need to be understood and adhered to; reporting needs to be clear and effective. A very open and positive relationship with other agencies has been a very great help. The board are highly supportive of the staff in the challenges they face.

## Jericho Road Project

This year, all our policies, procedures and training have been reviewed and updated. The quality of our reporting has been improved, and a new relationship with Lamplight will help us to remain up to speed in the future.

### Chair's statement

The Jericho Road Project is very grateful once again to all those who have funded and resourced us in many ways in this past year. The diverse range of support we receive is key to our sustainability and resilience. Our winter appeal received a fantastic response from generous donors which is greatly appreciated. We offer our thanks to all the charities, foundations and other funders who have awarded us grants, and to the churches, groups and individuals who have donated and supported us financially and "in kind".

In December 2022 we achieved a long term aim and became a Charitable Incorporated Organisation (CIO) on December 19<sup>th</sup> 2022.

During the year we reviewed our 2022 – 2027 Business Plan as a staff and trustee team.

In 2022, we were pleased to see growth around our Prison Visiting and Resettlement work. The lifting of covid restrictions enabled in person visiting and the staff and volunteer team were able to support a greater number of women in prison and "through the gate" upon release back into the community.

Our in person befriending work also developed and enabled individual regular in person support.

We continued with our individual appointment system at our base where we were able to provide individuals with advice and support including signposting and referral to agencies such as health, drug and addictive behaviours, food and clothing, housing and social care.

This year we also benefitted from the support and interest of a potential new board member, Tina Leonardi, whose application to become a trustee we take into January 2023.

Staff recruitment was one of our aims for the year particularly for our support work. Unfortunately we were not successful and we take this forward to 2023. We were very sorry that our Fundraiser and Operations Coordinator left towards the end of 2022 after several years of dedicated work for Jericho Road as a staff member and also previously a volunteer. We are very grateful for her significant contribution.

Our recruitment of volunteers increased and benefitted from the work of our new Volunteer Manager who was recruited at the end of 2021. Our volunteer base is vital for all aspects of our work and the growth in this area has facilitated our activities and services being offered. It has meant we have been able to increase our street outreach frequency and presence, alongside developing our prison and resettlement support work. Without a strong volunteer base we would not be able to deliver this support.

## Jericho Road Project

We also piloted “on foot” outreaches in the daytime in the city on a regular basis, which has had positive results and we are continuing with these.

Our partnership with Green Pastures homelessness charity continues, due to continuing housing market challenges and the unsuccessful attempt to recruit to our support team we did not progress a house purchase but continue to develop our partnership in other ways, including being part of the GP Women’s Housing Forum.

We continue to foster good relationships with statutory and voluntary agencies across the life of the city, participating in the Sex Workers Network and the Homelessness Forum, Christian Action Network and also engaging with local churches.

Jericho Road Project continues to be grateful for the support of our founder and President, the Reverend Richard Clark, who is also our Safeguarding lead/advisor to the Board. We are grateful for the strong leadership he provides in this critical area.

And our thanks also to our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

St Andrew’s Church, with the kind permission of the vicar/PCC, continues to provide us with a Base for our work in the vice area of Nottingham for which we thank them.

We are grateful for all the support received from various funders throughout the year including:

- J N Derbyshire Trust
- Leathersellers Group
- Marsh Charitable Trust
- Anonymous PF
- Noel Buxton Trust
- Maurice & Hilda Laing Charitable Trust
- The 29th May 1961 Charitable Trust
- The Big Give
- The Big Give Digital Capacity Building Grant
- Anonymous JN
- The Jones 1986 Charitable Trust
- The Sage Trust
- The Thomas Farr Charity
- Tesco Community Fund
- Nottinghamshire PCC Hidden Harms Grant

Some funders wished to remain anonymous.

## Jericho Road Project

We are pleased to have progressed strongly post pandemic. Our volunteer team continues to grow and we have been pleased to progress areas of our work and continue to support some of our city's most marginalised women.

The wonderful dedication of our staff team have made this possible and many thanks are due to them and to our team of volunteers without whom we could not do all that we do.

Our trustees have offered skill, expertise and commitment throughout the year. Their many hours of work are reflected in our sustainability and in the progress we have made, including successfully becoming a CIO.

We remain committed to our vision "to bring hope and restoration to those affected by the sex industry in Nottinghamshire"

### Activity in 2022

#### Aims and Objectives for 2022 were:

- To develop our housing options including the partnership with Green Pastures. The aim is to buy a house for 3 women in 2022.
- To increase our Support Staff and recruit Administration support.
- To continue to develop our resettlement work with women in prison with early intervention while they are in prison, developing "through the gate" support into resettlement, recovery and access to other support as needed.
- Explore, evaluate and develop our Off-street work.
- Recruit 2 new trustees.
- Transfer our Charitable Status from a Charitable Company to a CIO.
- Increase and develop our outreach work including "on foot" outreaches in the City.
- To explore options for our Base as more space is needed.
- To continue our work on volunteer recruitment and post pandemic re-engagement of volunteers.
- Acquire a new outreach vehicle.

#### Principle activities, achievements and performance of the year

- New staff embedding.
- Strong recruitment and training of volunteers.
- Interest from a potential new trustee.
- Success in becoming a Charitable Incorporated Organisation.
- Piloting "on foot" outreaches into the city centre.
- Seeing growth in our Prison and Resettlement work.

Throughout the year we engaged with a total of 112 individual women.

## Jericho Road Project

- **Street Outreach** – outreaches in the vice **area** restarted in 2020 and we worked to gradually increase these. We are not yet returned to normal levels due to covid restriction and the need to re-engage volunteers, which is taking place gradually and we have made good progress. We met 40 individual women on outreach.
- **Individual Support** – we adapted to provide one-to-one appointments at our Base and other suitable locations. We continued to offer one-to-one meetings and we engaged with 30 women.
- **Prison and Resettlement** – We have been able to support 60 women across prison visiting and/or resettlement individuals with regular visits to 5 prisons. The most regular visiting takes place at HMP Foston hall in Derbyshire. We are providing essential support for women who may be homeless upon release and due to their complex needs may struggle with reintroduction into the community context.
- **Befriending** – Our Befriending Worker along with volunteer support have contact with women via phone calls, texts, cards and letters as well as regular in person contact. 23 women have received befriending support.

### Statistics Report 1st January 2022 - 31st December 2022 Totals

<b>Total Number of different women contacted across project</b>	<b>112</b>
<b>Prison Visiting and Resettlement</b>	60
Number of different women contacted (PV& R)	
Letters/cards/parcels sent	130
Number of different women supported upon release/resettlement	21
<b>Befriending</b>	23
Number of different women supported	
Contact in person (e.g. dropping off essentials)	73
Number of phone calls/texts	269
<b>Outreach</b>	40
Number of different women seen	
Number of outreach sessions	48
On foot outreaches	30
Total number of Outreach contacts	151
<b>One-to-one appointments/individual support</b>	30

Number of different women	
Number of appointments made	52
Number of appointments attended	23
Number of phone calls/texts	169
<b>Other stats:</b>	
Essentials bags given out	39
Clothes given out	27
Referrals out	56
Referrals in	15

### Donated Facilities and Services

Much of what Jericho Road does is supported by volunteers and donations in kind. These have been valued as follows.

	2022	2021
	£	£
Seconded Staff	35,356	32,236
Use of Property	8,798	8,340
Volunteers/food/clothes/Other	<u>18,369</u>	<u>6,779</u>
	<b>62,523</b>	<b>47,355</b>

### Other activities

- We have been reviewing and developing our Risk Assessment framework, policies and procedures during 2022.
- Safeguarding policies have been reviewed and some new procedures introduced.

### Reserves and financial review

The Trustees have determined a Reserves Policy which aims to hold reserves equivalent to three months of the charity's average expenditure plus possible Staff Redundancy payments and some Notice Period pay. This is to enable the Jericho Road Project to carry on meeting the needs and reaching out to the vulnerable women we serve, if there was ever a funding shortfall, whilst further funds were sought. At the end of 2022 the amount held in a General designated Reserves fund was £ 46,200

At 31 December 2022, total reserves amounted to £108,291 (2021 - £122,120), free (unrestricted) reserves amounted to £79,406 (2021 - £92,424) and restricted reserves amounted to £28,885 (2020 - £29,696).

## Jericho Road Project

### Investment policy

The Trustees have the power to invest in such assets as they see fit and the charity has a policy of keeping any surplus liquid funds in short term deposits which can be accessed readily should the need arise.

### Public benefit statement

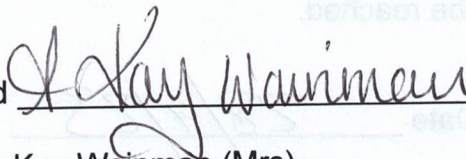
The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit, 'Charities and Public Benefit'.

### Future plans:

#### Our objectives for 2023

- Recruit to our Support Work and Office Administrator vacancies
- Develop our fundraising strategy and policy – engaging external fundraiser/s
- Recruit 2 x new trustees to our trustee team
- Acquire a new outreach van
- Continue to develop our Prison and Befriending Work
- Grow our volunteer base to further develop our regular outreaches
- Develop a housing and housing related support presence including with Green Pastures
- Review our Off Street work options

Signed



Date 19 September 2023

Allison Kay Wainman (Mrs)  
Chair

**Independent examiner's report to the committee members of  
Jericho Road Project  
for the year ended 31 December 2022**

I report to the trustees on my examination of the accounts of Jericho Road Project (the charity) for the year ended 31 December 2022.

**Responsibilities and basis of report**

As the trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').


I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed  Date 28/9/23  
John O'Brien MSc, FCCA, FCIE  
Employee of Community Accounting Plus

**Jericho Road Project**  
**Receipts & payments account**  
**for the year ended 31 December 2022**

2021		Unrestricted	Restricted	2022
Total		Funds	Funds	Total
Funds		Funds	Funds	Funds
£	Note	£	£	£
	<b>Receipts</b>			
-	Donations regular	21318	-	21318
-	Donations one off	3997	40	4037
115337	Grants	2 2950	59550	62500
-	Fundraising	9434	-	9434
392	Interest	788	-	788
-	Gift aid	2075	-	2075
<u>115729</u>	<b>Total receipts</b>	<u>40562</u>	<u>59590</u>	<u>100152</u>
	<b>Payments</b>			
-	Activities	1481	5733	7214
-	Administration	4724	1310	6034
-	Premises maintenance	7894	-	7894
-	Salaries	42447	48300	90747
-	Staff costs	955	89	1044
-	Volunteer costs	648	400	1048
104333	Other costs	-	-	-
<u>104333</u>	<b>Total payments</b>	<u>58149</u>	<u>55832</u>	<u>113981</u>
11396	<b>Net receipts/(payments)</b>	(17587)	3758	(13829)
110724	Cash funds at start of this period	92424	29696	122120
-	Transfers between funds	4569	(4569)	-
<u>122120</u>	<b>Cash funds at end of this period</b>	<u>79406</u>	<u>28885</u>	<u>108291</u>

**Jericho Road Project**  
**Statement of assets and liabilities**  
**at 31 December 2022**

2021			2022
£			£
		<b>Cash assets</b>	
122020		Bank accounts	108211
100		Cash in hand	80
<u>122120</u>			<u>108291</u>
<b>Assets retained for the charity's own use</b>			
General equipment.			
<b>Liabilities</b>			
(1456)		Tax & NI	(2032)
(892)		Sundry creditors	(720)
<u>(2348)</u>			<u>(2752)</u>

These financial statements are accepted on behalf of the charity by:

Signed S.P. Clark Dated 26.9.23  
 Sue Clark, Trustee

**Jericho Road Project**  
**Notes to the accounts**  
**for the year ended 31 December 2022**

**1. Receipts & payments accounts**

Receipts and payments accounts contain a summary of money received and money spent during the period and a list of assets and liabilities at the end of the period.

Usually, cash received and cash spent will include transactions through bank accounts and cash in hand.

**2. Grants & Donations**

	Unrestricted	Restricted	Total
	£	£	£
Leathersellers Group	-	1500	1500
Marsh Charitable Trust	450	-	450
The Sage Trust	-	1000	1000
Anon 1	-	6000	6000
Anon 2	-	2500	2500
The Big Give Digital	-	700	700
J N Derbyshire Trust	2000	-	2000
Nottinghamshire PCC MNS Hidden Harms	-	10000	10000
Maurice & Hilda Laing Charitable Trust	-	2500	2500
Prison - Noel Buxton Trust	-	1500	1500
Tesco Community Fund Grant	500	-	500
The 29th May 1961 Charitable Trust	-	5000	5000
The Big Give - Outreach & Support	-	20850	20850
The Jones 1986 Charitable Trust	-	5000	5000
The Thomas Farr Charity	-	3000	3000
	<b>2950</b>	<b>59550</b>	<b>62500</b>

## Jericho Road Project

### 3. Funds analysis

	Opening balance	Receipts (Payments)		Transfers	Closing balance
	£	£	£	£	£
<b>Unrestricted funds</b>					
General	27745	40562	(54084)	(12600)	1623
Reserves	41400	-	-	4800	46200
Moving Saving	11400	-	-	2400	13800
Renovation	4217	-	-	-	4217
Housing Project	7662	-	-	-	7662
Fundraiser	-	-	(4065)	9969	5904
	<b>92424</b>	<b>40562</b>	<b>(58149)</b>	<b>4569</b>	<b>79406</b>
<b>Restricted funds</b>					
Fundraiser (Restricted)	4569	-	-	(4569)	-
Gif& Blessings (for Women)	266	-	(36)	-	230
Gifts for Women in lieu of Easter eggs	157	-	(13)	-	144
Respect for Nottingham (Hygiene Training)	327	-	-	-	327
Social Enterprise	288	-	-	-	288
Prison & Resettlement Officer	-	4040	(4040)	-	-
Allen Lane Foundation VM + Core Costs	4920	-	(4920)	-	-
PCC Community Safety Fund	2578	-	(2578)	-	-
Staff Afternoon Tea	50	-	(50)	-	-
Garfield Weston Foundation - Core Costs	598	-	(598)	-	-
Albert Hunt Trust - Support & Resettlement	3037	-	(3037)	-	-
Boots Supp & Resettlement	9555	-	(9555)	-	-
PCC Make Notts Safe Fund - Outreach	3351	(100)	(3251)	-	-
The Jones 1986 Charitable Trust	-	5000	(4755)	-	245
The Thomas Farr Charity	-	3000	(3000)	-	-
Big Give Digital Capacity Building Grant	-	700	(84)	-	616
The Big Give - Outreach & Support	-	20850	(9068)	-	11782
The 29th May 1961 Charitable Trust - Prison	-	5000	(5000)	-	-
Notts PCC	-	10000	(4830)	-	5170
Tesco	-	500	(395)	-	105
Anon (1)	-	6000	-	-	6000
JA Outreach Food	-	100	(14)	-	86
Anon (2)	-	2500	-	-	2500
JN Derbyshire - Prison	-	2000	(608)	-	1392
	<b>29696</b>	<b>59590</b>	<b>(55832)</b>	<b>(4569)</b>	<b>28885</b>

## Jericho Road Project

**4. Trustees' remuneration**

Trustees received no expenses, remuneration or benefits in this period.

**5. Glossary of terms**

**Creditors:** These are amounts owed by the organisation, but not paid during the accounting period.

**Restricted funds:** These are funds given to the organisation, subject to specific restrictions set by the donor, but still within the general objects of the organisation.



**JERICO ROAD PROJECT**

England & Wales - Charity number 1145740

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# Accounts

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JERICO ROAD  
PROJECT

**Jericho Road Project**  
**Report and Unaudited Financial Statements**  
**Year ended 31 December 2021**  
**Registered Company Number: 07868116**  
**Charity Number: 1145740**

## **Jericho Road Project**

### **Annual Report and unaudited financial statements for the year ended 31 December 2021**

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#### **Contents**

##### **Page:**

1	Chair's statement
3	Report of the Trustees
9	Independent examiner's report
10	Statement of financial activities
11	Balance sheet
12	Notes forming part of the financial statements

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#### **Trustees**

Mrs AK Wainman (Chair)  
Mrs SP Clark  
Rev KA Kent  
Mrs S Mansfield (resigned 31 December 2021)  
Mrs JM Pallett (resigned 8 April 2021)  
Mrs AK Shea (appointed 18 June 2021)  
Mrs EC Wright (resigned 8 April 2021)

#### **Registered office**

Flat 1A, Chestnut Grove, Nottingham, NG3 5AD

#### **Company number**

07868116

#### **Charity registered number**

1145740

#### **Independent Examiner**

Martin Jeffs, 21 Rockcliffe Grange, Mansfield, Notts. NG18 4YW

#### **Bankers**

CAF Bank, 25 Kings Hill Avenue, Kings Hill, West Mailing, ME19 4JQ

## **Jericho Road Project**

### **Chair's statement**

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The Jericho Road Project is very grateful once again to all those who have funded and resourced us in many ways in this past year. The diverse range of support we receive is a key to our sustainability and resilience. We were able to access new funding available due to the pandemic situation which was helpful and needed. We offer our thanks to all the charities, foundations and other funders who have awarded us grants, and to the churches, groups and individuals who have donated and supported us financially and in kind.

### **Our achievements**

Staff recruitment was a major focus of 2021 as we appointed internally to our Project Manager post as a full-time job share position. We were also very pleased to recruit a permanent Support Worker, and a new Volunteer Manager. There is a real sense of a new team developing as we position ourselves for the future.

We also had the benefit of a new trustee joining the Board and a former trustee re-joining, as two other trustees stepped down. We were sorry to lose them and the staff who left in 2021, and we are grateful to them all for their contribution and commitment to the project.

In 2021, as Covid-19 restrictions eased and testing and the vaccination programme came in, we were able to restart some of the face-to-face services which the pandemic restrictions had affected. This included van outreach, befriending and personal appointment system at our Base. Prison visiting and resettlement staff continued to actively support women into accommodation upon release from prison and continued with regular contact via video link.

We were also able to adopt hybrid working for staff as restrictions eased.

We continue to look for a suitable property to purchase through our partners, Green Pastures, in order to develop our housing options. Challenges of the current market has made progress slow, but we remain determined to progress this in 2022.

We have also been able to progress actively re-engaging our volunteer base many of whom had been unable to volunteer during the pandemic as our key services were paused. The recruitment of a new Volunteer Manager was essential for this.

Jericho Road Project continues to be grateful for the support of our founder and President, the Reverend Richard Clark, who is also our Safeguarding lead/advisor to the Board.

And our thanks also to our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

St Andrew's Church, with the kind permission of the vicar/PCC, continues to provide us with a Base for our work in the vice area of Nottingham for which we thank them.

## **Jericho Road Project**

### **Chair's statement (*continued*)**

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We are very appreciative of all the support received from various funders throughout the year who included:

Albert Hunt Trust  
Allen Lane Foundation  
Aviva Community Fund  
Boots Charitable Trust  
Garfield Weston Foundation  
JN Derbyshire Trust  
Lady Hind Trust  
Maurice and Hilda Laing Charitable Trust  
Noel Buxton Trust  
Nottinghamshire Police and Crime Commissioner - Community Safety Fund 2021  
Nottinghamshire Police and Crime Commissioner – Make Notts. Safe Fund 2021/22  
The Jessie Spencer Trust  
The Sage Trust

Some funders wished to remain anonymous.

### **Conclusion**

A second year affected by the Covid-19 pandemic has required flexibility, commitment and determination from staff and trustees and the continuing support of a range of funders and donors. This has been forthcoming and resulted in the project being able to continue to be available to the women we seek to serve in an especially critical time.

My grateful thanks to them all for constantly “going the extra mile” and for their continuing enthusiasm, encouragement, generous support, advice and expertise they bring to Jericho Road Project. Many thanks also to our team of volunteers many of whom who could not be active but continued to offer support and encouragement and participate where possible, I am very grateful.

Our commitment to serve God through our vision “to bring hope and restoration to those affected by the sex industry in Nottinghamshire” remains as steadfast as ever.

Allison Kay Wainman (Mrs)  
Chair

**12 May 2022**

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2021**

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The Trustees who are also directors of the charity for the purposes of the Companies Act present their annual report together with the financial statements for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the charities governing document, the Charities Act 2011 and Accounting and reporting by charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014 (as amended by update bulletin 2 published on 5 October 2019).

#### **Reference and administrative information**

The charitable company is limited by guarantee not having a share capital. It was incorporated on 1 December 2011, based at its registered office at Flat 1A, Chestnut Grove, Nottingham and is registered with the Charity Commission, registration number 1145740.

The Trustees and principal address of the charity are listed on the contents page. Particulars of the charity's professional advisors are also set out within the contents page.

#### **Structure, governance and management**

##### **Governing document**

Jericho Road Project is a charitable company and is also registered as a charity. The company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association.

##### **Governing body**

The charity's Trustees are set out on the contents page. The Trustees also constitute the Board of Directors who accept overall responsibility for operational, financial and constitutional matters.

##### **Recruitment and training of Trustees**

The trustees of Jericho Road Project, who are also directors for the purposes of company law, who served during the year were:

Mrs AK Wainman (Chair)  
Mrs SP Clark  
Rev KA Kent  
Mrs S Mansfield (resigned 31 December 2021)  
Mrs JM Pallett (resigned 8 April 2021)  
Mrs AK Shea (appointed 18 June 2021)  
Mrs EC Wright (resigned 8 April 2021)

Trustees are appointed as and when seems fit according to the needs of the charity.

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2021 (*continued*)**

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New Trustees would already be aware of the practical work of the charity and are supplied with a 'New Trustee Pack' with information including:

- The obligations of Trustee membership:
- Jericho Road Project's Memorandum & Articles of Association, Mission and Values and Business plan: and
- Most recent Annual Report and Accounts and Fundraising Strategy.

The Board of Trustees, as the company's directors, are legally responsible for the overall management and control of the charity and meet at least eight times a year.

The day to day running of the charity is delegated to the staff team.

#### **Risk management**

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:

- Formal agendas for all Board and Committee activity:
- Strategic planning, budgeting, and accounting:
- Formal written policies:
- Clear authorisation and appraisal levels: and
- Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

#### **Safeguarding**

The annual review of Safeguarding Policies and Procedures has taken place. Staff training is up to date; and trustees are engaging in appropriate safeguarding training. Following a review of DBS procedures and requirements a programme of work is in progress.

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2021 (*continued*)**

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#### **Objectives**

The objects for which the charity is established are:

- (a) To advance the Christian faith in accordance with the Statement of Faith for the benefit of the public in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (b) To aid persons who are in need by reason of their involvement in the sex industry and/or drugs abuse and/or homelessness or those who are at risk of becoming involved as such in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (c) To relieve poverty amongst sex industry workers and their dependants in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit by providing education and advice on health, housing and financial issues.
- (d) To advance education and awareness of the condition and needs of sex industry workers.

Our aims fully reflect the objectives for which the charity was established.

#### **Objectives for the year**

##### **Our plans for 2021 were:**

- To develop our housing options including the partnership with Green Pastures. The aim is to buy a house for three women in 2021. This also requires us to recruit a permanent support worker.
- To further develop our prison visiting and resettlement work with women in prison through early intervention while they are in prison, developing “through the gate” support into resettlement, recovery and access to other support as needed.
- Explore, evaluate and develop our Off-street work which has not taken place for over 12 months.
- Recruitment –
  - recruit a Permanent Project Manager.
  - Support Worker
  - Volunteer Manager
- Recruit two new trustees.
- Work on transferring our Charitable Status from a Charitable Company to a CIO.
- Review and develop the use of the Base to enable face to face support
- To continue to work flexibly and adapt our services and processes so that we could continue to support service users whilst face-to-face interaction was limited, taking opportunities to promote face to face work as much as we were able.
- Maintaining contact with our supporters and volunteers via social media and other appropriate means.

## Jericho Road Project

### Report of the Trustees for the year ended 31 December 2021 (*continued*)

---

#### Principle activities, achievements and performance of the year

Recruitment of staff and also trustees was a priority in 2021 and we were very pleased to add to our staff and trustee team, especially to fill the position of Project Manager which we made a full-time post for the first time. We recruited a much needed Support Worker position as we seek to increase the support, we offer including housing related support in the future. We successfully recruited a new Volunteer Manager as our former manager left in 2021. A lot of change has been taken place in 2021 and the staff and trustees have had to work in flexible ways to enable activities to take place in the context of pandemic restrictions and adapting to changing rules. It is of great credit to the whole team that we have made the strides we have in 2021.

Throughout the year we engaged with a total of 107 individual women.

- **Street Outreach** –outreaches in the vice restarted in 2020 and we worked to gradually increase these. We are not yet returned to normal levels due to covid restriction and the need to re-engage volunteers, which is taking place gradually. We met 31 individual women on outreach in 2021.
- **Individual Support** – we adapted to provide one-to-one appointments at our Base and other suitable locations. We continued to offer one-to-one meetings in a Covid-secure environment. we engaged with 38 individual women this way.
- **Prison** – We maintained regular prison and resettlement work within the pandemic regulations through writing letters, phone calls, video links and supporting women upon release. We have been able to support 56 different women.
- **Supported Housing/resettlement** - We have supported 22 women to find accommodation after leaving prison. And provided support to help them remain in their new home.
- **Befriending** – face-to-face meetings have been limited but gradually increasing as restriction eased. Our Befriending Worker had contact with women via phone calls, texts, cards and letters as well as in person contact. 27 women have received befriending support.

#### Other activities

- We continued to explore our house purchase options with Green Pastures to provide supported housing, initially one house for 3 women, which we will progress in 2022.
- Our Volunteer Manager maintained regular contact with our volunteer and supporters through newsletters and social media.
- Our work on CIO status will be carried into 2022 when we will make our application to the charity Commission
- We have been reviewing and developing our Risk Assessment framework, policies and procedures during 2021

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2021 (*continued*)**

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#### **Reserves and financial review**

The Trustees have determined that the appropriate level of free reserves which are not invested in tangible fixed assets should be equivalent to three months of the charity's average unrestricted expenditure, which is approximately £7,600.

At 31 December 2021, total reserves amounted to £119,773 (2020 - £108,377), free (unrestricted) reserves amounted to £90,077 (2020 - £66,732) and restricted reserves amounted to £29,696 (2020 - £41,645).

#### **Investment policy**

The Trustees have the power to invest in such assets as they see fit and the charity has a policy of keeping any surplus liquid funds in short term deposits which can be accessed readily should the need arise.

#### **Future plans**

- To develop our housing options including the partnership with Green Pastures. The aim is to buy a house for three women in 2022.
- To increase our Support Staff and recruit Administration support
- To continue to develop our resettlement work with women in prison with early intervention while they are in prison, developing "through the gate" support into resettlement, recovery and access to other support as needed.
- Explore, evaluate and develop our Off-street work
- Recruit two new trustees.
- Transfer our Charitable Status from a Charitable Company to a CIO.
- Increase and develop our outreach work including "walking" outreaches in the City.
- To explore options for our Base as more space is needed.
- To continue our work on volunteer recruitment and post pandemic re-engagement of volunteers.
- Acquire a new outreach vehicle

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2021 (*continued*)**

---

#### **Public Benefit Statement**

The Trustees have considered this matter, in conjunction with the guidance contained in the Charity Commission's general guidance on public benefit, and have concluded:

- That the aims of the organisation continue to be charitable:
- That the aims and work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need:
- That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay: and
- That there is no detriment or harm arising from the aims or activities.

#### **Tax Status**

Jericho Road Project is a registered charity and is exempt from Corporation Tax and Income Tax.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

#### **On behalf of the Board**

**AK Wainman**  
**Chair**  
**12 May 2022**

## Independent examiner's report to the members of Jericho Trust Project

---

I report on the accounts of Jericho Road Project for the year ended 31 December 2021, which are set out on pages 10 to 16.

### **Respective responsibilities of trustees and examiner**

As the charity trustees of the company (and also directors of the company for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the companies act 2006 (the 2006 act).

Having satisfied myself that the charity is not subject to audit under part 16 of the 2006 act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 act). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### **Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the company as required by section 386 of the 2006 Act: or
- (2) the accounts do not accord with those records: or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination: or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

I have no concerns and have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Martin Jeffs  
21 Rockcliffe Grange  
Mansfield  
Notts.  
NG18 4YW

**12 May 2022**

## Jericho Road Project

### Statement of financial activities (incorporating an income and expenditure account) for the year ended 31 December 2021

Income and endowments from:	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	2021 £	2020 £
- Donations and legacies	2	101,247	-	61,445	162,692	184,776
- Investments	3	392	-	-	392	152
<b>Total Income and endowments</b>		101,639	-	61,455	163,084	184,928
<b>Expenditure on:</b>						
Raising funds	6	3,378	-	-	3,378	446
Charitable activities	6	74,274	642	73,394	148,310	163,781
<b>Total expenditure</b>		77,652	642	73,394	151,688	164,227
<b>Net income</b>		23,987	(642)	(11,949)	11,396	20,701
<b>Transfers between funds</b>		(5,300)	5,300	-	-	-
<b>Net movement in funds</b>		18,687	4,658	(11,949)	11,396	20,701
<b>Reconciliation of funds:</b>						
<b>Total funds at 1 January 2021</b>	10	48,111	18,621	41,645	108,377	87,676
<b>Total funds at 31 December 2021</b>	10	66,798	23,279	29,696	119,773	108,377

All of the above results are derived from continuing activities. All gains and losses recognised in the year are included above.

The notes on pages 12 to 16 form part of these financial statements.

## Jericho Road Project

### Balance sheet as at 31 December 2021

	Note	2021		2020	
		£	£	£	£
<b>Current assets</b>					
Cash at bank and in hand		122,121		108,852	
		<u>122,121</u>		<u>108,852</u>	
<b>Creditors: amounts falling due within one year</b>	8	(2,348)		(475)	
		<u>119,773</u>		<u>108,377</u>	
<b>Net current assets</b>			119,773		108,377
			<u>119,773</u>		<u>108,377</u>
<b>Total assets less current liabilities</b>			<u>119,773</u>		<u>108,377</u>
<b>Charity Funds</b>					
Unrestricted	10		66,798		48,111
Unrestricted – designated	10		23,279		18,621
Restricted	10		29,696		41,645
			<u>119,773</u>		<u>108,377</u>
<b>Total charity funds</b>			<u>119,773</u>		<u>108,377</u>

For the year ending 31 December 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476:
- The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to the accounting records and the preparation of accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Board on 12 May 2022 and signed on its behalf by

AK Wainman  
Chair

SP Clark  
Treasurer

Registration number: 07868116

The notes on pages 12 to 16 form part of these financial statements.

## Jericho Road Project

### Notes forming part of the unaudited financial statements for the year ended 31 December 2021

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#### 1 Accounting policies

##### *General information and basis of preparation.*

Jericho Road Project is a charitable Company limited by guarantee in England. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is given in the charity information within the contents of these financial statements. The nature of the charity's operations and principal activities are that of residential care activities for the elderly and disabled.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 5 October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

##### *Income and expenditure account*

The Statement of Financial Activities on page 9 discloses the identical information as that of the Income and Expenditure account and as such no Income and Expenditure account has been prepared.

##### *Income recognition*

All incoming resources including income received under contract or where entitlement to grant funding is subject to specific performance conditions are recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty, the amount can be measured with sufficient reliability and it is probable that the income will be received. Income is deferred when performance related grants are received in advance of the time period or expenditure to which they relate occurring.

Donations and gifts receivable for the general purposes of the charity are recognised where there is entitlement, the amount can be measured with sufficient reliability and it is probable that the amount will be received.

Donations for purposes restricted by the wishes of the donor are taken to restricted funds.

Investment income and other income are recognised on a receivable basis.

## Jericho Road Project

### Notes forming part of the unaudited financial statements for the year ended 31 December 2021 (continued)

#### 1 Accounting policies (continued)

##### *Expenditure recognition*

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of generating funds are those costs incurred in attracting voluntary income.
- Charitable activities include expenditure associated with the running of the charity's operations and include both the direct costs, support costs relating to those activities and governance costs which are those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements. Grant payments are recognised when a constructive obligation arises that results in the payment being unavoidable.

##### *Value Added Tax*

As the charitable company is unable to reclaim Value Added Tax, all expenditure in these financial statements is inclusive of Value Added Tax.

##### *Funds*

Unrestricted funds consist of funds which the charity may use for general purposes at the Trustees' discretion.

Restricted funds represent income contributions which are allocated to a particular purpose in accordance with the donor's wishes.

Designated funds form part of the charity's unrestricted funds which have been set aside by trustees for a particular purpose.

##### *Debtors and creditors receivable/ payable within one year.*

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

##### *Tax*

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a company for UK corporation tax purposes.

#### 2 Donations and legacies

	Unrestricted funds	Restricted funds	2021	2020
	£	£	£	£
Grants and donations	53,892	41,445	95,337	125,967
Donated facilities and services	47,355	-	47,355	47,559
General grants from government	-	20,220	20,000	11,250
	<hr/>	<hr/>	<hr/>	<hr/>
	101,247	61,445	162,692	184,776
	<hr/>	<hr/>	<hr/>	<hr/>



## Jericho Road Project

### Notes forming part of the unaudited financial statements for the year ended 31 December 2021 (continued)

#### 7 Staff costs

The average number of employees during the year was 6 (2020 – 5). There are no employees who received total employee benefits of more than £60,000.

	2021 £	2020 £
Salaries	76,067	64,832
Pension cost	1,789	1,456
	<hr/>	<hr/>
	77,856	66,288
	<hr/> <hr/>	<hr/> <hr/>

#### 8 Creditors: amounts falling due within one year

	2021 £	2020 £
Trade creditors	1,585	-
Accruals and deferred income	763	475
	<hr/>	<hr/>
	2,348	475
	<hr/> <hr/>	<hr/> <hr/>

#### 9 Accumulated funds

##### Net assets of the charity's funds

	Fixed assets £	Net current Assets £	Total £
Restricted funds	-	29,696	29,696
Unrestricted funds – general	-	66,798	66,798
– designated	-	23,279	23,279
	<hr/>	<hr/>	<hr/>
	-	119,773	119,773
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Further details of restricted funds of £29,696 (2020 - £41,645) and designated funds of £23,279 (2020 - £18,621) are available from the charity by writing to the registered office.

## Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2021  
(continued)

### 10 Fund reconciliation

#### Unrestricted funds

	Balance at 1 Jan 2021 £	Income £	Expenditure £	Transfers £	Gains / (losses) £	Balance at 31 Dec 2021 £
Unrestricted	48,111	101,639	(77,652)	(5,300)	-	66,798
Designated	18,621	-	(642)	5,300	-	23,279
	66,732	101,639	(78,294)	-	-	90,077

#### Restricted funds

	Balance at 1 Jan 2021 £	Income £	Expenditure £	Transfers £	Gains / (losses) £	Balance at 31 Dec 2021 £
Restricted	41,645	61,445	(73,394)	-	-	29,696
	41,645	61,445	(73,394)	-	-	29,696

**JERICO ROAD PROJECT**

England & Wales - Charity number 1145740

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# Accounts

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JERICHO ROAD  
PROJECT

**Jericho Road Project**  
**Report and Unaudited Financial Statements**  
**Year ended 31 December 2020**  
**Registered Company Number: 07868116**  
**Charity Number: 1145740**

## **Jericho Road Project**

### **Annual Report and unaudited financial statements for the year ended 31 December 2020**

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#### **Contents**

##### **Page:**

1	Chair's statement
3	Report of the Trustees
8	Independent examiner's report
9	Statement of financial activities
10	Balance sheet
11	Notes forming part of the financial statements

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#### **Trustees**

Mrs AK Wainman (Chair)  
Rev RM Clark (resigned 7 April 2020)  
Mrs SP Clark  
Rev KA Kent  
Mrs S Mansfield (appointed 14 January 2021)  
Mrs JM Pallett  
Mrs EC Wright

#### **Registered office**

Flat 1A, Chestnut Grove, Nottingham, NG3 5AD

#### **Company number**

07868116

#### **Charity registered number**

1145740

#### **Independent Examiner**

Martin Jeffs, 21 Rockcliffe Grange, Mansfield, Notts. NG18 4YW

#### **Bankers**

CAF Bank, 25 Kings Hill Avenue, Kings Hill, West Mailing, ME19 4JQ

## **Jericho Road Project**

### **Chair's statement**

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The Jericho Road Project is very grateful to all those who have funded and resourced the charity in many ways in this past year. For the charities, foundations and other funders who have awarded us grants, and churches, groups and individuals who have donated and resourced us financially and "in kind". Continuing the project this year has been especially challenging due to the covid-19 pandemic, but it was essential that we continued to be available to the women we work with.

I am delighted to be able to say that due to the support received and the incredible commitment of our staff, volunteers and trustees we were able to adapt to home working, develop alternative services, provide a covid safe Base and continue our outreach work to women in the community and in prison. As with many others we moved regular meetings online.

### **Our achievements**

We engaged weekly with many women in the community through our "#ScriptYR" project, where our "MorethanFood" bags were distributed via local pharmacies. Our thanks to those pharmacies involved in embracing this new scheme.

We responded to the "Everybody In" government policy by supporting the housing of women released from prison to access housing and other support services, providing support through their period of residency, and working with them to obtain "move on" accommodation.

Our "reimagined" approach to our work enabled us to connect with women in new ways whilst we couldn't meet face to face. Recruiting a Project Manager with a strategic focus, on a short-term contract, just prior to the pandemic facilitated the needed changes to navigate the pandemic period.

We accessed funding available to support charities during the pandemic. This enabled us to expand our staff team and recruit 2 temporary support staff and one Bookkeeper/Administrator to a permanent post. In this competitive environment for securing funding our annual income slightly increased to a highest ever level.

In another landmark step for the project at the end of the year we were delighted to be accepted into a housing partnership by Green Pastures to buy a property; enabling us to provide housing and support for a number of women in future.

Jericho Road Project also appointed our first President, our founder the Reverend Richard Clark. Richard stepped down as trustee in 2020 after years of tireless commitment. Our grateful thanks to him for all the years of service and for continuing to support and inspire us as our President and Safeguarding advisor.

We are grateful too for the support of our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

St Andrew's Church, with the kind permission of the vicar, continues to provide us with a Base for our work in the vice area of Nottingham for which we thank them.

## **Jericho Road Project**

### **Chair's statement (*continued*)**

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We are very appreciative of all the support received from various funders throughout the year who included:

Allen Lane Foundation  
ARM Trust  
Boots Charitable Trust  
Church Welfare Association  
Ecclesiastical Insurance - Movement for Good Awards  
Little Company of Mary  
Maurice and Hilda Laing Charitable Trust 2019/20  
NET Coronavirus Appeal Programme  
Noel Buxton Trust  
Nottinghamshire Police and Crime Commissioner - Community Safety Fund 2020/21  
Souter Charitable Trust  
Tesco Bags of Help COVID-19 Communities Fund  
The National Lottery Reaching Communities Fund – Coronavirus Community Support Fund  
The Sage Trust  
Thomas Farr Charity

### **Conclusion**

We have navigated a challenging year very successfully by the grace of God and with the support of many. We are grateful to have been able to adapt and engage with the women we work with in a range of different ways. While recognising that there were also many things, we were not able to do, we have developed and expanded our work in ways some of which we will seek to establish and grow and develop in future. None of this would have been possible without the dedication and commitment of our wonderful team of staff and the loyal support of volunteers. My grateful thanks to them all and to Jericho Road's very committed team of trustees for their enthusiasm, generous support, advice and expertise.

We look forward to the future with hope as we seek ways to out-work our vision "to bring hope and restoration to those affected by the sex industry in Nottinghamshire".



Allison Kay Wainman (Mrs)  
Chair

**8 April 2021**

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2020**

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The Trustees who are also directors of the charity for the purposes of the Companies Act present their annual report together with the financial statements for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the charities governing document, the Charities Act 2011 and Accounting and reporting by charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014 (as amended by update bulletin 2 published on 5 October 2019).

#### **Reference and administrative information**

The charitable company is limited by guarantee not having a share capital. It was incorporated on 1 December 2011, based at its registered office at Flat 1A, Chestnut Grove, Nottingham and is registered with the Charity Commission, registration number 1145740.

The Trustees and principal address of the charity are listed on the contents page. Particulars of the charity's professional advisors are also set out within the contents page.

#### **Structure, governance and management**

##### **Governing document**

Jericho Road Project is a charitable company and is also registered as a charity. The company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association.

##### **Governing body**

The charity's Trustees are set out on the contents page. The Trustees also constitute the Board of Directors who accept overall responsibility for operational, financial and constitutional matters.

##### **Recruitment and training of Trustees**

The trustees of Jericho Road Project, who are also directors for the purposes of company law, who served during the year were:

Mrs AK Wainman (Chair)  
Rev RM Clark (resigned 7 April 2020)  
Mrs SP Clark  
Rev KA Kent  
Mrs S Mansfield (appointed 14 January 2021)  
Mrs JM Pallett  
Mrs EC Wright

Trustees are appointed as and when seems fit according to the needs of the charity.

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2020 (continued)**

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New Trustees would already be aware of the practical work of the charity and are supplied with a 'New Trustee Pack' with information including:

- The obligations of Trustee membership;
- Jericho Road Project's Memorandum & Articles of Association, Mission and Values and Business plan;
- Most recent Annual Report and Accounts and Fundraising Strategy.

The Board of Trustees, as the company's directors, are legally responsible for the overall management and control of the charity and meet at least eight times a year.

The day to day running of the charity is delegated to the staff team.

#### **Risk management**

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:

- Formal agendas for all Board and Committee activity;
- Strategic planning, budgeting, and accounting;
- Formal written policies;
- Clear authorisation and appraisal levels; and
- Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

#### **Objectives**

The objects for which the charity is established are:

- (a) To advance the Christian faith in accordance with the Statement of Faith for the benefit of the public in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (b) To aid persons who are in need by reason of their involvement in the sex industry and/or drugs abuse and/or homelessness or those who are at risk of becoming involved as such in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit.
- (c) To relieve poverty amongst sex industry workers and their dependants in the City of Nottingham and in such parts of the United Kingdom or the world as the directors of the Charity may from time to time think fit by providing education and advice on health, housing and financial issues.
- (d) To advance education and awareness of the condition and needs of sex industry workers.

Our aims fully reflect the objectives for which the charity was established.

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2020 (*continued*)**

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#### **Objectives for the year**

During 2020 we planned to:

- Develop the staff team by recruiting for a new Project Manager, Off-Street Co-ordinator, and Bookkeeper.
- Expand the Prison Visiting and Resettlement project by increasing the frequency of prison visits and recruiting more volunteers.
- Review the drop-in service to ensure that it was meeting the needs of the women we serve as fully as possible.
- Explore opportunities for developing supported housing provision.

The changes brought about by the coronavirus pandemic required that we adapt, from March 2020 we focused on the following:

- Providing essentials for women during national restrictions, while we were unable to provide face-to-face support.
- Responding to the need for suitable accommodation for homeless women, especially women leaving prison.
- Providing Prison support.
- Adapting our services so that we could continue to support service users whilst face-to-face interaction was limited through technological means and letter writing.
- Providing one to one support in person as permitted by regulation.
- Recruiting a Project Manager, Support Staff, a Bookkeeper/Administrator.
- Exploring our longer-term housing and support options.
- Maintaining contact with our supporters and volunteers via social media.

#### **Principle activities, achievements and performance of the year**

During 2020 we were able to support 113 individual women (129 in 2019).

At the start of 2020 we were operating regular outreaches to street workers, fortnightly visits to prisons (primarily HMP Foston Hall in Derbyshire), visits to women working in off-street settings such as brothels and massage parlours, a drop-in and befriending programme. National lockdown in March 2020 prompted significant changes in the way we were able to operate.

## Jericho Road Project

### Report of the Trustees for the year ended 31 December 2020 (*continued*)

---

#### Principle activities, achievements and performance of the year(continued)

The staff team worked hard to find ways to continue to offer support to women remotely: We carried out the following:

- **The #scriptYR project**, run in partnership with local pharmacies to distribute parcels of food, toiletries and other essentials to vulnerable women. We were able to connect with more than **50 women**. Often supplying 38 bags per week.
- **Street Outreach** – was initially suspended but from summer 2020 we were able to restart outreaches in the vice area with our van. We met **44 individual women** on outreach in 2020.
- **Drop-in** – adapted to provide one-to-one appointments. We are now having appointment-only, one-to-one meetings in a Covid-secure environment. The advantage of using an appointment system is that the team can focus on **one person at a time**, it creates structure and purpose for each meeting.
- **Prison** - At the start of 2020 we were able to increase our visits to prison from monthly to fortnightly; however as soon as the first national lockdown began, we were unable to visit prisons and they have not yet re-opened to visitors. However, through writing letters, phone calls, video links and supporting women when they have left prison, we have still been able to maintain contact and offer help to **55 different women**. For those women who are close to finishing their sentence, video links have enabled our Prison Visiting and Resettlement Worker to talk through the options and look into applying for accommodation ahead of their release date.
- **Supported Housing** - Since 1<sup>st</sup> March 2020 we have supported **14 women** to find accommodation after leaving prison. And provided support to help them remain in their new home.
- **Befriending** – *face-to-face meetings have been limited, but our Befriending Worker has worked to maintain contact with as many women as possible via phone calls, texts, cards and letters. 43 women have received support in 2020.*

#### Other activities

- We developed a partnership with **Green Pastures** to provide supported housing, initially one house for 3 women, which we will progress in 2021
- Our Volunteer Manager maintained regular contact with our **volunteer and supporters** through newsletters and social media. We also updated our website

#### Reserves and financial review

The Trustees have determined that the appropriate level of free reserves which are not invested in tangible fixed assets should be equivalent to three months of the charity's average unrestricted expenditure, which is approximately £6,800.

At 31 December 2020, total reserves amounted to £108,377 (2019 - £87,676), free (unrestricted) reserves amounted to £66,732 (2019 - £53,648) and restricted reserves amounted to £41,645 (2019 - £34,028).

## **Jericho Road Project**

### **Report of the Trustees for the year ended 31 December 2020 (continued)**

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#### **Investment policy**

The Trustees have the power to invest in such assets as they see fit and the charity has a policy of keeping any surplus liquid funds in short term deposits which can be accessed readily should the need arise.

#### **Future plans**

- To develop our housing options including the partnership with Green Pastures. The aim is to buy a house for 3 women in 2021. This also requires us to recruit a permanent support worker.
- To further develop our resettlement work with women in prison with early intervention while they are in prison, developing "through the gate" support into resettlement, recovery and access to other support as needed.
- Explore, evaluate and develop our Off-street work which has not taken place for over 12 months.
- Recruit a Permanent Project Manager.
- Recruit 2 new trustees.
- Transfer our Charitable Status from a Charitable Company to a CIO.

#### **Public Benefit Statement**

The Trustees have considered this matter, in conjunction with the guidance contained in the Charity Commission's general guidance on public benefit, and have concluded:

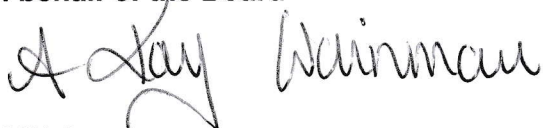
- That the aims of the organisation continue to be charitable;
- That the aims and work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need;
- That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay; and
- That there is no detriment or harm arising from the aims or activities.

#### **Tax Status**

Jericho Road Project is a registered charity and is exempt from Corporation Tax and Income Tax.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

#### **On behalf of the Board**



**AK Wainman**  
**Chair**  
**8 April 2021**

## Independent examiner's report to the members of Jericho Trust Project

---

I report on the accounts of Jericho Road Project for the year ended 31 December 2020, which are set out on pages 9 to 15.

### Respective responsibilities of trustees and examiner

As the charity trustees of the company (and also directors of the company for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the companies act 2006 (the 2006 act).

Having satisfied myself that the charity is not subject to audit under part 16 of the 2006 act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 act). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

I have no concerns and have come across no matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Martin Jeffs  
21 Rockcliffe Grange  
Mansfield  
Notts.  
NG18 4YW

**8 April 2021**

## Jericho Road Project

### Statement of financial activities (incorporating an income and expenditure account) for the year ended 31 December 2020

Income and endowments from:	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	2020 £	2019 £
- Donations and legacies	2	89,755	-	95,021	184,776	158,527
- Investments	3	152	-	-	152	376
<b>Total Income and endowments</b>		89,907	-	95,021	184,928	158,903
<b>Expenditure on:</b>						
Raising funds	6	446	-	-	446	498
Charitable activities	6	74,737	2,030	87,014	163,781	123,442
<b>Total expenditure</b>		75,183	2,030	87,014	164,227	123,940
<b>Net income</b>		14,724	(2,030)	8,007	20,701	34,963
<b>Transfers between funds</b>		(9,109)	9,499	(390)	-	-
<b>Net movement in funds</b>		5,615	7,469	7,617	20,701	34,963
<b>Reconciliation of funds:</b>						
<b>Total funds at 1 January 2020</b>	10	42,496	11,152	34,028	87,676	52,713
<b>Total funds at 31 December 2020</b>	10	48,111	18,621	41,645	108,377	87,676

All of the above results are derived from continuing activities. All gains and losses recognised in the year are included above.

The notes on pages 11 to 15 form part of these financial statements.

## Jericho Road Project

### Balance sheet at 31 December 2020

	Note	2020		2019	
		£	£	£	£
<b>Current assets</b>					
Cash at bank and in hand		108,852		87,676	
		<u>108,852</u>		<u>87,676</u>	
<b>Creditors: amounts falling due within one year</b>	8	(475)		(-)	
		<u>108,377</u>		<u>87,676</u>	
<b>Net current assets</b>			108,377		87,676
			<u>108,377</u>		<u>87,676</u>
<b>Total assets less current liabilities</b>			<u>108,377</u>		<u>87,676</u>
<b>Charity Funds</b>					
Unrestricted	10		48,111		42,496
Unrestricted – designated	10		18,621		11,152
Restricted	10		41,645		34,028
			<u>108,377</u>		<u>87,676</u>
<b>Total charity funds</b>			<u>108,377</u>		<u>87,676</u>

For the year ending 31 December 2020 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to the accounting records and the preparation of accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Board on xxxxx 2021 and signed on its behalf by



AK Wainman  
Chair  
Registration number: 07868116



SP Clark  
Treasurer

The notes on pages 11 to 15 form part of these financial statements.

## Jericho Road Project

### Notes forming part of the unaudited financial statements for the year ended 31 December 2020

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#### 1 Accounting policies

##### *General information and basis of preparation.*

Jericho Road Project is a charitable Company limited by guarantee in England. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is given in the charity information within the contents of these financial statements. The nature of the charity's operations and principal activities are that of residential care activities for the elderly and disabled.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 5 October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

##### *Income and expenditure account*

The Statement of Financial Activities on page 9 discloses the identical information as that of the Income and Expenditure account and as such no Income and Expenditure account has been prepared.

##### *Income recognition*

All incoming resources including income received under contract or where entitlement to grant funding is subject to specific performance conditions are recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised where there is entitlement, certainty, the amount can be measured with sufficient reliability and it is probable that the income will be received. Income is deferred when performance related grants are received in advance of the time period or expenditure to which they relate occurring.

Donations and gifts receivable for the general purposes of the charity are recognised where there is entitlement, the amount can be measured with sufficient reliability and it is probable that the amount will be received.

Donations for purposes restricted by the wishes of the donor are taken to restricted funds.

Investment income and other income are recognised on a receivable basis.

## Jericho Road Project

### Notes forming part of the unaudited financial statements for the year ended 31 December 2020 (continued)

#### 1 Accounting policies (continued)

##### *Expenditure recognition*

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. Is it categorised under the following headings:

- Costs of generating funds are those costs incurred in attracting voluntary income.
- Charitable activities include expenditure associated with the running of the charity's operations and include both the direct costs, support costs relating to those activities and governance costs which are those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements. Grant payments are recognised when a constructive obligation arises that results in the payment being unavoidable.

##### *Value Added Tax*

As the charitable company is unable to reclaim Value Added Tax, all expenditure in these financial statements is inclusive of Value Added Tax.

##### *Funds*

Unrestricted funds consist of funds which the charity may use for general purposes at the Trustees' discretion.

Restricted funds represent income contributions which are allocated to a particular purpose in accordance with the donor's wishes.

Designated funds form part of the charity's unrestricted funds which have been set aside by trustees for a particular purpose.

##### *Debtors and creditors receivable/ payable within one year.*

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

##### *Tax*

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a company for UK corporation tax purposes.

#### 2 Donations and legacies

	Unrestricted funds	Restricted funds	2020	2019
	£	£	£	£
Grants and donations	42,196	83,771	125,967	109,466
Donated facilities and services	47,559	-	47,559	26,561
General grants from government	-	11,250	11,250	22,500
	<hr/>	<hr/>	<hr/>	<hr/>
	89,755	95,021	184,776	158,257
	<hr/>	<hr/>	<hr/>	<hr/>

## Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020  
(continued)

3 Investment income	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Bank interest	152	-	152	376
	<u>152</u>	<u>-</u>	<u>152</u>	<u>376</u>
4 Donated facilities and services	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Seconded staff	28,626	-	28,626	8,400
Use of property	8,010	-	8,010	7,870
Other	10,923	-	10,923	10,291
	<u>47,559</u>	<u>-</u>	<u>47,559</u>	<u>26,561</u>
These donations are recognised at fair value on receipt.				
5 General grants from government	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Nottinghamshire Police & Crime Commissioner Community Safety Fund	-	11,250	11,250	22,500
	<u>-</u>	<u>11,250</u>	<u>11,250</u>	<u>22,500</u>
6 Expenditure	Unrestricted funds £	Restricted funds £	2020 £	2019 £
Raising funds				
- Advertising and marketing	446	-	446	498
Charitable activities	76,767	87,014	163,781	123,442
	<u>77,213</u>	<u>87,014</u>	<u>164,227</u>	<u>123,940</u>

## Jericho Road Project

### Notes forming part of the unaudited financial statements for the year ended 31 December 2020 (continued)

#### 7 Staff costs

The average number of employees during the year was 5 (2019 – 6). There are no employees who received total employee benefits of more than £60,000.

	2020 £	2019 £
Salaries	62,405	67,418
Pension cost	3,883	4,093
	<u>66,288</u>	<u>71,511</u>

#### 8 Creditors: amounts falling due within one year

	2020 £	2019 £
Trade creditors	-	-
Accruals and deferred income	475	-
	<u>475</u>	<u>-</u>

#### 9 Accumulated funds

##### Net assets of the charity's funds

	Fixed assets £	Net current Assets £	Total £
Restricted funds	-	41,645	41,645
Unrestricted funds – general	-	48,111	48,111
– designated	-	18,621	18,621
	<u>-</u>	<u>108,377</u>	<u>108,377</u>

Further details of restricted funds of £41,645 (2019 - £34,028) and designated funds of £18,621 (2019 - £11,152) are available from the charity by writing to the registered office.

## Jericho Road Project

Notes forming part of the unaudited financial statements for the year ended 31 December 2020  
(continued)

### 10 Fund reconciliation

#### Unrestricted funds

	Balance at 1 Jan 2020 £	Income £	Expenditure £	Transfers £	Gains / (losses) £	Balance at 31 Dec 2020 £
Unrestricted	42,496	89,907	(75,183)	(9,109)	-	48,111
Designated	11,152	-	(2,030)	9,499	-	18,621
	53,648	89,907	(77,213)	390	-	66,732

#### Restricted funds

	Balance at 1 Jan 2020 £	Income £	Expenditure £	Transfers £	Gains / (losses) £	Balance at 31 Dec 2020 £
Restricted	34,028	95,021	(87,104)	(390)	-	41,645
	34,028	95,021	(87,104)	(390)	-	41,645