

Company registration number: 7668404
Charity number: 1144850

TRUSTEES' REPORT AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED

31 AUGUST 2023

LITTLE ECHOES DAY
NURSERY LIMITED
(A Company Limited by
Guarantee)

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

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LITTLE ECHOES DAY NURSERY LIMITED

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS

FOR THE YEAR ENDED 31 AUGUST 2023

Trustees	Mr M Brown Mrs J Buick Mrs D Browne
Company registered number	7668404
Charity registered number	1144850
Registered office and principal operating office	Whitmoor Road Bagshot Surrey GU19 5QE
Accountants	Menzies LLP Chartered Accountants Magna House 18-32 London Road Staines-Upon-Thames TW18 4BP
Bankers	HSBC Bank Plc Slough Berkshire SL1 1JF
Solicitors	Blaser Mills 40 Oxford Road High Wycombe Buckinghamshire HP11 2EE
Independent Examiner	Janice Matthews FCA Menzies LLP Magna House 18-32 London Road Staines-Upon-Thames TW18 4BP

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees present their annual report together with the financial statements of the Company for the year 1 September 2022 to 31 August 2023. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

The main purpose for the nursery is as stated within the mission statement: to provide high quality child-care and education for children aged three months to five years of age.

As a charitable organization, the nursery seeks to provide affordable and flexible child-care and any surplus funds are reinvested in the nursery (Little Echoes is a non-profit making organization). The nursery prides itself on its highly professional approach to childcare and to the management of its activities, both of which are significantly supported by the ability to invest all surplus funds back into the business. This was the basis by which Little Echoes was able to provide the significant financial resources necessary to fund its move to Bagshot and to negotiate the period of significant financial insecurity during the COVID crisis.

Little Echoes has built its reputation and success to date around the exceptional quality of childcare provided. This care is structured around a strong educational ethos within the nursery. Great attention was placed on maintaining the high quality of child-care during the move from its original premises in Englefield Green to Bagshot. The new premises provide many opportunities for building upon this including indoor and outdoor play areas, a sensory room and access to a large adjacent playing field.

Little Echoes places great emphasis on ensuring that staff are appropriately trained and qualified and all undertake additional training with at least two courses each year. This helps to keep up to date with changes and developments within the profession. It also enables Little Echoes to recruit and retain high quality nursery staff as we grow. The nursery recognises long service achievements of staff, including the Manager, Jane, who has been with the nursery for more than 20 years, and a number of staff have 5 & 10 years' service.

The Trustees have had regard to Charity Commission guidance on public benefit and are confident that the activities of the charity are fully compliant with this guidance

Achievements and performance

On 16 April 2012, Little Echoes Day Nursery re located from its home of 18 years in Englefield Green to new premises in Bagshot. The new premises were well appointed and had previously been used as a nursery. Some work was required on the building and its interior as it had been vacant for some time and also lacked some amenities (eg: outdoor play area). The nursery now has security of tenure of its own premises and this goes a long way to managing some of the largest risks to which it has been exposed in recent years. The financial and operational security afforded by this ownership makes Little Echoes relatively unusual amongst other nursery operators and safeguards the business from unpredictable and unsupportive landlords.

The 10 years since the move have seen numbers of children attending Little Echoes initially fall as the nursery gradually re-established itself in a new location. Our advertising campaign resulted in numbers starting to grow and as word spread in the local community of the exceptional child-care available, Little Echoes reached and then exceeded the size of roll achieved at the previous site.

LITTLE ECHOES DAY NURSERY LIMITED

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

The COVID crisis presented particular challenges to the management of the nursery from March 2020 onwards and throughout 2021. Little Echoes initially remained open for children of key workers but this ceased after a few weeks as demand dropped and the nursery closed for two months until Government restrictions were lifted. Support was provided to staff throughout this period and regular updates were sent to parents, along with ideas for home activities. When the nursery re-opened in June 2020, numbers had dropped by around 10% but the majority of children returned and activities continued, albeit socially distanced as required by Government guidelines. The continuation of the crisis into the financial year 2020-21 presented major challenges due to continuous staff illness and the need to work in small 'bubbles' (which determined and constrained staff ratios). The nursery remained open throughout FY 2020-21 and numbers of children have fully recovered to their previous levels during FY2022-23.

The nursery offers a wide range of activities to children based on its excellent facilities, including an all-weather indoor play area, well-equipped kitchen (and resident chef) offering home cooked food made daily from fresh ingredients; several outdoor play areas and a sensory room. The site also has spacious staff room facilities. Little Echoes offers opportunities for all children whatever their race, culture, religion, means or ability, including those who require special care or additional attention from staff.

Over the past year, a number of improvements have been undertaken, including installation of new security shutters, replacement of the noise limiting ceiling 'clouds', purchase of kitchen appliances and a number of new doors and windows. Further improvements to the building fabric and the replacement of life-expired fittings are planned for the current year.

The Trustees and Management ensure that the nursery remains up to date and compliant with new legislation and regulations affecting businesses of this sort. The Trustees have agreed that Little Echoes will enter the government's forthcoming expanded scheme for subsidising childcare for children whose parents meet the stated employment conditions. From April 2024, working parents of two-year-olds will be able to access 15 hours of free childcare per week. From September 2024, 15 hours of free childcare will be extended to all children from the age of nine months. From September 2025, working parents of children under the age of five will be entitled to 30 hours free childcare per week. This will reduce childcare costs for many parents. We have examined the likely implications of these changes on our finances and concluded that Little Echoes can mitigate most risks and have therefore resolved to make the expanded scheme work in the interest of all parties.

The nursery was inspected by Ofsted during 2021 and achieved a 'Good' status. We are particularly proud of our catering and of our full-time chef's hard work. We offer the children exceptional fresh and varied food and are proud of our 5-star Food Hygiene Award, recently received.

Financial review

2022-2023 was heavily impacted by the 'cost-of-living crisis' and management made a decision to keep fee rises to a minimum, conscious of the impact of childcare costs on family finances. Inflation continued to drive up operating costs, whilst staff wages were increased to ensure an acceptable living wage was offered to all employees. As a result, Little Echoes has not generated the surplus that management targets in most years. Nevertheless, our reserves remain healthy and larger fee increases are being made for the coming year in order to maintain our strong financial position.

The Trustees and Management are confident that Little Echoes is trading profitably and is projecting that this will continue for the coming year despite the continued challenges of inflation and economic uncertainty. This reflects the fact that the nursery finances remain robust, despite recent high inflation levels, with a growing roll and continued enquiries about new places.

Little Echoes is planning to re-build a surplus of funds that can be used for investment projects, long term maintenance of the premises and act as a buffer against future risks and uncertainties. The COVID 19 crisis and recent inflationary pressures illustrate the type of unplanned events for which an element of financial and operational resilience is required. The operating costs of the new building are considerably lower than those of the previous facility, whilst capacity is 25% greater. Significant housing developments are underway in the catchment of the nursery and the Trustees are confident that the local market around Bagshot will generate a healthy demand for the high-quality services offered by Little Echoes and that the long-term future of the nursery is now secure.

The Trustees aim to maintain reserves of around £350,000 which is equivalent to half a year's turnover to provide a buffer against economic downturns or an unforeseen event such as having to move premises.

LITTLE ECHOES DAY NURSERY LIMITED

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

The Trustees will maintain their policy on fees of having a competitive position in the local market and providing affordable, high-quality child-care to the local community. Whilst the nursery is registered for 65 children (at any one time), it is not our intention to operate to this capacity as we believe a higher level of individual care brings significant benefit to the children. The reserves of the charity are substantially invested in the nursery building of Whitmoor Rd, with working capital provided by careful management of resources.

The Accounts are accordingly prepared on the Going Concern basis.

Structure, governance and management

Little Echoes is a registered educational charity, constituted as a limited company. The charity is overseen by trustees, who are directors of the charitable trust.

There are currently three Trustees with appointments being confirmed by the Chair of the Trust. There are no time limits on the length of service of a trustee. The Trustees have no financial interests in the business. The Trustees are assisted by a part time book-keeper who oversees payroll and general management information. Trustees are appointed via a unanimous vote of the existing Trustees. Any Trustees or the Nursery Manager can nominate a candidate.

The Nursery is managed by full time manager, Ms Jane Gratton.

The Trustees and Manager form an Executive Committee which meets, on average, every six weeks. This Committee also acts as the Nursery's Finance Committee, of which the book-keeper is also a member. The Executive Committee deals with investments, business planning, staff salaries and other significant areas of cost, setting of nursery fees and other notable issues raised by the nursery's management.

Strategic risks are reviewed by the Executive Committee who ensure that appropriate actions are taken to manage such risks.

A Parents' Committee exists to provide engagement with and feedback to nursery management and to plan fund raising events. This meets monthly.

Nursery management have full day to day responsibility and accountability for operation of the charitable business, within the limits agreed with the Trustees.

Little Echoes is a member of the Pre-School Learning Alliance, who provided support in establishing the business in 1991 and from whom it has received PLA Accreditation. It also has Investors in People status, which was renewed following an inspection in 2020.

Plans for future periods

The Trustees and Management produce an annual investment and capital renewal plan which prioritises significant expenditure on equipment and the fabric of the site. Over the coming year, it is intended to concentrate on redecorating of the interior and general renewal of life-expired assets. We also recognise that some adaptations will be required to ensure smooth compliance with the Government's expanded scheme for subsidised childcare.

Approved by order of the members of the board of Trustees and signed on their behalf by:

DocuSigned by:

Margaret Joanna May Buick

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Mrs J Buick

(Trustee)

Date: 02-May-2024

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

MENZIES
BRIGHTER THINKING

INDEPENDENT EXAMINERS' REPORT

Independent Examiner's Report to the Trustees of Little Echoes Day Nursery Limited ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 August 2023.

Responsibilities and Basis of Report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

Signed: 
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Dated: 02-May-2024

Janice Matthews FCA

Menzies LLP
Magna House
18-32 London Road
Staines-Upon-Thames
TW18 4BP

LITTLE ECHOES DAY NURSERY LIMITED

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STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2023

	Note	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:				
Donations and legacies	3	-	-	210
Charitable activities	4	600,981	600,981	489,409
Investments	5	2,997	2,997	146
Total income		603,978	603,978	489,765
Expenditure on:				
Charitable activities		603,146	603,146	448,776
Total expenditure		603,146	603,146	448,776
Net movement in funds		832	832	40,989
Reconciliation of funds:				
Total funds brought forward		626,086	626,086	585,097
Net movement in funds		832	832	40,989
Total funds carried forward		626,918	626,918	626,086

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 10 to 19 form part of these financial statements.

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

REGISTERED NUMBER: 7668404

BALANCE SHEET

AS AT 31 AUGUST 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	10	480,154	492,193
		<u>480,154</u>	<u>492,193</u>
Current assets			
Debtors	11	-	640
Cash at bank and in hand		349,161	349,031
		<u>349,161</u>	<u>349,671</u>
Creditors: amounts falling due within one year	12	(33,685)	(30,388)
Net current assets		<u>315,476</u>	<u>319,283</u>
Total assets less current liabilities		<u>795,630</u>	<u>811,476</u>
Creditors: amounts falling due after more than one year	13	(168,712)	(185,390)
Total net assets		<u><u>626,918</u></u>	<u><u>626,086</u></u>
Charity funds			
Restricted funds	14	-	-
Unrestricted funds	14	626,918	626,086
Total funds		<u><u>626,918</u></u>	<u><u>626,086</u></u>

LITTLE ECHOES DAY NURSERY LIMITED

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BALANCE SHEET (CONTINUED)

AS AT 31 AUGUST 2023

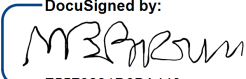
The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

DocuSigned by:

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Mr M Brown
Director
Date: 30-Apr-2024

The notes on pages 10 to 19 form part of these financial statements.

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2023

	2023 £	2022 £
Cash flows from operating activities		
Net cash used in operating activities	16,089	59,146
Cash flows from investing activities		
Net cash provided by investing activities	-	-
Cash flows from financing activities		
Repayments of borrowing	(15,959)	(17,802)
Net cash used in financing activities	(15,959)	(17,802)
Change in cash and cash equivalents in the year	130	41,344
Cash and cash equivalents at the beginning of the year	349,031	307,687
Cash and cash equivalents at the end of the year	349,161	349,031

The notes on pages 10 to 19 form part of these financial statements

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

1. General information

Little Echoes Day Nursery Limited is a private charitable company limited by guarantee and incorporated in England & Wales. The address can be found on page 1 and details of the principal activities are set out in the Trustees' Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Little Echoes Day Nursery Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The charity has a significant level of reserves and financial forecasts indicate that the nursery will be able to meet its financial obligations for at least twelve months from the date of approval of these financial statements.

These accounts are accordingly prepared on the Going Concern basis.

2.3 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from the provision of Nursery Education is recognised as the service is provided.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Support costs are those costs incurred directly in support of expenditure on the objects of the company. Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Charitable activities are costs incurred on the provision of nursery education, including support costs and costs relating to the governance of the company apportioned to charitable activities.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

LITTLE ECHOES DAY NURSERY LIMITED

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £1,000 or more are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities incorporating Income and Expenditure Account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property	- over 50 years
Freehold land	- nil
Fixtures and fittings	- 10% straight line
Computer equipment	- 20% reducing balance

2.6 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.7 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

2.8 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Fundraising events	-	-	210
Total 2022	210	210	

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

4. Income from charitable activities

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Nursery fees	600,981	600,981	489,409
<i>Total 2022</i>	489,409	489,409	

5. Deposit interest

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Investment income	2,997	2,997	146
<i>Total 2022</i>	146	146	

6. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £
Provision of Nursery Education	580,441	22,705	603,146

LITTLE ECHOES DAY NURSERY LIMITED

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

6. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Provision of Nursery Education 2023 £	Total funds 2023 £	Total funds 2022 £
Staff costs	441,478	441,478	340,206
Depreciation	12,039	12,039	15,576
Rates & Water	8,923	8,923	5,481
Light & Heat	26,304	26,304	26,114
Repairs & Maintenance	30,550	30,550	6,259
Insurance	3,090	3,090	3,368
Telephone	1,134	1,134	1,084
Expendable equipment, trips & consumables	18,266	18,266	13,776
Training	3,259	3,259	-
Subscriptions	4,122	4,122	1,085
Food costs	22,019	22,019	17,436
Advertising	1,966	1,966	1,431
Sundry expenses	3,125	3,125	1,097
Equipment hire & leasing	4,166	4,166	-
	580,441	580,441	432,913
<i>Total 2022</i>	<i>432,913</i>	<i>432,913</i>	

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

6. Analysis of expenditure by activities (continued)

Analysis of support costs

	Provision of Nursery Education 2023 £	Total funds 2023 £	Total funds 2022 £
Other Office expenses	232	232	182
Accountancy fees	5,510	5,510	5,214
Bank Charges	164	164	179
Bank loan interest	12,753	12,753	7,137
Sundry expenses	4,046	4,046	3,151
	<u>22,705</u>	<u>22,705</u>	<u>15,863</u>
<i>Total 2022</i>	<u>15,863</u>	<u>15,863</u>	

7. Staff costs

	2023 £	2022 £
Wages and salaries	413,450	319,479
Social security costs	20,861	15,219
Contribution to defined contribution pension schemes	7,167	5,508
	<u>441,478</u>	<u>340,206</u>

The average number of persons employed by the Company during the year was as follows:

	2023 No.	2022 No.
Staff	<u>23</u>	<u>21</u>

No employee received remuneration amounting to more than £60,000 in either year.

8. Independent examiner's remuneration

The Independent Examiner's remuneration amounts to an Independent Examination fee of £1,555 (2022 - £1,440), and accountancy services of £3,760 (2022 - £3,480).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

9. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 August 2023, no Trustee expenses have been incurred (2022 - £NIL).

10. Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Computer equipment £	Total £
Cost or valuation				
At 1 September 2022	543,014	126,828	4,149	673,991
At 31 August 2023	543,014	126,828	4,149	673,991
Depreciation				
At 1 September 2022	76,624	101,850	3,324	181,798
Charge for the year	7,240	4,634	165	12,039
At 31 August 2023	83,864	106,484	3,489	193,837
Net book value				
At 31 August 2023	459,150	20,344	660	480,154

The freehold property is provided as security against the mortgage (Note12).

11. Debtors

	2023 £	2022 £
Due within one year		
Other debtors	-	640
	-	640

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

12. Creditors: Amounts falling due within one year

	2023 £	2022 £
Bank loans	20,338	19,619
Other taxation and social security	8,343	6,439
Other creditors	84	-
Accruals and deferred income	4,920	4,330
	<u>33,685</u>	<u>30,388</u>

The bank has a First Legal Mortgage over the freehold property of Little Echoes Day Nursery Limited, known as Little Echoes, Whitmoor Road, Bagshot, Surrey, GU19 5QE. In addition, there is a debenture comprising fixed and floating charges over all the assets and undertaking of Little Echoes Day Nursery Limited including all present and future freehold and leasehold property, book and other debts, chattels, and goodwill and uncalled capital, both present and future. The amount secured is £189,050 (2022: £205,009) including £168,712 (2022: £185,390) over more than one year.

13. Creditors: Amounts falling due after more than one year

	2023 £	2022 £
Bank loans	<u>168,712</u>	<u>185,390</u>

Included within creditors falling due after more than one year is an amount of £80,172 (2022: £99,726) in respect of liabilities which fall due for payment after more than five years from the balance sheet date.

LITTLE ECHOES DAY NURSERY LIMITED

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

14. Statement of funds

Statement of funds - current year

	Balance at 1 September 2022 £	Income £	Expenditure £	Balance at 31 August 2023 £
Unrestricted funds				
General Funds	626,086	603,978	(603,146)	626,918

Statement of funds - prior year

	Balance at 1 September 2021 £	Income £	Expenditure £	Balance at 31 August 2022 £
Unrestricted funds				
General Funds	585,097	489,765	(448,776)	626,086

15. Summary of funds

Summary of funds - current year

	Balance at 1 September 2022 £	Income £	Expenditure £	Balance at 31 August 2023 £
General funds	626,086	603,978	(603,146)	626,918

Summary of funds - prior year

	Balance at 1 September 2021 £	Income £	Expenditure £	Balance at 31 August 2022 £
General funds	585,097	489,765	(448,776)	626,086

LITTLE ECHOES DAY NURSERY LIMITED

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

16. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	480,154	480,154
Current assets	349,161	349,161
Creditors due within one year	(33,685)	(33,685)
Creditors due in more than one year	(168,712)	(168,712)
Total	626,918	626,918

17. Company limited by guarantee

The company is a company limited by guarantee and had no share capital. Members' liability is limited by individual guarantee to a maximum of £10 each in accordance with the Memorandum and Articles of Association.

18. Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net income for the year (as per Statement of Financial Activities)	832	40,989
Adjustments for:		
Depreciation charges	12,039	15,576
Decrease in debtors	640	-
Increase in creditors	2,578	2,581
Net cash provided by operating activities	16,089	59,146

19. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash in hand	349,161	349,031
Total cash and cash equivalents	349,161	349,031

LITTLE ECHOES DAY NURSERY LIMITED

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

20. Analysis of changes in net debt

	At 1 September 2022	Cash flows	Transfers	At 31 August 2023
	£	£	£	£
Cash at bank and in hand	349,031	130	-	349,161
Debt due within 1 year	(19,619)	15,959	(16,678)	(20,338)
Debt due after 1 year	(185,390)	-	16,678	(168,712)
	<u>144,022</u>	<u>16,089</u>	<u>-</u>	<u>160,111</u>

21. Related party transactions

The aggregate remuneration for key management personnel during the year was £75,000 (2022 - £75,000). There were no other related party transactions during the year.