

Building Bridges Network

England & Wales · Charity number 1144741

Details

Other names BUILDING BRIDGES PENDLE

Status Registered

Legal form Charitable company

Company number [07747757](#)

Registered 2011-11-22

Register [View on the Charity Commission register](#)

Contact

Address Building Bridges
20 Scotland Road
Nelson
BB9 7UU

Phone 01282719303

Email office@buildingbridgespendle.org.uk

Website www.buildingbridgespendle.org.uk

Activities

Objects: A) THE PROMOTION OF RELIGIOUS HARMONY FOR THE BENEFIT OF THE PUBLIC BY: (I) EDUCATING THE PUBLIC IN DIFFERENT RELIGIOUS BELIEFS INCLUDING AN AWARENESS OF THEIR DISTINCTIVE FEATURES AND THEIR COMMON GROUND TO PROMOTE GOOD RELATIONS BETWEEN PERSONS OF DIFFERENT FAITHS;(II) PROMOTING KNOWLEDGE AND MUTUAL UNDERSTANDING AND RESPECT OF THE BELIEFS AND PRACTICES OF DIFFERENT RELIGIOUS FAITHS.B) THE PROMOTION OF RACIAL HARMONY FOR THE PUBLIC BENEFIT BY: (FOR EXAMPLE) (I) PROMOTING KNOWLEDGE AND MUTUAL UNDERSTANDING BETWEEN DIFFERENT RACIAL GROUPS AND ASSIST THE DEVELOPMENT OF INTEGRATION AND COMMUNITY COHESION; (II) ADVANCING EDUCATION AND RAISING AWARENESS ABOUT DIFFERENT RACIAL GROUPS TO PROMOTE GOOD RELATIONS BETWEEN PERSONS OF DIFFERENT RACIAL GROUPS;(III) WORKING TOWARDS THE ELIMINATION OF DISCRIMINATION ON THE GROUNDS OF RACE AND RELIGION.

Activities: Community-based cohesion work.Schools-based cohesion and education work.Targeted work addressing issues of extremism with at risk groups (Prevent).Interfaith dialogue and work at a grass roots / strategic level to promote better understandingBuilding capacity for leadership to tackle issues of social justice and cohesion.

Classification

- **How:** Provides Human Resources, Provides Services
- **What:** General Charitable Purposes, Education/training, Arts/culture/heritage/science, Human Rights/religious Or Racial Harmony/equality Or Diversity
- **Who:** Children/young People, Elderly/old People, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies

Geography

- Lancashire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£179,660	£167,689	-	-
2024-03-31	£145,979	£152,487	-	-
2023-03-31	£193,010	£196,200	-	-
2022-03-31	£113,558	£217,253	-	-
2021-03-31	£235,304	£224,782	-	-

Trustees

Name	Role	Appointed
Amanda Jean Kroukamp		2014-08-06
Arif Khan		2017-12-06
KATHLEEN MARGARET MASON		2014-10-09
Michael Joseph Gildea		2018-07-29
Muhammad Ayub Raja		2025-08-12
Rachel Mary Tomlinson		2025-08-12

Building Bridges Network

England & Wales - Charity number 1144741

Accounts

Company registration number: 07747757

Charity registration number: 1144741

Building Bridges Pendle

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2025

KM
Chartered Accountants
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

Building Bridges Pendle

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Building Bridges Pendle

Reference and Administrative Details

Trustees	Mr M J Gildea Mr M A Khan Mrs A J Kroukamp Mrs K M Mason
Charity Registration Number	1144741
Company Registration Number	07747757
Registered Office	20 Scotland Road Nelson Lancashire BB9 7UU
Independent Examiner	KM Chartered Accountants 1st Floor, Block C The Wharf Manchester Road Burnley Lancashire BB11 1JG
Bankers	Barclays Bank 72-78 James Street Burnley Lancashire BB11 1NH

Building Bridges Pendle

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2025.

Trustees

Mr Arif Khan - Chair

Mr Mick Gildea - Deputy Treasurer

Mrs Amanda Kroukamp - Treasurer

Mr Majid Mahmood (appointed 1 August 2024 and resigned 25 February 2025)

Dr Raisa Malik (resigned 25 February 2025)

Mrs Kathleen Mason - Secretary

Mrs Julia Pilkington (appointed 1 August 2024 and resigned 15 January 2025)

Objectives

The Objects of the charity as per its Articles of Association are:

- a) The promotion of religious harmony for the benefit of the public by:
 - i) educating the public in different religious beliefs including an awareness of their distinctive features and their common ground to promote good relations between persons of different faiths;
 - ii) promoting knowledge and mutual understanding and respect of the beliefs and practices of different religious faiths.
- b) The promotion of racial harmony for the public benefit by:
 - i) promoting knowledge and mutual understanding between different racial groups and assist the development of integration and community cohesion;
 - ii) advancing education and raising awareness about different racial groups to promote good relations between persons of different racial groups;
 - iii) working towards the elimination of discrimination on the grounds of race and religion.

Achievements and performance

We are now in the final year of our Good Neighbours Project, which will come to an end in June 2026. A project evaluation report produced in July 2025 is available upon request. This report provides a comprehensive insight into the scale and impact of our work.

Funding strategy - Core ethos

Our Shared Futures - Together We Belong. A Living Model of Cohesion, Confidence and Shared Responsibility.

Over the past eight years, Building Bridges Pendle (BBPendle) has been pivotal in shaping how communities across the borough understand, build and sustain cohesion. From the launch of the Good Neighbours Project in 2016 to the present day, we have worked with residents, schools, faith groups, community organisations and partners to embed the values of belonging, respect and shared leadership into everyday life in Pendle.

Building Bridges Pendle

Trustees' Report

During this time, we have built and sustained some of Pendle's most influential networks and partnerships - including the Community Cohesion Action Network, Cohesion Action Response Team, Pendle Schools Linking Network, Pendle Cultural Education Partnership and People's Assemblies Partnership. Together, these initiatives have shaped local strategy, strengthened collaboration and positioned BBPendle as both a grassroots catalyst and a strategic leader in Pendle's ongoing journey toward shared understanding.

Central to this success is our Ladder of Participation - a practical model for empowerment that supports people to grow from participants to leaders and change-makers. Through traditional outreach work (including knocking-on doors), mentoring, shared decision-making, skills development, individuals and organisations becoming equipped to design and deliver their own initiatives. Many have gone on to become new community activists, connectors and local champions, strengthening Pendle's civic life from the ground up.

This process of growth; personal, social and organisational, ensures that our impact is not momentary but progressive to becoming self-sustaining.

Our work has demonstrated leadership at every level, from neighbourhood conversations to borough-wide planning - proving that cohesion is not an abstract concept but a lived experience. Through creative learning, civic participation and inclusive dialogue, we have shown how cooperation, empathy, and trust can flourish even in times of uncertainty and change.

Now, as we enter the next phase; Our Shared Futures - Together We Belong, our focus is to steward cohesion and challenge division in an increasingly complex world. We recognise new and emerging challenges: digital misinformation, social polarisation, the need to include faith communities, refugees, asylum-seeking families and underrepresented voices in shared civic life.

Our task is to build on success while deepening and expanding our reach. We will continue to connect people through dialogue, shared social action and celebration - while empowering young people, faith leaders and communities to carry forward Pendle's example of moderation, unity and hope.

By combining cultural education, creative expression and local leadership, we will ensure that belonging remains a visible, everyday reality for everyone who calls Pendle home.

Our Shared Futures - Together We Belong programme, will represent both a renewal and a commitment: to lead with confidence, act with empathy and model the kind of community we wish to see - one defined by trust, fairness and shared purpose.

Financial review

A surplus on the general fund of £1,070 is added to reserves brought forward giving a balance carried forward of £13,112. Restricted funds increased by £10,901 to £28,651. Overall this resulted in total funds carried forward of £41,763.

Policy on reserves

The total free reserves at the year end stand at £13,112. The charity's reserves policy is to maintain three months expenditure, which equates to approximately £42,000. At the year end the reserves are less than this target amount.

Structure, Governance and Management

We remain a grass-roots focused organisation and our grant funding for 25 years has targeted the local community. On this foundation, we have grown to create a bridge to a strategic level and have strong partnerships with community groups and statutory bodies at Policy level.

Our project track record and reputation over these years demonstrates how we proactively reach-out to communities, including those who are new and marginalised. We are creative and driven in our approach towards engagement and over the past few years of our work, have re-incorporated a traditional approach of community work; outreach work that involves knocking on people's doors, introducing yourself and project aims, building mutual relationships and together, taking people on a journey to achieve common goals.

Building Bridges Pendle

Trustees' Report

Governance

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 1st April 2012.

Management

Our leadership structure remains traditional with a board of directors who oversee the strategic direction of the organisation; supported by an Executive Project Manager who leads a team of Community Engagement Officers and volunteers.

- The Board of Directors is currently going through a review of our structure and membership. To support this we have had revised training on roles of trustees and good governance. 3 of our founding members have chosen to retire and we have embarked on a recruitment drive for new trustees.
- Board of Directors meetings take place every six-weeks. All staff attend the early part of Directors meetings to present project delivery updates.
- At a regular 3-week period, a staff and performance management subgroup meeting takes place between the Chairman, deputy chair and Project Manager. These meetings promote the balance of conversation between organisation strategy as led by Directors but taking advice from the project manager based on experience of delivery, challenges and partnerships.
- At the staff level, weekly 'Planning and Liaison' meetings incorporate all aspects of development and delivery for work plans.

Public benefit

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 3 December 2025 and signed on its behalf by:



.....
Mr M A Khan
Trustee

Building Bridges Pendle

Independent Examiner's Report to the trustees of Building Bridges Pendle ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of Building Bridges Pendle as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



.....
Mark Heaton FCCA FCIE DChA
KM
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

3 December 2025

Building Bridges Pendle

Statement of Financial Activities for the Year Ended 31 March 2025 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2025 £	Unrestricted £	Restricted £	Total 2024 £
Income:							
Donations	3	500	-	500	7,690	-	7,690
Charitable activities	4	-	173,590	173,590	-	133,289	133,289
Other income	5	570	5,000	5,570	-	5,000	5,000
Total income		1,070	178,590	179,660	7,690	138,289	145,979
Expenditure on:							
Charitable activities	6	-	(167,689)	(167,689)	(5,324)	(147,163)	(152,487)
Total expenditure		-	(167,689)	(167,689)	(5,324)	(147,163)	(152,487)
Net income/(expenditure)		1,070	10,901	11,971	2,366	(8,874)	(6,508)
Net movement in funds		1,070	10,901	11,971	2,366	(8,874)	(6,508)
Reconciliation of funds							
Total funds brought forward		12,042	17,750	29,792	9,676	26,624	36,300
Total funds carried forward	12	13,112	28,651	41,763	12,042	17,750	29,792

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2024 is shown in note 12.

The notes on pages 8 to 13 form an integral part of these financial statements.

Building Bridges Pendle

(Registration number: 07747757)
Balance Sheet as at 31 March 2025

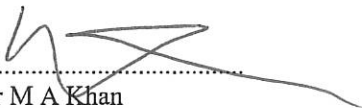
	Note	2025 £	2024 £
Current assets			
Cash at bank and in hand		43,433	31,367
Creditors: Amounts falling due within one year	11	<u>(1,670)</u>	<u>(1,575)</u>
Net assets		<u>41,763</u>	<u>29,792</u>
Funds of the charity:			
Restricted income funds			
Restricted funds		28,651	17,750
Unrestricted income funds			
Unrestricted funds		<u>13,112</u>	<u>12,042</u>
Total funds	12	<u>41,763</u>	<u>29,792</u>

For the financial year ending 31 March 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The financial statements on pages 6 to 13 were approved by the trustees, and authorised for issue on 3 December 2025 and signed on their behalf by:


.....
Mr M A Khan
Trustee

The notes on pages 8 to 13 form an integral part of these financial statements.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2025

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

20 Scotland Road

Nelson

Lancashire

BB9 7UU

These financial statements were authorised for issue by the trustees on 3 December 2025.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Building Bridges Pendle meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2025

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including independent examination, strategic management and trustee's meetings and reimbursed expenses.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

3 Income from donations

	Unrestricted	Total	Total
	General	2025	2024
	£	£	£
Donations	500	500	7,690

4 Income from charitable activities

	Restricted	Total	Total
	£	2025	2024
	£	£	£
Big Lottery	24,472	24,472	56,420
Bowland Trust	15,000	15,000	3,750
The Linking Network	11,649	11,649	-
Pendle Borough Council - Ann Grant	28,448	28,448	33,274
Others	94,021	94,021	39,845
	173,590	173,590	133,289

5 Other income

	Unrestricted		Total	Total
	General	Restricted	2025	2024
	£	£	£	£
Other income	570	-	570	-
Employment Allowance	-	5,000	5,000	5,000
	570	5,000	5,570	5,000

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2025

6 Expenditure on charitable activities

	Note	Restricted funds £	Total 2025 £	Total 2024 £
Operating costs		97,612	97,612	65,393
Staff costs		68,407	68,407	85,519
Governance costs	7	<u>1,670</u>	<u>1,670</u>	<u>1,575</u>
		<u>167,689</u>	<u>167,689</u>	<u>152,487</u>

7 Analysis of governance and support costs

Governance costs

	Restricted funds £	Total 2025 £	Total 2024 £
Examination of the financial statements	<u>1,670</u>	<u>1,670</u>	<u>1,575</u>

8 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2025

9 Staff costs

The aggregate payroll costs were as follows:

	2025 £	2024 £
Staff costs during the year were:		
Wages and salaries	62,750	78,488
Social security costs	<u>5,657</u>	<u>7,031</u>
	<u>68,407</u>	<u>85,519</u>

The monthly average number of persons employed by the charity during the year expressed as full time equivalents was as follows:

	2025 No	2024 No
Charitable activities	<u>3</u>	<u>3</u>

No employee received emoluments of more than £60,000 during the year.

10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

11 Creditors: amounts falling due within one year

	2025 £	2024 £
Accruals	<u>1,670</u>	<u>1,575</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2025

12 Funds

	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Balance at 31 March 2025 £
Unrestricted				
General Funds	12,042	1,070	-	13,112
Restricted				
Big Lottery	14,000	24,472	(38,472)	-
Bowland Trust	3,750	15,000	(18,750)	-
The Linking Network	-	11,649	(11,649)	-
Pendle Borough Council	-	28,448	-	28,448
Others	-	99,021	(98,818)	203
	<u>17,750</u>	<u>178,590</u>	<u>(167,689)</u>	<u>28,651</u>
Total funds	<u>29,792</u>	<u>179,660</u>	<u>(167,689)</u>	<u>41,763</u>
	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Balance at 31 March 2024 £
Unrestricted				
General Funds	9,676	7,690	(5,324)	12,042
Restricted				
Big Lottery	-	56,420	(42,420)	14,000
Bowland Trust	-	3,750	-	3,750
The Linking Network	7,000	-	(7,000)	-
Pendle Borough Council - Annual Grant	19,624	33,274	(52,898)	-
Others	-	44,845	(44,845)	-
	<u>26,624</u>	<u>138,289</u>	<u>(147,163)</u>	<u>17,750</u>
Total funds	<u>36,300</u>	<u>145,979</u>	<u>(152,487)</u>	<u>29,792</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2025

13 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2025 £
Current assets	14,782	28,651	43,433
Current liabilities	<u>(1,670)</u>	<u>-</u>	<u>(1,670)</u>
Total net assets	<u>13,112</u>	<u>28,651</u>	<u>41,763</u>

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2024 £
Current assets	13,617	17,750	31,367
Current liabilities	<u>(1,575)</u>	<u>-</u>	<u>(1,575)</u>
Total net assets	<u>12,042</u>	<u>17,750</u>	<u>29,792</u>

14 Related party transactions

There were no related party transactions in the year.

Building Bridges Network

England & Wales - Charity number 1144741

Accounts

Company registration number: 07747757

Charity registration number: 1144741

Building Bridges Pendle

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2024

KM
Chartered Accountants
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Reference and Administrative Details

Trustees	Mrs A J Kroukamp Ms J Pilkington Mrs K M Mason Mr M A Khan Mr M J Gildea Mr M Mahmood Dr R I Malik
Charity Registration Number	1144741
Company Registration Number	07747757
Registered Office	20 Scotland Road Nelson Lancashire BB9 7UU
Independent Examiner	KM Chartered Accountants 1st Floor, Block C The Wharf Manchester Road Burnley Lancashire BB11 1JG
Bankers	Barclays Bank Nelson 28-34 Manchester Rd Nelson Lancs

Building Bridges Pendle

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2024.

List of current Board of Directors:

1. Mr Arif Khan – Chair
2. Dr Raisa Malik – Deputy chair
3. Mrs Amanda Kroukamp - Treasurer
4. Mr Mick Gildea – Deputy Treasurer
5. Mrs Kathleen Mason – Secretary
6. Mr Majid Mehmood
7. Mrs Julia Pilkington

STRUCTURE, GOVERNANCE AND MANAGEMENT

We remain a grass-roots focused organisation, and our grant funding for 25 years has targeted the local community. On this foundation, we have grown to create a bridge to a strategic level and have strong partnerships with community groups and statutory bodies at Policy level.

Our project track record and reputation over these years demonstrates how we proactively reach-out to communities, including those who are new and marginalised. We are creative and driven in our approach towards engagement and over the past few years of our work, have re-incorporated a traditional approach of community work; outreach work that involves knocking on people's doors, introducing yourself and project aims, building mutual relationships and together, taking people on a journey to achieve common goals.

GOVERNANCE

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 1st April 2012.

MANAGEMENT

Our leadership structure remains traditional with a board of directors who oversee the strategic direction of the organisation; supported by an Executive Project Manager who leads a team of Community Engagement Officers and volunteers.

- The Board of Directors is currently going through a review of our structure and membership. To support this, we have had revised training on roles of trustees and good governance. 3 of our founding members have chosen to retire and we have embarked on a recruitment drive for new trustees. Since the year end (on 1st August 2024) Julia Pilkington and Majid Mahmood have been appointed to the board.
- Board of Directors meetings take place every six-weeks. All staff attend the early part of Directors meetings to present project delivery updates.
- At a regular 3-week period, a staff and performance management subgroup meeting takes place between the Chairman, deputy chair and Project Manager. These meetings promote the balance of conversation between organisation strategy as led by Directors but taking advice from the project manager based on experience of delivery, challenges and partnerships.
- At the staff level, weekly 'Planning and Liaison' meetings incorporate all aspects of development and delivery for work plans.

The trustees are satisfied that systems are in place to mitigate the charity's exposure to major risk. As part of that process, the trustees have implemented a risk management strategy, which comprises:

Building Bridges Pendle

Trustees' Report

- An annual review of the risks which the charity may face
- The establishment of systems and procedures to mitigate those identified in the plan and
- The implementation of procedures designed to minimise any potential impact on the charity should any of those risks materialise.

ACHIEVEMENTS AND PERFORMANCE

We are now half-way through the second phase of our Good Neighbours Project, which will come to an end in June 2026. A project evaluation report produced in July 2025 is available upon request. This report provides a comprehensive insight into the scale and impact of our work.

At the heart of this philosophy is the basis of activism being from human resource within communities. Having this as a foundation stone and building block will lead to sustainable outcomes for community development.

Past activities will be adapted and redesigned according to our experiences, evaluations, impact assessments, our current community assets and transferrable skills of using digital tools learnt from the Coronavirus Pandemic era, to create a new foundation for future development – the timing of which is now.

Our revised aims are to:

- Bring people together & build strong relationships in and across communities. To do this we will:
 - Develop independent and self-reliant people who are confident to share their heritage and cultural identity.
 - Facilitate dialogue to create partnerships to challenge divisive voices and uphold positive relations.
- Improve the places and spaces that matter to communities. To do this we will:
 - Bring interactions between people into community spaces that are in Town centres but also within Neighbourhoods and residential areas.
 - Develop cross-cultural friendships and a shared identity that is celebrated locally and brings new purpose to local places and spaces.
- Enable more people to fulfil their potential by working to address issues at the earliest possible stage. To do this we will:
 - Enhance levels of knowledge and skills of local people and develop a new generation of role-models who are self-reliant to promote social values, community action and processes that result in change.

FINANCIAL REVIEW

A surplus on the general fund of £2,366 is added to reserves brought forward giving a balance carried forward of £12,042. Restricted funds reduced by £8,874 to £17,750. Overall this resulted in total funds carried forward of £29,792.

Policy on reserves

The total free reserves at the year end stand at £12,042. The charity's reserves policy is to maintain three months expenditure, which equates to approximately £44,000. At the year end the reserves are less than this target amount.

Building Bridges Pendle

Trustees' Report

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 17 December 2024 and signed on its behalf by:

.....
Mr M A Khan
Trustee

Building Bridges Pendle

Independent Examiner's Report to the trustees of Building Bridges Pendle ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of Building Bridges Pendle as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

.....
Mark Heaton FCCA FCIE DChA
KM
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

17 December 2024

Building Bridges Pendle

Statement of Financial Activities for the Year Ended 31 March 2024 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2024 £	Unrestricted £	Restricted £	Total 2023 £
Income:							
Donations	3	7,690	-	7,690	1,000	-	1,000
Charitable activities	4	-	133,289	133,289	-	187,010	187,010
Other income	5	-	5,000	5,000	5,000	-	5,000
Total income		<u>7,690</u>	<u>138,289</u>	<u>145,979</u>	<u>6,000</u>	<u>187,010</u>	<u>193,010</u>
Expenditure on:							
Charitable activities	6	<u>(5,324)</u>	<u>(147,163)</u>	<u>(152,487)</u>	<u>(6,000)</u>	<u>(190,200)</u>	<u>(196,200)</u>
Total expenditure		<u>(5,324)</u>	<u>(147,163)</u>	<u>(152,487)</u>	<u>(6,000)</u>	<u>(190,200)</u>	<u>(196,200)</u>
Net income/(expenditure)		<u>2,366</u>	<u>(8,874)</u>	<u>(6,508)</u>	-	<u>(3,190)</u>	<u>(3,190)</u>
Net movement in funds		2,366	(8,874)	(6,508)	-	(3,190)	(3,190)
Reconciliation of funds							
Total funds brought forward		<u>9,676</u>	<u>26,624</u>	<u>36,300</u>	<u>9,676</u>	<u>29,814</u>	<u>39,490</u>
Total funds carried forward	12	<u><u>12,042</u></u>	<u><u>17,750</u></u>	<u><u>29,792</u></u>	<u><u>9,676</u></u>	<u><u>26,624</u></u>	<u><u>36,300</u></u>

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2023 is shown in note 12.

The notes on pages 8 to 13 form an integral part of these financial statements.

Building Bridges Pendle
(Registration number: 07747757)
Balance Sheet as at 31 March 2024

	Note	2024 £	2023 £
Current assets			
Cash at bank and in hand		31,367	37,440
Creditors: Amounts falling due within one year	11	<u>(1,575)</u>	<u>(1,140)</u>
Net assets		<u>29,792</u>	<u>36,300</u>
Funds of the charity:			
Restricted income funds			
Restricted funds		17,750	26,624
Unrestricted income funds			
Unrestricted funds		<u>12,042</u>	<u>9,676</u>
Total funds	12	<u>29,792</u>	<u>36,300</u>

For the financial year ending 31 March 2024 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The financial statements on pages 6 to 13 were approved by the trustees, and authorised for issue on 17 December 2024 and signed on their behalf by:

.....
Mr M A Khan
Trustee

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2024

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

20 Scotland Road
Nelson
Lancashire
BB9 7UU

These financial statements were authorised for issue by the trustees on 17 December 2024.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Building Bridges Pendle meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2024

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including independent examination, strategic management and trustee's meetings and reimbursed expenses.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

3 Income from donations

	Unrestricted	Total	Total
	General	2024	2023
	£	£	£
Donations	7,690	7,690	1,000

4 Income from charitable activities

	Restricted	Total	Total
	£	2024	2023
	£	£	£
Big Lottery	56,420	56,420	42,989
Bowland Trust	3,750	3,750	15,000
The Linking Network	-	-	7,039
Pendle Borough Council - Ann Grant	33,274	33,274	53,556
Others	39,845	39,845	68,426
	133,289	133,289	187,010

5 Other income

	Restricted	Total	Total
	£	2024	2023
	£	£	£
Employment Allowance	5,000	5,000	5,000

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2024

6 Expenditure on charitable activities

	Note	Unrestricted funds General £	Restricted funds £	Total 2024 £	Total 2023 £
Operating costs		5,324	60,069	65,393	112,931
Staff costs		-	85,519	85,519	81,769
Governance costs	7	-	1,575	1,575	1,500
		<u>5,324</u>	<u>147,163</u>	<u>152,487</u>	<u>196,200</u>

7 Analysis of governance and support costs

Governance costs

	Restricted funds £	Total 2024 £	Total 2023 £
Examination of the financial statements	<u>1,575</u>	<u>1,575</u>	<u>1,500</u>

8 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2024

9 Staff costs

The aggregate payroll costs were as follows:

	2024 £	2023 £
Staff costs during the year were:		
Wages and salaries	78,488	75,426
Social security costs	7,031	6,343
	<u>85,519</u>	<u>81,769</u>

The monthly average number of persons employed by the charity during the year expressed as full time equivalents was as follows:

	2024 No	2023 No
Charitable activities	<u>3</u>	<u>3</u>

No employee received emoluments of more than £60,000 during the year.

10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

11 Creditors: amounts falling due within one year

	2024 £	2023 £
Accruals	<u>1,575</u>	<u>1,140</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2024

12 Funds

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Balance at 31 March 2024 £
Unrestricted				
General Funds	9,676	7,690	(5,324)	12,042
Restricted				
Big Lottery	-	56,420	(42,420)	14,000
Bowland Trust	-	3,750	-	3,750
The Linking Network	7,000	-	(7,000)	-
Pendle Borough Council	19,624	33,274	(52,898)	-
Others	-	44,845	(44,845)	-
	<u>26,624</u>	<u>138,289</u>	<u>(147,163)</u>	<u>17,750</u>
Total funds	<u>36,300</u>	<u>145,979</u>	<u>(152,487)</u>	<u>29,792</u>
	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
Unrestricted				
General Funds	9,676	6,000	(6,000)	9,676
Restricted				
Big Lottery	-	42,989	(42,989)	-
Bowland Trust	-	15,000	(15,000)	-
The Linking Network	5,397	7,039	(5,436)	7,000
Lancashire County Council	15,819	-	(15,819)	-
Pendle Borough Council - Annual Grant	3,584	53,556	(37,516)	19,624
Others	5,014	68,426	(73,440)	-
	<u>29,814</u>	<u>187,010</u>	<u>(190,200)</u>	<u>26,624</u>
Total funds	<u>39,490</u>	<u>193,010</u>	<u>(196,200)</u>	<u>36,300</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2024

13 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2024 £
Current assets	13,617	17,750	31,367
Current liabilities	(1,575)	-	(1,575)
Total net assets	12,042	17,750	29,792
	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2023 £
Current assets	11,016	26,424	37,440
Current liabilities	(1,140)	-	(1,140)
Total net assets	9,876	26,424	36,300

Building Bridges Network

England & Wales - Charity number 1144741

Accounts

Company registration number: 07747757

Charity registration number: 1144741

Building Bridges Pendle

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2023

KM
Chartered Accountants
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

Building Bridges Pendle

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Building Bridges Pendle

Reference and Administrative Details

Trustees	Mr M J Gildea Mrs S Godfrey Mr M A Khan Mrs A J Kroukamp Mr M Latif Dr R I Malik Mrs K M Mason Mrs H M Noonan Reverend E A Saville
Charity Registration Number	1144741
Company Registration Number	07747757
Registered Office	20 Scotland Road Nelson Lancashire BB9 7UU
Independent Examiner	KM Chartered Accountants 1st Floor, Block C The Wharf Manchester Road Burnley Lancashire BB11 1JG
Bankers	Barclays Bank Nelson 28-34 Manchester Rd Nelson Lancs

Building Bridges Pendle

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2023.

WHO WE ARE

We remain a grass-roots focused organisation and our grant funding for over 20 years has targeted the local community. On this foundation, we have grown to create a bridge to a strategic level and have strong partnerships with community groups and statutory bodies at policy level.

In November 2024, we will be celebrating our 25th Anniversary!

Our project track record and reputation over these years demonstrates how we proactively reach-out to communities, including those who are new and marginalised. We are creative and driven in our approach towards engagement and over the past few years of our work, have re-incorporated a traditional approach of community work; outreach work that involves knocking on people's doors, introducing yourself and project aims, building mutual relationships and together, taking people on a journey to achieve common goals.

The Good Neighbours Project 2022 to 2026 will benefit from the successful phase 1 of this project (2017 to 2021) where the principles that guide our philosophy of community engagement have created tangible outcomes. We will build upon this.

At the heart of this philosophy is the basis of activism being from human resource within communities. Having this as a foundation stone and building block will lead to sustainable outcomes for community development.

Past activities will be adapted and redesigned according to our experiences, evaluations, impact assessments, our current community assets and transferrable skills of using digital tools learnt from the Coronavirus Pandemic era, to create a new foundation for future development - the timing of which is now.

Our revised aims are to:

Bring people together & build strong relationships in and across communities.

We will:

- Develop independent and self-reliant people who are confident to share their heritage and cultural identity.
- Facilitate dialogue to create partnerships to challenge divisive voices and uphold positive relations.

Improve the places and spaces that matter to communities.

We will:

- Bring interactions between people into community spaces that are in Town centres but also within Neighbourhoods and residential areas.
- Develop cross-cultural friendships and a shared identity that is celebrated locally and brings new purpose to local places and spaces.

Enable more people to fulfil their potential by working to address issues at the earliest possible stage.

We will:

- Enhance levels of knowledge and skills of local people and develop a new generation of role-models who are self-reliant to promote social values, community action and processes that result in change.

Building Bridges Pendle

Trustees' Report

MANAGEMENT

Our leadership structure remains traditional with a board of directors who oversee the strategic direction of the organisation; supported by an Executive Project Manager who leads a team of Community Engagement Officers and volunteers.

- The Board of Directors is currently going through a review of our structure and membership. To support this we have had revised training on roles of trustees and good governance. 3 of our founding members have chosen to retire and we have embarked on a recruitment drive for new trustees.
- Board of Directors meetings take place every six-weeks. All staff attend the early part of Directors meetings to present project delivery updates.
- At a regular 3-week period, a staff and performance management subgroup meeting takes place between the Chairman, deputy chair and Project Manager. These meetings promote the balance of conversation between organisation strategy as led by Directors but taking advice from the project manager based on experience of delivery, challenges and partnerships.
- At the staff level, weekly 'Planning and Liaison' meetings incorporate all aspects of development and delivery for work plans.

GOVERNANCE

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 1st April 2012.

FINANCIAL REVIEW

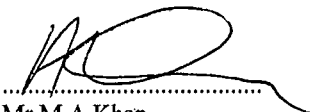
Policy on reserves

The total free reserves at the year end stand at £9,676. The charity's reserves policy is to maintain three months expenditure, which equates to approximately £44,000. At the year end the reserves are less than this target amount.

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 20 December 2023 and signed on its behalf by:



Mr M A Khan
Trustee

Building Bridges Pendle

Independent Examiner's Report to the trustees of Building Bridges Pendle ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of Building Bridges Pendle as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



.....
Mark Heaton FCCA FCIE DChA
KM
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

20 December 2023

Building Bridges Pendle

**Statement of Financial Activities for the Year Ended 31 March 2023
(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)**

	Note	Unrestricted £	Restricted £	Total 2023 £	Unrestricted £	Restricted £	Total 2022 £
Income:							
Donations	3	1,000	-	1,000	5,673	-	5,673
Charitable activities	4	-	187,010	187,010	-	103,857	103,857
Investment income	5	-	-	-	28	-	28
Other income	6	5,000	-	5,000	4,000	-	4,000
Total income		6,000	187,010	193,010	9,701	103,857	113,558
Expenditure on:							
Charitable activities		(6,000)	(190,200)	(196,200)	(27,534)	(189,701)	(217,235)
Total expenditure		(6,000)	(190,200)	(196,200)	(27,534)	(189,701)	(217,235)
Net expenditure		-	(3,190)	(3,190)	(17,833)	(85,844)	(103,677)
Net movement in funds		-	(3,190)	(3,190)	(17,833)	(85,844)	(103,677)
Reconciliation of funds							
Total funds brought forward		9,676	29,814	39,490	27,509	115,658	143,167
Total funds carried forward	12	9,676	26,624	36,300	9,676	29,814	39,490

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2022 is shown in note 12.

The notes on pages 7 to 11 form an integral part of these financial statements.

Building Bridges Pendle

(Registration number: 07747757)
Balance Sheet as at 31 March 2023

	Note	2023 £	2022 £
Current assets			
Cash at bank and in hand		37,440	40,630
Creditors: Amounts falling due within one year	11	<u>(1,140)</u>	<u>(1,140)</u>
Net assets		<u>36,300</u>	<u>39,490</u>
Funds of the charity:			
Restricted income funds			
Restricted funds		26,624	29,814
Unrestricted income funds			
Unrestricted funds		<u>9,676</u>	<u>9,676</u>
Total funds	12	<u>36,300</u>	<u>39,490</u>

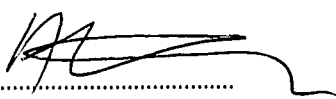
For the financial year ending 31 March 2023 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements on pages 5 to 11 were approved by the trustees, and authorised for issue on 20 December 2023 and signed on their behalf by:


.....
Mr M A Khan
Trustee

The notes on pages 7 to 11 form an integral part of these financial statements.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2023

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

20 Scotland Road
Nelson
Lancashire
BB9 7UU

These financial statements were authorised for issue by the trustees on 20 December 2023.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Building Bridges Pendle meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2023

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including independent examination, strategic management and trustee's meetings and reimbursed expenses.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

3 Income from donations

	Unrestricted	Total	Total
	General	2023	2022
	£	£	£
Donations from individuals	1,000	1,000	5,673

4 Income from charitable activities

	Restricted	Total	Total
	£	2023	2022
	£	£	£
Big Lottery	42,989	42,989	61,602
Bowland Trust	15,000	15,000	-
Pendle Borough Council	-	-	7,500
The Linking Network	7,039	7,039	-
Nelson Town Council	-	-	2,000
Lancashire County Council	-	-	9,998
Pendle Borough Council - Ann Grant	53,556	53,556	-
Others	68,426	68,426	22,757
	187,010	187,010	103,857

5 Investment income

	Total	Total
	2023	2022
	£	£
Bank interest receivable	-	28

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2023

6 Other income

	Unrestricted		
	General	Total	Total
	£	2023	2022
		£	£
Employment Allowance	<u>5,000</u>	<u>5,000</u>	<u>4,000</u>

7 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

8 Staff costs

The aggregate payroll costs were as follows:

	2023	2022
	£	£
Staff costs during the year were:		
Wages and salaries	75,426	90,512
Social security costs	<u>6,343</u>	<u>8,206</u>
	<u>81,769</u>	<u>98,718</u>

The monthly average number of persons employed by the charity during the year expressed as full time equivalents was as follows:

	2023	2022
	No	No
Charitable activities	<u>3</u>	<u>3</u>

No employee received emoluments of more than £60,000 during the year.

9 Independent examiner's remuneration

	2023	2022
	£	£
Examination of the financial statements	<u>1,500</u>	<u>1,250</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2023

10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

11 Creditors: amounts falling due within one year

	2023 £	2022 £
Accruals	1,140	1,140

12 Funds

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
Unrestricted				
General Funds	9,676	6,000	(6,000)	9,676
Restricted				
Big Lottery	-	42,989	(42,989)	-
Bowland Trust	-	15,000	(15,000)	-
The Linking Network	5,397	7,039	(5,436)	7,000
Lancashire County Council	15,819	-	(15,819)	-
Pendle Borough Council	3,584	53,556	(37,516)	19,624
Others	5,014	68,426	(73,440)	-
	29,814	187,010	(190,200)	26,624
Total funds	39,490	193,010	(196,200)	36,300

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2023

	Balance at 1 April 2021 £	Incoming resources £	Resources expended £	Balance at 31 March 2022 £
Unrestricted				
General Funds	27,509	9,701	(27,534)	9,676
Restricted				
Big Lottery	33,853	61,602	(95,455)	-
Bowland Trust	5,591	-	(5,591)	-
Church Urban Fund	3,340	-	(3,340)	-
Pendle Borough Council	4,567	7,500	(12,067)	-
The Linking Network	15,236	-	(9,839)	5,397
Nelson Town Council Fund I - Brought forward	-	2,000	(2,000)	-
Lancashire County Council	17,953	9,998	(12,132)	15,819
Pendle Borough Council - Annual Grant	27,606	-	(24,022)	3,584
Others	3,978	22,757	(21,721)	5,014
Pendle Food Alliance	3,534	-	(3,534)	-
	<u>115,658</u>	<u>103,857</u>	<u>(189,701)</u>	<u>29,814</u>
Total funds	<u><u>143,167</u></u>	<u><u>113,558</u></u>	<u><u>(217,235)</u></u>	<u><u>39,490</u></u>

13 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2023 £
Current assets	11,016	26,424	37,440
Current liabilities	(1,140)	-	(1,140)
Total net assets	<u><u>9,876</u></u>	<u><u>26,424</u></u>	<u><u>36,300</u></u>
	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2022 £
Current assets	10,817	29,813	40,630
Current liabilities	(1,140)	-	(1,140)
Total net assets	<u><u>9,677</u></u>	<u><u>29,813</u></u>	<u><u>39,490</u></u>

14 Related party transactions

Building Bridges Network

England & Wales - Charity number 1144741

Accounts

Company registration number: 07747757

Charity registration number: 1144741

Building Bridges Pendle

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2022

KM
Chartered Accountants
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

Building Bridges Pendle

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Building Bridges Pendle

Reference and Administrative Details

Trustees	Mr M J Gildea Mrs S Godfrey Mr M A Khan Mrs A J Kroukamp Mr M Latif Dr R I Malik Mrs K M Mason Mrs H M Noonan Reverend E A Saville
Charity Registration Number	1144741
Company Registration Number	07747757
Registered Office	20 Scotland Road Nelson Lancashire BB9 7UU
Independent Examiner	KM Chartered Accountants 1st Floor, Block C The Wharf Manchester Road Burnley Lancashire BB11 1JG
Bankers	Barclays Bank Nelson 28-34 Manchester Rd Nelson Lancs

Building Bridges Pendle

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2022.

WHO WE ARE

We remain a grass-roots focused organisation and our grant funding for over 20 years has targeted the local community. On this foundation, we have grown to create a bridge to a strategic level and have strong partnerships with community groups and statutory bodies at Policy level.

Our project track record and reputation over these years demonstrates how we proactively reach-out to communities, including those who are new and marginalised. We are creative and driven in our approach towards engagement and over the past few years of our work, have re-incorporated a traditional approach of community work; outreach work that involves knocking on people's doors, introducing yourself and project aims, building mutual relationships and together, taking people on a journey to achieve common goals.

Our project impact report (January 2022) for recent years of work (including during and post-pandemic era) has evidenced how the ability of our approach, design and adaptation of project activities has brought a valuable contribution towards good community relations. BBPendle being specifically recognised for;

- Adapting to the new normal and building the confidence of people to start to come out and connect together in person again.
- Being creative in thinking about ways to engage.
- Face-to-face events being of high quality in design and interaction.
- Being connected to our work generated confidence to challenge negative factors.

We are truly embedded in the local community and are at the forefront of creating sustainable community engagement structures.

BBPendle has created and runs the following forums:

Pendle Schools Linking Network
Community Cohesion Action Network
Pendle Forum of Faiths

We are the lead organisation responsible for Communities and Cohesion on the Nelson Town Deal Board and Pendle Cultural Strategy.

The Pendle Food Alliance was setup during the Pandemic in partnership with Pendle Borough Council, the first-time this level of collaboration has taken place between foodbanks in the history of Pendle. Members were empowered/trained to take ownership after 12 months.

Our greatest strength, is in our diversity that reflects the local community and which is not comparable by the majority of the established voluntary and community sector in Pendle.

Our leadership structure remains traditional with a board of directors who oversee the strategic direction of the organisation; supported by an Executive Project Manager who leads a team of Community Engagement Officers and volunteers.

Building Bridges Pendle

Trustees' Report

- The Board of Directors have sustained the 'VISIBLE: A Quality Assurance Framework for Faith Based Organisations' that was adopted over 10 years ago in partnership with the Faith-based Regeneration Network. We are now seeking to update all elements of this past system.
- Board of Directors meetings take place every six-weeks. All staff attend the early part of Directors meetings to present project delivery updates.
- At a regular 3-week period, a staff and performance management subgroup meeting takes place between the Chairman, deputy chair and Project Manager. These meetings promote the balance of conversation between organisation strategy as led by Directors but taking advice from the project manager based on experience of delivery, challenges and partnerships.
- At the staff level, weekly 'Planning and Liaison' meetings incorporate all aspects of development and delivery for work plans.

GOVERNANCE

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 1st April 2012.

WHAT WE HAVE DONE THIS YEAR

Our final project year was from November 2020 to the end of January 2022. A 3-month project extension was granted as a result of underspend due to the impact of the Coronavirus Pandemic.

Our work programme continued to adapt according to periods of restrictions and lockdowns through much of this period, as Pendle was amongst the most impacted boroughs in the Country and had some unique intercommunity complexities as a result.

A summary of the key activities undertaken during the Pandemic and periods of restrictions, to the lifting of all restrictions;

BBPendle has been at the forefront in responding to adapting community engagement challenges within restriction settings and when Society has been open for freedom of movement and socialising. Our leadership, creativity and flexibility with approaches to our engagement has been visible for all to be a part of and greatly respected amongst people and organisations.

Our activities on an online platform has seen 23 events take place via;

- Digital Talk events
- Digital Musical events
- Digital Projects running over a course of weeks.

Our face to face activity coming into the community domain has seen 14 projects take place, out of which the major projects have been;

Pendle Peace Walks and the Pendle Festival of Culture that notably took place on Saturday 24th July, the first weekend after freedom day and lifting of all restrictions on Monday 19th July.

- Families Making Friends
- Faith, Music and Community
- Good Neighbours Week

Building Bridges Pendle

Trustees' Report

Extensive project work took place in addition to our core programme to deliver the Community Champions project across Pendle, in line with Government efforts to support positive community responses to the impact of Covid-19.

We have also been successful in receiving funds from the Canal and River Trust via SuperSlowWay to run the Linear Park Project. Additional funds also drawn from the Together and Active grants to support our Good Neighbours Work. These funds provided BBPendle with funds to keep the core team in place to the end of June 2022.

PLANS FOR FUTURE PERIODS

Funding applications are in process with a number of sources to put into place organisational sustainability post June 2022.

This includes going back to the Big Lottery for a 3rd term of funding. Something fairly rare to expect but we were given encouragement to do so.

- For our new sustainability plan, we are targeting a 4-year continuation of the Good Neighbours Project that requires a budget of £513,000; Revenue costs being £364,160 and Overheads costs at £148,800.

- Project Duration:
4-Year Project, from July 2022 to June 2026.

- Staff Capacity:
Core team of x3 staff (x2 full-time and x1 part-time).

Revised Project Aims:

- To create and facilitate intra and inter-community movements that lead to longstanding social change to improve Community Relations and Social Cohesion in a borough context.

- To push the boundaries of integration work and produce a shared identity that is celebrated and where fringe movements, are challenged to respect diversity and to understand the social value that different people bring to Pendle.

We are aiming to produce a quantifiable scale and measure of impact to evidence the difference that this project and the added value of our work with partners will achieve:

1. Frequency of community-led activities taking place and range of locations for delivery.
2. An increase in the diversity of people involved.
3. Increase in the retention of people's involvement in conception, delivery and follow-up of activities.
4. Production of a shared community identity to promote solidarity and togetherness.
5. Points of contact with multiple mono-cultural neighbourhoods that are within one-ward boundary.
6. Growth of a new generation of community activists and leaders.
7. Reshaping of the relationship between community organisations and residents.
8. Re-defining the relationship between community organisations, agencies and strategic programmes.
9. Sharing of Good practice across Pendle and the Lancashire.
10. Promotion of initiatives that have the potential to become National Events.

Building Bridges Pendle

Trustees' Report

FINANCIAL REVIEW

Policy on reserves

The total free reserves at the year end stand at £9,676. The charity's reserves policy is to maintain three months expenditure, which equates to approximately £44,000. At the year end the reserves are less than this target amount.

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 14 December 2022 and signed on its behalf by:

.....
Mr M A Khan
Trustee

Building Bridges Pendle

Independent Examiner's Report to the trustees of Building Bridges Pendle ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of Building Bridges Pendle as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

.....
Mark Heaton FCCA FCIE DChA
KM
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

14 December 2022

Building Bridges Pendle

Statement of Financial Activities for the Year Ended 31 March 2022 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2022 £	Unrestricted £	Restricted £	Total 2021 £
Income:							
Donations	3	5,673	-	5,673	-	-	-
Charitable activities	4	-	103,857	103,857	-	235,304	235,304
Investment income	5	28	-	28	-	-	-
Other income	6	4,000	-	4,000	87,054	4,000	91,054
Total income		<u>9,701</u>	<u>103,857</u>	<u>113,558</u>	<u>87,054</u>	<u>239,304</u>	<u>326,358</u>
Expenditure on:							
Charitable activities		<u>(27,534)</u>	<u>(189,701)</u>	<u>(217,235)</u>	<u>(60,165)</u>	<u>(164,617)</u>	<u>(224,782)</u>
Total expenditure		<u>(27,534)</u>	<u>(189,701)</u>	<u>(217,235)</u>	<u>(60,165)</u>	<u>(164,617)</u>	<u>(224,782)</u>
Net (expenditure)/income		(17,833)	(85,844)	(103,677)	26,889	74,687	101,576
Transfers between funds		<u>-</u>	<u>-</u>	<u>-</u>	<u>606</u>	<u>(606)</u>	<u>-</u>
Net movement in funds		(17,833)	(85,844)	(103,677)	27,495	74,081	101,576
Reconciliation of funds							
Total funds brought forward		<u>27,509</u>	<u>115,658</u>	<u>143,167</u>	<u>14</u>	<u>41,577</u>	<u>41,591</u>
Total funds carried forward	12	<u><u>9,676</u></u>	<u><u>29,814</u></u>	<u><u>39,490</u></u>	<u><u>27,509</u></u>	<u><u>115,658</u></u>	<u><u>143,167</u></u>

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2021 is shown in note 12.

The notes on pages 9 to 13 form an integral part of these financial statements.

Building Bridges Pendle
(Registration number: 07747757)
Balance Sheet as at 31 March 2022

	Note	2022 £	2021 £
Current assets			
Cash at bank and in hand		40,630	144,307
Creditors: Amounts falling due within one year	11	<u>(1,140)</u>	<u>(1,140)</u>
Net assets		<u>39,490</u>	<u>143,167</u>
Funds of the charity:			
Restricted income funds			
Restricted funds		29,814	115,658
Unrestricted income funds			
Unrestricted funds		<u>9,676</u>	<u>27,509</u>
Total funds	12	<u>39,490</u>	<u>143,167</u>

For the financial year ending 31 March 2022 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements on pages 7 to 13 were approved by the trustees, and authorised for issue on 14 December 2022 and signed on their behalf by:

.....
Mr M A Khan
Trustee

The notes on pages 9 to 13 form an integral part of these financial statements.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2022

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

20 Scotland Road

Nelson

Lancashire

BB9 7UU

These financial statements were authorised for issue by the trustees on 14 December 2022.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Building Bridges Pendle meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2022

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including independent examination, strategic management and trustee's meetings and reimbursed expenses.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

3 Income from donations

	Unrestricted	Total
	General	2022
	£	£
Donations from individuals	5,673	5,673

4 Income from charitable activities

	Restricted	Total	Total
	£	2022	2021
	£	£	£
Big Lottery	61,602	61,602	122,099
Bowland Trust	-	-	8,715
Church Urban Fund	-	-	2,982
Pendle Borough Council	7,500	7,500	-
The Linking Network	-	-	7,000
Nelson Town Council	2,000	2,000	-
Lancashire County Council	9,998	9,998	38,267
Pendle Borough Council - Ann Grant	-	-	31,424
Others	22,757	22,757	1,700
Pendle Food Alliance	-	-	23,117
	103,857	103,857	235,304

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2022

5 Investment income

	Unrestricted	Total
	General	2022
	£	£
Bank interest receivable	28	28
	28	28

6 Other income

	Unrestricted	Total	Total
	General	2022	2021
	£	£	£
Employment Allowance	4,000	4,000	4,000
Reserves	-	-	800
Government Grants - Job Retention Scheme	-	-	20,796
Pendle Borough Council - Covid 19 grants	-	-	65,458
	4,000	4,000	91,054
	4,000	4,000	91,054

7 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

8 Staff costs

The aggregate payroll costs were as follows:

	2022	2021
	£	£
Staff costs during the year were:		
Wages and salaries	90,512	93,828
Social security costs	8,206	8,923
	98,718	102,751

The monthly average number of persons employed by the charity during the year expressed as full time equivalents was as follows:

	2022	2021
	No	No
Charitable activities	3	5
	3	5

No employee received emoluments of more than £60,000 during the year.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2022

9 Independent examiner's remuneration

	2022 £	2021 £
Examination of the financial statements	<u>1,250</u>	<u>1,296</u>

10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

11 Creditors: amounts falling due within one year

	2022 £	2021 £
Accruals	<u>1,140</u>	<u>1,140</u>

12 Funds

	Balance at 1 April 2021 £	Incoming resources £	Resources expended £	Balance at 31 March 2022 £
Unrestricted				
General Funds	27,509	9,701	(27,534)	9,676
Restricted				
Big Lottery	33,853	61,602	(95,455)	-
Bowland Trust	5,591	-	(5,591)	-
Church Urban Fund	3,340	-	(3,340)	-
Pendle Borough Council	4,567	7,500	(12,067)	-
The Linking Network	15,236	-	(9,839)	5,397
Nelson Town Council	-	2,000	(2,000)	-
Lancashire County Council	17,953	9,998	(12,132)	15,819
Pendle Borough Council - Annual Grant	27,606	-	(24,022)	3,584
Others	3,978	22,757	(21,721)	5,014
Pendle Food Alliance	3,534	-	(3,534)	-
	<u>115,658</u>	<u>103,857</u>	<u>(189,701)</u>	<u>29,814</u>
Total funds	<u>143,167</u>	<u>113,558</u>	<u>(217,235)</u>	<u>39,490</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2022

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Unrestricted					
General Funds	14	87,054	(60,165)	606	27,509
Restricted					
Big Lottery	12,774	122,099	(101,020)	-	33,853
Bowland Trust	6,563	8,715	(9,687)	-	5,591
Church Urban Fund	358	2,982	-	-	3,340
Pendle Borough Council	4,567	-	-	-	4,567
The Linking Network	12,450	7,000	(4,214)	-	15,236
Insitu	(94)	-	-	94	-
Lancashire Together	200	-	-	(200)	-
Lancashire County Council	584	38,267	(20,898)	-	17,953
Nelson & Colne College	500	-	-	(500)	-
Pendle Borough Council - Annual Grant	3,750	31,424	(7,568)	-	27,606
Others	(75)	5,700	(1,647)	-	3,978
Pendle Food Alliance	-	23,117	(19,583)	-	3,534
	<u>41,577</u>	<u>239,304</u>	<u>(164,617)</u>	<u>(606)</u>	<u>115,658</u>
Total funds	<u><u>41,591</u></u>	<u><u>326,358</u></u>	<u><u>(224,782)</u></u>	<u><u>-</u></u>	<u><u>143,167</u></u>

13 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2022 £
Current assets	10,817	29,813	40,630
Current liabilities	(1,140)	-	(1,140)
Total net assets	<u>9,677</u>	<u>29,813</u>	<u>39,490</u>
	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2021 £
Current assets	28,649	115,658	144,307
Current liabilities	(1,140)	-	(1,140)
Total net assets	<u>27,509</u>	<u>115,658</u>	<u>143,167</u>

Building Bridges Network

England & Wales - Charity number 1144741

Accounts

Company registration number: 07747757

Charity registration number: 1144741

Building Bridges Pendle

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2021

KM
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Building Bridges Pendle

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Building Bridges Pendle

Reference and Administrative Details

Trustees	Mr M J Gildea Mrs S Godfrey Mr M A Khan Mrs A J Kroukamp Mr M Latif Dr R I Malik Mrs K M Mason Mrs H M Noonan Reverend E A Saville
Charity Registration Number	1144741
Company Registration Number	07747757
Registered Office	20 Scotland Road Nelson Lancashire BB9 7UU
Independent Examiner	KM Chartered Accountants 1st Floor, Block C The Wharf Manchester Road Burnley Lancashire BB11 1JG
Bankers	Barclays Bank Nelson 28-34 Manchester Rd Nelson Lancs

Building Bridges Pendle

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2021.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Our Board of Directors for BBPendle has been consistent over the past few years in its member and reliability for organisation purposes. Visioning workshops have taken place but progress was effectively halted by the impact of the Pandemic.

Now that we are in the final term of our funding period. Organisation development plans will be reviewed and new targets created, in-line with the outcome of grant funding applications that have been submitted.

STRUCTURE

The Board of Directors have the primary role in development and decision-making processes for the fulfilment of the aims and objectives of the organisation.

Three community forums - the Community Cohesion Action Network (CCAN), the Pendle Forum of Faiths (PFF), the Pendle Schools Linking Network (PSLN) and a volunteer's forum still continue to remain in our structure and continue to provide a secondary and independent influence on the direction of our community development strategy. There is a current need to re-invest in the Pendle Forum of Faiths to restart networking and collaboration between Faith communities.

GOVERNANCE

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 1st April 2012.

MANAGEMENT

Management systems are in place to ensure all aspects of the running of the organisation are transparent and accounted for. The Board of Directors meet on a six-week basis to manage the organisation direction, development and performance of operational activities. The organisation manager and staff meet on a weekly basis via 'Planning and Development meetings' to ensure work delivery plans are delivered and that activities are relevant to local community agendas.

ACHIEVEMENTS AND PERFORMANCE

Work has continued to be delivered and developed within our five key categories;

1 - Pendle Schools Linking Network:

Working with local Primary and Secondary Schools in geographical locations across Pendle which will allow for pupils from a mainly mono-cultural environment to come together for cross-cultural learning and engagement. A bespoke programme will be devised which will involve full class groups at Primary level and a select number of pupils at Secondary level.

2 - Community Conversations:

Developing a range of creative approaches which will facilitate conversations at 3 levels; borough-wide, town and at a neighbourhood level. The spectrum of conversations facilitated will touch upon matters which are positive within the demographics of Pendle, but also address topical questions which impact on degrees of intolerance and hatred.

Building Bridges Pendle

Trustees' Report

3 - Connecting Communities:

Our project will create opportunities for people to attend events in a social setting. Within the context of a 'family unit,' people will be paired together on the basis of difference in race, faith or cultural background and partake in a mixture of shared activities. All social events will have common themes and help people to break-down barriers and realise commonalities. Built into the design of events will be a task to get involved in the organisation and delivery of a community project based on a local need identified by families in attendance.

4 - The Good Neighbours Week:

The concept of a Pendle wide 'Good Neighbours Week' (GNW) is an initiative which will bring the agenda of community cohesion to a personal space, stressing the importance of a message that community starts from home and in your neighbourhood.

The 'GND' will take place on a fix date in the summer-term and run a series of borough-wide coordinated events at the same time. Beneficiaries from across age, class, faith, race will engage in a process to personalise a local project / event based on common ground. These events could be a street party or cleaning the local area or campaign, the possibilities are many.

5 – Peace Walks and Pendle Festival of Culture;

Take place in the summer and are major events that bring the Pendle Community together in a spirit of shared identity and a celebration of Cultural contribution to local diversity and heritage. In all aspects of the Festival, contributors are individuals, groups, organisations and their project outcomes linked to this proposal and from partners.

6 – Strategic Networks:

(Community Cohesion Action Network and the Pendle Forum of Faiths)

Agencies and Organisations forming a strategic platform where grassroots communities being engaged via the Good Neighbours Project can connect into a larger partnership-based networks.

7 – Additional work has taken place in response to local needs on the Food Poverty Agenda (Pendle Food Alliance) and the impact of the Coronavirus via a range of public engagement/community engagements projects; funded by Pendle Council, Lancashire County Council and Central Government.

Primary Partners include:

- InSitu
- Pendle Borough Council
- Uclan - A developmental collaboration that has established self-evaluation systems and independent external evaluation.

FINANCIAL REVIEW

Policy on reserves

The financial statements are set out on pages 6 to 12 in this report.

The total free reserves at the year end stand at £27,509 and restricted reserves at £115,658. The charity's reserves policy is to maintain three months expenditure, which equates to approximately £44,000. At the year end the reserves are less than this target amount.

Building Bridges Pendle

Trustees' Report

PLANS FOR FUTURE PERIODS

- A great deal of investment has taken place this year to create and implement of new funding strategy that will provide finances for organisation sustainability post January 2022.
- This process includes a third-term application to the Big Lottery Community Fund which is central and critical to the supporting match-funding sources that have been targeted, including Pendle Borough Council.
- If successful, BBPendle will acquire resources to sustain a core team of x3 full-time staff and borough-wide Community Cohesion project for a further period of 4-years.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of governing document

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 1st April 2012.

Organisational structure

Our Board of Directors for BBPendle has been consistent over the past few years in its member and reliability for organisation purposes. Alongside some recent organisation visioning workshops, there is a balanced focus towards increasing the skills capacity at a Board level.

The Board of Directors have the primary role in development and decision-making processes for the fulfilment of the aims and objectives of the organisation.

Three community forums - the Community Cohesion Action Network (CCAN), the Pendle Forum of Faiths (PFF), the Pendle Schools Linking Network (PSLN) and a volunteer's forum remain in our structure and continue to provide a secondary and independent influence on the direction of our community development strategy.

Management

Management systems are in place to ensure all aspects of the running of the organisation are transparent and accounted for. The Board of Directors meet on a six-week basis to manage the organisation direction, development and performance of operational activities. The organisation manager and staff meet on a weekly basis via 'Planning and Development meetings' to ensure work delivery plans are delivered and that activities are relevant to local community agendas.

Risk management

The Trustees have examined the major strategic, business and operational risks that the Charity faces and confirm that systems have been established to enable regular reviews to be carried out so that necessary steps can be taken to lessen these risks.

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 14 December 2021 and signed on its behalf by:

.....

Mrs S Godfrey
Trustee

Building Bridges Pendle

Independent Examiner's Report to the trustees of Building Bridges Pendle ("the Company")

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of Building Bridges Pendle are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Association of Independent Examiners, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of Building Bridges Pendle as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

.....
Mark Heaton FCCA FCIE DChA
KM
1st Floor, Block C
The Wharf
Manchester Road
Burnley
Lancashire
BB11 1JG

14 December 2021

Building Bridges Pendle

Statement of Financial Activities for the Year Ended 31 March 2021 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2021 £	Unrestricted £	Restricted £	Total 2020 £
Income:							
Charitable activities	3	-	235,304	235,304	-	177,434	177,434
Investment income	4	-	-	-	14	-	14
Other income	5	87,054	4,000	91,054	-	3,000	3,000
Total income		<u>87,054</u>	<u>239,304</u>	<u>326,358</u>	<u>14</u>	<u>180,434</u>	<u>180,448</u>
Expenditure on:							
Charitable activities		<u>(60,165)</u>	<u>(164,617)</u>	<u>(224,782)</u>	-	<u>(177,372)</u>	<u>(177,372)</u>
Total expenditure		<u>(60,165)</u>	<u>(164,617)</u>	<u>(224,782)</u>	-	<u>(177,372)</u>	<u>(177,372)</u>
Net income		26,889	74,687	101,576	14	3,062	3,076
Transfers between funds		<u>606</u>	<u>(606)</u>	-	-	-	-
Net movement in funds		27,495	74,081	101,576	14	3,062	3,076
Reconciliation of funds							
Total funds brought forward		<u>14</u>	<u>41,577</u>	<u>41,591</u>	-	<u>38,515</u>	<u>38,515</u>
Total funds carried forward	11	<u><u>27,509</u></u>	<u><u>115,658</u></u>	<u><u>143,167</u></u>	<u>14</u>	<u><u>41,577</u></u>	<u><u>41,591</u></u>

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2020 is shown in note 11.

The notes on pages 8 to 12 form an integral part of these financial statements.

Building Bridges Pendle
(Registration number: 07747757)
Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Current assets			
Cash at bank and in hand		144,307	42,731
Creditors: Amounts falling due within one year	10	<u>(1,140)</u>	<u>(1,140)</u>
Net assets		<u>143,167</u>	<u>41,591</u>
Funds of the charity:			
Restricted income funds			
Restricted funds		115,658	41,577
Unrestricted income funds			
Unrestricted funds		<u>27,509</u>	<u>14</u>
Total funds	11	<u>143,167</u>	<u>41,591</u>

For the financial year ending 31 March 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements on pages 6 to 12 were approved by the trustees, and authorised for issue on 14 December 2021 and signed on their behalf by:

.....
Mrs S Godfrey
Trustee

The notes on pages 8 to 12 form an integral part of these financial statements.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2021

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

20 Scotland Road

Nelson

Lancashire

BB9 7UU

These financial statements were authorised for issue by the trustees on 14 December 2021.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Building Bridges Pendle meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Exemption from preparing a cash flow statement

The charity is exempt from preparing a cash flow statement.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2021

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including independent examination, strategic management and trustee's meetings and reimbursed expenses.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

3 Income from charitable activities

	Restricted £	Total 2021 £	Total 2020 £
Big Lottery	122,099	122,099	111,992
Bowland Trust	8,715	8,715	25,000
Church Urban Fund	2,982	2,982	-
Pendle Borough Council	-	-	7,500
The Linking Network	7,000	7,000	12,000
Insitu	-	-	926
Lancashire Together	-	-	200
Lancashire County Council	38,267	38,267	11,000
Nelson & Colne College	-	-	500
Pendle Borough Council - Ann Grant	31,424	31,424	3,750
Together Housing	-	-	1,000
Others	1,700	1,700	3,566
Pendle Food Alliance	23,117	23,117	-
	<u>235,304</u>	<u>235,304</u>	<u>177,434</u>

4 Investment income

	Total 2021 £	Total 2020 £
Bank interest receivable	<u>-</u>	<u>14</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2021

5 Other income

	Unrestricted		Total 2021 £	Total 2020 £
	General £	Restricted £		
Employment Allowance	-	4,000	4,000	3,000
Reserves	800	-	800	-
Government Grants - Job Retention Scheme	20,796	-	20,796	-
Pendle Borough Council - Covid 19 grants	65,458	-	65,458	-
	<u>87,054</u>	<u>4,000</u>	<u>91,054</u>	<u>3,000</u>

6 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

7 Staff costs

The aggregate payroll costs were as follows:

	2021 £	2020 £
Staff costs during the year were:		
Wages and salaries	93,828	87,108
Social security costs	8,923	7,533
	<u>102,751</u>	<u>94,641</u>

The monthly average number of persons employed by the charity during the year expressed as full time equivalents was as follows:

	2021 No	2020 No
Charitable activities	<u>5</u>	<u>5</u>

No employee received emoluments of more than £60,000 during the year.

8 Independent examiner's remuneration

	2021 £	2020 £
Examination of the financial statements	<u>1,296</u>	<u>1,296</u>

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2021

9 Taxation

The charity is a registered charity and is therefore exempt from taxation.

10 Creditors: amounts falling due within one year

	2021 £	2020 £
Accruals	1,140	1,140

11 Funds

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Unrestricted					
General Funds	14	87,054	(60,165)	606	27,509
Restricted					
Big Lottery	12,774	122,099	(101,020)	-	33,853
Bowland Trust	6,563	8,715	(9,687)	-	5,591
Church Urban Fund	358	2,982	-	-	3,340
Pendle Borough Council	4,567	-	-	-	4,567
The Linking Network	12,450	7,000	(4,214)	-	15,236
Insitu	(94)	-	-	94	-
Lancashire Together	200	-	-	(200)	-
Lancashire County Council	584	38,267	(20,898)	-	17,953
Nelson & Colne College	500	-	-	(500)	-
Pendle Borough Council - Annual Grant	3,750	31,424	(7,568)	-	27,606
Others	(75)	5,700	(1,647)	-	3,978
Pendle Food Alliance	-	23,117	(19,583)	-	3,534
	41,577	239,304	(164,617)	(606)	115,658
Total funds	41,591	326,358	(224,782)	-	143,167

Building Bridges Pendle

Notes to the Financial Statements for the Year Ended 31 March 2021

	Balance at 1 April 2019 £	Incoming resources £	Resources expended £	Balance at 31 March 2020 £
Unrestricted				
General Funds	-	14	-	14
Restricted				
Big Lottery	13,658	111,992	(112,876)	12,774
Bowland Trust	7,007	25,000	(25,444)	6,563
Church Urban Fund	4,659	-	(4,301)	358
Pendle Borough Council	2,692	7,500	(5,625)	4,567
The Linking Network	10,719	12,000	(10,269)	12,450
Insitu	(220)	926	(800)	(94)
Lancashire Together	-	200	-	200
Lancashire County Council	-	11,000	(10,416)	584
Nelson & Colne College	-	500	-	500
Pendle Borough Council - Annual Grant	-	3,750	-	3,750
Together Housing	-	1,000	(1,000)	-
Others	-	6,566	(6,641)	(75)
	38,515	180,434	(177,372)	41,577
Total funds	38,515	180,448	(177,372)	41,591