

COMPANY REGISTRATION NUMBER: 06606284

CHARITY REGISTRATION NUMBER: 1144674

# THE SCHUMACHER INSTITUTE

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UNAUDITED REPORT AND FINANCIAL STATEMENTS

**YEAR ENDED: 31 MAY 2025**

**THE SCHUMACHER INSTITUTE**  
**FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

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# THE SCHUMACHER INSTITUTE

## Legal and Administrative Information

### Status

The organisation is a charitable company limited by guarantee (Registered Charity Number 1144674 and Company Registration Number 06606284), incorporated on 30th May 2008. It is referred to variously as the company, the charity, the charitable company, or the institute.

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Under those articles, the members of the board are elected at the AGM to serve three years, subject to ratification at each AGM and on a rotation basis of 1/3 of the committee each year.

### Trustees, Board of Directors

#### Current trustees/directors

Hugh Parker ATKINSON  
Catherine Sarah DICK  
Richard Arthur John HELLEN  
Dharmendra KAPLETIA  
Edward Simon LANGHAM  
Brenda Jane MCLENNAN  
Ian Felton RODERICK (Company Secretary)  
Kate Elizabeth SWATRIDGE  
Emma Jane GIBBINS (appointed 17 Sept 2025)  
Michael THOMAS (appointed 12 Sept 2025)

**Trustees / directors resigned during the year.**  
None.

**Trustees / directors appointed during the year.**  
None.

#### Management team – non-directors

Jenneth Elizabeth Parker – research manager  
Richard Erskine  
John Waters

#### Key Management Personnel

The key management personnel of the charity are the Board of Directors and the management team.

#### Registered Office

Create Centre  
Smeaton Road  
BRISTOL  
BS1 6XN

#### Bankers

HSBC, 62 George White Street, BRISTOL, BS1 3BA

#### Independent Examiner

Joshua Kingston BSc (Hons) FCA  
Burton Sweet Limited  
The Clock Tower  
5 Farleigh Court  
Old Weston Road  
Flax Bourton  
BRISTOL, BS48 1UR

**THE SCHUMACHER INSTITUTE**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MAY 2025**

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The Trustees (who are also directors of The Schumacher Institute for the purposes of company law) are responsible for preparing the Trustees' Report (incorporating the Directors' Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

## **Aims and Objectives**

Specifically, the objects of the charity are:

- a) The relief of poverty and distress through the use of applied systems science;
- b) The advancement of education through the application of systems thinking, and the concepts of convergence and interdisciplinarity to social and global issues, including resource use, climate change, environmental management and social cohesion;
- c) To promote sustainable development for the benefit of the public by:
  - 1) The preservation, conservation and the protection of the environment and the prudent use of resources;
  - 2) The relief of poverty and the improvement of the conditions of life in socially and economically disadvantaged communities;
  - 3) The promotion of sustainable means of achieving economic growth and regeneration.  
Sustainable development means "development which meets the needs of the present without compromising the ability of future generations to meet their own needs."
- d) Such other purposes as are exclusively charitable according to the laws of England and Wales as the trustees may from time to time determine.

The charity aims to 'enhance the quality of living systems and human relationships by identifying, developing, and implementing new perspectives, processes, and actions which are capable of effecting changes towards a convergent world, and which extends the philosophy of E.F. Schumacher to address the imperatives for change in the 21<sup>st</sup> Century.' Our charitable objects are:

- To develop, find, finance, and carry out projects that fit within the aims, which promote concepts such as convergent action in the form of integrated solutions and strategies.
- To promote critical systems thinking, its considerations of power, human behaviour, the scientific aspects of complexity theory and trans-disciplinary approach to global issues.
- To undertake, promote and assist the undertaking of research, collaboration and facilitation following the aims.
- To advance the education of the public in matters relating to the aims.

**THE SCHUMACHER INSTITUTE**  
**REPORT OF THE TRUSTEES (*Continued*)**  
**FOR THE YEAR ENDED 31 MAY 2025**

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## **Achievements and performance**

The principal activities of the company are to carry out research projects that promote concepts such as convergence and integration and to promote the application of systems thinking to global issues.

The main activities of the charity can be considered in four parts: research, projects, learning, and consultancy. These parts are linked through a common mission to build on the ideas expressed in the works of E. F. Schumacher, particularly appropriate technology at the right scale, local actions, peace and non-violent approaches, simplicity, and the sense that all people matter.

### **Subscription membership**

The institute has established a subscription membership<sup>1</sup> scheme for suitably qualified people who wish to support our work. Priced at a maximum of £120 per year the benefits are close involvement with the work of the institute and discounts for events. Subscription membership continues to grow.

### **Fellowship**

The institute appoints fellowships to individuals who contribute to the work and who use the institute's facilities and grant application processes. There are three categories of fellow: distinguished, standard, and honorary. All fellows are automatically subscription members of the institute.

### **Research**

During the year, the institute has continued with projects that are promoting and researching planetary limits and inequality. The institute is part of a European network called ECOLISE which co-ordinates research into community development across Europe. We continued our international project to produce a Climate Action Toolkit, a commission from COMMEET an organization based in the Netherlands. We were commissioned by Public Health Wales to provide system think coaching. Further efforts have been made for other grants; this is an ongoing process.

### **Projects**

The main project, Prepare for Change<sup>1</sup> runs a programme of workshops and conferences involving people from all sectors to look at global issues and the way they may affect local activities. Prepare for Change (P4C) conducts horizon scanning and systems thinking to improve resilience and ultimately the sustainability of communities.

One project, connected to P4C, is Seeding Our Future (SOF) funded philanthropically by a fellow of the institute. Another project is called Deep Adaptation Forum (DEEP) and is funded by grants and donations. These are restricted fund projects. The Deep Adaptation Forum had established a considerable amount of funding in the prior years; this was expended on project activities in 2025.

### **Learning**

The institute has continued with its courses in systems thinking and has conducted training programmes for individuals and organisations across the country. The institute has formalised the small bursary fund for expenses to support volunteers and students – this is now a restricted fund (RSTG) named in memory of Richard St George.

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<sup>1</sup> Subscription members are not members of the company under company law.

**THE SCHUMACHER INSTITUTE**  
**REPORT OF THE TRUSTEES (*Continued*)**  
**FOR THE YEAR ENDED 31 MAY 2025**

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**Consultancy**

Working within the strict objectives of the charity, and with a memorandum of understanding, consultants seek work using the company as a resource base and shared facilities; in return, they contribute to core funding.

**Management**

The institute's management processes were reviewed at board meetings. There were two changes to the board or management team post year end.

**Communications**

The institute has issued regular newsletters and social media communications and runs many workshops (mostly online). It has a regular monthly seminar programme.

**Public Benefit**

The trustees have had regard to the Charity Commission guidance on public benefits and to the need to report on its observance and delivery. The activities of the company are directed entirely toward the public benefit through a variety of routes. We influence people to consider the need for greater equality and fairness across the world than exists today.

Our project work affects people locally (in the West of England) to consider the resilience of the whole community. Our learning programmes raise awareness and improve the skills of participants to deal with issues of sustainability. Our fellowship is designed to support work that improves social and environmental sustainability in all sectors.

**Induction & Training of Trustees**

The directors will use various methods to recruit new directors. Directors will be recruited as and when necessary to ensure that the makeup of the board complies with its Memorandum and Articles and to ensure that the board represents a wide range of skills

All new directors will receive a thorough induction comprising:

- Attendance at two management team meetings as an observer before joining the board.
- A named director as a 'buddy' with whom they will meet at the start of the process and who will provide ongoing support.
- Notes of the last three board meetings and access to notes of earlier meetings if requested.

Ongoing training and updating will consist of the following:

- Regular Charity Commission newsletter updates.
- Access to governance and management committee training provided by the local voluntary sector and any other appropriate training
- Training to address any specific skills gap which can be organised on an ad hoc basis as and when required.

**THE SCHUMACHER INSTITUTE**  
**REPORT OF THE TRUSTEES (*Continued*)**  
**FOR THE YEAR ENDED 31 MAY 2025**

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## **Results**

The net movement in funds for the year amounted to a deficit of £14,898 (2024: surplus £31,266) of which surplus of £9,250 (2024: surplus of £8,420) related to restricted projects. The balance of the general funds now stands at £15,061 (2024: £39,209).

## **Future Strategy**

The charity plans to continue the activities as outlined above in the forthcoming years subject to satisfactory funding arrangements. The objective for next year is to expand membership and deliver value to fellows and members through the Prepare for Change programme.

## **Reserves Policy**

The trustees have established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets (the 'free reserves') held by the charity should be 6 months of support costs, which equates to £5,589 in general funds for the 2024/25 year. At this level, the trustees feel that they would be able to continue the current activities of the charity in the event of a significant drop in funding. It would be necessary to consider how the funding would be replaced or activities changed. At the Balance Sheet date, the free reserves of £14,953 are higher than the target level of our policy.

The institute is dependent on project funding and membership subscription to support core costs so these will be at the level that is available at any given time. Hence, the amount of free reserves and the amount required will fluctuate in response to project needs and funding.

## **Investment Policy**

The management committee has considered the most appropriate policy for investing funds. However, at present, there are limited funds available for investment that need monitoring to achieve a satisfactory return. We are currently holding any surplus funds in an interest-bearing bank account which does not restrict access to these funds.

## **Risk Review**

The management committee has conducted its review of the major risks to which the charity is exposed, and systems have been established to mitigate those risks. Significant external risks to funding have led to the implementation of a strategic plan which will allow for the diversification of funding and activities. Internal risks are minimised by the implementation of procedures for authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the charitable company. These procedures are periodically reviewed to ensure that they still meet the needs of the charity.

## **GDPR**

The company maintains a thorough review of its data and access. It makes all efforts to secure and protect personal data held on paper and electronically. It complies with the General Data Protection Regulations (GDPR) that came into force in May 2018 and the Data Protection, Privacy and Electronic Communication 2020. The institute is registered with the Information Commissioner's Office.

**THE SCHUMACHER INSTITUTE**  
**REPORT OF THE TRUSTEES (*Continued*)**  
**FOR THE YEAR ENDED 31 MAY 2025**

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## **Responsibilities of the trustees**

The Trustees (who are also directors of The Schumacher Institute for the purposes of company law) are responsible for preparing the Trustees' Report (incorporating the Directors' Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Members of the board**

The directors who served during the year and up to the date of this report are set out on page 3. Members of the charitable company guarantee to contribute an amount not exceeding £1 to the assets of the charitable company in the event of winding up. The total number of such guarantees at 31<sup>st</sup> May 2025 was 8 (2024 – 8).

This report has been prepared in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities and in accordance with the special provisions of the Companies Act 2006 relating to small entities.

Approved by the Trustees on Jan 12 2026  
.....

And signed on their behalf by  ..... Ian Roderick



# THE SCHUMACHER INSTITUTE

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE SCHUMACHER INSTITUTE

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### Independent examiner's report to the trustees of The Schumacher Institute ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31<sup>st</sup> May 2025.

### Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

### Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

*Joshua Kingston*

Joshua Kingston BSc (Hons) FCA  
Burton Sweet Limited  
The Clock Tower  
5 Farleigh Court  
Old Weston Road  
Flax Bourton  
Bristol BS48 1UR

Jan 12 2026  
Date: .....

**THE SCHUMACHER INSTITUTE**  
**STATEMENT OF FINANCIAL ACTIVITIES (Including Income & Expenditure Account)**  
**YEAR ENDED 31 MAY 2025**

	Note	Unrestricted funds £	Restricted funds £	Total funds 2025 £	Total funds 2024 £
Income from:					
Donations and grants	2	26,244	37,730	63,974	25,672
Charitable activities	3	4,896	577	5,473	101,491
Investments	4	1,384	-	1,384	852
Total income		32,524	38,307	70,831	128,015
Expenditure on:					
Raising funds	7	10,239	-	10,239	3,717
Charitable activities	7	46,433	29,057	75,490	93,032
Total expenditure		56,672	29,057	85,729	96,749
Net income / (expenditure) and net movement in funds	5	(24,148)	9,250	(14,898)	31,266
Total funds at 1 June 2024	11	39,209	43,959	83,168	51,902
Total funds at 31 May 2025	11	15,061	53,209	68,270	83,168

All gains and losses arising in the year are included in the Statement of Financial Activities and derive from continuing activities.

**Prior year fund comparatives are shown in note 9.**

**The notes on pages 12 to 21 form part of these financial statements**

**THE SCHUMACHER INSTITUTE**  
**COMPANY REGISTRATION NUMBER: 06606284**  
**BALANCE SHEET**  
**AS AT 31 MAY 2025**

		<b>2025</b>	<b>2024</b>
	Note	£	£
Current assets			
Cash at bank and in hand		69,896	84,686
		<u>69,896</u>	<u>84,686</u>
Creditors: amounts falling due within one year	10	(1,626)	(1,518)
Net current assets		<u>68,270</u>	<u>83,168</u>
Net assets		<u>68,270</u>	<u>83,168</u>
Funds			
Restricted funds	11	53,209	43,959
Unrestricted funds	11	15,061	39,209
Total funds		<u>68,270</u>	<u>83,168</u>


For the period ending 31 May 2025, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

- i) The members have not required the company to obtain an audit of its accounts for the period in question in accordance with section 476.
- ii) The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime under the Companies Act 2006.

These financial statements were approved by the trustees on      Date      Jan 12 2026

And signed on their behalf by

  
Ian Roderick (Chairman)

**The notes on pages 12 to 21 form part of these financial statements**

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

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**1 Accounting policies**

**a) Basis of preparation**

The financial statements have been prepared in accordance with the historical cost convention (except where otherwise stated in the accounting policy note) and in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), and the Companies Act 2006.

The Schumacher Institute is exempt under the terms of Financial Reporting Standard 102 from publishing a cash flow statement.

The charity is a public benefit entity as described under FRS102.

**b) Funds accounting**

General unrestricted funds are expendable at the discretion of the trustees in furtherance of the objects and administration of the charity.

Restricted funds are subject to specific conditions by donors as to how they may be used.

**c) Income**

**Donations and grants**

Donations and grants include donations, grants, and legacies recognised on a receivable basis. Income from individual membership schemes that are eligible for gift aid and is recognised in full on receipt.

**Income from charitable activities**

Income from conferences, consultancies and training workshops are accounted for in the period in which the activity takes place. Subscriptions are accounted for on a receivable basis.

**d) Expenditure**

Expenditure on raising funds represent the costs of securing donations and grants, together with the cost of providing membership benefits.

Expenditure is directly attributable to specific activities. Where support costs relate to more than one activity they are apportioned on a basis consistent with the estimated use of the resources.

Governance costs represent the cost of the Company Secretarial role and costs associated with the preparation and independent examination of the statutory accounts.

All expenditure is accounted for on an accruals basis and is recognised when there is a legal or constructive obligation to pay.

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

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**1 Accounting policies (cont.)**

e) Tangible fixed assets

Fixed assets are included at cost. Assets costing less than £500 are not capitalised.

Depreciation is provided to be written off the cost of the assets, less their estimated residual values, on a straight-line basis over the expected useful economic lives of the assets concerned at the following annual rates:

Computer equipment – 25%

f) Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

g) Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

h) Going concern

There are no material uncertainties about the charity's ability to continue as a going concern. Although the charity's reserves are reduced due to phasing of project work there is no concern over the ability to attract grants and obtain income from charitable activities, it has sufficient reserves to meet the challenges ahead.

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**2 Donations and grants**

	Unrestricted funds	Restricted funds	Total funds 2025
	£	£	£
Donations	22,860	13,502	36,362
<b>Grants:</b>			
DEEP	-	8,710	8,710
Campaign income	-	15,518	15,518
Membership fees	3,384	-	3,384
<b>Total</b>	<b>26,244</b>	<b>37,730</b>	<b>63,974</b>

**Prior year - Donations and legacies**

	Unrestricted funds	Restricted funds	Total funds 2024
	£	£	£
Donations	10,302	-	10,302
<b>Grants:</b>			
DEEP	-	12,604	12,604
Membership fees	2,766	-	2,766
<b>Total</b>	<b>13,068</b>	<b>12,604</b>	<b>25,672</b>

**Restricted funds**

**DEEP - The Deep Adaptation Forum**, a movement to help people adjust to societal collapse.  
**RTSG – Richard St George Bursary fund**, to support students and volunteers.

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**3 Income from charitable activities**

	Unrestricted funds	Restricted funds	Total funds 2025
	£	£	£
Consultancy	4,771	-	4,771
Conferences	125	-	125
Book sales	-	577	577
	4,896	577	5,473

**Prior year - income from charitable activities**

	Unrestricted funds	Restricted funds	Total funds 2024
	£	£	£
Consultancy	18,441	12,326	30,767
Project research grants	48,459	-	48,459
Campaign income	-	13,656	13,656
Conferences	4,414	-	4,414
Book sales	-	4,195	4,195
	71,314	30,177	101,491

**4 Investments**

	Total funds 2025	Total funds 2024
	£	£
Bank interest	1,384	852
	1,384	852

Bank interest is unrestricted in both years.

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**5 Net income / (expenditure) for the year**

This is stated after charging:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Independent Examiner's fee accrued	1,626	1,518
	<u>1,626</u>	<u>1,518</u>

No trustees received salary payments.

No trustee (2024 - £Nil) received consultancy fees during the year (2024 - £1Nil).

No trustees (2024 – £Nil) were reimbursed travel and subsistence expenses during the year (2024 - £Nil).

**6 Staff costs and numbers**

The aggregate staff costs were:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Wages and salaries	10,522	8,693
Social security costs	1,326	831
	<u>11,848</u>	<u>9,524</u>

No employee received emoluments of more than £60,000 in either 2025 or 2024.

The average weekly number of staff during the year, calculated based on headcount, was as follows:

	<b>2025</b>	<b>2024</b>
	<b>No.</b>	<b>No.</b>
Administration and internships	2	3
	<u>2</u>	<u>3</u>

Aggregate donations from trustees, key management personnel, and related parties were £7,500 (2024 - £8,000).

The total employment benefits received by key management personnel were £Nil (2024 - £Nil).



**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**7 Analysis of total expenditure**

	Direct costs £	Support costs £ (Note 8)	Total 2025 £
Charitable activities: Consultancy, training courses etc	74,632	858	75,490
Raising funds: Fundraising costs	-	10,239	10,239
	74,632	11,097	85,729

**Prior year - analysis of total expenditure**

	Direct costs £	Support costs £ (Note 8)	Total 2024 £
Charitable activities: Consultancy, training courses etc	78,809	14,223	93,032
Raising funds: Fundraising costs	-	3,717	3,717
	78,809	17,940	96,749

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**8 Analysis and allocation of support costs**

	Charitable activities £	Raising funds £	Total 2025 £
Support costs:			
Insurance	31	369	400
Printing & publishing	-	-	-
System & web development	241	2,879	3,120
Rent & rates	359	4,293	4,652
Telephone	2	18	20
Dues & subscriptions	66	782	848
Office expenses	-	-	-
Miscellaneous	5	65	70
Bank charges	6	76	82
Postage & carriage	22	257	279
Independent examiner's fees	126	1,500	1,626
<b>Total</b>	<b>858</b>	<b>10,239</b>	<b>11,097</b>

**Prior year - analysis and allocation of support costs**

	Charitable activities £	Raising funds £	Total 2024 £
Support costs:			
Insurance	299	78	377
Printing & publishing	2,299	601	2,900
System & web development	3,248	848	4,096
Rent & rates	5,708	1,492	7,200
Telephone	95	25	120
Dues & subscriptions	303	79	382
Office expenses	187	40	227
Bank charges	206	54	260
Postage & carriage	682	178	860
Independent examiner's fees	1,196	322	1,518
<b>Total</b>	<b>14,223</b>	<b>3,717</b>	<b>17,940</b>

**Support costs are allocated based on the percentage of income for each area.**

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**9 Prior year (2024) fund comparatives**

	<b>Unrestricted funds £</b>	<b>Restricted funds £</b>	<b>Total funds 2024 £</b>
Income from:			
Donations and grants	13,068	12,604	25,672
Charitable activities	71,314	30,177	101,491
Investments	852	-	852
<b>Total income</b>	<b>85,234</b>	<b>42,781</b>	<b>128,015</b>
Expenditure on:			
Raising funds	3,717	-	3,717
Charitable activities	58,671	34,361	93,032
<b>Total expenditure</b>	<b>62,388</b>	<b>34,361</b>	<b>96,749</b>
<b>Net income / (expenditure) and net movement in funds</b>	<b>22,846</b>	<b>8,420</b>	<b>31,266</b>
<b>Total funds at 1 June 2023</b>	<b>16,363</b>	<b>35,539</b>	<b>51,902</b>
<b>Total funds at 31 May 2024</b>	<b>39,209</b>	<b>43,959</b>	<b>83,168</b>

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

**10 Creditors: amounts falling due within 1 year**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Accruals and deferred income	1,626	1,518
	<u>1,626</u>	<u>1,518</u>

**11 Funds**

	<b>At 1 June 2024</b>	<b>Income</b>	<b>Expenditure</b>	<b>At 31 May 2025</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Restricted funds</b>				
SOF	13,248	-	(10,349)	2,899
DEEP	29,864	38,307	(18,708)	49,463
RSTG	847	-	-	847
	<u>43,959</u>	<u>38,307</u>	<u>(29,057)</u>	<u>53,209</u>
<b>Unrestricted funds</b>	39,209	32,524	(56,672)	15,061
<b>Total funds</b>	<u>83,168</u>	<u>70,831</u>	<u>(85,729)</u>	<u>68,270</u>

**Prior period – funds,**

	<b>At 1 June 2023</b>	<b>Income</b>	<b>Expenditure</b>	<b>At 31 May 2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Restricted funds</b>				
SOF	17,493	-	(4,245)	13,248
DEEP	17,199	42,781	(30,116)	29,864
RSTG	847	-	-	847
	<u>35,539</u>	<u>42,781</u>	<u>(34,361)</u>	<u>43,959</u>
<b>Unrestricted funds</b>	16,363	85,234	(62,388)	39,209
<b>Total funds</b>	<u>51,902</u>	<u>128,015</u>	<u>(96,749)</u>	<u>83,168</u>

**THE SCHUMACHER INSTITUTE**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 MAY 2025**

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**Note 11 Funds (cont)**

**Restricted funds description**

**SOF – Seeding our Future**

This is a fund for the work of fellow Alan Heeks (Wisdom Tree) in support of capacity building in communities for greater resilience.

**DEEP – Deep Adaptation Forum**

This fund is for a global network of people concerned with support for adapting to climate change. It was formed by fellow Dr Jem Bendell.

**RSTG fund**

This fund is for the Richard St George bursaries to support learning and small expenses for volunteers and students.

**12 Operating lease commitments**

There are no significant operating lease commitments.

**13 Capital Commitments**

At the year-end, the charity had no significant capital commitments.

**14 Controlling party**

Being a company limited by guarantee the charity is controlled by its members. The members are the directors of the company and each member's liability is limited to £1. The Board does not consider that any one member has control over the company.


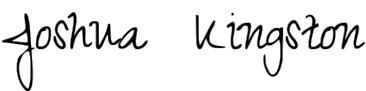
**15 Related parties transactions**

There were nil related parties transactions.

## Document Details

<b>Title</b>	The Schumacher Institute financial statements YE 31 May 2025
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