

Charity registration number 1144600 (England and Wales)

Company registration number 07800542

ACTIVE PARTNERSHIPS
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

ACTIVE PARTNERSHIPS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	D Capper (Chair)	
	R Purdie	
	Dr. H Pielichaty	
	B Barikor	
	J Amies	
	J Shakespeare	
	N Fletcher	
	V Joel	(Appointed 18 July 2024)
	C Morley	(Appointed 18 July 2024)
	A Daly-Smith	(Appointed 18 July 2024)
	Dr J de Grunchy	(Appointed 18 July 2024)
Key management personnel	A Taylor (CEO)	
Charity number	1144600	
Company number	07800542	
Registered office	Sport Park Loughborough University 3 Oakwood Drive Loughborough Leicestershire LE11 3QF	
Auditor	BK Plus Audit Limited Oakingham House Frederick Place High Wycombe Buckinghamshire HP11 1JU	

ACTIVE PARTNERSHIPS

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ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2025

The Trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2025.

The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

About us

The Active Partnerships National Organisation (APNO) is the national charity of the Active Partnerships network, a nationwide movement, physical activity, and sport network with a vision to make active lifestyles the norm for everyone.

We partner and connect with local and national stakeholders to transform lives and affect widespread social change. Our focus is on creating the conditions to help everyone live a more active life.

We take a place-based approach to reducing inequalities through our network of 42 local organisations, each dedicated to removing barriers to movement, physical activity and sport in local communities.

As a membership organisation, we exist to connect, strengthen and enable our network of 42 Active Partnerships. Our role is not just to represent the network, but to act as a connector, ensuring strong, trust-based relationships that power collaborative action across places and systems.

Although we are a small team, we have bold ambitions. We see ourselves as part of the wider movement and work relationally, embedding a culture of shared purpose, mutual learning and alignment across our national-local network. We support the network to lead and respond with agility and confidence.

STRATEGY PROGRESS

In 2023, APNO launched *Creating Momentum*, our first organisational strategy. Our vision is to make active lifestyles the norm for everyone; our mission is to make it easier for people to enjoy an active life. The strategy set out four strategic ambitions that shape our work: a strong and connected network; recognised leadership; a robust approach to evidence; and an outstanding organisation.

In 2024–25, APNO enhanced its national leadership role, supported significant programme delivery to be rooted in and connected to the context of places, and continued to strengthen the network's cohesion and capability, while navigating sector-wide capacity pressures.

1. Have a highly connected network of strong performing Active Partnerships

In 2024–25, APNO continued to prioritise relationships as the foundation of network strength. We reinforced our role as a trusted organisation, connecting partnerships to one another and to wider stakeholders, through intentional communication, peer learning spaces, and shared strategic focus.

Key developments included:

- Leading and supporting system-wide collaboration on governance, EDI and workforce development, ensuring consistent guidance and a shared evidence base.
- Co-convening national events alongside national partners like the Multi-Sport Connect, Sport Welfare Officer Away Day and Integrating physical activity into health and care event, creating spaces for reflection, sharing and collective action.
- Evolving our Communities of Practice and engagement with communications leads to strengthen relational infrastructure.

Our Network People Survey indicated improvements in perceived cohesion, with 76% of respondents reporting a sense of belonging beyond their individual partnership (up from 71%). Continuing to strengthen capacity and leadership across the network will be an ongoing objective.

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

2. Be valued as leaders creating momentum across places for Uniting the Movement to flourish

APNO strengthened national visibility and system influence through proactive engagement with government, agencies, and national partners. Key developments include:

- Growing credibility with the Department for Culture, Media and Sport, the Department for Education, and NHS bodies, who increasingly reference APNO's leadership in place-based work.
- APNO's CEO represented the sector and the network at the CMS Select Committee's *Game On* inquiry and at significant roundtable discussions, reinforcing the value of Active Partnerships nationally.
- APNO contributed to cross-sector efforts on health integration and co-led a major project to integrate physical activity into health and care for people with long-term conditions.

APNO's role in responding to wider system and policy opportunities will continue to develop, as will its role in supporting Active Partnerships to interpret national policy and influence decision making locally.

3. Evidence change through a robust, meaningful and embedded measurement, evaluation and learning framework

While APNO made progress in building its internal evaluation infrastructure, limitations in capacity constrained the pace of development. Key steps included:

- Commissioning evaluation partners for the Sport Welfare and Multi-Sport programmes.
- Embedding strategic change statements to clarify desired change against the 2027 strategic objectives.

4. Be an outstanding performing organisation

APNO continued to embed equity, inclusion, and sustainability across its operations. Progress included:

- Implementing a refreshed recruitment process that led to a more diverse applicant pool.
- Launching a new Diversity and Inclusion Action Plan ensuring governance improvements aligned to the Sport England Code.
- Signing and promoting the network-wide Environmental Sustainability Commitment.

We also invested in strengthening back-office functions and strategic capacity, consistent with our ambition to be an outstanding performing organisation.

KEY PROJECTS

Integrating Physical Activity into Health and Care

Over the past year, APNO has strengthened its leadership in supporting health system integration. Working closely with Sport England and NHS partners, we led initiatives to position physical activity as a core part of health and care delivery.

Key developments in 2024–25 included:

- **Discovery Exercise:** In partnership with Sport England, we completed a two-year discovery phase exploring the maturity of health partnerships across Active Partnerships. Insights were shared through events, webinars and a new self-assessment tool.
- **National Coordination:** APNO coordinated three national health events, each with growing cross-sector representation. These sessions galvanised NHS interest and helped build confidence in the physical activity sector's contribution.
- **System Leadership Programme:** APNO is co-leading a Sport England-funded programme with the Faculty of Sport and Exercise Medicine to improve physical activity opportunities for people with long-term conditions. This includes governance structures involving NHS and sector stakeholders and local 'test and learn' pilots.

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

These initiatives reflect APNO's growing national convening role and represent a cultural shift, with APNO seen as a trusted partner able to align national and local priorities.

Multi-Sport Activity and Facilities Fund

APNO is leading the implementation of Sport England's £8 million Multi-Sport Activity and Facilities Fund, which aims to improve access to inclusive sport opportunities in underserved communities.

Our leadership role has included:

- **Programme Design:** We worked with Sport England, the Football Foundation and NGBs to co-develop the fund's structure and priorities, securing resources for national coordination, evaluation, and capacity-building.
- **National Connectivity:** APNO led the Multi-Sport Connect, Learn and Network Event, bringing together partners to share practice and strengthen collaboration.
- **Evaluation and Learning:** Independent evaluation carried out by Substance 2005 Ltd credits APNO with strengthening coordination and supporting high-quality delivery across the network. Feedback from local partners confirms that local Active Partnerships were instrumental in enabling strong applications that reached priority groups.

The programme is still in its early stages, but it is already surfacing best practice in equitable access and community engagement, with further national learning planned for 2025–26.

Sport Welfare Officer Network

The Sport Welfare Officer (SWO) Network was created following a commitment made by UK Sport and Sport England in response to the *Whyte Review*, and APNO has played a central role in its development and in overseeing and co-ordinating its work.

Key contributions in 2024–25 included:

- **Recruitment Support:** APNO supported the recruitment of Welfare Officers across the country and provided onboarding, communications and strategic oversight.
- **Strategic Learning:** Independent evaluation performed by Ecorys UK Ltd shows strong early engagement: 2,700 clubs received guidance; 640 received intensive support; and SWOs partnered with an average of 28 NGBs each.
- **Collaboration Tools:** APNO's theory of change, universal offer and onboarding model are credited with helping align expectations across the network.

As the SWO network evolves, APNO will focus on strengthening NGB engagement, improving club outreach, and ensuring the long-term impact of the initiative through enhanced relationships and refined delivery models.

In summary, in its second year of implementing *Creating Momentum*, APNO continued to build its reputation as a trusted national partner. We strengthened leadership in health and safeguarding, delivered targeted national programmes, and enhanced the network's collective voice.

Opening School Facilities (OSF) Programme

This programme concluded in March 2025. APNO led a consortium of partners who delivered the programme across three years.

All key performance indicators for the programme were surpassed. The final statistics for the programme show that:

- 241,543 pupils and 93,264 members of the local community took part in the programme
- 189,071 sessions took place across 1,580 schools

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

All 42 Active Partnerships were involved in the OSF programme and the final report for the programme has also highlighted other key outcomes such as:

- A vital contribution to the physical development in Early Years children in participating schools, especially those who missed out on key experiences during the COVID-19 pandemic.
- As well as supporting the four target groups to be active, other key groups specific to a local area, for example children attending alternative provision like behavioural or pupil referral units, took part in bespoke physical activity sessions
- Swimming was a specific focus for the programme and 568 swimming projects received funding

Major learnings from the programme will be shared with the Department for Education and other key stakeholders.

2025-26 priorities

Our priorities for the next financial year will include:

- Commence development of future strategy beyond 2027
- Refresh our approach to policy development and influence
- Evolve our operating model to ensure our approach is rooted in and responsive to the context and realities of places
- Strengthen our support for Active Partnerships' organisational development
- Integrate, embed and sustain our programmes into place-based approaches
- Refine and finalise our organisation evaluation framework
- Support the development of a new approach to school sport networks

FINANCIAL REVIEW

In alignment with the strategic progress outlined above, our financial management during 2024-25 remained intentionally focused on enabling investment into our long-term priorities while adapting to a shifting policy and funding environment. The summary below reflects how our financial activity continues to underpin our role as a trusted national charity and system partner.

Overview

2024-25 was the second full financial year under our *Creating Momentum Strategy*, which continues to shape our financial decision-making as a system partner committed to place-based leadership, insight-led practice and sustainable development. The Board's financial objectives, revised in 2022-23, remained central to our approach, focusing on stewardship, agility, and resilience.

Despite a challenging macroeconomic environment, the organisation delivered a strong and stable financial performance in 2024-25, enabling continued investment into key priorities such as governance, digital capability, and cross-network collaboration.

The year-end results demonstrate careful financial management and alignment with our long-term reserves strategy. Financial planning factors in known inflationary pressures, including increases to National Insurance and supplier costs.

Principal Funding Sources

The charity's core activities in 2024-25 were principally funded through Sport England system partner funding and membership fees. These represent the most stable and recurring elements of our income profile and underpin our ability to deliver against our strategic aims.

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Total income for the year was £3.49 million (2024: £3.06 million). This includes:

- **Sport England system partner funding** of £450,000, comprising the core award (£300,000) and an additional variation of £150,000 approved during the year to support specific strategic development priorities.
- **Membership income** of £105,300 (2024: £105,300).
- A new **Place Facilitators contract** with Sport England to support place-based leadership roles across the network. Of the £25,000 contract, £10,824 has been recognised in this financial year.

Three major restricted programme grants from Sport England continued during the year:

- **Sport Welfare Officers:** £350,610 (2024: £249,458)
- **Multi-Sport Activity and Facilities Fund:** £427,943 (2024: £316,946)
- **Physical Activity Pathways for Health:** £249,000 (2024: £51,000)

These multi-year grants, due to be completed by 2027 (with the exception of the 15-month Health Pathways programme, which concluded in March 2025), strengthen the network's capacity to deliver on the ambitions of *Uniting the Movement*.

Further Income Sources

Further income of £1.88 million (2024: £1.86 million) was received as part of the Department for Education's (DfE) **Opening School Facilities (OSF)** programme. This programme concluded in March 2025, marking the end of a three-year partnership in which we acted as the national lead. This programme distributed more than £43 million to schools across England, expanding access to physical activity for pupils and communities.

The OSF distribution to schools (£16.56 million in 2024-25) is classified as pass-through funding and is excluded from the statutory accounts. This reflects the contractual arrangement with the DfE, under which APNO acts as a distributing agent and does not hold substantive control over those funds. While the funding is not reflected within the statutory accounts, the successful conclusion of this programme demonstrates our capability to lead at scale; ensuring governance, compliance and impact of the Department for Education's investment.

Expenditure

Total expenditure for the year was £3.52 million (2024: £2.73 million), reflecting both increased programme delivery and a rise in support and staffing costs. Project activity accounted for the majority of expenditure (£2.55 million), including:

- OSF programme costs recharged to DfE
- Sport England programme delivery (e.g. Sport Welfare, Multi-Sport and Health Pathways)
- Membership engagement, governance, and communications capacity

Staff costs increased to £725,955 (2024: £413,222), reflecting both headcount growth and the budgeted impact of inflation. Support and governance costs also rose to £261,072 (2024: £178,838), reflecting investment in professional services, technology infrastructure, and convening activity aligned with the strategy.

Surplus / Deficit

The net movement in funds for the year was a deficit of £26,514 (2024: surplus of £326,855), comprising:

- Unrestricted reserves: deficit of £62,892
- Restricted reserves: surplus of £36,378

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

This movement was in line with the approved reserves strategy. As planned, the organisation drew down on unrestricted reserves to invest in key strategic infrastructure and support areas. The restricted surplus relates to the carry-forward of multi-year Sport England programme funding.

Reserves

As at 31 March 2025, the charity held:

- Unrestricted reserves of £402,167 (2024: £465,059)
- Restricted reserves of £481,417 (2024: £445,039)

The drawdown of £62,892 in unrestricted reserves is consistent with the Board-approved reserves utilisation plan. This plan, agreed as part of the Creating Momentum Strategy, supports the targeted use of up to £200,000 of reserves between 2023 and 2027 to strengthen the network. The aim is to bring unrestricted reserves in line with the designated reserve target by March 2027.

Restricted reserves continue to reflect multi-year programme funding, with all balances expected to be fully utilised within programme timelines.

Investment Policy

The charity's investment approach prioritises security and liquidity over return, given the short-term nature of most funding agreements. We continue to manage our reserves via the Flagstone platform, which diversifies deposits across multiple FSCS-covered institutions and allows for real-time oversight and access.

Reserves Policy

The Board reviews the reserves policy annually. The current policy requires a minimum unrestricted reserve equivalent to three months of core operating expenditure plus an allowance for potential liabilities. At year-end, reserves were well above this minimum, providing flexibility and resilience.

This position enables us to continue making planned strategic investments while maintaining sufficient buffers to absorb future shocks.

Financial Plan Objectives (2023–2027)

The charity's financial objectives remain:

- To maintain robust and proportionate financial controls
- To ensure agile financial management in support of the strategy
- To prioritise transparency and alignment between resource decisions and network impact
- To remain open to broader funding opportunities where aligned to our mission
- To maintain unrestricted reserves above policy minimum and use them strategically for long-term benefit

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Good governance continues to be critical to our ambition of being 'an outstanding performing organisation' and is vital in ensuring there is confidence with our network and funders. As a charity and membership organisation, we must have effective ways of working that enable us to be held to account, with the right level of scrutiny and challenge. We share a brief update on our approach here, and more detail can be found in our annual governance statement which is published on the governance page of our website.

The organisation is a charitable company limited by guarantee as defined by the Companies Act 2006, incorporated on 6 October 2011. The Charity is governed by its Memorandum and Articles of Association which set out the objects, powers, board appointment processes and membership.

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

The members of the organisation are the local Active Partnerships, that are situated across England, resulting in full national coverage.

In the event of the company being wound up, members are required to contribute an amount not exceeding £1 per member.

We are led by a mainly voluntary Board which is openly recruited and drawn from member Active Partnerships and independent members. Our Chair receives remuneration, as agreed previously with the Charity Commission.

As a charitable company in receipt of public funds, and with our role as the representative body for the nationwide network of Active Partnerships, we are committed to leading by example and ensuring the highest standards of governance and transparency.

Along with our members, we are committed to maintaining compliance with the Level 3 Sport England Code for Sports Governance. When new standards are introduced, we work proactively to ensure compliance.

In 2024-25 we have:

- Recruited four additional Board members in line with our Articles, broadening the diversity and skillset of our governance.
- Completed an external board evaluation and produced a clear action plan for implementation in 2025–26.
- Appointed a new Senior Independent Director to strengthen board accountability and assurance.
- Designated Board champions for key areas: equality, diversity and inclusion (EDI); environmental sustainability; welfare and safety; and people development, ensuring strategic ownership and visible leadership.
- Continued to evolve our committee structure, with an ongoing review of governance and working groups. This included:
 - Pay and Remuneration Subcommittee
 - People Development Subcommittee
 - Finance and Risk Subcommittee

All subcommittees operate under clear terms of reference aligned to good governance principles and are designed to support both APNO and the wider network.

- Advanced the new Diversity and Inclusion Action Plan (DIAP), building on the foundations laid in 2023–24.
- Developed a new Environmental Sustainability plan, which reinforces our existing environmental policy and reflects our values-led approach to ethical leadership.
- Coordinated a People Survey across the network, enabling us to gather insight, surface shared challenges and strengths, and inform ongoing organisational development across Active Partnerships. These developments reinforce our belief that strong governance is an enabler of impact, not just compliance. By continually investing in good governance, we aim to provide confidence to funders, legitimacy to our convening role, and assurance to our members and stakeholders.

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

Recruitment and appointment of new Trustees

The Trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

D Capper (Chair)	
J Amies (Vice-Chair)	
R Purdie	
H Pielichaty	
B Barikor	
J Shakespeare	
N Fletcher	
V Joel	(Appointed 18 July 2024)
C Morley	(Appointed 18 July 2024)
J de Gruchy	(Appointed 18 July 2024)
A Daly-Smith	(Appointed 18 July 2024)
M Rhodes	(Resigned 15 April 2024)
A Shipway	(Resigned 2 May 2024)

The company's directors are also charity Trustees for charity law purposes, and under the company's articles are known as the Board of Trustees.

The Articles determine that the Board is made up of at least three and not more than twelve individuals, comprising up to six Trustees associated with member Active Partnerships (either staff or Board members), four Trustees not associated with the members, an additional co-opted Trustee, and a Chair.

The Trustees of the charity are appointed by the Board from candidates recommended in writing by the Nominations Committee, following an open recruitment process determined by the Board.

Trustees ordinarily hold office for a term of three years and may be re-appointed by the Board for further consecutive terms each of up to three years (as determined by the Board). Trustees who have served consecutive terms of office that are equal to (or would be if re-appointed) nine years in aggregate shall retire and shall not be eligible for re-appointment for a minimum period of four years from such retirement.

Following the appointment of related Trustees, at the next Annual General Meeting, they shall be ratified by Members by way of an ordinary resolution.

David Capper as Chair received remuneration throughout the year. All other Trustees give their time voluntarily and receive no benefits, in addition to expenses, from the charity for this role.

Organisational structure

The Board of Trustees meets at least quarterly and is responsible for providing the strategic direction of the charity. The Board of Trustees includes representatives with a mix of skills and backgrounds. Any gaps will be identified, and new members will be recruited to fill them. The Chief Executive, who also acts as Company Secretary, attends meetings but has no voting rights.

Day-to-day responsibility for the provision of the services rests with the Chief Executive Officer who is responsible for ensuring that the charity delivers the services specified and that any key performance indicators are met. The Chief Executive Officer is supported by a small team of executive officers and other contracted staff.

ACTIVE PARTNERSHIPS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Induction and training of Trustees

As part of Trustee recruitment, we provide an induction process to support understanding of the work of the charity, the role and responsibilities of a Trustee and good governance. An information pack is provided, and this includes Trustee role description, copies of the Articles of Association, latest financial statements, policies, and other guidance.

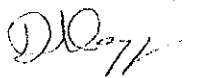
Related parties

Insofar as it aligns with the charity's objects, the charity is guided by both local and national policy. Nationally, Sport England is a key funder, and the charity plays a key role in the delivery of its 2021-2031 strategy, 'Uniting the Movement'. The Active Partnerships National Organisation also works with a range of government departments and national agencies to deliver on our objectives. Locally, Active Partnerships work with a range of local agencies, supporting a range of policies and providing feedback to inform the charity's work nationally.

Auditor

In accordance with the company's articles, a resolution proposing BK Plus Audit Limited be reappointed as auditor of the company will be put at a General Meeting.

The Trustees' report was approved by the Board of Trustees.



D Capper (Chair)

24th October 2025

Dated:

ACTIVE PARTNERSHIPS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2025

The Trustees, who are also the directors of Active Partnerships for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

ACTIVE PARTNERSHIPS

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF ACTIVE PARTNERSHIPS

Opinion

We have audited the financial statements of Active Partnerships (the 'charitable company') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

ACTIVE PARTNERSHIPS

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF ACTIVE PARTNERSHIPS

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to the extent to which the audit was considered capable of detecting irregularities, including fraud

From the preliminary stage of the audit, we ensure our understanding of the entity is up to date. This includes, but is not limited to, current knowledge of their activities, the business and control environments, and their compliance with the applicable legal and regulatory frameworks. This information supports our risk identification and the subsequent design of audit procedures to mitigate those risks; ensuring that the audit evidence obtained is sufficient and appropriate to support our opinion.

In response to the risks identified, specific to this entity, we designed procedures which included, but were not limited to:

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Reviewing minutes of meetings of those charged with governance, if available;
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale for significant transactions outside the normal course of business.

ACTIVE PARTNERSHIPS

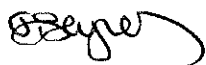
INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF ACTIVE PARTNERSHIPS

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations are from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusions. There is always the unavoidable risk that material misstatements in the financial statements may not be detected despite the audit being properly performed in accordance with UK Auditing standards.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



David Hynes (Senior Statutory Auditor)
for and on behalf of BK Plus Audit Limited, Statutory Auditor

Oakingham House
Frederick Place
High Wycombe
Buckinghamshire
HP11 1JU

Date: 24/10/2025

ACTIVE PARTNERSHIPS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total Unrestricted funds 2025 £	Restricted funds 2024 £	Total 2024 £
<u>Income from:</u>						
Grants and donations	3	450,000	1,027,553	1,477,553	300,000	1,017,408
Other trading activities	4	1,988,098	10,824	1,998,922	1,968,526	2,031,022
Investments	5	12,576	-	12,576	9,481	9,481
Total income		2,450,674	1,038,377	3,489,051	2,278,007	3,057,911
<u>Expenditure on:</u>						
Charitable activities	6	2,513,566	1,001,999	3,515,565	2,354,534	2,731,056
Net movement in funds		(62,892)	36,378	(26,514)	(76,527)	403,382
Fund balances at 1 April 2024		465,059	445,039	910,098	541,586	41,657
Fund balances at 31 March 2025		402,167	481,417	883,584	465,059	445,039

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

ACTIVE PARTNERSHIPS

BALANCE SHEET

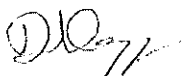
AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Fixed assets					
Tangible assets	12		15,316		18,022
Current assets					
Debtors	13	171,933		247,511	
Cash at bank and in hand		1,043,634		941,233	
		<u>1,215,567</u>		<u>1,188,744</u>	
Creditors: amounts falling due within one year	14	<u>(347,299)</u>		<u>(296,668)</u>	
Net current assets			868,268		892,076
Total assets less current liabilities			<u>883,584</u>		<u>910,098</u>
Income funds					
Restricted funds			481,417		445,039
Unrestricted funds	17		402,167		465,059
			<u>883,584</u>		<u>910,098</u>

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on24 October 2025



.....
D Capper (Chair)
Trustee

Company registration number 07800542

ACTIVE PARTNERSHIPS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2025

	Note	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from operations	21		96,955		309,718
Investing activities					
Purchase of tangible fixed assets		(7,130)		(14,437)	
Interest received		12,576		9,481	
Net cash generated from/(used in) investing activities			5,446		(4,956)
Net increase in cash and cash equivalents			102,401		304,762
Cash and cash equivalents at beginning of year			941,233		636,471
Cash and cash equivalents at end of year			1,043,634		941,233

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Active Partnerships is a private company limited by guarantee incorporated in England and Wales. The registered office is Sport Park Loughborough University, 3 Oakwood Drive, Loughborough, LE11 3QF, United Kingdom. The company is also a registered charity; number 1144600.

1.1 Accounting convention

The accounts have been prepared in accordance with the charitable company's Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

The financial statements have been prepared on a going concern basis. The trustees have reviewed and considered relevant information, including the annual budget and future cash flows in making their assessment.

We have confirmed funding from Sport England as a system partner until March 2027, this provides core support funding and allows the charity to focus on our core purpose, without prioritising additional funding streams.

We continue to assess and monitor, through our Finance and Risk and People Development Subcommittees, the ongoing impact of cost-of-living pressures on our workforce and the local Active Partnerships. These pressures may influence our collective capacity to deliver against our vision

Based on these assessments, the measures put in place and the current resources available, the trustees have concluded that they can continue to adopt the going concern basis in preparing the annual report and financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Incoming resources

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charitable company has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.5 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end are noted as commitments but not accrued as expenditure.

All costs directly attributable to a particular activity and fund are charged immediately to that activity and fund as far as is practically possible.

1.6 Impairment of fixed assets

At each reporting end date, the charitable company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits with banks, other short-term liquid investments and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.8 Financial instruments

The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charitable company's balance sheet when the charitable company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

Derecognition of financial liabilities

Financial liabilities are derecognised when the charitable company's contractual obligations expire or are discharged or cancelled.

1.9 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charitable company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.10 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.11 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

1.12 Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

3 Grants and donations

	Unrestricted funds	Restricted funds	Total 2025	Total 2024
	£	£	£	£
Grants received	450,000	1,027,553	1,477,553	1,017,408
For the year ended 31 March 2025	450,000	1,027,553	1,477,553	
For the year ended 31 March 2024	300,000	717,408		1,017,408
Grants receivable for core activities				
Sport England Core	450,000	-	450,000	300,000
Sport England - Live Longer Better	-	-	-	100,004
Sport England - Sport Welfare Officers	-	350,610	350,610	249,458
Sport England - Multi-Sport Activity and Facilities Fund	-	427,943	427,943	316,946
Sport England - Physical Activity Pathways for Health	-	249,000	249,000	51,000
	450,000	1,027,553	1,477,553	1,017,408

4 Income from other trading activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Trading activity income	-	-	-	-	62,496	62,496
Membership subscriptions and sponsorships which are in substance a payment for goods and services	105,300	-	105,300	105,300	-	105,300
Opening School Facilities (OSF Income)	1,882,798	-	1,882,798	1,863,226	-	1,863,226
Sport England - Place Facilitators	-	10,824	10,824	-	-	-
Other trading activities	1,988,098	10,824	1,998,922	1,968,526	62,496	2,031,022

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

5 Investments

	Unrestricted funds	Unrestricted funds
	2025 £	2024 £
Interest receivable	12,576	9,481

6 Charitable activities

	2025 £	2024 £
Staff costs	707,642	420,594
Direct costs	2,546,851	2,131,624
	3,254,493	2,552,218
Support costs (see note 7)	231,712	148,648
Governance costs (see note 7)	29,360	30,190
	3,515,565	2,731,056
Analysis by fund		
Unrestricted funds	2,513,566	2,354,534
Restricted funds	1,001,999	376,522
	3,515,565	2,731,056

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

7 Support costs

	Support costs	Governance costs	2025	2024
	£	£	£	£
Staff costs	140,676	-	140,676	67,915
Depreciation	9,836	-	9,836	6,208
Seconded and subcontracted staff support	-	-	-	650
Finance charges	1,011	-	1,011	1,537
Administrative support	16,753	-	16,753	13,822
Travel expenses	10,890	-	10,890	2,603
Publications and subscriptions	837	-	837	233
Insurance	10,041	-	10,041	4,442
Software and licence fees	28,638	-	28,638	20,062
Promotional material	10,039	-	10,039	23,361
Professional fees	2,991	-	2,991	6,010
Recruitment	-	-	-	1,805
Audit fees	-	7,500	7,500	7,500
Board costs	-	9,860	9,860	10,690
Chair remuneration	-	12,000	12,000	12,000
	<u>231,712</u>	<u>29,360</u>	<u>261,072</u>	<u>178,838</u>

8 Trustees

During the year, 7 Trustees were reimbursed travel and meeting expenses of £2,287 (2024: £1,344 7 trustees).

In line with the appointment letter, Trustee and Chair David Capper received £12,000 (2024: £12,000) remuneration during the year.

Alison Shipway who was a trustee until 2 May 2024 is also a Director and Trustee of Shipway Consulting Limited, a limited company that provides HR services. Shipway Consulting Limited received payments for professional services agreed prior to the resignation date provided to the organisation to 31st March 2025 that totalled £1,000 (2024: £500). An additional and final payment of £500 was made in April 2025 relating to this agreement.

The transactions with Shipway Consulting Limited were conducted at arms length and were approved by the Board.

The Board were aware of the potential conflicts of interest, and the related Trustee was not involved in any discussion of the Trustees which had any bearing on the terms of the agreement or the acceptability of the standard of service provided.

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

9 Allocation of income and expenditure

	Sport England	Other public sector income	Non-public sector income	2025 Total
Revenue grants	1,477,553	-	-	1,477,553
Membership income	-	-	105,300	105,300
Other income	10,824	1,882,798	12,576	1,906,198
Total income	1,488,377	1,882,798	117,876	3,489,051
Staff costs (incl travel and training)	320,936	-	133,234	454,170
Marketing and communication	17,654	-	4,525	22,179
Improvement and development	69,903	-	12,633	82,536
Projects	1,001,999	1,859,667	-	2,861,666
Overheads and support costs	42,180	-	52,834	95,014
Total expenditure	1,452,672	1,859,667	203,226	3,515,565
	35,705	23,131	(85,350)	(26,514)

10 Allocation of income and expenditure

	Sport England	Other public sector income	Non-public sector income	2024 Total
Revenue grants	1,017,408	-	-	1,017,408
Membership income	-	-	105,300	105,300
Other income	-	1,863,226	71,977	1,935,203
Total income	1,017,408	1,863,226	177,277	3,057,911
Staff costs (incl travel and training)	179,269	-	132,138	311,407
Marketing and communication	30,392	-	1,880	32,272
Improvement and development	81,376	-	2,575	83,951
Projects	316,579	1,843,560	59,943	2,220,082
Overheads and support costs	34,133	-	49,211	83,344
Total expenditure	641,749	1,843,560	245,747	2,731,056
	375,659	19,666	(68,470)	326,855

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

11 Employees

Number of employees

The average monthly head count was 17 (2024: 10) and the average monthly number of full-time equivalent employees (including casual and part-time staff) during the year was as follows:

	2025 Number	2024 Number
Direct charitable employees	14	9
Financial and administration	3	1
	<u>17</u>	<u>10</u>
Employment costs	2025	2024
	£	£
Wages and salaries	725,955	413,222
Social security costs	70,585	42,590
Other pension costs	51,778	32,697
	<u>848,318</u>	<u>488,509</u>

Key management personnel employed by the Charity received employee benefits, including pension contributions and associated costs, totalling £361,681 (2024: £93,011). The increase reflects a change in the number of individuals considered to be key management personnel, rising from 1 to 5 during the year. Details of amounts paid to Trustees are shown in note 8.

The number of employees whose annual remuneration was £60,000 or more were:

	2025 Number	2024 Number
£60,000 - £70,000	2	-
£80,000 - £90,000	1	1
	<u>3</u>	<u>1</u>

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

12 Tangible fixed assets

	Computer equipment £
Cost	
At 1 April 2024	27,222
Additions	7,130
At 31 March 2025	34,352
Depreciation and impairment	
At 1 April 2024	9,200
Depreciation charged in the year	9,836
At 31 March 2025	19,036
Carrying amount	
At 31 March 2025	15,316
At 31 March 2024	18,022

13 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	150,442	201,030
Prepayments and accrued income	21,491	46,481
	171,933	247,511

14 Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	183,437	220,395
Deferred income	4,196	-
Other taxation and social security	50,506	31,679
Other creditors	11,522	35,863
Accruals	97,638	8,731
	347,299	296,668

15 Retirement benefit schemes

	2025 £	2024 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	51,778	32,697

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

15 Retirement benefit schemes

(Continued)

The charitable company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charitable company in an independently administered fund.

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of funding received under grants, contracts, and other restricted arrangements, all of which are held on trust subject to specific conditions imposed by funders on their use.

	Movement in funds			
	Balance at 1 April 2024	Incoming resources	Resources expended	Balance at 31 March 2025
	£	£	£	£
Sport England: Sports Welfare Officers	167,185	350,610	(359,657)	158,138
Sport England: Multi-Sport Activity and Facilities Fund	241,252	427,943	(360,128)	309,067
Sport England: Physical Activity for Health Pathways	4,000	249,000	(238,788)	14,212
Sport England: Place Partnership Facilitators	-	10,824	(10,824)	-
Sport England: Live Longer Better	32,602	-	(32,602)	-
	<u>445,039</u>	<u>1,038,377</u>	<u>(1,001,999)</u>	<u>481,417</u>

The following paragraphs provide details of each of the restricted funds and a summary of the project and the expenditure criteria for that project.

2025

Sport England: Sports Welfare Officers

The Sports Welfare Officer network was created following Sport England's policy response to The Whyte Review, published with UK Sport in January 2023. The award is being used to work with all 42 local Active Partnerships to create a new professional network to support National Governing Bodies and their affiliated clubs to promote safe sport for children, young people and adults on a local level. The project aligns with our vision and resonates most strongly with our ambition to 'Be valued as leaders creating momentum across places for Uniting the Movement' to flourish'. Uniting the Movement commits to;

'Putting an even stronger spotlight on safeguarding, so children and young people feel and are safe when being active, and parents are confident it's a safe choice with the welfare of their children paramount'

'Helping build a sector where those taking part do so in a safe and positive environment, whether they're in the paid workforce, volunteering or being active'

Sport England: Multi-Sport Activity and Facilities Fund

An award to work with local Active Partnerships across England but particularly with those focusing with additional Sport England place-based investment. The fund is an opportunity for local communities to fully benefit from facility investment in their area, where an opportunity for new multi-sport activity has been identified. The fund will focus on activating PlayZones and other Football Foundation 3G or grass pitches, parks (Lawn Tennis Association Parks Tennis) and artificial grass pitch sites (England Hockey) in addition to small capital projects in targeted areas. The multi-sport facilities commitment is a key priority within Sport England's Uniting the Movement Implementation Plan in order to create a more active nation through providing opportunities for participation, strengthening relationships with key stakeholders whilst focusing on priority areas.

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

16 Restricted funds

(Continued)

Sport England: Physical Activity for Health Pathways

An award to work with Active Partnerships, system partners and a specialist provider in developing greater consistency in the delivery of high-quality physical activity pathways to support people's health and wellbeing. This aligns to Sport England's Uniting the Movement big issue of 'Connecting with Health and Wellbeing' and helping to strengthen the connections between sport, physical activity, health and wellbeing, so more people can feel the benefits of, and advocate for, an active life.

Sport England: Place Partnership Facilitators

An award to recruit, develop and make accessible facilitators to support Active Partnerships with activating the place universal offer. This is part of Sport England's £250m commitment to expand their place partnerships and remove the barriers that people face to being physically active in places where inequalities are highest.

2024

Sport England: Live Longer Better

An award to work with 30 Active Partnerships and national partners to support the development of the LLB Community of Practice and Learning, focusing on the shift from care to enablement using the driver of physical activity to empower people to live longer in good health, thus reducing the dependency on the health and the care system. This aligns to Sport England's mission of creating a more active nation, through strengthening the connection and collaboration between physical activity and local health systems, so that more people can feel the benefits of, and advocate for, an active life as people get older.

17 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024 £	Incoming resources £	Resources expended £	At 31 March 2025 £
General funds	465,059	2,450,674	(2,513,566)	402,167
Previous year:	At 1 April 2023 £	Incoming resources £	Resources expended £	At 31 March 2024 £
General funds	541,586	2,278,007	(2,354,534)	465,059

ACTIVE PARTNERSHIPS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

18 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Tangible assets	15,316	-	15,316
Current assets	386,851	481,417	868,268
	<u>402,167</u>	<u>481,417</u>	<u>883,584</u>
	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
At 31 March 2024:			
Tangible assets	18,022	-	18,022
Current assets	447,037	445,039	892,076
	<u>465,059</u>	<u>445,039</u>	<u>910,098</u>

19 Related party transactions

During the year the charity engaged in transactions with the various Active Partnerships who are the members of the charitable company. These include transactions relating to membership fees, convention costs and sporting projects undertaken within the year.

Transactions with trustees are disclosed in note 8.

20 Ultimate controlling party

There is no ultimate controlling party.

21 Cash generated from operations

	2025 £	2024 £
(Deficit)/surplus for the year	(26,514)	326,855
Adjustments for:		
Investment income recognised in statement of financial activities	(12,576)	(9,481)
Depreciation and impairment of tangible fixed assets	9,836	6,208
Movements in working capital:		
Decrease in debtors	75,578	742,375
Increase/(decrease) in creditors	46,435	(693,739)
Increase/(decrease) in deferred income	4,196	(62,500)
Cash generated from operations	<u>96,955</u>	<u>309,718</u>