

**Company Number: 7797047**

**Registered Charity Number: 1144459**

**REPORT and ACCOUNTS**

**FOR THE YEAR ENDED 30 JUNE 2023**

**FOR**

**THE ARMY FOOTBALL ASSOCIATION**

**(Limited by guarantee)**



**ARMY**  
**FOOTBALL**

**Chamberlains**  
**Chartered Accountants**

**Elm House, Tanshire Park**  
**Shackleford Road**  
**Elstead, Godalming**  
**Surrey GU8 6LB**

THE ARMY FOOTBALL ASSOCIATION

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**For the Year Ended 30 June 2023**

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# THE ARMY FOOTBALL ASSOCIATION

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## **ANNUAL REPORT and ACCOUNTS** **For the Year Ended 30 June 2023**

### *LEGAL AND ADMINISTRATIVE INFORMATION*

#### **Name and Registered Number of Charity**

The Army Football Association is registered as a charity with the Charities Commission on 27 October 2011 – registered number 1144459. It previously registered as a company limited by guarantee – number 7797047 – on 4 October 2011.

The Association is governed by the Memorandum and Articles as registered at Companies House.

#### **Organisation**

The Association is managed by its Trustees, who act as Directors for statutory company purposes. Trustees are elected or co-opted to serve for a period of three years and are then eligible for re-election. The Trustees who served during the period ended 30 June 2023 and since, were as follows:

#### **Trustees:**

Brigadier Andrew Cox (Chairman, appointed 12.01.23)  
Brigadier Niall Stokoe (Former Chairman, resigned 09.01.23)  
Colonel Dave Jones  
Lt Colonel Chloe Plimmer-Sayce  
Lt Colonel Jim Fallon (Resigned 08.11.23)  
Major Fiona Rogers (Resigned 10.07.23)  
Major Nigel Bamford  
Mr John Taylor  
Colonel Samantha Shepherd (Resigned 14.12.22)  
Lt Colonel Anthony Frank (Appointed 01.10.22)  
Captain Kevin Haley (Appointed 01.08.22)  
Mrs Elizabeth Winefield (Appointed 21.04.23)

Prospective trustees are given an introduction to the work of the charity and information on the role of trustee and charity law.

#### **Contact Details**

##### ***Registered Office***

Mackenzies Building, Fox Lines  
Queens Avenue  
Aldershot  
Hampshire GU11 2LB

***Company Secretary and primary contact*** – Graham Brookland

## THE ARMY FOOTBALL ASSOCIATION

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### Principal Activities and Objectives

The principal objectives of the charity are to provide and organise facilities of the Army to encourage participation in the sport of football by active and former personnel, including the Army Reserves. It is considered that this will in turn contribute to the morale and fitness of the Army as a whole. The financial results for the period are set out in the Statement of Financial Activities on page 6 of these financial statements.

The Football Development Centre, which was built in year ending 30 June 2014, continues to act as an approved centre to deliver Coach Education, and is registered with the Governing Body (The FA) for this purpose. It also provides office space for three personnel and is used as a conference/meeting facility. The Association has continued to support football through the Army, including the Army Reserve.

### Public Benefit

The objectives of the charity are for the benefit of the Army and hence for the benefit of the wider public and the Trustees have therefore complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission guidance published in this respect.

### Reserves Level Policy

The Trustees having considered a number of issues and feel the aim of the charity is to have sufficient reserves excluding those represented by fixed assets, to cover the normal operation costs for one to two years. The Trustees have designated certain funds to provide for the replacement or refurbishment of the Football Development Centre at the end of its useful life.

### Risk Management

The Board reviews regularly the risks associated with the operations currently being carried out and feel the systems in place are operating successfully at present.

### Directors' (Trustees') Responsibilities

Company law requires the Trustees as directors to prepare financial statements as 'Companies Act' accounts for each financial year to give a true and fair view of the state of affairs of the company and of its income surplus/deficit for the period. In preparing the financial statements the directors are required to:

- To select the most suitable accounting policies and then apply them consistently
- Make judgements and estimates that they consider reasonable and prudent
- Disclose and explain any departure from Companies Act accounting principles
- Prepare the financial statements on a 'going concern' basis unless it is inappropriate to presume that the charity will continue to operate.


The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and also required by charity law to ensure their proper application and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as the directors are aware, they have each taken steps that they ought to have taken in order to make themselves aware that the accounts reflect the correct financial position.

This annual report was approved by the Trustees on 18 April 2024

On behalf of the board

**Secretary – Graham Brookland**

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## **Chair Report**

### **Annual Report 2022/23**

The 2022/23 season was a busy and transitional one for the Army Football Association with plenty of activity in all guises of the game that we are pleased to have captured in our publication, The Soldiers' Game. [Army FA Soldiers Game Review 2023 \(calameo.com\)](https://calameo.com).

During this period there was a change of Chair and Vice Chair midway through the season and changes of personnel within our Board of Trustees.

As an organisation there has been progression. We have been reviewing and continue to review many procedures both internally and externally to ensure that we can provide efficiency and accountability. This remains ongoing but is necessitated to ensure that we have a support mechanism that involves our Trustees and volunteers in all areas of the game.

From standardising procedures through to providing clear and concise policies that will be consistent, whatever decisions are made has to always be for the benefit of Army Football.

The strength of our relationship with our Governing body, the FA is important. As a County Association we must comply with the many expectations and targets set by our governing body and meet with our Regional Manager on a quarterly basis. Indeed, we have been working to a business strategy that was implemented for the 2021/24 seasons; we are now in the final season of that strategy. It is pleasing that we are above the KPI targets for registered male and female players. During 2022/23 season we had 8,965 registered male players and 921 female players serving within the Army. We also achieved in the refereeing department too with 226 registered match officials against a target of 176 and a healthy reign of recruitment, promotion, and retentions. Overall, there were 632 teams registered covering 198 clubs.

However, as we look towards the next FA Business Strategy period of 2024 to 2028 there will be plenty of work required in preparation for the new period, tougher expectations, mandatory targets, and a firm presence regarding the efficiency of governance.

We have three huge targets to focus on. By 1 July 2025 it will be mandatory for the Army Football Association to achieve the criteria set for the FA Code of Governance for County FA and become compliant. To this we are forming a Corporate Governance Project Team. The Code represents a 'Gold Standard' of governance, comprising 65 requirements based on Sport England and UK Sport's Code for Sports Governance. It is a huge task but one we will be working closely with the FA to achieve. Failure to deliver will see a significant decrease in our funding provided by the FA.

After achieving the Sports Equality Standard Scheme Foundation Level Award, we are now working towards reaching the Preliminary standard; we must achieve this to the FA by the end of the 2023/24 season. To this, representatives to form an Inclusion Advisory Group (IAG) has been identified and we will be holding an inaugural meeting during the early part of the new season. Part of the process will be to connect football activity to external engagement opportunities whilst also engaging with Army Diversity Networks.

In October 2022 we had an FA "Safeguarding 365" Inspection at our Aldershot HQ and complied with the FA Regulations set. It is imperative that we ensure that all our CFA Workforce and Trustees have the correct qualifications and training relevant to their role. To achieve the above three is imperative to the future structure of our organisation.

We receive superb support and funding from the Football Association and are grateful for the close involvement that we have in so many areas.

We have seen a change of policy and rebrand within what was formerly the Army Sports Control Board and now Army Sport under the direction of the new CEO (formerly Director, Army Sports Control Board) Major General (Retd) Darrell Amison. From my perspective it is also important to emphasise the importance of our relationship within Army sport.

Similar to the Football Association the support we receive from Army Sport cannot go unmentioned. From the wonderful sponsorship opportunities through Mongoose that we have through to the SOTR (Statement of Training Requirements) offer. This is a huge opportunity to encourage as many soldiers as possible to sign up to courses

operated by the FA. Completion of the courses enables the soldier to receive a 100% funding for the courses. It is our duty to ensure that this message is widened as far as possible.

On the pitch itself despite the obvious challenges and increase of expectations within units and the Army in general we had so much excitement last season. It was a pleasure and a privilege to get out, where possible, to watch some football at all levels. From the small sided competitions, to watching the Women and Men's corps cup finals on the same day at the excellent facilities of Cirencester Town and Sutton United respectively. From being able to view some fantastic exciting last day drama in the Women's Corps matches at Harborough Town FC. From seeing our Men and Under 23 rep teams go so close to Inter Service success to seeing the delight on the faces in the photos of our Masters teams successes in the inaugural Major Billy Thomson Inter Services followed by gold medal in the European Masters Games. However, the highlight was undoubtedly the 2023 Army Challenge Major Units Cup Final played at our traditional Military Stadium home in Aldershot. There were some concerns at one stage as to whether the final would be played but assurances were met by both 3 Parachute Regiment and 23 Parachute Engineer Regiment that they would be in attendance despite both squads being on operational duties in Sudan. Both teams arrived, some arriving back from Sudan the day before, and offered the best Cup Final in my 16 years of being here. It was a credit to all involved.

Football is our game; it is our responsibility to provide any soldier the opportunity to play, to referee, to coach, to administer to volunteer.

**Chair, Brig Andy Cox MBE**

## THE ARMY FOOTBALL ASSOCIATION

**Independent Examiner's Report to the members of the Army Football Association  
for the year ended 30 June 2023**

I report to the charity trustees on my examination of the company's accounts for the year ended 30 June 2023

**Responsibilities and basis of report**

As the charity's trustees of the company (who are also the directors of the company for the purpose of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act ('the 2011 Act'). In carrying out my examination, I have followed all the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent examiner's statement**

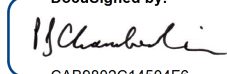
The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that in:

- the accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than the requirements that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS 102)..

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:



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Paul Chamberlain FCA, DChA  
Elm House, Tanshire Park  
Elstead, Godalming  
Surrey GU8 6LB

24 April 2024  
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## THE ARMY FOOTBALL ASSOCIATION

**Statement of Financial Activities**  
**(Income and Expenditure Account)**  
**for the year ended 30 June 2023**

		Unrestricted General	Designated	Restricted Funds	Total Funds	
					Year ended 30.6.2023	Year ended 30.6.2022
	Note	£	£	£	£	£
<b>Incoming resources</b>						
Resources from generated funds						
Voluntary income	2(a)	41,471		30,800	72,271	59,200
Activities for generating funds	2(b)	89,000			89,000	53,000
Income from investments	2(c)	12,081			12,081	10,872
Income from charitable activities	2(d)	35,935		134,954	170,889	143,979
<b>Total incoming resources</b>		<u>178,487</u>	<u>0</u>	<u>165,754</u>	<u>344,241</u>	<u>267,051</u>
<b>Resources expended</b>						
Costs of generating funds						
Fund-raising costs	3(a)	5,203			5,203	4,053
Charitable activities	3(b)	177,665		136,683	314,348	217,538
Management and administration	3(c)	32,920			32,920	33,665
Governance costs	3(d)	3,540			3,540	3,360
<b>Total resources expended</b>		<u>219,328</u>	<u>0</u>	<u>136,683</u>	<u>356,011</u>	<u>258,616</u>
<b>(Expenditure)/income before investment losses</b>		(40,841)	0	29,071	(11,770)	8,435
Net (losses)/gains on investments	4	<u>(12,898)</u>			<u>(12,898)</u>	<u>(22,797)</u>
<b>Net (expenditure)/income</b>		(53,739)	0	29,071	(24,668)	(14,362)
<b>Transfer between funds</b>	10,11	(50)		50	0	0
<b>Net movement of funds</b>		<u>(53,789)</u>	<u>0</u>	<u>29,121</u>	<u>(24,668)</u>	<u>(14,362)</u>
Balances brought forward		613,238	55,000	5,690	673,928	688,290
<b>Balances carried forward</b>		<u>559,449</u>	<u>55,000</u>	<u>34,811</u>	<u>649,260</u>	<u>673,928</u>

All the above amounts relate to continuing activities.

There were no recognised gains or losses other than the net movement of funds for the financial periods shown above.

The notes on pages 10 to 13 form part of these financial statements.



## THE ARMY FOOTBALL ASSOCIATION

**Balance sheet****as at 30 June 2023**

	Notes	<b>30.6.2023</b>		<b>30.6.2022</b>	
		£	£	£	£
<b>Fixed assets</b>					
Fixed Assets	5	236,530		252,298	
Investments	6	<u>274,509</u>		<u>287,407</u>	
			511,039		539,705
<b>Current assets</b>					
Debtors	7	22,854		52,092	
Cash at bank and in hand		<u>140,653</u>		<u>88,097</u>	
		163,507		140,189	
<b>Creditors:</b> amounts becoming due and payable within one year	8	<u>25,286</u>		<u>5,966</u>	
		25,286		5,966	
<b>Net current assets</b>			138,221		134,223
<b>Total assets</b>			<u>649,260</u>		<u>673,928</u>
<b>Funds</b>					
General Fund	9	559,449		613,238	
Designated Fund	10	55,000		55,000	
Restricted	11	<u>34,811</u>		<u>5,690</u>	
		<u>649,260</u>		<u>673,928</u>	

For the year ended 30 June 2023 the company was entitled to exemption from audit under Section 477 of the Companies Act 2006 relating to small companies. Members have not required the company to obtain an audit in accordance with Section 476 of the Companies Act 2006

The Directors acknowledge their responsibility for


Ensuring the company keeps accounting records which comply with sections 386 and 387 of the Companies Act 2006 and

Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its financial activity for the financial year, in accordance with the requirements of Sections 394 and 395, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the Companies Act 2006 small company's regime

The notes on pages 10 to 13 form part of these financial statements.

Approved by the Board on 24 April 2024

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**Chair, Brig Andy Cox MBE**

# THE ARMY FOOTBALL ASSOCIATION

## Notes to the financial statements for the year ended 30 June 2023

The Army Football Association is a Company Limited by Guarantee, registered in England and Wales with registration number 7797047. Its registered office is Mackenzie Building Fox Lines, Queens Avenue, Aldershot, Hampshire, GU11 2LB.

### 1 a) Accounting convention

The financial statements have been prepared under the Companies Act 2006 as 'Companies Act' accounts on the historical cost convention in accordance with applicable Accounting and Financial Reporting Standard 102 and the Charities SORP 2005, having regard to the substance of transactions and arrangements in accordance with generally accepted principles or practice.

### b) Funds

Unrestricted funds represent the General and Designated funds of the Association that are not subject to any restriction regarding their use and are available for application on the general purposes of the Association.

Restricted funds are those which are subject to a specific restriction as to their use, imposed by the donors.

### c) Income

All incoming resources are included in the statement of financial activities when the charity is entitled to income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in the statement of financial activities when receivable. Grants where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated goods and services and facilities are included at the value to the charity where it can be quantified. The value of services provided by volunteers has not been included.

### d) Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Some items of expenditure include VAT which cannot be recovered, and the VAT is reported as part of the expenditure to which it relates.

Cost of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

### e) Tangible fixed assets and depreciation

Depreciation is calculated to write off the cost of tangible fixed assets over their expected useful lives using the following rates:

Leasehold property - over the length of the lease.  
Equipment - 25% on the straight line basis.

### f) Going concern

The accounts have been produced on the basis that the Association is considered to be a going concern.

## THE ARMY FOOTBALL ASSOCIATION

**Notes to the financial statements  
for the year ended 30 June 2023**

	Unrestricted Funds	Restricted Funds	Total Funds	
			Year ended 30 June 2023	Year ended 30 June 2022
<b>2 Incoming resources</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>(a) Voluntary income</b>				
ASCB Grants Received	36,030		36,030	44,521
FA Grants Received	5,441		5,441	14,679
Army Sports Lottery - Australian Tour		30,800	30,800	0
	<u>41,471</u>	<u>30,800</u>	<u>72,271</u>	<u>59,200</u>
<b>(b) Activities for generating funds</b>				
Sponsorship	89,000		89,000	53,000
	<u>89,000</u>	<u>0</u>	<u>89,000</u>	<u>53,000</u>
<b>(c) Income from investments</b>				
Investment income	11,257		11,257	10,838
Bank interest receivable	824		824	34
	<u>12,081</u>	<u>0</u>	<u>12,081</u>	<u>10,872</u>
<b>(d) Income from charitable activities</b>				
Football Tours	2,600		2,600	14,100
Coach development	1,410		1,410	1,280
Referee development	20,299		20,299	20,342
FA staff costs grants		101,411	101,411	89,099
Wembley/FA Cup receipts		4,943	4,943	8,360
FA safeguarding grant		0	0	0
Master Games		28,600	28,600	0
Sundry income	11,626		11,626	10,798
	<u>35,935</u>	<u>134,954</u>	<u>170,889</u>	<u>143,979</u>

## THE ARMY FOOTBALL ASSOCIATION

Notes to the financial statements  
for the year ended 30 June 2023

	Unrestricted Funds	Restricted Funds	Total Funds	
			Year ended 30 June 2023	Year ended 30 June 2022
	£	£	£	£
<b>3 Outgoing resources</b>				
<b>(a) Fund raising costs</b>				
Marketing/promotions	5,203		5,203	4,053
	<u>5,203</u>	<u>0</u>	<u>5,203</u>	<u>4,053</u>
<b>(b) Charitable activities</b>				
Events/festivals	68,545		68,545	32,055
Masters Games		28,650	28,650	0
Grants awarded	1,707		1,707	2,190
Training Courses Funded	15,105		15,105	13,756
Staff costs		101,411	101,411	96,886
Wembley/FA Cup tickets		6,622	6,622	2,670
Awards presented	4,071		4,071	6,627
Kit and football equipment	19,632		19,632	13,200
Representative teams	39,503		39,503	33,170
Tours Funded	24,000		24,000	16,984
Football and war project	5,102		5,102	0
	<u>177,665</u>	<u>136,683</u>	<u>314,348</u>	<u>217,538</u>
<b>(c) Management and administration</b>				
Charity running costs	17,152		17,152	17,897
Depreciation	15,768		15,768	15,768
	<u>32,920</u>	<u>0</u>	<u>32,920</u>	<u>33,665</u>
<b>(d) Governance costs</b>				
Independent Examiner's Fees	3,540		3,540	3,360
	<u>3,540</u>	<u>0</u>	<u>3,540</u>	<u>3,360</u>
<b>4 Gains/(Losses) on investments</b>				
Unrealised (loss)/gain on revaluation of investments	<u>(12,898)</u>	<u>0</u>	<u>(12,898)</u>	<u>(22,797)</u>

## THE ARMY FOOTBALL ASSOCIATION

Notes to the financial statements  
for the year ended 30 June 2023

<b>5 Tangible fixed assets</b>	<b>Leasehold Property £</b>	<b>Equipment</b>	<b>Total £</b>
<b>Cost</b>			
At 1 July 2022	394,210	7,468	401,678
Additions			0
Disposals			0
At 30 June 2023	<u>394,210</u>	<u>7,468</u>	<u>401,678</u>
<b>Depreciation</b>			
At 1 July 2022	(141,912)	(7,468)	(149,380)
Charge for year	(15,768)		(15,768)
Disposals			0
At 30 June 2023	<u>(157,680)</u>	<u>(7,468)</u>	<u>(165,148)</u>
<b>Net book values</b>			
At 30 June 2023	<u>236,530</u>	<u>0</u>	<u>236,530</u>
At 30 June 2022	<u>252,298</u>	<u>0</u>	<u>252,298</u>
<b>6 Investments</b>			
Market value at beginning of period			287,407
New investments			
Unrealised (loss)/gain in the period			<u>(12,898)</u>
Market value at end of period			<u>274,509</u>
Historical cost (value when introduced into the charity)			<u>218,420</u>
Investments comprising more than 5% of the portfolio were as follows:			
	<b>%</b>		<b>£</b>
M&G Charifund Income Fund	9%		25,251
BlackRock Common Investment Fund	91%		<u>249,258</u>
			<u>274,509</u>
	<b>2023</b>		<b>2022</b>
			<b>£</b>
<b>7 Debtors</b>			
Other debtors	<u>22,854</u>		<u>52,092</u>
	<b>2023</b>		<b>2022</b>
	<b>£</b>		<b>£</b>
<b>8 Creditors</b>			
<b>Amounts becoming due and payable within one year:</b>			
Accruals and other creditors	<u>25,286</u>		<u>5,966</u>

# THE ARMY FOOTBALL ASSOCIATION

## Notes to the financial statements for the year ended 30 June 2023

	Unrestricted General	Designated	Restricted Funds	Total
	£		£	£
<b>9 Analysis of funds</b>				
Fixed assets	236,530			236,530
Investments	274,509			274,509
Current assets	73,696	55,000	34,811	163,507
Total liabilities	(25,286)			(25,286)
	<u>559,449</u>	<u>55,000</u>	<u>34,811</u>	<u>649,260</u>

	At 1 July 2022 £	Incoming resources £	Outgoing resources £	Transfers from/(to) Unrestricted £	At 30 June 2023 £
<b>10 Designated funds</b>					
Football Development Centre	55,000	0	0	0	55,000
	<u>55,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>55,000</u>

The designated fund consists of funds which have been reserved by the Trustees for the benefit of the Football Development Centre and for external grants

	At 1 July 2022 £	Incoming resources £	Outgoing resources £	Transfers from/(to) Unrestricted £	At 30 June 2023 £
<b>11 Restricted funds</b>					
FA staff costs	0	101,411	(101,411)	0	0
Australian Tour	0	30,800	0	0	30,800
Master Games	0	28,600	(28,650)	50	0
Wembley/FA Cup	5,690	4,943	(6,622)	0	4,011
	<u>5,690</u>	<u>165,754</u>	<u>(136,683)</u>	<u>50</u>	<u>34,811</u>

Grants are received from the FA in respect of staff costs and safeguarding activities and are used only for these purposes.

Ticket money is collected for the purpose of attendance at Wembley and FA Cup matches and is held in trust for that purpose, being treated as a restricted fund.

## 12 Employment costs

3 staff are employed by the charity (2022: 3) and their costs are primarily covered by the Football Association.

Total costs for the year were £101,411 (2022: £96,886);  
no employee earned in excess of £50,000.

No Trustee received any remuneration during the period. Minor reimbursements of expenses incurred on behalf of the charity were made as authorised.

## 13 Controlling interest

The trustees consider no entity to have a controlling interest in the charity.

The Army Football Association registered on 4 October 2011 as a private company limited by guarantee exempt under section 60. It registered as a charity on 27 October 2011, with the governing document being the company memorandum and articles.

## THE ARMY FOOTBALL ASSOCIATION

## Income and Expenditure Account for the year ended 30 June 2023

	2023	2022		2023	2022
<b>Incoming resources</b>			<b>Resources expended</b>		
<u><b>Voluntary income</b></u>			<u><b>Fund-raising and costs of generating funds</b></u>		
<b>ASCB Grants Received</b>			Marketing/promotions	5,203	4,053
ASCB Equipment Grant	5,726	5,094			
ASCB Admin Grant	30,304	39,427	<u><b>Charitable activities</b></u>		
ASCB Store Grant	0	0	<b>Events/Festivals</b>		
Army Sports Lottery - Australian Tour	30,800		Master Games	28,650	0
<b>FA Grants Received</b>			Army Reserve Armed Forces Day	4,758	3,608
Referees - FA Development Grants			Cup Finals, Aside & Cup Winners Cup	34,072	11,541
Coach/Development - FA Development Grant	5,441	6,108	IS All Teams Match Costs/Promotions	13,183	10,140
FA Admin Grant	0	0	Awards Dinners	16,448	6,716
FA Community Grant			FA Competition Affiliation	85	50
FA Marketing/Promotions Grant	0	8,570			
ASL - Men Gibraltar		0	<b>Training/Courses</b>		
	72,270	59,200	Training/Courses	13,869	12,717
			DBS Checks	1,236	1,040
<u><b>Activities for generating funds</b></u>			<b>Kit/Football Equipment</b>		
Sponsorship - Teams	89,000	53,000	Kit	5,726	5,094
Sponsorship Trinity	0	0	Equipment	13,907	8,106
Sponsorship (MooD)	0	0			
	89,000	53,000	<b>Representative Teams</b>		
			Rep Team Strips to include Embroidery	12,611	9,830
<u><b>Income from investments</b></u>			Rep Teams expenses including Preparation costs	20,411	20,377
Investment Interest	12,081	10,872	Representative Teams	6,481	2,964
Realised Gain					
	12,081	10,872	<b>Tours</b>		
			USA Tour	24,000	
<u><b>Income from charitable activities</b></u>			Army Reserve Tour - Cyprus		16,984
Discipline	7,801	10,798	<b>Football and War Project</b>	5,102	0
Referees - Registration, Courses, Kit, Dinner etc	20,299	20,342			
Coach Development - Courses/Misc	1,410	1,280	<b>Grants and Awards</b>		
Team Affiliation	0	0	Grants	1,707	2,190
Army Cup Entry	0	0	Awards	4,071	6,627
Army Reserve Tour Cyprus	2,600	14,100			
Wembley Admin & ticket costs	4,943	8,360	<b>Management and administration</b>		
Master Games	28,600	0	Wembley admin and ticket costs	6,622	8,360
Other income - Club Affiliation	3,825	0			
			<b>Charity Running Costs</b>		
	69,478	54,880	Travel, Subsistence & Trustees Costs	4,077	2,609
			Insurance	2,519	1,720
			Communication Costs	2,642	2,204
			Development Centre Running Costs	2,776	3,080
			Other costs	5,138	8,284
<u><b>Unrealised gain/(loss) on investments</b></u>	-12,898	-22,796	Depreciation	15,768	15,768
			<b>Governance costs</b>		
			Independent examination	3,540	3,360
	229,931	155,155			
<b>General (deficit)/surplus for the year to 30 June 2023</b>	<b>-24,669</b>	<b>-12,266</b>		254,600	167,420
Movement on Restricted funds		-2,097			
<b>Total (deficit)/surplus for the year to 30 June 2023</b>	<b>-24,668</b>	<b>-14,362</b>			