

Company Number: 7797047

Registered Charity Number: 1144459

REPORT and ACCOUNTS

FOR THE YEAR ENDED 30 JUNE 2021

FOR

THE ARMY FOOTBALL ASSOCIATION

(Limited by guarantee)



ARMY
FOOTBALL

Chamberlains
Chartered Accountants

Elm House, Tanshire Park
Shackleford Road
Elstead, Godalming
Surrey GU8 6LB

THE ARMY FOOTBALL ASSOCIATION

CONTENTS OF THE ACCOUNTS **For the Year Ended 30 June 2021**

	Page Number
Trustees' report, including legal and administrative information	2 – 5
Independent examiner's report	6
Statement of financial activities	7
Balance sheet	8
Notes to the financial statements	9 – 13
Income and Expenditure account for the year ended 30 June 2020	14

THE ARMY FOOTBALL ASSOCIATION

ANNUAL REPORT and ACCOUNTS **For the Year Ended 30 June 2021**

LEGAL AND ADMINISTRATIVE INFORMATION

Name and Registered Number of Charity

The Army Football Association is registered as a charity with the Charities Commission on 27 October 2011 – registered number 1144459. It previously registered as a company limited by guarantee – number 7797047 – on 4 October 2011.

The Association is governed by the Memorandum and Articles as registered at Companies House.

Organisation

The Association is managed by its Trustees, who act as Directors for statutory company purposes. Trustees are elected or co-opted to serve for a period of three years and are then eligible for re-election. The Trustees who served during the period ended 30 June 2021, were as follows:

Trustees:

Brigadier Niall Stokoe (Chairman)
Colonel Colin Francis
Colonel Dave Jones
Colonel Neil Blenkinsop
Lt Colonel Chloe Plimmer-Sayce
Lt Colonel Jim Fallon
Lt Colonel Alex Atherton
Major Fiona Rogers
Major Nigel Bamford
Mr John Taylor

Prospective trustees are given an introduction to the work of the charity and information on the role of trustee and charity law.

Contact Details

Registered Office

Mackenzies Building, Fox Lines
Queens Avenue
Aldershot
Hampshire GU11 2LB

Company Secretary and primary contact – Major William Thomson

THE ARMY FOOTBALL ASSOCIATION

Principal Activities and Objectives

The principal objectives of the charity are to provide and organise facilities of the Army to encourage participation in the sport of football by active and former personnel, including the Army Reserves. It is considered that this will in turn contribute to the morale and fitness of the Army as a whole. The financial results for the period are set out in the Statement of Financial Activities on page 6 of these financial statements.

The Football Development Centre, which was built in year ending 30 June 2014, continues to act as an approved centre to deliver Coach Education, and is registered with the Governing Body (The FA) for this purpose. It also provides office space for three personnel and is used as a conference/meeting facility. The Association has continued to support football through the Army, including the Army Reserve.

Chairman's Report – "The Soldiers' Game"

Football continues to be played competitively throughout the Army and this is fantastic. It is 'The Soldier's Game', going from strength to strength at Unit level and is enjoyed by all ranks at various levels of competition throughout the season.

2020/21 was a unique season for Army Football as it was throughout the country. That we were able to continue to play through the turbulence, was due to the efforts of so many servants of the game. This, therefore, is my heartfelt thanks to all of you involved in making that so; to our Board, Sponsors, the Army Sport Control Board (ASCB) and volunteers & the staff at the Army FA who have kept the flame of 'The Soldiers' Game' alive, during this tumultuous season; indeed, since the original Covid-19 lockdown of March 2020.

Participation in football within the Army remained stable, which is remarkable when taking into consideration varying military commitments. At the start of season 2020/21 we had 185 affiliated regiments and 40 affiliated Women's teams. The Army Challenge Major Units Cup had 81 entrants with an additional 19 teams entering the Minor Units Cup. There were also 24 entrants in the Army Reserve Cup and 168 small sided teams were also registered.

During the season we were able to complete the Women's Edwards' and Reserve Cup and. The Massey League, with the latter in a cleverly revised format to enable this. All down to the flexibility and commitment of volunteers and the burning desire to play and compete.

Retention of Referees remained a challenge in addition to the recruitment of new officials post Covid-19. A stringent basic course calendar during 2020/21 opened the opportunities for recruitment to meet the targets and expectations of the Football Association criteria. In total approaching 200 referees were registered including four females, one a Level 5. Promotions included a further official promoted to the Football League with an encouraging number of Level 3s with the potential to progress.

The work of the Army FA has also included a sharpened focus on Diversity and Inclusion; more particularly what we in the Army FA can do to ensure we are truly inclusive at every level of the game. Our new D&I Trustee on the board has conducted an audit to shine a light on how we operate and how we could become more inclusive in the future. As this report is published, we await confirmation that we have gained the Foundation Level of the Equality in Sport Qualification, the start of our journey to demonstrate how the Army FA puts D&I into our everyday actions. We will continue to look for opportunities to engage with minority groups within the Army and in the community with plans for a Rainbow laces campaign in conjunction with the Army LGBT Network later this year.

During the season the Chair of Trustees introduced a coin to recognise an individual's contribution to Army Football, from unit sport up to Army level. It was to recognise those who have continually or exceptionally gone above and beyond in their role in support and/or delivery of football in the Army (in his words 'about the kit manager and grounds people') The Coin award is open to all serving Army Personnel (both Regular and Reserve) and civilians involved in the delivery or support of Football.

Our accounts show we are in a very healthy position and we are extremely grateful to our Sponsors and the Army Sport Control Board for their continued support, during these Covid years. It is our intention for the wider benefit of Army Football to use this healthy position, for the well-being and support of all Representative Teams/match officials, Football Development and CPD events.

We will continue, where possible to attract new sponsorship, as this will benefit the long-term financial health of the game, funding and offsetting those areas that will be affected by the loss of income from the delivery of coaching course and FA grants.

We should note though that the future financial picture is tighter, hence the pursuit of sponsors. The Football Association restructured Football Development courses moving level 1 and UEFA C (latterly known as level 2) on line. This has seen a substantial drop in income to Army Football. The Football Association has also cut their annual budget. Rest assured though that we are healthy, and I continue to monitor our current and work towards surety in our future financial position.

Meeting with the Army FA team and the Football Association (FA) in recent months we have laid out our plans for the coming three seasons. In it we sought to underline our desire to continue to uphold and, where required, improve the standards that make football an exemplary sport across the Army. I am pleased to say it landed well and we secured the support and funding required to meet our aims for this period.

During this meeting I was required to outline my intent, and this is my finapoint. In essence it was about professionalism. That professional approach to the organisation of the game from unit level to Representative to underlining affiliations and player registrations which are key to FA requirements and the continued development of our coaching and refereeing staff, ensuring that they are supported and mentored through their qualification levels. Finally, that professional approach to match day; where, as I communicated to the FA, our values & standards, and the competitive edge we all possess combine to deliver the teamwork, the selflessness and effort that make The Soldiers' Game and the family surrounding it such a joy to be part of.

Brigadier Niall Stokoe OBE

Chairman Army Football

Further details, together with much else of interest and many colour photos, may be found on the website of our excellent Annual Review for 20/21- https://en.calameo.com/read/00123023588149bfaa567?authid=80ZJWrhXRHnY
--

Public Benefit

The objectives of the charity are for the benefit of the Army and hence for the benefit of the wider public and the Trustees have therefore complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission guidance published in this respect.

Reserves Level Policy

The Trustees having considered a number of issues and feel the aim of the charity is to have sufficient reserves excluding those represented by fixed assets, to cover the normal operation costs for one to two years. The Trustees have designated certain funds to provide for the replacement or refurbishment of the Football Development Centre at the end of its useful life.

Risk Management

The Board reviews regularly the risks associated with the operations currently being carried out and feel the systems in place are operating successfully at present.

Directors' (Trustees') Responsibilities

Company law requires the Trustees as directors to prepare financial statements as 'Companies Act' accounts for each financial year to give a true and fair view of the state of affairs of the company and of its income surplus/deficit for the period. In preparing the financial statements the directors are required to:

To select the most suitable accounting policies and then apply them consistently

Make judgements and estimates that they consider reasonable and prudent

Disclose and explain any departure from Companies Act accounting principles


Prepare the financial statements on a 'going concern' basis unless it is inappropriate to presume that the charity will continue to operate.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and also required by charity law to ensure their proper application and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as the directors are aware, they have each taken steps that they ought to have taken in order to make themselves aware that the accounts reflect the correct financial position.

This annual report was approved by the Trustees on 03 March 2022

On behalf of the board

DocuSigned by:

F0A6C80D827E4FA.....
Secretary - Major William Thomson

THE ARMY FOOTBALL ASSOCIATION

Independent Examiner's Report to the members of the Army Football Association for the year ended 30 June 2021

I report to the charity trustees on my examination of the company's accounts for the year ended 30 June 2021

Responsibilities and basis of report

As the charity's trustees of the company (who are also the directors of the company for the purpose of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act ('the 2011 Act'). In carrying out my examination, I have followed all the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

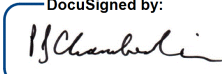
Independent examiner's statement

The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that in:

- the accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than the requirements that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS 102)..

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:

638F1CC7E6074F5...

Paul Chamberlain FCA, DChA
Elm House, Tanshire Park
Elstead, Godalming
Surrey GU8 6LB

03 March 2022
..... 2022

THE ARMY FOOTBALL ASSOCIATION

Statement of Financial Activities
(Income and Expenditure Account)
for the year ended 30 June 2021

		Unrestricted General	Designated	Restricted Funds	Total Funds	
	Note	£	£	£	Year ended 30.6.2021 £	Year ended 30.6.2020 £
Incoming resources						
Resources from generated funds						
Voluntary income	2(a)	53,918			53,918	39,014
Activities for generating funds	2(b)	43,000			43,000	53,000
Income from investments	2(c)	10,373			10,373	10,624
Income from charitable activities	2(d)	10,532		86,445	96,977	152,370
Total incoming resources		<u>117,823</u>	<u>0</u>	<u>86,445</u>	<u>204,268</u>	<u>255,008</u>
Resources expended						
Costs of generating funds						
Fund-raising costs	3(a)	2,651			2,651	2,788
Charitable activities	3(b)	40,390		95,156	135,546	262,745
Management and administration	3(c)	16,410			16,410	20,110
Governance costs	3(d)	3,156			3,156	3,060
Total resources expended		<u>62,607</u>	<u>0</u>	<u>95,156</u>	<u>157,763</u>	<u>288,703</u>
Net incoming/ (outgoing) resources		55,216		(8,711)	46,505	(33,695)
Other recognised gains and losses						
Gain/(loss) on investments	4	39,054			39,054	(6,250)
Transfer between funds	10	(5,000)	5,000			
Net movement of funds		<u>89,270</u>	<u>5,000</u>	<u>(8,711)</u>	<u>85,559</u>	<u>(39,945)</u>
Balances brought forward		543,726	45,000	14,005	602,731	642,676
Balances carried forward		<u>632,996</u>	<u>50,000</u>	<u>5,294</u>	<u>688,290</u>	<u>602,731</u>

All the above amounts relate to continuing activities.

There were no recognised gains or losses other than the net movement of funds for the financial periods shown above.

The notes on pages 9 to 13 form part of these financial statements.

THE ARMY FOOTBALL ASSOCIATION

Balance sheet**as at 30 June 2021**

	Notes	30.6.2021		30.6.2020	
		£	£	£	£
Fixed assets					
Fixed Assets	5	268,066		283,834	
Investments	6	<u>310,204</u>		<u>271,150</u>	
			578,270		554,984
Current assets					
Debtors	7	5,000		35,085	
Cash at bank and in hand		<u>155,376</u>		<u>62,162</u>	
		160,376		97,247	
Creditors: amounts becoming due and payable within one year	8	<u>50,356</u>		<u>49,500</u>	
		50,356		49,500	
Net current assets			110,020		47,747
Total assets			<u>688,290</u>		<u>602,731</u>
Funds					
General Fund	9	632,996		543,726	
Designated Fund	10	50,000		45,000	
Restricted	11	<u>5,294</u>		<u>14,005</u>	
		<u>688,290</u>		<u>602,731</u>	

For the year ended 30 June 2021 the company was entitled to exemption from audit under Section 477 of the Companies Act 2006 relating to small companies. Members have not required the company to obtain an audit in accordance with Section 476 of the Companies Act 2006

The Directors acknowledge their responsibility for


Ensuring the company keeps accounting records which comply with sections 386 and 387 of the Companies Act 2006 and

Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its financial activity for the financial year, in accordance with the requirements of Sections 394 and 395, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the Companies Act 2006 small company's regime

The notes on pages 9 to 13 form part of these financial statements.

Approved by the Board on 03 March 2022

DocuSigned by:

 46F0BE77177F44F.....
Chairman - Brigadier Niall Stokoe

THE ARMY FOOTBALL ASSOCIATION

Notes to the financial statements for the year ended 30 June 2021

The Army Football Association is a Company Limited by Guarantee, registered in England and Wales with registration number 7797047. Its registered office is Mackenzie Building Fox Lines, Queens Avenue, Aldershot, Hampshire, GU11 2LB.

1 a) Accounting convention

The financial statements have been prepared under the Companies Act 2006 as 'Companies Act' accounts on the historical cost convention in accordance with applicable Accounting and Financial Reporting Standard 102 and the Charities SORP 2005, having regard to the substance of transactions and arrangements in accordance with generally accepted principles or practice.

b) Funds

Unrestricted funds represent the General and Designated funds of the Association that are not subject to any restriction regarding their use and are available for application on the general purposes of the Association.

Restricted funds are those which are subject to a specific restriction as to their use, imposed by the donors.

c) Income

All incoming resources are included in the statement of financial activities when the charity is entitled to income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in the statement of financial activities when receivable. Grants where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated goods and services and facilities are included at the value to the charity where it can be quantified. The value of services provided by volunteers has not been included.

d) Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Some items of expenditure include VAT which cannot be recovered, and the VAT is reported as part of the expenditure to which it relates.

Cost of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

e) Tangible fixed assets and depreciation

Depreciation is calculated to write off the cost of tangible fixed assets over their expected useful lives using the following rates:

Leasehold property - over the length of the lease.

Equipment - 25% on the straight line basis.

f) Going concern

The accounts have been produced on the basis that the Association is considered to be a going concern.

THE ARMY FOOTBALL ASSOCIATION

Notes to the financial statements
for the year ended 30 June 2021

	Unrestricted Funds	Restricted Funds	Total Funds Year ended 30 June 2021	Total Funds Year ended 30 June 2020
	£	£	£	£
2 Incoming resources				
(a) Voluntary income				
ASCB Grants Received	34,320		34,320	26,000
FA Grants Received	19,598		19,598	13,014
	<u>53,918</u>	<u>0</u>	<u>53,918</u>	<u>39,014</u>
(b) Activities for generating funds				
Sponsorship	43,000		43,000	53,000
	<u>43,000</u>	<u>0</u>	<u>43,000</u>	<u>53,000</u>
(c) Income from investments				
Investment income	10,364		10,364	10,534
Bank interest receivable	9		9	90
	<u>10,373</u>	<u>0</u>	<u>10,373</u>	<u>10,624</u>
(d) Income from charitable activities				
Football Tours				
Coach development	3,166		3,166	23,703
Referee development	3,706		3,706	13,473
FA staff costs grants		86,445	86,445	90,200
Wembley/FA Cup receipts				3,428
FA safeguarding grant				6,000
Game of Remembrance				3,500
Sundry income	3,660		3,660	12,066
	<u>10,532</u>	<u>86,445</u>	<u>96,977</u>	<u>152,370</u>

THE ARMY FOOTBALL ASSOCIATION

Notes to the financial statements
for the year ended 30 June 2021

	Unrestricted Funds	Restricted Funds	Total Funds	
			Year ended 30 June 2021	Year ended 30 June 2020
	£	£	£	£
3 Outgoing resources				
(a) Fund raising costs				
Marketing/promotions	2,651		2,651	2,788
	<u>2,651</u>	<u>0</u>	<u>2,651</u>	<u>2,788</u>
(b) Charitable activities				
Events/festivals	1,492		1,492	1,825
Game of Remembrance				65,250
Grants awarded	7,855		7,855	15,595
Training Courses Funded	24,697		24,697	51,972
Staff costs		95,156	95,156	76,568
Wembley/FA Cup tickets				3,828
Awards presented	896		896	836
Tours Funded	5,450		5,450	31,168
Safeguarding activities				15,703
	<u>40,390</u>	<u>95,156</u>	<u>135,546</u>	<u>262,745</u>
(c) Management and administration				
Charity running costs	359		359	2,757
Depreciation	15,768		15,768	15,768
Sundry expenses	283		283	1,585
	<u>16,410</u>	<u>0</u>	<u>16,410</u>	<u>20,110</u>
(d) Governance costs				
Independent Examiner's Fees	3,156		3,156	3,060
	<u>3,156</u>	<u>0</u>	<u>3,156</u>	<u>3,060</u>
4 Gains/(Losses) on investments				
Unrealised (loss)/gain on revaluation of investments	39,054	0	39,054	(6,250)

THE ARMY FOOTBALL ASSOCIATION

**Notes to the financial statements
for the year ended 30 June 2021****5 Tangible fixed assets**

	Leasehold Property £	Equipment £	Total £
Cost			
At 1 July 2020	394,210	7,468	401,678
Additions			
Disposals			
At 30 June 2021	<u>394,210</u>	<u>7,468</u>	<u>401,678</u>
Depreciation			
At 1 July 2020	(110,376)	(7,468)	(117,844)
Charge for year	(15,768)		(15,768)
Disposals			
At 30 June 2021	<u>(126,144)</u>	<u>(7,468)</u>	<u>(133,612)</u>
Net book values			
At 30 June 2021	<u>268,066</u>		<u>268,066</u>
At 30 June 2020	<u>283,834</u>		<u>283,834</u>

6 Investments

Market value at beginning of period		271,150
New investments		
Unrealised (loss)/gain in the period		<u>39,054</u>
Market value at end of period		<u>310,204</u>
Historical cost (value when introduced into the charity)		<u>218,420</u>

Investments comprising more than 5% of the portfolio were as follows:

	%	£
M&G Charifund Income Fund	9%	27,526
BlackRock Common Investment Fund	91%	<u>282,678</u>
		<u>310,204</u>

	2021 £	2020 £
7 Debtors		
Other debtors	<u>5,000</u>	<u>35,085</u>

	2021 £	2020 £
8 Creditors		
Amounts becoming due and payable within one year:		
Accruals and other creditors	<u>50,356</u>	<u>49,500</u>

THE ARMY FOOTBALL ASSOCIATION

Notes to the financial statements for the year ended 30 June 2021

	Unrestricted General £	Designated £	Restricted Funds £	Total £
9 Analysis of funds				
Fixed assets	268,066			268,066
Investments	310,204			310,204
Current assets	105,082	50,000	5,294	160,376
Total liabilities	(50,356)			(50,356)
	<u>632,996</u>	<u>50,000</u>	<u>5,294</u>	<u>688,290</u>

	At 1 July 2020 £	Incoming resources £	Outgoing resources £	Transfers from/(to) Unrestricted £	At 30 June 2021 £
10 Designated funds					
Football Development Centre	45,000			5,000	50,000
	<u>45,000</u>	<u>0</u>	<u>0</u>	<u>5,000</u>	<u>50,000</u>

The designated fund consists of funds which have been reserved by the Trustees for the benefit of the Football Development Centre and for external grants

	At 1 July 2020 £	Incoming resources £	Outgoing resources £	Transfers from/(to) Unrestricted £	At 30 June 2021 £
11 Restricted funds					
FA staff costs	14,005	86,445	(95,156)		5,294
Wembley/FA Cup					
	<u>14,005</u>	<u>86,445</u>	<u>(95,156)</u>	<u>0</u>	<u>5,294</u>

Grants are received from the FA in respect of staff costs and safeguarding activities and are used only for these purposes.

Ticket money is collected for the purpose of attendance at Wembley and FA Cup matches and is held in trust for that purpose, being treated as a restricted fund.

12 Employment costs

3 staff are employed by the charity (2020: 3) and their costs are covered by the Football Association.

Total costs for the year were £95,156;
no employee earned in excess of £50,000.

No Trustee received any remuneration during the period. Minor reimbursements of expenses incurred on behalf of the charity were made as authorised.

13 Controlling interest

The trustees consider no entity to have a controlling interest in the charity.

The Army Football association registered on 4 October 2011 as a private company limited by guarantee exempt under section 60. It registered as a charity on 27 October 2011, with the governing document being the company memorandum and articles.

THE ARMY FOOTBALL ASSOCIATION

Income and Expenditure Account for the year ended 30 June 2021

	2021	2020		2021	2020
Incoming resources			Resources expended		
<u>Voluntary income</u>			<u>Fund-raising and costs of generating funds</u>		
ASCB Grants Received			Marketing/promotions	2,651	2,788
ASCB Equipment Grant	4,321	3,702		2,651	2,788
ASCB Admin Grant	30,000	22,298	<u>Charitable activities</u>		
ASCB Store Grant			Events/Festivals		
FA Grants Received			Game of Remembrance		65,250
Referees - FA Development Grants			Army Reserve Armed Forces Day		
Coach/Development - FA Development Grant	5,761	10,563	Cup Finals, Aside & Cup Winners Cup	1,492	398
FA Admin Grant		2,451	IS All Teams Match Costs/Promotions		1,062
FA Community Grant			Tours		
FA Marketing/Promotions Grant	13,837		Rep Team Strips to include Embroidery		4,085
ASL - Men Gibraltar			Rep Team Equip - Ball, Cones, Bibs etc		409
	53,918	39,014	Rep Teams Match Exp/Garretts/Laundry/ETC	742	3,422
<u>Activities for generating funds</u>			Rep Teams Player Packs	417	10,029
Sponsorship - Teams	43,000	53,000	Inter Service Preparations		
Sponsorship Trinity			Crusaders - Match Exp/Kit & Equip etc		2,189
Sponsorship (MooD)			Army Reserve Tour - Cyprus		
	43,000	53,000	Women's Inter Corps		
Income from investments			Masters Tour - 2019		
Investment Interest	10,373	10,624	Germany 2017		
Realised Gain			Other tours		
	10,373	10,624	Community Engagement	225	462
<u>Income from charitable activities</u>			Germany 2019		
Discipline	1,652	6,139	President's Dinners		365
Referees - Registration, Courses, Kit, Dinner etc	3,706	13,473	2017 Roadshow		
Coach Development - Courses/Misc	3,166	23,703	2018 Roadshow		
Team Affiliation		3,525	Unit Football		1,011
Army Cup Entry		2,350	Men's Football - Rep/Corps/Unit	1,084	5,607
Army Reserve Tour Cyprus			Women's Football - Rep/Corps/Unit	2,982	3,956
Wembley Admin		52	Defence Engagement		
Game of Remembrance		3,500	Grants		
Other income	2,008		FA Grant - Coach/Development		2,092
			UKAFFA Grant	1,000	2,500
			ASCB Equip Grant	4,320	3,702
			Cyprus Football Grant		
			ASCB Store Grant		
			Charitable Donations		
			General Football Grant	500	
	10,532	52,742	Training and development		
Unrealised gain/(loss) on investments	39,054	(6,250)	Coach/Development - Courses/Misc	1,348	23,988
			Referees - Misc	7,768	17,054
			Referee - Volunteer		
			Reserves - Admin/Match/Packs/Equip	1,134	6,386
			Football Development Centre Running Costs	2,862	2,321
			Football Development (Coach Assoc & Days)		
			Grass Roots Grants (Coach Development)	900	915
			Match Supp/ Team Building		
			ASCB Admin Grant -Office/Post/Mtgs & Conf/Trg/Ins	12,720	8,033
			Presentations/Ties/Caps/Colours/Awards	896	836
			Seminar		577
				40,390	166,646
			<u>Management and administration</u>		
			Charitable status - running costs	359	103
			Wembley admin and ticket costs		451
			Other Costs		933
			Trustee costs	283	201
			FA Admin Grant/Mob Phone/IT		2,654
			Depreciation	15,768	15,768
				16,410	20,110
			<u>Governance costs</u>		
			Independent examination	3,156	3,060
				3,156	3,060
	156,877	149,130		62,606	192,604
General (deficit)/surplus for the year to 30 June 2020	94,271	(43,474)			
Movement on Restricted funds	(8,711)	3,529			
Total (deficit)/surplus for the year to 30 June 2020	85,559	(39,945)			