



**Marie Collins
Foundation**

*Supporting recovery from
technology-assisted child
sexual abuse*

MARIE COLLINS FOUNDATION

(A company limited by guarantee)

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

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MARIE COLLINS FOUNDATION
(A company limited by guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2023

Trustees

Professor R Armitage
C Aynsley Johnson (appointed 24 January 2023)
C Bethel
O Dockray, Treasurer (appointed 18 October 2022)
L Legard
G Scobbie, Chair
P Stevens

Company registered number 07657115

Charity registered number 1144355

Registered office

Suite 13
Evolution Centre Darlington Road
County Business Park
Northallerton
DL6 2NQ

Chief executive officer Victoria Green

Bankers

Barclays Bank
Leicester
LE87 2BB

Charity Bank
Fosse House
182 High St
Tonbridge
TN9 1BE

Independent examiner

Laura Mashedar FCA DChA
BHP LLP
Rievaulx House
1 St Mary's Court
Blossom Street
York
YO24 1AH

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

MESSAGE FROM THE CHAIR OF TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023

In the 2022 report, I commented on how the Marie Collins Foundation had entered a new phase since the retirement of the founder and previous CEO, Tink Palmer (MBE) and how it had been particularly pleasing to see how our new CEO, Victoria Green, managed this transition period. Vicki brought a new focus to the organisation through a refresh of the 5-year strategic plan, managed the turnover of key staff, reshaped the team to better mirror the key priorities and deliverables of the MCF and created a culture of cohesiveness and inclusion, promoting collaboration and involvement between ongoing MCF workstreams.

I am delighted to report that under Vicki's stewardship, the MCF has continued to evolve and develop in the last year. We are more focused on our strategic priorities as an organisation and on where we can make a unique difference, be that in our work on advocacy, direct work with victims and in education or innovation. We continue to be a key voice in influencing and developing policy, both domestically and internationally. Our partnership work has further grown our network of influence through alignment with like-minded organisations and funders, which will enable us to extend our reach and achieve better outcomes for victims and survivors. Maintaining and developing these relationships will be critical to our continued success and we are lucky that Vicki, as CEO, has made excellent progress on this front. Vicki and her team should be commended for their effort and success.

I am proud to be the Chair of Trustees for the Marie Collins Foundation and to present this 2023 report on behalf of the board.


G.Scobbie (Nov 22, 2023 14:00 GMT)

G Scobbie
Chairman

Date: Nov 22, 2023

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities

a. The Charity's Objects/Mission

The principal objects of the charity are to ensure that children and young people who suffer sexual abuse facilitated by the internet or otherwise, are supported to recover and live safe and fulfilling lives, free from fear and positive about their future.

b. Overview of the Charity's Activities/Achievements and Performance

Marie Collins Foundation (MCF) was registered as a charity in October 2011 and held its first Board meeting in March 2012. 2022/23 saw two new directors joining the board, bringing valuable added skills and knowledge. An active recruitment campaign to increase the voices of those with lived experience has led to two further trustees with lived experience of technology-assisted child sexual abuse applying to become directors for the next financial year 2023/24. A third trustee with valuable statutory multi agency experience will also be joining us. We have representation from parents of child victims as well as those from academia, police, clinical practice, health, education, the law, marketing, communications, media, awareness-raising and campaigning.

The Board undertake processes that ensure our charitable activities are based on a sound governance footing. Such processes include DBS checks on all trustees and staff, maintenance of a risk management register, a trustees' skills audit, implementation of relevant policies, ensuring that appropriate indemnities are in place to protect the liabilities of the charity, development of a five-year strategic plan and an accompanying business plan. All these processes have been reviewed throughout the year April 2022 to March 2023. All the Charity's business processes, and infrastructure comply with the relevant legal requirements e.g., Children Act, Disability Discrimination Act, General Data Protection Regulation.

2022-2023 saw the pace and energy of the team continuing, with an increase in face-to-face meetings and the creation of opportunities to foster new and impactful partnerships both within the UK and Internationally. The restructure of the team has led to clearer and more targeted working. The role of the Professional Lead was re-evaluated resulting in him being promoted to Director of Services. The impact of this was all projects, including the international work, coming under the same line management. The exception to this is the victim and survivor advocacy work which has remained line managed by the CEO.

Other staffing changes include the appointment of a Training and Development Manager and the Project Manager leaving the organisation at the end of the financial year. This latter post has been successfully recruited to with a full-time project worker who started in April 2023.

It must be said that the charity's continued ability to meet the demand for services, the direct work with children and their families, the advocacy for and on behalf of victims and survivors to alter a system that is doing further harm, is only possible with the support of our funders. We have been fortunate in establishing a supportive and empowering relationship with three significant funders. These are EVAC (End violence against children), Indigo Trust and the Oak Foundation. We have also continued to receive unrestricted support from The Garfield Foundation and The Barratt Foundation. We also delivered a Home Office funded Harmful Sexual Behaviour Support Service in partnership with SWGfL (South West Grid for Learning), which ran from January to October 2022. We have been successful in securing funding from EVAC for a second project, Dragon S+ in partnership with Swansea University and in securing funding for a project in partnership with Missing Children Europe to deliver a project in Europe. We are also grateful to the continued and unstinting support to MCF by BT, who support us with venue and technical support for our annual conference, which we are delighted is back on an annual basis, in person.

Objectives and activities (continued)

We have revisited our strategy to ensure it allows for the growth of MCF, remains relevant to contemporary issues, tasking us to respond accordingly whilst remaining attainable. The prevalence of technology-assisted sexual abuse has not lessened, but neither has our commitment and drive. In working together, we can make a real difference.



c. Strategic Plan

Marie Collins Foundation was founded on a key principle – to ensure that all those who suffer technology-assisted child sexual abuse would receive support on their recovery journey and will go on to live safe and fulfilling lives. We impart knowledge, information, guidance and support to major players in this space worldwide, but we are privileged to also work directly with the victims and their families and learn from their experiences.

As research suggests that this is a growing problem, with perpetrators becoming ever more adept at seeking to exploit and harm children; those aiming to prevent this must be equally responsive. This strategic plan looks forward to the coming years as MCF continues this essential work.

Through our strategy, whilst remaining faithful to our core values of tailoring support towards the needs of victims and survivors, we will continue to challenge the response to technology-assisted child sexual abuse. We have a dedicated team of experienced professionals and an extensive network of trusted partners and affiliates in the UK and around the world who share, and are committed to achieving, our vision.

Objectives and activities (continued)

Our efforts are focussed on four key themes.



d. Advocacy

It is through our advocacy focus that we bring together our learning from speaking directly with victims and survivors and our direct work with victims and their families to inform perspectives regarding the sexual abuse of children facilitated or enabled by technology. Advocating for victims and their families, we support organisations and governments worldwide to make sustainable improvements to their service delivery and ensure victims' voices are heard.

Victims and Survivors voice

The focus this year has been the formalising of the Lived Experience Group (LEG). We have sought funding to enable LEG to grow and develop to become more influential, with MCF providing the platform and support. We have prioritised this development without direct funding as we believe this is integral to MCF being truly victim and survivor driven. At the point of preparing this report, indications are that MCF will have secured 2.5 years funding to make this vision a reality.

Lived Experience activities undertaken include:

- Delivery of a keynote session at the MCF Annual Conference in October 2022. The session, 'Do No Further Harm', highlighted the importance of hearing the voices of lived experience but also how essential it is to do this in the right way and ensure that the wellbeing of the victim or survivor is the most important factor in the process. The session received extremely positive feedback in the evaluation of the conference. This included positive comments from a member of the LEG who said: "I've been involved with other advocacy groups but after seeing how professional and supportive MCF are, I'm now reconsidering my involvement with the other groups as they don't measure up."
- Developed resources for both professionals and victims/survivors about how to publicly share the lived experiences in a way that does not further harm.
- Contributed to and been actively involved in research by Swansea University, Manchester University, Lancaster University and Edinburgh University.
- Moderated a breakout session on both days of the WeProtect Summit focused on centering the voice of lived experience within the work done around CSAE. Other participants: International Justice Mission, ECPAT, Global Collaborative, La Strada Moldova, and the Independent Commissioner for Child Sexual Abuse Issues (German Government). The workshops received excellent feedback, and (along with other lived experience sessions) were considered the highlight of the Summit for many attendees.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

- Co-chair (with the International Justice Mission) their Task and Finish Group Subgroup which aims to create Guiding Principles for Participation of victims and survivors.
- Presented at the INHOPE Hotline Training Meeting in Lisbon which included the sharing of personal experiences and key messages.
- We gave evidence at the Online Safety Public Bill Committee ensuring that the voice of lived experience is considered in the scrutiny process as well as important points such as requiring tech platforms to be proactive in the detection and removal of CSAM.

Strategic Meetings

MCF works in partnership with other organisations to collectively bring change in the system to support development of policy and sustainable solutions to improve service delivery. We have representation on:

- MoJ Victim and Witness Engagement
- XR working group with GCHQ
- NCA TCSO round table
- CSA Stakeholders
- Online Safety Bill consultation
- Stakeholders Insight Group
- International NGO Group
- European Child Sexual Abuse Legislation Advocacy Group (ECLAG)
- Violence Against Women and Girls (VAWG) Home Office Stakeholders Engagement Group
- UKCIS- Early Warning Working Group; Digital Resilience group; Research group
- Protect and Prepare Board (NCA)
- WeProtect Civil Society Reference Group

Working Groups

- Indirect Victims of Indecent Images of Children – focus on the response to the family of someone who has been downloading indecent images of children is treated.
- IWF (MindGeek) working group MCF are part of a group of child safety charities working with MindGeek (owners of Pornhub etc) to ensure Child Sexual Abuse Material (CSAM) it not uploaded or if it is then there are methods in place to identify and remove it.
- WeProtect Task and Finish Group Subgroup which aims to create Guiding Principles for Participation of victims and survivors.
- IICSA Changemakers group
- XR working group with GCHQ

Campaigns

- Challenge to tech companies about the risks caused by E2EE (End to End Encryption).
- With Barnardos and NSPCC, challenge to government about build on the measures to protect children from pornography online.
- Supporting European Child Sexual Abuse Legislation Advocacy Group (ECLAG) in their efforts to get uniform EU CSA legislation across Europe about.
- Child Rights International Network who, in partnership with Defend Digital Me, are undertaking a project to develop a child rights approach to encryption.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

Media

Accurate and informed media reporting is vital to the work we do. As such, MCF have been involved in:

- Million Dollar Kids documentary
- Voice As Value with the Children's Society
- Radio 4 Woman's Hour

Partnership Working

MCF worked in partnership with:

- South-West Grid for Learning, to deliver a HSB support service.
- Internet Watch Foundation (IWF) on media and resource with feedback.
- Manchester and Edinburgh Universities for the delivery of the Iminds project.
- Swansea University for the delivery of the Dragon S and Dragon S+ projects.
- We Protect Global Alliance
- Deaf Kidz International
- Victim Support
- Red Papaz Colombia
- InHope
- PACT
- UNICEF
- NCA
- Child Fund Vietnam and Australia
- Saigon Children
- Blue Dragon
- Children's Society
- NSPCC
- Barnardos
- Survivors in Transition
- We are Survivors
- Brave UK and Brave International

Countries we have or are working with:

- UK
- Vietnam
- Colombia
- Namibia
- Kenya
- South Africa
- Greece
- Lithuania
- Italy

Objectives and activities (continued)

Conference presentations

MCF staff have contributed to 15 external conferences.

e. Innovation

MCF partners with colleagues to develop academic and critical thinking, laying the foundations for benchmarking best practice responses to supporting victims of technology-assisted child sexual abuse. We aim to ensure the practices of both MCF and others are truly informed by the voice of the victim and survivor. We do this by engaging in research, developing new resources and engaging in projects to promote and sustain contemporary working practices.



Research

- Ofcom/Ipsos: MCF have been commissioned to support Ipsos in identifying and providing additional support and safeguarding advice. Ipsos is also wanting MCF to identify (where appropriate) any child victim-survivors to be interviewed so their experiences of online grooming can be fed back to Ofcom.
- Dragon S: Members of the lived experience advisory group, provided input into the training aspect of the Dragon S project, including feeding back on materials and the creation of an animation representing the voice of lived experience. Included a presentation on 30th June 2022 with the other members of the lived experience group to highlight the importance of the voices of victims and survivors being included in the project and promoting the recommendations to other organisations wishing to do the same.
- Dragon S+: This project in partnership with Swansea University is an EVAC funded project to develop a blueprint pack based on research evidence insights to anchor the design and implementation of actionable online grooming preventative technology at scale for tech companies to use. MCF is assisting by co-ordinating meetings with partners, consultations with our LEGs and running of workshops.
- Iminds: Iminds is a collaboration between Edinburgh and Manchester Universities which is researching the feasibility of using an app-based intervention tool with victims of technology-assisted child sexual abuse. The app has been tested with young people mental health organisations across two NHS regions. Evaluation is currently ongoing. MCF are on both the steering group, and the app design advisory group.
- Edinburgh University: LEGs are at the early stages of scoping out doctorate research with a student from Edinburgh University about victim experiences of aftercare post their abuse. They are involved in the design and implementation of the research questions and methodology.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

Projects

- MCF are a named agency for the IVIIC working group - This is relating to Indirect Victim of Indecent Images of Children and how the impact of an arrest and following safeguarding actions can impact on the children and the non-abusing parent.
- MCF in collaboration with SWGfL have developed a national HSB support service. This provided a point of contact for professionals in England to discuss HSB concerns or seek advice and guidance for responding to this issue. This ceased operation due to lack of funding in October It has increased MCF's profile in this area and enabled the charity to promote the work we do in a different sphere.
- CESAGRAM (Comprehensive European Strategy Against tech-facilitated Grooming And Missing). This is an EU project that comes under the Missing Kids Europe agenda. MCF will be adapting the Click Path to Protection training package to train professionals from Lithuania, Greece and Italy. MCF will ensure that the training is bespoke to those countries. We sought additional funding for an to ensure MCF Victim-Survivor input.
- EVAC (Ending Violence Against Children). This project is a continuation of the previous EVAC funding after the agreement to adjust project end date. Work on translation of resources into other languages is ongoing. We are liaising with Kenya and Cameroon to deliver the international Click Path to Protection which is planned for June 2023. Future work is focussed on broadening MCF's reach to additional countries around the globe to improve outcomes for victims. We are doing this by MCF training professionals and making resources available. MCF are also reviewing and amending the Namibian Safeguarding resources and supporting them in the creation of a model response to child sexual abuse.

Resources

- Guidance for organisations working alongside victims and survivors who are publicly sharing their experiences of Child Sexual Abuse (MCF Lived Experience Group)
- Guidance for Victims and Survivors working alongside organisations when publicly sharing experiences of Child Sexual Abuse (MCF Lived Experience Group)
- The dark web explained (NCA/MCF/The Children's Society)
- HSB explained (MCF/SWGfL)
- Discovered and Disclosed Resource: This downloadable resource has been designed for professionals to consider how to engage with the child when responding to information that a child has been sexually harmed through technology.
- The resources for parents developed in the NYPFCC project have been translated into Ukrainian and Spanish. They have been circulated widely within the UK and Europe.

MCF Website

The MCF website is being upgraded to reflect how the charity has evolved. The website has not been updated since it was originally developed and therefore needs to reflect how websites are now used. We are also developing an area of this website to be the GPN as the current platform is not able to cope with our future ambitions. It will be launched by the end of June 2023.

Objectives and activities (continued)

f. Education



No one organisation alone can meet the increasing threat that the children today are facing. It is important for MCF to share our learning from research and through our direct work with victims. This is further enhanced through the expertise of our Lived Experience Group who really are the experts on what works for victim. This year we have focussed on building the capacity of the system around the child to respond.

MCF training has reached over 675 individuals in the UK during 2022/23. Training comprised of bespoke courses, Click Path to Protection (CPP) workshops and eLearning modules.

MCF Conference

2022 saw the return of our first face to face conference in London, supported by BT, since the covid pandemic. The focus of the conference was seeing the challenges and solutions through the eyes of victims and survivors, so it was important to MCF that the voices of lived experience were amplified from start to finish. Thus, there was an input from MCF's Lived Experience Group, which our CEO Vicki Green calls the LEG's of MCF. 101 delegates attended the conference which was a great success with 100% of delegates agreeing that they would attend a MCF conference again and recommend it to colleagues. We also found 89% of attendees agreed that their practice would change as a result of what they heard during the conference.

Seminar

We have run three seminars this year. The first was to launch the LEGs resources, the second on having the conversation about online harms and the third was on harmful sexual behaviour.

Bespoke training

- North Yorkshire Police, Fire, Crime, Commissioner (NYPFCC) project. We delivered:
 - 18 training courses on communicating with children.
 - Resource for parents
 - E-Learning
 - Awareness messages for children
- A virtual 'Investigative Interviewing for Child Witnesses' was run online for social workers and police in Namibia. 12 attended. The hope is we run an update skills course when we deploy in November 2023.
- An online workshop was provided for the National Working Group Education Forum. This training focused on how Technology-Assisted Child Sexual Abuse (TACSA) and Harmful Sexual Behaviour can occur in school settings and some

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

factors to consider when responding to these issues.

- Iminds practitioner training to provide some broader TACSA training to mental health professionals to assist in their assessment of risk and harm and to reinforce the need for victims and survivors to have access to therapeutic support. The Iminds app is an early step in providing the child with access to some level of support either while waiting for referrals to be picked up or for the child to use independent of any therapeutic services.
- Harmful Sexual Behaviour (HSB). The Safeguarding Network, whose membership is primarily from education commissioned a webinar and have commissioned further in person courses.

Click Path to Protection

- Namibia began the roll out of the training in July with our partners delivering 11 training events to 272 professionals over 7 different areas. The training was well received, and they are continuing with the roll out until the end of the EVAC project with financial support from MCF. Lifeline/Childline are in the process of negotiating the inclusion of the Click model in basic training for police and social workers at the University of Namibia. A new MOU has to be signed.
- Click was rolled out to 152 professionals in Vietnam including social workers, counsellors and 111 helpline members across several provinces.
- Parents And Children Together (PACT) staff to received CPP training.

eLearning

- This is delivered through our GPN platform and includes Introduction to child protection, communicating with children and International Click Path to Protection Introduction. HSB e-learning is currently being developed to increase the offer.
- 227 people have completed the e-learning modules.

Objectives and activities (continued)

g. Recovery



All the above strands contribute and influence this final strand and demonstrates the indirect work MCF makes to improve the recovery outcomes for victims and their families of technology assisted child sexual abuse. If a professional is already working with a family, MCF will support that professional in their work. The cases that MCF work with tend to be those cases where professionals are not offering support and the family feel they have nowhere else to go.

1. Direct work with victims and their families

MCF have directly supported 10 victims and their families, 6 of which are ongoing. This support is not time limited, and the pace of intervention is agreed with the individuals.

These cases tend to be complex in nature and the focus of the work, as well as giving advice and guidance, is advocating on behalf of the families, empowering them to challenge the system that has let them down, or responded poorly. The level of intervention is high and time consuming for staff involved. An example of this is where a visit to a support family in multi-agency meetings was a 6-7 hour round trip. In between visits there are telephone and email support, writing to professionals to support family and reading the Subject Access Request's (500 pages with more to come in one case). Our support is not time limited. Neither is it funded. Within MCF we have recent and very relevant practice experience at the front line of child protection. We have two registered Social Workers, two retired Police Officers and a psychotherapist.

A great example of a successful outcome in one case is the family reporting how supported they feel. Since we have become involved, the child is back at school after spending months not attending, there are local services involved and school have put in a risk assessment. The family are more empowered to address and challenge professionals and have acknowledged our support as the reason they are now able to do that.

2. Individual case advice to professionals working with victims and their families.

MCF have offered case consultations on 9 cases.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance

Financial review

a. Financial review

Total income for the year under review was £500,799, £196,507 of which was restricted, and total expenditure for the year was £489,003, £338,214 of which was restricted. The Marie Collins Foundation would like to thank all its supporters and funders for their support over the past year.

b. Reserves policy

The charity's cash reserves of £675,385 are held on instant access bank accounts. The charity is still relatively young and is going through a rapid development phase. The Reserves Policy states that 3 months operational costs are the reserves level required, which is currently around £84,500.

The unrestricted reserves of £476,215 exceed the level of £84,500 set by the Trustees owing to a number of grants during a year which were intended for a general purpose of promoting best practice when intervening with child victims abused online and preventing further abuse.

c. Fundraising

We strive to achieve the highest fundraising standards and we value our supportive funders. We are staying up to date with developments in charity regulation, data protection and the Fundraising Preference Service (FPS) to make sure we are legally compliant and adhering to all guidelines. Our fundraisers follow the Institute of Fundraising's Code of Practice. No complaints relating to fundraising were received in the year.

d. Remuneration of Key Staff

The pay of the charity's key management staff is reviewed annually and may be increased in accordance with national indicators such as inflation or average earnings where financially possible and prudent. The remuneration is also benchmarked with charities of a similar size and activity to ensure that it is fair and not out of line with that generally paid for similar roles.

e. Recruitment of Trustees

Trustee vacancies are filled through advertisements and nominations and trustees are elected at the next scheduled Board of Trustee Meeting following a vacancy becoming available. Board membership is reviewed at each quarterly meeting. The induction and training of Trustees is carried out by the Chair, supported by the Trustees and wider MCF team.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

f. Risk

The Trustees have established a Risk Management Group and the group and Board have examined the major risks which the charity faces and seek to control these risks to mitigate any impact that they may have on the charity. These are managed on an ongoing basis as part of a regular risk review cycle. The key risk has been identified as funding as this impacts on MCF's ability to carry out its main aims and objectives. The charity has achieved steady increased growth and income. The trustees recognise that, having placed the charity on a safe governance footing, the newly launched 5-year strategic plan clearly identifies the work priorities and associated funding needs and will continue to monitor funding on a quarterly basis.

g. Public Benefit

Trustees of a charity have a new duty to report in their Annual Report on their charity's public benefit. The Directors of the Marie Collins Foundation have considered the requirements which are explained on the Charity Commission website. These requirements came into force for accounting periods ending on or after 31st March 2010.

Public benefit statement

The sections of this report above entitled "The Charity's Objects/Mission" and "The Charity's Activities/Achievements and Performances" sets out the Marie Collins Foundation's objectives and reports on the activity and successes in the year to 31 March 2022, as well as explaining the key development plans for the current financial year. The trustees have considered that the Marie Collins Foundation's work benefits a wide range of individuals in the local community and much further afield.

The trustees have concluded:

1. That the aims of the organisation continue to be charitable;
2. That the aims and the work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need;
3. That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay; and
4. That there is no detriment or harm arising from the aims or activities.

a. Use of volunteers

Due to the specialist nature of its activities, MCF engages in limited use of volunteers.

Plans for future periods

MCF continues to build its reputation for being an organisation with the skills and knowledge base to improve and influence the current service provision for children harmed through technology. Having established the charity as one of the lead agencies in the field of technology-assisted child sexual abuse, we will continue to seek a strong, sustainable funding base that will allow the organisation to grow and have greater influence.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:


G.Scobbie (Nov 22, 2023 14:00 GMT)

G Scobbie
Chair of Trustees


O E Dockray (Nov 22, 2023 11:29 GMT)

O Dockray
Treasurer

Date: Nov 22, 2023

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 31 MARCH 2023

Independent Examiner's Report to the Trustees of Marie Collins Foundation ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and Basis of Report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Independent Examiner's Statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

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INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

Laura Mashedar
Laura Mashedar (Nov 24, 2023 15:52 GMT)

Signed:

Dated: Nov 24, 2023

Laura Mashedar FCA DChA

BHP LLP
Rievaulx House
1 St Mary's Court
Blossom Street
York
YO24 1AH

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2023

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:					
Donations and legacies	2	77,817	-	77,817	57,814
Charitable activities	3	111,500	196,507	308,007	686,047
Other trading activities	4	112,614	-	112,614	35,608
Investments	5	2,115	-	2,115	271
Other income	6	246	-	246	23
Total income		304,292	196,507	500,799	779,763
Expenditure on:					
Raising funds	7	30,329	-	30,329	15,035
Charitable activities	8	120,460	338,214	458,674	435,281
Total expenditure		150,789	338,214	489,003	450,316
Net income/(expenditure)		153,503	(141,707)	11,796	329,447
Transfers between funds	17	(1,353)	1,353	-	-
Net movement in funds		152,150	(140,354)	11,796	329,447
Reconciliation of funds:					
Total funds brought forward	17	324,065	339,877	663,942	334,495
Net movement in funds	17	152,150	(140,354)	11,796	329,447
Total funds carried forward	17	476,215	199,523	675,738	663,942

The Statement of Financial Activities complies with the requirements for an income and expenditure account under the Companies Act 2006 and includes all gains and losses recognised in the year.

All expenditure derive from continuing activities.

The notes on pages 23 to 37 form part of these financial statements.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: 07657115

BALANCE SHEET
AS AT 31 MARCH 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	14	-	375
		<u>-</u>	<u>375</u>
Current assets			
Debtors	15	15,543	16,662
Cash at bank and in hand		675,385	671,222
		<u>690,928</u>	<u>687,884</u>
Creditors: amounts falling due within one year	16	(15,190)	(24,317)
Net current assets		<u>675,738</u>	<u>663,567</u>
Total assets less current liabilities		<u>675,738</u>	<u>663,942</u>
Total net assets		<u><u>675,738</u></u>	<u><u>663,942</u></u>
Charity funds			
Restricted funds	17	199,523	339,877
Unrestricted funds	17	476,215	324,065
Total funds		<u><u>675,738</u></u>	<u><u>663,942</u></u>

The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: 07657115

BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2023

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


G.Scobbie (Nov 22, 2023 14:00 GMT)

G Scobbie
(Chair of Trustees)

Date: Nov 22, 2023


O E Dockray (Nov 22, 2023 11:29 GMT)

O Dockray
Treasurer

The notes on pages 23 to 37 form part of these financial statements.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash used in operating activities	19	2,048	280,441
		<hr/>	<hr/>
Cash flows from investing activities			
Interest income	5	2,115	271
		<hr/>	<hr/>
Net cash provided by investing activities		2,115	271
		<hr/>	<hr/>
Cash flows from financing activities			
		<hr/>	<hr/>
Net cash provided by financing activities		-	-
		<hr/>	<hr/>
Change in cash and cash equivalents in the year	21	4,163	280,712
Cash and cash equivalents at the beginning of the year	20	671,222	390,510
		<hr/>	<hr/>
Cash and cash equivalents at the end of the year	20	675,385	671,222
		<hr/> <hr/>	<hr/> <hr/>

The notes on pages 23 to 37 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Marie Collins Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

The Trustees have at the time of approving the financial statements a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. Accounting policies (continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

Office equipment	-	25%	Straight line
Computer equipment	-	25%	Straight line

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. Accounting policies (continued)

1.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the statement of financial activities as a finance cost.

1.9 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.10 Operating leases

Rentals paid under operating leases are charged to the statement of financial activities on a straight-line basis over the lease term.

1.11 Pensions

The Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Company to the fund in respect of the year.

1.12 Employee benefits

The costs of short term employee benefits are recognised as a liability and an expense where settlement obligations does not fall within the same period.

1.13 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. Income from donations and legacies

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Donations and gift aid	77,817	77,817	57,814
Total 2022	57,814	57,814	

3. Income from charitable activities

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
EVAC	-	90	90	227,262
BT	6,500	67,500	74,000	148,000
Indigo Trust	105,000	-	105,000	100,000
Oak Tides	-	-	-	71,149
Microsoft	-	-	-	18,383
Garfield Weston	-	-	-	40,000
Help for Children	-	-	-	7,409
Google Tides	-	-	-	73,844
EVAC 2	-	128,917	128,917	-
	111,500	196,507	308,007	686,047
Total 2022	182,747	503,300	686,047	

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

4. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Training	3,304	3,304	4,064
Consultancy	104,002	104,002	31,544
Conference	5,308	5,308	-
	<u>112,614</u>	<u>112,614</u>	<u>35,608</u>
Total 2022	<u>35,608</u>	<u>35,608</u>	

5. Investment income

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Bank interest	<u>2,115</u>	<u>2,115</u>	<u>271</u>
Total 2022	<u>271</u>	<u>271</u>	

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

6. Other incoming resources

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Other income	246	246	23
Total 2022	23	23	

7. Expenditure on raising funds

Trading expenses

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Direct costs	16	16	216
Professional and consultancy fees	18,848	18,848	6,910
Conferences, events and meetings	3,248	3,248	124
Administrative support	8,217	8,217	7,785
	30,329	30,329	15,035
Total 2022	15,035	15,035	

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Charitable activities	120,460	338,214	458,674	435,281
Total 2022	58,459	376,822	435,281	

9. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £	Total funds 2022 £
Charitable activities	335,391	123,283	458,674	435,281
Total 2022	342,257	93,024	435,281	

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

9. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Activities 2023 £	Total funds 2023 £	Total funds 2022 £
Staff costs	283,851	283,851	281,855
EVAC expenses	44,742	44,742	45,744
BT expenses	1,606	1,606	1,642
HFC expenses	-	-	4,459
Oak Tides expenses	4,842	4,842	8,557
EVAC 2 expenses	350	350	-
	<u>335,391</u>	<u>335,391</u>	<u>342,257</u>
Total 2022	<u>342,257</u>	<u>342,257</u>	

Analysis of support costs

	Activities 2023 £	Total funds 2023 £	Total funds 2022 £
Administrative support	29,576	29,576	30,464
Professional and consultancy fees	61,319	61,319	50,582
Conferences, events and meetings	5,184	5,184	243
Other	27,204	27,204	11,735
	<u>123,283</u>	<u>123,283</u>	<u>93,024</u>
Total 2022	<u>93,024</u>	<u>93,024</u>	

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

10. Net income / expenditure for the year

	2023	2022
	£	£
Depreciation	375	1,167
Operating lease charge	6,794	6,450
Independent examination fee / audit fee	2,600	6,600
Preparation of accounts fee payable to accountants / auditor	2,750	3,120
	12,519	17,337

11. Independent examiner's / auditor's remuneration

	2023	2022
	£	£
Independent examination / audit of the financial statements	2,600	6,600
Preparation of the financial statements	2,750	3,120

12. Staff costs

	2023	2022
	£	£
Wages and salaries	256,249	255,497
Social security costs	21,732	21,332
Contribution to defined contribution pension schemes	5,870	5,026
	283,851	281,855

The average number of persons employed by the Company during the year was as follows:

2023	2022
No.	No.
8	8

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity are the Trustees, the Chief Executive Officer, Business Manager and Director of Services. The aggregate employment benefits, including employer's national insurance and pension contributions of the key management personnel of the charity were £138,560 (2022: £179,343).

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

13. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 March 2023, expenses totalling £35 were reimbursed or paid directly to 1 Trustee (2022 - £NIL). The expenses related to board meetings held during the year.

14. Tangible fixed assets

	Office equipment £	Computer equipment £	Total £
<i>Cost or valuation</i>			
At 1 April 2022	129	5,200	5,329
At 31 March 2023	129	5,200	5,329
<i>Depreciation</i>			
At 1 April 2022	129	4,825	4,954
Charge for the year	-	375	375
At 31 March 2023	129	5,200	5,329
<i>Net book value</i>			
At 31 March 2023	-	-	-
At 31 March 2022	-	375	375

15. Debtors

	2023 £	2022 £
<i>Due within one year</i>		
Trade debtors	2,165	3,243
Prepayments and accrued income	13,378	13,419
	15,543	16,662

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

16. Creditors: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	6,858	12,264
Other creditors	2,982	2,068
Accruals and deferred income	5,350	9,985
	15,190	24,317

17. Statement of funds

Statement of funds - current year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2023 £
<i>Unrestricted funds</i>					
General Funds	324,065	304,292	(150,789)	(1,353)	476,215
<i>Restricted funds</i>					
BT	90,644	67,500	(158,144)	-	-
EVAC	136,468	90	(53,430)	-	83,128
NYCC	14,533	-	(12,942)	-	1,591
Oak Tides	24,388	-	(24,388)	-	-
Google Tides	73,844	-	(73,844)	-	-
EVAC (2)	-	128,917	(14,113)	-	114,804
Missing Children	-	-	(1,353)	1,353	-
	339,877	196,507	(338,214)	1,353	199,523
<i>Total of funds</i>	663,942	500,799	(489,003)	-	675,738

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

17. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 April 2021 £	Income £	Expenditure £	Balance at 31 March 2022 £
<i>Unrestricted funds</i>				
General Funds	121,096	276,463	(73,494)	324,065
<i>Restricted funds</i>				
BT	82,356	135,000	(126,712)	90,644
EVAC	103,738	215,898	(183,168)	136,468
Help for Children	7,365	7,409	(14,774)	-
NYCC	19,940	-	(5,407)	14,533
Oak Tides	-	71,149	(46,761)	24,388
Google Tides	-	73,844	-	73,844
	213,399	503,300	(376,822)	339,877
<i>Total of funds</i>	334,495	779,763	(450,316)	663,942

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

17. Statement of funds (continued)

BT - Funding of the pilot stage of a project designed to train professionals involved in dealing with children affected by CSE/abuse. The pilot was evaluated and agreed to have been highly successful. BT are looking to roll out the programme nationally and details are under discussion.

EVAC and EVAC 2 - Funding for the development of a global protection online network and capacity building work in priority countries.

Help for Children - Funding in support of the Click: Path to Protection training programme.

NYCC - Funding in support of Keeping Children Safe in North Yorkshire project.

Oak Tides - Funding to utilizing our network of partners, undertake a baseline assessment to identify status and scope of existing survivor groups and children and young person engagement forums in priority countries or regions.

Google Tides - Funding to roll out the international Click Path to protection training starting in Vietnam and then to other priority countries.

A transfer has been made from unrestricted to restricted to cover expenditure incurred on the Missing Children fund prior to income being received.

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Current assets	491,405	199,523	690,928
Creditors due within one year	(15,190)	-	(15,190)
Total	476,215	199,523	675,738

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

18. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	375	-	375
Current assets	348,007	339,877	687,884
Creditors due within one year	(24,317)	-	(24,317)
Total	324,065	339,877	663,942

19. Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net income for the year (as per Statement of Financial Activities)	11,796	329,447
Adjustments for:		
Depreciation charges	375	1,167
Interest income	(2,115)	(271)
Decrease/(increase) in debtors	1,119	(13,232)
Decrease in creditors	(9,127)	(36,670)
Net cash provided by operating activities	2,048	280,441

20. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash in hand	675,385	671,222
Total cash and cash equivalents	675,385	671,222

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

21. Analysis of changes in net debt

	At 1 April 2022	Cash flows	At 31 March 2023
	£	£	£
Cash at bank and in hand	671,222	4,163	675,385
	<u>671,222</u>	<u>4,163</u>	<u>675,385</u>

22. Operating lease commitments

At 31 March 2023 the Company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2023 £	2022 £
Not later than 1 year	5,268	5,400
Later than 1 year and not later than 5 years	8,518	-
	<u>13,786</u>	<u>5,400</u>

23. Related party transactions

The Company has not entered into any related party transaction during the year or in the previous year, nor are there any outstanding balances owing between related parties and the Company at 31 March 2023 (2022: £NIL).