

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

England & Wales · Charity number 1143955

Details

Other names	TCTC
Status	Registered
Legal form	Charitable company
Company number	07710339
Registered	2011-09-23
Register	View on the Charity Commission register

Contact

Address	Best City Services 34 Carlton Business Centre Carlton Nottingham NG4 3AA
Phone	01242620077
Email	post@therapeuticcommunities.org
Website	www.therapeuticcommunities.org

Activities

Objects: TO RELIEVE THE NEEDS OF PEOPLE WHO HAVE SUFFERED EMOTIONAL TRAUMA AND MENTAL HEALTH DIFFICULTIES WHICH CAN BE TREATED IN THERAPEUTIC COMMUNITIES AND PSYCHOLOGICALLY INFORMED ENVIRONMENTS BY: (A) DEVELOPING THE STANDARD AND QUALITY OF SERVICE IN THERAPEUTIC SETTINGS;(B) EDUCATING THE SPECIALIST COMMUNITY SECTOR ON THERAPEUTIC COMMUNITIES AND PSYCHOLOGICALLY INFORMED ENVIRONMENTS TO HIGHLIGHT AND PROMOTE GOOD PRACTICE;(C) INCREASING AWARENESS AND UNDERSTANDING OF THERAPEUTIC COMMUNITIES AND PSYCHOLOGICALLY INFORMED ENVIRONMENTS AMONGST HEALTH PROFESSIONALS, SERVICE PROVIDERS AND THE PUBLIC;(D) PROMOTING RESEARCH AND DISSEMINATING THE USEFUL RESULTS OF THAT RESEARCH.

Activities: TCTC is an inclusive organisation supporting, promoting and developing therapeutic practice in a wide variety of settings; from formal large communities, through smaller clusters of therapeutic services and including part-time, day communities and therapeutic enabling environments.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research, Acts As An Umbrella Or Resource Body
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Disability, Economic/community Development/employment
- **Who:** Children/young People, People With Disabilities, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

Geography

- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£92,141	£70,566	-	-
2023-12-31	£70,375	£57,062	-	-
2022-12-31	£65,066	£65,403	-	-
2021-12-31	£28,011	£34,714	-	-
2020-12-31	£25,253	£30,721	-	-

Trustees

Name	Role	Appointed
Bethan Ines Thibaut		2022-09-30
Brian Christopher Hogan		2025-09-09
Chris Nicholson		2018-11-13
Dr Deborah Jane Judge		2024-11-05
Dr Jenelle Marie Clarke		2024-09-13
Fitsum Fikre Teklu		2024-09-13
Gillian Attwood		2025-09-09
Iwona Munia		2024-11-05
Julie Anne Dilallo		2020-06-16
Luca Mingarelli		2024-09-13
MR K GALLAGHER		2011-07-28
Michael Staines		2018-11-13
Neelam Khawani-Connett		2022-09-30
Patrick Mandikate		2024-11-05
Peter Clarke		2021-12-10
Richard Marshall Cross		2025-09-09

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

England & Wales - Charity number 1143955

Accounts

ANNUAL GENERAL MEETING (AGM) AGENDA AND REPORTS PACK

9th September 2025

High Leigh
Conference Centre
Lord St, Hoddesdon
EN11 8SG



TCTC Board Meeting Agenda

9th September 2025

17.15 - 18.25

High Leigh Conference Centre and Online via Zoom

Current Trustee/Directors

Chris Nicholson (**Chair**), Peter Clarke (**Secretary**), Fitsum Teklu (**Treasurer**), Kevin Gallagher (**Commissioning and Consultation Lead**), Bethan Thibaut, Deborah Judge (**Children's Network Co-Chair**), Iwona Munia (**International network Co-Chair**) Dr Jenelle Clarke (**Editor: Journal**), Julia Dillalo (**Adult Mental Health Group Co-Chair**), Luca Mingarelli (**International network Co-Chair**), Mike Staines (**Equality, Equity, Diversity and Inclusion**), Neelam Khawani-Connett (**On-line Conference and Lived Experience, Communications and Equality, Equity, Diversity and Inclusion**), , Richard Shuker (**Research & Development Group**), Peter Cockersell (**The Adult Mental Health Group Co-Chair**)

Agenda:

1. Welcome – record of attendance – apologies for absence
2. Approve minutes of last AGM – Dec 2024
3. Matters arising
4. Chair's Annual Report – Chris Nicholson
5. Accounts 2024
6. Treasurer's report (to include a membership profile overview/growth forecast)
7. The election of trustees/directors (management committee)
 - Neelam Khawani-Connett, Bethan Ines Thibaut, Dr Deborah Judge and Iwona Munia standing down and standing for re-election
8. Proposed Resolutions –
9. Therapeutic Childcare and Commissioning – Dr Kevin Gallagher and Dr Chris Nicholson.
10. Equality, Equity, Diversity and Inclusivity – Mike Staines and Neelam Khawani-Connett
11. Secretarial support role (Peter)
12. Strategy and Communications Neelam Khawani-Connett
13. Groups and Networks - (LEN) Neelam, (AMH) Julie and Peter, (CN) Kevin and Deborah, (IG) Iwona and Luca
14. The Journal update and future – Jenelle Clark
15. Growing the Board of Trustee/Directors
16. Any Other Business - Date/location of next AGM -Conference 2026 – TCTC Conference (in-person and online)



AGM Minutes 2023

TCTC Annual General Meeting

5th November 2024

17.15 – 18.30

High Leigh Conference Centre and Online via Zoom

Current Trustee/Directors

Chris Nicholson (Chair), Peter Clarke (Secretary), Fitsum Teklu (Treasurer), Kevin Gallagher (Commissioning and Consultation Lead), Bethan Thibaut, Deborah Judge (Children's Network Co-Chair), Iwona Munia (International Group Co- Chair) Dr Jenelle Clarke (Editor: Journal), Julia Dillalo (Adult Mental Health Group Co-Chair), Luca Mingarelli (International Group Co- Chair), Mike Staines (Equality, Equity, Diversity and Inclusion), Neelam Khawani-Connett (On-line Conference and Lived Experience, Communications and Equality, Equity, Diversity and Inclusion), Richard Shuker (Research & Development Group), Peter Cockersell (The Adult Mental Health Group Co-Chair)

Agenda:

1. Welcome – record of attendance – apologies for absence

Apologies from Dr Deborah Judge. Apologies from Richard Shuker. Apologies from Jennelle Clarke. Apologies from Fitsum Teklu

2. Approve minutes of last AGM – Dec 2023

Approved minutes

3. Matters arising

4. Chair's Annual Report – Chris Nicholson

5. Accounts 2023

6. Treasurer's report (to include a membership profile overview/growth forecast)

The reserves policy was £10,000, which was considered to be enough to mitigate against financial risks. There is a need to adjust the reserves policy. Operating costs has increased, bringing to the board we need to have a reserves policy that covers a years' worth of running costs, towards £20,000 - £25,000. Peter Clarke suggests acting with caution on this. What are the financial risks we are mitigating against? The Charities Commission do not like to have big changes in reserves, but we could change our reserves policy to be in bands of activity rather than financial, this would allow us to underwrite set events. Income streams have changed. We have made a modest profit at every event, and the Children's Sector is still the largest sector within our membership. Financial outlook is good, moving forward we need to focus on two potential strands:

-Growing membership

-Publishing events more in advance



7. The election of trustees/directors (management committee)

▪ **Richard Shuker standing down**

Many thanks, Richard has put on many very interesting events. Richard has brought in many new people who do not normally engage with TCTC to present and engage with TCTC through interesting and engaging events.

The R&D group needs a new lead. We need to think about how the R&D group connects with the Journal group, or to create a group to connect the two groups.

▪ **Peter Cockersell standing down**

A huge thank you for an enormous amount of work over 6 years. We are incredibly grateful for your time and commitment. Peter is staying on with the Adult Mental Health group, and staying on as part of the conference committee. CHT is now well represented on the board. The Elly Jensen is part of Peter's legacy and is now an annual event at the conference.

▪ **Fitsum Teklu, standing down and standing for re-election**

Nominated by Mike Staines. Seconded by Dr Kevin Gallagher.

Dr Kevin Gallagher notes it has been great working with her, and the board really appreciates having her accountancy skills.

Unanimously agreed.

▪ **Luca Mingarelli standing down and standing for re-election**

Nominated by Iwona Munia. Seconded by Julie Dilallo

Unanimously agreed.

▪ **Julia Dilallo standing down and standing for re-election**

Nominated by Dr Chris Nicholson. Seconded by Iwona Munia

Unanimously agreed.

▪ **Patrick Mandikate standing to be co-opted to the board.**

Proposed by Dr Chris Nicholson. Seconded by Criag Fees

Unanimously agreed.



8. Proposed Resolutions – Focus on driving up membership and expanding the board. Consultancy and request for events from members.

Member Events and Membership

Members are engaging with events, and we are looking to put on more events in 2025.

The board needs to take forward an initiative recruiting from different sectors. We need to think about how we are going to increase income gained from the events, and we are going to increase membership and participation at events.

The communication to different sectors needs to be different, they want different things from us and have different needs.

How many non members are attending our events? Therapeutic childcare conference has more non members, that's a recruitment opportunity. This conference there are 8 non members.

Sarah Paget recommends looking at joining at Big Spud and getting a stand at big spud. It is an expensive conference, but would be a good networking event. Chris agrees, the board should think about going to more conferences, for example there is a mental health conference at Essex university. We especially need to have a presence and a focus in Adult Mental Health.

Dr Alec Clarke suggests, sending all non members half price membership for the year, the conversion rate for joining after a year half price is about 80%. Could look into different sectors as well, such as schools, they could use help with looking at different frameworks, working with children who are expelled or excluded. Teachers could join as an individual, or to look into school groups.

Task: Board to develop Strategy

Consultancy

Increased request for support following in person children's Networks for consultancy. We need to offer something more structures for us to manage as we currently struggle with Human Resources, we need to offer bundles in accessible and manageable portions.

Task: We must produce governance package and strategy.



9. Therapeutic Childcare and Commissioning – Dr Kevin Gallagher and Dr Chris Nicholson.

Commissioning:

- Significant progress and visibility in our work with childrens sector local authorities
- Chris presented a workshop at the National Childrens Commissioner Training Conference (June) very good engagement
- Kevin has linked in with a range of networks as there is a lot of policy and practice movement in this space across the UK e.g. Regional Care Cooperatives. There are a lot of 'irons in the fire'
- Kevin delivering free training (under TCTC banner) to Telford commissioning team in September – and there is follow up introduction to the 20 other local authorities in the West Mids region
- Through all this work we have been early stakeholders in a Therapeutic Child Care Commissioning event for October this year – Chris presenting a keynote, we have supported C of C to have a slot on standards, Amberleigh presenting lived experience keynote and workshop (with TCTC branding present) – very significant stakeholders
- Relevance is 2-fold:
 - TCTC can offer LAs direct consultancy and training in the use of standards and thinking about therapeutic/ relational care in their commissioning and market management.
 - The more traction and visibility we get with the local authorities (the customers of our children sector members) the greater the engagement for members/ attracting new members.
- Lots of proactive LinkedIn posts where opportunities arise (responding and commenting to high levels of media reporting on the challenges in children's social care) to signpost to TCTC or share a sense of the work we are involved in – so lots of general awareness raising in many forums.

Consultancy:

- In 2024 we generated new income of £3500 – net £2000 (up from £900 net in our first year) so this continues to be a revenue stream for further development.
- It's still very much in its infancy as we haven't had much time to developing strategy or expanding our resource – so these are very much pilot projects to help develop our working approaches and proof of concept
- We have template Single Central Register for governance, consultant profile template and contract/invoicing templates which seem to be working well
- It has been the activity of 3 directors so far – Kevin primarily, some input from Chris and now a recent new project for Peter
- Mostly these are services seeking support to develop their models, or to think about the application of C of C standards, or how to better structure or describe their therapeutic practice. They are all in children's services to date.
- There is potential for paid public sector work following on from the commissioning activity update.
- Small revenue at present, but with good potential that needs more strategic development and resource over time.



11. Secretarial support role (Peter)

Peter Clarke is looking to stand down but is looking for someone else to step up. The new secretary needs to be a member of the board as they are an important part of the structure. The roll will be sent out to members.

12. Strategy and Communications

13. Groups and Networks - (LEN) Neelam, (AMH) Julie and Peter, (CN) Kevin and Deborah, (IN) Iwona and Luca

Question from the International Group. We are just for people living and working aboard, but we always get people from the UK wanting to join. What should we be doing?

Dr Chris Nicholson suggests we think about the meaning, the people from the UK want to connect with people in different communities. This could be in the group, or in a different group, but we should support this as it is very important and powerful.

14. The Journal update and future – Jenelle Clark

15. Growing the Board of Trustee/Directors

Skill sets we would benefit from as a board:

Marketing

Administration and organisational

Governance

Research

16. Any Other Business - Date/location of next AGM -Conference 2025 – TCTC Conference (in-person and online)



Chairs Report

The Consortium for Therapeutic Communities (TCTC) is a member's charity for all those involved in, connected with, and interested in therapeutic communities and the delivery of group and relationship-based support and treatment across the entire human lifespan. We promote a values-based approach to working with people, often in communities or groups. We believe that relationships and shared responsibility are central to all organisations and that the overall social environment is critical to the effectiveness of any service. Therapeutic Communities (TCs) are settings where the whole context; the physical environment, the way the day is planned and the relationships a person has across the community, are considered to be part of the therapeutic process.

The focus for me in my term as Chair has been, and continues to be, the long-term viability, security and standing of the Charity, as well as ensuring our aims and objectives are foremost in our activities. Given the relative smallness of the charity, its limited assets and human resource, it has been sensible to engage in focused work with limited but central objectives rather than pursuing a broader and perhaps unrealistic (or even idealistic) strategy. Thus, we do the work where we are – from within the TCTC networks, seeking to yield influence through the extension of our values, ethos and theoretical position in those places most likely to find them of use. What I have found is that the door, long closed to us over about 25 years, is beginning to open up – probably for complicated reasons, and both TC and psychodynamically informed ways of working and thinking are gaining ground.

I have noted my individual activities in my capacity as Chair at the foot of the report, and address broader TCTC issues directly below.

A handwritten signature in blue ink that reads "Chris Nicholson". The signature is written in a cursive style and is enclosed in a thin blue rectangular border.

Finance

Financial stability of TCTC is much improved – see Fitsum's report – though our financial reserves remain small. While our strategy of having additional training events and conferences across the year, extending our work on consultation, and developing our profile publicly and professionally in order to drive up membership has been effective, the long-term stability of the Charity remains vulnerable to sudden shocks. Fitsum is skilled in laying out the accounts in a clear fashion, and manages to work flexibly with the working processes and changes within the charity.



Chairs Report

Board of Directors

One immediate reflection is that the Executive Board must be continually renewed. Last year several members stood down, while both current members and new members, due to a mix of personal and professional concerns have needed to take a back seat during parts of the year, and it indicates the pressures of commitment for all in this period of social and economic uncertainty. This is no less true for me in my role as Chair than for anyone else, with both ends of the year marking personal and professional pressures. I'm reminded that Charity is Greek for love – that love is a verb – and holding the Charity requires constant attention and sustained effort. As such, I want to put my thanks on record to the Board of Trustees because the wide achievements of the year across the networks are occurring against a very challenging backdrop.

Yet we continue to need to grow the Board of Trustees / Directors with a view to bringing on to the board new skills and capacities with which we can extend our work – and this will be evident in the AGM. There will be a need to plan ahead for succession in key roles – e.g. Secretary (addressed today), Chair of the Conference Committee, and Chair of the Charity overall. Happily, we know there are many incredible people in the TC world – the TCTC Board members in waiting – who will in time join us in our work and eventually take it over and carry it forward.

Conference Success

I also want to highlight the success of the three main annual conference over the year. The 45th Annual Conference here at High Leigh was a great success thanks to the team and the wonderful contributions of our members. The one-day conference in May at Wrexham University, From Trauma Aware to Therapeutic Childcare, headed by Kevin Gallagher, and the Virtual Conference in June, Building Connections: Relational Practice and Therapeutic Communities in Transformative Care, headed by Neels, were both fabulous – very well-attended and receiving great feedback. I was delighted to be involved in the latter, and hope I can be involved with the former in future years.

What has made a great difference to this conference is the kind support on the Conference Team of Jessica Williams Ciemnyjewski, Felix Williams and Danni Harper, who each bring their energy and creative drive.



Chairs Report

The Journal of Therapeutic Communities

Established in 1980 – is the only peer-reviewed journal that is dedicated to publishing international research and findings related to TC, therapeutic and enabling environments and related fields.

The Journal has run into several issues in spite of the work put in last years to resuscitate and reenergise it. There are two solid Special Editions to come, with a third normal edition in tow, but technical issues in the review process (on Emerald's side) have slowed things down. I am working on a more establishing a Journal-focused subgroup within the Board to support Jenelle Clarke with whom I've been working closely. However, there are some fundamental questions about the criteria and format of an academic journal which also need addressing as Journals in general are struggling to maintain themselves. Ours suffers from unique features that need to be tackled over the coming year.

TCTC Newsletter

One of the positive new developments this year has been the production of the TCTC Newsletter from within the Comms Team. This is has already grown in size over the first two editions, and it loots set to develop as a non-academic site for gathering news and practice from across the world of TCs. Many thanks to Neels and the team – and notably to Craig Fees as a non-board member whose support is considerable.

Administration

Our administrative support, primarily Abi Tales at BestCity, have worked enormously hard overt the year to support us. Abi brings verve and gusto to her role, for example, in developing a beautifully succinct TCTC Flyer for external events, and supporting the entire team of the Board. We ran into complex and lingering issues with our website this year, which was managed, transposed and rebuilt by Aaron – who was immensely patient and generous with his time and technical know-how. Warm thanks to all at BestCity for their support.



Chairs Report

Activities as Chair:

Key engagements/activities

- June – spoke at the Commissioning Together: Improving Outcomes through Collaboration and Innovation conference - Title: A Misplaced Childhood - Therapeutic Childcare - What is it and What it isn't?
- July – Spoke at the AQA A-level Psychology: The Teachers' Conference to 85 psychology teachers about psychodynamic model of support and therapeutic community model of adolescents
- April – invited attendee - Back to Their Futures Summit: Transforming care for children subject to Deprivation of Liberty (DoL) orders, Birmingham [In-person]
- April – attended the Relational Practice Development – discussion day
- April – Visited Navigo for a two-day visit. Lecture on: An Ecological Model for Residential Therapeutic Child Care & Therapeutic Communities
- April – attended Parliamentary Launch of a research report making the case for investment in psychotherapeutic services for people with 'Personality Disorder' – which used day-TCs as case example
- February – invited attendee - South East RCC Voluntary Sector Round Table
- 2024-25 – Developed Leadership Competencies for the Enabling Leadership Framework - UK National Enabling Environments in Prisons and Probation programme (NEEPP). The official launch is October 2025. An associated Prison Leadership Handbook is in production

Future Engagements

- November 25 – invited to give keynote at 2025 FEVACA Conference on Developing Residential Workforce: Training, Education, Leadership
- Spring 2026 – Invited by Catherine Orr to speak in Spring 2026 in Manchester at the Forum for Inpatient Child and Adolescent Psychology Services (FICAPS) conference on the theme of Creating a Psychologically Safe Environment/milieu in Inpatient CAMHS. I have confirmed.
- I am in discussion with Sue Mizen about how to build upon her excellent work on psychoanalytically informed day-TCs. A central idea is a collaboration between the Sue (TTTF), Essex University and TCTC to apply for a substantial Funding Grant with three main strands:
 1. Development of a two-year package of hybrid training for teams
 2. Work up a Long-Term cost benefit of investment in therapeutic input in children's homes and Tier 4 CAMHS services and CAMHS inpatients ED services
 3. Academic stand – examining the history of theoretical approaches to understanding of residential therapeutic care, and making a case for Sue's Relational Effective Model and Chris' Ecological Model

A handwritten signature in blue ink that reads "Chris Nicholson". The signature is fluid and cursive, written in a professional but personal style.

Dr Chris Nicholson - Chair



REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024
FOR
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL



**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

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THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENTS AND PERFORMANCE

The Consortium for Therapeutic Communities (TCTC) is a member's association which promotes a values-based approach to working with people. We believe that relationships and shared responsibility are central to all organisations and that the overall social environment is critical to the effectiveness of any service. Therapeutic Communities (TCs) are settings where the whole context; the physical environment, the way the day is planned and the relationships a person has, are considered to be part of the therapeutic process.

TCTC has maintained a stability in operations this year and improved financial stability. Steady progress in the right direction. We continue to grow the Board of Trustees / Directors and develop new areas of activity - this will be ongoing. Over 2024, we have increased the number of regular member events and resources, increased and diversified our Board, further developed our approach to EDI (Equality, Diversity and Inclusion), as well as consolidating 2023's new services in Commissioning and Consultation.

Membership is stable, Children and Adolescent services continue to be the largest contingent. Attendance at member events and our key conferences has also increased, and board members have continued to create articles and represent the charity at a number of national conferences.

TCTC is increasingly seen as having a leading role in representing therapeutic work within the sector and this has been built upon across the year. We continue to make progress despite operating on an entirely voluntary basis (except for our administration contract which remains valuable and effective).

FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2024 amounted to £38,170 (2023 - £16,533).



**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

34 Carlton Business Centre
Carlton
NOTTINGHAM
Nottinghamshire
NG4 3AA

Trustees

P D Clarke
K N Gallagher
M Staines
C Nicholson
S J Paget de le Fosse (resigned 1.1.24)
P V Cockersell (resigned 5.11.24)
J A Dilallo
N Khawani-Connett
B I Thibaut
F F Teklu
D Judge
L Mingarelli
J M Clarke (appointed 18.1.24)
I Munia (appointed 19.9.24)
P Mandikate (appointed 5.11.24)

Company Secretary

P D Clarke



**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

McCabe Ford Williams

Chartered Accountants

Charlton House

Dour Street

DOVER

Kent

CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

22/08/2025

Approved by order of the board of trustees on and signed on its behalf by:

Fitsum

.....
F F Teklu - Trustee



**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Pascall FCA

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

Date:22 August 2025.....



Accounts 2023

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2024

	Notes	2024 Unrestricted fund £	2023 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		62	126
Charitable activities			
Therapeutic communities		92,100	70,230
Investment income	3	41	19
Total		<u>92,203</u>	<u>70,375</u>
EXPENDITURE ON			
Charitable activities			
Therapeutic communities		<u>70,566</u>	<u>57,062</u>
NET INCOME			
		21,637	13,313
RECONCILIATION OF FUNDS			
Total funds brought forward		16,533	3,220
TOTAL FUNDS CARRIED FORWARD		<u><u>38,170</u></u>	<u><u>16,533</u></u>



**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**BALANCE SHEET
31 DECEMBER 2024**

	Notes	2024 Total funds £	2023 Total funds £
CURRENT ASSETS			
Debtors	5	8,309	3,194
Cash at bank		34,918	16,611
		<hr/>	<hr/>
		43,227	19,805
 CREDITORS			
Amounts falling due within one year	6	(5,057)	(3,272)
		<hr/>	<hr/>
NET CURRENT ASSETS		38,170	16,533
		<hr/>	<hr/>
TOTAL ASSETS LESS CURRENT LIABILITIES		38,170	16,533
		<hr/>	<hr/>
NET ASSETS		38,170	16,533
		<hr/>	<hr/>
FUNDS	7		
Unrestricted funds		38,170	16,533
		<hr/>	<hr/>
TOTAL FUNDS		38,170	16,533
		<hr/>	<hr/>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 22/08/2025 and were signed on its behalf by:

Fisum

.....
F F Teklu - Trustee



THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable.

Members subscriptions are recognised when received.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

No amounts are included in the financial statements for the services donated by volunteers.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.



**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2024**

3. INVESTMENT INCOME

	2024	2023
	£	£
Deposit account interest	41	19
	<u>41</u>	<u>19</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2024 nor for the year ended 31 December 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2024 nor for the year ended 31 December 2023.

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Sundry debtors	8,309	3,194
	<u>8,309</u>	<u>3,194</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Trade creditors	2,168	1,176
Accruals and income in advance	2,889	2,096
	<u>5,057</u>	<u>3,272</u>

7. MOVEMENT IN FUNDS

	At 1.1.24	Net movement in funds	At 31.12.24
	£	£	£
Unrestricted funds			
General fund	16,533	21,637	38,170
	<u>16,533</u>	<u>21,637</u>	<u>38,170</u>
TOTAL FUNDS	<u>16,533</u>	<u>21,637</u>	<u>38,170</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	92,203	(70,566)	21,637
	<u>92,203</u>	<u>(70,566)</u>	<u>21,637</u>
TOTAL FUNDS	<u>92,203</u>	<u>(70,566)</u>	<u>21,637</u>



Accounts 2023

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2024

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.23 £	Net movement in funds £	At 31.12.23 £
Unrestricted funds			
General fund	3,220	13,313	16,533
TOTAL FUNDS	<u>3,220</u>	<u>13,313</u>	<u>16,533</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	70,375	(57,062)	13,313
TOTAL FUNDS	<u>70,375</u>	<u>(57,062)</u>	<u>13,313</u>

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £14,001 (2023 - £4,993) by the charitable company for membership subscriptions, training and conference attendance and at the year end £1,195 (2023 - £1,287) was outstanding.

During the year companies related to the directors invoiced the charitable company £1,500 (2023 - £2,648) for consultancy and administrative expenses and at the year end £NIL (2023 - £1,148) was outstanding.



THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2024

	2024 £	2023 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	62	126
Investment income		
Deposit account interest	41	19
Charitable activities		
Annual conferences	52,279	32,413
Membership subscriptions	31,545	28,900
Group meetings and training	4,620	6,550
Consultancy	3,398	1,800
Individual journal sales and royalties	258	567
	<u>92,100</u>	<u>70,230</u>
Total incoming resources	92,203	70,375
EXPENDITURE		
Charitable activities		
Insurance	56	-
Conference costs	34,891	18,566
Group meetings and training costs	3,413	852
Cost of journals	2,656	8,345
Travel and subsistence	239	248
Consultancy fees	450	1,800
	<u>41,705</u>	<u>29,811</u>
Support costs		
Governance costs		
Administration and book-keeping	25,283	22,744
Telephone, postage, stationery and advertising	478	2,103
Sundry expenses	66	197
Independent examiner's fee	1,716	1,116
Bank and credit card charges	880	1,003
Website design and maintenance	438	88
	<u>28,861</u>	<u>27,251</u>
Total resources expended	70,566	57,062
Net income	21,637	13,313



Treasures Report

TCTC AGM – 9th September 2025

Treasurer Report

Introduction:

The financial year for the charity runs 1st January to 31st December. This report provides an overview of the full financial year for 2024 and year to date position for 2025.

We closed the 2024 financial year with a surplus of £21,637, representing a 62% increase compared to 2023. Key drivers of this improvement included successfully hosting a three-day in-person conference and achieving an increase in membership subscription income.

Key Activities in 2024

- Membership subscription income increased by 9% compared to the previous year.
- A three-day in-person conference was delivered, generating a strong surplus and attracting more delegates than in 2023.
- A series of online chargeable training workshops were held, most of which generated a surplus.

Budget and Outlook for 2025

The board approved the 2025 budget based on projected membership fees, income from conferences and workshops, and core operating costs. While the budget initially forecasted some surplus, current projections suggest that attendance at the three-day conference may fall below expectations. Consequently, we now anticipate ending the year with a modest deficit.

Accounts & Finances (Year to Date through August 2025)

- Membership subscription fees have been maintained at the same level as 2024.
- The three-day in-person conference is expected to result in a small loss.
- A mix of online and in-person training workshops has been delivered, with most generating a profit.
- The board will renew the contract with Best City, which continues to provide administrative support.
- Efforts are ongoing to recover long-overdue debtor balances.
- Membership fees for both individuals and organisations will be reviewed annually.

Conclusion

While 2024 delivered a strong financial outcome with significant growth in both conference and membership income, the outlook for 2025 is more challenging. Careful management of costs and continued focus on income-generating activities will be key to minimising the expected shortfall.

Fitsum Teklu

Treasurer TCTC



Voting and elections

Re-elected board members

Neelam Khawani-Connett

Neelam Khawani-Connett has a diagnosis and lived experience of personality disorder. She graduated from a therapeutic community in the UK over 10 years ago, having battled with her own depression from a very young age. The skill-set she has developed allows Neelam to work collaboratively alongside mental health practitioners to support service users & raise awareness of personality disorders and emotionally challenging behaviours. She is a KUF trainer and a group facilitator, helped establish one of the therapeutic communities in Buckinghamshire, co-developed the TCEPT course and leads reviews in therapeutic communities and enabling environments for two projects within The Royal College of Psychiatrists. Since she has been in Goa, Neelam is a member of the Hank Nunn Institute trust board, helps deliver webinars, is a staff member of their academic therapeutic community, Mosaic, and co-facilitates the greencare group, GreenCloud International. More recently, she has been co-opted on to The Consortium of Therapeutic Communities trust board.

Bethan Thibaut

Beth is the Programme Manager for the Mental Health Rehabilitation, Enabling Environments, Community of Communities, and Older Adult Ward networks at the Royal College of Psychiatrists Centre for Quality Improvement.

She has an MSc in Forensic Psychology and has a background in mental health service research. She has held research posts at the Forward Trust, a charity that delivers substance misuse treatment programmes in prisons, and at Imperial College London's Patient Safety Translational Research Centre. Beth has authored several papers on the subjects of patient safety in mental health services, and insomnia treatment



Voting and elections

Re-elected board members

Dr Deborah Judge

Deborah has enjoyed a varied career working as a Child and Adolescent Psychiatrist and Family and Systemic Psychotherapist. Deborah has a passion for service development and innovation and has been involved in forming and shaping youth services both in the NHS and in 3rd sector organisations. Her medical career, spanning 25 years within the NHS, included 14 years as a Consultant in Specialist Child and Adolescent Mental Health Services (CAMHS) with expertise in addictions and the development of trauma-informed services for young people with substance use problems in Southwest England. In a change of direction in 2014, Deborah was one of the founding Directors of Birribi, a therapeutic residential care organisation in West Wales. As Therapeutic Programme Lead for Birribi, she focusses on the development of therapeutic residential care practice for young people with complex developmental trauma. Recently retiring from clinical psychiatric practice, Deborah is actively developing systemic practice in various settings and moving away from a medical model of youth mental health and wellbeing. Surprisingly, a love of horses has facilitated this shift away from traditional frameworks of mental health treatment. Over the years Deborah has connected her passion for horses with therapeutic work since starting training in 2005 in Equine Assisted Therapy and Learning. This environment in the company of horses now informs and develops her therapeutic practice at Birribi – with children, young people and families, in team development and reflective practice, and in professional development and leadership training.

Iwona Munia

Iwona Munia is the Head of Services for Community Housing and Therapy CHT, a charity working with adults with complex mental health needs. During last 13 years Iwona has been working at CHT in different roles and at different sites, practicing within TC (therapeutic community) and PIE (Psychologically Informed Environments) models. Iwona completed MA in Clinical Psychology and MA in Special Education at Warsaw, Poland before moving to UK in 2005. She worked with vulnerable adults and children in variety of settings including secure units, day centres and schools. Iwona is interested in group work and is completing Diploma in Groupwork Practice.



Members can seek election from the floor.

· Are there any members seeking election?

Brian Hogan – Director, Relationships at Work Brian Hogan is the Director of Relationships at Work and brings over 36 years of experience in the public sector, with a strong focus on secure residential care. He spent 20 years in senior management, including five years as CEO, and has developed deep expertise in leadership, team development, and relational care practices. Brian has served on several key boards, including Don Bosco Care, the Consortium for Therapeutic Communities, and the Social Care Workers Registration Board, contributing to the advancement of social care standards and governance in Ireland. Currently, Brian's work centres on team development, mentoring, and providing a safe and supportive sounding board for leaders at all levels. He is especially passionate about working with emerging leaders, both in academic settings and on the front lines of care. Brian is also available to act as an expert witness in matters related to care practice and leadership

Richard Cross

UKCP, EAP & WCP Registered Psychotherapist and Child Psychotherapist

His career for over 30 years has focused on working within relational approaches to address the areas associated with attachment, trauma and dissociation. His early career was focused on developing relationally based treatments within correctional environments to reduce recidivism, piloting new approaches for violence prevention and reducing victimisation, such as the Advanced EQUIP, A-SOTP and managing democratic prison-based Therapeutic Communities for high-risk adult life-sentenced offenders. He collaborated with Sandra Bloom to introduce the Sanctuary Model, a trauma-informed approach, to the UK in 2004, which was before the proliferation of these concepts across the UK.

Since then, he has developed an interest in trauma-responsive models and continued his focus on Therapeutic Communities, exploring how to bring these aspects to life in organisational cultures. One example is a multi-component approach called ATIC (Attachment and Trauma-Informed Care), which is now harnessed across multiple residential child care homes. He is actively involved in research and innovation, and he also provides consultancy services to organisations and training to qualified mental health professionals.

He is Director of Clinical Services at Five Rivers Child Care, JSA Psychotherapy; MCTS, where he leads teams of psychologists and psychotherapists.

He is a Fellow and Faculty member of the International Society for Trauma and Dissociation. He trains psychologists, psychiatrists, and mental health professionals, and serves as a trustee of the Bowlby Centre in London.



Gill Attwood

I am dual-trained as a mental health nurse and psychodrama psychotherapist. In 2002 I was seconded into a team tasked with developing Personality Disorder Services in Oxfordshire for adults of working age. This developed into a tier 3 specialist personality disorder service, delivering psychotherapeutic interventions within a therapeutic community model: With four therapeutic communities including more recently a TC for 18–25-year-olds. Since then, I have developed professionally holding the role of Service Lead across Oxfordshire and Buckinghamshire, In May 2025 I partially retired and now only hold the role for Oxfordshire. My portfolio includes operational and strategic oversight of the clinical service, and Training and Vocational Initiatives in Personality Disorder team (TVI-PD), PD pathway development for Oxford Health NHS Foundation Trust, as well as working clinically.

I have particular interests in:

- Co-production and working to develop services and workforce, with a view to increasing access to services for those who require it in a non stigmatising manner. Within TVI-PD we have ex-service users who support the delivery of clinical services working alongside clinicians, as well as developing and delivering all the trainings we offer.
- The development and sustainability of Adult Democratic TC's across all health, social and voluntary sectors. I am an active member of the Community of Communities Advisory group ensuring this remains on the agenda.
- The development and use of research in TCs to strengthen the model validity. I have taken on a number of research projects and supported others in their research. I strongly believe that without robust research including quantitative measure then the TC model in adult TC's is at risk
- Co-production and delivery of training across sectors in working with personality disorder in psychologically informed way. These trainings are both standardised as well as developing bespoke trainings for organisations based on their needs



Equality, Equity, Diversity and Inclusivity

Verbal Update to be made.

Policy is now live on the website.

Commissioning and Consulting – AGM summary

Lead - Kevin Gallagher

Support – Chris Nicholson

Across the last year we have continued to be busy on this relatively new area of work.

Commissioning:

- Significant progress and visibility in our work with children's sector local authorities
- Chris presented a workshop at the National Children's Commissioner Training Conference (June) very good engagement
- Kevin has linked in with a range of networks as there is a lot of policy and practice movement in this space across the UK e.g. Regional Care Cooperatives. There are a lot of 'irons in the fire'
- Chris attended and contributed to the South East RCC Voluntary Sector Round Table
- Chris attended Back to Their Futures Summit: Transforming care for children subject to Deprivation of Liberty (DoL) orders, Birmingham [In-person]
- Kevin delivering free training (under TCTC banner) to Telford commissioning team in September – and there is follow up introduction to the 20 other local authorities in the West Midlands region
- Through all this work we have been early stakeholders in a Therapeutic Child Care Commissioning event for October this year – Chris presenting a keynote, we have supported C of C to have a slot on standards, Amberleigh presenting lived experience keynote and workshop (with TCTC branding present) – very significant stakeholders
- Relevance is 2-fold:
 1. TCTC can offer LAs direct consultancy and training in the use of standards and thinking about therapeutic/ relational care in their commissioning and market management.
 2. The more traction and visibility we get with the local authorities (the customers of our children sector members) the greater the engagement for members/ attracting new members.
- Lots of proactive LinkedIn posts where opportunities arise (responding and commenting to high levels of media reporting on the challenges in children's social care) to signpost to TCTC or share a sense of the work we are involved in – so lots of general awareness raising in many forums.



Consultancy:

- In 2024 we generated new income of £3500 – net £2000 (up from £900 net in our first year) so this continues to be a revenue stream for further development.
- It's still very much in its infancy as we haven't had much time to developing strategy or expanding our resource – so these are very much pilot projects to help develop our working approaches and proof of concept
- We have template Single Central Register for governance, consultant profile template and contract/invoicing templates which seem to be working well
- It has been the activity of 3 directors so far – Kevin primarily, some input from Chris (with Woodbridge Care both free and paid with an amount to TCTC and free to Navigo) and now a recent new project for Peter
- Mostly these are services seeking support to develop their models, or to think about the application of C of C standards, or how to better structure or describe their therapeutic practice. They are all in children's services to date.
- There is potential for paid public sector work following on from the commissioning activity update.
- Small revenue at present, but with good potential that needs more strategic development and resource over time.

Summary:

It should be noted that this is time consuming work, but that it has substantially added to the TCTC profile as through these activities we are reaching and engaging more systematically with 'communities of practice' at ground level, and further up the hierarchy where we can influence decisions and directions in the field.



Strategy & Communications Group



Groups and Networks

Adult Mental Health Network

The Adult Mental Health TC group is a meeting of people who work, attend or live in therapeutic communities or mental health services with a social and relational therapeutic approach. The Adult Mental Health Network had planned on meeting in January, but due to sign up numbers this event was sadly cancelled.

Children's Network

The TCTC children's network group have continued their model of in-person and online meetings. It was great to hear from one provider that they are now using The Reflective Seminar technique within their provision to help and aid thinking within their SLT.

In October we met in Birmingham to think about 'A Professional's Journey Through A Child's Experience'. We heard about the challenges, rewards and dilemma's faced by professionals.

It was great to see familiar faces from the network group at our conference in November and meet providers who may want to get more involved by joining us.

January brought us the boys from Amberleigh Care, and we heard from 'A Child's Journey Through Placement' - as always, they did an amazing job relaying their experiences. It is so powerful and important to hear their voices.

In March we thought about 'Lasting Relationships, Who Makes Us Grow'. We heard about the important work that Kev from Mulberry Bush is developing in relation to Life Story work, and Birribi about a case study of a child's journey through his placement.

In July we had an in person meeting, hearing about 'The Importance of Relationships Through and Beyond Care' from an ex-pupil of The Mulberry Bush, and from Amanda and her colleagues from 'Your Life Your Story.'



Groups and Networks

Lived Experience Network:

The Lived Experience Network (LEN) hosts a monthly online drop-in sessions. LEN is a space where lived experience is celebrated and highly valued. The network is facilitated by Neels and Vikki. Together we can build the network, provide peer support and gain a better understanding of ourselves. We can share paid and voluntary opportunities around training, research and publishing, support groups, activities and much more!

TCTC International Group:

TCTC International Group started meeting in June 2024 and have been meeting regularly since then. Our group is open to all people interested in the workings of therapeutic communities, whether they are currently working in one or have been in the past. We are welcoming everyone outside of UK, who is interested in exploring the workings of TCs in different countries and cultures. During our first year of meetings our membership included people from Italy, Poland, Sweden, Japan, Malta, and India. Our aim and hope is to develop our connections beyond geographical limitations, bring TC practices across the world closer together and learn from each other. Themes and topics that have been emerging so far during meetings included sharing experiences of working in TC environments, sense of isolation that some TCs might experience, especially in the current sociopolitical climate, and power of sharing and learning from others. Next Meeting: 12 September 2025, 11.00- 12.30 Online Via Zoom



The Journal update and future

Therapeutic Communities: International Journal of Therapeutic Communities Report Prepared for the AGM 9th September 2025

The TC Journal will have published one regular issue and two special issues that are forthcoming (Elly Jansen and Cassel) for 2025. We are pleased and very grateful to all the contributors for these issues and to those who review the papers and play a role in getting them published.

It remains a challenging time for the Journal as overall, submissions continue to be low, and we have experienced some system problems related to the peer reviewing process that delayed publication of some issues. The publisher, Emerald, have flagged some of the issues and Jenelle Clarke (the journal's editor) and Chris Nicholson (Chair of the TCTC Board) are in communication with them on the best way forward for the Journal. We are keen to develop and widen the audience for the Journal and expand the number of contributors from a variety of backgrounds, including practitioners and those with lived experience. We are therefore exploring options for the Journal's format and frequency of publication. Alongside this, we are also exploring options for developing more support for the Journal, particularly for people to help authors develop their ideas into articles.

The next regular issue of the Journal is due early 2026. To complete the issue, we do need more submissions now, and if you are interested in writing for the Journal, and/or have an idea that you would like to develop into an article, please do get in contact with us (email below)!

Dr Jenelle Clarke, Editor
University of Birkbeck
E: Jenelle.clarke@bbk.ac.uk



Growing the Board of Trustee/Directors

Information Sheet

The Consortium of Therapeutic Communities Executive Board

We are eager that the Executive Board attracts energetic and engaging people who are committed to the work of therapeutic communities and wish to play a key role in their growth and development.

What TCTC and what is the Executive Board?

The Consortium of Therapeutic Communities (TCTC) is a charity which represents and promotes Therapeutic Communities and other psychosocial environments which aim to enable people who have suffered adversity, emotional trauma and mental health difficulties to recover and lead fulfilling lives in the UK and Internationally.

The charity is run by the Executive Board of Directors under the guidance and support of a Chair, and several key roles such as Secretary and Treasurer. There are a number of Working Groups such as the Conference/Training Group, Adult TC Group, Children and Young People's Group, Strategy and Communications Group, Research and Development Group. Other groups can be proposed or set up as required.

TCTC also holds responsibility for the Journal of Therapeutic Communities, published by Emerald, and the Journal Editor is usually a member of the Board.

Becoming Director / Trustee

The terms Director and Trustee are interchangeable. While Charities generally have Trustees, they must also be registered with Companies House. Companies House use the term 'director', which TCTC has generally adopted.

The key elements:

1. Candidates have to be a member of TCTC in order to be a director/trustee
 2. There is no financial liability for directors, but their details have to be listed at Companies House
 3. Directors can be 'Co-opted' onto the board. To be 'co-opted', a candidate can be nominated by the board, voted for and this would be recorded in the minutes to facilitate officially joining as an Executive Board member.
- For this process they would submit a CV, a short biography and photo to the board in advance of a meeting
 - They will be invited informally to the meeting and briefly talk about why they wish to join and ask any questions they may have. This is not an interview but rather a friendly meeting
 - After this they leave for the board to vote



Growing the Board of Trustee/Directors

4. Any 'co-opted' member would then stand for election at the next available AGM.
5. The term served on the Board is a maximum of 3 years by which time board members have to resign, but can stand for re-election at the same AGM
6. Commitment is to be active – to attend the meetings and to get involved in working groups that are of interest, and where you can add value
7. If an Executive Board member misses 3 consecutive meetings this can be grounds for directorship to be concluded by decision of the board, depending on the circumstances

In summary, the commitment of an Executive Board member is to be proactive in the promotion of TCTC and the work. This is not a 'passive' status; a Director is supposed to act in the best interests of TCTC and to seek to progress the aims of the charity. Of course, the role is incredibly enriching since the board itself is made up of incredibly interesting people engaged in very important work on behalf of all of our members.

Eligibility Criteria for becoming a Director:

We hope to attract people with expertise in all aspects of therapeutic communities and planned environments. You may have worked in TCs, managed TCs, lived in a TC or engaged in research about TCs.

We seek people with diverse experience and who from different backgrounds including experts by experience. We aim to maintain a Board that is suitably balanced and as representative as possible.

Board Members are required to complete a Trustee Declaration for the Charity Commission for England and Wales. This process includes a list of barring criteria for unspent offences. However, there is process to apply for a waiver to the barring list should this be required. If you have concerns about this please contact our Secretary Peter Clarke: peterclarkeatwork@gmail.com

For the Declaration form and barring list please email our Secretary Peter Clarke: peterclarkeatwork@gmail.com or our Admin Abi Trales: admin@therapeuticcommunities.org

If you require any further information please feel free to contact Chris Nicholson: cnich@essex.ac.uk



Any other business



Any Other Business

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

England & Wales - Charity number 1143955

Accounts



Summary of the work of TCTC Charity for 2023

Key Trustee role holders:

Chris Nicholson (Chair), Peter Clarke (Secretary), Fitsum Teklu (Treasurer)

Other Trustee roles holders:

Jenelle Clarke (Journal), Richard Shuker (R&D), Abi Tales (Administration), Julia Dillalo, Deborah Judge (C&YPs Group), Luca Mingarelli (International Network), Kevin Gallagher (Commissioning and Consultation), Mike Staines, Peter Cockersell (Adult Mental Health Group), Neelam Khawani-Connett Lived experience Coordinator), Bethan Thibaut (CoC link), Jessica Williams Ciemnyjewski

Summary:

The Consortium for Therapeutic Communities (TCTC) is a member's association which promotes a values-based approach to working with people. We believe that relationships and shared responsibility are central to all organisations and that the overall social environment is critical to the effectiveness of any service. Therapeutic Communities (TCs) are settings where the whole context; the physical environment, the way the day is planned and the relationships a person has, are considered to be part of the therapeutic process.

TCTC has entered a period of growth, and improved financial stability following Covid 19 pandemic where are activities were hampered. After a review of our activities and capacities we recognised that to meet our current charitable aims and objectives we would need to grow the Board of Trustees / Directors and develop new areas of activity. Over 2023, we have increased the number of regular member events and resources, developed our approach to our main conferences, increased and diversified our Board, developed our approach to EDI, as well as initiating new services in Commissioning and Consultation.

Membership is growing, in primary Children and Adolescent services, and but also Adult Mental Health and Individual membership. Attendance at member events and our key conferences has also increased, and board members have produced articles and represented the charity at a number of National conferences, and key events such as Best Practice events at House of Lords, the Children's Commissioning Conference and others. TCTC is increasing seen as having a leading role in representing therapeutic work within the sector.

The Executive Board (named above) and our Administrative Team (especially Abi Tales) at BestCity have worked enormously hard overt the year to support this grow and development, for which they deserve great credit.

Membership:

Sector	Renewal				Joiners				leavers
	G	S	B	I/li/C/A	G	S	B	I/li/C/A	
Prisons		3	1				1		
Childrens/ social care	6	3	6	4	6	2	5	7	2 Silver 2 bronze
Ex Service User								1	
Student								6	
Adult MH	1	3	3	1	2	4		4	
Other				24				8	1 concessionary 6 individuals, 1 international individual and 2 students
Total	55				46				14

Activities:

a. Adult Mental Health Network

Supporting 30 delegates in adult mental health with facilitated reflective meetings and sector-relevant presentations

b. Children and Young people's group

Supporting 63 delegates for online training and 39 delegates for in person training

c. Training events:

Online Lecture - Bion's Timeless Memo – 15 delegates

Online Practice Based Research Presentation – Mapping a Therapeutic Residential Journey – 79 delegates

Online lecture – Rupture and Repair – 20 delegates

Online presentation – TC Values – 23 delegates

Online presentation – Practitioner Competencies – The How and The Why – 18 delegates x 2

Online presentation – Therapeutic Group Work and The Community Meeting – 58 delegates

d. EDI Group

Following our 2023 conference we set up an EDI Group which meets regular and advisors the Board on policy and approach from an EDI perspective

e. International Network

Details about this new activity will be covered in next year's report

f. Commissioning and Consultancy update

- i. TCTC has begun to develop a model based on its historical work in therapeutic childcare. To support quality enhancement we presented at the Children's Commissioning Conference and published an article in Children and Young People Now magazine. This has led to work with a number of Children's Commissions and stimulated an increase in membership from providers of children's homes seeking a more therapeutic model. An outcrop of this initiative are direct consultation services which are in their early phase of planning and governance.

g. Communications Groups activities and strategy

The Comms Group meet regularly and develop strategy for reaching our members and better fulfilling our charitable aims and objectives. The group will be launching the Charity's Newsletter in 2024 and working in conjunction with the TCTC Journal team

h. Conferences

- i. Main 3-day event – *Inside Outside – Community in the Mind and the Mind in Community* - 188 delegates
- ii. Online 2-day event – *Where do I belong?* – which explored the experience of being a service user/expert by lived experience within a TC/EE and why this matters - 48 delegates
- iii. Wrexham university one-day conference – *The Heart and The Hope in Therapeutic Childcare* - 70 delegates

i. Research & Development Group

- i. Online Day Conference – *Therapeutic milieu or psychotherapy: how do we capture the therapeutic work of TCs and relational environments?* - 58 delegates
- ii. The group is undergoing a change in leadership

j. **The Journal of Therapeutic Communities**

- i. Established in 1980 – is the only peer-reviewed journal that is dedicated to publishing international research and findings related to TC, therapeutic and enabling environments and related fields. It usually issues three editions per year. In 2023, though the quality of papers published has been very good, editions were slim. The Journal has experience a change of Editor, and editors have not been able to attend Board meetings. I will update in next year's report, but a Recovery Plan is now in place, including new technical arrangements about the editorial team and more reliable and functional links with the TCTC Board of Trustees. With this in place we aim to see the size and status of the journal improve over 2024/5

Chris Nicholson - Chair

REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023
FOR
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

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THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENT AND PERFORMANCE

The Consortium for Therapeutic Communities (TCTC) is a member's association which promotes a values-based approach to working with people. We believe that relationships and shared responsibility are central to all organisations and that the overall social environment is critical to the effectiveness of any service. Therapeutic Communities (TCs) are settings where the whole context; the physical environment, the way the day is planned and the relationships a person has, are considered to be part of the therapeutic process.

TCTC has entered a period of growth, and improved financial stability following the Covid 19 pandemic when our activities were hampered. After a review of our activities and capacities we recognised that to meet our current charitable aims and objectives we would need to grow the Board of Trustees / Directors and develop new areas of activity. Over 2023, we have increased the number of regular member events and resources, developed our approach to our main conferences, increased and diversified our Board, developed our approach to EDI (Equality, Diversity and Inclusion), as well as initiating new services in Commissioning and Consultation.

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FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2023 amounted to £16,533 (2022 - £3,220).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

34 Carlton Business Centre
Carlton
NOTTINGHAM
Nottinghamshire
NG4 3AA

Trustees

P D Clarke
K N Gallagher
M Staines
C Nicholson
S J Paget de le Fosse (resigned 1.1.24)
P V Cockersell
J A Dilallo
N Khawani-Connett
B I Thibaut
M Clutton (resigned 7.2.23)
F F Teklu (appointed 1.12.23)
D Judge (appointed 1.12.23)
L Mingarelli (appointed 19.12.23)
J M Clarke (appointed 18.1.24)

Company Secretary

P D Clarke

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

19/09/2024

Approved by order of the board of trustees on and signed on its behalf by:



.....
F F Teklu - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Pascall FCA

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

Date: 19 September 2024

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Notes	2023 Unrestricted fund £	2022 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		126	930
Charitable activities			
Therapeutic communities		70,230	64,125
Investment income	3	19	11
Total		<u>70,375</u>	<u>65,066</u>
 EXPENDITURE ON			
Charitable activities			
Therapeutic communities		57,062	65,403
NET INCOME/(EXPENDITURE)		13,313	(337)
 RECONCILIATION OF FUNDS			
Total funds brought forward		3,220	3,557
TOTAL FUNDS CARRIED FORWARD		<u><u>16,533</u></u>	<u><u>3,220</u></u>

The notes form part of these financial statements

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**BALANCE SHEET
31 DECEMBER 2023**

	Notes	2023 Total funds £	2022 Total funds £
CURRENT ASSETS			
Debtors	5	3,194	10,486
Cash at bank		16,611	2,363
		<hr/>	<hr/>
		19,805	12,849
CREDITORS			
Amounts falling due within one year	6	(3,272)	(9,629)
		<hr/>	<hr/>
NET CURRENT ASSETS		16,533	3,220
TOTAL ASSETS LESS CURRENT LIABILITIES			
		16,533	3,220
NET ASSETS/(LIABILITIES)			
		<hr/> <hr/>	<hr/> <hr/>
FUNDS	7		
Unrestricted funds		16,533	3,220
		<hr/>	<hr/>
TOTAL FUNDS		16,533	3,220
		<hr/> <hr/>	<hr/> <hr/>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 19/09/2024..... and were signed on its behalf by:



.....
F F Teklu - Trustee

The notes form part of these financial statements

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable.

Members subscriptions are recognised when received.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2023**

3. INVESTMENT INCOME

	2023	2022
	£	£
Deposit account interest	19	11
	<u>19</u>	<u>11</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2023 nor for the year ended 31 December 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2023 nor for the year ended 31 December 2022.

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Sundry debtors	3,194	10,486
	<u>3,194</u>	<u>10,486</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Trade creditors	1,176	7,843
Social security and other taxes	-	466
Accrued expenses	2,096	1,320
	<u>3,272</u>	<u>9,629</u>

7. MOVEMENT IN FUNDS

	At 1.1.23	Net movement in funds	At 31.12.23
	£	£	£
Unrestricted funds			
General fund	3,220	13,313	16,533
	<u>3,220</u>	<u>13,313</u>	<u>16,533</u>
TOTAL FUNDS	<u>3,220</u>	<u>13,313</u>	<u>16,533</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	70,375	(57,062)	13,313
	<u>70,375</u>	<u>(57,062)</u>	<u>13,313</u>
TOTAL FUNDS	<u>70,375</u>	<u>(57,062)</u>	<u>13,313</u>

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2023**

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.22 £	Net movement in funds £	At 31.12.22 £
Unrestricted funds			
General fund	3,557	(337)	3,220
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>3,557</u>	<u>(337)</u>	<u>3,220</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	65,066	(65,403)	(337)
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>65,066</u>	<u>(65,403)</u>	<u>(337)</u>

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £4,993 (2022 - £6,550) by the charitable company for membership subscriptions, training and conference attendance and at the year end £1,287 (2022 - £1,265) was outstanding.

During the year companies related to the directors invoiced the charitable company £2,648 (2022 - £144) for consultancy and administrative expenses and at the year end £1,148 (2022 - £NIL) was outstanding.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2023**

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	126	930
Investment income		
Deposit account interest	19	11
Charitable activities		
Annual conferences	32,413	35,944
Membership subscriptions	28,900	24,647
Group meetings and training	6,550	3,055
Consultancy	1,800	-
Individual journal sales and royalties	567	479
	70,230	64,125
Total incoming resources	70,375	65,066
EXPENDITURE		
Charitable activities		
Conference costs	18,566	23,165
Group meetings and training costs	852	1,110
Cost of journals	8,345	11,385
Travel and subsistence	248	-
Consultancy fees	1,800	-
	29,811	35,660
Support costs		
Governance costs		
Administration and book-keeping	22,744	21,508
Telephone, postage, stationery and advertising	2,103	1,111
Sundry expenses	197	13
Independent examiner's fee	1,116	1,188
Bank and credit card charges	1,003	839
Website design and maintenance	88	5,084
	27,251	29,743
Total resources expended	57,062	65,403
Net income/(expenditure)	13,313	(337)

This page does not form part of the statutory financial statements

REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023
FOR
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

McCabe Ford Williams
Chartered Accountants
Charlton House
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**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

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THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2023

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FINANCIAL REVIEW

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**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

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Other trustees provide support based on their professional expertise as necessary.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

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07710339 (England and Wales)

Registered Charity number

1143955

Registered office

34 Carlton Business Centre
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Trustees

P D Clarke
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J M Clarke (appointed 18.1.24)

Company Secretary

P D Clarke

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

19/09/2024

Approved by order of the board of trustees on and signed on its behalf by:



.....
F F Teklu - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Pascall FCA

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

Date: 19 September 2024

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Notes	2023 Unrestricted fund £	2022 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		126	930
Charitable activities			
Therapeutic communities		70,230	64,125
Investment income	3	19	11
Total		<u>70,375</u>	<u>65,066</u>
 EXPENDITURE ON			
Charitable activities			
Therapeutic communities		57,062	65,403
NET INCOME/(EXPENDITURE)		13,313	(337)
 RECONCILIATION OF FUNDS			
Total funds brought forward		3,220	3,557
TOTAL FUNDS CARRIED FORWARD		<u><u>16,533</u></u>	<u><u>3,220</u></u>

The notes form part of these financial statements

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**BALANCE SHEET
31 DECEMBER 2023**

	Notes	2023 Total funds £	2022 Total funds £
CURRENT ASSETS			
Debtors	5	3,194	10,486
Cash at bank		16,611	2,363
		<hr/>	<hr/>
		19,805	12,849
CREDITORS			
Amounts falling due within one year	6	(3,272)	(9,629)
		<hr/>	<hr/>
NET CURRENT ASSETS		16,533	3,220
TOTAL ASSETS LESS CURRENT LIABILITIES			
		16,533	3,220
NET ASSETS/(LIABILITIES)			
		<hr/>	<hr/>
		16,533	3,220
FUNDS			
Unrestricted funds	7	16,533	3,220
		<hr/>	<hr/>
TOTAL FUNDS		16,533	3,220
		<hr/>	<hr/>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 19/09/2024..... and were signed on its behalf by:



.....
F F Teklu - Trustee

The notes form part of these financial statements

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable.

Members subscriptions are recognised when received.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2023**

3. INVESTMENT INCOME

	2023	2022
	£	£
Deposit account interest	19	11
	<u>19</u>	<u>11</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2023 nor for the year ended 31 December 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2023 nor for the year ended 31 December 2022.

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Sundry debtors	3,194	10,486
	<u>3,194</u>	<u>10,486</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Trade creditors	1,176	7,843
Social security and other taxes	-	466
Accrued expenses	2,096	1,320
	<u>3,272</u>	<u>9,629</u>

7. MOVEMENT IN FUNDS

	At 1.1.23	Net movement in funds	At 31.12.23
	£	£	£
Unrestricted funds			
General fund	3,220	13,313	16,533
	<u>3,220</u>	<u>13,313</u>	<u>16,533</u>
TOTAL FUNDS	<u>3,220</u>	<u>13,313</u>	<u>16,533</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	70,375	(57,062)	13,313
	<u>70,375</u>	<u>(57,062)</u>	<u>13,313</u>
TOTAL FUNDS	<u>70,375</u>	<u>(57,062)</u>	<u>13,313</u>

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2023**

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.22 £	Net movement in funds £	At 31.12.22 £
Unrestricted funds			
General fund	3,557	(337)	3,220
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>3,557</u>	<u>(337)</u>	<u>3,220</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	65,066	(65,403)	(337)
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>65,066</u>	<u>(65,403)</u>	<u>(337)</u>

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £4,993 (2022 - £6,550) by the charitable company for membership subscriptions, training and conference attendance and at the year end £1,287 (2022 - £1,265) was outstanding.

During the year companies related to the directors invoiced the charitable company £2,648 (2022 - £144) for consultancy and administrative expenses and at the year end £1,148 (2022 - £NIL) was outstanding.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2023**

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	126	930
Investment income		
Deposit account interest	19	11
Charitable activities		
Annual conferences	32,413	35,944
Membership subscriptions	28,900	24,647
Group meetings and training	6,550	3,055
Consultancy	1,800	-
Individual journal sales and royalties	567	479
	70,230	64,125
Total incoming resources	70,375	65,066
 EXPENDITURE		
Charitable activities		
Conference costs	18,566	23,165
Group meetings and training costs	852	1,110
Cost of journals	8,345	11,385
Travel and subsistence	248	-
Consultancy fees	1,800	-
	29,811	35,660
 Support costs		
Governance costs		
Administration and book-keeping	22,744	21,508
Telephone, postage, stationery and advertising	2,103	1,111
Sundry expenses	197	13
Independent examiner's fee	1,116	1,188
Bank and credit card charges	1,003	839
Website design and maintenance	88	5,084
	27,251	29,743
Total resources expended	57,062	65,403
Net income/(expenditure)	13,313	(337)

This page does not form part of the statutory financial statements

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

England & Wales - Charity number 1143955

Accounts

**The Consortium for Therapeutic Communities (TCTC)
2(A) Parkyn Road, Nottingham, NG5 6BG.**

**Company Number: 07710339
Charity Number: 1143955**

Date: 2023

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

Dear Sirs

The following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience such as we consider necessary in connection with your report on the Charitable Company's financial statements for the year ended 31 December 2022. These enquiries have included inspection of supporting documentation where appropriate. All representations are made to the best of our knowledge and belief.

GENERAL

1. We acknowledge that the work performed by you is substantially less in scope than an audit performed in accordance with International Standards on Auditing (UK) and that you do not express an audit opinion.
2. We confirm that the Charitable Company qualifies as small in accordance with the conditions set out in chapter 1 of part 15 of the Companies Act 2006.
3. We confirm that the Charitable Company was entitled to exemption under section 477 of the Companies Act 2006 from the requirement to have its financial statements for the financial year ended 31 December 2022 audited. We also confirm that the members have not required the Company to obtain an audit of its financial statements for the financial year in accordance with section 476 of the Companies Act 2006.
4. We have fulfilled our responsibilities as directors, as set out in the terms of your engagement letter dated 29 November 2013 under the Companies Act 2006, for preparing financial statements (which you have prepared on our behalf) in accordance with applicable law and United Kingdom Accounting Standards (UK Generally Accepted Accounting Practice), and for being satisfied that they give a true and fair view.
5. All the transactions undertaken by the Charitable Company have been properly reflected and recorded in the accounting records.
6. All the accounting records and related financial information, including minutes of all management and shareholders' meetings have been made available to you for the purpose of your work.

ASSETS AND LIABILITIES

7. The Charitable Company has satisfactory title to all assets and there are no liens or encumbrances on the Company's assets, except for those that are disclosed as applicable in the notes to the financial statements.

8. At the balance sheet date there were no material commitments under contracts placed for capital expenditure.
9. The current assets shown in the Balance Sheet are all expected to produce on realisation in the ordinary course of business at least the amounts at which they are stated.
10. All actual liabilities, contingent liabilities and guarantees given to third parties have been recorded or disclosed as applicable. The amounts treated in the Balance Sheet as provisions for liabilities, losses and diminution in value of assets are not greater than the sums reasonably required for those purposes.
11. All income which arose up to the date of the Balance Sheet has been brought into account.
12. The Balance Sheet includes all cash and bank accounts and all other assets of the Charitable Company required to be included therein.
13. We have no plans or intentions that may materially alter the carrying value and where relevant the fair value measurements or classification of assets and liabilities reflected in the financial statements.

LOANS AND ARRANGEMENTS

14. The Charitable Company has not granted any advances or credits to, or made guarantees on behalf of, directors other than those disclosed in the financial statements.
15. The amounts disclosed in the financial statements as directors' remuneration are correctly stated and include all amounts received from the Charitable Company or any other person.

LEGAL CLAIMS

16. We have disclosed to you all claims in connection with litigation that have been, or are expected to be, received and such matters, as appropriate, have been properly accounted for and disclosed as applicable in the financial statements.

LAWS AND REGULATIONS

17. We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.

RELATED PARTIES

18. Related party relationships and transactions have been appropriately accounted for and disclosed as applicable in the financial statements. We have disclosed to you all relevant information concerning such relationships and transactions and are not aware of any other matters which require disclosure in order to comply with the requirements of company law or accounting standards.

SUBSEQUENT EVENTS

19. All events subsequent to the date of the financial statements which require adjustment or disclosure have been properly accounted for and disclosed as applicable.

INTERNAL CONTROL AND FRAUD

20. We acknowledge our responsibility for the design, implementation and maintenance of internal control systems to prevent and detect fraud and error. We have disclosed to you the results of our risk assessment that the financial statements may be misstated as a result of fraud.
21. We have disclosed to you all instances of known or suspected fraud affecting the entity involving management, employees who have a significant role in internal control or others that could have a material effect on the financial statements.
22. We have also disclosed to you all information in relation to allegations of fraud or suspected fraud affecting the entity's financial statements communicated by current or former employees, analysts, regulators or others.

GOING CONCERN

23. We believe that the Charitable Company's financial statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the Charitable Company's needs. We have considered a period of twelve months from the date of approval of the financial statements. We believe that no further disclosures relating to the Charitable Company's ability to continue as a going concern need to be made in the financial statements.

FUNDS

- 24. There were no restricted funds during the year.
- 25. There were no designated funds at the year end.

Yours faithfully

Signed on behalf of the board of directors by

.....
K N Gallagher, Director

REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022
FOR
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

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**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2022**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENT AND PERFORMANCE

2022 was a positive year overall as we emerged from the challenges of the pandemic (which has very significantly depleted our reserves). 2022 was something of a 'turnaround' year overall. We undertook a number of things to begin to strengthen our finances - a new membership fee structure was introduced at the start of the year, the TCTC Children's Network remained very active and generated a small surplus from its events, but also a bigger shared surplus from the online conference with Glyndwr University. The TCTC R+D group also ran a successful online event generating surplus, and (supported by some supportive underwriting from key member organisations) ran and delivered a very successful 3 day face to face conference. This generated a healthy surplus for the final quarter of the year. Internally we have seen new board members join, extending both lived experience and international representation, there has been good progress on communications strategy preparations and we have been active in 2022 in maintaining visibility, especially in the children's sector landscape which is relevant to approximately 50% of our membership. As we began to improve the finances, we took the necessary decision to invest £5k to create a new website to give a better experience for members but more importantly to ensure functionality for membership and event sales.

FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2022 amounted to £3,220 (2021 - £3,557).

FUTURE PLANS

2023 will be a continued consolidation of the work in 2022 and the key objective is to strengthen reserves over the next two years to a position where we hold one years running costs in reserve. We are creating a calendar of events (mainly online) to boost income, we will be repeating our annual face to face event at its new more cost effective venue and there will be some targeted membership recruitment. The preparation work on communications from 2022 will be rolled out to help with visibility, and event and membership recruitment. We will also explore some modest and targeted marketing activity - again to promote income generating activities. We will maintain our Journal - but there will be a planned change of Editor and we will seek to renegotiate the contract with the publisher, including some discussion about effective use of online access (a key member benefit). We are also appointing a new Treasurer.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2022**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary. One of the trustees owns a company which provides administration services to the charity and one of the trustees provides oversight to the administration service.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

2 (A) Parkyn Road
NOTTINGHAM
NG5 6BG

Trustees

P D Clarke
K N Gallagher
M Staines
C Nicholson (appointed 20.9.22)
S J Paget de le Fosse
P V Cockersell
J A Dilallo
N Khawani-Connett (appointed 30.9.22)
B I Thibaut (appointed 30.9.22)
M Clutton (appointed 7.10.22) (resigned 7.2.23)

Company Secretary

P D Clarke

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2022**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on and signed on its behalf by:

.....
K N Gallagher - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Pascall FCA
McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

Date:

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2022**

	Notes	2022 Unrestricted fund £	2021 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		930	1,547
Charitable activities			
Therapeutic communities		64,125	26,464
Investment income	3	11	-
Total		<u>65,066</u>	<u>28,011</u>
 EXPENDITURE ON			
Charitable activities			
Therapeutic communities		<u>65,403</u>	<u>34,714</u>
NET INCOME/(EXPENDITURE)		(337)	(6,703)
 RECONCILIATION OF FUNDS			
Total funds brought forward		3,557	10,260
TOTAL FUNDS CARRIED FORWARD		<u><u>3,220</u></u>	<u><u>3,557</u></u>

The notes form part of these financial statements

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**BALANCE SHEET
31 DECEMBER 2022**

	Notes	2022 Total funds £	2021 Total funds £
CURRENT ASSETS			
Debtors	5	10,486	2,803
Cash at bank		2,363	7,393
		12,849	10,196
CREDITORS			
Amounts falling due within one year	6	(9,629)	(6,639)
		3,220	3,557
NET CURRENT ASSETS			
		3,220	3,557
TOTAL ASSETS LESS CURRENT LIABILITIES			
		3,220	3,557
NET ASSETS			
		3,220	3,557
FUNDS			
Unrestricted funds	7	3,220	3,557
TOTAL FUNDS			
		3,220	3,557

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:

.....
K N Gallagher - Trustee

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable.

Members subscriptions are recognised when received.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2022**

3. INVESTMENT INCOME

	2022	2021
	£	£
Deposit account interest	11	-
	<u>11</u>	<u>-</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2022 nor for the year ended 31 December 2021.

Trustees' expenses

During the year one trustee received expenses amounting to £NIL (2021 - £13).

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Sundry debtors	10,486	2,803
	<u>10,486</u>	<u>2,803</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade creditors	7,843	3,371
Social security and other taxes	466	466
Accrued expenses	1,320	2,802
	<u>9,629</u>	<u>6,639</u>

7. MOVEMENT IN FUNDS

	At 1.1.22	Net movement in funds	At 31.12.22
	£	£	£
Unrestricted funds			
General fund	3,557	(337)	3,220
	<u>3,557</u>	<u>(337)</u>	<u>3,220</u>
TOTAL FUNDS	<u>3,557</u>	<u>(337)</u>	<u>3,220</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	65,066	(65,403)	(337)
	<u>65,066</u>	<u>(65,403)</u>	<u>(337)</u>
TOTAL FUNDS	<u>65,066</u>	<u>(65,403)</u>	<u>(337)</u>

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2022**

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.21 £	Net movement in funds £	At 31.12.21 £
Unrestricted funds			
General fund	10,260	(6,703)	3,557
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>10,260</u>	<u>(6,703)</u>	<u>3,557</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	28,011	(34,714)	(6,703)
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>28,011</u>	<u>(34,714)</u>	<u>(6,703)</u>

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £6,550 (2021 - £2,121) by the charitable company for membership subscriptions, training and conference attendance and at the year end £1,265 (2021 - £72) was outstanding.

During the year companies related to the directors invoiced the charitable company £144 (2021 - £402) for administrative expenses and at the year end £NIL (2021 - £144) was outstanding.

Donations totalling £NIL (2021 - £78) were received from the directors.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2022**

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	930	1,547
Investment income		
Deposit account interest	11	-
Charitable activities		
Annual conferences	35,944	1,498
Membership subscriptions	24,647	17,573
Group meetings and training	3,055	4,848
Individual journal sales and royalties	479	1,906
Other income	-	639
	64,125	26,464
Total incoming resources	65,066	28,011
EXPENDITURE		
Charitable activities		
Conference costs	23,165	727
Group meetings and training costs	1,110	835
Cost of journals	11,385	11,104
Bad debts	-	532
	35,660	13,198
Support costs		
Governance costs		
Administration and book-keeping	21,508	18,022
Telephone, postage, stationery and advertising	1,111	447
Sundry expenses	13	163
Independent examiner's fee	1,188	1,438
Bank and credit card charges	839	667
Website design and maintenance	5,084	779
	29,743	21,516
Total resources expended	65,403	34,714
Net expenditure	(337)	(6,703)

This page does not form part of the statutory financial statements

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

England & Wales - Charity number 1143955

Accounts

REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021
FOR
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

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Detailed Statement of Financial Activities	10

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENT AND PERFORMANCE

2021 has been a challenging year as we have continued to try to emerge from the pandemic. Our finances have been significantly affected and modest reserves are almost depleted. This is against a backdrop of our sector wanting to remain in contact and wanting to engage in online activities which we are beginning to commercialise. We secured new administration services during the year and the handover has been a further distraction, although mostly managed - the outward facing service has been maintained. This has highlighted a further complication with our website - the platform/technology was very out of date, and this itself was making the site hard to use for income generation and somewhat off-putting for membership. This has been addressed with the decision to relaunch the website in 2022. We saw a change in Chair, together with the recruitment of new and a more diverse set of trustee directors. We ended the year with a survival strategy to reorientate our work making more use of online training events to generate income, more consistent branding and messaging to help with outward face and a reinvigorated Board with some new energy.

FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2021 amounted to £3,557 (2020 - £10,260).

FUTURE PLANS

2022 will be/ has been about financial survival and this has been achieved. The new website is now live and the future plans are to have regular content for member recruitment and engagement. There has been good presence in trade media and conferences for the children's sector with good traction - there will be more of this. The new Adult Mental Health Group has commenced online in 2022 and there are plans to develop this along the lines of the successful children's sector group. Better and more consistent use of social media will form a part of this. We have also decided to run an in person conference, specifically to generate a surplus - sales have been strong and a good surplus is anticipated. Further financial growth from events to create healthier reserves will continue to be a primary aim.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary. One of the trustees owns a company which provides administration services to the charity and one of the trustees provides oversight to the administration service.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

2 (A) Parkyn Road
NOTTINGHAM
NG5 6BG

Trustees

P D Clarke
K N Gallagher
V Gavin (resigned 10.12.21)
R S Hudson (resigned 10.12.21)
M Staines
C Nicholson (resigned 10.12.21) (appointed 20.9.22)
S J Paget de le Fosse
J Diamond (resigned 10.12.21)
P V Cockersell
J Nessa (resigned 10.12.21)
J A Dilallo
N Khawani-Connett (appointed 30.9.22)
B I Thibaut (appointed 30.9.22)

Company Secretary

P D Clarke

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on and signed on its behalf by:

.....
K N Gallagher - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Pascall FCA
McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

Date:

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 Unrestricted fund £	2020 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		1,547	1,153
Charitable activities			
Therapeutic communities		26,464	23,098
Investment income	3	-	2
Total		<u>28,011</u>	<u>24,253</u>
EXPENDITURE ON			
Charitable activities			
Therapeutic communities		34,714	30,721
NET INCOME/(EXPENDITURE)		(6,703)	(6,468)
RECONCILIATION OF FUNDS			
Total funds brought forward		10,260	16,728
TOTAL FUNDS CARRIED FORWARD		<u>3,557</u>	<u>10,260</u>

The notes form part of these financial statements

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

BALANCE SHEET
31 DECEMBER 2021

	Notes	2021 Total funds £	2020 Total funds £
CURRENT ASSETS			
Debtors	5	2,803	7,136
Cash at bank		<u>7,393</u>	<u>20,425</u>
		10,196	27,561
CREDITORS			
Amounts falling due within one year	6	(6,639)	(17,301)
NET CURRENT ASSETS		<u>3,557</u>	<u>10,260</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		3,557	10,260
NET ASSETS		<u>3,557</u>	<u>10,260</u>
FUNDS			
Unrestricted funds	7	<u>3,557</u>	<u>10,260</u>
TOTAL FUNDS		<u>3,557</u>	<u>10,260</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:

.....
K N Gallagher - Trustee

The notes form part of these financial statements

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable.

Members subscriptions are recognised when received.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

3. INVESTMENT INCOME

	2021	2020
	£	£
Deposit account interest	-	<u>2</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2021 nor for the year ended 31 December 2020.

Trustees' expenses

During the year one trustee received expenses amounting to £13 (2020 - NIL).

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Sundry debtors	<u>2,803</u>	<u>7,136</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade creditors	3,371	7,882
Social security and other taxes	466	7,235
Accrued expenses	<u>2,802</u>	<u>2,184</u>
	<u>6,639</u>	<u>17,301</u>

7. MOVEMENT IN FUNDS

	At 1.1.21	Net movement in funds	At 31.12.21
	£	£	£
Unrestricted funds			
General fund	10,260	(6,703)	3,557
	<u>10,260</u>	<u>(6,703)</u>	<u>3,557</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	28,011	(34,714)	(6,703)
	<u>28,011</u>	<u>(34,714)</u>	<u>(6,703)</u>

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.20 £	Net movement in funds £	At 31.12.20 £
Unrestricted funds			
General fund	16,728	(6,468)	10,260
TOTAL FUNDS	<u>16,728</u>	<u>(6,468)</u>	<u>10,260</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	24,253	(30,721)	(6,468)
TOTAL FUNDS	<u>24,253</u>	<u>(30,721)</u>	<u>(6,468)</u>

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £2,121 (2020 - £1,114) by the charitable company for membership subscriptions, training and conference attendance and at the year end £72 (2020 - £NIL) was outstanding.

During the year companies related to the directors invoiced the charitable company £402 (2020 - NIL) for administrative expenses and at the year end £144 (2020 - NIL) was outstanding.

Donations totalling £78 (2020 - £55) were received from the directors.

THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,547	1,153
Investment income		
Deposit account interest	-	2
Charitable activities		
Annual conferences	1,498	1,600
Membership subscriptions	17,573	17,875
Group meetings and training	4,848	1,500
Individual journal sales and royalties	1,906	1,724
Other income	<u>639</u>	<u>399</u>
	<u>26,464</u>	<u>23,098</u>
Total incoming resources	28,011	24,253
EXPENDITURE		
Charitable activities		
Conference costs	727	550
Group meetings and training costs	835	899
Cost of journals	11,104	10,510
Bad debts	<u>532</u>	-
	13,198	11,959
Support costs		
Governance costs		
Administration and book-keeping	18,022	15,362
Telephone, postage, stationery and advertising	447	265
Sundry expenses	163	96
Independent examiner's fee	1,438	1,374
Bank and credit card charges	667	628
Website maintenance	<u>779</u>	<u>1,037</u>
	<u>21,516</u>	<u>18,762</u>
Total resources expended	<u>34,714</u>	<u>30,721</u>
Net expenditure	<u>(6,703)</u>	<u>(6,468)</u>

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

England & Wales - Charity number 1143955

Accounts

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020
FOR
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

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**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENT AND PERFORMANCE

During 2020 TCTC adapted processes to provide our workshops and Annual Conference to members via virtual platforms. We also held a successful AGM and all our board meetings via a virtual platform. The charity delivered the popular children's and young people's sector workshops free of charge, maintaining a consistent forum for members within the sector to share their pandemic journey. The C and YP sector conference, usually held at Glyndwr University, was not held in 2020, however our International Autumn Conference had more delegates than ever before and the virtual platform enabled international presenters and members to participate in far greater numbers than previous years. The Autumn Conference was also free to members, however we did elicit some sponsorship for the event from members and one NHS trust.

FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2020 amounted to £10,260 (2019 - £16,728).

FUTURE PLANS

A key task for the TCTC board in 2021 was finding a new administrator with a good fit for the aims and objectives of our unique niche charity.

Following the Autumn Conference we planned a timetable of online workshops to appeal to all sectors of our membership and these were delivered across the Spring and Summer of 2021 generating a modest income. Topics included TC Core Competencies for staff and the delivery of philosophy in TCs. The board had been planning strategic work on communications and development task work groups before the pandemic and the plan for 2021 has been to build on this vision. The board has been cautious regarding reintroducing face to face conferences, wishing to avoid the financial risk to the charity of losing a booking fee. However, the plan is to hold a modified Glyndwr conference in Autumn 2021 and another one day online Autumn Lecture / Workshop, and looking further forwards to a face to face conference in Spring of 2022.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary. One of the trustees owns a company which provides administration services to the charity and one of the trustees provides oversight to the administration service.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

2 (A) Parkyn Road
NOTTINGHAM
NG5 6BG

Trustees

P D Clarke
K N Gallagher
V Gavin
R S Hudson
A J Knowles (resigned 16.6.20)
J F Wackett (resigned 16.6.20)
M Staines
C Nicholson
S J Paget de le Fosse
J Diamond
P V Cockersell
J Nessa
J A Dilallo (appointed 16.6.20)

Company Secretary

P D Clarke

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

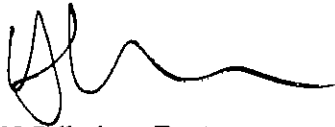
REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 24 December 2021 and signed on its behalf by:

A handwritten signature in black ink, appearing to be 'K N Gallagher', written in a cursive style.

K N Gallagher - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2020.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Ian Pascall FCA
McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

29 December 2021

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2020**

	Notes	Unrestricted fund £	Restricted funds £	2020 Total funds £	2019 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		1,153	-	1,153	181
Charitable activities					
Therapeutic communities		23,098	-	23,098	65,796
Investment income	3	<u>2</u>	<u>-</u>	<u>2</u>	<u>19</u>
Total		24,253	-	24,253	65,996
 EXPENDITURE ON					
Charitable activities					
Therapeutic communities		30,721	-	30,721	65,760
NET INCOME/(EXPENDITURE)		<u>(6,468)</u>	<u>-</u>	<u>(6,468)</u>	<u>236</u>
 RECONCILIATION OF FUNDS					
Total funds brought forward		16,728	-	16,728	16,492
TOTAL FUNDS CARRIED FORWARD		<u><u>10,260</u></u>	<u><u>-</u></u>	<u><u>10,260</u></u>	<u><u>16,728</u></u>

The notes form part of these financial statements

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**BALANCE SHEET
31 DECEMBER 2020**

	Notes	2020 £	2019 £
CURRENT ASSETS			
Debtors	5	7,136	5,932
Cash at bank		20,425	47,412
		<u>27,561</u>	<u>53,344</u>
CREDITORS			
Amounts falling due within one year	6	(17,301)	(36,616)
		<u>10,260</u>	<u>16,728</u>
NET CURRENT ASSETS			
		<u>10,260</u>	<u>16,728</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		<u>10,260</u>	<u>16,728</u>
NET ASSETS			
		<u>10,260</u>	<u>16,728</u>
FUNDS			
Unrestricted funds	8	10,260	16,728
		<u>10,260</u>	<u>16,728</u>
TOTAL FUNDS			
		<u>10,260</u>	<u>16,728</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 24 December 2021 and were signed on its behalf by:



K N Gallagher - Trustee

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable.

Members subscriptions are recognised when received.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2020**

3. INVESTMENT INCOME

	2020	2019
	£	£
Deposit account interest	2	19
	<u>2</u>	<u>19</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2020 nor for the year ended 31 December 2019.

Trustees' expenses

During the prior year one trustee received expenses amounting to £636. No such expenses were paid during the year ended 31 December 2020.

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	2019
	£	£
Sundry debtors	7,136	5,932
	<u>7,136</u>	<u>5,932</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	2019
	£	£
Trade creditors	7,882	31,678
Social security and other taxes	7,235	4,128
Accrued expenses	2,184	810
	<u>17,301</u>	<u>36,616</u>

7. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted fund	Restricted funds	2020 Total funds	2019 Total funds
	£	£	£	£
Current assets	27,561	-	27,561	53,344
Current liabilities	(17,301)	-	(17,301)	(36,616)
	<u>10,260</u>	<u>-</u>	<u>10,260</u>	<u>16,728</u>

8. MOVEMENT IN FUNDS

	At 1.1.20	Net movement in funds	At 31.12.20
	£	£	£
Unrestricted funds			
General fund	16,728	(6,468)	10,260
	<u>16,728</u>	<u>(6,468)</u>	<u>10,260</u>
TOTAL FUNDS			
	<u>16,728</u>	<u>(6,468)</u>	<u>10,260</u>

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2020**

8. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	24,253	(30,721)	(6,468)
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>24,253</u>	<u>(30,721)</u>	<u>(6,468)</u>

Comparatives for movement in funds

	At 1.1.19 £	Net movement in funds £	Transfers between funds £	At 31.12.19 £
Unrestricted funds				
General fund	15,492	236	1,000	16,728
Restricted funds				
Partnership with Polish Therapists	1,000	-	(1,000)	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>16,492</u>	<u>236</u>	<u>-</u>	<u>16,728</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	65,996	(65,760)	236
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>65,996</u>	<u>(65,760)</u>	<u>236</u>

Partnership with Polish Therapists: funds received for a training programme for Polish therapists working with young people, to give them an opportunity for training and experience with therapeutic communities in the UK.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2020**

9. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £1,114 (2019 - £4,589) by the charitable company for membership subscriptions, training and conference attendance and at the year end £NIL (2019 - £119) was outstanding.

Donations totalling £55 (2019 - £181) were received from the directors.

**THE CONSORTIUM FOR THERAPEUTIC
COMMUNITIES (TCTC)**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020 £	2019 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,153	181
Investment income		
Deposit account interest	2	19
Charitable activities		
Annual conferences	1,600	39,153
Membership subscriptions	17,875	18,696
Group meetings and training	1,500	5,773
Individual journal sales and royalties	1,724	1,745
Other income	399	429
	<hr/>	<hr/>
	23,098	65,796
	<hr/>	<hr/>
Total incoming resources	24,253	65,996
 EXPENDITURE		
Charitable activities		
Conference costs	550	32,665
Group meetings and training costs	899	4,080
Cost of journals	10,510	10,497
Membership development	-	340
	<hr/>	<hr/>
	11,959	47,582
 Support costs		
Governance costs		
Administration and book-keeping	15,362	14,591
Telephone, postage, stationery and advertising	265	991
Sundry expenses	96	305
Independent examiner's fee	1,374	810
Bank and credit card charges	628	1,117
Website maintenance	1,037	364
	<hr/>	<hr/>
	18,762	18,178
	<hr/>	<hr/>
Total resources expended	30,721	65,760
	<hr/>	<hr/>
Net (expenditure)/income	<u>(6,468)</u>	<u>236</u>

This page does not form part of the statutory financial statements