

Trustees' Report and Financial Statements For Cheshire Community Foundation Limited

(A company limited by guarantee)

For the year ended 31 December 2023



CHESHIRE COMMUNITY FOUNDATION LIMITED

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Page
Reference and Administrative Details	1 to 2
Report of the Trustees	3
Report of the Independent Auditors	14 to 16
Statement of Financial Activities	17
Balance Sheet	18
Cash Flow Statement	19
Notes to the Cash Flow Statement	20
Notes to the Financial Statements	21 to 38
Detailed Statement of Financial Activities	39 to 40

CHESHIRE COMMUNITY FOUNDATION LIMITED

REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 DECEMBER 2023

The directors of the charitable company, Cheshire Community Foundation Limited (the Foundation), are its Trustees for the purposes of charity law and throughout this report are collectively referred to as the Trustees.

TRUSTEES	Jake Ankers Diane Brown (resigned 27.10.23) Andrew Butters (Treasurer) Sarah Callander Beckett D.L. Jeannie France-Hayhurst Sean Humphreys Terry Inns (Chair of Grants Panel) Nicola Owen Howard Platt D.L. (Chair) Zoe Sheppard D.L. (appointed 1.1.24) David Wootton D.L. CBE (appointed 27.1.23)
PRESIDENT	Lady Alexis Redmond MBE (H M Lord Lieutenant of Cheshire)
EXECUTIVES	Zoe Sheppard D.L. Chief Executive Officer (Resigned 31.12.23) Melanie Sproston Chief Executive Officer (Appointed 1.2.24) Margaret Cheshire Chief Operations Officer
COMPANY SECRETARY	Charles Agar
REGISTERED OFFICE	C/O The Challenge Academy Trust Bridewater High School Broomfields Road Warrington Cheshire WA4 3AE
REGISTERED COMPANY NUMBER	07731278 (England and Wales)
REGISTERED CHARITY NUMBER	1143711
AUDITORS	Murray Smith LLP Chartered Accountants Statutory Auditors Darland House 44 Winnington Hill Northwich Cheshire CW8 1AU
BANKERS	Santander Bootle Merseyside L30 4GB

CHESHIRE COMMUNITY FOUNDATION LIMITED

**REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

SOLICITORS

Gorvins Solicitors
Dale House
Tiviot Dale
Stockport
SK1 1TA

INVESTMENT MANAGERS

CCLA
One Angel Lane
London
EC4 3AB

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

INTRODUCTION

Our vision is to make a tangible difference to the most disadvantaged in Cheshire and Warrington by providing high quality grants to support the most effective charities and community organisations. We are hugely grateful to all those who support CCF for their generosity and hope that they are proud of the difference they have made. Our positive relationships with donors, funding partners, statutory organisations, infrastructure organisations and local charities has enabled us to respond to local need with a range of grants programmes.

In 2023, we continued to develop our place-based approaches to reflect the diverse needs of the local areas we support and the team worked hard to grow donations and provide donors with up-to-date information on the areas of need locally. Although the economic context remained challenging, the team continues to be focussed on achieving sustainability, to ensure we are capable of making a longer-term impact.

In 2023, we continued to develop our place-based approaches to reflect the diverse needs of the local areas we support and the team worked hard to grow donations and provide donors with up-to-date information on the areas of need locally. Although the economic context remained challenging, the team continues to be focussed on achieving sustainability, to ensure we are capable of making a longer-term impact.

HIGHLIGHTS

We are delighted to have **raised £1,729,259** in new donations and been able to **award 220 grants, totalling £1,801,390**. Our loyal donors have continued their commitment to supporting local charities; it is a joy to work with them and share the impact made as result of their generosity.

In 2023, we managed a **wide range of grants programmes** on behalf of our donors and had the opportunity to support a wider variety of activity, from days out for disadvantaged children and families and interventions for ex-offenders, to transformational larger scale multi-year programmes addressing food poverty. We also managed two larger open grants programmes in 2023 to address local priority and place-based needs. These programmes targeted the geographic areas identified as significantly impacted by poverty and disadvantage in the Index of Multiple Deprivation and were supported by our place-based funders alongside other generous donors.

Our focus on a **place-based approach** has contributed to the growth of funds focused on specific geographies informed by our understanding of the needs in these places. These funds, supported by a range of donors, are increasingly helpful in underpinning our work in the most disadvantaged geographies. In 2023, with the support of a private donor, we invested in the development of a new place-based fund for Warrington. The support from local charities and donors has been very encouraging with grant-making for this fund due to start early 2024.

Our **Small Grants Programme**, which offers quicker access to grants of up to £2,500, in response a broad range of needs has continued to grow. We were encouraged by the willingness of donors to support these smaller grants to the value of £216,000 over 2023.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

CCF are delighted to **manage grants programmes on behalf of Cheshire based corporates**. We are grateful for our longstanding partnership with Bentley Motors which continues to develop year on year with their grant-making initiatives focussed on delivering clear outcomes for Crewe and the surrounding area. The significant donations from Encirc and the MBNA Foundation in 2023 to address specific local themes were much appreciated and grant-making on behalf of these organisations will continue in 2024.

We were thrilled in 2023 to agree a partnership with EMR Group to manage their charitable giving over the next three years. As an international recycling business, head quartered in Warrington, we are pleased to support them with local and national grants programmes that deliver social value, working with other Community Foundations to deliver this. Although Assura Plc moved their Head Office in 2023, our valued partnership with them continues to evolve with a range of targeted and innovative grant-making programmes regionally.

Our **Cheshire 100 Supporters Club** members, a growing network of individuals and corporates investing in the work CCF does locally, are much appreciated for the fantastic support they provide both financially and in kind.

We are grateful to all the stakeholders who support CCF in maintaining our knowledge of local areas, particularly our grant partners, Cheshire East, Cheshire West and Chester and Warrington Borough Councils, individuals with lived experience, the infrastructure organisations for the voluntary and community sector in Cheshire and Warrington and those who give up their time to contribute to our grants panels and impact groups.

WHAT CHESHIRE COMMUNITY FOUNDATION (CCF) DOES

Our specialist team connects people who want to give, with Cheshire and Warrington's most effective, grass-roots charities and not-for-profit organisations to help those most in need.

Our agreed long-term aims are:

- To improve mental health and wellbeing.
- To tackle poverty and disadvantage.
- To help to develop education, skills, and employment.
- To build stronger communities across Cheshire.

How we do it:

We aim to make giving to charity an enjoyable, uplifting experience, where our donors - individuals, families, corporates, the public sector, charitable trusts and foundations - can see how vulnerable lives are changed as a direct result of the donations they make. Investing wisely in charities is not as easy as it sounds. We are conscious that our donors do not have the time to manage incoming requests for support, pore over charity accounts and business plans, review budgets and project plans, check governance and make sure that the money awarded is spent as it was intended. We provide the opportunity to outsource the process of needs research and analysis, due diligence, payment, and project monitoring, whilst sharing the project impact, successes and stories of the people helped through the donations made.

We advise donors who want to focus their funds on priority areas of need in specific geographic areas, within the local community. Equally, if donors are clear on the issues they want to help tackle, we can connect them with effective projects.

As a community foundation, we recognise the need to support the voluntary sector respond to the "cost-of-living" challenges alongside longer-term strategic funding, to enable charities to thrive and achieve measurable and sustainable outcomes.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

FUNDRAISING

In line with our vision, we look to raise funds that enable donors to make a difference to the most disadvantaged people living in Cheshire and Warrington. This means both increasing donations to existing funds and engaging new donors, whether through donor-advised funds, place-based funds or Trustee-managed funds. These funds are supported by robust grant making processes and appropriate due diligence, to make sure every penny is well spent to make the biggest possible difference. We recognise the importance of taking a longer-term approach with strategic grant-making activity. To support our longer-term strategy, we aim to further grow our endowment funds for local grant-making in perpetuity.

In 2023, there was an increase in the value of donations from corporates, alongside repeat donations from donors; an encouraging sign of their engagement with the work we do and their understanding of the impact of their generous donations. Our Cheshire 100 Supporters Club network played a vital part in our work in 2023, to ensure we have sufficient unrestricted funds to meet our lean operational costs and to maintain our strong and sustainable financial position. We recognise that growing our endowment funds will be a priority to enable us to grow our funds for grant-making and continually ensure our organisation's sustainability to allow us to make an increasingly strategic contribution to our voluntary sector, in the many years to come.

GIVING OPTIONS

We are always grateful for all donations, of any value, which may be made to:

- existing endowment funds;
- new endowment funds (for larger funds focussed on a specific theme, or where donors are looking to provide longer-term support for the local community);
- donor-advised funds, which donors may establish from £10,000 upwards - enabling them to decide what they would like to support, in which geographic areas and over what duration. We provide regular reporting and liaise with our donors during our rounds of grant-making, to agree which projects they would like to support;
- a wide and diverse range of projects tackling multiple disadvantages across Cheshire and Warrington (for donations up to £10,000), such as our Small Grants Programme. Donors receive an annual report to advise how the money in that fund has been spent;
- a place-based fund, which provides a way for both individuals and companies to pool resources to make a bigger impact in places where they live or work. Funds are already established for Crewe, Cheshire West, Knutsford and Neston, with work in Warrington underway in 2023;
- a fund managed by our Trustees, who make the decisions about how the money should be used to create the greatest impact;
- donations to core costs are always welcome as they help to support our dedicated team so we can provide more effective giving;
- regular donations to the Cheshire 100 Supporters Club, which contribute towards CCF's core costs.

WORKING TOWARDS SUSTAINABILITY

We continue to benefit from many generous supporters who make significant contributions to the running of CCF:

- Our CEO has worked for the past 8 years on a pro bono basis.
- Our Trustees have provided pro bono financial advice and consultancy.
- Our growing Cheshire 100 Supporters Club membership, where members continue to donate annually to support CCF's running costs.
- A number of generous donors who choose to make an additional donation (in addition to their fee contribution) including but not limited to; EMR Group, Howard and Wendy Platt, The Holroyd Foundation, the Sheppard Family and Julia and Hans Rausing Trust
- EMR Group has donated computers, IT services and much appreciated advice and guidance on IT and security related issues.
- Our valued sponsors who have covered the full cost of all the events that have taken place during the year.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

- A number of local businesses provide us with free access to meeting and events space, pro bono consultancy and advice, referrals to companies and individuals who are keen to work with us etc.
- Our Company Secretary has provided pro bono legal advice and consultancy.

In the long term, as donation levels increase, we are working towards full financial sustainability but the support above and the generosity of our Cheshire 100 club ensures that we can minimise our costs for grant-making services, including due diligence and assessment (with a minimum of 88% of donations going directly to local charities and groups).

GRANT-MAKING

In 2023 we were proud to have made **grant awards of £1,801,390** supporting a huge range of projects and organisations – from those supporting people experiencing the complex and inter-related impacts of poverty and financial disadvantage, exacerbated by the rising cost of living; to those helping to reduce isolation and providing ways to improve mental health; to supporting people to build new futures after being in the criminal justice system; to helping people back into learning, training and employment; and to offering a safety net for people dealing with the pressures of caring responsibilities, disability and crime.

We want Cheshire and Warrington to be a place where, regardless of where they live:

- People can feel fulfilled and reach their full potential.
- People can achieve economic, social, mental, and physical wellbeing.
- Inequalities in life expectancy, health and employment opportunity are reduced.
- People share a strong sense of community.
- Voluntary and community-based activity can thrive and flourish.

To achieve this, we ensure that we strive to:

- Understand the needs and aspirations of people in Cheshire, recognising that ‘disadvantage’ can take many forms.
- Work in partnership with our local community partners and leaders including local councils, emergency services, schools, colleges to ensure we avoid duplication and ensure we achieve more together by pooling our resources.
- Develop community investment programmes that are responsive and flexible, to take account of changing and emerging needs.
- Be responsive to the wishes of fund holders and donors.
- Ensure that our investment makes a significant, measurable difference to people’s lives.

GRANT-MAKING PARTNERSHIPS

We share full details of our grant making via the public search portal 360Giving/GrantNav and maintain strong relationships with other local foundations and funders to avoid duplication or overlap and to maximise the impact of local funds and matching initiatives. We also encourage charitable partners to collaborate where appropriate.

We are pleased to have continued to develop our relationship with the three local authorities in Cheshire East, Cheshire West and Chester and Warrington. This has enabled us to understand the support available from the local authorities and governmental resources and ensure that funds from donors are used most effectively to address need, optimising the limited resources available overall.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

OVERVIEW OF GRANTS DISTRIBUTION

We awarded 220 grants, totalling £1,801,390, supporting more than 143,800 beneficiaries (2022: 126,500 beneficiaries).

Grants Awarded by Key Programmes - Values	Amount Awarded	Percentage of Total
Fund it Forward 2023	£339,876	19
Assura Growth and Impact, and targeted place-based	£241,154	13
Cheshire and Warrington Small Grants	£216,317	12
Proactive Donor programmes including Best Days and Unlocking Brighter Futures	£214,841	12
Building Brighter Futures Programme – EMR Group	£214,000	12
Bentley Advancing Life Chances and Crisis Fund	£181,062	10
Donor Directed Funds	£142,169	8
Warrington and Knutsford Place Based Funds	£133,899	7
Cheshire East Food Coordinator Provider Programme (in partnership with Cheshire East Council)	£90,000	5
Other – including High Sheriff's Fund	£28,072	2
TOTAL	£1,801,390	100%

Grants awarded by local authority area:



**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

In 2023, our grant making team continued to work strategically on a Cheshire and Warrington-wide basis, to reduce the impact of disadvantage, acknowledging that change takes time and requires resource committed over many years. We recognise the importance of multi-year funding which allows voluntary and community frontline sector (VCFS) organisations to take a longer-term view, embed work more effectively and plan for their sustainable future, and are gradually expanding this aspect of our work, alongside smaller, shorter-term grant making to support responsive grassroots projects. Our aim is to address the imbalance of funding distribution across the three local authorities we support in line with population size, which will come from growing the place-based funds supported by multiple donors in these respective local areas e.g. Warrington.

We continue to monitor local need to ensure that our grant-making can be effectively targeted, and to make links across sectors, working proactively to bring about change. This has included a more structured approach to monitoring the overall impacts of specific programmes so that we can fully demonstrate the difference that funding has made.

We have also been working closely with community leaders to develop an effective approach to increasing our impact locally and have supported colleagues developing plans for the new approach in Warrington with local intelligence and active consultation work. In general, we continue to develop and strengthen on-going relationships with voluntary and community organisations, and with cross-sector partners, working strategically to address significant challenge. We have been pleased to work in partnership with Cheshire East Council to ensure a joined-up approach to emergency and affordable food provision, inspired by the successful partnership and matched funding approach with CCF and Warrington Borough Council which has been transformational.

Our thanks go to Warrington Voluntary Action, Cheshire West Voluntary Action, Cheshire East CVS who have helped raise awareness of our funds and grant making and have participated on our Grants Panels.

To ensure that we continued to fulfil our objectives and maximise public benefit, all applicant groups are required to show that they have charitable objects (whilst they do not need to be registered charities, they do need to be not-for-profit organisations). Each grant application is rigorously assessed against standard criteria including evidence of need, community use and involvement, governance, finances, and organisational ability to manage, together with the ability to achieve powerful and measurable outcomes. Each applicant group provided a detailed application, its constitution, accounts, child protection and vulnerable adults policies as applicable. We ensure that what we ask of applicants is proportionate and we are committed to working in line with the Institute of Voluntary Action Research (IVAR) principles for open and trusting grant-making.

Work on behalf of our corporate donors continued to flourish in 2023. The second year of our Advancing Life Chances programme delivered for Bentley Motors, targeting specific needs in the Crewe area, distributed over £170,000 including continuation funding for three strong projects from the previous year. Our partnership with Assura Plc delivered its fourth year of grant-making both locally and nationally, accounting for the majority of grants awarded outside of Cheshire and Warrington Local Authorities. We also designed and delivered a new programme focusing on young people for EMR, in four different geographic areas, including Cheshire and Warrington, working closely with Community Foundations in targeted areas.

Corporate donors and partnerships continued to play a vital part in more strategic grant making via our place-based group funds and supporting programmes including Fund it Forward.

REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

FINANCIAL REVIEW

We received new donations of £1,729,272 in the year (2022: £1,663,025) of which £1,540,032 was donated for grant making. We received investment income from endowments of £245,988 (2022: £233,037). There were no valuation gains above inflation to be encashed in 2023 (2022: £21,300). During the year we paid out grant funding of £1,729,258 (2022: £1,499,976). This excludes two grants totalling £80,000 awarded in 2023 (thus grant awards of c£1.8m) but not committed to their respective grantees until after year end. However, our grants expenditure includes c£12,000 from 2022 awards only confirmed as donor funded in 2023.

We held endowment funds of £6.966 million on 31st December 2023 (2022: £5.938 million).

We held restricted funds of £2.521 million on 31st December 2023 (2022: £2.925 million).

The Charity's core fund increased slightly during the year and stands at a sum of £338,070. The Trustees are comfortable with this level even though it is c. 90% the one year's core costs - a reserve equal to 12 months of core costs is the ideal as stated in our Reserves Policy.

INVESTMENT POLICY

The Board has a Finance, Risk, Operations and Grants Committee consisting of five Trustees, external advisers and was attended by the Chief Operations Officer. This committee oversees the management of funds to ensure an appropriate investment policy regarding risk and the need to balance capital and income return.

Our endowment monies were invested by CCLA in their Ethical Investment Fund. In 2023 the COIF Charities Ethical Investment Fund delivered a total return of 13.2%. This matched the benchmark comparator, in a year in which the final quarter staged a significant market rally. The relative performance against benchmark supported the asset allocation and stock selection. This total return comprised an income yield of 2.8% bolstered by portfolio value gains of 10.4%. The first months of 2024 have seen the market rally continuing. These investments are held for the long term and whilst the position will be kept under review, we do not currently foresee any policy change in this regard.

The Foundation seeks to support its work with the returns generated from an investment portfolio. Inevitably the portfolio is exposed to a number of potential risks, these include:

- **Risk of permanent loss:** The portfolio may be invested in assets which fail, leading to a permanent and substantial loss of the sum invested.
- **Market fluctuations:** The value of investments may fall or rise over time. Sales at depressed valuations could result in a loss of sums invested. Fluctuations can occur in the broad investment market, in sectors or in individual securities.
- **Income risk:** Income from the portfolio might decline. This could be the result of a general or broadly-based decline in income payments or as a result of lower payments from an individual asset or group of assets.
- **Interest rate risk:** Changes in prevailing interest rates or in expectations for future interest rates could affect the value of assets held. Fixed interest investments may be particularly exposed to this risk. If interest rates are expected to rise faster or further than previously, then fixed interest investments may fall in value. Conversely, if interest rates reduce more than expected, fixed interest investments may rise.
- **Currency or foreign exchange risk:** Investment in overseas investment markets may result in exposure to foreign currencies. Changes in exchange rates may have an effect on the value of the assets as reported in sterling.
- **Liquidity risk:** The portfolio may invest in assets where liquidity, the ability to buy and sell, deteriorates making it difficult to liquidate the position should that be desired.
- **Inflation risk:** The real value of the assets will be affected by the rate of inflation.
- **Costs and charges:** Costs and charges can erode value when not matched by commensurate investment returns over time, or if in excess of benchmarked comparators.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

In order to mitigate these risks, we regularly review investments and have an agreed investment policy. Some of our endowment funds are required to be held with CCLA, based on the match-funding previously provided by the government. For other endowments, an investment management review is completed at least every 3 years. Holdings are diversified by asset type, geographic location, sector, and individual security. In light of the continuing investment uncertainty, we have worked with CCLA and are maintaining portfolios in line with their recommendations.

The Trustees will keep our investment policy under review as further endowment monies are raised.

Funds derived from revenue donations for grant-making and core costs are retained in bank accounts, term deposits, and the COIF Charities Deposit Fund unless otherwise agreed by donors. In placing deposits, we seek to optimise interest returns as far as possible within an overriding objective of ensuring their safety.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Cheshire Community Foundation Limited is a company limited by guarantee, company number 07731278 and a registered charity, registration number 1143711. The Trustees of the charity and its principal advisers are listed on page 1.

The Foundation is governed by its Memorandum and Articles of Association. The Articles of Association set out the powers of the Board of Trustees; there are currently ten Trustees. Our current Trustees are also the Members of the CCF.

The objects of the Charity, as set out in the Memorandum and Articles of Association, are:

- The promotion of any charitable purposes for benefit of the community in the County of Cheshire.
- Other exclusive charitable purposes in the United Kingdom and elsewhere which are, in the opinion of directors, beneficial to the community with a preference of those in the area of benefit.

The Board of Trustees of Cheshire Community Foundation Limited is responsible and accountable for strategic direction and collectively setting and monitoring the Foundation's impact against its vision, mission, and objectives. As guardians of the Foundation, all Trustees are equally responsible in law for the Board's actions and decisions.

As Directors of the company, all Trustees take legal and fiscal responsibility for the funds entrusted to them. The Trustees are responsible for ensuring that the Foundation is performing well and is delivering on the charitable objectives for which it was set up, in accordance with its Memorandum and Articles, as well as ensuring that goals outlined in its Business Plans are achieved. The full Board of Trustees meets quarterly. Between Board meetings business is conducted by sub-committees with delegated responsibility for operational oversight. The two sub-committees during the year ended 31st December 2023 were:

- Finance, Risk, Operations and Grants Committee; and
- Remuneration Committee.

The above committees have a Terms of Reference document which sets out the powers and authority delegated to them. These can be found in both the Trustee and Staff Handbook.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

The Finance, Risk, Operations and Grants Committee has been delegated responsibility for the Foundation's grant making function and consisted in 2023 of the Chief Operating Officer, Margaret Cheshire, our Chair, Howard Platt, Andrew Butters, Diane Brown (resigned October 2022), Terry Inns, Jake Ankers and Nicky Owen. The Finance, Risk, Operations and Grants Committee is jointly chaired by Andrew Butters and Terry Inns (Diane Brown until her resignation). The Committee approves recommendations made to it by the Foundation's Grant Panels and takes responsibility for the appropriate allocation of grant awards from the restricted funds under its management (both discretionary and donor advised). The Committee also has delegated powers to veto decisions made by the Grant Panels but only:

- Where it feels that the Panel's recommendations are in breach of some duty for which they, as Trustees of the Foundation, are responsible; or
- Where the Grants Committee is in possession of significant information relating to the application, to which the Grant Panel was not privy.

All grant applications are assessed at Grant Panel for evidence of need, community benefit and value for money.

The Committee has also been delegated responsibility for overseeing all audit, financial, investment, and risk management aspects of Cheshire Community Foundation Limited.

A Remuneration Committee meets once a year (at year end) to discuss staff remuneration and reward. This committee makes recommendations to the full Board of Trustees.

THE BOARD

The Board continues to review its skills, diversity, and expertise on an annual basis to ensure continued good governance and delivery of the Foundation's objectives and Business Plans. This skills audit and diversity overview provides a context for Trustee recruitment and Board planning. The three Trustees who joined in Autumn 2022 and early 2023 have now completed their induction and are making a valued contribution.

We acknowledged the significant commitment and contribution Diane Brown had made to CCF as she resigned from her role in Autumn 2023. Diane, as Chair of Grants activity, supported CCF very effectively in the growth of our grant-making activity over the past few years. Her focus and willingness to devote time to ensuring CCF delivered to a high standard, particularly during the Covid pandemic period, was invaluable and allowed CCF to respond efficiently and effectively.

All Trustees have an individual annual review meeting with the Chair of the Board. Trustees remain committed to their ongoing training and development. This includes learning from other Community Foundations, liaising with other Community Foundation Trustees, working with UK Community Foundations (UKCF), attending UKCF meetings and events, participating in internal training and development sessions and attending appropriate external training. The Chair of the Foundation, Howard Platt, has attended several UKCF Chairs meetings.

The Trustees confirm that they have again complied with the duty in the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission in determining the activities of Cheshire Community Foundation Limited.

Cheshire Community Foundation Limited is a Quality Accredited member of UKCF having successfully demonstrated how it met the standard in 2022.

RESERVES POLICY

The Board continues to maintain a level of unrestricted reserves appropriate to its commitments over the coming years. Although the Charity Commission guidance is to ensure a minimum of six months' running costs are held at any time, the Board's objective is to hold one years' running cost in unrestricted reserves. At £338,070, the unrestricted reserves as of 31st December 2023 represented not quite one year's core costs, but nevertheless were regarded by the Board as a satisfactory position in a challenging year with increasing pressures on costs. The reserves policy will be kept under review.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

RISK MANAGEMENT

The Board of Trustees recognises that it is responsible for risk management and for maintaining a sound system of internal control that supports the achievement of aims and objectives, whilst safeguarding the funds and assets for which it is responsible. The Board also accepts responsibility for ensuring that risks to which the Foundation is exposed are regularly reviewed and that appropriate steps are taken to mitigate any potential damage. A regular review of all risks takes place at Finance, Risk, Operations and Grants Committee meetings and a review of red-rated (high priority) risks takes place at quarterly Board Meetings.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

TRUSTEES' RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS

The trustees (who are also the directors of Cheshire Community Foundation Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**REPORT OF THE TRUSTEES (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

AUDITORS

The auditors, Murray Smith LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 23 May 2024 and signed on the board's behalf by:

.....
Howard Platt (Chair)

.....
Andrew Butters (Treasurer)

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
CHESHIRE COMMUNITY FOUNDATION LIMITED (REGISTERED NUMBER: 07731278)**

Opinion

We have audited the financial statements of Cheshire Community Foundation Limited (the 'charitable company') for the year ended 31 December 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
CHESHIRE COMMUNITY FOUNDATION LIMITED (REGISTERED NUMBER: 07731278)**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The audit procedures designed to identify irregularities included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Enquiry of company staff with responsibilities for compliance matters to identify any instances of non-compliance with laws and regulations;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
CHESHIRE COMMUNITY FOUNDATION LIMITED (REGISTERED NUMBER: 07731278)**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Benson (Senior Statutory Auditor)
for and on behalf of Murray Smith LLP
Chartered Accountants
Statutory Auditors
Darland House
44 Winnington Hill
Northwich
Cheshire
CW8 1AU

Date:

CHESHIRE COMMUNITY FOUNDATION LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Notes	Unrestricted fund £	Restricted funds £	Endowment funds £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM						
Donations and legacies	3	122,025	20,830	45,000	187,855	179,674
Charitable activities	6					
Charitable activities		1,385	1,540,032	-	1,541,417	1,501,036
Other trading activities	4	500	-	-	500	-
Investment income	5	46,230	5,382	245,988	297,600	248,577
Total		<u>170,140</u>	<u>1,566,244</u>	<u>290,988</u>	<u>2,027,372</u>	<u>1,929,287</u>
EXPENDITURE ON						
Raising funds	7	98,608	-	-	98,608	105,401
Charitable activities	8					
Charitable activities		274,259	1,731,073	-	2,005,332	1,695,945
Other		1,200	-	-	1,200	3,603
Total		<u>374,067</u>	<u>1,731,073</u>	<u>-</u>	<u>2,105,140</u>	<u>1,804,949</u>
Net gains/(losses) on investments		<u>-</u>	<u>116,580</u>	<u>602,636</u>	<u>719,216</u>	<u>(1,010,501)</u>
NET INCOME/(EXPENDITURE)		(203,927)	(48,249)	893,624	641,448	(886,163)
Transfers between funds	19	<u>221,963</u>	<u>(355,975)</u>	<u>134,012</u>	<u>-</u>	<u>-</u>
Net movement in funds		18,036	(404,224)	1,027,636	641,448	(886,163)
RECONCILIATION OF FUNDS						
Total funds brought forward		<u>320,034</u>	<u>2,925,191</u>	<u>5,938,141</u>	<u>9,183,366</u>	<u>10,069,529</u>
TOTAL FUNDS CARRIED FORWARD		<u>338,070</u>	<u>2,520,967</u>	<u>6,965,777</u>	<u>9,824,814</u>	<u>9,183,366</u>

The notes form part of these financial statements

BALANCE SHEET
31 DECEMBER 2023

	Notes	Unrestricted fund £	Restricted funds £	Endowment funds £	2023 Total funds £	2022 Total funds £
FIXED ASSETS						
Tangible assets	15	2,196	-	-	2,196	-
Investments	16	-	1,303,513	6,965,777	8,269,290	7,125,074
		2,196	1,303,513	6,965,777	8,271,486	7,125,074
CURRENT ASSETS						
Debtors	17	12,464	-	-	12,464	9,785
Cash at bank		345,054	1,471,754	-	1,816,808	2,200,042
		357,518	1,471,754	-	1,829,272	2,209,827
CREDITORS						
Amounts falling due within one year	18	(21,644)	(254,300)	-	(275,944)	(151,535)
NET CURRENT ASSETS		335,874	1,217,454	-	1,553,328	2,058,292
TOTAL ASSETS LESS CURRENT LIABILITIES		338,070	2,520,967	6,965,777	9,824,814	9,183,366
NET ASSETS		338,070	2,520,967	6,965,777	9,824,814	9,183,366
FUNDS						
Unrestricted funds	19				338,070	320,034
Restricted funds					2,520,967	2,925,191
Endowment funds					6,965,777	5,938,141
TOTAL FUNDS					9,824,814	9,183,366

The financial statements were approved by the Board of Trustees and authorised for issue on 23 May 2024 and were signed on its behalf by:

.....
 Andrew Butters - Trustee

CHESHIRE COMMUNITY FOUNDATION LIMITED

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(253,537)</u>	<u>(80,703)</u>
Net cash used in operating activities		<u>(253,537)</u>	<u>(80,703)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(2,297)	-
Purchase of fixed asset investments		(425,000)	(28,103)
Sale of fixed asset investments		-	21,300
Interest received		51,612	15,540
Dividends received		<u>245,988</u>	<u>233,037</u>
Net cash (used in)/provided by investing activities		<u>(129,697)</u>	<u>241,774</u>
Change in cash and cash equivalents in the reporting period		(383,234)	161,071
Cash and cash equivalents at the beginning of the reporting period		<u>2,200,042</u>	<u>2,038,971</u>
Cash and cash equivalents at the end of the reporting period		<u><u>1,816,808</u></u>	<u><u>2,200,042</u></u>

The notes form part of these financial statements

**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2023**

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	641,448	(886,163)
Adjustments for:		
Depreciation charges	101	-
(Gain)/losses on investments	(719,216)	1,010,501
Interest received	(51,612)	(15,540)
Dividends received	(245,988)	(233,037)
(Increase)/decrease in debtors	(2,679)	639
Increase in creditors	<u>124,409</u>	<u>42,897</u>
Net cash used in operations	<u>(253,537)</u>	<u>(80,703)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.1.23 £	Cash flow £	At 31.12.23 £
Net cash			
Cash at bank	<u>2,200,042</u>	<u>(383,234)</u>	<u>1,816,808</u>
	<u>2,200,042</u>	<u>(383,234)</u>	<u>1,816,808</u>
Total	<u>2,200,042</u>	<u>(383,234)</u>	<u>1,816,808</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

1. CHARITY STATUS

The charity is a company limited by guarantee incorporated in England and Wales. The members of the company are the Trustees named on Page 1. In the event of the charity being wound up, the liability, in respect of the guarantee is limited to £1 per member of the charity. The charity number is 1143711.

The address of its registered office is:
C/o The Challenge Academy Trust at Bridgewater High School
Broomfields Road
Warrington
Cheshire
WA4 3AE

2. ACCOUNTING POLICIES

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)) and Companies Act 2006. Cheshire Community Foundation meets the definition of public entity under FRS 102.

Basis of preparation

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern, nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Income

All income is recognised in the Statement of Financial Activities once the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Save that Interest on bank deposits is accounted for when received.

Incoming resources are received in cash by way of grants and donations.

Grants receivable are accounted for in the period in which they are awarded and are allocated to the fund to which they relate.

Cash donations in support of the foundation's activities are included in full in the statement of financial activities on a receivable basis.

Investment returns are drawn in accordance with a total return policy and transferred to restricted funds for distribution, with an agreed proportion transferred to cover management and administration costs.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

2. ACCOUNTING POLICIES - continued

Expenditure

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities, they have been allocated on a basis consistent with the use of the resources.

Costs of raising funds includes the costs of brochures, advertising, fundraising and other promotional events designed to increase public awareness of the foundation, together with other costs directly attributable to fundraising activities.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognized as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year-end are noted as a commitment, but not accrued as expenditure.

Governance costs include those costs incurred in the governance of the Charity's assets and are associated with constitutional and statutory requirements.

Support costs include the central functions and have been allocated to activity cost categories on the basis of a direct charge wherever possible and in other cases, an estimate of time spent by category.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- 33% on cost
Fixtures and fittings	- 33% on cost
Computer equipment	- 50% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors which have been raised by the charity for particular purposes. The cost of raising and administering such funds is an agreed donation which is taken to the unrestricted funds through a transfer. All costs are charged against unrestricted funds.

The endowment fund is a restricted fund under the terms of the Trust deed and in the case of Community First endowments the funds must be held permanently. There are also expendable endowment funds, created by transfers from the endowment funds from excess gains over RPI. The endowment fund purpose is to ensure a suitable income stream to finance the ongoing activities of the charity. It is represented by a portfolio of investments, which is managed by investment managers who have been given discretionary powers to acquire and dispose of investments within the policy set by the Trustees.

Investment income, gains and losses are allocated to the appropriate fund.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

2. ACCOUNTING POLICIES - continued

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the period of the lease.

Investments

All investments are carried at their fair value. Holdings in common investment funds are stated at their mid-market price. The statement of financial activities includes the net gains and losses arising on revaluations and disposals throughout the year. Asset sales and purchases are recognised at the date of trade at cost. Investments are managed using the total investment return methodology.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of twelve months or less from the date of acquisition or opening of the deposit or similar account.

Financial instruments

The charity has financial assets of a kind that qualify as basic financial instrument. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

CHESHIRE COMMUNITY FOUNDATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

3. DONATIONS AND LEGACIES

	2023	2022
	£	£
Donations	<u>187,855</u>	<u>179,674</u>

4. OTHER TRADING ACTIVITIES

	2023	2022
	£	£
Fees	<u>500</u>	<u>-</u>

5. INVESTMENT INCOME

	2023	2022
	£	£
Other fixed asset investments	245,988	233,037
Deposit account interest	<u>51,612</u>	<u>15,540</u>
	<u>297,600</u>	<u>248,577</u>

6. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2023	2022
		£	£
Charitable activities	Charitable activities	<u>1,541,417</u>	<u>1,501,036</u>

7. RAISING FUNDS

Raising donations and legacies

	2023	2022
	£	£
Staff costs	66,832	71,654
Postage and stationery	56	83
Consultancy	20,475	26,075
Travel and meeting expenses	1,960	690
Marketing and publicity	4,025	5,723
Website and database developed IT	<u>5,260</u>	<u>1,176</u>
	<u>98,608</u>	<u>105,401</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

8. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Grant funding of activities (see note 9) £	Support costs (see note 10) £	Totals £
Charitable activities	<u>263,750</u>	<u>1,729,258</u>	<u>12,324</u>	<u>2,005,332</u>

	Basis of Allocation	2023 £	2022 £
Grants distributed	Direct	1,729,258	1,498,476
Awards to charities	Direct	1,850	1,500
Staff costs	Staff time	162,623	140,911
Travel and meeting expenses	Staff time	1,202	3,923
Subscriptions	Direct	5,164	4,161
Consultancy	Direct	31,354	21,497
Insurance	Staff time	1,293	1,023
Office costs	Direct	13,638	2,155
Telephones	Staff time	1,821	2,018
IT Maintenance	Staff time	721	424
Website and database	Direct	29,809	7,030
Stationary and postage	Usage	111	165
Research	Direct	5,600	-
Other community foundations	Direct	8,400	-
Sundries	Direct	63	286
Audit and accountancy	Direct	9,000	8,000
Bank charges	Direct	3,324	4,376
Depreciation	Direct	101	-
		<u>2,005,332</u>	<u>1,695,945</u>

9. GRANTS PAYABLE

	2023 £	2022 £
Charitable activities	<u>1,729,258</u>	<u>1,498,476</u>

10. SUPPORT COSTS

	Finance £	Governance costs £	Totals £
Charitable activities	<u>3,324</u>	<u>9,000</u>	<u>12,324</u>

11. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023 £	2022 £
Auditors' remuneration - audit fee	6,900	6,000
Auditors' remuneration - accounts preparation	2,100	2,100
Depreciation - owned assets	<u>101</u>	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

12. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2023 nor for the year ended 31 December 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2023 nor for the year ended 31 December 2022.

13. STAFF COSTS

	2023	2022
	£	£
Wages and salaries	207,644	194,713
Social security costs	11,453	9,935
Other pension costs	<u>10,358</u>	<u>7,917</u>
	<u>229,455</u>	<u>212,565</u>

Wages and salaries include a holiday pay accrual of £nil (2022: £nil).

Key management personnel of the charity are the Chief Executive in post during the year, the total remuneration costs for 2023 amounted to £nil (2022: £nil). Since March 2016 the Chief Executive has worked on a pro bono basis.

The average monthly number of employees during the year was as follows:

	2023	2022
Fundraising	3	3
Charitable and grant giving	5	3
Management	<u>2</u>	<u>2</u>
	<u>10</u>	<u>8</u>

These figures necessarily incorporate rounding relating to part time staff members
 No employees received emoluments in excess of £60,000.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

14. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Endowment funds £	Total funds £
INCOME AND ENDOWMENTS FROM				
Donations and legacies	71,812	97,862	10,000	179,674
Charitable activities				
Charitable activities	8,879	1,492,157	-	1,501,036
Investment income	<u>13,577</u>	<u>1,963</u>	<u>233,037</u>	<u>248,577</u>
Total	<u>94,268</u>	<u>1,591,982</u>	<u>243,037</u>	<u>1,929,287</u>
EXPENDITURE ON				
Raising funds	105,401	-	-	105,401
Charitable activities				
Charitable activities	195,969	1,499,976	-	1,695,945
Other	<u>3,603</u>	<u>-</u>	<u>-</u>	<u>3,603</u>
Total	<u>304,973</u>	<u>1,499,976</u>	<u>-</u>	<u>1,804,949</u>
Net gains/(losses) on investments	<u>-</u>	<u>(167,376)</u>	<u>(843,125)</u>	<u>(1,010,501)</u>
NET INCOME/(EXPENDITURE)	(210,705)	(75,370)	(600,088)	(886,163)
Transfers between funds	<u>171,401</u>	<u>82,936</u>	<u>(254,337)</u>	<u>-</u>
Net movement in funds	(39,304)	7,566	(854,425)	(886,163)
Total funds brought forward	359,338	2,917,625	6,792,566	10,069,529
TOTAL FUNDS CARRIED FORWARD	<u><u>320,034</u></u>	<u><u>2,925,191</u></u>	<u><u>5,938,141</u></u>	<u><u>9,183,366</u></u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

15. TANGIBLE FIXED ASSETS

	Short leasehold £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 January 2023	2,116	3,066	3,338	8,520
Additions	<u>-</u>	<u>2,297</u>	<u>-</u>	<u>2,297</u>
At 31 December 2023	<u>2,116</u>	<u>5,363</u>	<u>3,338</u>	<u>10,817</u>
DEPRECIATION				
At 1 January 2023	2,116	3,066	3,338	8,520
Charge for year	<u>-</u>	<u>101</u>	<u>-</u>	<u>101</u>
At 31 December 2023	<u>2,116</u>	<u>3,167</u>	<u>3,338</u>	<u>8,621</u>
NET BOOK VALUE				
At 31 December 2023	<u>-</u>	<u>2,196</u>	<u>-</u>	<u>2,196</u>
At 31 December 2022	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

16. FIXED ASSET INVESTMENTS

	2023 £	2022 £
Other	<u>8,269,290</u>	<u>7,125,074</u>

There were no investment assets outside the UK.

The investments are held to provide an investment return to the charity. All investments are held in common investment funds and are valued at the mid-market price.

Total return is applied to all expendable endowment fund investments.

Investments (neither listed nor unlisted) were as follows:

	2023 £	2022 £
At 1 January 2023	7,125,074	8,128,772
Additions	425,000	28,103
Disposals	-	(21,300)
Revaluations	<u>719,216</u>	<u>(1,010,501)</u>
At 31 December 2023	<u>8,269,290</u>	<u>7,125,074</u>

CHESHIRE COMMUNITY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

16. FIXED ASSET INVESTMENTS - continued

	Endowment	Unapplied total return Released to income	Total Endowment	Assura CIF	Total funds
	£	£	£	£	£
At 1 January 2023					
Gift Component of Endowment	4,420,848	-	4,420,848	-	4,420,848
Assura CIF	-	-	-	1,186,933	1,186,933
Unapplied total return	-	1,517,293	1,517,293	-	1,517,293
Total	4,420,848	1,517,293	5,938,141	1,186,933	7,125,074
Movements in the reporting period:					
Funds invested	-	-	-	-	-
Gift of expendable endowment	425,000	-	425,000	-	425,000
Dividends and Interest	-	245,988	245,988	37,287	283,275
Realised and Unrealised Gains	-	602,636	602,636	116,580	719,216
Total	425,000	848,624	1,273,624	153,867	1,427,491
Unapplied total return released to income	-	(245,988)	(245,988)	(37,287)	(283,275)
Net movements in reporting period	425,000	602,636	1,027,636	116,580	1,144,216
At 31 December 2023					
Gift Component of Endowment	4,845,848	-	4,845,848	-	4,845,848
Unapplied total return	-	2,119,929	2,119,929	-	2,119,929
Assura CIF	-	-	-	1,303,513	1,303,513
Total Funds	4,845,848	2,119,929	6,965,777	1,303,513	8,269,290

CHESHIRE COMMUNITY FOUNDATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

17. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Other debtors	3,070	5,416
Prepayments and accrued income	<u>9,394</u>	<u>4,369</u>
	<u>12,464</u>	<u>9,785</u>

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Social security and other taxes	5,204	2,871
Other creditors	2,064	15,848
Grants payable	254,300	132,816
Accruals and deferred income	<u>14,376</u>	<u>-</u>
	<u>275,944</u>	<u>151,535</u>

CHESHIRE COMMUNITY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS

	At 1.1.23 £	Net movement in funds £	Transfers between funds £	At 31.12.23 £
Unrestricted funds				
General fund	320,034	(203,927)	221,963	338,070
Restricted funds				
Warrington Community fund	180,096	(80,900)	28,793	127,989
Warrington Young People	29,855	(25,734)	7,229	11,350
Anonymous funds	88,800	(157,065)	285,230	216,965
Assura	1,495,460	82,973	(8,434)	1,569,999
End Food Poverty	(723)	-	723	-
Other funds	821,909	(23,824)	(562,493)	235,592
Bentley	147,685	8,938	(146,569)	10,054
Cheshire Food Coordinator	90,386	(30,000)	-	60,386
Cost of Living Appeal	71,723	(54,586)	1,947	19,084
Warrington Fund	-	33,501	(2,000)	31,501
EMR Fund	-	(14,000)	24,000	10,000
Encirc Fund	-	132,343	(3,401)	128,942
MBNA	-	80,105	19,000	99,105
	2,925,191	(48,249)	(355,975)	2,520,967
Endowment funds				
Community First funds	4,429,658	435,079	-	4,864,737
Warrington Young People	363,315	35,683	-	398,998
Other funds	333,414	351,111	126,033	810,558
Warrington Community	282,948	9,324	18,467	310,739
Anonymous fund	528,806	62,427	(10,488)	580,745
	5,938,141	893,624	134,012	6,965,777
TOTAL FUNDS	9,183,366	641,448	-	9,824,814

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General fund	170,140	(374,067)	-	(203,927)
Restricted funds				
Warrington Community fund	-	(80,900)	-	(80,900)
Warrington Young People	184	(25,918)	-	(25,734)
Anonymous funds	-	(157,065)	-	(157,065)
Assura	320,047	(353,654)	116,580	82,973
Other funds	556,223	(580,047)	-	(23,824)
Bentley	190,000	(181,062)	-	8,938
Cheshire Food Coordinator	-	(30,000)	-	(30,000)
Cost of Living Appeal	7,447	(62,033)	-	(54,586)
Warrington Fund	60,000	(26,499)	-	33,501
EMR Fund	200,000	(214,000)	-	(14,000)
Encirc Fund	132,343	-	-	132,343
MBNA	100,000	(19,895)	-	80,105
	1,566,244	(1,731,073)	116,580	(48,249)
Endowment funds				
Community First funds	145,980	-	289,099	435,079
Warrington Young People	11,973	-	23,710	35,683
Other funds	61,284	-	289,827	351,111
Warrington Community	9,324	-	-	9,324
Anonymous fund	62,427	-	-	62,427
	290,988	-	602,636	893,624
TOTAL FUNDS	2,027,372	(2,105,140)	719,216	641,448

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS - continued**Comparatives for movement in funds**

	At 1.1.22 £	Net movement in funds £	Transfers between funds £	At 31.12.22 £
Unrestricted funds				
General fund	359,338	(210,705)	171,401	320,034
Restricted funds				
Warrington Community fund	222,797	(42,701)	-	180,096
Warrington Young People	48,550	(18,695)	-	29,855
Anonymous funds	75,013	13,787	-	88,800
Assura	1,597,747	(102,287)	-	1,495,460
Cheshire & Warrington Covid	69,861	(69,861)	-	-
End Food Poverty	20,387	(21,110)	-	(723)
Other funds	806,079	15,830	-	821,909
Bentley	77,191	70,494	-	147,685
Cheshire Food Coordinator	-	90,386	-	90,386
Cost of Living Appeal	-	(11,213)	82,936	71,723
	2,917,625	(75,370)	82,936	2,925,191
Endowment funds				
Community First funds	5,166,124	(696,323)	(40,143)	4,429,658
Warrington Young People	414,853	11,902	(63,440)	363,315
Other funds	368,893	58,948	(94,427)	333,414
Warrington Community	265,070	8,432	9,446	282,948
Anonymous fund	577,626	16,953	(65,773)	528,806
	6,792,566	(600,088)	(254,337)	5,938,141
TOTAL FUNDS	10,069,529	(886,163)	-	9,183,366

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General fund	94,268	(304,973)	-	(210,705)
Restricted funds				
Warrington Community fund	240	(72,877)	29,936	(42,701)
Warrington Young People	-	(25,918)	7,223	(18,695)
Anonymous funds	-	(28,918)	42,705	13,787
Assura	282,668	(227,987)	(156,968)	(102,287)
Cheshire & Warrington Covid	775	(62,465)	(8,171)	(69,861)
End Food Poverty	416	(7,500)	(14,026)	(21,110)
Other funds	908,279	(885,805)	(6,644)	15,830
Bentley	281,000	(186,006)	(24,500)	70,494
Cheshire Food Coordinator	80,000	-	10,386	90,386
Cost of Living Appeal	38,604	(2,500)	(47,317)	(11,213)
	1,591,982	(1,499,976)	(167,376)	(75,370)
Endowment funds				
Community First funds	146,802	-	(843,125)	(696,323)
Warrington Young People	11,902	-	-	11,902
Other funds	58,948	-	-	58,948
Warrington Community	8,432	-	-	8,432
Anonymous fund	16,953	-	-	16,953
	243,037	-	(843,125)	(600,088)
TOTAL FUNDS	1,929,287	(1,804,949)	(1,010,501)	(886,163)

CHESHIRE COMMUNITY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.22 £	Net movement in funds £	Transfers between funds £	At 31.12.23 £
Unrestricted funds				
General fund	359,338	(414,632)	393,364	338,070
Restricted funds				
Warrington Community fund	222,797	(123,601)	28,793	127,989
Warrington Young People	48,550	(44,429)	7,229	11,350
Anonymous funds	75,013	(143,278)	285,230	216,965
Assura	1,597,747	(19,314)	(8,434)	1,569,999
Cheshire & Warrington Covid	69,861	(69,861)	-	-
End Food Poverty	20,387	(21,110)	723	-
Other funds	806,079	(7,994)	(562,493)	235,592
Bentley	77,191	79,432	(146,569)	10,054
Cheshire Food Coordinator	-	60,386	-	60,386
Cost of Living Appeal	-	(65,799)	84,883	19,084
Warrington Fund	-	33,501	(2,000)	31,501
EMR Fund	-	(14,000)	24,000	10,000
Encirc Fund	-	132,343	(3,401)	128,942
MBNA	-	80,105	19,000	99,105
	2,917,625	(123,619)	(273,039)	2,520,967
Endowment funds				
Community First funds	5,166,124	(261,244)	(40,143)	4,864,737
Warrington Young People	414,853	47,585	(63,440)	398,998
Other funds	368,893	410,059	31,606	810,558
Warrington Community	265,070	17,756	27,913	310,739
Anonymous fund	577,626	79,380	(76,261)	580,745
	6,792,566	293,536	(120,325)	6,965,777
TOTAL FUNDS	10,069,529	(244,715)	-	9,824,814

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General fund	264,408	(679,040)	-	(414,632)
Restricted funds				
Warrington Community fund	240	(153,777)	29,936	(123,601)
Warrington Young People	184	(51,836)	7,223	(44,429)
Anonymous funds	-	(185,983)	42,705	(143,278)
Assura	602,715	(581,641)	(40,388)	(19,314)
Cheshire & Warrington Covid	775	(62,465)	(8,171)	(69,861)
End Food Poverty	416	(7,500)	(14,026)	(21,110)
Other funds	1,464,502	(1,465,852)	(6,644)	(7,994)
Bentley	471,000	(367,068)	(24,500)	79,432
Cheshire Food Coordinator	80,000	(30,000)	10,386	60,386
Cost of Living Appeal	46,051	(64,533)	(47,317)	(65,799)
Warrington Fund	60,000	(26,499)	-	33,501
EMR Fund	200,000	(214,000)	-	(14,000)
Encirc Fund	132,343	-	-	132,343
MBNA	100,000	(19,895)	-	80,105
	3,158,226	(3,231,049)	(50,796)	(123,619)
Endowment funds				
Community First funds	292,782	-	(554,026)	(261,244)
Warrington Young People	23,875	-	23,710	47,585
Other funds	120,232	-	289,827	410,059
Warrington Community	17,756	-	-	17,756
Anonymous fund	79,380	-	-	79,380
	534,025	-	(240,489)	293,536
TOTAL FUNDS	3,956,659	(3,910,089)	(291,285)	(244,715)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023

19. MOVEMENT IN FUNDS - continued

Restricted Fund	Purpose
Warrington Community	Supporting projects which meet the needs of older people in Warrington
Warrington Young People	For under 25 years old young people in Warrington experiencing difficulties
Anonymous fund	Comprises 3 donor directed funds
Assura	Supporting health-improving work by charities and local groups in the communities
Cheshire & Warrington Covid and End Food Poverty	Relieving hardship to charities and communities in Cheshire & Warrington arising from the Covid emergency
Bentley	Addressing disadvantage in Crewe under its Advancing Life Chances initiative
Cheshire Food Coordinator	Support for disadvantaged families experiencing poverty in Cheshire west
Cost of Living Appeal	Appeal to support people in Cheshire & Warrington facing crisis and hardship due to the Cost of Living Crisis
Warrington	Unspecified causes in the borough
EMR	For improvement in lives of young people and families in Cheshire and Warrington and UK wide
Encirc	For environmentally themed projects in Cheshire
MBNA	Support for disadvantaged families experiencing poverty in Cheshire west
Endowment Fund	Purpose
Community First Funds	Various donor funds under 50% government match scheme promoted by UK Community Foundations to support charitable and community causes generally in Cheshire & Warrington
Warrington Young Peoples	For under 25 years old young people in Warrington experiencing difficulties
Warrington Community	Supporting projects which meet the needs of older people in Warrington
Anonymous	Donor directed fund

Transfers between funds

During the financial year, there were transfers to Endowment funds from Restricted funds of £134,012 net. (2022: transfers from Endowment funds to Restricted funds of £254,337 net). Of this:

- Investment income of £245,988 was transferred to restricted funds (2022: £233,037)
- Donations transferred into endowments of £380,000 (2022: £21,300)
- There were no transfers otherwise, as the only other movements to endowment funds were their unrealised gains in the year of £602,636 (2022: Loss £843,125)

Transfers from Restricted funds to Unrestricted funds totalling £221,963 (2022: £171,401) were made in respect of management fees agreed with donors.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2023**

20. CONTINGENT LIABILITIES

At the 31 December there were grants awarded of £nil (2022: £nil), where the conditions had not yet been met.

21. RELATED PARTY DISCLOSURES

Aggregated trustee donations to the foundation during the year totalled £17,500 (2022: £18,572).

Zoe Sheppard, Chief Executive, sacrificed salary for the financial year (2022: sacrificed salary for the financial year).

No trustee expenses were claimed in the period (2022: £nil).