

THE BLACK PRINCE TRUST

England & Wales · Charity number 1143375

Details

Status	Registered
Legal form	Charitable company
Company number	07563118
Registered	2011-08-15
Register	View on the Charity Commission register

Contact

Address	5 Beaufoy Walk Lambeth SE11 6AA
Phone	02078402904
Email	Kirk@blackprincetrust.org.uk
Website	www.blackprincetrust.org.uk

Activities

Objects: THE OBJECTS OF THE CHARITY ARE:1) TO PROMOTE PRIMARILY FOR THE BENEFIT OF THE INHABITANTS OF GREATER LONDON THE PROVISION OF FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION OR OTHER LEISURE TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITION OF LIFE OF SUCH PERSONS;2) TO DEVELOP THE CAPACITY AND SKILLS OF THE MEMBERS OF SOCIALLY AND ECONOMICALLY DISADVANTAGED COMMUNITIES, WITH A FOCUS ON INHABITANTS OF GREATER LONDON WHO ARE UNEMPLOYED, VULNERABLY HOUSED, ON LOW INCOMES AND/OR AT RISK OF SOCIAL EXCLUSION, SO THAT THEY ARE BETTER ABLE TO IDENTIFY, AND HELP MEET, THEIR NEEDS AND PARTICIPATE MORE FULLY IN SOCIETY;3)TO ADVANCE THE EDUCATION OF THE PUBLIC INCLUDING, WITHOUT LIMITATION, IN THE SUBJECTS OF HEALTH, ARTS, HORTICULTURE, DANCE, SPORTS AND PHYSICAL RECREATION, SPORTS COACHING AND LEADERSHIP AND FOR THE BENEFIT OF THE PUBLIC TO PROMOTE LEARNING AMONGST AND DEVELOP THE EMPLOYABILITY SKILLS OF PEOPLE WHO ARE UNEMPLOYED OR ON LOW INCOMES; 4) TO PROMOTE FOR THE BENEFIT OF THE PUBLIC URBAN REGENERATION IN THE AREA IN LAMBETH BOUNDED BY LAMBETH ROAD, KENNINGTON ROAD, KENNINGTON LANE AND THE RIVER THAMES, BY ALL OR ANY OF THE FOLLOWING MEANS:A)THE MAINTENANCE, IMPROVEMENT OR PROVISION OF PUBLIC AMENITIES; B) THE PROVISION OF RECREATIONAL FACILITIES FOR THE PUBLIC AT LARGE OR THOSE WHO BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, FINANCIAL HARDSHIP OR SOCIAL AND ECONOMIC CIRCUMSTANCES, HAVE NEED OF SUCH FACILITIES;C) THE ADVANCEMENT OF EDUCATION, TRAINING OR RETRAINING, PARTICULARLY AMONG UNEMPLOYED PEOPLE, AND PROVIDING UNEMPLOYED PEOPLE WITH WORK EXPERIENCE; ANDD) THE CREATION OF TRAINING AND EMPLOYMENT OPPORTUNITIES BY THE PROVISION OF WORKSPACE, BUILDINGS, AND/OR LAND FOR USE ON FAVOURABLE TERMS.

Activities: On 13/11/11 the Trust leased from Lambeth Council for a period of 125 years 2.5 acres of land and community sports facilities based at the Black Prince Community Hub, London SE11 6AA. The facilities include three football pitches, two multi sport pitches, a sports hall with two gyms, two basketball courts and an education room, as well as a community building housing third sector partners.

Classification

- **How:** Provides Buildings/facilities/open Space
- **What:** Education/training, Amateur Sport, Economic/community Development/employment, Recreation
- **Who:** Children/young People, Other Defined Groups

Geography

- **Area of benefit:** LOCAL
- Lambeth
- Southwark

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£878,767	£953,466	£2,276,215	12
2024-03-31	£832,060	£875,823	£2,350,914	11
2023-03-31	£810,333	£771,508	£2,394,677	9
2022-03-31	£711,599	£636,685	£1,295,872	6
2021-03-31	£541,603	£366,577	£1,220,958	3

Trustees

Name	Role	Appointed
Issa Issa	Chair	2024-06-28
CHRISTOPHER OLIVER		2020-02-24
Craig Alexander Woodhouse		2023-03-01
Iain MacFarlane MA, FRCO		2020-02-24
Kirk Harrison		2022-04-06
LEE MARTIN		2020-02-24
Lauren Rose Heria		2023-12-14
Lorraine Marie Harrison		2024-04-25
Louise Thomson		2023-03-01
Rafael Douglas Alleyne		2023-10-13

THE BLACK PRINCE TRUST

England & Wales - Charity number 1143375

Accounts

REGISTERED COMPANY NUMBER: 07563118 (England and Wales)
REGISTERED CHARITY NUMBER: 1143375 (England and Wales)

THE BLACK PRINCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

Cox Costello & Horne
Chartered Accountants and Tax Advisors
Batchworth Lock House
99 Church Street, Rickmansworth
WD3 1JJ

THE BLACK PRINCE TRUST

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FOR THE YEAR ENDED 31 MARCH 2025

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THE BLACK PRINCE TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

FOR THE YEAR ENDED 31 MARCH 2025

TRUSTEES	I G Macfarlane C P Oliver L Martin K Harrison R S A Mortier (resigned 28.6.24) L Thomson C A Woodhouse H A Aden (resigned 28.6.24) L M Harrison (appointed 25.4.24) R D Alleyne L R Heria I Issa (appointed 28.6.24)
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Each Trustee shall serve for a maximum term of nine years from the date of first appointment and must take a break from office and may not be reappointed until the anniversary of the commencement of his or her break from office.

COMPANY SECRETARY	Kerry Secretarial Services Limited
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REGISTERED OFFICE	5 Beaufoy Walk Off Black Prince Road Kennington London SE11 6AA
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REGISTERED COMPANY NUMBER	07563118 (England and Wales)
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REGISTERED CHARITY NUMBER	1143375 (England and Wales)
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INDEPENDENT EXAMINER	Cox Costello & Horne Chartered Accountants and Tax Advisors Batchworth Lock House 99 Church Street, Rickmansworth WD3 1JJ
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BANKER	Lloyds Bank Plc 2nd Floor 39 Threadneedle Street London EC2R 8AU
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WEBSITE	www.blackprincetrust.org.uk
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THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

The Trustees who are also Directors of the Charity for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 March 2025. The Trustees' report also represents the Directors' report as required by Company Law. The financial statements have been prepared in accordance with the accounting policy set out in the note to the financial statements. The financial statements comply with the Charity's governing document, the requirements of the Companies Act 2006 and the Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statement in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 31 January 2022) the Charity SORP (FRS 102)'.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Trust's principal objectives as set out in the Articles and Memorandum of Association are as follows:

- 1) To promote primarily for the benefit of the inhabitants of Greater London the provision of facilities in the interests of social welfare for recreation or other leisure time occupation with the object of improving the life of such persons;
- 2) To develop the capacity and skills of the members of socially and economically disadvantaged communities, with a focus on inhabitants of Greater London who are unemployed, vulnerably housed, on low incomes and/or at risk of social exclusion, so that they are better able to identify, and help meet, their needs and participate more fully in society;
- 3) To advance the education of the public including, without limitation, in the subjects of health, sports and physical recreation, sports coaching and leadership and for the benefit of the public to promote learning amongst and develop the employability skills of people who are unemployed or on low incomes;
- 4) To promote for the benefit of the public urban regeneration in the area in Lambeth bounded by Lambeth Road, Kennington Road, Kennington Lane and the River Thames, by all or any of the following means:
 - A) The maintenance, improvement or provision of public amenities;
 - B) The provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities;
 - C) The advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience; and
 - D) The creation of training and employment opportunities by the provision of workspace, buildings and or land for use on favourable terms.

Significant activities

Facilities

On 13th October 2011 the Trust completed a Head Lease with the London Borough of Lambeth (LBL) for a period of 125 years on around 2.2 acres of land and sports facilities at the former Lilian Baylis secondary school in Kennington, Lambeth, London SE11 6AA. The site is now known as The Black Prince Community Hub (the 'Hub'), 5 Beaufoy Walk, Lambeth, London SE11 6AA.

The sports facilities at the Black Prince Community Hub include a 7-a-side football pitch, two five-a-side football pitches, two multisport (netball/tennis courts/five-a-side football pitches), athletics facilities and the Sports Hall with two basketball courts (the Regal and Jordan Courts), a boxing gym/studio and a fitness gym. The facilities also include numerous changing facilities including disabled changing, and an outside exercise area / community garden. The Hub also has an administration building housing office space, meeting rooms, reception areas for tenants and a café. There is also a dedicated training and education room at the Hub ('The Space') which helps BPT and partners deliver interventions and host meetings for its partners and for other organisations hiring the space privately..

The Head Lease from LBL operates on the basis of a peppercorn rent but is subject to the Community Service Agreement which requires the delivery of community driven outputs agreed with LBL. All the facilities are let out to user groups and individuals with an agreed scale of charges for commercial use and for community use. Free to user community programmes are organised and funded by BPT and its community partners who operate at the Hub.

Social Outcomes

The Trust has designated 4 separate social outcome strands across which BPT and its partners at the Hub aim to deliver social impact:

1. Participation
2. Equality, Diversity and Inclusion
3. Health and Wellbeing
4. Education, Training and Lifelong Learning

The Trust subscribes to the market leading Measurement and Evaluation system (Upshot) to collate, monitor and evaluate the social outcomes delivered across the Hub.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

OBJECTIVES AND ACTIVITIES

Public benefit

The objectives and activities, and achievement and performance sections of this report set out the activities that the Trust undertakes for the public benefit.

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission in determining the activities undertaken by the Trust.

Access to activities or services are offered at highly discounted rates or free of charge in relation to community use, however the Trust charges commercial rates for private organisations to help cross subsidise the Trust's community activities.

A number of private benefits do necessarily arise from the activities of the Trust. In particular, the Trust finds it essential to employ and remunerate staff. Individual members of the Trust will benefit in the widest sense from the activities they undertake. Private benefits are purely incidental as they are a necessary by-product of carrying out the Trust's aims.

Grantmaking

The Trust is not a grantmaking Charity but may act as intermediary between grantmaking organisations and the individuals who benefit from the grants.

Volunteers

Volunteers help out at many of the Trust's activities. Many of the Trust's participants have continued to become volunteers at sessions, which in turn give them valuable experience. Trust volunteers make a vital contribution to the Trust, enabling the Trust to provide many more activities than the Trust could otherwise do. .

Achievement and performance

Charitable and fundraising activities

Concurrently to the Trust entering into the Head Lease with LBL the Trust also entered into a Community Service Agreement (CSA) with LBL outlining the social impacts the Trust would agree to deliver. The CSA outcomes are reported quarterly.

Trust receives no direct or indirect funding from Lambeth under the terms of the Head Lease (but can apply for grant funding related to programme delivery and have done successfully within the last financial year), and the Head Lease operates on the basis that the Trust and the operation of the Hub is self-funding via income generated from the Hub. This funding is intended to be primarily from office space and facility rental but also third-party funding in the form of grants and donations.

The Trust currently has a 25-year lease signed in January 2015 with Powerleague Fives Limited (PL) granting PL with the demise over the outside sports facilities, changing rooms and office/reception space at the Hub in return for a fixed rental payment.

The remainder of the Hub is managed by the Trust and a summary of the activities is as follows:

Administration Building

- Office space utilised by BPT staff
- Office space rented to 3 Pillars under a 12-month operational licence dated 01/06/24
- Office space rented to Share Community under a 3-year operational licence dated 09/05/23
- Desk space rented to Fight 4 Change under and operational license dated 01/07/23
- Café space also rented to Share Community to run as a Training Kitchen and Café for students with learning disabilities and autism. This is covered in a 3-year Concession Agreement signed on 29/06/23.

Sports Hall and adjacent outdoor spaces

- Two basketball courts (managed by the Trust)
- Boxing gym / studio with gym mezzanine level (managed by the Trust)
- Office space utilised by BPT staff with one desk rented to Fight 4 change under operational license dated
- Training and Development Room (managed by the Trust)
- Gym - operated by the Foundry Limited under a 5-year lease signed April 2022 running to 30th April 2027
- Container for food storage
- Male and female changing areas (communal)
- Disabled changing room / toilet (communal)
- Car park (managed by the Trust - 10 spaces rented out to third party parking contractor)

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

Achievement and performance

Charitable and fundraising activities - continue

While the above provides the Trust with an income stream the costs of running the Hub remain considerable with the significant cost categories being:

- Salaried staff
- Coaches, sessional staff, contractors
- Site insurance
- Site services (waste disposal, pest control, CCTV, external lighting etc)
- Business Rates
- Utilities
- Repair, maintenance, and upkeep of facilities
- VAT

Financial review

Financial position as at 31 March 2025

The surplus/(deficit) for the reporting year was (£74,699) (2024: £43,763).

Incoming resources were £878,767 (2024: £832,060).

Outgoing resources were £953,466 (2024: £875,823).

Net current assets were £361,460 (2024: £345,939).

Cash generated from operations £69,967 (2024: £35,536)

Investment policy and objectives

Under the Articles of Association, the Trust has the power to invest monies which are not immediately required for its purposes, in or upon such investments or property as may be thought fit. At the present time the Trustees' policy is to maintain all such monies in liquid cash form.

Reserves Policy

It is always difficult to plan or develop services within a Charitable organisation, with its constant need to find funding and in an atmosphere of insecurity of long-term funding agreements. The Trust's reserves policy is set to ensure our work is protected from the risk of disruption at short notice due to a lack of funds, whilst at the same time ensuring we do not retain income for longer than required.

Purpose

The following reserves policy exists in line with guidance issued by the Charity Commission, and to enable the Trust's management to appropriately designate funds from its unrestricted reserves in order to:

- 1) Fund specific projects on short notice or for which no funding can be raised which further the Trust's Charitable aims as stated in its governing document;
- 2) Cover administration and support costs without which the Trust could not function;
- 3) Protect against risks and unforeseen expenditures which may arise and which are beyond the Trust's control and cannot be met from existing income and are inline with its stated objectives;
- 4) Ensure the viability of the Trust beyond the immediate future and to provide reliable and on-going services over the longer term; and
- 5) Maintain the condition of the Trust's Hub's facilities.

Procedures

The Trust's management may designate unrestricted reserves money to cover the Trust's financial responsibility as follows:

- Contingency reserves - to enable the Trust to function by meeting contractual obligations in respect of staff salaries, running and legal costs and client service provision - should represent at minimum three months and at maximum five months Charitable operating costs (as calculated on the basis of its annual expenditure);
- Should these reserves fall below the calculated minimum, the Trust's management will take reasonable steps to raise and designate additional unrestricted funds against the deficit;

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

Financial review – continue

- Should these reserves exceed the calculated maximum, the Trust's management will arrange for expenditure of the surplus during the current or following financial year, in line with the Trust's Charitable aims;
- No more than 20% of annual income shall be allocated to unrestricted reserves unless agreed otherwise by the Trustees;
- No more than £20,000 from the reserves shall be expended or accumulated in any one financial year unless otherwise agreed by the Trustees;
- The level of reserves will be reviewed quarterly by the Trust's management; however the Trust currently holds 3 months operational expenses and a capital expenditure emergency fund in a designated bank account, and these funds are unrestricted for use by the Trust;
- The policy will be reviewed annually by the Trust's management and specific minimum and maximum reserve levels will be set in the Trust's current and following financial year projections; and
- This policy is to be included in the Trust's annual financial statements (herein).

Financial and risk management objectives and policies

Financial Stability

The Powerleague contract provides the Trust with a long term and reliable income stream under a long-term (25 year) lease arrangement agreed in 2015. With other income streams from office rental, facility rental and a control of costs the Trust should be in a viable position to cover all the key operating costs. The Trustees intend for any operating financial surplus to be re-invested to help achieve the original aims and objectives of the Trust.

In terms of major programme funders, the 12-month extension of the Nike & Jordan partnership agreement following the end of interim agreement to May 2024 with an improved financial commitment reflects the strong nature of the partnership. Similarly, the relationship with City Bridge Trust continued to prosper with strong coordination around delivery, frequent communication and reporting well received at the end of the 4th year of 5 in November 2024.

Furthermore, the Trust secured new funding from previous funders: an additional £31k of funding from Lambeth towards Health and Wellbeing programmes and a Lambeth Sports Partnerships Officer post; and two from Sport England with a total value of £15.4k to support youth football and all ages gym programmes.

BPT has in this period secure the services of a Corporate Fundraising Consultant to support the CEO with prospect research and funding applications and pitches, which has seen a marked increase in corporate donations, particularly from local corporates Citywire, CLS Holdings, and Surrey Cricket. Additionally, we have run some fundraising events linked to sports publishing and podcasts that have exposed us to new audiences and opportunities to make a call to action for donations which has yielded some additional donations and one significant individual donor.

The aim of the Trust going forward is to strengthen and build on these relationships while endeavouring to bring new partners to the Hub, especially on the largely untapped corporate fundraising side. To this end the Trust continues to engage contractual services of two external fundraising consultants to the extent that we can afford to – around 3-4 days per month. One has a focus on Trusts and Foundations and one has a focus on Corporate Partnerships, and both add professional expertise to our fundraising strategy and operations as we explore and target further funding to aid the financial stability of the Charity.

The Trustees continue to look for further partnerships and investment and will look toward organisations like London Sport, Sport England, Nike & Jordan, the GLA and the London Marathon Charitable Trust as well as the London Funders consortium which include some of these organisations for potential capital and revenue investment. The Trust is also exploring opportunities to engage with other potential partners interested in and able to assist in developing the financial and operational sustainability of the Trust.

The Trustees are aware of the long-term financial liabilities of the Trust and expect that once operational and financial stability have been reached in the medium term then these liabilities can be addressed over time.

Operational Stability

The Trust remains in a position where it has successfully consolidated relationships with the key partners at the site. The relationship with Powerleague is a strong one; the Foundry relationship remains strong 3 years into their 5-year agreement; Share Community have signed a concession agreement to rent the kitchen and café as well as office space up to May 2026 and have a significant sports programme based at the site as well; and the relationship with the respective Charity delivery partners at the Hub have continued to improve over the past 12 months.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

Financial and risk management objectives and policies - continue

We have expanded the team with a new Programmes Administrator (recruited last year but formally in post from April 2nd 2024) to provide support across both Site Operations and Admin Team and the Community Team, acknowledging the increase in community partners and also private bookings to ensure we continue to provide a strong service to all site users. We have also added the Lambeth Sports Partnership Officer post funded by Lambeth to help create stronger links between school delivery and community offers at Black Prince Trust and across the borough.

We have also improved and upgraded our basketball courts and food programme facilities, adding a storage container and clearing out an accessible storage programme to improve our food provision, supported by Surrey Cricket's donation to support our food provision.

In addition to improving the site, we continue to maintain comprehensive fire alarm systems, security alarms and regular testing of these as well as water testing, PAT testing and all other relevant health and safety checks to ensure the site is fully compliant and operations are not unduly interrupted by operational issues.

Operational Development / Partnership Model

The Trustees regard the operational model of the Hub of being one where the Trust is the 'umbrella' organisation at the Hub, working with both commercial and Charitable partners in tandem to help achieve the overall aims of the Trust. The Trust does not envisage itself as a large-scale employer and wishes to work via partnerships whereby chosen delivery partners will help operate the facilities on an agreed and managed basis.

The key facets of the current operational model are:

- a) To act as an exemplary Landlord to all tenants at the Hub;
- b) To enter into medium to long term agreements with tenants for the administration building to provide income from the office space and café space as well as endeavour to work with tenants who will deliver community benefits at the Hub;
- c) To operate the basketball courts, the boxing studio and the training facility to jointly deliver social outcomes and derive an income for the Trust to support operational costs;
- d) To oversee and encourage Community Delivery at the Hub including a dedicated Measurement and Evaluation (M&E) system (Upshot) for all delivery partners and the Trust itself; to develop a training and development function at the Hub; and via its Community Team to identify gaps in community provision and seek new funding and/or partnerships to improve the breadth and depth of our largely free community offer.
- e) To explore new areas of income generation (eg car parking, sponsorship, partnership working, fund raising etc) including securing funding to develop and scale programmes in collaboration with both existing and new partners.

Delivery of Social Outcomes

As stipulated above, the Trust delivers social return under the remit of the CSA agreement with Lambeth Council in 2011. The figures are agreed with Lambeth and reported quarterly. Since 2011 the Trust has exceeded all the targets in the CSA agreement.

Since 2015 the Trust has developed its own social outcomes to complement the targets within the CSA agreement. These four social outcomes are summarised above and have been designed to work within the partnership model adopted at the Hub. The strands are designed to encapsulate the social outcome strategies of BPT's partners who deliver a wide range of programmes at the Hub. Not all partners will deliver across all the outcomes, but all partners will typically deliver against at least one of these outcomes. Likewise, the Trust itself will deliver positive social outcomes through programmes it secures funding for in line with these agreed social outcomes. Achieving such positive social outcomes is firmly rooted in and dependent on an effective partnership model at the Hub.

The Trust acknowledges that social outcome impact measurement and evaluation (M&E) is a key priority at the Hub and to this end has commissioned a market leading M&E system in Upshot. Upshot has been designed and developed by the highly credible Football Foundation and is used across the sport for development sector as well as by many public and private bodies including housing associations. BPT has for multiple years used the Upshot system to collect and collate all of the social outcome data at the Hub and is also used by a number of the delivery partners at the Hub.

BPT continues to utilise the data analysis model developed with London Sport in 2023 to help us to understand how best to analyse the wealth of data collected and how to present it to help evidence our impact and how we are engaging our community. This has helped us to develop our capacity to analyse and share findings, which we update annually on our website as well as providing segmented data as a service to support our partners: www.blackprincetrust.org.uk/social-impact.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

Hub Capital Works

During the financial year to 31 March 2025 the Trust continued to upgrade and improve the facilities at the Hub thanks largely to funding received between 2024 - 25 as follows:

- Capital expenditure allocation from London Marathon Charitable Trust (funding to be received as reimbursement in the next financial year).
- Capital expenditure from the Surrey Cricket donation.

This grant funding was used as follows:

- To replace the original 1960s gym floor in the Jordan Court; to repaint walls; to replace old, failing and inefficient lighting with new energy efficient lighting that both offers brighter court coverage and also has dimmer settings to support SEND groups with sensory challenges related to bright lighting; and renovation of the accessible changing facility to bring it back into service and meet the needs of disabled users better.
- To install and power an additional food storage container and repurpose another space with racking and power for fridges and freezers.

Future plans

The Trustees recognise that the Trust has achieved a stable and sustainable new operational model at the Hub involving Powerleague and the Trust operating the Hub on a joint basis. The key aims for the Trust in the next financial year are:

- 1) Maintain financial and operational stability, with particular regard to the ongoing impact of the cost of living crisis;
- 2) Maintain and improve the physical assets at the Hub; specifically; renovation of changing facilities and toilets including creation of children-specific changing spaces; replacement of dilapidated outer wall of Regal basketball court for better insulation from inclement weather to protect the flooring.
- 3) Improve delivery of community outcomes, measured by the Trust's 4 core social impact strands, by:
 - a) maintaining and improving partnerships at the Hub; and
 - b) diversifying and increasing the long-term income stream at the Hub, especially via fundraising for larger scale programmes to the benefit of multiple partners
- 4) Improve how we measure, evaluate and improve the range of social outcomes delivered at the Hub (including and in addition to those delivered under the CSA) continuing quarterly analysis of data and the introduction of more qualitative measurement tools and commissioning independent evaluation including the end of programme evaluation of the City Bridge Foundation funded PASIO programme.
- 5) Develop new strategies that deliver against our social outcomes, including Health & Well-Being and Education, Training & Lifelong learning;
- 6) Enhance relationships with key long-term stakeholders including the local community, DCMS, Lambeth Council, the local NHS/CCG/ICB, the Greater London Authority (GLA), London Sport, Sport England etc; and;
- 7) Explore redevelopment opportunities to improve the quality and longevity of the facilities at the Hub.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Black Prince Trust (the Trust) was established on 14 March 2011 and is governed under its Articles of Association. On 22 June 2011 by special resolution, the original Article 26.5 was deleted and replaced.

Charity status

The Trust was registered as a Charity on 15 August 2011. The Trust is a Charitable Company limited by guarantee, as defined by the Companies Act 2006, and is a registered Charitable Company with the Charity Commission.

Membership

Membership under the Articles of Association is open to all persons who satisfy the membership requirements. Individual members shall have limited liability. Every individual member of the Charitable Company undertakes to contribute an amount not exceeding £1 to the assets of the Trust in the event of winding up.

Financial statements

The unaudited financial statements comply with the Charities Statement of Recommended Practice - Accounting and Reporting by Charities FRS 102 effective January 2022, the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The Trustees' report and financial statements are submitted to the Charity Commission following approval by the membership at the AGM.

Recruitment and appointment of new Trustees

Trustees are appointed under the terms of the Articles of Association. The Trustees consider that having appropriate skills and awareness appropriate to the nature of the work of the Trust is more important than having numerous Trustees. The Trustees actively seek to identify and address gaps in their knowledge and skills in order to ensure the good governance of the Trust.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trustees who held office during the financial year 2024-25 were:

R D Alleyne	I G Macfarlane
I Issa	L Martin
K Harrison	C P Oliver
L M Harrison	L Thomson
L R Heria	R D Alleyne

Organisational structure and decision making

The Trustees believe that the alongside the new operational structure at the Hub that the Trust now has a fit for purpose management and governance structure as below:

- The current staff structure is now adequate in terms of skill set and experience to operate the Hub as envisaged under the new model as described above
- An improved Board of Trustees with relevant experience as follows:
 - Financial
 - Safeguarding
 - Legal
 - Commercial
 - Development
 - Communications and Public Relations
 - Diversity & Inclusion
- Delegating specific responsibility to sub-committees (consisting of Trustees) comprising:
 - Risk & Finance (Incorporates fundraising)
 - Community (incorporating community delivery, partnerships, impact and evaluation, comms and strategic development linked to social outcomes)
 - Site development

Induction and training of new Trustees

The Trustees offer a wide range of skills and experience essential to the good governance of the Trust. New Trustees are invited to take part in an informal induction programme. On an informal basis, new Trustees undergo orientation to brief them on their legal obligations under Charity and Company law, the content of the Memorandum and Articles of Association and decision-making process, meet key persons of the Trust, and become familiar with the business plan and recent financial performance of the Trust. Trustees all undergo external safeguarding training and DBS checks. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and other aspects of the Trust's work. The Trustees review their written procedures in line with all other procedural documents on a regular basis.

Risk management

The Trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Indemnity insurance

Under the terms of the Articles of Association the Trustees shall be indemnified out of the assets of the Charity against any liability incurred by him/her in defending any proceedings in which judgement is given in their favour. To mitigate any potential costs arising from such proceedings, the Charity has obtained the necessary indemnity insurance.

THE BLACK PRINCE TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2025

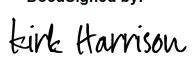
The Trustees (who are also the Directors of The Black Prince Trust for the purposes of Company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charitable Company and of the incoming resources and application of resources, including the income and expenditure, of the Charitable Company for that period. In preparing those financial statements, the Trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charitable Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the Trustees, approved by order of the Board of Trustees, as the Company Directors, on 30.December.2025..... and signed on the Board's behalf by:

DocuSigned by:

0F59818839D9#87.....

K Harrison - Trustee and Head of Risk and Finance Sub-Committee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE BLACK PRINCE TRUST

Independent examiner's report to the Trustees of The Black Prince Trust

I report to the Trustees (who are also Directors for the purpose of Company law) on my examination of the financial statements of The Black Prince Trust ('the Charitable Company') for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

This report is made solely to the Charity's Trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the Trustees of the Charitable Company (and also its Directors for the purposes of Company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the Charitable Company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the Charitable Company's financial statements carried out under Section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

As permitted by Direction 2, issued by the Charity Commission the firm for which I work has provided the Company with bookkeeping services during the year ended 31 March 2025. As a consequence I have followed the requirement of the FRC's Ethical Standard when undertaking this assignment.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

Since the Charitable Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charitable Company as required by Section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the financial statements give a true and fair view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

DocuSigned by:

Mike Cox

Michael P Cox FCA

The Institute of Chartered Accountants in England and Wales

Cox Costello & Horne
Chartered Accountants and Tax Advisors
Batchworth Lock House
99 Church Street, Rickmansworth
WD3 1JJ

Date: 31 December 2025

THE BLACK PRINCE TRUST**STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2025**

	Notes	Unrestricted funds £	Restricted funds £	31.3.25 Total funds £	31.3.24 Total funds £
INCOME FROM					
Donations	3	30,557	15,000	45,557	10,802
Charitable activities	6				
Community hub		576,102	206,421	782,523	696,656
Other trading activities	4	46,502	-	46,502	120,905
Investment income	5	4,185	-	4,185	3,697
Total		<u>657,346</u>	<u>221,421</u>	<u>878,767</u>	<u>832,060</u>
EXPENDITURE ON					
Charitable activities	7				
Community hub		<u>711,490</u>	<u>241,976</u>	<u>953,466</u>	<u>875,823</u>
NET INCOME/(EXPENDITURE)		(54,144)	(20,555)	(74,699)	(43,763)
RECONCILIATION OF FUNDS					
Total funds brought forward		426,689	1,924,225	2,350,914	2,394,677
TOTAL FUNDS CARRIED FORWARD		<u>372,545</u>	<u>1,903,670</u>	<u>2,276,215</u>	<u>2,350,914</u>

The notes form part of these financial statements

THE BLACK PRINCE TRUST**BALANCE SHEET
31 MARCH 2025**

	Notes	Unrestricted funds £	Restricted funds £	31.3.25 Total funds £	31.3.24 Total funds £
FIXED ASSETS					
Tangible assets	13	52,458	1,862,297	1,914,755	2,004,975
CURRENT ASSETS					
Debtors	14	60,836	26,094	86,930	61,013
Cash at bank and in hand		<u>343,996</u>	<u>139,052</u>	<u>483,048</u>	<u>409,062</u>
		404,832	165,146	569,978	470,075
CREDITORS					
Amounts falling due within one year	15	(84,745)	(123,773)	(208,518)	(124,136)
NET CURRENT ASSETS		<u>320,087</u>	<u>41,373</u>	<u>361,460</u>	<u>345,939</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>372,545</u>	<u>1,903,670</u>	<u>2,276,215</u>	<u>2,350,914</u>
NET ASSETS		<u><u>372,545</u></u>	<u><u>1,903,670</u></u>	<u><u>2,276,215</u></u>	<u><u>2,350,914</u></u>
FUNDS	16				
Unrestricted funds				372,545	426,689
Restricted funds				<u>1,903,670</u>	<u>1,924,225</u>
TOTAL FUNDS				<u><u>2,276,215</u></u>	<u><u>2,350,914</u></u>

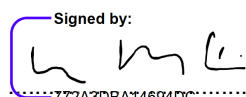
The Charitable Company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2025.

The members have not required the Company to obtain an audit of its financial statements for the year ended 31 March 2025 in accordance with Section 476 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for

- ensuring that the Charitable Company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the Charitable Company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the Charitable Company.

The financial statements were approved by the Board of Trustees and authorised for issue on ...30 December 2025..... and were signed on its behalf by:

Signed by:


 L Martin - Trustee and Vice Chair

The notes form part of these financial statements

THE BLACK PRINCE TRUST**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025**

	Notes	31.3.25 £	31.3.24 £
Cash flows from operating activities			
Cash generated from operations	19	<u>69,967</u>	<u>35,536</u>
Net cash provided by operating activities		<u>69,967</u>	<u>35,536</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(166)	(20,486)
Interest received		<u>4,185</u>	<u>3,697</u>
Net cash used in investing activities		<u>4,019</u>	<u>(16,789)</u>
Change in cash and cash equivalents in the reporting period		73,986	18,747
Cash and cash equivalents at the beginning of the reporting period		<u>409,062</u>	<u>390,315</u>
Cash and cash equivalents at the end of the reporting period		<u><u>483,048</u></u>	<u><u>409,062</u></u>

The notes form part of these financial statements

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

1. COMPANY INFORMATION

The Black Prince Trust (the Trust) is a public benefit entity registered as Charity in England and Wales and a Company limited by guarantee without share capital and exempted from use of "Limited". It was incorporated on 14 March 2011 (Company number: 07563118) and registered as a Charity on 15 August 2011 (Charity number: 1143375).

The Company was established under a Memorandum of Association which established the objects and powers of the Charitable Company and is governed under its Articles of Association.

In the event of the Charitable Company being wound up, members are required to contribute an amount not exceeding £1 each.

The registered office of the Trust is: The Black Prince Trust 5 Beaufoy Walk, Off Black Prince Road, Kennington, London, SE11 6AA.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the Charitable Company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2022)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are drawn up on the going concern basis which assumes the Trust will continue in operational existence for the foreseeable future; taken to be 12 months from the signing of the financial statements. The Trustees have given due consideration to the working capital and cash flow requirements of the Trust. The Trustees consider the Trust's current and forecast cash resources to be sufficient to cover the working capital requirements of the Charity for at least 12 months from the date of signing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires the Trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Income

Income is recognised when the Trust has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the Trust has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

The Trust received government support through the Job Retention Scheme. The grant income is recognised in the period to which the underlying furloughed staff costs relate to. The payroll liability has been incurred by the entity, and it has therefore met the conditions to claim for that payroll accounting period.

Gifts in kind are valued at estimated value to the Trust. They are included in the Charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted Charitable donations are recognised in the financial statements when the Charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received and the value of the incoming resources can be measured with sufficient reliability.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025****2. ACCOUNTING POLICIES - continued****Critical accounting judgements and key sources of estimation uncertainty**

Donated professional services and facilities are recognised as income when the Trust has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Trust which is the amount the Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Trust to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. A further analysis of this expenditure is given in the notes to the financial statements.

- Cost of raising funds comprises the costs of commercial trading and their associated support costs.
- Expenditure on Charitable activities includes the costs of the Trust's services undertaken to further the purpose of the Trust and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Leasehold buildings	60 years
External sports facilities	20 years
Sports and office equipment	4 years

All assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of an asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

Taxation

The Trust is an institution within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Section 506(1) of the Taxes Act 1988. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to Charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax.

The Trust is an institution which is established for Charitable purposes within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Para 1 of Schedule 6 to the Finance Act 2010. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively Charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax. For this reason the Trust is generally unable to recover input VAT it suffers on goods and services purchased. The Trust is registered for VAT, as the Trustees have taken professional advice and consider that certain of the Trust's sources of income are within the auspices of VAT.

Exceptional Item

Exceptional items are material or significant irregular items of income and expense which the trust believes should be disclosed in the Statement of Financial Activities to assist in understanding the underlying performance achieved by the trust by virtue of their nature or size.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025****2. ACCOUNTING POLICIES - continued****Fund accounting**

Unrestricted funds can be used in accordance with the Charitable objectives at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Transfers are made from unrestricted to restricted funds to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Financial instruments

Financial assets (including cash and debtors) and financial liabilities are recognised when the Trust becomes a party to the contractual provisions of the instrument. Additionally, all financial assets and liabilities are classified according to the substance of the contractual arrangements entered into.

Financial assets and liabilities are initially measured at transaction price (including transaction costs) and are subsequently remeasured where applicable at amortised cost.

Financial assets include cash, trade debtors and other debtors.

Financial liabilities include trade creditors, other creditors and accruals.

Pension costs

From 1 April 2015, under the Pensions Act 2008, the Trust must put certain staff into a pension scheme and contribute towards it. This is called automatic enrolment. To comply with automatic enrolment laws, the Trust signed a participation agreement with a pension provider by which staff become members of an independently administered pension plan. The Trust and staff make contributions as specified in the plan.

In the aforementioned scheme, staff contract directly with the pension Company, and assets of those schemes are held separately from those of the Trust. The Trust acts as agent in collecting and paying over staff pension contributions. Once the contributions have been paid, the Trust as employer has no further obligations.

The Trust's contributions are charged to the Statement of Financial Activities in the period to which they relate. At the reporting date, outstanding/(surplus) contributions amounted to £1,157 (2024: £1,426).

3. DONATIONS

	31.3.25	31.3.24
	£	£
Voluntary donations	<u>45,557</u>	<u>10,802</u>

4. OTHER TRADING ACTIVITIES

	31.3.25	31.3.24
	£	£
Partnership income	30,000	30,956
Other fundraising income	1,498	12,016
Sponsorships	<u>15,004</u>	<u>77,933</u>
	<u>46,502</u>	<u>120,905</u>

5. INVESTMENT INCOME

	31.3.25	31.3.24
	£	£
Deposit account interest	<u>4,185</u>	<u>3,697</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025****6. INCOME FROM CHARITABLE ACTIVITIES**

		31.3.25	31.3.24
	Activity	£	£
Rent receivable tenants	Community hub	207,047	193,987
Tenant contributions	Community hub	42,342	49,790
Hire of facilities	Community hub	286,105	235,625
Community income	Community hub	12,364	15,255
Grants	Community hub	<u>234,665</u>	<u>201,999</u>
		<u>782,523</u>	<u>696,656</u>

Grants received, included in the above, are as follows:

	31.3.25	31.3.24
	£	£
City Bridge Trust	59,660	57,641
Nike-Nike Sponsorship	98,452	96,548
Lambeth Council	18,473	-
London Borough of Lambeth	-	20,600
Access Sport	-	1,440
Active Communities Network	-	9,520
Peter Harrison Foundation	7,500	6,250
Nespresso Community Fund	-	5,000
London Sport	-	5,000
BPT Football	5,367	-
Community Fitness Programme	7,440	-
Holiday Programmes	12,960	-
Lambeth Active Fund	14,940	-
Lambeth Walking Programme	<u>9,873</u>	<u>-</u>
	<u>234,665</u>	<u>201,999</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Community hub	<u>791,570</u>	<u>161,896</u>	<u>953,466</u>

8. SUPPORT COSTS

	Management	Finance	Governance costs	Totals
	£	£	£	£
Community hub	<u>156,466</u>	<u>698</u>	<u>4,732</u>	<u>161,896</u>

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between the Charity's key activities undertaken in the year. All the general support and governance costs have been apportioned to the various Charitable activities on the basis of staff time allocated to each activity.

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.25	31.3.24
	£	£
Depreciation - owned assets	90,386	88,723
Independent examiner	<u>3,000</u>	<u>3,000</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025****10. TRUSTEES' REMUNERATION AND BENEFITS**

There were no Trustees' remuneration or other benefits for the year ended 31 March 2025 nor for the year ended 31 March 2024.

Trustees' expenses

	31.3.25	31.3.24
	£	£
Trustees' expenses	<u>71</u>	<u>342</u>

Trustees' expenses consists of cost reimbursement during the year £71 (2024: £342).

11. STAFF COSTS

	31.3.25	31.3.24
	£	£
Wages and salaries	384,121	346,172
Social security costs	32,756	29,064
Other pension costs	<u>8,467</u>	<u>8,030</u>
	<u>425,344</u>	<u>383,266</u>

The average monthly number of employees during the year was as follows:

	31.3.25	31.3.24
Administrative, support and governance	4	5
Charitable activities	<u>8</u>	<u>6</u>
	<u>12</u>	<u>11</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.3.25	31.3.24
£70,001 - £80,000	-	1
£80,001 - £90,000	<u>1</u>	<u>-</u>
	<u>1</u>	<u>1</u>

The key management of the Trust is the Chief Executive Officer, Finance, Systems and Governance Manager, Site and Operations Manager and Programmes and Partnerships Manager. The total benefits of the key management of the Trust were £199,674 (2024: £219,455).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME FROM			
Donations	2,959	7,843	10,802
Charitable activities			
Community hub	393,593	303,063	696,656
Other trading activities	120,842	63	120,905
Investment income	<u>3,697</u>	<u>-</u>	<u>3,697</u>
Total	<u>521,091</u>	<u>310,969</u>	<u>832,060</u>
EXPENDITURE ON			
Charitable activities			
Community hub	<u>543,052</u>	<u>332,771</u>	<u>875,823</u>
NET EXPENDITURE	(21,961)	(21,802)	(43,763)

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
Transfers between funds	<u>(4,909)</u>	<u>4,909</u>	<u>-</u>
Net movement in funds	(26,870)	(16,893)	(43,763)
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>453,555</u>	<u>1,941,122</u>	<u>2,394,677</u>
TOTAL FUNDS CARRIED FORWARD	<u>426,685</u>	<u>1,924,229</u>	<u>2,350,914</u>

13. TANGIBLE FIXED ASSETS

	Long leasehold £	External sports facilities £	Sport and office equipment £	Totals £
COST				
At 1 April 2024	1,891,348	815,736	227,588	2,934,672
Additions	<u>-</u>	<u>-</u>	<u>166</u>	<u>166</u>
At 31 March 2025	<u>1,891,348</u>	<u>815,736</u>	<u>227,754</u>	<u>2,934,838</u>
DEPRECIATION				
At 1 April 2024	385,380	323,910	220,407	929,697
Charge for year	<u>32,785</u>	<u>53,811</u>	<u>3,790</u>	<u>90,386</u>
At 31 March 2025	<u>418,165</u>	<u>377,721</u>	<u>224,197</u>	<u>1,020,083</u>
NET BOOK VALUE				
At 31 March 2025	<u>1,473,183</u>	<u>438,015</u>	<u>3,557</u>	<u>1,914,755</u>
At 31 March 2024	<u>1,505,968</u>	<u>491,826</u>	<u>7,181</u>	<u>2,004,975</u>

For further details, please refer to Note 17.

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.25 £	31.3.24 £
Trade debtors	15,497	21,295
Other debtors	5,289	34,754
Accrued income	61,000	-
Prepayments	<u>5,144</u>	<u>4,964</u>
	<u>86,930</u>	<u>61,013</u>

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.25	31.3.24
	£	£
Trade creditors	11,141	10,191
Social security and other taxes	9,016	8,263
VAT	11,547	28,814
Other creditors	14,428	7,201
Pension liability	1,157	1,426
Deferred income	161,229	62,020
Accrued expenses	-	6,221
	<u>208,518</u>	<u>124,136</u>

16. MOVEMENT IN FUNDS

	At 1.4.24	Net movement in funds	At 31.3.25
	£	£	£
Unrestricted funds			
General fund	284,514	(54,144)	230,370
Designated fund - capital works	<u>142,175</u>	<u>-</u>	<u>142,175</u>
	426,689	(54,144)	372,545
Restricted funds			
Social Investment Business Foundation	818,410	-	818,410
City Bridge Trust	13,710	(13,710)	-
Nike	19,286	(19,286)	-
London Borough of Lambeth	4,616	(4,616)	-
Social Investment Business	1,059,980	-	1,059,980
Access Sport	1,440	(1,440)	-
Community Fitness Programme	1,139	(1,139)	-
Lambeth Wellbeing Grant	3,166	(3,166)	-
Sport England - Community Fitness Program	-	1,911	1,911
The National Lottery Community Fund	-	14,950	14,950
Peter Harrison Foundation	2,478	(2,478)	-
Surrey Cricket- Food Programme	<u>-</u>	<u>8,419</u>	<u>8,419</u>
	<u>1,924,225</u>	<u>(20,555)</u>	<u>1,903,670</u>
TOTAL FUNDS	<u>2,350,914</u>	<u>(74,699)</u>	<u>2,276,215</u>

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	657,346	(711,490)	(54,144)
Restricted funds			
City Bridge Trust	59,660	(73,370)	(13,710)
Nike	98,453	(117,739)	(19,286)
Access Sport	-	(1,440)	(1,440)
Lambeth Wellbeing Grant	-	(3,166)	(3,166)
London Borough of Lambeth	9,000	(13,616)	(4,616)
Sport England - Community Fitness Programme	7,441	(5,530)	1,911
Sport England Movement Fund	-	(1,139)	(1,139)
Sport England Small Grants Programme	5,367	(5,367)	-
Surrey Cricket - Food Programme	15,000	(6,581)	8,419
The National Lottery Community Fund	19,000	(4,050)	14,950
Peter Harrison Foundation	7,500	(9,978)	(2,478)
	<u>221,421</u>	<u>(241,976)</u>	<u>(20,555)</u>
TOTAL FUNDS	<u>878,767</u>	<u>(953,466)</u>	<u>(74,699)</u>

Transfers Between Funds

Fund transfers were made from the general fund to the restricted fund to cover the shortfall £nil (2024:£4,909).

Comparatives for movement in funds

	At 1.4.23 £	Net movement in funds £	Transfers between funds £	At 31.3.24 £
Unrestricted funds				
General fund	311,380	(21,957)	(4,909)	284,514
Designated fund - capital works	<u>142,175</u>	<u>-</u>	<u>-</u>	<u>142,175</u>
	453,555	(21,957)	(4,909)	426,689
Restricted funds				
Social Investment Business Foundation	818,410	-	-	818,410
City Bridge Trust	14,299	(589)	-	13,710
Greater London Authority Changing Gears Plus	4,416	(4,416)	-	-
London Sport - Regal	2,771	(2,771)	-	-
Nike	34,583	(15,297)	-	19,286
Lambeth Council - S106	2,663	(2,663)	-	-
Streetgames	4,000	(4,000)	-	-
London Borough of Lambeth	-	4,616	-	4,616
Social Investment Business	1,059,980	-	-	1,059,980
Access Sport	-	1,440	-	1,440
Community Fitness Programme	-	1,139	-	1,139
Lambeth Wellbeing Grant	-	(1,743)	4,909	3,166
Peter Harrison Foundation	<u>-</u>	<u>2,478</u>	<u>-</u>	<u>2,478</u>
	<u>1,941,122</u>	<u>(21,806)</u>	<u>4,909</u>	<u>1,924,225</u>
TOTAL FUNDS	<u>2,394,677</u>	<u>(43,763)</u>	<u>-</u>	<u>2,350,914</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025****16. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	521,091	(543,048)	(21,957)
Restricted funds			
City Bridge Trust	57,641	(58,230)	(589)
Greater London Authority Changing Gears Plus	-	(4,416)	(4,416)
London Sport - Regal	-	(2,771)	(2,771)
Nike	96,549	(111,846)	(15,297)
Lambeth Council - S106	-	(2,663)	(2,663)
Streetgames	-	(4,000)	(4,000)
London Borough of Lambeth	86,604	(81,988)	4,616
Access Sport	1,440	-	1,440
Holiday Programmes	27,724	(27,724)	-
House 337 Donation	720	(720)	-
Active Communities - Met Police Youth Club	19,040	(19,040)	-
Community Fitness Programme	5,000	(3,861)	1,139
Lambeth Wellbeing Grant	-	(1,743)	(1,743)
Peter Harrison Foundation	6,251	(3,773)	2,478
Nespresso Community Fund	5,000	(5,000)	-
London Sport	5,000	(5,000)	-
	<u>310,969</u>	<u>(332,775)</u>	<u>(21,806)</u>
TOTAL FUNDS	<u>832,060</u>	<u>(875,823)</u>	<u>(43,763)</u>

17. CONTINGENT LIABILITIES

The Black Prince Trust and the Social Investment Business Foundation signed an amendment on November 2022 to an agreement originally signed in 2011 which provided a £1,000,000 loan for the purchase of the leasehold land now known as the Black Prince Community Hub. The original loan plus accumulated Interest has been converted into a grant payment in the event that the leasehold land and buildings are disposed of by November 2029. In that event there would be a Contingent payment of £1,059,980.

18. RELATED PARTY DISCLOSURES

Other than Key Management Compensation disclose in Note 11, During the year, one Trustee provided professional services valued at £900 (2024: £6,000).

19. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.25 £	31.3.24 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(74,699)	(43,763)
Adjustments for:		
Depreciation charges	90,385	88,724
Interest received	(4,185)	(3,697)
Decrease in debtors	(25,917)	34,305
Increase/(Decrease) in creditors	<u>84,383</u>	<u>(40,033)</u>
Net cash provided by operations	<u>69,967</u>	<u>35,536</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025****20. ANALYSIS OF CHANGES IN NET FUNDS**

	At 1.4.24 £	Cash flow £	At 31.3.25 £
Net cash			
Cash at bank and in hand	<u>409,062</u>	<u>73,986</u>	<u>483,048</u>
	<u>409,062</u>	<u>73,986</u>	<u>483,048</u>
Total	<u><u>409,062</u></u>	<u><u>73,986</u></u>	<u><u>483,048</u></u>

21. COMPANY LIMITED BY GUARANTEE

The Charitable Company is limited by guarantee and has no share capital. Every member of the Company undertakes to contribute to the assets of the Company in the event of its being wound up, for payments of the debts and liabilities of the Company, such amount as may be required, not exceeding £1.

22. DEFERRED INCOME

	31.03.25 £	31.03.24 £
Balance as at 1st April	62,020	89,169
Amount Released to Income during the Year	(62,020)	(89,169)
Amount deferred in the Year	<u>161,229</u>	<u>62,020</u>
	<u><u>161,229</u></u>	<u><u>62,020</u></u>

Deferred income represents funding received in advance for projects and programmes to be delivered during the 2025/2026 financial year. This includes: Nike £15,833 (2024: £28,036), City Bridge Trust £14,460 (2024:£17,030), Facility hire £nil (2024: £3,014), Sport England £7,440 (2024: £8,000), Peter Harrison Foundation £1,250 (£nil), Basketball England £800 (£nil), Access Sports £900 (£nil), Other programmes £3,133 (£nil) and Girls football programme £500 (2024:nil) Lambeth Council £116,912 (2024: £5,940), These amounts will be recognised as income in the period in which the related activities are carried out.

THE BLACK PRINCE TRUST

England & Wales - Charity number 1143375

Accounts

REGISTERED COMPANY NUMBER: 07563118 (England and Wales)
REGISTERED CHARITY NUMBER: 1143375 (England and Wales)

THE BLACK PRINCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Cox Costello & Horne
Chartered Accountants and Tax Advisors
Batchworth Lock House
99 Church Street, Rickmansworth
WD3 1JJ

THE BLACK PRINCE TRUST

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FOR THE YEAR ENDED 31 MARCH 2024

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THE BLACK PRINCE TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

FOR THE YEAR ENDED 31 MARCH 2024

TRUSTEES	I G Macfarlane C P Oliver L Martin S Da Silva K Harrison R S A Mortier D O Noruwa L Thomson C A Woodhouse H A Aden (appointed 30.6.23) L M Harrison (appointed 25.4.24) R D Alleyne (appointed 13.10.23) L R Heria (appointed 14.12.23)
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Each Trustee shall serve for a maximum term of nine years from the date of first appointment and must take a break from office and may not be reappointed until the anniversary of the commencement of his or her break from office.

COMPANY SECRETARY	Kerry Secretarial Services Limited
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REGISTERED OFFICE	5 Beaufoy Walk Off Black Prince Road Kennington London SE11 6AA
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REGISTERED COMPANY NUMBER	07563118 (England and Wales)
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REGISTERED CHARITY NUMBER	1143375 (England and Wales)
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INDEPENDENT EXAMINER	Cox Costello & Horne Chartered Accountants and Tax Advisors Batchworth Lock House 99 Church Street, Rickmansworth WD3 1JJ
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BANKER	Lloyds Bank Plc 2nd Floor 39 Threadneedle Street London EC2R 8AU
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WEBSITE	www.blackprincetrust.org.uk
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THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

The Trustees who are also Directors of the Charity for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31 March 2024. The Trustees' report also represents the Directors' report as required by Company Law. The financial statements have been prepared in accordance with the accounting policy set out in the note to the financial statements. The financial statements comply with the Charity's governing document, the requirements of the Companies Act 2006 and the Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statement in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 31 January 2022) the Charity SORP (FRS 102)'.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Trust's principal objectives as set out in the Articles and Memorandum of Association are as follows:

- 1) To promote primarily for the benefit of the inhabitants of Greater London the provision of facilities in the interests of social welfare for recreation or other leisure time occupation with the object of improving the life of such persons;
- 2) To develop the capacity and skills of the members of socially and economically disadvantaged communities, with a focus on inhabitants of Greater London who are unemployed, vulnerably housed, on low incomes and/or at risk of social exclusion, so that they are better able to identify, and help meet, their needs and participate more fully in society;
- 3) To advance the education of the public including, without limitation, in the subjects of health, sports and physical recreation, sports coaching and leadership and for the benefit of the public to promote learning amongst and develop the employability skills of people who are unemployed or on low incomes;
- 4) To promote for the benefit of the public urban regeneration in the area in Lambeth bounded by Lambeth Road, Kennington Road, Kennington Lane and the River Thames, by all or any of the following means:
 - A) The maintenance, improvement or provision of public amenities;
 - B) The provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities;
 - C) The advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience; and
 - D) The creation of training and employment opportunities by the provision of workspace, buildings and or land for use on favourable terms.

Significant activities

Facilities

On 13th October 2011 the Trust completed a Head Lease with the London Borough of Lambeth (LBL) for a period of 125 years on around 2.2 acres of land and sports facilities at the former Lilian Baylis secondary school in Kennington, Lambeth, London SE11 6AA. The site is now known as The Black Prince Community Hub (the 'Hub'), 5 Beaufoy Walk, Lambeth, London SE11 6AA.

The sports facilities at the Black Prince Community Hub include a 7-a-side football pitch, two five-a-side football pitches, two multisport (netball/tennis courts/five-a-side football pitches), athletics facilities and the Sports Hall with two basketball courts (the Regal and Jordan Courts), a boxing gym/studio and a fitness gym. The facilities also include numerous changing facilities including disabled changing, an outdoor 'Trim Trail' and an outside exercise area / community garden. The Hub also has an administration building housing office space, meeting rooms, reception areas for tenants and a café. There is also a dedicated training and education room at the Hub ('The Space') which helps BPT and partners deliver interventions.

The Head Lease from LBL operates on the basis of a peppercorn rent but is subject to the Community Service Agreement which requires the delivery of community driven outputs agreed with LBL. All the facilities are let out to user groups and individuals with an agreed scale of charges for commercial use and for community use. Free to use community programmes are organised and funded by BPT and its community partners who operate at the Hub.

Social Outcomes

The Trust has designated 4 separate social outcome strands across which BPT and its partners at the Hub aim to deliver social impact:

1. Participation
2. Equality, Diversity and Inclusion
3. Health and Wellbeing
4. Education, Training and Lifelong Learning

The Trust subscribes to the market leading Measurement and Evaluation system (Upshot) to collate, monitor and evaluate the social outcomes delivered across the Hub.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

OBJECTIVES AND ACTIVITIES

Public benefit

The objectives and activities, and achievement and performance sections of this report set out the activities that the Trust undertakes for the public benefit.

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission in determining the activities undertaken by the Trust.

Access to activities or services are offered at highly discounted rates or free of charge in relation to community use, however the Trust charges commercial rates for private organisations to help cross subsidise the Trust's community activities.

A number of private benefits do necessarily arise from the activities of the Trust. In particular, the Trust finds it essential to employ and remunerate staff. Individual members of the Trust will benefit in the widest sense from the activities they undertake. Private benefits are purely incidental as they are a necessary by-product of carrying out the Trust's aims.

Grantmaking

The Trust is not a grantmaking Charity but may act as intermediary between grantmaking organisations and the individuals who benefit from the grants.

Volunteers

Volunteers help out at many of the Trust's activities. Many of the Trust's participants have continued to become volunteers at sessions, which in turn give them valuable experience. and the Trust offers internship opportunities to students around communications, PR and Social Media. Trust volunteers make a vital contribution to the Trust, enabling the Trust to provide many more activities than the Trust could otherwise do.

Achievement and performance

Charitable and fundraising activities

Concurrently to the Trust entering into the Head Lease with LBL the Trust also entered into a Community Service Agreement (CSA) with LBL outlining the social impacts the Trust would agree to deliver. The CSA outcomes are reported quarterly.

The Trust receives no direct or indirect funding from Lambeth under the terms of the Head Lease (but can apply for grant funding related to programme delivery and have done successfully within the last financial year), and the Head Lease operates on the basis that the Trust and the operation of the Hub is self-funding via income generated from the Hub. This funding is intended to be primarily from office space and facility rental but also third-party funding in the form of grants and donations.

The Trust currently has a 25-year lease signed in January 2015 with Powerleague Fives Limited (PL) granting PL with the demise over the outside sports facilities, changing rooms and office/reception space at the Hub in return for a fixed rental payment.

The remainder of the Hub is managed by the Trust and a summary of the activities is as follows:

Administration Building

- Office space utilised by BPT staff and incorporating individually rented desk space as below
- Office space rented to Street Soccer London under an operational licence dated 05/07/23
- Office space rented to 3 Pillars under an operational licence dated 01/06/23
- Desk space rented to Share Community under an operational licence dated 09/05/23
- Desk space rented to Fight 4 Change under and operational license dated 01/07/23
- Café space currently without a tenant, but grant secured from London Borough of Lambeth covers rent for 12 months from 01/06/23 for Share Community to run as a Training Kitchen and Café for students with learning disabilities and autism. This is covered in a 3-year Concession Agreement signed on 29/06/23.

Sports Hall and adjacent outdoor spaces

- Two basketball courts (managed by the Trust)
- Boxing gym / studio with gym mezzanine level (managed by the Trust)
- Training and Development area (managed by the Trust)
- Gym - operated by the Foundry Limited under a 5-year lease signed April 2022 running to 30th April 2027
- Portacabin space for food storage and use for social and mentoring purposes (managed by the Trust)
- Male and female changing areas (communal)
- Disabled changing room / toilet (communal)
- Outdoor Trim Trail / exercise area / community garden (communal)
- Car park (managed by the Trust - 10 spaces rented out to third party parking contractor)

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

Achievement and performance

Charitable and fundraising activities - continue

While the above provides the Trust with an income stream the costs of running the Hub remain considerable with the significant cost categories being:

- Salaried staff
- Coaches, sessional staff, contractors
- Site insurance
- Site services (waste disposal, pest control, CCTV, external lighting etc)
- Business Rates
- Utilities
- Repair, maintenance, and upkeep of facilities
- VAT

Financial review

Financial position as at 31 March 2024

The surplus/(deficit) for the reporting year was (£43,763) (2023: £38,825).

Incoming resources were £832,060 (2023: £810,333).

Outgoing resources were £875,823 (2023: £771,508).

Net current assets were £345,939 (2023: £321,475).

Cash generated from operations £35,536 (2023: £100,318)

Investment policy and objectives

Under the Articles of Association, the Trust has the power to invest monies which are not immediately required for its purposes, in or upon such investments or property as may be thought fit. At the present time the Trustees' policy is to maintain all such monies in liquid cash form.

Reserves Policy

It is always difficult to plan or develop services within a Charitable organisation, with its constant need to find funding and in an atmosphere of insecurity of long-term funding agreements. The Trust's reserves policy is set to ensure our work is protected from the risk of disruption at short notice due to a lack of funds, whilst at the same time ensuring we do not retain income for longer than required.

Purpose

The following reserves policy exists in line with guidance issued by the Charity Commission, and to enable the Trust's management to appropriately designate funds from its unrestricted reserves in order to:

- 1) Fund specific projects on short notice or for which no funding can be raised which further the Trust's Charitable aims as stated in its governing document;
- 2) Cover administration and support costs without which the Trust could not function;
- 3) Protect against risks and unforeseen expenditures which may arise and which are beyond the Trust's control and cannot be met from existing income and are inline with its stated objectives;
- 4) Ensure the viability of the Trust beyond the immediate future and to provide reliable and on-going services over the longer term; and
- 5) Maintain the condition of the Trust's Hub's facilities.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

Financial review - continue

Procedures

The Trust's management may designate unrestricted reserves money to cover the Trust's financial responsibility as follows:

- Contingency reserves - to enable the Trust to function by meeting contractual obligations in respect of staff salaries, running and legal costs and client service provision - should represent at minimum three months and at maximum five months Charitable operating costs (as calculated on the basis of its annual expenditure);
- Should these reserves fall below the calculated minimum, the Trust's management will take reasonable steps to raise and designate additional unrestricted funds against the deficit;
- Should these reserves exceed the calculated maximum, the Trust's management will arrange for expenditure of the surplus during the current or following financial year, in line with the Trust's Charitable aims;
- No more than 20% of annual income shall be allocated to unrestricted reserves unless agreed otherwise by the Trustees;
- No more than £20,000 from the reserves shall be expended or accumulated in any one financial year unless otherwise agreed by the Trustees;
- The level of reserves will be reviewed quarterly by the Trust's management; however the Trust currently holds 3 months operational expenses and a capital expenditure emergency fund in a designated bank account, and these funds are unrestricted for use by the Trust;
- The policy will be reviewed annually by the Trust's management and specific minimum and maximum reserve levels will be set in the Trust's current and following financial year projections; and
- This policy is to be included in the Trust's annual financial statements (herein).

Financial and risk management objectives and policies

Financial Stability

The Powerleague contract provides the Trust with a long term and reliable income stream under a long-term (25 year) lease arrangement agreed in 2015. With other income streams from office rental, facility rental and a control of costs the Trust should be in a viable position to cover all the key operating costs. The Trustees intend for any operating financial surplus to be re-invested to help achieve the original aims and objectives of the Trust

In terms of major programme funders, the extension of the Nike & Jordan partnership agreement following the end of the 2-year agreement signed in November 2022 - with an interim agreement to May 2024 and an in-principle agreement for the following 12-months under discussion with an improved financial commitment - reflects the strong nature of the partnership, as does the shortlisting at the London Sport Awards for the Business Contribution Award to be given out in May 2024. Similarly, the relationship with City Bridge Trust continued to prosper with strong coordination around delivery, frequent communication and reporting well received at the end of the 3rd year of 5 in November 2023, and the PASIO programme they fund has been shortlisted for the Health & Wellbeing Award for the 2024 London Sport Awards.

Black Prince Trust also secured grants from new funders including London Sport, Active Communities Network, Peter Harrison Foundation and Nespresso Community Fund, showing a positive capacity for engaging new funders to support the work of the Charity. The aim of the Trust going forward is to strengthen and build on these relationships while endeavouring to bring new partners to the Hub. To this end the Trust engages contractual services of two external fundraising consultants to the extent that we can afford to – around 3-4 days per month. One has a focus on Trusts and Foundations and one has a focus on Corporate Partnerships, and both add professional expertise to our fundraising strategy and operations as we explore and target further funding to aid the financial stability of the Charity.

The Trustees continue to look for further partnerships and investment and will look toward organisations like London Sport, Sport England, Nike & Jordan, the GLA and the London Marathon Charitable Trust as well as the London Funders consortium which include some of these organisations for potential capital and revenue investment. The Trust is also exploring opportunities to engage with other potential partners interested in and able to assist in developing the financial and operational sustainability of the Trust.

The Trustees are aware of the long-term financial liabilities of the Trust and expect that once operational and financial stability have been reached in the medium term then these liabilities can be addressed over time.

Operational Stability

The Trust remains in a position where it has successfully consolidated relationships with the key partners at the site. The relationship with Powerleague is a strong one; the Foundry relationship remains strong 2 years into their 5-year agreement; Share Community have signed a concession agreement to rent the kitchen and café up to May 2026; and the relationship with the respective Charity delivery partners at the Hub have continued to improve over the past 12 months.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

Financial and risk management objectives and policies - continue

We have expanded the team with a new Programmes & Partnerships Manager post and the Basketball Development Officer role becoming full time, made possible through an increased funding commitment from key partners Jordan, part of Nike. We have also added an additional Programmes Administration full-time role to support across the Community Team and the Operations Team to support with the increase in community partners and also private bookings to ensure we continue to provide a strong service to all site users.

We have also improved and upgraded the facility, with the new mezzanine gym level fully kitted out, functional and available for use for community delivery and for private hire by personal trainers; embedded a community partner in the kitchen and café that will move towards offering a café open to the public and on-site catering for meetings; and we have also added a fully-furnished portacabin to provide further resource for food storage and social and mentoring spaces. By diversifying our operations beyond the core sports of football, basketball and boxing we are creating much stronger operational stability.

In addition to improving the site, we continue to maintain comprehensive fire alarm systems, security alarms and regular testing of these as well as water testing, PAT testing and all other relevant health and safety checks to ensure the site is fully compliant and operations are not unduly interrupted by operational issues.

Operational Development / Partnership Model

The Trustees regard the operational model of the Hub of being one where the Trust is the 'umbrella' organisation at the Hub, working with both commercial and Charitable partners in tandem to help achieve the overall aims of the Trust. The Trust does not envisage itself as a large-scale employer and wishes to work via partnerships whereby chosen delivery partners will help operate the facilities on an agreed and managed basis.

The key facets of the current operational model are:

- a) To act as an exemplary Landlord to all tenants at the Hub;
- b) To enter into long term agreements with tenants for the administration building to provide income from the office space as well as endeavour to work with tenants who will deliver community benefits at the Hub;
- c) To enter into medium term agreements with tenants for the office space, gym and community café;
- d) To operate the basketball courts, the boxing studio and the training facility to jointly deliver social outcomes and derive an income for the Trust;
- e) To oversee and encourage Community Delivery at the Hub including a dedicated Measurement and Evaluation (M&E) system (Upshot) for all delivery partners and the Trust itself; to develop a training and development function at the Hub; and via its Community Team to identify gaps in community provision and seek new funding and/or partnerships to improve the breadth and depth of our largely free community offer.
- f) To explore new areas of income generation (eg car parking, sponsorship, partnership working, fund raising etc) including securing funding to develop and scale programmes in collaboration with both existing and new partners.

Delivery of Social Outcomes

As stipulated above, the Trust delivers social return under the remit of the CSA agreement with Lambeth Council in 2011. The figures are agreed with Lambeth and reported quarterly. Since 2011 the Trust has exceeded all the targets in the CSA agreement.

Since 2015 the Trust has developed its own social outcomes 'strands' to complement the targets within the CSA agreement. These four social impact strands are summarised above and have been designed to work within the partnership model adopted at the Hub. The strands are designed to encapsulate the social outcome strategies of BPT's partners who deliver a wide range of programmes at the Hub. Not all partners will deliver across all the strands, but all partners will typically deliver against at least one of these strands. Likewise, the Trust itself will deliver some social outcome programmes under specific social outcome strands but will not deliver across all of them. Achieving positive social outcomes is firmly rooted in and dependent on an effective partnership model at the Hub.

The Trust acknowledges that social outcome impact measurement and evaluation (M&E) is a key priority at the Hub and to this end has commissioned a market leading M&E system Upshot. Upshot has been designed and developed by the Football Foundation (the UK's largest sports Charity) and is used across the sport for development sector as well as by many public and private bodies including housing associations. BPT has for multiple years used the Upshot system to collect and collate all of the social outcome data at the Hub and is also used by a number of the delivery partners at the Hub.

Last year BPT commissioned London Sport to undertake an analysis project of data collected and to help us to understand how best to analyse the wealth of data collected and how to present it to help evidence our impact and how we are engaging our community. This has helped us to develop our capacity to analyse and share findings, which we plan to update quarterly on our website: www.blackprincetrust.org.uk/social-impact.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

Hub Capital Works

During the financial year to 31 March 2024 the Trust continued to upgrade and improve the facilities at the Hub thanks largely to funding received between 2023 - 24 as follows:

- Capital expenditure allocation within the Lambeth Community Connections Fund agreement for café renovation and kitchen equipment
- Capital expenditure allocation within the Nespresso Community Fund agreement for kitchen equipment

This grant funding was used as follows:

- Renovation of the café front of house kitchenette and serving counter following the 2022-23 Kitchen renovation, and purchase of additional kitchen equipment.
- Completion of New Mezzanine Level in Boxing Gym for self-contained gym space for community use and revenue generation from private bookings, from Clothworkers Fund Grant received in prior year

Future plans

The Trustees recognise that the Trust has achieved a stable and sustainable new operational model at the Hub involving Powerleague and the Trust operating the Hub on a joint basis. The key aims for the Trust in the next financial year are:

- 1) Maintain financial and operational stability, with particular regard to the ongoing impact of the cost of living crisis;
- 2) Maintain and improve the physical assets at the Hub; specifically a full replacement of the Jordan Court floor and replacement of lighting, to both improve lighting and offer sensory options for disability users; renovation of the accessible changing facility; replacement of outer wall of Regal basketball court for better insulation.
- 3) Improve delivery of community outcomes, measured by the Trust's 4 core social impact strands, by:
 - a) maintaining and improving partnerships at the Hub; and
 - b) diversifying and increasing the long-term income stream at the Hub, especially via fundraising for larger scale programmes to the benefit of multiple partners
- 4) Improve how we measure, evaluate and improve the range of social outcomes delivered at the Hub (including and in addition to those delivered under the CSA) continuing quarterly analysis of data and the introduction of more qualitative measurement tools.
- 5) Develop new strategies that cross the social impact strands, including Health & Well-Being and Education, Training & Lifelong learning:
- 6) Enhance relationships with key long-term stakeholders including the local community, Lambeth Council, the local NHS/CCG/ICB, the Greater London Authority (GLA), London Sport, Sport England etc; and:
- 7) Explore redevelopment opportunities to improve the quality and longevity of the facilities at the Hub.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Black Prince Trust (the Trust) was established on 14 March 2011 and is governed under its Articles of Association. On 22 June 2011 by special resolution, the original Article 26.5 was deleted and replaced.

Charity status

The Trust was registered as a Charity on 15 August 2011. The Trust is a Charitable Company limited by guarantee, as defined by the Companies Act 2006, and is a registered Charitable Company with the Charity Commission.

Membership

Membership under the Articles of Association is open to all persons who satisfy the membership requirements. Individual members shall have limited liability. Every individual member of the Charitable Company undertakes to contribute an amount not exceeding £1 to the assets of the Trust in the event of winding up.

Financial statements

The unaudited financial statements comply with the Charities Statement of Recommended Practice - Accounting and Reporting by Charities FRS 102 effective January 2022, the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The Trustees' report and financial statements are submitted to the Charity Commission following approval by the membership at the AGM.

Recruitment and appointment of new Trustees

Trustees are appointed under the terms of the Articles of Association. The Trustees consider that having appropriate skills and awareness appropriate to the nature of the work of the Trust is more important than having numerous Trustees. The Trustees actively seek to identify and address gaps in their knowledge and skills in order to ensure the good governance of the Trust.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2024

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trustees who held office during the financial year 2023-24 were:

I G Macfarlane	C P Oliver
L Martin	S Da Silva*
K Harrison	R S A Mortier*
D O Noruwa*	L Thomson
C A Woodhouse	H A Aden*
L R Heria	R D Alleyne

The Trustees marked with a '*' did not hold office at the date of signing of this report.

Organisational structure and decision making

The Trustees believe that the alongside the new operational structure at the Hub that the Trust now has a fit for purpose management and governance structure as below:

- The current staff structure is now adequate in terms of skill set and experience to operate the Hub as envisaged under the new model as described above
- An improved Board of Trustees with relevant experience as follows:
 - Financial
 - Safeguarding
 - Legal
 - Commercial
 - Development
 - Communications and Public Relations
 - Diversity & Inclusion
- Delegating specific responsibility to sub-committees (consisting of Trustees) comprising:
 - Risk & Finance (Incorporates fundraising)
 - Community (incorporating community delivery, partnerships, impact and evaluation, comms and strategic development linked to social outcomes)
 - Site development

Induction and training of new Trustees

The Trustees offer a wide range of skills and experience essential to the good governance of the Trust. New Trustees are invited to take part in an informal induction programme. On an informal basis, new Trustees undergo orientation to brief them on their legal obligations under Charity and Company law, the content of the Memorandum and Articles of Association and decision-making process, meet key persons of the Trust, and become familiar with the business plan and recent financial performance of the Trust. Trustees all undergo external safeguarding training and DBS checks. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and other aspects of the Trust's work. The Trustees review their written procedures in line with all other procedural documents on a regular basis.

Risk management

The Trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Indemnity insurance

Under the terms of the Articles of Association the Trustees shall be indemnified out of the assets of the Charity against any liability incurred by him/her in defending any proceedings in which judgement is given in their favour. To mitigate any potential costs arising from such proceedings, the Charity has obtained the necessary indemnity insurance.

EVENTS SINCE THE END OF THE YEAR

The Board of Trustees at Black Prince Trust (BPT) are delighted to announce the appointment of Issa Issa as the new Chairperson of the Trust - effective 28 June 2024.

THE BLACK PRINCE TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2024

The Trustees (who are also the Directors of The Black Prince Trust for the purposes of Company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charitable Company and of the incoming resources and application of resources, including the income and expenditure, of the Charitable Company for that period. In preparing those financial statements, the Trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charitable Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the Trustees, approved by order of the Board of Trustees, as the Company Directors, on 16 December 24 and signed on the Board's behalf by:

Signed by:



89188583DB34490.....

K Harrison - Trustee and Head of Risk and Finance Sub-Committee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE BLACK PRINCE TRUST

Independent examiner's report to the Trustees of The Black Prince Trust

I report to the Trustees (who are also Directors for the purpose of Company law) on my examination of the financial statements of The Black Prince Trust ('the Charitable Company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

This report is made solely to the Charity's Trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the Trustees of the Charitable Company (and also its Directors for the purposes of Company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the Charitable Company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the Charitable Company's financial statements carried out under Section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

As permitted by Direction 2, issued by the Charity Commission the firm for which I work has provided the Company with bookkeeping services during the year ended 31 March 2024. As a consequence I have followed the requirement of the FRC's Ethical Standard when undertaking this assignment.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

Since the Charitable Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charitable Company as required by Section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the financial statements give a true and fair view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

DocuSigned by:

Mike Cox

404EE733CB1C4E7
Michael F Cox FCA

The Institute of Chartered Accountants in England and Wales

Cox Costello & Horne
Chartered Accountants and Tax Advisors
Batchworth Lock House
99 Church Street, Rickmansworth
WD3 1JJ

Date: 16 December 2024

THE BLACK PRINCE TRUST**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total funds £
INCOME FROM					
Donations	3	2,959	7,843	10,802	31,972
Charitable activities	6				
Community hub		393,593	303,063	696,656	655,964
Other trading activities	4	120,842	63	120,905	121,772
Investment income	5	<u>3,697</u>	<u>-</u>	<u>3,697</u>	<u>625</u>
Total		<u>521,091</u>	<u>310,969</u>	<u>832,060</u>	<u>810,333</u>
EXPENDITURE ON					
Charitable activities	7				
Community hub		<u>543,052</u>	<u>332,771</u>	<u>875,823</u>	<u>771,508</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	16	(21,961) <u>(4,909)</u>	(21,802) <u>4,909</u>	(43,763) <u>-</u>	38,825 <u>-</u>
Net movement in funds		(26,870)	(16,893)	(43,763)	38,825
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>453,555</u>	<u>1,941,122</u>	<u>2,394,677</u>	<u>2,355,852</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>426,685</u></u>	<u><u>1,924,229</u></u>	<u><u>2,350,914</u></u>	<u><u>2,394,677</u></u>

The notes form part of these financial statements

THE BLACK PRINCE TRUST**BALANCE SHEET
31 MARCH 2024**

	Notes	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total funds £
FIXED ASSETS					
Tangible assets	13	88,867	1,916,108	2,004,975	2,073,212
CURRENT ASSETS					
Debtors	14	61,013	-	61,013	95,319
Cash at bank and in hand		<u>280,107</u>	<u>128,955</u>	<u>409,062</u>	<u>390,315</u>
		341,120	128,955	470,075	485,634
CREDITORS					
Amounts falling due within one year	15	(3,298)	(120,838)	(124,136)	(164,169)
NET CURRENT ASSETS		<u>337,822</u>	<u>8,117</u>	<u>345,939</u>	<u>321,465</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>426,689</u>	<u>1,924,225</u>	<u>2,350,914</u>	<u>2,394,677</u>
NET ASSETS		<u>426,689</u>	<u>1,924,225</u>	<u>2,350,914</u>	<u>2,394,677</u>
FUNDS	16				
Unrestricted funds				426,689	453,555
Restricted funds				<u>1,924,225</u>	<u>1,941,122</u>
TOTAL FUNDS				<u>2,350,914</u>	<u>2,394,677</u>

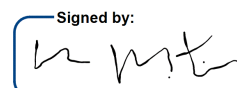
The Charitable Company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the Company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for

- ensuring that the Charitable Company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the Charitable Company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the Charitable Company.

The financial statements were approved by the Board of Trustees and authorised for issue on 16 December 2024 and were signed on its behalf by:

Signed by:

 772A3DBA14694DC.....
 L Martin - Trustee and Vice Chair

THE BLACK PRINCE TRUST**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	31.3.24 £	31.3.23 £
Cash flows from operating activities			
Cash generated from operations	19	<u>35,536</u>	<u>100,318</u>
Net cash provided by operating activities		<u>35,536</u>	<u>100,318</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(20,486)	(109,713)
Interest received		<u>3,697</u>	<u>625</u>
Net cash used in investing activities		<u>(16,789)</u>	<u>(109,088)</u>
Change in cash and cash equivalents in the reporting period		18,747	(8,770)
Cash and cash equivalents at the beginning of the reporting period		<u>390,315</u>	<u>399,085</u>
Cash and cash equivalents at the end of the reporting period		<u><u>409,062</u></u>	<u><u>390,315</u></u>

The notes form part of these financial statements

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024****1. COMPANY INFORMATION**

The Black Prince Trust (the Trust) is a public benefit entity registered as Charity in England and Wales and a Company limited by guarantee without share capital and exempted from use of "Limited". It was incorporated on 14 March 2011 (Company number: 07563118) and registered as a Charity on 15 August 2011 (Charity number: 1143375).

The Company was established under a Memorandum of Association which established the objects and powers of the Charitable Company and is governed under its Articles of Association.

In the event of the Charitable Company being wound up, members are required to contribute an amount not exceeding £1 each.

The registered office of the Trust is: The Black Prince Trust 5 Beaufoy Walk, Off Black Prince Road, Kennington, London, SE11 6AA.

2. ACCOUNTING POLICIES**Basis of preparing the financial statements**

The financial statements of the Charitable Company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are drawn up on the going concern basis which assumes the Trust will continue in operational existence for the foreseeable future; taken to be 12 months from the signing of the financial statements. The Trustees have given due consideration to the working capital and cash flow requirements of the Trust. The Trustees consider the Trust's current and forecast cash resources to be sufficient to cover the working capital requirements of the Charity for at least 12 months from the date of signing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires the Trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Income

Income is recognised when the Trust has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the Trust has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

The Trust received government support through the Job Retention Scheme. The grant income is recognised in the period to which the underlying furloughed staff costs relate to. The payroll liability has been incurred by the entity, and it has therefore met the conditions to claim for that payroll accounting period.

Gifts in kind are valued at estimated value to the Trust. They are included in the Charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted Charitable donations are recognised in the financial statements when the Charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received and the value of the incoming resources can be measured with sufficient reliability.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****2. ACCOUNTING POLICIES - continued****Critical accounting judgements and key sources of estimation uncertainty**

Donated professional services and facilities are recognised as income when the Trust has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Trust which is the amount the Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Trust to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. A further analysis of this expenditure is given in the notes to the financial statements.

- Cost of raising funds comprises the costs of commercial trading and their associated support costs.
- Expenditure on Charitable activities includes the costs of the Trust's services undertaken to further the purpose of the Trust and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Leasehold buildings	60 years
External sports facilities	20 years
Sports and office equipment	4 years

All assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of an asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

Taxation

The Trust is an institution within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Section 506(1) of the Taxes Act 1988. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to Charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax.

The Trust is an institution which is established for Charitable purposes within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Para 1 of Schedule 6 to the Finance Act 2010. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively Charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax. For this reason the Trust is generally unable to recover input VAT it suffers on goods and services purchased. The Trust is registered for VAT, as the Trustees have taken professional advice and consider that certain of the Trust's sources of income are within the auspices of VAT.

Exceptional Item

Exceptional items are material or significant irregular items of income and expense which the trust believes should be disclosed in the Statement of Financial Activities to assist in understanding the underlying performance achieved by the trust by virtue of their nature or size.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****2. ACCOUNTING POLICIES - continued****Fund accounting**

Unrestricted funds can be used in accordance with the Charitable objectives at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Transfers are made from unrestricted to restricted funds to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Financial instruments

Financial assets (including cash and debtors) and financial liabilities are recognised when the Trust becomes a party to the contractual provisions of the instrument. Additionally, all financial assets and liabilities are classified according to the substance of the contractual arrangements entered into.

Financial assets and liabilities are initially measured at transaction price (including transaction costs) and are subsequently remeasured where applicable at amortised cost.

Financial assets include cash, trade debtors and other debtors.

Financial liabilities include trade creditors, other creditors and accruals.

Pension costs

From 1 April 2015, under the Pensions Act 2008, the Trust must put certain staff into a pension scheme and contribute towards it. This is called automatic enrolment. To comply with automatic enrolment laws, the Trust signed a participation agreement with a pension provider by which staff become members of an independently administered pension plan. The Trust and staff make contributions as specified in the plan.

In the aforementioned scheme, staff contract directly with the pension Company, and assets of those schemes are held separately from those of the Trust. The Trust acts as agent in collecting and paying over staff pension contributions. Once the contributions have been paid, the Trust as employer has no further obligations.

The Trust's contributions are charged to the Statement of Financial Activities in the period to which they relate. At the reporting date, outstanding/(surplus) contributions amounted to £1,426 (2023: £1,350).

3. DONATIONS

	31.3.24	31.3.23
	£	£
Voluntary donations	<u>10,802</u>	<u>31,972</u>

4. OTHER TRADING ACTIVITIES

	31.3.24	31.3.23
	£	£
Partnership income	30,956	42,497
Other fundraising income	12,016	6,775
Sponsorships	<u>77,933</u>	<u>72,500</u>
	<u>120,905</u>	<u>121,772</u>

5. INVESTMENT INCOME

	31.3.24	31.3.23
	£	£
Deposit account interest	<u>3,697</u>	<u>625</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****6. INCOME FROM CHARITABLE ACTIVITIES**

		31.3.24	31.3.23
	Activity	£	£
Rent receivable tenants	Community hub	193,987	201,093
Tenant contributions	Community hub	49,790	30,513
Hire of facilities	Community hub	235,625	212,888
Community income	Community hub	15,255	11,444
Grants	Community hub	<u>201,999</u>	<u>200,026</u>
		<u>696,656</u>	<u>655,964</u>

Grants received, included in the above, are as follows:

	31.3.24	31.3.23
	£	£
Sport England	-	6,000
City Bridge Trust	57,641	58,502
Nike-Nike Sponsorship	96,548	-
London Marathon Charitable Trust	-	21,000
London Borough of Lambeth	20,600	59,724
Basketball England	-	7,000
Screwfix Foundation	-	5,000
Summer Project Food Funding	-	15,300
Clothworker Fund	-	27,500
Access Sport	1,440	-
Active Communities Network	9,520	-
Peter Harrison Foundation	6,250	-
Nespresso Community Fund	5,000	-
London Sport	<u>5,000</u>	<u>-</u>
	<u>201,999</u>	<u>200,026</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Community hub	<u>454,113</u>	<u>421,710</u>	<u>875,823</u>

8. SUPPORT COSTS

	Management £	Finance £	Governance costs £	Totals £
Community hub	<u>415,787</u>	<u>1,148</u>	<u>4,775</u>	<u>421,710</u>

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between the Charity's key activities undertaken in the year. All the general support and governance costs have been apportioned to the various Charitable activities on the basis of staff time allocated to each activity.

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.24	31.3.23
	£	£
Depreciation - owned assets	88,723	73,561
Independent examiner	<u>3,000</u>	<u>3,000</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****10. TRUSTEES' REMUNERATION AND BENEFITS**

There were no Trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Trustees' expenses

	31.3.24	31.3.23
	£	£
Trustees' expenses	<u>342</u>	<u>1,211</u>

Trustees' expenses consists of cost reimbursement during the year £342 (2023: £1,211).

11. STAFF COSTS

	31.3.24	31.3.23
	£	£
Wages and salaries	346,172	213,198
Social security costs	29,064	23,905
Other pension costs	<u>8,030</u>	<u>6,237</u>
	<u>383,266</u>	<u>243,340</u>

The average monthly number of employees during the year was as follows:

	31.3.24	31.3.23
Administrative, support and governance	5	5
Charitable activities	<u>6</u>	<u>4</u>
	<u>11</u>	<u>9</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.3.24	31.3.23
£70,001 - £80,000	<u>1</u>	<u>-</u>

The key management of the Trust is the Chief Executive Officer, Finance, Systems and Governance Manager, Site and Operations Manager and Programmes and Partnerships Manager. The total benefits of the key management of the Trust were £219,455 (2023: £187,353).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME FROM			
Donations	31,975	-	31,972
Charitable activities			
Community hub	512,738	143,226	655,964
Other trading activities	49,269	72,500	121,772
Investment income	<u>625</u>	<u>-</u>	<u>625</u>
Total	<u>594,607</u>	<u>215,726</u>	<u>810,333</u>
EXPENDITURE ON			
Charitable activities			
Community hub	<u>555,782</u>	<u>215,726</u>	<u>771,508</u>
NET INCOME	38,825	-	38,825

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
RECONCILIATION OF FUNDS			
Total funds brought forward			
As previously reported	414,730	881,142	1,295,872
Prior year adjustment	-	1,059,980	1,059,980
As restated	414,730	1,941,122	2,355,852
TOTAL FUNDS CARRIED FORWARD	<u>453,555</u>	<u>1,941,122</u>	<u>2,394,677</u>

13. TANGIBLE FIXED ASSETS

	Long leasehold £	External sports facilities £	Sport and office equipment £	Totals £
COST				
At 1 April 2023	1,891,348	797,895	224,943	2,914,186
Additions	-	17,841	2,645	20,486
At 31 March 2024	<u>1,891,348</u>	<u>815,736</u>	<u>227,588</u>	<u>2,934,672</u>
DEPRECIATION				
At 1 April 2023	352,595	271,528	216,851	840,974
Charge for year	<u>32,785</u>	<u>52,382</u>	<u>3,556</u>	<u>88,723</u>
At 31 March 2024	<u>385,380</u>	<u>323,910</u>	<u>220,407</u>	<u>929,697</u>
NET BOOK VALUE				
At 31 March 2024	<u>1,505,968</u>	<u>491,826</u>	<u>7,181</u>	<u>2,004,975</u>
At 31 March 2023	<u>1,538,753</u>	<u>526,367</u>	<u>8,092</u>	<u>2,073,212</u>

For further details, please refer to Note 17.

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.24 £	31.3.23 £
Trade debtors	21,295	21,580
Other debtors	34,754	8,318
Accrued income	-	30,081
Prepayments	<u>4,964</u>	<u>35,340</u>
	<u>61,013</u>	<u>95,319</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.24	31.3.23
	£	£
Trade creditors	10,191	34,969
Social security and other taxes	8,263	6,293
VAT	28,814	3,144
Other creditors	7,201	7,201
Pension liability	1,426	1,350
Deferred income	62,020	101,225
Accrued expenses	<u>6,221</u>	<u>9,987</u>
	<u>124,136</u>	<u>164,169</u>

16. MOVEMENT IN FUNDS

	At 1.4.23 £	Net movement in funds £	Transfers between funds £	At 31.3.24 £
Unrestricted funds				
General fund	311,380	(21,957)	(4,909)	284,514
Designated fund - capital works	<u>142,175</u>	<u>-</u>	<u>-</u>	<u>142,175</u>
	453,555	(21,957)	(4,909)	426,689
Restricted funds				
Social Investment Business Foundation	818,410	-	-	818,410
City Bridge Trust	14,299	(589)	-	13,710
Greater London Authority Changing Gears Plus	4,416	(4,416)	-	-
London Sport - Regal	2,771	(2,771)	-	-
Nike	34,583	(15,297)	-	19,286
Lambeth Council - S106	2,663	(2,663)	-	-
Streetgames	4,000	(4,000)	-	-
London Borough of Lambeth	-	4,616	-	4,616
Social Investment Business	1,059,980	-	-	1,059,980
Access Sport	-	1,440	-	1,440
Community Fitness Programme	-	1,139	-	1,139
Lambeth Wellbeing Grant	-	(1,743)	4,909	3,166
Peter Harrison Foundation	<u>-</u>	<u>2,478</u>	<u>-</u>	<u>2,478</u>
	<u>1,941,122</u>	<u>(21,806)</u>	<u>4,909</u>	<u>1,924,225</u>
TOTAL FUNDS	<u>2,394,677</u>	<u>(43,763)</u>	<u>-</u>	<u>2,350,914</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****16. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	521,091	(543,048)	(21,957)
Restricted funds			
City Bridge Trust	57,641	(58,230)	(589)
Greater London Authority Changing Gears Plus	-	(4,416)	(4,416)
London Sport - Regal	-	(2,771)	(2,771)
Nike	96,549	(111,846)	(15,297)
Lambeth Council - S106	-	(2,663)	(2,663)
Streetgames	-	(4,000)	(4,000)
London Borough of Lambeth	86,604	(81,988)	4,616
Access Sport	1,440	-	1,440
Holiday Programmes	27,724	(27,724)	-
House 337 Donation	720	(720)	-
Active Communities - Met Police Youth Club	19,040	(19,040)	-
Community Fitness Programme	5,000	(3,861)	1,139
Lambeth Wellbeing Grant	-	(1,743)	(1,743)
Peter Harrison Foundation	6,251	(3,773)	2,478
Nespresso Community Fund	5,000	(5,000)	-
London Sport	5,000	(5,000)	-
	<u>310,969</u>	<u>(332,775)</u>	<u>(21,806)</u>
TOTAL FUNDS	<u>832,060</u>	<u>(875,823)</u>	<u>(43,763)</u>

Transfers Between Funds

Fund transfers were made from the general fund to the restricted fund to cover the shortfall £4,909 (2023:£nil).

Comparatives for movement in funds

	At 1.4.22 £	Prior year adjustment £	Net movement in funds £	At 31.3.23 £
Unrestricted funds				
General fund	272,555	-	38,825	311,380
Designated fund - capital works	<u>142,175</u>	<u>-</u>	<u>-</u>	<u>142,175</u>
	414,730	-	38,825	453,555
Restricted funds				
Social Investment Business Foundation	818,410	-	-	818,410
City Bridge Trust	14,299	-	-	14,299
Greater London Authority Changing Gears Plus	4,416	-	-	4,416
London Sport - Regal	2,771	-	-	2,771
Nike	34,583	-	-	34,583
Lambeth Council - S106	2,663	-	-	2,663
Streetgames	4,000	-	-	4,000
Social Investment Business	<u>-</u>	<u>1,059,980</u>	<u>-</u>	<u>1,059,980</u>
	<u>881,142</u>	<u>1,059,980</u>	<u>-</u>	<u>1,941,122</u>
TOTAL FUNDS	<u>1,295,872</u>	<u>1,059,980</u>	<u>38,825</u>	<u>2,394,677</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024****16. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	594,607	(555,782)	38,825
Restricted funds			
Basketball England	7,000	(7,000)	-
City Bridge Trust	58,502	(58,502)	-
Nike	72,500	(72,500)	-
Sport England - CAF	6,000	(6,000)	-
London Marathon Charitable Trust	12,000	(12,000)	-
London Borough of Lambeth	59,724	(59,724)	-
	<u>215,726</u>	<u>(215,726)</u>	<u>-</u>
TOTAL FUNDS	<u>810,333</u>	<u>(771,508)</u>	<u>38,825</u>

17. CONTINGENT LIABILITIES

The Black Prince Trust and the Social Investment Business Foundation signed an amendment on November 2022 to an agreement originally signed in 2011 which provided a £1,000,000 loan for the purchase of the leasehold land now known as the Black Prince Community Hub. The original loan plus accumulated Interest has been converted into a grant payment in the event that the leasehold land and buildings are disposed of by November 2029. In that event there would be a Contingent payment of £1,059,980

18. RELATED PARTY DISCLOSURES

Other than Key Management Compensation disclose in Note 11, During the year, one Trustee provided professional services valued at £6,000 (2023: £13,500).

19. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.24 £	31.3.23 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(43,763)	38,825
Adjustments for:		
Depreciation charges	88,724	73,560
Interest received	(3,697)	(625)
Decrease/(increase) in debtors	34,305	(49,240)
(Decrease)/increase in creditors	<u>(40,033)</u>	<u>37,798</u>
Net cash provided by operations	<u>35,536</u>	<u>100,318</u>

20. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.23 £	Cash flow £	At 31.3.24 £
Net cash			
Cash at bank and in hand	<u>390,315</u>	<u>18,747</u>	<u>409,062</u>
	<u>390,315</u>	<u>18,747</u>	<u>409,062</u>
Total	<u>390,315</u>	<u>18,747</u>	<u>409,062</u>

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued

FOR THE YEAR ENDED 31 MARCH 2024

21. COMPANY LIMITED BY GUARANTEE

The Charitable Company is limited by guarantee and has no share capital. Every member of the Company undertakes to contribute to the assets of the Company in the event of its being wound up, for payments of the debts and liabilities of the Company, such amount as may be required, not exceeding £1.

22. DEFERRED INCOME

	31.03.24	31.03.23
	£	£
Balance as at 1st April	89,169	34,540
Amount Released to Income during the Year	(89,169)	(34,540)
Amount deferred in the Year	<u>62,020</u>	<u>89,169</u>
	<u>62,020</u>	<u>89,169</u>

Deferred income represents funding received from Nike £28,036 (2023: £12,083), City Bridge Trust £17,030 (2023: £16,482), Facility hire £3,014 (2023: £nil), Sport England £8,000 (2023: £nil) and Lambeth Council £5,940 (2023: £60,604) , towards cost of the projects or programmes to be expended during the 2024/2025 financial year.

THE BLACK PRINCE TRUST

England & Wales - Charity number 1143375

Accounts

REGISTERED COMPANY NUMBER: 07563118 (England and Wales)
REGISTERED CHARITY NUMBER: 1143375(England and Wales)

THE BLACK PRINCE TRUST
(A COMPANY LIMITED BY GUARANTEE)

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

Cox Costello & Horne
Chartered Accountants and Tax Advisors
Batchworth Lock House
99 Church Street, Rickmansworth
WD3 1JJ

THE BLACK PRINCE TRUST

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FOR THE YEAR ENDED 31 MARCH 2023

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THE BLACK PRINCE TRUST

REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 MARCH 2023

TRUSTEES

J H Bellis (resigned 6.4.22)
J A Mosley (resigned 6.4.22)
C Christou (resigned 16.3.23)
J Boyson (resigned 6.4.22)
I G Macfarlane
C P Oliver
L Martin
S Da Silva Director (appointed 6.4.22) (resigned 30.6.23)
K Harrison Director (appointed 6.4.22)
R S A Mortier Director (appointed 6.4.22)
D O Noruwa Director (appointed 6.4.22)
L Thomson Director (appointed 1.3.23)
C A Woodhouse Director (appointed 1.3.23)
H A Aden (appointed 30.6.23)

Each Trustee shall serve for a maximum term of nine years from the date of first appointment and must take a break from office and may not be reappointed until the anniversary of the commencement of his or her break from office.

COMPANY SECRETARY

Kerry Secretarial Services Limited

REGISTERED OFFICE

5 Beaufoy Walk
Off Black Prince Road
Kennington
London
SE11 6AA

REGISTERED COMPANY NUMBER 07563118 (England and Wales)

REGISTERED CHARITY NUMBER 1143375 (England and Wales)

INDEPENDENT EXAMINER

Cox Costello & Horne
Chartered Accountants and Tax Advisors
Batchworth Lock House
99 Church Street, Rickmansworth
WD3 1JJ

BANKER

Lloyds Bank Plc
2nd Floor
39 Threadneedle Street
London
EC2R 8AU

WEBSITE

www.blackprincetrust.org.uk

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The Trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The Trustees' report also represents the Directors' report as required by Company Law. The financial statements have been prepared in accordance with the accounting policy set out in the note to the financial statements. The financial statements comply with the charity's governing document, the requirements of the Companies Act 2006 and the Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statement in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 31 January 2022) the Charity SORP (FRS 102)'.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Trust's principal objectives as set out in the Articles and Memorandum of Association are as follows:

- 1) To promote primarily for the benefit of the inhabitants of Greater London the provision of facilities in the interests of social welfare for recreation or other leisure time occupation with the object of improving the life of such persons;
- 2) To develop the capacity and skills of the members of socially and economically disadvantaged communities, with a focus on inhabitants of Greater London who are unemployed, vulnerably housed, on low incomes and/or at risk of social exclusion, so that they are better able to identify, and help meet, their needs and participate more fully in society;
- 3) To advance the education of the public including, without limitation, in the subjects of health, sports and physical recreation, sports coaching and leadership and for the benefit of the public to promote learning amongst and develop the employability skills of people who are unemployed or on low incomes;
- 4) To promote for the benefit of the public urban regeneration in the area in Lambeth bounded by Lambeth Road, Kennington Road, Kennington Lane and the River Thames, by all or any of the following means:
 - A) The maintenance, improvement or provision of public amenities;
 - B) The provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities;
 - C) The advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience; and
 - D) The creation of training and employment opportunities by the provision of workspace, buildings and or land for use on favourable terms.

Significant activities

Facilities

On 13th October 2011 the Trust completed a Head Lease with the London Borough of Lambeth (LBL) for a period of 125 years on around 2.2 acres of land and sports facilities at the former Lilian Baylis secondary school in Kennington, Lambeth, London SE11 6AA. The site is now known as The Black Prince Community Hub (the 'Hub'), 5 Beaufoy Walk, Lambeth, London SE11 6AA.

The sports facilities at the Black Prince Community Hub include a 7-a-side football pitch, two five-a-side football pitches, two multisport (netball/tennis courts/five-a-side football pitches), athletics facilities and the Sports Hall with two basketball courts (the Regal and Jordan Courts), a boxing gym/studio and a fitness gym. The facilities also include numerous changing facilities including disabled changing, an outdoor 'Trim Trail' and an outside exercise area / community garden. The Hub also has an administration building housing office space, meeting rooms, reception areas for tenants and a café. There is also a dedicated training and education room at the Hub ('The Space') which helps BPT and partners deliver interventions.

The Head Lease from LBL operates on the basis of a peppercorn rent but is subject to the Community Service Agreement which requires the delivery of community driven outputs agreed with LBL. All the facilities are let out to user groups and individuals with an agreed scale of charges for commercial use and for community use. Free to user community programmes are organised and funded by BPT and its community partners who operate at the Hub.

Social Outcomes

The Trust has designated 4 separate social outcome strands across which BPT and its partners at the Hub aim to deliver social impact:

1. Participation
2. Inclusion, Diversity & Equality
3. Health and Wellbeing
4. Education, Training and Lifelong Learning

The Trust subscribes to the market leading Measurement and Evaluation system (Upshot) to collate, monitor and evaluate the social outcomes delivered across the Hub.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Public benefit

The objectives and activities, and achievement and performance sections of this report set out the activities that the Trust undertakes for the public benefit.

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission in determining the activities undertaken by the Trust.

Access to activities or services are offered at highly discounted rates or free of charge in relation to community use, however the Trust charges commercial rates for private organisations to help cross subsidise the Trust's community activities.

A number of private benefits do necessarily arise from the activities of the Trust. In particular, the Trust finds it essential to employ and remunerate staff. Individual members of the Trust will benefit in the widest sense from the activities they undertake. Private benefits are purely incidental as they are a necessary by-product of carrying out the Trust's aims.

Grantmaking

The Trust is not a grantmaking charity but may act as intermediary between grantmaking organisations and the individuals who benefit from the grants.

Volunteers

Volunteers help out at many of the Trust's activities. Many of the Trust's participants have continued to become volunteers at sessions, which in turn give them valuable experience, and the Trust offers internship opportunities to students around communications, PR and Social Media. Trust volunteers make a vital contribution to the Trust, enabling the Trust to provide many more activities than the Trust could otherwise do.

THE BLACK PRINCE TRUST**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023**

STRATEGIC REPORT**Achievement and performance****Charitable and fundraising activities**

Concurrently to the Trust entering into the Head Lease with LBL the Trust also entered into a Community Service Agreement (CSA) with LBL outlining the social impacts the Trust would agree to deliver. The CSA outcomes are reported quarterly.

The Trust receives no direct or indirect funding from Lambeth under the terms of the Head Lease (but can apply for grant funding related to programme delivery and have done successfully within the last financial year), and the Head Lease operates on the basis that the Trust and the operation of the Hub is self-funding via income generated from the Hub. This funding is intended to be primarily from office space and facility rental but also third-party funding in the form of grants and donations.

The Trust currently has a 25-year lease with Powerleague Fives Limited (PL) granting PL with the demise over the outside sports facilities, changing rooms and office/reception space at the Hub in return for a fixed rental payment.

The remainder of the Hub is managed by the Trust and a summary of the activities is as follows:

Administration Building

- Office space utilised by BPT staff and incorporating individually rented desk space as below
- Office space rented to Street Soccer London under an operational licence dated 01/05/22
- Office space rented to British Refugee Council under an operational licence dated 01/08/22
- Desk space rented to 3 Pillars since 01/08/21
- Desk space rented to Fight 4 Change under an operational license dated 01/07/22
- Café space currently without a tenant, but grant secured from London Borough of Lambeth to cover rent from 01/06/23 (once renovation has been completed) for Share Community to run as a Training Kitchen and Café for students with learning disabilities and autism.

Sports Hall

- Two basketball courts (managed by the Trust)
- Boxing gym / studio with new gym mezzanine level under construction (managed by the Trust)
- Training and Development area (managed by the Trust)
- Gym - operated by the Foundry Limited under a 12-month operational licence
- Male and female changing areas (communal)
- Disabled changing room / toilet (communal)
- Outdoor Trim Trail / exercise area / community garden (communal)
- Car park (managed by the Trust - 10 spaces rented out to third party parking contractor)

While the above provides the Trust with an income stream the costs of running the Hub remain considerable with the significant cost categories being:

- Salaried staff
- Coaches, sessional staff, contractors
- Site insurance
- Site services (waste disposal, pest control, CCTV, external lighting etc)
- Business Rates
- Utilities
- Repair, maintenance, and upkeep of facilities
- VAT

Financial review**Financial position as at 31 March 2023**

The surplus for the reporting year was £38,825 (2022: £1,134,894).

Incoming resources were £810,333 (2022: £1,771,579).

Outgoing resources were £771,508 (2022: £636,685).

Net current assets were £321,465 (2022: £339,892).

Investment policy and objectives

Under the Articles of Association, the Trust has the power to invest monies which are not immediately required for its purposes, in or upon such investments or property as may be thought fit. At the present time the Trustees' policy is to maintain all such monies in liquid cash form.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STRATEGIC REPORT

Financial review

Reserves Policy

It is always difficult to plan or develop services within a charitable organisation, with its constant need to find funding and in an atmosphere of insecurity of long-term funding agreements. The Trust's reserves policy is set to ensure our work is protected from the risk of disruption at short notice due to a lack of funds, whilst at the same time ensuring we do not retain income for longer than required.

Purpose

The following reserves policy exists in line with guidance issued by the Charity Commission, and to enable the Trust's management to appropriately designate funds from its unrestricted reserves in order to:

- 1) Fund specific projects on short notice or for which no funding can be raised which further the Trust's charitable aims as stated in its governing document;
- 2) Cover administration and support costs without which the Trust could not function;
- 3) Protect against risks and unforeseen expenditures which may arise and which are beyond the Trust's control and cannot be met from existing income and are inline with its stated objectives;
- 4) Ensure the viability of the Trust beyond the immediate future and to provide reliable and on-going services over the longer term; and
- 5) Maintain the condition of the Trust's Hub's facilities.

Procedures

The Trust's management may designate unrestricted reserves money to cover the Trust's financial responsibility as follows:

- Contingency reserves - to enable the Trust to function by meeting contractual obligations in respect of staff salaries, running and legal costs and client service provision - should represent at minimum three months and at maximum five months charitable operating costs (as calculated on the basis of its annual expenditure);
- Should these reserves fall below the calculated minimum, the Trust's management will take reasonable steps to raise and designate additional unrestricted funds against the deficit;
- Should these reserves exceed the calculated maximum, the Trust's management will arrange for expenditure of the surplus during the current or following financial year, in line with the Trust's charitable aims;
- No more than 20% of annual income shall be allocated to unrestricted reserves unless agreed otherwise by the Trustees;
- No more than £20,000 from the reserves shall be expended or accumulated in any one financial year unless otherwise agreed by the Trustees;
- The level of reserves will be reviewed quarterly by the Trust's management; however the Trust currently holds 3 months operational expenses and a capital expenditure emergency fund in a designated bank account, and these funds are unrestricted for use by the Trust;
- The policy will be reviewed annually by the Trust's management and specific minimum and maximum reserve levels will be set in the Trust's current and following financial year projections; and
- This policy is to be included in the Trust's annual financial statements (herein).

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STRATEGIC REPORT

Financial and risk management objectives and policies

Financial Stability

The Powerleague contract provides the Trust with a long term and reliable income stream under a long-term (25 year) lease arrangement agreed in 2015. With other income streams from office rental, facility rental and a control of costs the Trust should be in a viable position to cover all the key operating costs. The Trustees intend for any operating financial surplus to be re-invested to help achieve the original aims and objectives of the Trust.

The Trustees continue to look for further partnerships and investment and will look toward organisations like London Sport, Sport England, Nike & Jordan, the GLA and the London Marathon Charitable Trust as well as the London Funders consortium which include some of these organisations for potential capital and revenue investment. The Trust is also exploring opportunities to engage with other potential partners interested in and able to assist in developing the financial and operational sustainability of the Trust.

As per the Special Board Resolution dated 22nd March 2022, the Trustees were delighted to have reached an agreement with SIB to convert the existing £1.15m term loan into a 7-Year secured grant, which is only repayable upon significant funds (in excess of £1m) being generated by either a redevelopment of the Hub site, or by other means. This proposal was unanimously approved by the Board, who would like to extend their immense gratitude to SIB for adopting this flexible approach. The Trustees also recognise the terms that would lead to this requiring repayment, and as such recognise this as a Restricted Grant. Owing to the Special Board Resolution being signed in March 2022, we have treated this as a prior year adjustment for the Financial Year 2021-2022.

The Trustees are aware of the long-term financial liabilities of the Trust and expect that once operational and financial stability have been reached in the medium term then these liabilities can be addressed over time.

Operational Stability

The Trust remains in a position where it has successfully consolidated relationships with the key partners at the site. The relationship with Powerleague is a strong one and the relationship with the respective charity delivery partners at the Hub has continued to improve over the past 12 months. The extension of the Nike partnership agreement in 2020 was a strong indicator of ongoing support for the Trust as was the funding provided by City Bridge Trust, Lambeth Council, Sport England and London Marathon Charitable Trust. The aim of the Trust going forward is to strengthen and build on these relationships while endeavouring to bring new partners to the Hub.

Operational Development / Partnership Model

The Trustees regard the operational model of the Hub of being one where the Trust is the 'umbrella' organisation at the Hub, working with both commercial and charitable partners in tandem to help achieve the overall aims of the Trust. The Trust does not envisage itself as a large-scale employer and wishes to work via partnerships whereby chosen delivery partners will help operate the facilities on an agreed and managed basis.

The key facets of the current operational model are:

- a) To act as an exemplary Landlord to all tenants at the Hub;
- b) To enter into long term agreements with tenants for the administration building to provide income from the office space as well as endeavour to work with tenants who will deliver community benefits at the Hub;
- c) To enter into medium term agreements with tenants for the office space, gym and community café;
- d) To operate the basketball courts, the boxing studio and the training facility to jointly deliver social outcomes and derive an income for the Trust;
- e) To oversee and encourage Community Delivery at the Hub including a dedicated Measurement and Evaluation (M&E) system (Upshot) for all delivery partners and the Trust itself - and to develop a training and development function at the Hub;
- f) To explore new areas of income generation (eg car parking, sponsorship, partnership working, fund raising etc) including securing funding to develop and scale programmes in collaboration with both existing and new partners.

Delivery of Social Outcomes

As stipulated above, the Trust delivers social return under the remit of the CSA agreement with Lambeth Council in 2011. The figures are agreed with Lambeth and reported quarterly. Since 2011 the Trust has exceeded all the targets in the CSA agreement.

THE BLACK PRINCE TRUST**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023**

STRATEGIC REPORT

Since 2015 the Trust has developed its own social outcomes 'strands' to complement the targets within the CSA agreement. These four social impact strands are summarised above and have been designed to work within the partnership model adopted at the Hub. The strands are designed to encapsulate the social outcome strategies of BPT's partners who deliver a wide range of programmes at the Hub. Not all partners will deliver across all the strands, but all partners will typically deliver against at least one of these strands. Likewise, the Trust itself will deliver some social outcome programmes under specific social outcome strands but will not deliver across all of them. Achieving positive social outcomes is firmly rooted in and dependent on an effective partnership model at the Hub.

The Trust acknowledges that social outcome impact measurement and evaluation (M&E) is a key priority at the Hub and to this end has commissioned a market leading M&E system Upshot. Upshot has been designed and developed by the Football Foundation (the UK's largest sports charity) and is used across the sport for development sector as well as by many public and private bodies including housing associations. BPT uses the Upshot system to collate all of the social outcome data at the Hub and is also used by a number of the delivery partners at the Hub.

Hub Capital Works

During the financial year to 31 March 2023 the Trust continued to upgrade and improve the facilities at the Hub thanks largely to funding received between 2022 - 23 as follows:

- Facilities grant from the London Marathon Charitable Trust (LMCT)
- Capital expenditure allocation within the Nike partnership agreement
- Facilities grant from the Clothworkers Fund
- Facilities grant from Basketball England
- Facilities grant from ScrewFix Foundation
- Donations to Crowdfunder Campaign including Match Funding Contributions from Sport England and London Borough of Lambeth

This grant funding was used as follows:

- New turnstiles for better security in the Sports Hall Building and an emergency gate between sports hall and car park.
- Replacing faulty sprung floor in Regal Basketball Court with Concrete base and brand new foam-based sprung floor.
- New padding on walls under baskets and around backboards of hoops in Regal Basketball Court.
- New Mezzanine Level in Boxing Gym for self-contained gym space for community use and revenue generation from private bookings.
- Remedial work on leaking areas of the Sports Hall Roof.

Future plans

The Trustees recognise that the Trust has achieved a stable and sustainable new operational model at the Hub involving Powerleague and the Trust operating the Hub on a joint basis. The key aims for the Trust in the next financial year are:

- 1) Maintain financial and operational stability, with particular regard to the ongoing impact of the cost of living crisis;
- 2) Maintain and improve the physical assets at the Hub; specifically a full renovation of the kitchen and café space to make it a viable training space; and getting our new Mezzanine Gym space fully functional with frequent community programme delivery.
- 3) Improve delivery of community outcomes, measured by the Trust's 4 core social impact strands, by:
 - a) maintaining and improving partnerships at the Hub; and
 - b) diversifying and increasing the long-term income stream at the Hub, especially via fundraising for larger scale programmes to the benefit of multiple partners
- 4) Improve how we measure, evaluate and improve the range of social outcomes delivered at the Hub (including and in addition to those delivered under the CSA) with deeper analysis of data and the introduction of more qualitative measurement tools.
- 5) Develop new strategies that cross the social impact strands, including Health & Well-Being and Education, Training & Lifelong Development.
- 6) Enhance relationships with key long-term stakeholders including the local community, Lambeth Council, the local NHS/CCG/ICB, the Greater London Authority (GLA), London Sport, Sport England etc; and:
- 7) Explore redevelopment opportunities to improve the quality and longevity of the facilities at the Hub.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Black Prince Trust (the Trust) was established on 14 March 2011 and is governed under its Articles of Association. On 22 June 2011 by special resolution, the original Article 26.5 was deleted and replaced.

Charity status

The Trust was registered as a charity on 15 August 2011. The Trust is a charitable company limited by guarantee, as defined by the Companies Act 2006, and is a registered charitable company with the Charity Commission.

Membership

Membership under the Articles of Association is open to all persons who satisfy the membership requirements. Individual members shall have limited liability. Every individual member of the charitable company undertakes to contribute an amount not exceeding £1 to the assets of the Trust in the event of winding up.

Financial statements

The unaudited financial statements comply with the Charities Statement of Recommended Practice - Accounting and Reporting by Charities FRS 102 effective January 2022, the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The Trustees' report and financial statements are submitted to the Charity Commission following approval by the membership at the AGM.

Recruitment and appointment of new trustees

Trustees are appointed under the terms of the Articles of Association. The Trustees consider that having appropriate skills and awareness appropriate to the nature of the work of the Trust is more important than having numerous Trustees. The Trustees actively seek to identify and address gaps in their knowledge and skills in order to ensure the good governance of the Trust.

Organisational structure and decision making

The Trustees believe that the alongside the new operational structure at the Hub that the Trust now has a fit for purpose management and governance structure as below:

- The current staff structure is now adequate in terms of skill set and experience to operate the Hub as envisaged under the new model as described above
- An improved Board of Trustees with relevant experience as follows:
 - Financial
 - Legal
 - Commercial
 - Development
 - Charity / Sport for Development sectors including Monitoring & Evaluation
- Delegating specific responsibility to sub-committees (consisting of Trustees) comprising:
 - Risk & Finance
 - Community Delivery / M&E
 - Site development

Induction and training of new trustees

The Trustees offer a wide range of skills and experience essential to the good governance of the Trust. New Trustees are invited to take part in an informal induction programme. On an informal basis, new Trustees undergo orientation to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association and decision-making process, meet key persons of the Trust, and become familiar with the business plan and recent financial performance of the Trust. Trustees all undergo external safeguarding training. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and other aspects of the Trust's work. The Trustees review their written procedures in line with all other procedural documents on a regular basis.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Indemnity insurance

Under the terms of the Articles of Association the trustees shall be indemnified out of the assets of the charity against any liability incurred by him/her in defending any proceedings in which judgement is given in their favour. To mitigate any potential costs arising from such proceedings, the charity has obtained the necessary indemnity insurance.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

THE BLACK PRINCE TRUST

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2023**

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 19 December 2023 and signed on the board's behalf by:

DocuSigned by:

Rochelle Mortier

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Rochelle Mortier - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE BLACK PRINCE TRUST

Independent examiner's report to the trustees of The Black Prince Trust

I report to the trustees (who are also Directors for the purpose of company law) on my examination of the financial statements of The Black Prince Trust ('the charitable company') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and related notes.

This report is made solely to the charity's trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under Section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

As permitted by Direction 2, issued by the Charity Commission the firm for which I work has provided the Company with bookkeeping services during the year ended 31 March 2023. As a consequence I have followed the requirement of the FRC's Ethical Standard when undertaking this assignment.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

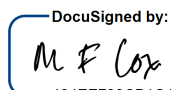
Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:



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Michael F Cox FCA

Institute of Chartered Accountants in England and Wales

Cox Costello & Horne

Chartered Accountants and Tax Advisors

Batchworth Lock House

99 Church Street, Rickmansworth

WD3 1JJ

Date: 19 December 2023

THE BLACK PRINCE TRUST**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2023**

		Unrestricted funds	Restricted funds	31.3.23 Total funds	31.3.22 Total funds as restated
	Notes	£	£	£	£
INCOME FROM					
Donations	3	31,972	-	31,972	3,699
Donations-Exceptional		-	-	-	1,059,980
Charitable activities	6				
Community hub		512,738	143,226	655,964	642,051
Other trading activities	4	49,272	72,500	121,772	65,815
Investment income	5	<u>625</u>	<u>-</u>	<u>625</u>	<u>34</u>
Total		<u>594,607</u>	<u>215,726</u>	<u>810,333</u>	<u>1,771,579</u>
EXPENDITURE ON					
Charitable activities	7				
Community hub		<u>555,782</u>	<u>215,726</u>	<u>771,508</u>	<u>636,685</u>
NET INCOME/(EXPENDITURE)		38,825	-	38,825	1,134,894
RECONCILIATION OF FUNDS					
Total funds brought forward					
As previously reported		414,730	881,142	1,295,872	1,220,958
Prior year adjustment	13	<u>-</u>	<u>1,059,980</u>	<u>1,059,980</u>	<u>-</u>
As restated		<u>414,730</u>	<u>1,941,122</u>	<u>2,355,852</u>	<u>1,220,958</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>453,555</u></u>	<u><u>1,941,122</u></u>	<u><u>2,394,677</u></u>	<u><u>2,355,852</u></u>

The notes form part of these financial statements

THE BLACK PRINCE TRUST**BALANCE SHEET
31 MARCH 2023**

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds as restated £
FIXED ASSETS					
Tangible assets	14	157,104	1,916,108	2,073,212	2,037,060
CURRENT ASSETS					
Debtors	15	95,319	-	95,319	46,079
Cash at bank and in hand		<u>225,667</u>	<u>164,648</u>	<u>390,315</u>	<u>399,085</u>
		320,986	164,648	485,634	445,164
CREDITORS					
Amounts falling due within one year	16	(24,535)	(139,634)	(164,169)	(105,273)
NET CURRENT ASSETS		<u>296,451</u>	<u>25,014</u>	<u>321,465</u>	<u>339,892</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		453,555	1,941,122	2,394,677	2,376,952
CREDITORS					
Amounts falling due after more than one year	17	-	-	-	(21,100)
NET ASSETS		<u>453,555</u>	<u>1,941,122</u>	<u>2,394,677</u>	<u>2,355,852</u>
FUNDS	19				
Unrestricted funds				453,555	414,730
Restricted funds				<u>1,941,122</u>	<u>1,941,122</u>
TOTAL FUNDS				<u>2,394,677</u>	<u>2,355,852</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 19 December 2023 and were signed on its behalf by:

DocuSigned by:

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 Rochelle Mortier - Trustee

The notes form part of these financial statements

THE BLACK PRINCE TRUST**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023**

		31.3.23	31.3.22 as restated
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	23	<u>100,318</u>	<u>186,867</u>
Net cash provided by operating activities		<u>100,318</u>	<u>186,867</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(109,713)	(66,942)
Interest received		<u>625</u>	<u>34</u>
Net cash used in investing activities		<u>(109,088)</u>	<u>(66,908)</u>
Cash flows from financing activities			
Loan repayments in year		<u>-</u>	<u>(600)</u>
Net cash provided by/(used in) financing activities		<u>-</u>	<u>(600)</u>
		<u>-</u>	<u>-</u>
Change in cash and cash equivalents in the reporting period		(8,770)	119,359
Cash and cash equivalents at the beginning of the reporting period		<u>399,085</u>	<u>279,726</u>
Cash and cash equivalents at the end of the reporting period		<u><u>390,315</u></u>	<u><u>399,085</u></u>

The notes form part of these financial statements

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023****1. COMPANY INFORMATION**

The Black Prince Trust (the Trust) is a public benefit entity registered as charity in England and Wales and a company limited by guarantee without share capital and exempted from use of "Limited". It was incorporated on 14 March 2011 (company number: 07563118) and registered as a charity on 15 August 2011 (charity number: 1143375).

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

In the event of the charitable company being wound up, members are required to contribute an amount not exceeding £1 each.

The registered office of the Trust is: The Black Prince Trust 5 Beaufoy Walk, Off Black Prince Road, Kennington, London, SE11 6AA.

2. ACCOUNTING POLICIES**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 31 January 2022)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are drawn up on the going concern basis which assumes the Trust will continue in operational existence for the foreseeable future; taken to be 12 months from the signing of the financial statements. The Trustees have given due consideration to the working capital and cash flow requirements of the Trust. The Trustees consider the Trust's current and forecast cash resources to be sufficient to cover the working capital requirements of the charity for at least 12 months from the date of signing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires the Trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Income

Income is recognised when the Trust has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received, and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the Trust has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably and is not deferred.

The Trust received government support through the Job Retention Scheme. The grant income is recognised in the period to which the underlying furloughed staff costs relate to. The payroll liability has been incurred by the entity, and it has therefore met the conditions to claim for that payroll accounting period.

Gifts in kind are valued at estimated value to the Trust. They are included in the charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted charitable donations are recognised in the financial statements when the charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received, and the value of the incoming resources can be measured with sufficient reliability.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****2. ACCOUNTING POLICIES - continued****Critical accounting judgements and key sources of estimation uncertainty**

Donated professional services and facilities are recognised as income when the Trust has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Trust which is the amount the Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Trust to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources. A further analysis of this expenditure is given in the notes to the financial statements.

- Cost of raising funds comprises the costs of commercial trading and their associated support costs.
- Expenditure on charitable activities includes the costs of the Trust's services undertaken to further the purpose of the Trust and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Leasehold buildings	60	years
External sports facilities	20	years
Sports and office equipment	4	years

All assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of an asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

Taxation

The Trust is an institution within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Section 506(1) of the Taxes Act 1988. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax.

The Trust is an institution which is established for charitable purposes within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Para 1 of Schedule 6 to the Finance Act 2010. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax. For this reason, the Trust is generally unable to recover input VAT it suffers on goods and services purchased. The Trust is registered for VAT, as the Trustees have taken professional advice and consider that certain of the Trust's sources of income are within the auspices of VAT.

Exceptional Item

Exceptional items are material or significant irregular items of income and expense which the trust believes should be disclosed in the Statement of Financial Activities to assist in understanding the underlying performance achieved by the trust by virtue of their nature or size.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****2. ACCOUNTING POLICIES - continued****Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. Transfers are made from unrestricted to restricted funds to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Financial instruments

Financial assets (including cash and debtors) and financial liabilities are recognised when the Trust becomes a party to the contractual provisions of the instrument. Additionally, all financial assets and liabilities are classified according to the substance of the contractual arrangements entered into.

Financial assets and liabilities are initially measured at transaction price (including transaction costs) and are subsequently remeasured where applicable at amortised cost.

Financial assets include cash, trade debtors and other debtors.

Financial liabilities include trade creditors, other creditors and accruals.

Pension costs

From 1 April 2015, under the Pensions Act 2008, the Trust must put certain staff into a pension scheme and contribute towards it. This is called automatic enrolment. To comply with automatic enrolment laws, the Trust signed a participation agreement with a pension provider by which staff become members of an independently administered pension plan. The Trust and staff make contributions as specified in the plan.

In the aforementioned scheme, staff contract directly with the pension company, and assets of those schemes are held separately from those of the Trust. The Trust acts as agent in collecting and paying over staff pension contributions. Once the contributions have been paid, the Trust as employer has no further obligations.

The Trust's contributions are charged to the Statement of Financial Activities in the period to which they relate. At the reporting date, outstanding/(surplus) contributions amounted to £1,350 (2022: £ (541)).

3. DONATIONS

	31.3.23	31.3.22
	£	£
Voluntary donations	31,972	3,699
Donations-Exception	-	1,059,980

4. OTHER TRADING ACTIVITIES

	31.3.23	31.3.22
	£	£
Partnership income	42,497	31,224
Other fundraising income	6,775	8
Sponsorships	72,500	34,583
	<u>121,772</u>	<u>65,815</u>

5. INVESTMENT INCOME

	31.3.23	31.3.22
	£	£
Deposit account interest	<u>625</u>	<u>34</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****6. INCOME FROM CHARITABLE ACTIVITIES**

		31.3.23	31.3.22 as restated
	Activity	£	£
Rent receivable tenants	Community hub	201,093	186,536
Tenant contributions	Community hub	30,513	22,925
Hire of facilities	Community hub	212,888	157,877
Community income	Community hub	11,444	12,098
Grants and contractual income	Community hub	<u>200,026</u>	<u>1,322,595</u>
		<u>655,964</u>	<u>1,702,031</u>

Grants and contractual income received, included in the above, are as follows:

	31.3.23	31.3.22 as restated
	£	£
Sport England	6,000	50,000
Street games	-	4,000
Fight For Change Foundation	-	920
City Bridge Trust	58,502	63,565
Greater London Authority - Changing Gears Plus	-	12,073
National Lottery Fund	-	53,923
London Marathon Charitable Trust	21,000	-
London Borough of Lambeth	59,724	13,978
Lambeth Council - Kickstart Funding	-	12,821
NBC Universal International Limited	-	1,635
Business rate rebate re COVID	-	19,700
Lambeth Council - S106	-	30,000
Basketball England	7,000	-
Screwfix Foundation	5,000	-
Summer Project Food Funding	15,300	-
Clothworker Fund	27,500	-
Social Investment Business	-	1,059,980
	<u>200,026</u>	<u>1,322,595</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Community hub	<u>411,256</u>	<u>360,252</u>	<u>771,508</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****Direct Cost**

	31.3.23	31.3.22
	£	£
Rates and water	25,150	8,941
Insurance	16,978	19,593
Light and heat	42,778	33,650
Cleaning and related costs	43,513	34,509
Repairs, renewals and maintenance	24,573	29,290
Project funding costs	58,690	73,833
Sessional staff	58,686	33,263
Telephone and mobile charges	6,253	5,153
Print, postage and stationery	3,301	2,545
Computer, software and website	3,508	5,549
Travel and subsistence	1,713	2,265
Refreshments	3,761	2,782
Staff training costs	3,114	150
Subscriptions	5,164	2,045
Sundry expenses	3,533	2,805
Entertainment	17,515	2,673
Advertising	11,632	4,303
Bad debts	7,834	10,564
Depreciation of tangible fixed assets	73,560	68,943
	<u>411,256</u>	<u>342,856</u>

8. SUPPORT COSTS

	Management	Finance	Governance costs	Totals
	£	£	£	£
Community hub	<u>354,237</u>	<u>708</u>	<u>5,307</u>	<u>360,252</u>

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between the Charity's key activities undertaken (see note 7) in the year. All the general support and governance costs have been apportioned to the various charitable activities on the basis of staff time allocated to each activity.

Support costs, included in the above, are as follows:

Management Cost

	31.3.23	31.3.22
	£	£
Wages	213,198	164,284
Social security	23,905	10,765
Pensions	6,237	2,917
Consultancy fees	6,777	10,047
CEO	68,896	58,833
Subcontractors	21,659	34,731
Corona Virus Response	-	55
Legal Costs	1,301	112
Accountancy fees	12,264	7,031
	<u>354,237</u>	<u>288,775</u>

The CEO cost includes two CEO's who served during the year.

Finance Cost

	31.3.23	31.3.22
	£	£
Bank charges	67	66
Payment processing charges	641	881
	<u>708</u>	<u>947</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****Governance costs**

	31.3.23	31.3.22
	£	£
Trustees' expenses	1,211	-
Trustee insurance	1,096	1,107
Independent examiner	<u>3,000</u>	<u>3,000</u>
	<u>5,307</u>	<u>4,107</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.23	31.3.22
	£	£
Depreciation - owned assets	73,561	68,943
Independent examiner	<u>3,000</u>	<u>3,000</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

	31.3.23	31.3.22
	£	£
Trustees' remuneration or other benefits	<u>13,500</u>	<u>-</u>

Trustees' expenses

	31.3.23	31.3.22
	£	£
Trustees' expenses	<u>1,211</u>	<u>-</u>

Trustees' expenses consist of cost reimbursement during the year £1,211 (2022: £nil).

11. STAFF COSTS

	31.3.23	31.3.22
	£	£
Wages and salaries	213,198	164,284
Social security costs	23,905	10,765
Other pension costs	<u>6,237</u>	<u>2,917</u>
	<u>243,340</u>	<u>177,966</u>

The average monthly number of employees during the year was as follows:

	31.3.23	31.3.22
Administrative, support and governance	<u>9</u>	<u>6</u>

No employees received emoluments in excess of £60,000.

The key management of the Trust is the Chief Executive Officer, Finance, Systems and Governance Manager, Site and Operations Manager and Programmes and Partnerships Manager. The total benefits of the key management of the Trust were £187,353 (2022: £58,833).

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Total funds as restated
	£	£	£
INCOME FROM			
Donations	3,699	-	3,699
Charitable activities			
Community hub	481,130	1,220,901	1,702,031
Other trading activities	31,232	34,583	65,815
Investment income	34	-	34
Total	<u>516,095</u>	<u>1,255,484</u>	<u>1,771,579</u>
EXPENDITURE ON			
Charitable activities			
Community hub	<u>461,227</u>	<u>175,458</u>	<u>636,685</u>
NET INCOME	54,868	1,080,026	1,134,894
Transfers between funds	<u>(17,024)</u>	<u>17,024</u>	<u>-</u>
Net movement in funds	37,844	1,097,050	1,134,894
RECONCILIATION OF FUNDS			
Total funds brought forward	376,885	844,073	1,220,958
TOTAL FUNDS CARRIED FORWARD	<u>414,729</u>	<u>1,941,123</u>	<u>2,355,852</u>

13. PRIOR YEAR ADJUSTMENT

Following a number of years of negotiations, the loan originally taken out to create additional facilities on the site including an office building; outdoor football and athletics facilities; and improvements to spaces within the sports hall on the site at Beaufoy Walk through the Social Investment Business was converted into a contingent payment with the condition that in the event of a redevelopment of the site in 7 years, the original loan and accumulated interest would be returned. The offer was made in March 2022 and formalised in November 2022. In the 2022 accounts this was treated as a contingent receipt. On reflection this should have been treated as a grant with a contingent liability. This has now been reflected in these accounts.

14. TANGIBLE FIXED ASSETS

	Long leasehold £	External sports facilities £	Sport and office equipment £	Totals £
COST				
At 1 April 2022	1,891,348	690,971	222,154	2,804,473
Additions	<u>-</u>	<u>106,924</u>	<u>2,789</u>	<u>109,713</u>
At 31 March 2023	<u>1,891,348</u>	<u>797,895</u>	<u>224,943</u>	<u>2,914,186</u>
DEPRECIATION				
At 1 April 2022	319,810	234,850	212,753	767,413
Charge for year	<u>32,785</u>	<u>36,678</u>	<u>4,098</u>	<u>73,561</u>
At 31 March 2023	<u>352,595</u>	<u>271,528</u>	<u>216,851</u>	<u>840,974</u>
NET BOOK VALUE				
At 31 March 2023	<u>1,538,753</u>	<u>526,367</u>	<u>8,092</u>	<u>2,073,212</u>
At 31 March 2022	<u>1,571,538</u>	<u>456,121</u>	<u>9,401</u>	<u>2,037,060</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****TANGIBLE FIXED ASSETS-** continued

Social Investment Business Foundation (previously Adventure Capital Fund), a registered charitable company, granted the Trust with a social investment grant to secure the leasehold property of the Trust. The grant is secured by a registered legal charge over the leasehold property. The charge is temporary and expires in 2029.

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23	31.3.22
	£	£
Trade debtors	21,580	22,707
Other debtors	8,318	8,318
Accrued income	30,081	673
Prepayments	<u>35,340</u>	<u>14,382</u>
	<u>95,319</u>	<u>46,079</u>

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.23	31.3.22 as restated
	£	£
Trade creditors	34,968	39,778
Social security and other taxes	6,293	3,965
VAT	3,144	12,045
Other creditors	7,201	7,201
Pension liability	1,350	514
Deferred income	101,225	34,541
Accrued expenses	<u>9,987</u>	<u>7,229</u>
	<u>164,169</u>	<u>105,273</u>

17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.23	31.3.22
	£	£
Other creditors	<u>-</u>	<u>21,100</u>
	<u>-</u>	<u>21,100</u>

18. SECURED DEBTS

The conversion of the SIB Loan to a 7-year Grant repayable is secured by a registered legal charge over the leasehold property only in the event of significant funds (in excess of £1m) being generated by redevelopment of the Hub or by other means. The charge is temporary and expires in 2029.

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023

19. MOVEMENT IN FUNDS

	At 1.4.22 £	Prior year adjustment £	Net movement in funds £	At 31.3.23 £
Unrestricted funds				
General fund	272,555	-	38,825	311,380
Designated fund - capital works	142,175	-	-	142,175
	414,730	-	38,825	453,555
Restricted funds				
Social Investment Business Foundation	818,410	-	-	818,410
City Bridge Trust	14,299	-	-	14,299
GLA Changing Gears Plus	4,416	-	-	4,416
LS-Regal	2,771	-	-	2,771
Nike	34,583	-	-	34,583
Lambeth Council - S106	2,663	-	-	2,663
Streetgames	4,000	-	-	4,000
Social Investment Business	-	1,059,980	-	1,059,980
	881,142	1,059,980	-	1,941,122
TOTAL FUNDS	<u>1,295,872</u>	<u>1,059,980</u>	<u>38,825</u>	<u>2,394,677</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	594,607	(555,782)	38,825
Restricted funds			
Basketball England	7,000	(7,000)	-
City Bridge Trust	58,502	(58,502)	-
Nike	72,500	(72,500)	-
Sport England - CAF	6,000	(6,000)	-
LMCT	12,000	(12,000)	-
London Borough of Lambeth	59,724	(59,724)	-
	215,726	(215,726)	-
TOTAL FUNDS	<u>810,333</u>	<u>(771,508)</u>	<u>38,825</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****19. MOVEMENT IN FUNDS - continued****Comparatives for movement in funds**

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	234,710	54,869	(17,024)	272,555
Designated fund - capital works	142,175	-	-	142,175
	376,885	54,869	(17,024)	414,730
Restricted funds				
GLA Summer Changing Gears	-	(4,220)	4,220	-
Social Investment Business Foundation	818,410	-	-	818,410
City Bridge Trust	-	14,299	-	14,299
GLA Changing Gears Plus	22,892	(18,476)	-	4,416
LS-Regal	2,771	-	-	2,771
Nike - Facility Hire	-	(175)	175	-
Nike	-	34,583	-	34,583
Lambeth Council - S106	-	2,663	-	2,663
Streetgames	-	4,000	-	4,000
Sport England - CAF	-	(225)	225	-
LMCT	-	(12,206)	12,206	-
Hi Jean & Nappies	-	(73)	73	-
Lambeth Get Active	-	(125)	125	-
Social Investment Business	-	1,059,980	-	1,059,980
	844,073	1,080,025	17,024	1,941,122
TOTAL FUNDS	<u>1,220,958</u>	<u>1,134,894</u>	<u>-</u>	<u>2,355,852</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	516,095	(461,226)	54,869
Restricted funds			
GLA Summer Changing Gears	(3,977)	(243)	(4,220)
City Bridge Trust	63,564	(49,265)	14,299
GLA Changing Gears Plus	17,509	(35,985)	(18,476)
Nike - Facility Hire	(175)	-	(175)
Nike	34,583	-	34,583
Lambeth Council - S106	30,000	(27,337)	2,663
Streetgames	4,000	-	4,000
Sport England - CAF	50,000	(50,225)	(225)
LMCT	-	(12,206)	(12,206)
Hi Jean & Nappies	-	(73)	(73)
Lambeth Get Active	-	(125)	(125)
Social Investment Business	1,059,980	-	1,059,980
	1,255,484	(175,459)	1,080,025
TOTAL FUNDS	<u>1,771,579</u>	<u>(636,685)</u>	<u>1,134,894</u>

Transfers Between Funds

Fund transfers were made from the general fund to the restricted fund to cover the shortfall £nil (2022: £17,024).

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****20. CONTINGENT LIABILITIES**

The Black Prince Trust and the Social Investment Business Foundation signed an amendment to an agreement initially signed in 2011 that provided a £1,000,000 loan to create additional facilities on the site, including an office building, outdoor football and athletic facilities, and improvements to spaces within the sports hall now known as the Black Prince Community Hub. The original loan plus accumulated interest has been converted into a grant payment in the event that leasehold land and buildings are disposed of within the next seven years. In that event, there would be a contingent liability of £1,059,980.

21. RELATED PARTY DISCLOSURES

Other than Key Management Compensation disclose in Note 11, There were no related party transactions for the year ended 31 March 2023.

22. POST BALANCE SHEET EVENTS

On the 22nd of March 2022, The Black Prince Trust and the Social Investment Business Foundation made the offer originally signed in 2011, which provided a £1,000,000 loan for the purchase of the leasehold land now known as the Black Prince Community Hub. The original loan plus accumulated interest has been converted into a contingent payment in the event that the leasehold land and buildings are disposed of within the next 7 years. In that event, there would be a contingent payment of £1,059,980.

23. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.23	31.3.22 as restated
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	38,825	1,134,894
Adjustments for:		
Depreciation charges	73,560	68,943
Interest received	(625)	(34)
(Increase)/decrease in debtors	(49,240)	43,250
Increase/(decrease) in creditors	<u>37,798</u>	<u>(1,060,186)</u>
Net cash provided by operations	<u>100,318</u>	<u>186,867</u>

24. ANALYSIS OF CHANGES IN NET DEBT

	At 1.4.22 £	Cash flow £	At 31.3.23 £
Net cash			
Cash at bank and in hand	<u>399,085</u>	<u>(8,770)</u>	<u>390,315</u>
	<u>399,085</u>	<u>(8,770)</u>	<u>390,315</u>
Total	<u>399,085</u>	<u>(8,770)</u>	<u>390,315</u>

25. COMPANY LIMITED BY GUARANTEE

The charitable company is limited by guarantee and has no share capital. Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up, for payments of the debts and liabilities of the company, such amount as may be required, not exceeding £1.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2023****26. DEFERRED INCOME**

	31.3.23	31.3.22
	£	£
Balance as at 1 st April	34,540	36,030
Amount Released to income during Year	(34,540)	(36,030)
Amount deferred in the Year	<u>89,169</u>	<u>34,540</u>
Balance as at 31 st March	<u>89,169</u>	<u>34,540</u>

Deferred income comprises of funds which relate to projects or programmes to be expended during the 2022/2023 financial year. At the reporting date, the relevant funders are Nike £12,083 (2022: £12,083), City Bridge Trust £16,482 (2022: £14,160), rent £nil (2022: £7,500) and business rates tenant contribution £nil (2022: £797) and Lambeth Council £60,604(2022: £nil).

THE BLACK PRINCE TRUST

England & Wales - Charity number 1143375

Accounts

REGISTERED COMPANY NUMBER: 07563118 (England and Wales)
REGISTERED CHARITY NUMBER: 1143375 (England and Wales)

**THE BLACK PRINCE TRUST
(A COMPANY LIMITED BY GUARANTEE)**

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

Cox Costello & Horne
Chartered Accountants and Tax Advisors
26 Main Avenue
Moor Park
HA6 2HJ

THE BLACK PRINCE TRUST

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FOR THE YEAR ENDED 31 MARCH 2022

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THE BLACK PRINCE TRUST

**REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 MARCH 2022**

TRUSTEES

J H Bellis (resigned 6.4.22)
J Boyson (resigned 6.4.22)
J A Mosley (resigned 6.4.22)
C Christou
I G Macfarlane
C P Oliver
L Martin
S Da Silva (appointed 6.4.22)
K Harrison (appointed 6.4.22)
R S A Mortier (appointed 6.4.22)
D O Noruwa (appointed 6.4.22)

Each Trustee shall serve for a maximum term of nine years from the date of first appointment and must take a break from office and may not be reappointed until the anniversary of the commencement of his or her break from office.

COMPANY SECRETARIES

Kerry Secretarial Services Limited

CHIEF EXECUTIVE OFFICER

K Harrison

REGISTERED OFFICE

5 Beaufoy Walk
Off Black Prince Road
Kennington
London
SE11 6AA

REGISTERED COMPANY NUMBER 07563118 (England and Wales)

REGISTERED CHARITY NUMBER 1143375 (England and Wales)

INDEPENDENT EXAMINER

Cox Costello & Horne
Chartered Accountants and Tax Advisors
26 Main Avenue
Moor Park
HA6 2HJ

BANKER

Lloyds Bank Plc
2nd Floor
39 Threadneedle Street
London
EC2R 8AU

WEBSITE

www.blackprincetrust.org.uk

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

The Trustees who are also Directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The purpose of this document is to report on the charity's activities during the reporting period in order to meet its legal responsibilities as both a charity and a company limited by guarantee, and to demonstrate how the charity works toward achieving its objectives and aims.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Trust's principal objectives as set out in the Articles and Memorandum of Association are as follows:

- 1) To promote primarily for the benefit of the inhabitants of Greater London the provision of facilities in the interests of social welfare for recreation or other leisure time occupation with the object of improving the life of such persons;
- 2) To develop the capacity and skills of the members of socially and economically disadvantaged communities, with a focus on inhabitants of Greater London who are unemployed, vulnerably housed, on low incomes and/or at risk of social exclusion, so that they are better able to identify, and help meet, their needs and participate more fully in society;
- 3) To advance the education of the public including, without limitation, in the subjects of health, sports and physical recreation, sports coaching and leadership and for the benefit of the public to promote learning amongst and develop the employability skills of people who are unemployed or on low incomes;
- 4) To promote for the benefit of the public urban regeneration in the area in Lambeth bounded by Lambeth Road, Kennington Road, Kennington Lane and the River Thames, by all or any of the following means:
 - A) The maintenance, improvement or provision of public amenities;
 - B) The provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities;
 - C) The advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience; and
 - D) The creation of training and employment opportunities by the provision of workspace, buildings and or land for use on favourable terms.

Significant activities

Facilities

On 13th October 2011 the Trust completed a Head Lease with the London Borough of Lambeth (LBL) for a period of 125 years on around 2.2 acres of land and sports facilities at the former Lilian Baylis secondary school in Kennington, Lambeth, London SE11 6AA. The site is now known as The Black Prince Community Hub (the 'Hub'), 5 Beaufoy Walk, Lambeth, London SE11 6AA.

The sports facilities at the Black Prince Community Hub include a 7-a-side football pitch, two five-a-side football pitches, two multisport (netball/tennis courts/five-a-side football pitches), athletics facilities and the Sports Hall with two basketball courts (the Regal and Jordan Courts), a boxing gym/studio and a fitness gym. The facilities also include numerous changing facilities including disabled changing, an outdoor 'Trim Trail' and an outside exercise area / community garden. The Hub also has an administration building housing office space, meeting rooms, reception areas for tenants and a café. There is also a dedicated training and education room at the Hub ('The Space') which helps BPT and partners deliver interventions.

The Head Lease from LBL operates on the basis of a peppercorn rent but is subject to the Community Service Agreement which requires the delivery of community driven outputs agreed with LBL. All the facilities are let out to user groups and individuals with an agreed scale of charges for commercial use and for community use. Free to user community programmes are organised and funded by BPT and its community partners who operate at the Hub.

Social Outcomes

The Trust has designated 5 separate social outcome strands across which BPT and its partners at the Hub aim to deliver social impact:

1. Inclusion
2. Health and Wellbeing
3. Education, Training and Lifelong Learning
4. Equality and Diversity
5. Participation

The Trust subscribes to the market leading Measurement and Evaluation system (Upshot) to collate, monitor and evaluate the social outcomes delivered across the Hub.

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

OBJECTIVES AND ACTIVITIES

Public benefit

The objectives and activities, and achievement and performance sections of this report set out the activities that the Trust undertakes for the public benefit.

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission in determining the activities undertaken by the Trust.

Access to activities or services are offered at highly discounted rates or free of charge in relation to community use, however the Trust charges commercial rates for private organisations to help cross subsidise the Trust's community activities.

A number of private benefits do necessarily arise from the activities of the Trust. In particular, the Trust finds it essential to employ and remunerate staff. Individual members of the Trust will benefit in the widest sense from the activities they undertake. Private benefits are purely incidental as they are a necessary by-product of carrying out the Trust's aims.

Grantmaking

The Trust is not a grantmaking charity but may act as intermediary between grantmaking organisations and the individuals who benefit from the grants.

Volunteers

Volunteers help out at many of the Trust's activities. Many of the Trust's participants have continued to become volunteers at sessions, which in turn give them valuable experience. Trust volunteers make a vital contribution to the Trust, enabling the Trust to provide many more activities than the Trust could otherwise do.

STRATEGIC REPORT

Achievement and performance

Charitable and fundraising activities

Concurrently to the Trust entering into the Head Lease with LBL the Trust also entered into a Community Service Agreement (CSA) with LBL outlining the social impacts the Trust would agree to deliver. The CSA outcomes are reported quarterly.

The Trust receives no direct or indirect funding from Lambeth and the Head Lease operates on the basis that the Trust and the operation of the Hub is self-funding via income generated from the Hub. This funding is intended to be primarily from office space and facility rental but also third-party funding in the form of grants and donations.

The Trust currently has a 25-year lease with Powerleague Fives Limited (PL) granting PL with the demise over the outside sports facilities, changing rooms and office/reception space at the Hub in return for a fixed rental payment.

The remainder of the Hub is managed by the Trust and a summary of the activities is as follows:

Administration Building

- Office space utilised by BPT staff and incorporating individually rented desk space as below
- Office space rented to Street Soccer London under an operational licence dated 01/05/21
- Office space rented to Pro Touch SA under an operational licence dated 01/06/21
- Desk space rented to 3 Pillars since 01/08/21
- Desk space rented to Streetgames (expired 31/7/21)
- Desk space rented to Fight 4 Change
- Café space rented to Brixton Peoples Kitchen under a 12-month concession licence (on a discounted basis) terminated on 16/7/21. New café tenant Macro Foods entered a 12-month concession licence dated 19/07/21 but terminated on 31/01/22 when Macro Foods entered Administration – the café space has not had a tenant since 31/01/22

Sports Hall

- Two basketball courts (managed by the Trust)
- Boxing gym / studio (managed by the Trust)
- Training and Development area (managed by the Trust)
- Gym - operated by the Foundry Limited under a 12-month operational licence
- Male and female changing areas (communal)
- Disabled changing room / toilet (communal)
- Outdoor Trim Trail / exercise area / community garden (communal)
- Car park (managed by the Trust - 10 spaces rented out to third party parking contractor)

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

STRATEGIC REPORT

Achievement and performance

While the above provides the Trust with an income stream the costs of running the Hub remain considerable with the significant cost categories being:

- Salaried staff
- Coaches, sessional staff, contractors
- Site insurance
- Site services (waste disposal, pest control, CCTV, external lighting etc)
- Business Rates
- Utilities
- Repair, maintenance, and upkeep of facilities
- VAT

Financial review

Financial position as at 31 March 2022

The surplus for the reporting year was £74,914 (2021: £175,026).

Incoming resources were £711,599 (2021: £541,603).

Outgoing resources were £636,685 (2021: £366,577).

Net current assets were £321,892 (2021: £245,577).

Investment policy and objectives

Under the Articles of Association, the Trust has the power to invest monies which are not immediately required for its purposes, in or upon such investments or property as may be thought fit. At the present time the Trustees' policy is to maintain all such monies in liquid cash form. The Trustees consider that this is the most appropriate form of investment in the current climate.

Reserves Policy

It is always difficult to plan or develop services within a charitable organisation, with its constant need to find funding and in an atmosphere of insecurity of long-term funding agreements. The Trust's reserves policy is set to ensure our work is protected from the risk of disruption at short notice due to a lack of funds, whilst at the same time ensuring we do not retain income for longer than required.

Purpose

The following reserves policy exists in line with guidance issued by the Charity Commission, and to enable the Trust's management to appropriately designate funds from its unrestricted reserves in order to:

- 1) Fund specific projects on short notice or for which no funding can be raised which further the Trust's charitable aims as stated in its governing document;
- 2) Cover administration and support costs without which the Trust could not function;
- 3) Protect against risks and unforeseen expenditures which may arise and which are beyond the Trust's control and cannot be met from existing income and are in line with its stated objectives;
- 4) Ensure the viability of the Trust beyond the immediate future and to provide reliable and on-going services over the longer term; and
- 5) Maintain the condition of the Trust's Hub's facilities.

Procedures

The Trust's management may designate unrestricted reserves money to cover the Trust's financial responsibility as follows:

- Contingency reserves - to enable the Trust to function by meeting contractual obligations in respect of staff salaries, running and legal costs and client service provision - should represent at minimum three months and at maximum five months charitable operating costs (as calculated on the basis of its annual expenditure);
- Should these reserves fall below the calculated minimum, the Trust's management will take reasonable steps to raise and designate additional unrestricted funds against the deficit;
- Should these reserves exceed the calculated maximum, the Trust's management will arrange for expenditure of the surplus during the current or following financial year, in line with the Trust's charitable aims;
- No more than 20% of annual income shall be allocated to unrestricted reserves unless agreed otherwise by the Trustees;

THE BLACK PRINCE TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

STRATEGIC REPORT

Financial review

Reserves Policy

- No more than £20,000 from the reserves shall be expended or accumulated in any one financial year unless otherwise agreed by the Trustees;
- The level of reserves will be reviewed quarterly by the Trust's management; ; however the Trust currently holds 3 months operational expenses and a capital expenditure emergency fund in a designated bank account, and these funds are unrestricted for use by the Trust;
- The policy will be reviewed annually by the Trust's management and specific minimum and maximum reserve levels will be set in the Trust's current and following financial year projections; and
- This policy is to be included in the Trust's annual financial statements (herein).

Financial and risk management objectives and policies

Financial Stability

The Powerleague contract provides the Trust with a long term and reliable income stream under a long-term (25 year) lease arrangement agreed in 2015. With other income streams from office rental, facility rental and a control of costs the Trust should be in a viable position to cover all the key operating costs. The Trustees intend for any operating financial surplus to be re-invested to help achieve the original aims and objectives of the Trust

The Trustees continue to look for further partnerships and investment and will look toward organisations like London Sport, Sport England, Nike, the GLA and the London Marathon Charitable Trust for potential capital and revenue investment. The Trust is also exploring opportunities to engage with other potential partners interested in and able to assist in developing the financial and operational sustainability of the Trust.

The Trustees are aware of the long-term financial liabilities of the Trust and expect that once operational and financial stability have been reached in the medium term then these liabilities can be addressed over time.

Operational Stability

The Trust remains in a position where it has successfully consolidated relationships with the key partners at the site. The relationship with Powerleague is a strong one and the relationship with the respective charity delivery partners at the Hub has continued to improve over the past 12 months. The extension of the Nike partnership agreement in 2020 was a strong indicator of ongoing support for the Trust as was the funding provided by City Bridge Trust, Lambeth Council, Sport England and London Marathon Charitable Trust. The aim of the Trust going forward is to strengthen and build on these relationships while endeavouring to bring new partners to the Hub.

Operational Development / Partnership Model

The Trustees regard the operational model of the Hub of being one where the Trust is the 'umbrella' organisation at the Hub, working with both commercial and charitable partners in tandem to help achieve the overall aims of the Trust. The Trust does not envisage itself as a large-scale employer and wishes to work via partnerships whereby chosen delivery partners will help operate the facilities on an agreed and managed basis.

The key facets of the current operational model are:

- a) To act as an exemplary Landlord to all tenants at the Hub;
- b) To enter into long term agreements with tenants for the administration building to provide income from the office space as well as endeavour to work with tenants who will deliver community benefits at the Hub;
- c) To enter into medium term agreements with tenants for the office space, gym and community café;
- d) To operate the basketball courts, the boxing studio and the training facility to jointly deliver social outcomes and derive an income for the Trust;
- e) To oversee and encourage Community Delivery at the Hub including a dedicated Impact / Measurement and Evaluation (M&E) system (Upshot) for all delivery partners and the Trust itself - and to develop a training and development function at the Hub;
- f) To explore new areas of income generation (eg car parking, sponsorship, partnership working, fund raising etc).

Delivery of Social Outcomes

As stipulated above, the Trust delivers social return under the remit of the CSA agreement with Lambeth Council in 2011. The figures are agreed with Lambeth and reported quarterly. Since 2011 the Trust has exceeded all the targets in the CSA agreement.

Since 2015 the Trust has developed its own social outcomes 'strands' to complement the targets within the CSA agreement. These five social impact strands are summarised above and have been designed to work within the partnership model adopted at the Hub. The strands are designed to encapsulate the social outcome strategies of BPT's partners who deliver a wide range of programmes at the Hub. Not all partners will deliver across all the strands, but all partners will typically deliver against at least one of these strands. Likewise, the Trust itself will deliver some social outcome programmes under specific social outcome strands but will not deliver across all of them. Hence a true partnership model has been developed at the Hub.

THE BLACK PRINCE TRUST**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022****STRATEGIC REPORT****STRUCTURE, GOVERNANCE AND MANAGEMENT****Future plans**

The Trust acknowledges that social outcome impact measurement and evaluation (M&E) is a key priority at the Hub and to this end has commissioned a market leading M&E system Upshot. Upshot has been designed and developed by the Football Foundation (the UK's largest sports charity) and is used across the sport for development sector as well as by many public and private bodies including housing associations. BPT uses the Upshot system to collate all of the social outcome data at the Hub and is also used by a number of the delivery partners at the Hub.

Impact of the Covid Pandemic

The Trust faced a major test to its operational and financial model from March 2020 with the onset of the Covid pandemic. The ongoing impact of the covid pandemic continued to be experienced in the financial year to 31 March 2022 as lockdown restrictions were in place until April 2021 and it was not until the end of 2021 that the Trust saw a return to pre covid operating conditions.

Hub Capital Works

During the financial year to 31 March 2022 the Trust continued to upgrade and improve the facilities at the Hub thanks largely to funding received between 2020 - 21 as follows:

- Facilities grant from the London Marathon Charitable Trust (LMCT)
- Facilities grant from Sport England
- Section 106 funding from Lambeth Council to be used toward facility upgrades
- Capital expenditure allocation within the Nike partnership agreement

This grant funding was used as follows:

- New ventilation system in the Space and changing areas
- Improved ventilation fans in the Regal and Jordon Court and Boxing gym
- Improvements to changing rooms including new cubicles in female changing, privacy glass, improved heating etc
- Upgraded electrical system to Sports Hall (3-phase) to help facilitate events and filming income
- Redecoration of the boxing gym including damp treatment
- Outdoor cover on the outdoor exercise area to facilitate all weather activity
- New electric storage shutter doors across the site
- Upgrade of the Space training room including new blinds, furniture, AV equipment etc

The Trustees recognise that the Trust has achieved a stable and sustainable new operational model at the Hub involving Powerleague and the Trust operating the Hub on a joint basis. This model was severely tested by the Covid pandemic between 2020-2022 and 'normal' trading conditions have only returned in recent months. The key aims for the Trust in the next financial year are:

- 1) Maintain financial and operational stability, with particular regard to the ongoing impact of the cost-of-living crisis;
- 2) Maintain and improve the physical assets at the Hub;
- 3) Improve delivery of community outcomes, measured by the Trust's 5 core social impact strands, by:
 - a) maintaining and improving partnerships at the Hub; and
 - b) diversifying and increasing the long-term income stream at the Hub, especially via fund raising.
- 4) Measure, evaluate and improve the range of social outcomes delivered at the Hub (including and in addition to those delivered under the CSA);
- 5) Develop new strategies that cross the social impact strands, including Health & Well-Being and Education, Training & Lifelong Development;
- 6) Enhance relationships with key long-term stakeholders including the local community, Lambeth Council, the local NHS/CCG/ICB, the Greater London Authority (GLA), London Sport, Sport England etc; and;
- 7) Explore redevelopment opportunities to improve the quality and longevity of the facilities at the Hub.

Governing document

Explore redevelopment opportunities to improve the quality and longevity of the facilities at the Hub.

The Black Prince Trust (the Trust) was established on 14 March 2011 and is governed under its Articles of Association. On 22 June 2011 by special resolution, the original Article 26.5 was deleted and replaced.

Charity status

The Trust was registered as a charity on 15 August 2011. The Trust is a charitable company limited by guarantee, as defined by the Companies Act 2006, and is a registered charitable company with the Charity Commission.

THE BLACK PRINCE TRUST**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022****STRUCTURE, GOVERNANCE AND MANAGEMENT****Organisational structure and decision making****Membership**

Membership under the Articles of Association is open to all persons who satisfy the membership requirements. Individual members shall have limited liability. Every individual member of the charitable company undertakes to contribute an amount not exceeding £1 to the assets of the Trust in the event of winding up.

Financial statements

The unaudited financial statements comply with the Charities Statement of Recommended Practice - Accounting and Reporting by Charities FRS 102 effective January 2019, the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The Trustees' report and financial statements are submitted to the Charity Commission following approval by the membership at the AGM.

Recruitment and appointment of new trustees

Trustees are appointed under the terms of the Articles of Association. The Trustees consider that having appropriate skills and awareness appropriate to the nature of the work of the Trust is more important than having numerous Trustees. The Trustees actively seek to identify and address gaps in their knowledge and skills in order to ensure the good governance of the Trust.

Organisational structure and decision making

The Trustees believe that the alongside the new operational structure at the Hub that the Trust now has a fit for purpose management and governance structure as below:

- The current staff structure is now adequate in terms of skill set and experience to operate the Hub as envisaged under the new model as described above
- An improved Board of Trustees with relevant experience as follows:
 - Financial
 - Legal
 - Commercial
 - Development
 - Charity / Sport for Development sectors
- Delegating specific responsibility to sub-committees (consisting of Trustees and CEO) comprising:
 - Risk & Finance
 - Community Delivery // Impact measurement
 - Site development

Induction and training of new trustees

The Trustees offer a wide range of skills and experience essential to the good governance of the Trust. New Trustees are invited to take part in an informal induction programme. On an informal basis, new Trustees undergo orientation to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association and decision-making process, meet key persons of the Trust, and become familiar with the business plan and recent financial performance of the Trust. Trustees all undergo external safeguarding training. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and other aspects of the Trust's work. The Trustees review their written procedures in line with all other procedural documents on a regular basis.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

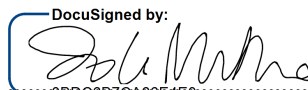
Indemnity insurance

Under the terms of the Articles of Association the trustees shall be indemnified out of the assets of the charity against any liability incurred by him/her in defending any proceedings in which judgement is given in their favour. To mitigate any potential costs arising from such proceedings, the charity has obtained the necessary indemnity insurance.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 8th December 2022 and signed on the board's behalf by:

DocuSigned by:

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 Iain Macfarlane - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE BLACK PRINCE TRUST

Independent examiner's report to the trustees of The Black Prince Trust ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act: or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination: or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:



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Michael F Cox FCA

Institute of Chartered Accountants in England and Wales

Cox Costello & Horne

Chartered Accountants and Tax Advisors

26 Main Avenue

Moor Park

HA6 2HJ

13 December 2022

Date:

THE BLACK PRINCE TRUST

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total funds £
INCOME FROM					
Donations	3	3,699	-	3,699	5,116
Charitable activities	6				
Community hub		481,130	160,921	642,051	465,018
Other trading activities	4	31,232	34,583	65,815	71,439
Investment income	5	<u>34</u>	<u>-</u>	<u>34</u>	<u>30</u>
Total		516,095	195,504	711,599	541,603
EXPENDITURE ON					
Charitable activities	7				
Community hub		<u>461,227</u>	<u>175,458</u>	<u>636,685</u>	<u>366,577</u>
NET INCOME		54,868	20,046	74,914	175,026
Transfers between funds	19	<u>(17,024)</u>	<u>17,024</u>	<u>-</u>	<u>-</u>
Net movement in funds		37,844	37,070	74,914	175,026
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>376,885</u>	<u>844,073</u>	<u>1,220,958</u>	<u>1,045,932</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>414,729</u></u>	<u><u>881,143</u></u>	<u><u>1,295,872</u></u>	<u><u>1,220,958</u></u>

THE BLACK PRINCE TRUST**BALANCE SHEET
31 MARCH 2022**

	Notes	Unrestricted funds £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total funds £
FIXED ASSETS					
Tangible assets	13	1,162,932	874,128	2,037,060	2,039,061
CURRENT ASSETS					
Debtors	14	58,316	(12,236)	46,080	89,330
Cash at bank and in hand		<u>304,114</u>	<u>94,971</u>	<u>399,085</u>	<u>279,726</u>
		362,430	82,735	445,165	369,056
CREDITORS					
Amounts falling due within one year	15	(47,552)	(75,721)	(123,273)	(123,479)
NET CURRENT ASSETS		<u>314,878</u>	<u>7,014</u>	<u>321,892</u>	<u>245,577</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		1,477,810	881,142	2,358,952	2,284,638
CREDITORS					
Amounts falling due after more than one year	16	(1,063,080)	-	(1,063,080)	(1,063,680)
NET ASSETS		<u>414,730</u>	<u>881,142</u>	<u>1,295,872</u>	<u>1,220,958</u>
FUNDS	19				
Unrestricted funds				414,730	376,885
Restricted funds				<u>881,142</u>	<u>844,073</u>
TOTAL FUNDS				<u>1,295,872</u>	<u>1,220,958</u>

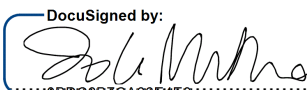
The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 12 December 2022 and were signed on its behalf by:

DocuSigned by:

 0BDC6B7CAB8E4E0...
 Iain Macfarlane - Trustee

THE BLACK PRINCE TRUST**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	31.3.22 £	31.3.21 £
Cash flows from operating activities			
Cash generated from operations	21	<u>186,867</u>	<u>255,702</u>
Net cash provided by operating activities		<u>186,867</u>	<u>255,702</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(66,942)	(59,198)
Interest received		<u>34</u>	<u>30</u>
Net cash used in investing activities		<u>(66,908)</u>	<u>(59,168)</u>
Cash flows from financing activities			
Loan repayments in year		<u>(600)</u>	<u>(1,800)</u>
Net cash used in financing activities		<u>(600)</u>	<u>(1,800)</u>
Change in cash and cash equivalents in the reporting period			
		119,359	194,734
Cash and cash equivalents at the beginning of the reporting period		<u>279,726</u>	<u>84,992</u>
Cash and cash equivalents at the end of the reporting period		<u>399,085</u>	<u>279,726</u>

The notes form part of these financial

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022****1. COMPANY INFORMATION**

The Black Prince Trust (the Trust) is a public benefit entity registered as charity in England and Wales and a company limited by guarantee without share capital and exempted from use of "Limited". It was incorporated on 14 March 2011 (company number: 07563118) and registered as a charity on 15 August 2011 (charity number: 1143375).

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

In the event of the charitable company being wound up, members are required to contribute an amount not exceeding £1 each.

The registered office of the Trust is: The Black Prince Trust 5 Beaufoy Walk, Off Black Prince Road, Kennington, London, SE11 6AA.

2. ACCOUNTING POLICIES**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are drawn up on the going concern basis which assumes the Trust will continue in operational existence for the foreseeable future; taken to be 12 months from the signing of the financial statements. The Trustees have given due consideration to the working capital and cash flow requirements of the Trust. The Trustees consider the Trust's current and forecast cash resources to be sufficient to cover the working capital requirements of the charity for at least 12 months from the date of signing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires the Trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Income

Income is recognised when the Trust has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received, and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the Trust has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably and is not deferred.

The Trust received government support through the Job Retention Scheme. The grant income is recognised in the period to which the underlying furloughed staff costs relate to. The payroll liability has been incurred by the entity, and it has therefore met the conditions to claim for that payroll accounting period.

Gifts in kind are valued at estimated value to the Trust. They are included in the charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted charitable donations are recognised in the financial statements when the charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received, and the value of the incoming resources can be measured with sufficient reliability.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****2. ACCOUNTING POLICIES - continued****Critical accounting judgements and key sources of estimation uncertainty**

Donated professional services and facilities are recognised as income when the Trust has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Trust which is the amount the Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Trust to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources. A further analysis of this expenditure is given in the notes to the financial statements.

- Cost of raising funds comprises the costs of commercial trading and their associated support costs.
- Expenditure on charitable activities includes the costs of the Trust's services undertaken to further the purpose of the Trust and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Leasehold buildings	60 years
External sports facilities	20 years

All assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of an asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

Taxation

The Trust is an institution which is established for charitable purposes within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Para 1 of Schedule 6 to the Finance Act 2010. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax. For this reason, the Trust is generally unable to recover input VAT it suffers on goods and services purchased. The Trust is registered for VAT, as the Trustees have taken professional advice and consider that certain of the Trust's sources of income are within the auspices of VAT.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****2. ACCOUNTING POLICIES - continued****Fund accounting**

Transfers are made from unrestricted to restricted funds to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Financial instruments

Financial assets (including cash and debtors) and financial liabilities are recognised when the Trust becomes a party to the contractual provisions of the instrument. Additionally, all financial assets and liabilities are classified according to the substance of the contractual arrangements entered into.

Financial assets and liabilities are initially measured at transaction price (including transaction costs) and are subsequently remeasured where applicable at amortised cost.

Financial assets include cash, trade debtors and other debtors.

Financial liabilities include trade creditors, other creditors and accruals.

Pension costs

From 1 April 2015, under the Pensions Act 2008, the Trust must put certain staff into a pension scheme and contribute towards it. This is called automatic enrolment. To comply with automatic enrolment laws, the Trust signed a participation agreement with a pension provider by which staff become members of an independently administered pension plan. The Trust and staff make contributions as specified in the plan.

In the aforementioned scheme, staff contract directly with the pension company, and assets of those schemes are held separately from those of the Trust. The Trust acts as agent in collecting and paying over staff pension contributions. Once the contributions have been paid, the Trust as employer has no further obligations.

The Trust's contributions are charged to the Statement of Financial Activities in the period to which they relate. At the reporting date, outstanding/(surplus) contributions amounted to £541 (2021: £ (12)).

3. DONATIONS

	31.3.22	31.3.21
	£	£
Voluntary donations	<u>3,699</u>	<u>5,116</u>

4. OTHER TRADING ACTIVITIES

	31.3.22	31.3.21
	£	£
Partnership income	31,224	7,523
Other fundraising income	8	22,249
Sponsorships	<u>34,583</u>	<u>41,667</u>
	<u>65,815</u>	<u>71,439</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****5. INVESTMENT INCOME**

	31.3.22	31.3.21
	£	£
Deposit account interest	<u>34</u>	<u>30</u>

6. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.3.22	31.3.21
		£	£
Rent receivable tenants	Community hub	186,536	217,683
Tenant contributions	Community hub	22,925	13,698
Hire of facilities	Community hub	157,877	13,205
Community income	Community hub	12,098	8,883
Grants	Community hub	<u>262,615</u>	<u>211,549</u>
		<u>642,051</u>	<u>465,018</u>

Grants received, included in the above, are as follows:

	31.3.22	31.3.21
	£	£
Coronavirus Job Retention Scheme	-	20,977
Sport England	50,000	10,500
Street games	4,000	1,193
Fight For Change Foundation	920	-
City Bridge Trust	63,565	38,703
Greater London Authority - Changing Gears Plus	12,073	42,823
Nike - Keep the Ball Bouncing	-	22,100
National Lottery Fund	53,923	9,700
London Marathon Charitable Trust	-	20,000
Lambeth Council	13,978	36,282
Lambeth Council - Kickstart Funding	12,821	-
Lambeth and Southwark Mind	-	4,000
London Sport - Satellite funding	-	2,271
NBC Universal International Limited	1,635	-
Basketball England - Basketball funding	-	3,000
Business rate rebate re COVID	19,700	-
Lambeth Council - S106	<u>30,000</u>	<u>-</u>
	<u>262,615</u>	<u>211,549</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Community hub	<u>342,856</u>	<u>293,829</u>	<u>636,685</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****Direct Cost**

	31.3.22	31.3.21
	£	£
Rates and water	8,941	5,915
Insurance	19,593	15,795
Light and heat	33,650	22,336
Cleaning and related costs	34,509	22,009
Repairs, renewals and maintenance	29,290	12,308
Project funding costs	73,833	7,514
Sessional staff	33,263	7,917
Telephone and mobile charges	5,153	6,341
Print, postage and stationery	2,545	3,768
Computer, software and website	5,549	5,054
Travel and subsistence	2,265	991
Refreshments	2,782	677
Staff training costs	150	115
Subscriptions	2,045	786
Sundry expenses	2,805	2
Entertainment	2,673	948
Advertising	4,303	-
Bad debts	10,564	-
Depreciation of tangible fixed assets	68,943	70,090
	<u>342,856</u>	<u>182,566</u>

8. SUPPORT COSTS

	Management	Finance	Governance costs	Totals
	£	£	£	£
Community hub	<u>288,775</u>	<u>947</u>	<u>4,107</u>	<u>293,829</u>

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between the Charity's key activities undertaken (see note 7) in the year. All the general support and governance costs have been apportioned to the various charitable activities on the basis of staff time allocated to each activity.

Support costs, included in the above, are as follows:

Management cost

	31.3.22	31.0321
	£	£
Wages	164,284	84,720
Social security	10,765	4,276
Pensions	2,917	1,635
Consultancy fees	10,047	25,613
CEO	58,833	50,614
Subcontractors	34,731	-
Accountancy fees	7,031	3,744
Corona Virus Response	55	7,255
Legal Costs	112	13
	<u>288,775</u>	<u>177,870</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****Finance cost**

	31.3.22	31.3.21
	£	£
Bank charges	66	10
Bank Interest	-	33
Payment processing charges	<u>881</u>	<u>433</u>
	<u>947</u>	<u>476</u>

Governance cost

	31.3.22	31.3.21
	£	£
Trustee Insurance	1,107	1,165
Independent Examiner	3,000	3,000
Professional fees	<u>-</u>	<u>1,500</u>
	<u>4,107</u>	<u>5,665</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.22	31.3.21
	£	£
Depreciation - owned assets	68,943	70,089
Independent examiner	<u>3,000</u>	<u>3,000</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

11. STAFF COSTS

	31.3.22	31.3.21
	£	£
Wages and salaries	164,284	84,720
Social security costs	10,765	4,276
Other pension costs	<u>2,917</u>	<u>1,635</u>
	<u>177,966</u>	<u>90,631</u>

The average monthly number of employees during the year was as follows:

	31.3.22	31.3.21
Administrative, support and governance	<u>6</u>	<u>3</u>

No employees received emoluments in excess of £60,000.

The key management of the Trust is the Chief Executive Officer. The total benefits of the key management of the Trust were £58,833 (2021: £50,614).

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME FROM			
Donations	5,116	-	5,116
Charitable activities			
Community hub	401,809	63,209	465,018
Other trading activities	71,439	-	71,439
Investment income	30	-	30
Total	478,394	63,209	541,603
EXPENDITURE ON			
Charitable activities			
Community hub	329,031	37,546	366,577
NET INCOME	149,363	25,663	175,026
RECONCILIATION OF FUNDS			
Total funds brought forward	227,522	818,410	1,045,932
TOTAL FUNDS CARRIED FORWARD	<u>376,885</u>	<u>844,073</u>	<u>1,220,958</u>

13. TANGIBLE FIXED ASSETS

	Long leasehold £	External sports facilities £	Sport and office equipment £	Totals £
COST				
At 1 April 2021	1,891,348	632,920	213,263	2,737,531
Additions	-	58,051	8,891	66,942
At 31 March 2022	<u>1,891,348</u>	<u>690,971</u>	<u>222,154</u>	<u>2,804,473</u>
DEPRECIATION				
At 1 April 2021	287,025	201,993	209,452	698,470
Charge for year	32,785	32,857	3,301	68,943
At 31 March 2022	<u>319,810</u>	<u>234,850</u>	<u>212,753</u>	<u>767,413</u>
NET BOOK VALUE				
At 31 March 2022	<u>1,571,538</u>	<u>456,121</u>	<u>9,401</u>	<u>2,037,060</u>
At 31 March 2021	<u>1,604,323</u>	<u>430,927</u>	<u>3,811</u>	<u>2,039,061</u>

Social Investment Business Foundation (previously Adventure Capital Fund), a registered charitable company, granted the Trust with a social investment loan to secure the leasehold property of the Trust.

The loan is secured by a registered legal charge over the leasehold property.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.22	31.3.21
	£	£
Trade debtors	22,707	62,711
Other debtors	8,318	8,318
Accrued income	673	4,202
Prepayments	<u>14,382</u>	<u>14,099</u>
	<u>46,080</u>	<u>89,330</u>

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22	31.3.21
	£	£
Other loan (see note 17)	18,000	18,000
Trade creditors	39,778	39,640
Social security and other taxes	3,965	4,538
VAT	12,045	12,536
Other creditors	7,201	7,200
Pension liability	514	(12)
Deferred income	34,541	36,030
Accrued expenses	<u>7,229</u>	<u>5,547</u>
	<u>123,273</u>	<u>123,479</u>

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.22	31.3.21
	£	£
Other loan (see note 17)	1,041,980	1,041,980
Other creditors	<u>21,100</u>	<u>21,700</u>
	<u>1,063,080</u>	<u>1,063,680</u>

17. LOANS

An analysis of the maturity of loans is given below:

	31.3.22	31.3.21
	£	£
Amounts falling due within one year on demand:		
Other loan	<u>18,000</u>	<u>18,000</u>
Amounts falling between one and two years:		
Other loan - 1-2 years	<u>18,000</u>	<u>18,000</u>
Amounts falling due between two and five years:		
Other loan - 2-5 years	<u>23,980</u>	<u>23,980</u>
Amounts falling due in more than five years:		
Repayable otherwise than by instalments:		
Other loan more 5 years non-instalment	<u>1,000,000</u>	<u>1,000,000</u>

The outstanding loan currently has no agreed repayment structure, and the lender (SIB) has agreed to a standstill period until March 2022 in light of the covid pandemic.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****18. SECURED DEBTS**

The following secured debts are included within creditors:

	31.3.22	31.3.21
	£	£
Other loan	<u>1,059,980</u>	<u>1,059,980</u>

The other loan is secured by a registered legal charge over the leasehold property.

19. MOVEMENT IN FUNDS

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	234,710	54,869	(17,024)	272,555
Designated fund - capital works	<u>142,175</u>	<u>-</u>	<u>-</u>	<u>142,175</u>
	376,885	54,869	(17,024)	414,730
Restricted funds				
GLA Summer Changing Gears	-	(4,220)	4,220	-
Social Investment Business Foundation	818,410	-	-	818,410
City Bridge Trust	-	14,299	-	14,299
GLA Changing Gears Plus	22,892	(18,476)	-	4,416
LS-Regal	2,771	-	-	2,771
Nike - Facility Hire	-	(175)	175	-
Nike	-	34,583	-	34,583
Lambeth Council - S106	-	2,663	-	2,663
Street games	-	4,000	-	4,000
Sport England - CAF	-	(225)	225	-
LMCT	-	(12,206)	12,206	-
Hi Jean & Nappies	-	(73)	73	-
Lambeth Get Active	-	(125)	125	-
	<u>844,073</u>	<u>20,045</u>	<u>17,024</u>	<u>881,142</u>
TOTAL FUNDS	<u>1,220,958</u>	<u>74,914</u>	<u>-</u>	<u>1,295,872</u>

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022

19. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	516,095	(461,226)	54,869
Restricted funds			
GLA Summer Changing Gears	(3,977)	(243)	(4,220)
City Bridge Trust	63,564	(49,265)	14,299
GLA Changing Gears Plus	17,509	(35,985)	(18,476)
Nike - Facility Hire	(175)	-	(175)
Nike	34,583	-	34,583
Lambeth Council - S106	30,000	(27,337)	2,663
Street games	4,000	-	4,000
Sport England - CAF	50,000	(50,225)	(225)
LMCT	-	(12,206)	(12,206)
Hi Jean & Nappies	-	(73)	(73)
Lambeth Get Active	-	(125)	(125)
	<u>195,504</u>	<u>(175,459)</u>	<u>20,045</u>
TOTAL FUNDS	<u>711,599</u>	<u>(636,685)</u>	<u>74,914</u>

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	85,347	149,363	234,710
Designated fund - capital works	<u>142,175</u>	<u>-</u>	<u>142,175</u>
	227,522	149,363	376,885
Restricted funds			
Social Investment Business Foundation	818,410	-	818,410
GLA Changing Gears Plus	-	22,892	22,892
LS-Regal	<u>-</u>	<u>2,771</u>	<u>2,771</u>
	<u>818,410</u>	<u>25,663</u>	<u>844,073</u>
TOTAL FUNDS	<u>1,045,932</u>	<u>175,026</u>	<u>1,220,958</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****19. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	478,394	(329,031)	149,363
Restricted funds			
Satellite Club	1,193	(1,193)	-
Basketball England	3,000	(3,000)	-
City Bridge Trust	17,245	(17,245)	-
GLA Changing Gears Plus	35,000	(12,108)	22,892
LS-Regal	2,771	-	2,771
Mind	4,000	(4,000)	-
	<u>63,209</u>	<u>(37,546)</u>	<u>25,663</u>
TOTAL FUNDS	<u>541,603</u>	<u>(366,577)</u>	<u>175,026</u>

Transfers Between Funds

During the year, fund transfers were made from the general fund to the restricted fund to cover the shortfall.

20. RELATED PARTY DISCLOSURES

Other than Key Management Compensation disclosed in Note 11, There were no related party transactions for the year ended 31 March 2022.

21. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.22 £	31.3.21 £
Net income for the reporting period (as per the Statement of Financial Activities)	74,914	175,026
Adjustments for:		
Depreciation charges	68,943	70,090
Interest received	(34)	(30)
Decrease/(increase) in debtors	43,250	(11,410)
(Decrease)/increase in creditors	(206)	22,026
Net cash provided by operations	<u>186,867</u>	<u>255,702</u>

22.. ANALYSIS OF CHANGES IN NET DEBT

	At 1.4.21 £	Cash flow £	At 31.3.22 £
Net cash			
Cash at bank and in hand	<u>279,726</u>	<u>119,359</u>	<u>399,085</u>
	<u>279,726</u>	<u>119,359</u>	<u>399,085</u>
Debt			
Debts falling due within 1 year	(18,000)	-	(18,000)
Debts falling due after 1 year	(1,041,980)	-	(1,041,980)
	<u>(1,059,980)</u>	-	<u>(1,059,980)</u>
Total	<u>(780,254)</u>	<u>119,359</u>	<u>(660,895)</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022****23. COMPANY LIMITED BY GUARANTEE**

The charitable company is limited by guarantee and has no share capital. Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up, for payments of the debts and liabilities of the company, such amount as may be required, not exceeding £1.

24. DEFERRED INCOME

	31.3.22	31.3.21
	£	£
Balance as at 1 st April	36,030	14,262
Amount Released to Income during the Year	(36,030)	(14,262)
Amount deferred in the Year	<u>34,540</u>	<u>36,030</u>
Balance as at 31 st March	<u>34,540</u>	<u>36,030</u>

Deferred income represents funding received from Nike £12,083 (2021: £10,417), City Bridge Trust £14,160 (2021: £25,614), rent £7,500 (2021: £nil) and business rates tenant contribution £797 (2021: £nil), towards cost of the projects or programmes to be expended during the 2022/2023 financial year.

25. POST BALANCE SHEET EVENTS

R Joyce was appointed as Chief Executive Officer on 06 April 2022.

K Harrison resigned as Chief Executive on 06 April 2022 and was reappointed as Executive Chair on 06/04/2022.

On the 24th November 2022 The Black Prince Trust and the Social Investment Business Foundation signed an amendment to an agreement originally signed in 2011 which provided a £1,000,000 loan for the purchase of the leasehold land now known as the Black Prince Community Hub. The original loan plus accumulated Interest has been converted into a contingent payment in the event that the leasehold land and buildings are disposed of with the next 7 year. In that event there would be a Contingent payment of £1,081,680.

THE BLACK PRINCE TRUST

England & Wales - Charity number 1143375

Accounts

REGISTERED COMPANY NUMBER: 07563118 (England and Wales)
REGISTERED CHARITY NUMBER: 1143375

**THE BLACK PRINCE TRUST
(A COMPANY LIMITED BY GUARANTEE)**

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

Cox Costello & Horne
Chartered Accountants and Tax Advisors
26 Main Avenue
Moor Park
HA6 2HJ

THE BLACK PRINCE TRUST

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FOR THE YEAR ENDED 31 MARCH 2021

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THE BLACK PRINCE TRUST

**REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 MARCH 2021**

TRUSTEES

J H Bellis
J A Mosley
C Christou
J Boyson
I G Macfarlane
C P Oliver
L Martin
I Menabde (resigned 1.4.20)
T A Russell (resigned 1.4.20)
L C Trusty Director (resigned 1.4.20)
C W Wong (resigned 1.4.20)

Each Trustee shall serve for a maximum term of nine years from the date of first appointment and must take a break from office and may not be reappointed until the anniversary of the commencement of his or her break from office. The Trustees' resignations above were linked to the demerger with FFC, as explained in the report.

COMPANY SECRETARY

V L De Waal

REGISTERED OFFICE

5 Beaufoy Walk
Off Black Prince Road
Kennington
London
SE11 6AA

REGISTERED COMPANY NUMBER

07563118 (England and Wales)

REGISTERED CHARITY NUMBER

1143375

INDEPENDENT EXAMINER

Cox Costello & Horne
Chartered Accountants and Tax Advisors
26 Main Avenue
Moor Park
HA6 2HJ

BANKER

Lloyds Bank Plc
2nd Floor
39 Threadneedle Street
London
EC2R 8AU

WEBSITE

www.blackprincetrust.org.uk

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021**

The Trustees who are also Directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The purpose of this document is to report on the charity's activities during the reporting period in order to meet its legal responsibilities as both a charity and a company limited by guarantee, and to demonstrate how the charity works toward achieving its objectives and aims.

OBJECTIVES AND ACTIVITIES**Objectives and aims**

The Trust's principal objectives as set out in the Articles and Memorandum of Association are as follows:

- 1) To promote primarily for the benefit of the inhabitants of Greater London the provision of facilities in the interests of social welfare for recreation or other leisure time occupation with the object of improving the life of such persons;
- 2) To develop the capacity and skills of the members of socially and economically disadvantaged communities, with a focus on inhabitants of Greater London who are unemployed, vulnerably housed, on low incomes and/or at risk of social exclusion, so that they are better able to identify, and help meet, their needs and participate more fully in society;
- 3) To advance the education of the public including, without limitation, in the subjects of health, sports and physical recreation, sports coaching and leadership and for the benefit of the public to promote learning amongst and develop the employability skills of people who are unemployed or on low incomes;
- 4) To promote for the benefit of the public urban regeneration in the area in Lambeth bounded by Lambeth Road, Kennington Road, Kennington Lane and the River Thames, by all or any of the following means:
 - A) The maintenance, improvement or provision of public amenities;
 - B) The provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities;
 - C) The advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience; and
 - D) The creation of training and employment opportunities by the provision of workspace, buildings and or land for use on favourable terms.

Significant activities**Facilities**

On 13th October 2011 the Trust completed a Head Lease with the London Borough of Lambeth (LBL) for a period of 125 years on around 2.2 acres of land and sports facilities at the former Lilian Baylis secondary school in Kennington, Lambeth, London SE11 6AA. The site is now known as The Black Prince Community Hub (the 'Hub'), 5 Beaufoy Walk, Lambeth, London SE11 6AA.

The sports facilities at the Black Prince Community Hub include a 7-a-side football pitch, two five-a-side football pitches, two multisport (netball/tennis courts/five-a-side football pitches), athletics facilities and the Sports Hall with two basketball courts (the Regal and Jordan Courts), a boxing gym/studio and a fitness gym. The facilities also include numerous changing facilities including disabled changing, an outdoor 'Trim Trail' and an outside exercise area / community garden. The Hub also has an administration building housing office space, meeting rooms, reception areas for tenants and a café. There is also a dedicated training and education room at the Hub ('The Space') which helps BPT and partners deliver interventions.

The Head Lease from LBL operates on the basis of a peppercorn rent but is subject to the Community Service Agreement which requires the delivery of community driven outputs agreed with LBL. All the facilities are let out to user groups and individuals with an agreed scale of charges for commercial use and for community use. Free to user community programmes are organised and funded by BPT and its community partners who operate at the Hub.

Social Outcomes

The Trust has designated 5 separate social outcome strands across which BPT and its partners at the Hub aim to deliver social impact:

1. Inclusion
2. Health and Wellbeing
3. Education, Training and Lifelong Learning
4. Equality and Diversity
5. Participation

The Trust subscribes to the market leading Measurement and Evaluation system (Upshot) to collate, monitor and evaluate the social outcomes delivered across the Hub.

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021**

OBJECTIVES AND ACTIVITIES

Public benefit

The objectives and activities, and achievement and performance sections of this report set out the activities that the Trust undertakes for the public benefit.

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission in determining the activities undertaken by the Trust.

Access to activities or services are offered at highly discounted rates or free of charge in relation to community use, however the Trust charges commercial rates for private organisations to help cross subsidise the Trust's community activities.

A number of private benefits do necessarily arise from the activities of the Trust. In particular, the Trust finds it essential to employ and remunerate staff. Individual members of the Trust will benefit in the widest sense from the activities they undertake. Private benefits are purely incidental as they are a necessary by-product of carrying out the Trust's aims.

Grantmaking

The Trust is not a grantmaking charity but may act as intermediary between grantmaking organisations and the individuals who benefit from the grants.

Volunteers

Volunteers help out at many of the Trust's activities. Many of the Trust's participants have continued to become volunteers at sessions, which in turn give them valuable experience. Trust volunteers make a vital contribution to the Trust, enabling the Trust to provide many more activities than the Trust could otherwise do.

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

STRATEGIC REPORT

Achievement and performance

Charitable and fundraising activities

Concurrently to the Trust entering into the Head Lease with LBL the Trust also entered into a Community Service Agreement (CSA) with LBL outlining the social impacts the Trust would agree to deliver. The CSA outcomes are reported quarterly.

The Trust receives no direct or indirect funding from Lambeth and the Head Lease operates on the basis that the Trust and the operation of the Hub is self-funding via income generated from the Hub. This funding is intended to be primarily from office space and facility rental but also third-party funding in the form of grants and donations.

The Trust currently has a 25-year lease with Powerleague Fives Limited (PL) granting PL with the demise over the outside sports facilities, changing rooms and office/reception space at the Hub in return for a fixed rental payment.

The remainder of the Hub is managed by the Trust and a summary of the activities is as follows:

Administration Building

- Office space and reception area rented to the Watmos Housing Association (on behalf of Ethelred Tenant Management Organisation (ETMO)) under a lease agreement until 31/3/21 (at which time ETMO will vacate the office space)
- Office space rented to Centrepont Sports under a lease agreement which was terminated by the tenant on 30/6/20 - tenant moved to desk space agreement which terminated on 31/3/21
- Office space rented to 3 Pillars under an operational licence which was terminated by the tenant on 01/04/20 - tenant moved to single desk rental from 01/08/20
- Desk space rented to Streetgames (expires 31/7/21)
- Desk space rented to Fight 4 Change under a 12-month operational licence
- Café space rented to Brixton Peoples Kitchen under a 12-month concession licence (on a discounted basis)

Sports Hall

- Two basketball courts (managed by the Trust)
- Boxing gym / studio (managed by the Trust)
- Training and Development area (managed by the Trust)
- Gym - operated by the Foundry Limited under a 12-month operational licence
- Male and female changing areas (communal)
- Disabled changing room / toilet (communal)
- Outdoor Trim Trail / exercise area / community garden (communal)
- Car park (managed by the Trust - 10 spaces rented out to third party parking contractor)

While the above provides the Trust with an income stream the costs of running the Hub remain considerable with the significant cost categories being:

- Salaried staff
- Coaches, sessional staff, contractors
- Site insurance
- Site services (waste disposal, pest control, CCTV, external lighting etc)
- Business Rates
- Utilities
- Repair, maintenance, and upkeep of facilities
- VAT

Financial review

Financial position

Financial position as at 31 March 2021

The surplus / (deficit) for the reporting year was £175,026 (2020 - £52,852).

Incoming resources were £541,603 (2020 - £508,091).

Outgoing resources were £366,577 (2020 - £455,239).

Net current assets were £263,577 (2020 - £61,460).

Investment policy and objectives

Under the Articles of Association, the Trust has the power to invest monies which are not immediately required for its purposes, in or upon such investments or property as may be thought fit. At the present time the Trustees' policy is to maintain all such monies in liquid cash form. The Trustees consider that this is the most appropriate form of investment in the current climate.

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021**

STRATEGIC REPORT

Financial review

Reserves Policy

It is always difficult to plan or develop services within a charitable organisation, with its constant need to find funding and in an atmosphere of insecurity of long-term funding agreements. The Trust's reserves policy is set to ensure our work is protected from the risk of disruption at short notice due to a lack of funds, whilst at the same time ensuring we do not retain income for longer than required.

Purpose

The following reserves policy exists in line with guidance issued by the Charity Commission, and to enable the Trust's management to appropriately designate funds from its unrestricted reserves in order to:

- 1) Fund specific projects on short notice or for which no funding can be raised which further the Trust's charitable aims as stated in its governing document;
- 2) Cover administration and support costs without which the Trust could not function;
- 3) Protect against risks and unforeseen expenditures which may arise and which are beyond the Trust's control and cannot be met from existing income and are inline with its stated objectives;
- 4) Ensure the viability of the Trust beyond the immediate future and to provide reliable and on-going services over the longer term; and
- 5) Maintain the condition of the Trust's Hub's facilities.

Procedures

The Trust's management may designate unrestricted reserves money to cover the Trust's financial responsibility as follows:

- Contingency reserves - to enable the Trust to function by meeting contractual obligations in respect of staff salaries, running and legal costs and client service provision - should represent at minimum three months and at maximum five months charitable operating costs (as calculated on the basis of its annual expenditure);
- Should these reserves fall below the calculated minimum, the Trust's management will take reasonable steps to raise and designate additional unrestricted funds against the deficit;
- Should these reserves exceed the calculated maximum, the Trust's management will arrange for expenditure of the surplus during the current or following financial year, in line with the Trust's charitable aims;
- No more than 20% of annual income shall be allocated to unrestricted reserves unless agreed otherwise by the Trustees;
- No more than £20,000 from the reserves shall be expended or accumulated in any one financial year unless otherwise agreed by the Trustees;
- The level of reserves will be reviewed quarterly by the Trust's management;
- The policy will be reviewed annually by the Trust's management and specific minimum and maximum reserve levels will be set in the Trust's current and following financial year projections; and
- This policy is to be included in the Trust's annual financial statements (herein).

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021****STRATEGIC REPORT****Financial and risk management objectives and policies****Financial Stability**

The Powerleague contract provides the Trust with a long term and reliable income stream under a long-term (25 year) lease arrangement agreed in 2015. With other income streams from office rental, facility rental and a control of costs the Trust should be in a viable position to cover all the key operating costs. The Trustees intend for any operating financial surplus to be re-invested to help achieve the original aims and objectives of the Trust.

The Trustees continue to look for further partnerships and investment and will look toward organisations like London Sport, Sport England, Nike, the GLA and the London Marathon Charitable Trust for potential capital and revenue investment. The Trust is also exploring opportunities to engage with other potential partners interested in and able to assist in developing the financial and operational sustainability of the Trust.

The Trustees are aware of the long-term financial liabilities of the Trust and expect that once operational and financial stability have been reached in the medium term then these liabilities can be addressed over time.

Operational Stability

The Trust remains in a position where it has successfully consolidated relationships with the key partners at the site. The relationship with Powerleague is a strong one and the relationship with ETMO has proven invaluable historically in terms of operating the site, however the Trust has operated independently of ETMO support for a number of years. Finally, relationships with the respective charity delivery partners at the Hub has continued to improve over the past 12 months, despite the challenges presented by the Covid pandemic. The aim of the Trust going forward is to strengthen and build on these relationships while endeavouring to bring new partners to the Hub.

Operational Development / Partnership Model

The Trustees regard the operational model of the Hub of being one where the Trust is the 'umbrella' organisation at the Hub, working with both commercial and charitable partners in tandem to help achieve the overall aims of the Trust. The Trust does not envisage itself as a large-scale employer and wishes to work via partnerships whereby chosen delivery partners will help operate the facilities on an agreed and managed basis.

The key facets of the current operational model are:

- a) To act as an exemplary Landlord to all tenants at the Hub;
- b) To enter into long term agreements with tenants for the administration building to provide income from the office space as well as endeavour to work with tenants who will deliver community benefits at the Hub;
- c) To enter into medium term agreements with tenants for the office space, gym and community café;
- d) To operate the basketball courts, the boxing studio and the training facility to jointly deliver social outcomes and derive an income for the Trust;
- e) To oversee and encourage Community Delivery at the Hub including a dedicated Measurement and Evaluation (M&E) system (Upshot) for all delivery partners and the Trust itself - and to develop a training and development function at the Hub;
- f) To explore new areas of income generation (eg car parking, sponsorship, partnership working, fund raising etc).

Delivery of Social Outcomes

As stipulated above, the Trust delivers social return under the remit of the CSA agreement with Lambeth Council in 2011. The figures are agreed with Lambeth and reported quarterly. Since 2011 the Trust has exceeded all the targets in the CSA agreement.

Since 2015 the Trust has developed its own social outcomes 'strands' to complement the targets within the CSA agreement. These five social impact strands are summarised above and have been designed to work within the partnership model adopted at the Hub. The strands are designed to encapsulate the social outcome strategies of BPT's partners who deliver a wide range of programmes at the Hub. Not all partners will deliver across all the strands, but all partners will typically deliver against at least one of these strands. Likewise, the Trust itself will deliver some social outcome programmes under specific social outcome strands but will not deliver across all of them. Hence a true partnership model has been developed at the Hub.

The Trust acknowledges that social outcome impact measurement and evaluation (M&E) is a key priority at the Hub and to this end has commissioned a market leading M&E system Upshot. Upshot has been designed and developed by the Football Foundation (the UK's largest sports charity) and is used across the sport for development sector as well as by many public and private bodies including housing associations. BPT uses the Upshot system to collate all of the social outcome data at the Hub and is also used by a number of the delivery partners at the Hub.

Impact of the Covid Pandemic

The Trust faced a major test to its operational and financial model from March 2020 with the onset of the Covid pandemic. The first national lockdown in April 2020 resulted in the complete closure of the Hub for BPT and partners resulting in:

- a c.85% reduction in income between March and April 2020

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021****STRATEGIC REPORT**

- a number of tenants requesting rent payment holidays or deferrals (including the largest tenant Powerleague whose operations were fully curtailed by the lockdown measures)
- a number of office tenants leaving the Hub (or reducing their office space) in the months following the pandemic - this included Centrepoint Sports, Streetgames and 3 Pillars
- zero income to BPT from the Sports Hall facilities

In response to this crisis the Trust reacted as follows:

- reducing staffing costs wherever possible and utilising the HMG furlough scheme
- reducing / deferring payments eg utilities, business rates etc wherever possible
- supporting tenants wherever possible (especially Third Sector tenants)
- focussed resources on fund raising to support the Trust in the short - medium term
- agreed to reverse the recent (January 2020) merger with partner organisation Fight For Change (see comment below)

Trust response to the Covid pandemic - April 2020 - March 2021

- in April 2020 the Trust was approached by Lambeth Council to host the North Lambeth food distribution hub to support food packages to the vulnerable in North Lambeth
- a 3-month period of operation (April-June) was agreed using the two basketball ball courts in the Sports Hall and partnering with Brixton Peoples Kitchen to manage the food distribution operation supported by BPT staff and volunteers
- Lambeth Council agreed financial compensation with BPT in order to support Trust overheads during this period
- The Trust complemented the food distribution effort by launching programmes around distribution of free feminine hygiene products and nappy/baby product provision for the community - all provided by BPT and partners / volunteers
- The Trust received emergency financial support from a number of partners including City Bridge Trust, Nike and Lambeth Council (business rates support grants etc)
- The Trust agreed to re-structure the two existing funded intervention programmes in operation at this time with funders City Bridge Trust (PASIO programme) and GLA (Changing Gears Programme) - this allowed the Trust to re-allocate some funding for core costs while re-structuring the intervention programmes around the Covid pandemic
- The Trust also received facilities funding from partner London Marathon Charitable Trust
- The Trust refused to agree to any rent holidays with tenants only rent deferrals - as such all back rent has since been paid (the only exception being Brixton Peoples Kitchen who operated rent free for the majority of this period in a gesture of support by the Trust)
- Where possible and where Government restrictions allowed the Hub re-opened for outdoor and restricted indoor (schools, mental health groups etc) activities
- The Trust managed to complete some facilities refurbishment and upgrades during the closure period including a new basketball court in the Regal Court, changing room upgrades, new community areas in the Sports Hall, refurbishment of the Space training and education room etc
- The second lockdown in November 2020 led to the Hub being fully closed again until March 2021 with the resultant impact on income
- As of 31/3/21 the Trust is preparing to reopen to the community in a post Covid structure

De Merger with Fight For Change

- In January 2020 the Trustees of the Trust and partner charity Fight For Change had agreed to a merger of operations to enhance the capabilities of both charities (all previous Trustees from both charities formed a new Board of Trustees at this point)
- Upon the onset of the Covid pandemic all the Trustees agreed unanimously to de-merge the charities in order to protect the financial reserves of both charities in particular Fight For Change
- As a result most Fight For Change Trustees resigned from the Trust Board at the time of the de-merger
- Both charities have remained strong operational partners throughout the period since the de-merger

Future plans

The Trustees recognise that the Trust has achieved a stable and sustainable new operational model at the Hub involving Powerleague and the Trust operating the Hub on a joint basis. This model was severely tested in the past 12 months by the Covid pandemic as outlined in this report. The key aims for the Trust in the next financial year are:

- 1) Maintain financial and operational stability, with particular regard to the impact of the Covid pandemic;
- 2) Maintain and improve the physical assets at the Hub;
- 3) Improve delivery of community outcomes, measured by the Trust's 5 core social impact strands, by:
 - a) maintaining and improving partnerships at the Hub; and
 - b) diversifying and increasing the long-term income stream at the Hub, especially via fund raising.
- 4) Measure, evaluate and improve the range of social outcomes delivered at the Hub (including and in addition to those delivered under the CSA);
- 5) Develop new strategies that cross the social impact strands, including Health & Well-Being and Education, Training & Lifelong Development;
- 6) Enhance relationships with key long-term stakeholders including the local community, LBL, the local NHS/CCG, the Greater London Authority (GLA), London Sport etc; and;
- 7) Explore redevelopment opportunities to improve the quality and longevity of the facilities at the Hub.

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Black Prince Trust (the Trust) was established on 14 March 2011 and is governed under its Articles of Association. On 22 June 2011 by special resolution, the original Article 26.5 was deleted and replaced.

Charity status

The Trust was registered as a charity on 15 August 2011. The Trust is a charitable company limited by guarantee, as defined by the Companies Act 2006, and is a registered charitable company with the Charity Commission.

Membership

Membership under the Articles of Association is open to all persons who satisfy the membership requirements. Individual members shall have limited liability. Every individual member of the charitable company undertakes to contribute an amount not exceeding £1 to the assets of the Trust in the event of winding up.

Financial statements

The unaudited financial statements comply with the Charities Statement of Recommended Practice - Accounting and Reporting by Charities FRS 102 effective January 2019, the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The Trustees' report and financial statements are submitted to the Charity Commission following approval by the membership at the AGM.

Recruitment and appointment of new trustees

Trustees are appointed under the terms of the Articles of Association. The Trustees consider that having appropriate skills and awareness appropriate to the nature of the work of the Trust is more important than having numerous Trustees. The Trustees actively seek to identify and address gaps in their knowledge and skills in order to ensure the good governance of the Trust.

Organisational structure and decision making

The Trustees believe that the alongside the new operational structure at the Hub that the Trust now has a fit for purpose management and governance structure as below:

- The current staff structure is now adequate in terms of skill set and experience to operate the Hub as envisaged under the new model as described above
- An improved Board of Trustees with relevant experience as follows:
 - Financial
 - Legal
 - Commercial
 - Development
 - Charity / Sport for Development sectors
- Delegating specific responsibility to sub-committees (consisting of Trustees) comprising:
 - Risk & Finance
 - Community Delivery / M&E
 - Site development
- The Trust also has an Advisory Board to support the Trust staff on an operational basis as well as assist in strategic development at the Hub. The Advisory Board includes individuals with expertise in legal, HR and financial matters as well as from across the Sport for Development and Charity sectors.

Induction and training of new trustees

The Trustees offer a wide range of skills and experience essential to the good governance of the Trust. New Trustees are invited to take part in an informal induction programme. On an informal basis, new Trustees undergo orientation to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association and decision-making process, meet key persons of the Trust, and become familiar with the business plan and recent financial performance of the Trust. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and other aspects of the Trust's work. The Trustees review their written procedures in line with all other procedural documents on a regular basis.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Indemnity insurance

Under the terms of the Articles of Association the trustees shall be indemnified out of the assets of the charity against any liability incurred by him/her in defending any proceedings in which judgement is given in their favour. To mitigate any potential costs arising from such proceedings, the charity has obtained the necessary indemnity insurance.

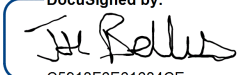
EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2021

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on
.....13 October 2021..... and signed on the board's behalf by:

DocuSigned by:

.....G5913F6E61684CE.....
J H Bellis - Trustee

THE BLACK PRINCE TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2021

The trustees (who are also the directors of The Black Prince Trust for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE BLACK PRINCE TRUST

Independent examiner's report to the trustees of The Black Prince Trust ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:

Cox Costello & Horne

Michael P Cox FCA

Institute of Chartered Accountants in England and Wales

Cox Costello & Horne

Chartered Accountants and Tax Advisors

26 Main Avenue

Moor Park

HA6 2HJ

13 October 2021

Date:

THE BLACK PRINCE TRUST**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
INCOME FROM					
Donations	3	5,116	-	5,116	9,868
Charitable activities	6				
Community hub		401,809	63,209	465,018	393,882
Other trading activities	4	71,439	-	71,439	104,314
Investment income	5	30	-	30	27
Total		478,394	63,209	541,603	508,091
EXPENDITURE ON					
Charitable activities	7				
Community hub		329,031	37,546	366,577	455,239
NET INCOME		149,363	25,663	175,026	52,852
RECONCILIATION OF FUNDS					
Total funds brought forward		227,522	818,410	1,045,932	993,080
TOTAL FUNDS CARRIED FORWARD		376,885	844,073	1,220,958	1,045,932

The notes form part of these financial statements

THE BLACK PRINCE TRUST (REGISTERED NUMBER: 07563118)**BALANCE SHEET
31 MARCH 2021**

	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
FIXED ASSETS					
Tangible assets	13	1,220,651	818,410	2,039,061	2,049,952
CURRENT ASSETS					
Debtors	14	89,330	-	89,330	77,920
Cash at bank and in hand		254,063	25,663	279,726	84,992
		343,393	25,663	369,056	162,912
CREDITORS					
Amounts falling due within one year	15	(105,479)	-	(105,479)	(101,452)
NET CURRENT ASSETS		237,914	25,663	263,577	61,460
TOTAL ASSETS LESS CURRENT LIABILITIES		1,458,565	844,073	2,302,638	2,111,412
CREDITORS					
Amounts falling due after more than one year	16	(1,081,680)	-	(1,081,680)	(1,065,480)
NET ASSETS		376,885	844,073	1,220,958	1,045,932
FUNDS	19				
Unrestricted funds				376,885	227,522
Restricted funds				844,073	818,410
TOTAL FUNDS				1,220,958	1,045,932

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

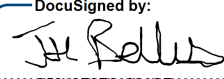
The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

13 October 2021

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:

DocuSigned by:

 C59T3P6E81684CE...
 J H Bellis - Trustee

THE BLACK PRINCE TRUST**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	31.3.21 £	31.3.20 £
Cash flows from operating activities			
Cash generated from operations	22	255,702	95,877
Net cash provided by operating activities		255,702	95,877
Cash flows from investing activities			
Purchase of tangible fixed assets		(59,198)	(40,446)
Interest received		30	27
Net cash used in investing activities		(59,168)	(40,419)
Cash flows from financing activities			
Loan repayments in year		(1,800)	(18,000)
Net cash used in financing activities		(1,800)	(18,000)
Change in cash and cash equivalents in the reporting period		194,734	37,458
Cash and cash equivalents at the beginning of the reporting period		84,992	47,534
Cash and cash equivalents at the end of the reporting period		279,726	84,992

The notes form part of these financial statements

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021****1. COMPANY INFORMATION**

The Black Prince Trust (the Trust) is a public benefit entity registered as charity in England and Wales and a company limited by guarantee without share capital and exempted from use of "Limited". It was incorporated on 14 March 2011 (company number: 07563118) and registered as a charity on 15 August 2011 (charity number: 1143375).

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

In the event of the charitable company being wound up, members are required to contribute an amount not exceeding £1 each.

The registered office of the Trust is: The Black Prince Trust 5 Beaufoy Walk, Off Black Prince Road, Kennington, London, SE11 6AA.

2. ACCOUNTING POLICIES**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are drawn up on the going concern basis which assumes the Trust will continue in operational existence for the foreseeable future; taken to be 12 months from the signing of the financial statements. The Trustees have given due consideration to the working capital and cash flow requirements of the Trust. The Trustees consider the Trust's current and forecast cash resources to be sufficient to cover the working capital requirements of the charity for at least 12 months from the date of signing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires the Trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Income

Income is recognised when the Trust has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the Trust has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

The Trust received government support through the Job Retention Scheme. The grant income is recognised in the period to which the underlying furloughed staff costs relate to. The payroll liability has been incurred by the entity, and it has therefore met the conditions to claim for that payroll accounting period.

Gifts in kind are valued at estimated value to the Trust. They are included in the charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted charitable donations are recognised in the financial statements when the charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received and the value of the incoming resources can be measured with sufficient reliability.

Donated professional services and facilities are recognised as income when the Trust has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Trust which is the amount the Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****2. ACCOUNTING POLICIES - continued****Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Trust to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. A further analysis of this expenditure is given in the notes to the financial statements.

- Cost of raising funds comprises the costs of commercial trading and their associated support costs.
- Expenditure on charitable activities includes the costs of the Trust's services undertaken to further the purpose of the Trust and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Leasehold buildings	60 years
External sports facilities	20 years

All assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of an asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

All assets costing more than £250 are capitalised.

Taxation

The Trust is an institution within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Section 506(1) of the Taxes Act 1988. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax.

The Trust is an institution which is established for charitable purposes within the meaning of the Charities Act 2011 and as such is a Trust within the meaning of Para 1 of Schedule 6 to the Finance Act 2010. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The Trust receives no similar exemption in respect of Value Added Tax. For this reason the Trust is generally unable to recover input VAT it suffers on goods and services purchased. The Trust is registered for VAT, as the Trustees have taken professional advice and consider that certain of the Trust's sources of income are within the auspices of VAT.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Transfers are made from unrestricted to restricted funds to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Financial instruments

Financial assets (including cash and debtors) and financial liabilities are recognised when the Trust becomes a party to the contractual provisions of the instrument. Additionally, all financial assets and liabilities are classified according to the substance of the contractual arrangements entered into.

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****2. ACCOUNTING POLICIES - continued****Fund accounting**

Financial assets and liabilities are initially measured at transaction price (including transaction costs) and are subsequently remeasured where applicable at amortised cost.

Financial assets include cash, trade debtors and other debtors.

Financial liabilities include trade creditors, other creditors and accruals.

Leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs

From 1 April 2015, under the Pensions Act 2008, the Trust must put certain staff into a pension scheme and contribute towards it. This is called automatic enrolment. To comply with automatic enrolment laws, the Trust signed a participation agreement with a pension provider by which staff become members of an independently administered pension plan. The Trust and staff make contributions as specified in the plan.

In the aforementioned scheme, staff contract directly with the pension company, and assets of those schemes are held separately from those of the Trust. The Trust acts as agent in collecting and paying over staff pension contributions. Once the contributions have been paid, the Trust as employer has no further obligations.

The Trust's contributions are charged to the Statement of Financial Activities in the period to which they relate. At the reporting date, outstanding/(surplus) contributions amounted to (£12) (2020: £1,453).

3. DONATIONS

	31.3.21	31.3.20
	£	£
Voluntary donations	5,116	9,868
	<u><u>5,116</u></u>	<u><u>9,868</u></u>

4. OTHER TRADING ACTIVITIES

	31.3.21	31.3.20
	£	£
Partnership income	7,523	37,587
Other fundraising income	22,249	35,477
Sponsorships	41,667	31,250
	<u><u>71,439</u></u>	<u><u>104,314</u></u>

5. INVESTMENT INCOME

	31.3.21	31.3.20
	£	£
Deposit account interest	30	27
	<u><u>30</u></u>	<u><u>27</u></u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****6. INCOME FROM CHARITABLE ACTIVITIES**

		31.3.21	31.3.20
	Activity	£	£
Rent receivable tenants	Community hub	217,683	203,617
Tenant contributions	Community hub	13,698	40,124
Hire of facilities	Community hub	13,205	104,159
Community income	Community hub	8,883	6,485
Grants	Community hub	211,549	39,497
		465,018	393,882

Grants received, included in the above, are as follows:

	31.3.21	31.3.20
	£	£
Coronavirus Job Retention Scheme	20,977	5,957
Ground Works	-	20,824
London Youth	-	1,083
Sport England	10,500	4,285
Streetgames	1,193	3,723
The Princes Trust	-	3,625
City Bridge Trust	38,703	-
Greater London Authority - Changing Gears Plus	42,823	-
Nike - Keep the Ball Bouncing	22,100	-
National Lottery Fund	9,700	-
London Marathon Charitable Trust	20,000	-
Lambeth Council	36,282	-
Lambeth and Southwark Mind	4,000	-
London Sport - Satellite funding	2,271	-
Basketball England - Basketball funding	3,000	-
	211,549	39,497

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Community hub	182,566	184,011	366,577

8. SUPPORT COSTS

	Management £	Finance £	Governance costs £	Totals £
Community hub	174,126	476	9,409	184,011

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Depreciation - owned assets	70,089	60,859
Hire of plant and machinery	-	2,599
Independent examiner	3,000	3,000

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****10. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

	31.3.21	31.3.20
	£	£
Trustees' expenses	-	3,000
	<u> </u>	<u> </u>

Trustees' expenses consists of cost reimbursement during the year £nil (2020 - 1- miscellaneous trustee support cost).

11. STAFF COSTS

	31.3.21	31.3.20
	£	£
Wages and salaries	84,720	104,965
Social security costs	4,276	7,410
Other pension costs	1,635	4,401
	<u> </u>	<u> </u>
	90,631	116,776
	<u> </u>	<u> </u>

The average monthly number of employees during the year was as follows:

	31.3.21	31.3.20
	3	3
Administrative, support and governance	<u> </u>	<u> </u>

No employees received emoluments in excess of £60,000.

The key management of the Trust is the Chief Executive Officer. The total benefits of the key management of the Trust were £50,614 (2020: £44,250).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME FROM			
Donations	9,868	-	9,868
Charitable activities			
Community hub	360,342	33,540	393,882
Other trading activities	104,314	-	104,314
Investment income	27	-	27
	<u> </u>	<u> </u>	<u> </u>
Total	474,551	33,540	508,091
EXPENDITURE ON			
Charitable activities			
Community hub	421,699	33,540	455,239
	<u> </u>	<u> </u>	<u> </u>
NET INCOME	52,852	-	52,852
RECONCILIATION OF FUNDS			
Total funds brought forward	174,670	818,410	993,080
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS CARRIED FORWARD	<u>227,522</u>	<u>818,410</u>	<u>1,045,932</u>

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****13. TANGIBLE FIXED ASSETS**

	Long leasehold £	External sports facilities £	Sport and office equipment £	Totals £
COST				
At 1 April 2020	1,891,348	575,196	211,789	2,678,333
Additions	-	57,724	1,474	59,198
At 31 March 2021	1,891,348	632,920	213,263	2,737,531
DEPRECIATION				
At 1 April 2020	254,241	171,576	202,564	628,381
Charge for year	32,784	30,417	6,888	70,089
At 31 March 2021	287,025	201,993	209,452	698,470
NET BOOK VALUE				
At 31 March 2021	1,604,323	430,927	3,811	2,039,061
At 31 March 2020	1,637,107	403,620	9,225	2,049,952

Social Investment Business Foundation (previously Adventure Capital Fund), a registered charitable company, granted the Trust with a social investment loan to secure the leasehold property of the Trust.

The loan is secured by a registered legal charge over the leasehold property.

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21 £	31.3.20 £
Trade debtors	62,711	46,604
Other debtors	8,318	14,275
Accrued income	4,202	15,722
Prepayments	14,099	1,319
	89,330	77,920

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21 £	31.3.20 £
Other loan (see note 17)	-	18,000
Trade creditors	39,640	27,643
Social security and other taxes	4,538	4,420
VAT	12,536	14,907
Other creditors	7,200	7,200
Pension liability	(12)	1,453
Deferred income	36,030	14,262
Accrued expenses	5,547	13,567
	105,479	101,452

Deferred income comprises of funds which relate to projects or programmes to be expended during the 2021/2022 financial year. At the reporting date, the relevant funders are Nike £10,417 (2020:£10,417), City Bridge Trust £25,614 (2020:£nil) and Ground works £nil (2020:£3,845).

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	31.3.21	31.3.20
	£	£
Other loan (see note 17)	1,059,980	1,041,980
Other creditors	21,700	23,500
	<u>1,081,680</u>	<u>1,065,480</u>

17. LOANS

An analysis of the maturity of loans is given below:

	31.3.21	31.3.20
	£	£
Amounts falling due within one year on demand:		
Other loan	-	18,000
Amounts falling between one and two years:		
Other loan - 1-2 years	18,000	18,000
Amounts falling due between two and five years:		
Other loan - 2-5 years	41,980	23,980
Amounts falling due in more than five years:		
Repayable otherwise than by instalments:		
Other loan more 5 years non-installment	1,000,000	1,000,000

The outstanding loan currently has no agreed repayment structure and the lender (SIB) has agreed to a standstill period until March 2022 in light of the covid pandemic.

18. SECURED DEBTS

The following secured debts are included within creditors:

	31.3.21	31.3.20
	£	£
Other loan	1,059,980	1,059,980

The other loan is secured by a registered legal charge over the leasehold property.

19. MOVEMENT IN FUNDS

	At 1.4.20	Net movement	At
	£	in funds	31.3.21
		£	£
Unrestricted funds			
General fund	85,347	149,363	234,710
Designated fund - capital works	142,175	-	142,175
	227,522	149,363	376,885
Restricted funds			
Social Investment Business Foundation	818,410	-	818,410
GLA Changing Gears Plus	-	22,892	22,892
LS-Regal	-	2,771	2,771
	818,410	25,663	844,073
TOTAL FUNDS	1,045,932	175,026	1,220,958

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****19. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	478,394	(329,031)	149,363
Restricted funds			
Satellite Club	1,193	(1,193)	-
Basketball England	3,000	(3,000)	-
City Bridge Trust	17,245	(17,245)	-
GLA Changing Gears Plus	35,000	(12,108)	22,892
LS-Regal	2,771	-	2,771
Mind	4,000	(4,000)	-
	63,209	(37,546)	25,663
TOTAL FUNDS	541,603	(366,577)	175,026

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	At 31.3.20 £
Unrestricted funds			
General fund	32,495	52,852	85,347
Designated fund - capital works	142,175	-	142,175
	174,670	52,852	227,522
Restricted funds			
Social Investment Business Foundation	818,410	-	818,410
TOTAL FUNDS	993,080	52,852	1,045,932

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	474,551	(421,699)	52,852
Restricted funds			
GLA Summer Changing Gears	20,824	(20,824)	-
LYSports Programme 2018/19	1,083	(1,083)	-
A Regal Summer	4,285	(4,285)	-
Satellite Club	3,723	(3,723)	-
Get started with Boxing	3,625	(3,625)	-
	33,540	(33,540)	-
TOTAL FUNDS	508,091	(455,239)	52,852

THE BLACK PRINCE TRUST**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021****20. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2021.

21. MATERIAL EVENT AFTER THE REPORTING DATE

At the date of approval of these financial statements, the world is in the midst of the Covid-19 global pandemic with some countries only now starting to release lockdown measures introduced to contain the spread of the virus. The extent of the global economy is uncertain, but there is an expectation of recessions in economies across the globe. The safety and well-being of the Trust's staff and service users are the overriding priority. We are also doing all we can to ensure operational continuity. However, there is a certain risk that we will see an adverse impact on the charity sector and its operations. This affected income and cash flow significantly, but was mitigated to some extent by additional income generated from Covid -19 support grants from various charities and organisations and a major lender has agreed to a standstill period until March 2022 in light of the covid pandemic to help and ensure sufficient operational cash flow remained available. At this point in time, the company Trustees' have reviewed the financial forecasts to the end of September 2022, the Trustees have concluded that The Black Prince Trust's ability to continue, as a going concern is not significantly affected.

22. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.21	31.3.20
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	175,026	52,852
Adjustments for:		
Depreciation charges	70,090	60,859
Interest received	(30)	(27)
Increase in debtors	(11,410)	(39,656)
Increase in creditors	22,026	21,849
Net cash provided by operations	255,702	95,877

23.. ANALYSIS OF CHANGES IN NET DEBT

	At 1.4.20	Cash flow	At 31.3.21
	£	£	£
Net cash			
Cash at bank and in hand	84,992	194,734	279,726
	84,992	194,734	279,726
Debt			
Debts falling due within 1 year	(18,000)	18,000	-
Debts falling due after 1 year	(1,041,980)	(18,000)	(1,059,980)
	(1,059,980)	-	(1,059,980)
Total	(974,988)	194,734	(780,254)

THE BLACK PRINCE TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2021

24. COMPANY LIMITED BY GUARANTEE

The charitable company is limited by guarantee and has no share capital. Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up, for payments of the debts and liabilities of the company, such amount as may be required, not exceeding £1.