

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**GOVERNORS' REPORT AND FINANCIAL  
STATEMENTS FOR THE YEAR ENDED  
31 AUGUST 2020**

Pages for Filing

**Charity Number: 1143359**

**Company Registered Number: 07724623**

**Registered in England**

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

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31 AUGUST 2020**

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## **LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS (COMPANY LIMITED BY GUARANTEE)**

### **GOVERNORS, DIRECTORS AND CHARITY TRUSTEES**

The Governors of Lord Wandsworth College ("the College") are the charity trustees under Charity Law and the directors of the charitable company. The members of the Governing Body who served in office as Governors during the year and subsequently and their committee memberships are detailed below:

R J Hannington (Chairman) - a), d), f)  
D W Watts (Vice Chairman) - a), f), i)  
A E Britton – c) (appointed 20<sup>th</sup> January 2020)  
C J Cazenove - c), e)  
S A Clements - b), e)  
L Fleming - b), c), e), f)  
N C Goulding - a), g), h)  
D Gowan - a), d), g)  
R Henshilwood - e)  
R G Janaway - a), d), f), i)  
A J Kennedy - b)  
T R Prideaux - b), e), f), i)  
J P Robinson – a)  
M S E Scoggins – c)

- (a) Finance Committee
- (b) Education Committee
- (c) Regulatory & Safeguarding Committee
- (d) Campus & Estate Management Committee
- (e) Marketing & Fundraising Committee
- (f) Nominations Committee
- (g) Pensions
- (h) LWC Enterprises Ltd
- (i) Stern Farms Ltd

During the year the activities of the Governing Body were conducted through 6 committees noted on page 4, as well as through the Stern Farm Trustees.

### **GOVERNING BODY AND COLLEGE OFFICERS – KEY MANAGEMENT PERSONNEL**

A J Williams, MA	<i>Headmaster</i>
R D Gammage, MA MSC PGCE	<i>Bursar/Clerk to the Governors (resigned 31st August 2020)</i>

### **OTHER KEY MANAGEMENT PERSONNEL**

A J Battison	<i>Senior Deputy Head</i>
S L Badger, MA	<i>Deputy Head</i>
J J Davies	<i>Deputy Head</i>
P D German	<i>Director of Admissions and Marketing</i>
S Corfield	<i>Fundraising Director</i>
T Rimmer (appointed 1 September 2019)	<i>Head of Sixth Form</i>

### **PRINCIPAL ADDRESS AND REGISTERED OFFICE**

Lord Wandsworth College, Long Sutton, Hook, Hampshire, RG29 1TB

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**Advisers**

**Investment Advisers**

Quilter Cheviot Limited  
Senator House  
85 Queen Victoria Street  
London EC4V 4AB

Sarasin & Partners LLP  
Juxon House  
100 St. Paul's Churchyard  
London EC4M 8BU

**Bankers**

Lloyds Bank Plc  
174 Fleet Road  
Fleet  
Hampshire, GU51 4DD

**Solicitors**

Charles Russell Speechlys LLP  
One London Square  
Cross Lanes  
Guildford  
Surrey GU1 1UN

**Accountancy and Tax Advice**

RSM UK Tax and Accounting Limited  
Highfield Court, Tollgate  
Chandlers Ford  
Eastleigh  
Hampshire, SO53 3TY

**Auditors**

RSM UK Audit LLP  
Highfield Court, Tollgate  
Chandlers Ford  
Eastleigh  
Hampshire, SO53 3TY

**Insurance Brokers**

Marsh Limited  
Capital House  
1-5 Perrymount Road  
Haywards Heath  
West Sussex, RH16 3SY

**WEBSITE**

[www.lordwandsworth.org](http://www.lordwandsworth.org)



# **LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS (COMPANY LIMITED BY GUARANTEE)**

## **THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020**

The members of the College Governing Body present their Annual Report for the year ended 31 August 2020 under the Charities Act 2011, including the Governors' and Strategic Reports, under the Companies Act 2006, together with the audited financial statements for the year.

### **REFERENCE AND ADMINISTRATIVE INFORMATION**

The College was founded in 1912, is constituted as a company limited by guarantee registered in England & Wales, No 07724623 and registered with the Charity Commission, No 1143359. Details of the members of the Governing Body, together with the College's officers and principal advisers, are given on pages 1 and 2.

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

#### **Governing documents**

The College is organised and managed in accordance with the Articles of Association incorporated on 1 August 2011.

#### **GOVERNING BODY**

The Governors, who are also the Directors and Charity Trustees are legally responsible for the overall management and control of the College, normally meet four times a year. The work of detailed formulation and implementation of most of their policies is carried out by members of the Finance Committee, who meet approximately two weeks before each meeting of the Governing Body, and by other executive sub-committees. The Chairman of Governors is a member of the Finance Committee.

Governors are appointed at a meeting of the College Board of Governors on the basis of nominations received from the Governors and Headmaster, specifying the candidates' professional qualities, experience, personal competence and availability. The appointment of new Governors takes care to ensure that the relevant skills and experience are represented and current Governors bring a great depth of experience in charity work, education, finance, legal and building/property development. The Governing Body is self-appointing, with members appointed initially for five years in accordance with AGBIS guidelines, and subject to re-appointment every three years thereafter.

The Governors receive no remuneration or other benefit from their role with the College, nor are they directly related to the College in any way. Any matters involving connections between Governors and College staff or beneficiaries, or indeed any interests, such as contractual relationships with a related party, must be disclosed to the full Board and registered in the Interests Register held in the College.

#### **RECRUITMENT AND TRAINING OF GOVERNORS**

New Governors are comprehensively inducted into the workings of the College, including Governing Body policy and procedures, at an induction workshop organised for them by the Head and Clerk to the Governors. The new Governors also attend specialist external courses, including training on the role and responsibilities of trustees. Governors attend external trustee training and information courses designed to keep them informed and updated on current issues in the sector and on regulatory requirements. They also benefit from in-house training opportunities, spending time with staff and pupils and meetings with the Headmaster.

#### **Organisation and Leadership**

The members of the Governing Body, as the charity trustees, are legally responsible for the overall management and control of the College. They meet four times a year. The work of implementing their policies is carried out by eight sub-committees, of which the following six are key (the Finance Committee is assisted by Enterprise Directors and Pensions Trustees who convene separately):

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**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
(Continued)**

**Organisation and Leadership (Continued)**

- The Finance Committee scrutinises revenue, the budget (including fees and salaries) and capital expenditure. This Committee also considers long-term forecasts, supervises and finalises the audited financial statements, prepares the annual report for approval by the Governing Body, and reviews risk management on behalf of the Governing Body. It monitors the performance and reporting of Stern Farms Ltd, LWC Enterprises Ltd, College pension schemes and the investment managers. Key management personnel remuneration is determined by the Finance Committee based on independent school benchmarking parameters and by performance. The Finance Committee is chaired by James Robinson. The Chairman of Governors is a member of the Finance Committee.
- The Education Committee considers educational (including co-curriculum) and pastoral policy. The Committee is chaired by Alasdair Kennedy, Headmaster of The Trinity School, Croydon.
- The Regulatory & Safeguarding Committee reviews regulatory policies required of the College, reviews the processes in place for monitoring implementation specifically in regard to regulatory safeguarding and child protection (and, in that respect, the Single Central Register). It also oversees compliance with the arrangements for health and safety matters. The Committee is chaired by Mark Scoggins.
- The Campus and Estate Management Committee supervises and monitors capital building projects and maintenance, ensures strategic management of the estate including the farm and woodland and seeks to ensure the phased development of the College estate. The Committee was chaired by Richard Janaway and Danny Gowan (current Chairman) during the period.
- The Marketing & Fundraising Committee promotes a more market-aware culture within the College, develops and oversees implementation of the Marketing Plan and monitors fundraising activities to support Foundation pupils as well as capital projects. It reviews Foundation Reports and advises the Governing Body on such matters. The Committee is chaired by Rachael Henshilwood.
- The Nominations Committee determines all nominations matters and makes recommendations to the Governing Body. This Committee is chaired by Robert Hannington.

The day to day running of the College is delegated to the Headmaster, Mr Adam Williams, and the Bursar, Mr Richard Gammage (who also served as Clerk to the Governing Body), supported by the Headmaster's Senior Leadership Team; both attend meetings of the Governing Body and various other governor sub-committees. Richard Gammage resigned with effect from 31 August 2020. Since then the role has been covered by the Deputy Bursars (Operations, Estates and Finance) together with the Headmaster. The new Chief Operating Officer joins the College in late January.

**College Structure and Relationships**

Until 1976, the Foundation ran the College but, in order to protect the assets of the Foundation in the light of the Government's stance on independent schools at the time, the College activities were separated from the Foundation. Between 1976 and 2011, the College and the Foundation operated separately. In 2011, having considered all the factors, the respective Governors/Trustees of the College/Foundation decided it would be in the best interests of both entities if the activities of the two re-merged. A new charitable company, Lord Wandsworth College, company number 07724623, registered charity number 1143359, was established on 15 August 2011. The College provides means-tested financial and material assistance to pupils of the College, including to those pupils known as Foundationers who meet specific criteria; and, it awards scholarships and prizes based on assessed merit and is trustee of the permanently endowed land and investments. With effect from 1<sup>st</sup> August 2013, the Charity Commission approved the linking of The Lord Wandsworth College charity and The Lord Wandsworth Foundation to Lord Wandsworth College, with registration numbers 1143359-001 and 1143359-006. The reporting entity is Lord Wandsworth College which has two wholly owned non-charitable subsidiaries, LWC Enterprises Limited and Stern Farms Limited, and is the Corporate Trustee to two charitable subsidiaries, Lord Wandsworth Foundation and Lord Wandsworth College. The trading activities of LWC Enterprises Limited primarily comprise letting of campus facilities when not in use by the College. The principal trading activity of Stern Farms Limited is arable farming.

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**Employment**

The College is an equal opportunities employer. Consultation with employees, or their representatives, has continued at all levels with the aim of taking the views of employees into account when decisions are made that are likely to affect their interests. Employees are made aware of the financial and economic performance of the College. Communication with employees continues through normal management channels in a variety of forms and also to apprise staff of current issues. Remuneration is set by the Board, with the objective of enhanced performance and of rewarding fairly and responsibly our employees' contribution to College success. The appropriateness and relevance of remuneration is reviewed annually, including reference to comparisons with other schools to ensure that the College remains sensitive to the broader issues of remuneration and employment conditions elsewhere. The College aims to recruit teachers, subject to experience, at the lower to medium point within a band, providing scope for rewarding competence and experience. Delivery of the College's charitable vision and purpose is primarily dependent on its Senior Leadership Team and on all staff, the costs of whom are the largest single element of charitable expenditure. Due to the uncertainty of the COVID-19 pandemic, the College made use of the Government's Job Retention Scheme during the period, with over 100 staff furloughed.

**Disabilities**

The College encourages applications from disabled persons, makes adjustments to application and interview processes accordingly, and supports staff who become disabled through the course of their employment via reasonable workplace adjustments and access to continuous professional development and staff training.

**INVESTMENT POLICY AND OBJECTIVES**

The College's investment objectives are focused upon supporting the College's Charitable Objects. This involves emphasis upon the current and future needs by: maintaining (at least) the value of the investments in real terms; producing a consistent and sustainable amount to support expenditure; and, delivering these objectives within acceptable levels of risk. Specific investment objectives are set for the Endowment Fund, Foundationers' Fund, Capital Fund, and for the College's surplus liquidity. The income from the Foundationers' Fund helps finance grant-making activities to Foundationers. The investment strategy and associated distribution policy are reviewed annually by The Finance Committee. Investments are only those considered suitable for a charity, including in respect of social, environmental or ethical considerations, and external investment managers provide reports on a quarterly basis for review by The Finance Committee. Performance is monitored by the Finance Committee.

***OBJECTS, ACTIVITIES AND PUBLIC BENEFIT***

**Charitable Objects**

The Charitable Objects are the advancement of education by maintaining and conducting a boarding and day school or schools (including that known as Lord Wandsworth College) for boys and girls for their primary and secondary education with preference for children who have lost one or both parents or whose parents are separated or divorced, including awarding scholarships and prizes based on assessed merit; and, providing bursaries on the grounds of means-tested financial need to pupils of the School or any other school maintained or conducted by the School.

**College Mission**

Lord Wandsworth College is a socially inclusive, non-denominational boarding and day foundation school for boys and girls. It focusses on the needs of each individual, while developing in each child a concern for others and a loyalty towards the College community. It ensures that each pupil shapes their values and aspirations within a stimulating and supportive environment, and strives constantly to improve the quality of teaching and learning.

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**Intended Impact (of the College Mission)**

Lord Wandsworth College pupils will have the character attributes of passion, resourcefulness, independence, skills, knowledge and qualifications so they can become the best possible version of themselves and make a valuable contribution to a changing world.

**Primary Objectives**

The focus has continued to be the advancement of education in a boarding and day school for pupils aged 11-18, with foundation support for children who have lost the support of one or both parents or whose parents are separated or divorced. The College strives: to deliver the best possible academic outcomes for pupils; to engage with the wider community; to promote the College's distinctive boarding ethos; to continue to develop Public Benefit through, for example, access to education and facilities; and, to develop the involvement of pupils in co-curricular activities. In doing so, the College has developed a Strategic Vision, which reinforces its approach to promoting boarding, developing character education, extending pupil voice and focusing upon improved standards of teaching and learning, and the associated facilities. To fulfil these aims, it is striving to:

- ensure that Foundationers remain integral to the life of the College and are fully funded;
- increase the College roll by 3% each year over the next two years to reach around 665 pupils;
- look out beyond 2025 and develop a vision for 2030 and beyond;
- be regarded as a leading school in the UK with pupil voice;
- be opinion-forming and leading in its region in Character Education;
- ensure each classroom is equipped for maximum pupil impact; and,
- embed five core themes of +1, +2, +3, Pupil Voice and Character Education into the ethos of the College.
  - +1 - what one more thing can you do to make a difference to others?
  - +2 - we aim to treat every pupil two years ahead of where they should be, academically
  - +3 - we are passionate about welfare, wellbeing and good mental health for all
  - Pupil Voice – we aim to be a leading school in the UK
  - Character Education – we aim to be a leading voice in the UK within 5 years

The College's subsidiaries seek to facilitate the achievement of the College's objectives.

**Principal Activity**

The College's principal activity, as specified in the Memorandum of Association, is the advancement of education and, in this, the College has again had a successful year. The College provides secondary education to boys and girls aged 11-18 years, both boarding and day. In September 2019 there were 634 pupils at the College of whom 59% (2019: 56%) board in some capacity, 38% (2019: 38%) were girls and 7% (2019: 6%) were from overseas. Waiting lists exist, thus providing a measure of confidence that the College can continue to operate at full capacity for the foreseeable future. This success is a result of the resolve to maintain the high standards for which the College is known.

**Public Benefit**

The Governors give careful consideration to the Charity Commission's guidance on Public Benefit. The Governors are content that the Charitable Objects are being followed and that significant Public Benefit is being achieved by the College. The College remains committed to the aim of providing Public Benefit in accordance with its founding principles and the disclosure of its Public Benefit aims. The Governors have complied with the duty in section 17 of the Charities Act 2011.



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***Scholarships***

This year the value of scholarships and prizes awarded to pupils amounted to £467,207 (2019: £494,385). Scholarships are awarded on the basis of merit and selection is by examination, interviews and assessments in each individual field: academic, sport, performing arts, art and character.

***Foundation Bursaries***

The awarding of bursaries for 'the needy' is a measurable means of providing Public Benefit. Bursaries are awarded to Foundationers in accordance with the Objects, specifically selection criteria that focus upon:

- the need for pastoral care and boarding (Foundationers board - either weekly or full boarding);
- a candidate's home and family situation;
- their ability to cope academically, integrate socially and contribute to the College community;
- the family's financial circumstances

Priority is given to children who have lost a parent through death and meet the above criteria to the fullest extent. This year the College supported forty six Foundationers at a cost of £663,261 (2019: £731,025). These pupils are from diverse backgrounds; some have been bereaved, some have parents with significant health problems and are carers themselves; others are living in kinship care with members of extended family. Several have been witness to or have survived domestic abuse or violence. The College works with partners who make referrals and it continues to offer means-tested support.

The College was delighted to be voted as the Boarding Schools' Association school of the year for Mental Health and Wellbeing initiatives in 2019.

***Community Outreach Activities***

In addition to providing means-tested bursaries for Foundation pupils, the College provides Public Benefit through an extensive range of additional activities in accordance with the Objects. Examples of the types of benefit accessible to the wider community are: helping to train teachers; the commitment of teaching staff as external and chief examiners; providing facilities to local schools/community groups; providing the swimming pool to Diveability for the training of disadvantaged or disabled youngsters; the provision of referees for local tournaments; coaching at local schools as well as providing lessons in French and Spanish; student performances at local churches, at which the College community plays an active part, including festivals, concerts, fetes and dinners. Our leading musicians perform with county-level orchestras and various external groups are supported by the loan of specialist material, such as instruments from the Music Department. Pupils also engage in a number of projects within the local community, such as the support offered at Bentley Lodge Care Home, helping out in the Long Sutton community, and volunteering at Treloars College, Alton, one of the country's leading providers of education, care and therapy for disabled young people. The Digital Workshop run on various afternoons for various local primary schools at their sites proved popular, helping pupils to start to understand the thinking process behind coding. We also ran a Workshop day at school by invitation. It was attended by a couple of schools. We planned to extend the Workshop Day and offer it to a number of other schools but were unable to do so because of Covid-19. It is hoped we can do so next year. LWC continued its collaboration with the University of Surrey and Red Hat in running the Open Source coding Competition for well over 140 schools and 1000 children.

A new addition to our Outreach programme was Sailability, helping disabled students learn to sail. Although disrupted by Covid-19 it is hoped this initiative will run again next Summer term. We also created links with other schools and colleges, such as an ex-pupil setting up an Amnesty group at Farnborough College to link with our well established Amnesty group. Another initiative was sharing our Duke of Edinburgh expertise with the Evelyn Grace Academy in Brixton, inviting them down to see how we organise DoE and the equipment that we might be able to lend out. It is hoped this partnership can develop further and also beyond DoE.

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Charity awareness is an ongoing part of the pupils' education and, through the pupils' efforts and initiatives, including donating merit awards. As well as providing College resources and facilities, many national and local charities have been supported including of late the food banks at Alton and Basingstoke, Miller's Ark, UNICEF, Mary's Meals, Wear it Pink, Movember, Macmillan Coffee Morning, Robbie's Rally, the school charity of the year, CALM, CRY and Sophie's Trust, as well as the ongoing partnership with Egyei Krom School in Ghana. Pupils' awareness of and compassion for those in need was evident in their boarding houses. Our annual participation in the Devizes to Westminster canoe race continues to raise significant funds for the charity of each pupil's choice.

The College was delighted to be longlisted by the Boarding School's Association for the Outreach in the Community Award during the year.

***Volunteering***

Volunteers help the College to achieve its objectives in many areas including the Duke of Edinburgh Award Scheme, the Combined Cadet Force, sport and the Friends of Lord Wandsworth College, which organises fundraising and social events during the year. The Governors express their thanks and appreciation for this work in the furtherance of the Objects, and they are, of course, volunteers themselves in their governance of these.

***Provision of Facilities and Expertise***

The College is renowned for some of the best facilities in the local area and these are made available to a wide range of users for the advancement of sport, education, health and development. Our swimming facilities are used by St Mary's Primary School, Bentworth, Long Sutton Primary School and 8th Alton Scout Group. Hartley Wintney Junior FC make use of our football pitches and Odiham Greywell Cricket Club our wide-ranging cricket facilities. The 8th Alton Scout Group also enjoy the woodland and surrounding landscape for camping activities.

**STRATEGIC REPORT**

**Achievements and Performance**

Achievements in the College are in many ways unquantifiable, being as they are so closely related to the holistic development of the rounded pupils who spend several years at the College. That said, the College benchmarks its performance closely against key sector performance indicators, including academic outcomes. The emphasis here is on inclusiveness; the needs of each individual child; engendering concern for and loyalty towards others, and ensuring that pupils shape their own values; striving always to improve teaching and learning; equipping pupils with appropriate character attributes, and finally becoming an opinion-forming school. The College is making considerable headway in all of these areas. Non-denominational, the College fosters the intellectual, moral and spiritual development of all the young people in its care. It seeks to ensure that each pupil realises their full potential within a stimulating environment which emphasises concern for others. The College educates children from a diverse range of backgrounds and seeks to develop to the maximum the skills and abilities of every member of its community: pupils, teachers and support staff.

The College is organised into eight boarding houses, one co-ed Junior House (years 7 & 8) and seven single gender senior houses. The boarding houses remain central in the pastoral support of the pupils with house-parents, tutors and matrons offering excellent pastoral care. The College is assisted by a chaplain and a health centre including a counsellor who offers support to the pupils. The demand for counselling continues to increase year on year and for the first time the College has attracted external funding for the provision of counselling services to Foundationers. The College delivers academic lessons Monday to Friday and offers a series of academic clinics on Saturday morning to stretch those that need stretching and to allow others an opportunity to consolidate and catch-up. This has been widely recognised by the pupil body as a significant improvement to their lives.

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The College engenders an appetite for learning, encourages self-discipline and pupil independence, as well as self-motivated enquiry and personal responsibility. Its strong tutorial and pastoral care gives appropriate and individual support and guidance. Through this it encourages understanding and tolerance of others, with a strong focus upon co-curricular activities and working with the wider community. Part of the approach is to ensure that all staff and pupils are aware of the bursaries and the support offered to Foundationers and that this reflects the College's distinctive boarding ethos.

All exam results this year were the candidates' best results either in the mock exam or via the Centre Assessed Grade submitted. At both A Level and GCSE, a robust process was in place to ensure that departmental and whole-school results were 'optimistically realistic, reflecting the best achievable by the candidates. All analysis that follows in this paragraph should bear in mind that this year's results should not be compared with previous years for this reason. At A Level, 51% of grades were at A\*/A, with 19 pupils achieving straight A\*s and As. Some 74% of leavers again went to their first-choice university, maintaining the significant increase on the previous year's figures. Cumulative A\*-B was 76%. At GCSE, results were again high. Some 93% achieved the 9-5 grades. 19 pupils achieved straight 9-7 grades, with those continuing at LWC awarded honorary academic scholarships. Whilst many departments performed admirably, of particular note at GCSE were the successes in the larger departments of Art, English, History, Biology and Chemistry, with a number of small departments (Classics, Music, German, Drama) also achieving excellent results. At A Level, departments of particular note included Art, English, French, Classical Civilisation, Latin, Spanish and Economics.

The most significant impact on teaching and learning was the Covid-19 pandemic, but we can be rightly proud of the College's robust, innovative and successful response, that ensured all classes were taught and able to progress. We moved quickly to using Teams to conduct meetings and OneNote to share and mark lesson content/pupil work. Pupils in all years have had regular feedback on work and, as teachers have grown in confidence with the software, increased creativity with lesson format has been in evidence, with pair-work oral-practice 'meetings' taking place during lessons in MFL, 1-1 pair-work sessions in science and elsewhere, and practical demonstrations via Loom videos. It is worth mentioning Chris Andrews, who produced short videos for pupils and staff to ensure that all were able to access and use the different pieces of software.

At Key Stage 3, our First- and Second-Form pupils had a slimmed-down timetable, with project work in Art, DT, Music, Drama and IT sitting alongside academic lessons in other subjects. This proved very successful and popular with parents and pupils. Our Third-Form pupils started their GSCE subjects early, with space in their day to undertake extension material, complete work or respond to feedback provided via OneNote. We ran a highly successful remote parents' evening for Second-Form parents/pupils and written reports for First-Form pupils.

Our Fourth-Form cohort have been robustly taught during lockdown, with pupils' work probably coming under far greater scrutiny than would normally be the case, as every page of their work is visible on OneNote. We will be reviewing individual progress at the start of next term to ensure that structures are in place to support any who feel that they are behind. We ran a full set of reports, as well as an opportunity for face-to-face 1-1 feedback with houseparents.

Another innovation was the establishment of a Pre-6 course for our Fifth-Form pupils, which has proved to be very successful. From the second week of the summer term, all Y5 pupils have been attending preparatory lessons for their A-Level study, developing skills and starting to understand and cross the gap between GCSE study and A-Level study.

At A Level, our Lower-Sixth pupils have continued to prepare for their exams next year, with remote assessments offering some indication of progress through the lockdown period. We will be running more secure assessments on our return to school-based learning next year. Our Upper-Sixth pupils engaged with their studies, but were less motivated by the excellent Pre-Uni offerings, perhaps as a result of losing energy once the exams were cancelled. A number of pupils did engage, however.

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We also had an inspection that recognised many of the academic strengths of the College, from A2RH to excellent teaching and learning. We acknowledge and recognise the recommendations made about teaching to the top and ensuring that feedback and marking are of the highest quality, whilst knowing that we are already making progress in these areas.

It is worth noting that many teachers worked tirelessly and continuously through the Easter 'break' to ensure that all departments had moved their content and practice online for a seamless start to the summer term in all years. This continued through the May 'break'. With the news focusing on pupils' lack of access to learning in key years, we can be confident that all of our pupils, especially those in exam years, have continued to learn and make progress. As we prepare for September, we will continue to move resources online to be ready for all eventualities.

***Spiritual, Moral, Social and Cultural education***

Is embedded into school life and linked to school and house assemblies as well as Parental Engagement talks, which look to support parents in their role as 'character coaches' for their children. Pupils are encouraged to lead lectures and talks such as our Upper 6<sup>th</sup> Form talking about their experiences with the National Citizenship Service in the summer, our Cultural Group leading discussions on discrimination and the Amnesty Group raising awareness of Human Rights in workshops and assemblies. Topics covered include sleep, meditation, raising self-esteem, finance, spotting fake news, e-safety (how to be safe online), healthy relationships and lifestyle. Outside speakers visit to enrich our curriculum.

***Sport***

Sport continues to thrive at all levels and across all sports. Our focus on 'sport for all' has seen a record number of pupils playing and participating in main sports throughout the year. We have increased our Tennis provision with a record number of pupils taking up the 'Totally Tennis' opportunity in Basingstoke. Our girls' cricket teams go from strength to strength with six teams and our athletics team boasts around one hundred and thirty athletes. Our football programme is now starting to flourish with the support of Chelsea Football Academy coaches and three boys' teams playing a full fixture card. The girls' football programme has continued to develop: operating in the spring term alongside netball it has attracted keen junior footballers who have enjoyed playing a number of fixtures against local schools. Cross country has seen 8 of our junior girls receive invitation letters for the County Championship whilst the boys managed 3 places in the top 30 at the Counties. Individual sports have been thriving, including one of our international divers who hopes to compete in the next Olympics.

Our 'cross sport' initiative has meant pupils have excelled across a variety of sports. Our rugby programme produced some excellent results. The U18s were County plate champions and the U16s were Hampshire 7s Champions. Our younger athletes also continued to show promise, with our U13a winning the LWC 7s Tournament. At the same time, our hockey programme has also enabled our pupils to flourish. Both the U14s boys and girls were County champions, representing at Regionals and narrowly missing out on the South Finals. As well as the U13s girls who also represented at their Regional Tournament. There was success for our girls Cricket where the U15's made it through to the Regional round of the Lady Taverners Tournament. All of this has been achieved while keeping a keen eye on sport for all. We continue to put out numerous teams across all sports. This year has been our busiest year for netball with 16 teams committing to weekly training and fixtures – with U18A staying as the most successful team with 80% win record.

With this year's sudden stop to Summer term sport the College continued to promote sport and activity from the comfort of the student's home. Weekly challenges were set out on the Instagram account where there were many responses with videos and photos of their own attempts. Particularly from the cricketers who created world famous moments from the Oval in their own garden. We were also joined by Fran Williams, England Roses



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Netballer, for a Q&A zoom where the girls sent in their own questions to get a deeper insight into what it means to be a professional athlete.

In addition to this, individual and community challenges were set through "Road maps." Rugby, Netball and Cricket all had bronze, silver and gold challenges set as well as two fitness Road Maps. The "Around the World" challenge which involved students logging their runs and cycles trying to reach as far across the world as possible – with Gold being 400km. Many students achieved individual bronze, and three reaching silver but this also helped the LWC community travel through Europe, round Africa and finish in Ghana ending with a massive 12473km.

**CCF**

In the Combined Cadet Force (CCF), pupils have engaged in several overnight exercises in various local training areas where the cadets have continued their training on a variety of fieldcraft and leadership skills. We look to develop leadership potential at every level and the cadets nearly always rise to the occasion. Our cadets attend Adventure Training camps where they gain so much from the experience: confidence, self-reliance and leadership. Throughout their weekly training, the cadets follow a syllabus that gives them an understanding of how the Army and RAF work, but also gives them the invaluable skills of working together to achieve a goal, planning lessons and presentation skills. We also this year had cadets selected to attend the highly competitive Air Cadet Leadership Course at the RAF College Cranwell and the National Aerospace Camp for the top cadets in the country. To cap it all, one of our cadets has been selected from all the CCF Cadets in Hampshire to represent the CCF by accompanying the Lord Lieutenant of Hampshire in his public duties 2020-21. LWC cadets work closely in a successful partnership with cadets from the Costello School in Basingstoke who bring a small contingent of cadets to join us in our training, camps and exercises. This partnership benefits both schools in equal measure.

**Music**

2019-2020 was another successful, creative and eventful year for the Music Department. Our key events, such as the Autumn Term Concert, Scholars' Evening and Junior Concert, continued to prove an excellent showcase for soloists and a wide variety of ensembles and choirs, including the Concert Band, Senior Choir, Chamber Choir, Sax Ensemble, Flute Ensemble and Junior Orchestra, among others.

Our series of half-termly Lunchtime Concerts, introduced in September 2018, continued to prove a valuable opportunity for musicians from all year groups and standards to gain essential experience in performing in an informal, friendly setting. These lunchtime concerts have also spawned a new series of pop-up performances in different locations around the college – including in Julyans and Sydneys – for the entertainment of students and staff during the lunch hour. In addition, in February we returned to give our annual Lunchtime Concert at the Farnham United Reformed Church, showcasing instrumental and vocal soloists from across the school.

We continue to encourage student leadership, responsibility and risk-taking within the department, with a number of Sixth Form students taking the lead with newly-formed groups such as the Junior Boys Choir and the Girls' A Cappella Group. Despite the challenges of lockdown, our musicians continued to be as active, dedicated and resourceful as ever, with a number of students taking the lead in independently organizing and recording high-quality musical performances for broadcast in whole school events, such as the Virtual Speech Day and End of Year Assembly, proving an innovative new strand to music-making at LWC.

For a second year running, we welcomed external professional music ensembles into the school to perform student compositions in our 'Evening with a Touch of Brass' in the autumn. House Music continues to develop and showcase musical excellence across the college, celebrating soloists and raising standards of musicality across the wider school community. The concert programme continued to be varied and of a high standard, with pupils of all ages and at all stages of their musical development having the opportunity to perform, including many at Grade 8 level or above.

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The Music Department continues to be a supportive, friendly place for the students, offering performance opportunities for all while also stretching those currently most able through visiting musician masterclasses and scholars evenings. The Cotterill Cup continues to be a popular event, encouraging musicians to participate at all levels, while the Open Section provides our most gifted and talented musicians a chance to curate their own programme of music for an audience including an external adjudicator, with valuable feedback offered to all performers.

We continue to offer a wide variety of musical activities for all, including music technology and songwriting clubs alongside mainstays such as Concert Band and Senior Choir.

***Drama***

In Performing Arts, we ensured 'pupil voice' remained at the forefront of our academic and co-curricular programme by continuing to embed student-led events and workshops. Outside of the classroom, the Drama department led by Miss Reeks, presented the Senior Production of 'Alice'- a colourful twist on the original tale of Alice in Wonderland. This was another successful and highly comedic production. The Mid Years production of 'Too Fast' was equally as polished and entertaining. The Juniors began their Summer performance project- 'Wings' led by Chris Andrews. This will be completed in the upcoming Autumn term.

As well as productions, the Performing Arts faculty launched a new and exciting student-led cabaret evening, which saw many talented acts performing inside the transformed 'Jazz café.' With a packed audience, this fresh spin on the Talent show event left everyone feeling entertained and absorbed in the atmosphere.

During the academic year, we launched a new 'Musical Theatre club', as well as a 'Drama skills group', led by our Student Head of Drama.

LAMDA lessons continue to be a popular co-curricular activity for pupils with over 30 students involved across all year groups. The pupils who took exams in February, achieved a total of 17 distinctions and 8 merits. 2 students achieved distinction and Merit for the top Grade 8 exam.

***ISI Inspection***

The College was most recently inspected by the Independent School Inspectorate (ISI), by way of a full ISI focused compliance and educational quality inspection in March 2020. The findings were that 'The School meets the requirements of the Education (Independent Schools Standards) Regulations and the National Minimum Standards for Boarding Schools'. The main finding of the 2020 inspection was that the College is 'very successful in meeting its aims' and in developing pupils' character and confidence through participation in a wide range of intellectual, creative, sporting and cultural activities. The College was rated 'excellent' in arrangements for pastoral care, in the spiritual, moral, social and cultural development of the pupils and in the contribution of curricular and co-curricular activities. The quality of pupils' achievements and learning, the quality of teaching and the quality of boarding were rated as 'good'. The inspectors recognised the pupils as showing 'high levels of confidence without being arrogant' and were impressed that their 'maturity and self-esteem are fostered by the excellent nature of the relationships between pupils and staff'. They also felt that 'pupils see inclusion as an important aspect of their school and are passionate about the importance of having tolerance and respect for each other.'

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(Continued)**

The inspectors recognised the significant achievements of many pupils, both academically and in the co-curriculum. The SMSC, Careers and SEN departments were also praised. In class, teachers' consistently high levels of enthusiasm and commitment contribute strongly to pupils' progress and the 'excellent extra-curricular provision' was seen to 'fully meet the ambitious aims of the school.' The inspectors left with a very positive impression of the caring community here finding that 'The School meets the requirements of the Education (Independent Schools Standards) Regulations and the National Minimum Standards for Boarding Schools'.

The Board's commitment to maintaining the College's excellence has been reinforced by the capital programme. Expenditure on capital projects this year amounted to £3.1m (2019: £6.27m). The extensive range of capital projects in recent years has included ongoing refurbishment of the boarding houses (and modest extensions to capacity for girls and boys boarding), redevelopment of the Sutton and Gavin Halls, artificial sports pitch upgrading, a rolling programme of refurbishment of classrooms (Humanities, English and Art of late), a new Health Centre, a new dining hall, improved pedestrianisation, all of which enhance teaching and learning and pastoral support. The major ongoing capital project is to construct a new Science Centre.

***Investment performance***

At the year-end, the Group's investments totalled £11.1m (2019: £16.86m), drawdown of £6.2m to fund capital projects was instigated during the year. The Governors keep the level of income withdrawn under review to balance the needs and interests of current and future beneficiaries of the College's activities. The Governors are satisfied with the performance of the investments, and with the external managers of these investments.

***Fundraising performance***

This year represented Year 2 of a 4-year campaign (quiet phase) to raise £3m for the Education of Foundationers, the new Science Building and the refurbishment of the old science building into a new C3i Centre.

The governors invested in the Development Office to help achieve the campaign goals. A consultant specializing in fundraising for Trusts and Charities was brought on board in October 2019 initially to conduct a research project and then to assist in making applications. A Development Manager was recruited in December 2019.

A series of parent dinners was launched which helped to increase momentum for the campaign. Sternian events were consolidated to encourage larger groups of former pupils to come together and build engagement across the alumni body. Foundation Day was a great success in March. The LWC Golf Society (parents, staff & Sternians) held its inaugural event in September 2019 and other golf days were planned for later in the year. LWC Connect (networking platform) was launched to parents in February 2020, following the successful launch to Sternians last year. 70% of users have offered career support to either current pupils or other Sternians. The Quercus Club was launched in August to recognize and thank regular donors for their generosity and loyalty. A COVID-19 Appeal for Single Term Bursaries was launched in mid-August in direct response to the growing number of LWC families whose financial circumstances had dramatically changed as a result of the coronavirus pandemic.

Due to COVID-19, all events from mid-march onwards were cancelled. The whole Development team was furloughed for several months, meaning initiatives were delayed or put on hold. This impacted not only this year's final fundraising income but also the campaign as a whole with momentum stalled and needing to be rebuilt before gains can be seen again. With the economic picture being as it is at the moment, campaign goals will need to be adjusted.

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This year saw donations from individuals and legacies totalling £338,020 (2019: £272,670). An additional £15,875 of support was also pledged and will be received over the next 3 years. The majority of donations were raised for the education of Foundationers. £303,020 was raised from donations (2019: £173,211) and £35,000 from legacies (2019: £99,459). Legacy income is always unpredictable, however it was encouraging to see a significant increase in income from donations (over £100,000 extra) despite the disruption from the pandemic leading to minimal meaningful fundraising for the last 5 months of the year. Although in-year income shows a success story, the loss of fundraising time due to furlough had a significant impact on pledges of future support that will effect income over the next year or two.

In addition, the sum of £242,322 (2019: £279,180) towards fees and extras was received from the following trusts and charities: Achieving for Children, BMTA Trust Limited, British Orthopaedic Association, Buttle UK, Eleanor Hamilton Educational Trust, Emmott Foundation, Fashion & Textile Children's Trust, North Foreland Lodge Limited, RAF Benevolent Fund, Reedham Children's Trust, Royal National Children's Springboard Foundation, The Benevolent, The Hale Trust, The Royal Pinner School Foundation, The Sternians Trust Fund, Thornton-Smith and Plevins Trust, The William Brake Foundation. Parents/guardians also make an important (means-tested) contribution to Foundationer costs.

Several other Trusts and charities have been able to support Foundationers cover the costs of extras to ensure that these pupils are integrated into the life of the College, such as uniform and sports equipment, major educational trips, musical instrument tuition and other co-curricular activities including Hampshire and Isle of Wight Community Foundation and The Alchemy Foundation.

The College is immensely grateful to all donors, past and present who make its various charitable activities possible.

Overall, £580,342 has been received this year (2019: 551,850). The campaign total (including pledged support) now stands at £1.192 million (against a target at this point of £1.25 million). Although in-year income shows a success story, the loss of fundraising time due to furlough had a significant impact on pledges of future support that will effect campaign income over the next year or two.

## **Section 172 Statement**

The Governors have complied with section 172 of the Companies Act 2006 as follows:

The Governors understand the importance of maintaining excellent relationships with all the College's stakeholders in order to fulfil the primary objective of delivering the best possible education it can for all its pupils. The College has established a Strategic Vision to fulfil this, and its other objectives, as noted under 'Objects, Activities and Public Benefit'.

### *Governing Body Committees*

The Governing Body comprises several committees noted on page 1, which undertake to concentrate on specific areas of the organisation in order to achieve the best possible outcome for the College.

### *Long term decisions*

The committees make decisions with the Strategic Vision in mind at all times which are ratified at the full Governing Body meetings.

### *Employees*

Employee welfare is of great importance to the Governing Body, who recognise its importance to the successful running of the College on a daily basis. Where possible staff are able to work flexibly, and they are encouraged to undertake training courses in order for them to grow and develop. Meals are provided during term-time, sports facilities are made available and there is access to the School Counsellor if required. The board receives regular updates on staff well-being, health and safety, and safeguarding.



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**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
(Continued)**

**Section 172 Statement (Continued)**

*Relationships with parents, donors and suppliers*

The board recognises the importance of maintaining excellent relations with parents, and together with the Headmaster, the Senior Leadership Team, and other staff, endeavours to ensure that the parents are given the most positive experience possible by giving the best possible all round education to their children, together with regular parents' meetings, communications on a weekly basis, invitations to sports fixtures, and other events such as musical, and theatrical evenings.

The Fundraising Committee and the fundraising staff have regular contact with donors including regular updates and invitations to events. The update has been extremely positive and support for Single Term bursaries, the 1912 society, LWC Connect and sporting events are continuing to increase in numbers.

The board understands the importance of engaging and maintaining productive relationships with suppliers in order to achieve the smooth running of the College.

**Principal Risks and Uncertainties**

The principal risk this year has been the COVID-19 pandemic.

At the start of the March lockdown the College closed for on-site education and did not re-open until September 2020.

During this time, measures were put in place to ensure the smooth running of the College, from both the pupil and staff perspective.

The College introduced online learning for the Summer term using Microsoft Teams and One Note, with academic staff quickly adapting to the increased use of technology to deliver their lessons remotely. This has proved to be extremely successful, word has reached other prospective parents, with interest in our school increasing such that we exceeded our school roll expectation this September and waiting lists are expanding. The feedback from pupils was highly positive too.

During the Summer a significant number of support staff were furloughed (those that had no work given the physical loss of students/lettings) but pay remained at 100%. Those that weren't furloughed were asked to work from home, where possible. For those not able to work from home, we have implemented social distancing and increased health measures, including additional cleaning regimes, and one way systems where practical.

The risk register has been updated to include the coronavirus issues.

The Governors consider the economic circumstances of recent years and the impact upon the affordability of fees across the independent sector to be one of the main risks faced by the College. The College is currently full, but there is no room for complacency, notably with an eye to the potential economic impact of Covid-19. For September 2020 the Governing Body introduced modest fee changes, to the minimum level consistent with the College's costs and plans. The College recognises that it is not immune from price risks, which are managed (and monitored) closely by the Finance Committee. Safeguarding, Child Protection and Health and Safety remain a significant area for risk management. The risks range from ensuring proper control of off-site activities, compliance with statutory requirements (e.g. fire), vehicle/pedestrian interfaces, College closure due to snow and the like, and physical abuse of pupils or staff. HR risks are monitored closely and mitigated by a range of measures including comprehensive policies and, recruitment, compliance and remuneration strategies. The level and breadth of activity at the College is impressive and the risks associated with all activities are minimised by thorough effective planning and risk assessment. Credit, liquidity and cash flow risks are overseen by the Finance Committee and managed directly by the Headmaster and the Senior Leadership Team.

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**Principal Risks and Uncertainties (Continued)**

Risk is monitored in detail by the Governing Body, and also scrutinized by all sub-committees. All sub-committees also report risk regularly to the Governing Body. The separate Regulatory and Safeguarding Committee comprises three members of the Governing Body, who provide oversight of the Senior Leadership Team in such matters. The risk management process and the resulting Register identifies risks, assesses their impact and probability and, where necessary, recommends controls to further mitigate and monitor those risks that are assessed as the highest. The generic controls used by the College to minimise risk include:

- detailed terms of reference together with formal agendas for Committee and Board activity;
- strategic planning by the Senior Leadership Team, reviewed at least annually by the Governing Body;
- comprehensive budgeting and management accounting;
- established organisational structures and lines of reporting;
- formal written policies; and,
- vetting procedures, as required by law for the safeguarding of pupils.

The Governors regularly review the effectiveness of current plans and strategies for managing all identified major risks for both the College and its subsidiaries.

**Benchmarking and KPIs**

Benchmarking with like schools is frequent, detailed and scrutinised robustly. The Board regularly reviews benchmarking and key performance indicators such as pupil numbers, % fee remissions, remuneration, investment performance and operating surplus to net fees.

**FINANCIAL REVIEW**

Following the previously reported arrangement of the £15m 3.36% long-term private placement, the College has moved forward with delivering its development vision and plans. This approach provides the basis and confidence for proceeding with various campus development plans, including further pedestrianisation (to improve safety), a redeveloped dining hall, a new science building (under construction and due completion in 2021) and further improvements to teaching and learning, classrooms, boarding and other activities. The College is in the interest only phase of the placement, with capital repayments starting in 2022-23.

**Results for the year**

The group's net income for the year after gains/(losses) on investments amounted to £2,236,678 (2019: £1,876,794). In addition to the group's results a distribution to the College of £4,715 (2019: £58,732 LWC Enterprises Ltd) was achieved by Stern Farms Ltd in respect of 2018-19 and donated to the College. No gift aid was payable by LWC Enterprises Ltd this year. Gift aid of £38,835 for 2019-20 was not accounted for in the Stern Farms Ltd accounts but will be paid in the following financial year. Group support is available to the trading subsidiaries if required.

**RESERVES LEVEL POLICY AND FINANCIAL VIABILITY**

The College's reserves policy is to maintain sufficient unrestricted income reserves to enable it to meet its short-term financial obligations in the event of an unexpected revenue shortfall and to rely on the readily realisable investments as adequate cover for the College's longer-term capital expenditure commitments and any longer-term financial obligations.

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**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
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**RESERVES LEVEL POLICY AND FINANCIAL VIABILITY (Continued)**

The Group's total reserves of £36.9m (2019: £35.1m) at the year-end included £11m (2019: £10.9m) endowment capital, £4.3m unspent restricted income (2019: £4.1m) and £21.6m (2019: £20.1m) unrestricted income after taking account of the £291k pension asset (2019: £399k asset). £9.4m (2019: £6m) of this represented the net book value of fixed assets less associated internal funding arrangements, leaving free reserves of £12,290,324 (2019: £13,164,446) for the group and £12,151,314 (2019: £13,037,330) for the College at the year-end.

**FUTURE PLANS**

The College's current Strategic Plan is subject to ongoing development and regular review by the Governors. The primary elements remain:

- that it is a facilitating project to enable an increase in the College roll by 3% each year over a 5 year period (two years remain);
- investment in projects, including teaching and learning activities and facilities, that significantly enhance and improve academic delivery to pupils;
- to provide a happy and safe pastoral environment, suitable for boarding and day pupils;
- to continue to provide a stimulating teaching and learning environment in which pupils can develop their academic potential to the full;
- to deliver improvement and enhancement in academic standards and results;
- to ensure that the Foundationers continue to play a significant part in the life of the College; and,
- to balance costs and affordability.

**STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES**

The members of the Governing Body (who are also the directors of the College for the purposes of company law) are responsible for preparing the Annual Report and the financial statements with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards).

Company Law requires the Governing Body to prepare financial statements for each financial year. Under Company Law, the Governing Body members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Governing Body members were required to:

- select the most appropriate accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis (there are no material uncertainties).

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**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
(Continued)**

**STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES (Continued)**

The members of the Governing Body are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions, disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding College assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**AUDITOR**

The auditor, RSM UK Audit LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

**RELEVANT AUDIT INFORMATION**

In so far as each of the Directors, as members of the Governing Body, at the date of approval of this report, is aware there is no relevant audit information (information needed by the Company's auditor in connection with preparing the audit report) of which the Company's auditor is unaware. Each member of the Governing Body has taken all the steps that he or she should have taken as a member of the Governing Body in order to make himself or herself aware of the relevant audit information and to establish that the Company's auditor is aware of that information.

**CARBON REPORT**

Energy usage, associated emissions, energy efficiency actions and energy performance for Lord Wandsworth College.

**Streamlined Energy & Carbon Reporting**

This report summarises the energy usage, associated emissions, energy efficiency actions and energy performance for Lord Wandsworth College, under the government policy Streamlined Energy & Carbon Reporting (SECR), as implemented by the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018.

It also summarises, in the appendix, the methodologies utilised for all calculations related to the elements reported under Energy & Carbon.

It is a large UK incorporated business. Under the new SECR legislation we are mandated to include energy consumption, emissions, intensity metrics and all energy efficiency improvements implemented in our most recent financial year.



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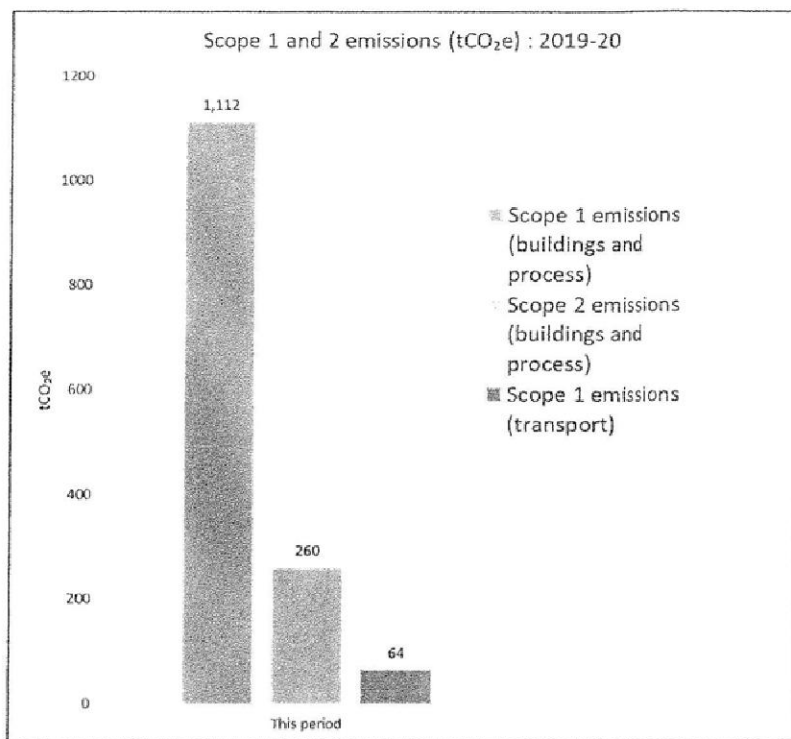
**CARBON REPORT (Continued)**

**Year 1**

Lord Wandsworth College's Scope 1 direct emissions (combustion of natural gas and transportation fuels) for this first year of reporting are 1,176tCO<sub>2</sub>e, resulting from the direct combustion of 6.39m kWh of fuel.

Scope 2 indirect emissions (purchased electricity) for this first year of reporting are 260 tCO<sub>2</sub>e, resulting from the consumption of 1.11m kWh of electricity purchased and consumed in day to day business operations.

Lord Wandsworth College's operations have an intensity metric of 1.91 tCO<sub>2</sub>e per pupil for this reporting year.



**Organisational Structure and**

**Qualification**

There are no businesses within the corporate group that qualify for SECR in their own right for this reporting year. In the event of any subsidiary of the group qualifying individually for SECR, the breakdown of consumption and emissions will be detailed in this report, ensuring transparency and compliance throughout the group.

**Data Completeness**

All Lord Wandsworth College's electricity and gas invoices have been entered into a fully managed energy database up to 31st August 2020, and data quality checks have been carried out for data completeness and accuracy. All transport information has also been entered into the energy database up to 31<sup>st</sup> August 2020.

There were a number of instances, equating to 4% of the total reported consumption, where it was necessary to calculate some estimated consumption to achieve 100% data coverage. Methodology of these estimation techniques is detailed in the appendix.

**Annual Reporting Figures**

The total consumption and emissions figures for energy supplies reportable by Lord Wandsworth College.

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**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
(Continued)**

**CARBON REPORT (Continued)**

**Consumption (kWh) and Greenhouse Gas emissions (tCO<sub>2</sub>e) Totals**

The following figures make up the baseline reporting for Lord Wandsworth College, as 2019/20 is the first year that the Lord Wandsworth College are required to report this information.

Scope 1 consumption and emissions relate to direct combustion of natural gas, and fuels utilised for transportation operations, such as company vehicle fleets, and grey fleet.

Scope 2 consumption and emissions relate to indirect emissions relating to the consumption of purchased electricity in day to day business operations.

**Totals**

The total consumption (kWh) figures for energy supplies reportable by Lord Wandsworth College are as follows:

Utility and Scope	2019/20 UK Consumption (kWh)
Grid-Supplied Electricity (Scope 2)	1,113,823
Gaseous and other fuels (Scope 1)	6,125,647
Transportation (Scope 1)	266,693
<b>Total</b>	<b>7,506,163</b>

The total emission (tCO<sub>2</sub>e) figures for energy supplies reportable by Lord Wandsworth College are as follows. Conversion factors utilised in these calculations are detailed in the appendix:

Utility and Scope	2019/20 UK Consumption (tCO <sub>2</sub> e)
Grid-Supplied Electricity (Scope 2)	260
Gaseous and other fuels (Scope 1)	1,112
Transportation (Scope 1)	64
<b>Total</b>	<b>1,436</b>

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(Continued)**

**CARBON REPORT (Continued)**

**Intensity Metric**

An intensity metric of tCO<sub>2</sub>e per Pupil has been applied for the annual total emissions of Lord Wandsworth College. In addition, an intensity metric of tCO<sub>2</sub>e per Pupil has also been applied to the annual total emissions of LWC & LWCE only and an intensity metric of tCO<sub>2</sub>e per Hectare has been applied to the annual total emissions of Stern Farms. The methodology of the intensity metric calculations is detailed in the appendix, and results of this analysis is as follows:

Intensity Metric	2019/20 UK Intensity Metric
tCO <sub>2</sub> e per Pupil	2.27
LWC& LWCE - tCO <sub>2</sub> e per Pupil	2.10
Stern Farms - tCO <sub>2</sub> e per Hectare	0.324

Lord Wandsworth College is made up of three entities, LWC, LWCE Enterprises, and Stern Farms. The consumption and emission figures are shown below:

**LWC & LWCE Combined**

Utility and Scope	2019/20 UK Consumption (kWh)	2019/20 UK Consumption (tCO <sub>2</sub> e)
Grid-Supplied Electricity (Scope 2)	1,103,524	257
Gaseous and other fuels (Scope 1)	5,719,180	1,008
Transportation (Scope 1)	262,358	63
<b>Total</b>	<b>7,085,062</b>	<b>1,328</b>

**Stern Farms**

Utility and Scope	2019/20 UK Consumption (kWh)	2019/20 UK Consumption (tCO <sub>2</sub> e)
Grid-Supplied Electricity (Scope 2)	10,299	2
Gaseous and other fuels (Scope 1)	406,467	104
Transportation (Scope 1)	4,335	1
<b>Total</b>	<b>421,101</b>	<b>108</b>

**Energy Efficiency Improvements**

Lord Wandsworth College are committed to year on year improvements in their operational energy efficiency.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
(Continued)**

**CARBON REPORT (Continued)**

**Energy Efficiency Improvements**

Lord Wandsworth College are committed to year on year improvements in their operational energy efficiency. As such, a register of energy efficiency measures available to Lord Wandsworth College has been compiled, with a view to implementing these measures in the next 5 years.

**Measures ongoing and undertaken throughout 2019/20:**

1. Installation of BMS – Catering block.
2. LED lighting conversions – external, astro floodlights, boarding houses & classroom blocks.
3. Upgrade of loft insulation – site wide.
4. Use of low sulphur diesel in minibuses, pool car and site vans.
5. Migration to electric vehicles for on-site transport.

**Measures prioritised for implementation in 2020/21:**

1. Upgrade swimming pool plant room with efficient boilers and calorifiers.
2. Completion of new low carbon science building.
3. Installation of rail water harvesting tanks for grounds department irrigation.
4. LED lighting upgrades for boarding houses and classrooms.

**E&CM**

This report has been prepared by Net Zero Compliance (a division of E&CM) for Lord Wandsworth College by means of interpreting the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 as they apply to information supplied by Lord Wandsworth College and its energy suppliers.

Lord Wandsworth College's registered CEO and CFO are ultimately responsible for complying with the Regulations. They must be satisfied that to the best of their knowledge all relevant information concerning Lord Wandsworth College's organisation structure, properties, activities, and energy supplies has been provided to E&CM.

Lord Wandsworth College generate electricity on-site through Solar PV panels. As this is outside of the scope of SECR legislation, this has not been included in this report.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**THE GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020  
(Continued)**

**CARBON REPORT (Continued)**

**Appendix**

**Reporting Methodology**

Scope 1 and 2 consumption and CO<sub>2</sub>e emission data has been calculated in line with the 2019 UK Government environmental reporting guidance. The following Emission Factor Databases consistent with the 2019 UK Government environmental reporting guidance have been used, utilising the current published kWh gross calorific value (CV) and kgCO<sub>2</sub>e relevant for reporting year [01/09/2019 – 31/08/2020]:

Database 2019, Version 1.01.

Estimations undertaken to cover missing billing periods for properties directly invoiced to Lord Wandsworth College were calculated on a kWh/day pro-rata basis at meter level. These estimations equated to 4% of reported consumption.

Intensity metrics have been calculated utilising the 2019/20 reportable figures for the following metrics, and tCO<sub>2</sub>e for both individual sources and total emissions were then divided by this figure to determine the tCO<sub>2</sub>e per metric:

- |                                   |     |
|-----------------------------------|-----|
| • Pupils                          | 632 |
| • Hectares (Ha) (Stern Farm Only) | 333 |

Approved by the Governing Body of Lord Wandsworth College, including, in their capacity as company directors, approving the Directors' and Strategic Reports contained therein, and signed on its behalf by:



**Robert Hannington**  
Chairman of Governing Body

Date 17 - 02 - 2021

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**INDEPENDENT AUDITOR'S REPORT TO THE GOVERNORS OF  
LORD WANDSWORTH COLLEGE**

**Opinion**

We have audited the financial statements of Lord Wandsworth College (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 August 2020 which comprise the Group Statement of Financial Activities, the Group and Charity Balance Sheets, the Group and Charity Cash Flow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 August 2020 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the governors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the governors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The governors are responsible for the other information. The other information comprises the information included in the Governors' Report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' Report which includes the Directors' Report and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report and the Strategic Report included within the Governors' Report have been prepared in accordance with applicable legal requirements.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**INDEPENDENT AUDITOR'S REPORT TO THE GOVERNORS OF  
LORD WANDSWORTH COLLEGE  
(Continued)**

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report or the Strategic Report included within the Governors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Statement of Governors' responsibilities set out on page 17, the governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the governors are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the governors either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is provided on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*RSM UK Audit LLP*

Kevin Barwick (Senior Statutory Auditor)  
For and on behalf of RSM UK AUDIT LLP,  
Statutory Auditor and Chartered Accountant

Highfield Court  
Tollgate  
Chandlers Ford  
Eastleigh  
Hampshire  
SO53 3TY

Date

*16 March 2021*

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND  
EXPENDITURE ACCOUNTS)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

	Notes	Unrestricted Funds	Restricted Funds	Permanent Endowment Funds	Total Funds 2020
		£	£	£	£
<b>Income and endowments from:</b>					
<b>Charitable activities</b>					
School fees receivable	4	14,512,985	-	-	14,512,985
Ancillary trading income	5	192,452	-	-	192,452
<b>Other trading activities</b>					
Non-ancillary trading activities	6	484,347	-	-	484,347
Other activities	7	539,072	-	-	539,072
<b>Investments</b>					
Investment income	8	328,490	81,600	-	410,090
Bank and other interest		37,289	-	-	37,289
<b>Voluntary sources</b>					
Donations and legacies	9	167,095	170,923	-	338,018
<b>Total income</b>		<u>16,261,730</u>	<u>252,523</u>	<u>-</u>	<u>16,514,253</u>
<b>Expenditure on:</b>					
<b>Raising funds</b>					
Non-ancillary trading		403,683	-	-	403,683
Financing costs		544,284	-	-	544,284
Investment management		40,436	6,934	-	47,370
Fundraising and development		144,167	-	-	144,167
Total deductible costs		<u>1,132,570</u>	<u>6,934</u>	<u>-</u>	<u>1,139,504</u>
<b>Charitable activities</b>					
Education and grant making		13,194,992	4,372	-	13,199,364
<b>Total expenditure</b>	10	<u>14,327,562</u>	<u>11,306</u>	<u>-</u>	<u>14,338,868</u>
(Losses)/gains on investments	17	(131,855)	150,225	42,923	61,293
<b>Net income for the year</b>		<u>1,802,313</u>	<u>391,442</u>	<u>42,923</u>	<u>2,236,678</u>
Pension scheme actuarial (losses)	12	(240,000)	-	-	(240,000)
<b>Net movement in funds for the year before transfers</b>		<u>1,562,313</u>	<u>391,442</u>	<u>42,923</u>	<u>1,996,678</u>
Funds expended	25	-	(176,073)	-	(176,073)
Transfers between funds	25	(50,000)	-	50,000	-
<b>Net movement in funds for the year</b>		<u>1,512,313</u>	<u>215,369</u>	<u>92,923</u>	<u>1,820,605</u>
Funds brought forward	25	<u>20,143,485</u>	<u>4,079,394</u>	<u>10,895,601</u>	<u>35,118,480</u>
<b>Funds carried forward</b>	25	<u>21,655,798</u>	<u>4,294,763</u>	<u>10,988,524</u>	<u>36,939,085</u>

The Statement of Financial Activities has been prepared on the basis that all operations are continuing.

**There are no other recognised gains or losses other than those passing through the Statement of Financial Activities.**



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND  
EXPENDITURE ACCOUNTS)**  
**FOR THE YEAR ENDED 31 AUGUST 2019**

	Notes	Unrestricted Funds £	Restricted Funds £	Permanent Endowment Funds £	Total Funds 2019 £
<b>Income and endowments from:</b>					
<b>Charitable activities</b>					
School fees receivable	4	14,307,114	-	-	14,307,114
Ancillary trading income	5	230,480	-	-	230,480
<b>Other trading activities</b>					
Non-ancillary trading activities	6	773,750	-	-	773,750
Other activities	7	68,383	-	-	68,383
<b>Investments</b>					
Investment income	8	353,904	104,910	-	458,814
Bank and other interest		61,461	-	-	61,461
<b>Voluntary sources</b>					
Donations and legacies	9	81,560	191,109	-	272,669
<b>Total income</b>		<b>15,876,652</b>	<b>296,019</b>	<b>-</b>	<b>16,172,671</b>
<b>Expenditure on:</b>					
<b>Raising funds</b>					
Non-ancillary trading		697,213	-	-	697,213
Financing costs		600,718	-	-	600,718
Investment management		44,824	12,680	-	57,504
Fundraising and development		109,594	-	-	109,594
Total deductible costs		1,452,349	12,680	-	1,465,029
<b>Charitable activities</b>					
Education and grant making		13,123,082	19,356	-	13,142,438
<b>Total expenditure</b>	10	<b>14,575,431</b>	<b>32,036</b>	<b>-</b>	<b>14,607,467</b>
Gains/(losses) on investments	17	295,957	(19,809)	35,442	311,590
<b>Net income for the year</b>		<b>1,597,178</b>	<b>244,174</b>	<b>35,442</b>	<b>1,876,794</b>
Pension scheme actuarial (losses)	12	(315,000)	-	-	(315,000)
<b>Net movement in funds for the year before transfers</b>		<b>1,282,178</b>	<b>244,174</b>	<b>35,442</b>	<b>1,561,794</b>
Funds expended	25	(37,000)	(114,174)	-	(151,174)
Transfers between funds	25	3,470,949	-	(3,470,949)	-
<b>Net movement in funds for the year</b>		<b>4,716,127</b>	<b>130,000</b>	<b>(3,435,507)</b>	<b>1,410,620</b>
Funds brought forward	25	15,427,358	3,949,394	14,331,108	33,707,860
<b>Funds carried forward</b>	25	<b>20,143,485</b>	<b>4,079,394</b>	<b>10,895,601</b>	<b>35,118,480</b>

The Statement of Financial Activities has been prepared on the basis that all operations are continuing.

**There are no other recognised gains or losses other than those passing through the Statement of Financial Activities.**

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

Company Number: 07724623  
Charity Number: 1143359

**CONSOLIDATED AND CHARITABLE COMPANY BALANCE SHEETS AS AT 31 AUGUST 2020**

	Notes	2020		2019	
		Group £	Charity £	Group £	Charity £
<b>Fixed Assets</b>					
Tangible assets	15	34,047,621	33,729,195	31,661,186	31,364,060
Investment properties	16	150,000	150,000	150,000	150,000
Investments	17	11,102,548	11,257,625	16,860,452	17,015,529
		<u>45,300,169</u>	<u>45,136,820</u>	<u>48,671,638</u>	<u>48,529,589</u>
<b>Current Assets</b>					
Stocks	18	203,744	-	219,906	-
Debtors	19	678,393	604,377	1,391,985	1,351,545
Investments	20	3,000,000	3,000,000	2,750,000	2,750,000
Cash at bank and in hand		6,486,551	6,357,046	804,596	574,968
		<u>10,368,688</u>	<u>9,961,423</u>	<u>5,166,487</u>	<u>4,676,513</u>
<b>Creditors:</b> Amounts falling due within one year	21	(3,472,671)	(3,377,300)	(3,494,978)	(3,302,627)
<b>Net current assets</b>		<u>6,896,017</u>	<u>6,584,123</u>	<u>1,671,509</u>	<u>1,373,886</u>
<b>Total assets less current liabilities</b>		<u>52,196,186</u>	<u>51,720,943</u>	<u>50,343,147</u>	<u>49,903,475</u>
<b>Creditors:</b> Amounts falling due after more than one year	22	(15,548,101)	(15,530,294)	(15,623,667)	(15,608,237)
<b>Net Assets before pension adjustment</b>		<u>36,648,085</u>	<u>36,190,649</u>	<u>34,719,480</u>	<u>34,295,238</u>
<b>Pension Scheme funding asset</b>	12	<u>291,000</u>	<u>291,000</u>	<u>399,000</u>	<u>399,000</u>
<b>NET ASSETS</b>		<u>36,939,085</u>	<u>36,481,649</u>	<u>35,118,480</u>	<u>34,694,238</u>
<b>Unrestricted funds</b>	25	20,275,173	19,817,737	18,979,077	18,554,835
<b>Designated funds</b>	25	1,380,625	1,380,625	1,164,408	1,164,408
		<u>21,655,798</u>	<u>21,198,362</u>	<u>20,143,485</u>	<u>19,719,243</u>
<b>Restricted funds</b>	25	4,294,763	4,294,763	4,079,394	4,079,394
<b>Permanent Endowment funds</b>	25	10,988,524	10,988,524	10,895,601	10,895,601
<b>TOTAL CHARITY FUNDS</b>		<u>36,939,085</u>	<u>36,481,649</u>	<u>35,118,480</u>	<u>34,694,238</u>

As permitted by s408 Companies Act 2006, the Charity has not presented its own Statement of Financial Activities and related notes as it prepares group accounts. The Charity's net movement in funds for the year were £1,787,411 (2019: £1,432,498).

The financial statements on pages 21 to 50 were approved by the Board of Governors and signed on its behalf by:

R J Hannington  
Chairman  
Dated:

J P Robinson  
Chairman Finance Committee

*[Signature]*  
17 February 2021

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

	2020		2019	
	£	£	£	£
Net cash inflow from operating activities (Note (i))		3,631,610		1,666,829
<b>Cash flows from investing activities</b>				
Payments for tangible fixed assets	(3,376,972)		(7,238,575)	
Receipts from sale of tangible fixed assets	70,000		2,690	
Movements in investments	5,724,457		4,629,034	
Investment income and bank interest	447,379	2,864,864	520,275	(2,086,576)
<b>Net cash provided by/(used in) investing activities</b>		6,496,474		(419,747)
<b>Cash flows from financing activities</b>				
Repayment of hire purchase	(20,235)		(44,487)	
Finance costs paid	(544,284)	(564,519)	(600,718)	(645,205)
Change in cash and cash equivalents in the reporting period		5,931,955		(1,064,952)
Cash and cash equivalents at 1 September 2019		3,554,596		4,619,548
Cash and cash equivalents at 31 August 2020		<u>9,486,551</u>		<u>3,554,596</u>
Relating to:				
Short term bonds		3,000,000		2,750,000
Cash at bank and in hand		<u>6,486,551</u>		<u>804,596</u>
		<u>9,486,551</u>		<u>3,554,596</u>

**(i) Reconciliation of net income to net cash inflow from operating activities**

	2020	2019
	£	£
Net income for the year	2,236,678	1,876,794
(Gains) on investments	(13,923)	(311,590)
Investment income and bank interest	(447,379)	(520,275)
Finance costs	544,284	600,718
Funds expended	(176,073)	(151,174)
Investment management charges	47,370	57,504
Depreciation charges	945,837	880,807
(Profit)/loss on disposal of fixed assets	(25,300)	6,633
Pension finance (income)/cost	(7,000)	57,000
LWC 1989 pension scheme contributions	(125,000)	-
Decrease in stocks	16,162	35,679
Decrease/(increase) in debtors	713,592	(105,031)
(Decrease) in creditors (excluding fees in advance and deposits)	(106,397)	(473,334)
Increase/(decrease) in fees in advance	23,432	(291,402)
Increase in parents' deposits	5,327	4,500
<b>Net cash inflow from operating activities</b>	<u>3,631,610</u>	<u>1,666,829</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**CHARITY STATEMENT OF CASHFLOWS  
FOR THE YEAR ENDED 31 AUGUST 2020**

	2020		2019
	£	£	£
Net cash inflow from operating activities (Note (i))	3,680,403		1,524,125
<b>Cash flows from investing activities</b>			
Payments for tangible fixed assets	(3,260,374)	(7,216,016)	
Receipts from sale of tangible fixed assets	-	2,690	
Movements in investments	5,724,457	4,629,034	
Investment income and bank interest	454,479	526,498	(2,057,794)
<b>Net cash provided by/(used in) investing activities</b>	6,598,965		(533,669)
<b>Cash flows from financing activities</b>			
Repayment of hire purchase	(22,603)	(29,811)	
Finance costs paid	(544,284)	(600,718)	(630,529)
Change in cash and cash equivalents in the reporting period	6,032,078		(1,164,198)
Cash and cash equivalents at 1 September 2019	3,324,968		4,489,166
Cash and cash equivalents at 31 August 2020	<u>9,357,046</u>		<u>3,324,968</u>
Relating to:			
Short term bonds	3,000,000		2,750,000
Cash at bank and in hand	<u>6,357,046</u>		<u>574,968</u>
	<u>9,357,046</u>		<u>3,324,968</u>

**(i) Reconciliation of net income to net cash inflow from operating activities**

	2020	2019
	£	£
Net income for the year	2,198,769	1,839,940
(Gains) on investments	(13,923)	(311,590)
Charitable Donations	63,447	-
Investment income and bank interest	(454,479)	(526,498)
Finance costs	544,284	600,718
Funds expended	(176,073)	(151,174)
Investment management charges	47,370	57,504
Depreciation charges	895,239	837,067
Profit on disposal of fixed assets	-	6,633
Pension finance (income)/cost	(7,000)	57,000
LWC 1989 pension scheme contributions	(125,000)	-
Decrease/(increase) in debtors	688,436	(103,904)
(Decrease)/increase in creditors (excluding fees in advance and deposits)	(9,426)	(494,669)
Increase/(decrease) in fees in advance	23,432	(291,402)
Increase in parents' deposits	5,327	4,500
<b>Net cash inflow from operating activities</b>	<u>3,680,403</u>	<u>1,524,125</u>



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**1 ACCOUNTING POLICIES**

The accounting policies adopted by the Group are as follows:

**Charity information**

Lord Wandsworth College is a private company limited by guarantee, incorporated in England and Wales. The principal activity and registered office are disclosed in the Governors' Report.

**Going concern**

Having reviewed the demand for places and the College's future projected cash flows, the Governors have a reasonable expectation that the College has adequate resources to continue its activities for at least twelve months from the date of sign off, and consider that there were no material uncertainties over the College's financial viability. The COVID-19 pandemic issues have been reviewed and included in the College's risk register. A rolling 5-year cash flow is prepared and reviewed at each Governing Body and Finance Committee meeting. Furthermore, during October 2020, the school completed and sold a property with net proceeds of £1.6m.

Accordingly, the going concern basis of accounting has been applied.

**Basis of accounting**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Lord Wandsworth College meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

**Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the charitable company and all group undertakings.

As a consolidated Statement of Financial Activities is published, a separate Statement of Financial Activities for the parent charitable company is omitted from the charitable group financial statements by virtue of Section 408 of the Companies Act 2006.

**Fee income**

Fee income, net of bursaries, awards and remissions, represents the fees receivable by the Charity for education provided in the normal course of activities, in the year to which it relates.

**Fees in advance**

Fees paid in advance of the education provided are taken to deferred income, and released to income in the period to which the education is given.

**Letting income**

Letting income represents amounts receivable by LWC Enterprises Limited for goods and services net of VAT.

**Investments and Investment income**

Trade investments are stated at market value. The original cost value is stated in note 17. The policy adopted by the Group is to keep valuations up to date. The Statement of Financial Activities distinguishes between realised and unrealised gains/losses.

Investment income is accounted for on an income receivable basis.

Current asset investments are measured at amortised cost.

Investments in subsidiaries are held at cost less any impairment losses.

**Donations and Grants**

Donations and grants are accounted for on a receivable basis when the amount can be reliably measured. Donations and grants received for the general purposes of the Charity are included as unrestricted funds. Donations and grants for activities restricted by the wishes of the donor are taken to restricted funds, and released as the related expenditure is incurred.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**1 ACCOUNTING POLICIES (Continued)**

**Government grants**

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred.

**Legacy income**

Legacy income is accounted for at the point of notification, in writing, by the personal representative of the estate making the legacy, provided that the value of the legacy can be reasonably estimated.

**Property income**

Rental income is received and recognised in the month to which it relates. If any rental income is received in advance of the relevant rental period then the balance is deferred until the period it relates to.

**Farming income**

Farming income represents amounts receivable for the sale of, and subsidies for, arable crops by Stern Farms Limited. Turnover is recognised when the company has the right to the income. The Single Farm Payment is recognised on an accruals basis in accordance with European Commission Regulations.

**Farming stock**

Stock is valued at the lower of cost, being purchase price of materials used plus the cost of the farming methods undertaken, and net realisable value. Subsidies are provided as the cost of the production is greater than the net realisable value of the stock on the open market. These subsidies have therefore been included in calculating the net realisable value of the stock held at the year end.

**Expenditure**

Expenditure is accounted for on an accruals basis.

Expenditure is analysed into such categories as to reasonably enable the user to gain an appreciation of the Group's expenditure during the year.

Governance costs comprise the cost of running the Group, including strategic planning for its future development, also external audit, any legal advice and costs of complying with constitutional and statutory requirements.

**Leasing and hire purchase commitments**

Assets held under finance leases, which are leases where substantially all the risks and rewards of ownership of the asset have passed to the company, and hire purchase contracts, are capitalised in the balance sheet at their fair value and are depreciated over their useful lives. The capital elements of future obligations under the leases and hire purchase contracts are included as liabilities in the balance sheet.

The interest elements of the rental obligations are charged in the profit and loss account over the periods of the leases and hire purchase contracts and represent a constant proportion of the balance of capital repayments outstanding.

**Operating leases**

Operating lease costs are charged in the Statement of Financial Activities for the period to which they relate on a straight line basis.

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

**Stock**

Stock is stated at the lower of cost and net realisable value. The main components are stationery, household and maintenance items, and catering supplies. Where necessary, provision is made for obsolete and defective stock.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**1 ACCOUNTING POLICIES (Continued)**

**Tangible fixed assets and depreciation**

Tangible fixed assets are stated at cost less accumulated depreciation. Fixed assets with a value under £1,000 are not capitalised. Land is not depreciated.

Depreciation is calculated to write off the cost of fixed assets less estimated residual value over their expected useful lives. The annual depreciation rates and methods of calculation are as follows:

Boarding houses	-	Straight line over one hundred and twenty five years
Equipment, fixtures and fittings	-	Straight line over three to ten years
Motor vehicles	-	Straight line over three to ten years
Other buildings	-	Straight line over twenty to seventy years
Assets under construction	-	Not depreciated
Stern Farms Ltd		
Property improvements	-	5% straight line
Plant and machinery	-	15% straight line

The properties are reviewed for impairment on an annual basis.

**Funds held by the Charity and subsidiary undertakings**

Permanent Endowment Funds	a) The capital account comprising land and buildings and quoted investments which are the permanent endowment of the Foundation
	b) The Recoupment Fund which is required to replace investments sold to finance capital expenditure.
Unrestricted Funds	These funds constitute the general income of the Group, and their application is at the discretion of the Governors.
Designated Funds	Designated funds are funds set aside out of unrestricted general funds for specific future purposes or projects as identified by the Governors.

**Capital Recoupment**

Capital expenditure financed through proceeds of disposal of restricted capital account assets is recouped at a rate not less than that recommended by the Charity Commission, provisionally over a period of 60 years.

**Pension costs and other post-retirement benefits**

The Lord Wandsworth College 1989 Pension and Life Assurance Scheme ("The Scheme") provides retirement benefits to qualifying employees, including Administrative and Support Staff and Housemasters.

The Scheme was closed to new members in March 2000, and closed to existing members as at 31 August 2004. Employee members are now treated as deferred pensioners, and there are therefore no charges to the Statement of Financial Activities.

The Scheme is a defined benefit scheme which is externally funded and contracted out of the State Earnings Related Pension Scheme.

The pension charge is calculated on the basis of actuarial advice. Pension scheme assets are valued at market value at the balance sheet date. The pension scheme asset or deficit is recognised in full on the balance sheet.

A Group Personal Pension Plan is available to employees, which is a defined contribution scheme. Both the assets of this scheme and the LWC 1989 scheme above are held separately from those of the Charity in independently administered funds.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**1 ACCOUNTING POLICIES (Continued)**

**Pension costs and other post-retirement benefits (Continued)**

The Charity also participates in a multi employer pension scheme, the Government's Teachers Pension Defined Benefits Scheme, for its teaching staff. This scheme is administered by the Teachers' Pension Agency. The pension liability under this scheme is the responsibility of the Agency. It is not possible to identify the assets and liabilities of the scheme that are attributable to the Charity/Group. Accordingly, under Financial Reporting Standard 102, the scheme is accounted for as if it were a Defined Contribution scheme.

**Recognition of liabilities**

Liabilities are recognised within the financial statements in respect of all expenditure for which the entity has a measurable obligation, be it constructive or legal, at the balance sheet date. Any expenditure which is committed to, but not measurable at this time, is disclosed within the notes to the financial statements as a contingent liability.

**Financial instruments**

The Group has elected to apply the provisions of section 11 'Basic Financial Instruments' and section 12 'Other Financial Instruments Issues' of FRS102, in full, to all of its financial instruments.

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets or financial liabilities.

*Basic financial assets*

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

*Basic financial liabilities*

Basic financial liabilities, including creditors are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Liabilities are recognised within the financial statements in respect of all expenditure for which the entity has a measurable obligation, be it constructive or legal, at the balance sheet date. Any expenditure which is committed to, but not measurable at this time, is disclosed within the notes to the financial statements as a contingent liability.

**Liquid resources**

Liquid resources include cash held on long term deposit where penalties will be suffered if funds are withdrawn before maturity.

**Deferred taxation**

Deferred tax is recognised in respect of all material timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more or a right to pay less tax in the future have occurred by the balance sheet date with certain limited exceptions.

Deferred tax is calculated on an undiscounted basis at the tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

**Distribution of profits**

The subsidiary LWC Enterprises Ltd is mandated, as per the Articles of Association, to pay gift aid of an amount up to the taxable profits each year to Lord Wandsworth College, the ultimate parent undertaking. However, the Stern Farms Ltd gift aid is not mandated and so gift aid distribution will be recognised in the entities accounts upon payment. In line with ICAEW Technical Release 'Tech 16/14BL', the subsidiaries treat this donation as a distribution of reserves and it is paid either pre year end or within 9 months of the year end. Any donation made in this manner is capped to the level of distributable reserves available. The Boards are responsible for formally agreeing the amount to be distributed each year.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**1 ACCOUNTING POLICIES (Continued)**

**Investment property**

Investment property, which is property held to earn rentals and/or for capital appreciation, is measured using the fair value model and stated at its fair value as at the reporting end date. The surplus or deficit on revaluation is recognised in the Statement of Financial Activities.

Where fair value cannot be achieved without undue cost or effort, investment property is accounted for as tangible fixed assets.

**Redundancy and termination payments**

Redundancy and termination payments are made after taking applicable legal advice. Expenditure is recognised immediately as an expense when the group is demonstrably committed to terminate the employment.

**Refundable deposits**

Refundable deposits are currently classified between long term and short term in the financial statements. These deposits are refundable in the event that pupils leave the school on one term's notice and as such the deposit would be refunded to the parents at that point. However the financial statements are prepared on a going concern basis and it is assumed that the majority of children will remain in the school for their full years of education and therefore the deposit will be refunded to them when they leave the school. Short term deposits reflect those pupils who will be leaving the school within one year, and the long term element reflects those pupils who will be leaving the school after 12 months from the balance sheet date.

**2 JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

In the application of the charitable group's accounting policies, the Governors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

**Key sources of estimation uncertainty**

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows;

**Pension liability**

The present value of the defined benefit pension asset depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 13, will impact the carrying amount of the pension asset. A full actuarial valuation performed at 31 August 2018 has been used by the actuary in valuing the pensions asset.

**Farm stock**

Stock is valued at the lower of cost, being purchase price of materials used plus the costs of the farming methods undertaken, and the net realisable value. Subsidies are provided as the cost of production is greater than the net realisable value of the stock on the open market. These subsidies have therefore been included in calculating the net realisable value of the stock held at the year end.

**Classification of leases**

In categorising leases as finance leases or operating leases, management makes judgements as to whether significant risks and rewards of ownership have transferred to the group.

**GMP equalisation**

An additional obligation arose to the defined benefit pension scheme in the prior year due to the equalisation adjustment which was shown as a past service cost. There were assumptions used in determining this additional cost to the pension scheme, which was calculated by the scheme actuary and approved by management.

**3 LEGAL STATUS OF LORD WANDSWORTH COLLEGE**

The College is a company limited by guarantee and has no share capital.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

<b>4 SCHOOL FEES RECEIVABLE</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
School fees	16,325,052	16,137,485
Less: Bursaries, awards and remissions	(1,644,909)	(1,830,371)
Less: Covid-19 early payment discount	(167,158)	-
	<u>14,512,985</u>	<u>14,307,114</u>
<b>5 ANCILLARY TRADING INCOME</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Occasional boarding fees	30,244	48,518
Insurance commissions	23,732	26,989
Transport	76,673	97,003
Registration fees	61,803	57,970
	<u>192,452</u>	<u>230,480</u>
<b>6 NON ANCILLARY TRADING INCOME</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Trading income – LWC Enterprises Limited	53,311	325,950
Trading income – Stern Farms Limited	431,036	447,800
	<u>484,347</u>	<u>773,750</u>
<b>7 OTHER ACTIVITIES</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
CJRS grant income	491,207	-
Other income	47,865	68,383
	<u>539,072</u>	<u>68,383</u>
<b>8 INVESTMENT INCOME</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
<b>Unrestricted</b>		
Securities	312,590	338,004
Rents receivable	15,900	15,900
	<u>328,490</u>	<u>353,904</u>
<b>Restricted</b>		
Securities	81,600	104,910
	<u>410,090</u>	<u>458,814</u>
<b>9 DONATIONS AND LEGACIES</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
<b>Unrestricted</b>		
Donations	152,095	61,560
Legacies	15,000	20,000
	<u>167,095</u>	<u>81,560</u>
<b>Restricted</b>		
Donations	150,923	111,650
Legacies	20,000	79,459
	<u>170,923</u>	<u>191,109</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**10 TOTAL EXPENDITURE**

	<b>Staff Costs £</b>	<b>Depre- ciation £</b>	<b>Other Costs £</b>	<b>Total 2020 £</b>	<b>Total 2019 £</b>
Non ancillary trading	124,016	50,598	229,069	403,683	697,213
Financing costs	-	-	544,284	544,284	600,718
Investment Manager Fees	-	-	47,370	47,370	57,504
Fundraising and development	121,451	-	22,716	144,167	109,594
Charitable activities	<u>8,791,864</u> <u>9,037,331</u>	<u>895,239</u> <u>945,837</u>	<u>3,512,261</u> <u>4,355,700</u>	<u>13,199,364</u> <u>14,338,868</u>	<u>13,142,438</u> <u>14,607,467</u>

Of the above £11,306 (2019: £32,036) relates to restricted expenditure.

	<b>2020 £</b>	<b>2019 £</b>
<b>OTHER COSTS:</b>		
<b>Non ancillary trading</b>	229,069	393,040
<b>Financing costs</b>	544,284	600,718
<b>Investment Manager Fees</b>	47,370	57,504
<b>Fundraising and development</b>	22,716	28,997
<b>School running costs:</b>		
Academic	635,142	736,298
Catering	365,921	674,619
Household and medical	207,608	217,997
Grounds	163,942	158,270
Maintenance	569,993	883,766
Other premises costs	668,686	707,597
Minibus	163,046	185,988
Support costs	<u>737,923</u>	<u>701,409</u>
	<u>3,512,261</u>	<u>4,265,944</u>
<b>Total other costs</b>	<u>4,355,700</u>	<u>5,346,203</u>

**11 NET INCOME FOR THE YEAR**

	<b>2020 £</b>	<b>2019 £</b>
This is after charging/(crediting):		
Operating leases	102,797	103,961
Depreciation: owned assets	893,414	843,155
Depreciation: assets held under HP agreements	52,423	37,652
Auditor's remuneration:		
Audit fees	49,566	43,479
Accountancy services	3,272	4,188
Gain on disposal of assets	<u>25,300</u>	<u>6,633</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

<b>12 STAFF COSTS</b>	<b>2020</b>		<b>2019</b>	
	<b>Group</b>	<b>Charity</b>	<b>Group</b>	<b>Charity</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
a) <b>Staff costs</b>				
Wages and salaries	7,427,619	7,312,062	7,090,007	6,843,222
Employers' National Insurance contributions	641,291	636,975	601,970	593,532
Pension contributions	968,421	964,278	688,480	683,270
	<u>9,037,331</u>	<u>8,913,315</u>	<u>8,380,457</u>	<u>8,120,024</u>

Contributions were made for 80 (2019: 76) employees to the Teachers' Superannuation Scheme which is a defined benefits scheme. For non-teaching staff, contributions were paid to the Group Personal Pension Plan, a defined contribution scheme, of which there were 117 members at the end of the year (2019: 123).

During the year 8 (2019: nil) employees were made redundant, the total amount being £88,282 for redundancy and £61,167 for Pay In Lieu of Notice.

<b>b) Particulars of staff</b>	<b>2020</b>	<b>2019</b>
	<b>Number</b>	<b>Number</b>
The average monthly number of staff employed by the Group during the year was:	<u>253</u>	<u>255</u>
The average number of full time equivalent persons employed by the Group (including part-time staff) during the year was:	<u>205</u>	<u>212</u>
Teaching and academic support staff	108	106
Administration and other staff	97	106
	<u>205</u>	<u>212</u>
The number of employees whose emoluments exceeded £60,000 was:		
£60,001 - £70,000	<u>3</u>	<u>1</u>
£80,001 - £90,000	<u>-</u>	<u>1</u>
£110,001 - £120,000	<u>1</u>	<u>-</u>
£120,001 - £130,000	<u>1</u>	<u>1</u>

The number of higher paid staff who contribute into a pension scheme is 5 (2019: 3), at a cost of £85,836 (2019: £39,524). An employee above received an exceptional payment of £23,490.

Key Management Personnel, of which there are 6 (2019: 5), are listed on page 1, their remuneration amounted to £759,419 (2019: £610,874).

**c) Governors' expenses**

The Governors received no remuneration for their services during the year, 3 (2019: 6) Governors were reimbursed a total of £577 (2019: £1,430) for travel and other costs.

**d) Pension obligations**

**Teachers' Pension Scheme**

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £780,274 (2019: £514,571) and at the year-end £94,789 (2019: £67,187) was accrued in respect of contributions to this scheme, which included members' contributions.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**12 STAFF COSTS (Continued)**

**Teachers' Pension Scheme (Continued)**

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied. A consultation was launched by the government on 16 July 2020, and closed to responses on 11 October 2020.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards. The pause was lifted in July 2020 and the government is preparing to complete the cost control element of the 2016 valuations, which is expected to be completed in 2021.

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until the consultation and the cost cap mechanism review are completed it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

**LWC 1989 Pension and Life Assurance Scheme**

The Charity/Group operates a funded defined benefit scheme in the UK which provides both pensions in retirement and death benefits to members. Pension benefits are related to the members' final salary at retirement or earlier withdrawal and their length of service.

Since 1 September 2004 the Scheme has been closed to new members. As the recovery plan ended on 31 August 2018 there are not expected to be any formal contributions to the Scheme for the year ending 31 August 2021. However, the Charity/Group has been paying £25,000 per month into the Scheme since April 2020 to help meet cashflow requirements. This monthly contribution is being kept under regular review. In practice, the contributions paid over the year to 31 August 2021 will depend on how long this monthly contribution is paid for and the outcome of the actuarial valuation as at 31 August 2020.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**12 STAFF COSTS (Continued)**

**LWC 1989 Pension and Life Assurance Scheme (Continued)**

An actuarial valuation was carried out as at 31 August 2020, based on membership data at 31 August 2017, updated to take account of benefit outgoings since 31 August 2017, using actuarial assumptions at 31 August 2020. The major assumptions used by the actuary were (in nominal terms) as follows:

	<b>At 31/08/20 (per annum) %</b>	<b>At 31/08/19 (per annum) %</b>
Discount rate	1.5	1.6
Rate of increase in pensionable salaries	n/a	n/a
Rate of increase of LPI linked pensions until 2030	2.3	2.5
Rate of increase of LPI linked pensions after 2030	3.1	2.5
Inflation assumption (RPI)	3.3	3.5
Assumed life expectancies on retirement at age 65 are:		
Retiring today		
Males	22.1	22.6
Females	24.4	24.5
Retiring in 20 years time		
Males	23.4	24.0
Females	25.9	26.0

The assumptions used by the actuary are the best estimates chosen from a range of possible actuarial assumptions which, due to the time scale covered, may not necessarily be borne out in practice.

The assumptions used in determining the overall expected return of the assets of the Scheme have been set having regard to yields available on government bonds and bank base rates and incorporating appropriate risk margins. The fair value of the scheme's assets, which are not intended to be realised in the short term and may be subject to significant change before they are realised, and the present value of the scheme's liabilities, which are derived from cash flow projections over long periods and thus inherently uncertain, were:

	<b>Fair value at 31/08/20 £'000</b>	<b>Fair value at 31/08/19 £'000</b>
Equities and Property	2,172	2,379
Fixed Interest	3,059	2,949
Cash and Other	86	201
Index linked gilts	601	613
Fair value of assets	5,918	6,142
Present value of liabilities	(5,627)	(5,743)
Surplus in the funded scheme and Net pension asset	291	399

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**12 STAFF COSTS (Continued)**

**LWC 1989 Pension and Life Assurance Scheme (Continued)**

None of the assets of the Scheme are invested in the College's/Group's own financial instruments and none of the assets are properties or other assets used by the College/Group.

<b>Changes in the present value of the Scheme Obligations</b>	<b>2020 £'000</b>	<b>2019 £'000</b>
Obligations at the beginning of the year	5,743	5,043
Movement in year:		
Interest cost	90	129
Benefits paid	(244)	(253)
Actuarial loss	38	748
Past service cost	-	76
Obligations at the end of the year	<u>5,627</u>	<u>5,743</u>

<b>Changes in the fair value of the Scheme Assets</b>	<b>2020 £'000</b>	<b>2019 £'000</b>
Fair value at the beginning of the year	6,142	5,814
Movement in year:		
Return on assets	(202)	433
Interest income	97	148
Employer contributions	125	-
Benefits paid	(244)	(253)
Fair value of Scheme assets at the end of the year	<u>5,918</u>	<u>6,142</u>

No contributions were due to the scheme at the year end (2019: £nil).

Actuarial gains/ losses on the defined pension scheme can be analysed as follows:

	<b>2020 £'000</b>	<b>2019 £'000</b>
Scheme Obligations:		
Change in CPI market conditions	(38)	(748)
Return on assets, excluding interest income	(202)	433
Actuarial (loss) in the Statement of Financial Activities	<u>(240)</u>	<u>(315)</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**13 RESULTS OF SUBSIDIARIES**

<b>LWC Enterprises Limited</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Turnover	161,671	460,200
Cost of sales	(112,363)	(328,228)
Gross profit	49,398	131,972
Administrative expenses	(78,501)	(90,055)
(Loss)/profit on ordinary activities before interest	(29,103)	41,917
Other interest receivable and similar income	815	1,340
(Loss)/profit on ordinary activities	(28,288)	43,257
Distribution of reserves to charity	-	(58,732)
Retained (loss) for the financial year	(28,288)	(15,475)

Reconciliation of trading subsidiary profits to the Statement of Financial Activities: -

(Loss)/profit on ordinary activities	(28,288)	43,257
Group supplies receivable	(108,450)	(134,250)
Group supplies payable	97,485	120,826
Group interest receivable	-	-
Group interest payable	306	260
Trading subsidiary results	(38,947)	30,093

Included on pages 21 and 22 Statement of Financial Activities as:

Bank interest	815	1,340
Trading income – within non ancillary trading activities	53,311	325,950
Trading expenditure – within non ancillary trading expenditure	(93,073)	(297,197)
	(38,947)	30,093

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**13 RESULTS OF SUBSIDIARIES (Continued)**

**Lord Wandsworth Foundation**

With effect from 1 August 2013, the Charity Commission linked Lord Wandsworth Foundation to Lord Wandsworth College for accountancy and registration purposes. The following analyses the results, assets and liabilities of each fund held by Lord Wandsworth Foundation.

Income and Expenditure	Unrestricted Funds 2020	Restricted Funds 2020	Permanent Endowment 2020	Total 2020	Total 2019
	£	£	£	£	£
Rents receivable	82,726	-	-	82,726	84,635
Investment income	34,505	-	-	34,505	22,765
Legacy income	35,000	-	-	35,000	20,000
Total income	152,231	-	-	152,231	127,400
Investment Manager Fees	-	-	-	-	-
Charitable donations to LWC	(152,231)	-	-	(152,231)	(127,400)
Total expenditure	(152,231)	-	-	(152,231)	(127,400)
Net (expenditure)	-	-	-	-	-
Unrealised gain on investments	-	-	42,923	42,923	35,442
Realised profit on disposal of investments	-	-	-	-	-
Recoupment transfer from LWC	-	-	50,000	50,000	50,000
Net movement in funds	-	-	92,923	92,923	85,442

Balance Sheet	2020	2019
	£	£
<b>Fixed Assets</b>		
Tangible assets	9,682,147	9,682,147
Investments	1,156,377	1,063,454
Investment properties	150,000	150,000
	10,988,524	10,895,601
<b>Current Assets</b>		
Debtors	3,520,949	3,520,949
<b>Creditors:</b> Amounts falling due within one year	(1,263,653)	(1,263,653)
<b>Net Current Assets/(Liabilities)</b>	2,257,296	2,257,296
<b>Total assets less current liabilities</b>	13,245,820	13,152,897
<b>Creditors:</b> Amounts falling due after more than one year	-	-
<b>NET ASSETS</b>	13,245,820	13,152,897
<b>Unrestricted funds</b>	2,257,296	2,257,296
<b>Permanent Endowment funds</b>	10,988,524	10,895,601
<b>TOTAL FUNDS</b>	13,245,820	13,152,897

Included in permanent endowment funds is the revaluation reserve of £108,750 (2019: £108,750).

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**13 RESULTS OF SUBSIDIARIES (Continued)**

<b>Stern Farms Limited</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Turnover	431,036	447,800
Cost of sales	(171,705)	(231,964)
Gross profit	259,331	215,836
Administrative expenses	(187,404)	(210,758)
Other operating income	3,380	3,116
Profit on ordinary activities before interest	75,307	8,194
Other interest receivable and similar income	141	447
Interest payable	(9,251)	(15,044)
Profit/(loss) on ordinary activities before taxation	66,197	(6,403)
Tax on profit on ordinary activities - Note 14	-	-
Profit/(loss) on ordinary activities	66,197	(6,403)
Distribution of reserves to charity	(4,715)	-
Retained profit/(loss) for the financial year	61,482	(6,403)

Reconciliation of trading subsidiary profits to the Statement of Financial Activities: -

Profit/(loss) on ordinary activities	66,197	(6,403)
Group rent payable	50,000	50,000
Group interest payable	7,750	7,750
Trading subsidiary results	123,947	51,347

Included on pages 21 and 22 Statement of Financial Activities as:

Other activities	3,380	3,116
Bank interest	141	447
Trading income – within non ancillary trading activities	431,036	447,800
Trading expenditure – within non ancillary trading expenditure	(310,610)	(400,016)
	123,947	51,347

**14 TAXATION**

The College is a registered charity and as such has been granted exemption under Section 505 of the Income and Corporation Taxes Act 1988.

All taxable profits of LWC Enterprises Limited have been distributed out of reserves to the College.

Stern Farms Limited taxable profits will be distributed to the College but the distribution has not been accounted for in Stern Farms Limited's Financial Statements.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**15 TANGIBLE FIXED ASSETS – GROUP**

	<b>Freehold Land and Buildings</b>	<b>Plant and Machinery</b>	<b>Equipment fixtures and fittings</b>	<b>Motor vehicles</b>	<b>Total</b>
<b>Cost</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
At 1 September 2019	32,000,214	464,797	4,185,612	357,505	37,008,128
Additions	3,054,687	116,598	185,593	20,094	3,376,972
Disposals	-	(108,260)	(524,034)	-	(632,294)
At 31 August 2020	<u>35,054,901</u>	<u>473,135</u>	<u>3,847,171</u>	<u>377,599</u>	<u>39,752,806</u>
<b>Depreciation</b>					
At 1 September 2019	1,932,317	165,013	3,056,725	192,887	5,346,942
Charge for the year	510,391	40,536	353,987	40,923	945,837
Disposals	-	(63,560)	(524,034)	-	(587,594)
At 31 August 2020	<u>2,442,708</u>	<u>141,989</u>	<u>2,886,678</u>	<u>233,810</u>	<u>5,705,185</u>
<b>Net Book Value</b>					
At 31 August 2020	<u>32,612,193</u>	<u>331,146</u>	<u>960,493</u>	<u>143,789</u>	<u>34,047,621</u>
At 31 August 2019	<u>30,067,897</u>	<u>299,784</u>	<u>1,128,887</u>	<u>164,618</u>	<u>31,661,186</u>

Included within the net book value of £34,047,621 is £295,396 (2019: £267,016) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the year in respect of such assets amounted to £52,423 (2019: £37,652).

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**15 TANGIBLE FIXED ASSETS – CHARITABLE COMPANY**

	<b>Freehold Land and Buildings £</b>	<b>Equipment fixtures and fittings £</b>	<b>Motor vehicles £</b>	<b>Total £</b>
<b>Cost</b>				
At 1 September 2019	32,017,187	4,077,598	351,010	36,445,795
Additions	3,054,687	185,593	20,094	3,260,374
Disposals	-	(524,034)	-	(524,034)
At 31 August 2020	<u>35,071,874</u>	<u>3,739,157</u>	<u>371,104</u>	<u>39,182,135</u>
<b>Depreciation</b>				
At 1 September 2019	1,930,239	2,965,104	186,392	5,081,735
Charge for the year	510,391	343,925	40,923	895,239
Disposals	-	(524,034)	-	(524,034)
At 31 August 2020	<u>2,440,630</u>	<u>2,784,995</u>	<u>227,315</u>	<u>5,452,940</u>
<b>Net Book Value</b>				
At 31 August 2020	<u>32,631,244</u>	<u>954,162</u>	<u>143,789</u>	<u>33,729,195</u>
At 31 August 2019	<u>30,086,948</u>	<u>1,112,494</u>	<u>164,618</u>	<u>31,364,060</u>
Direct charitable purposes	<u>32,631,244</u>	<u>953,428</u>	<u>143,789</u>	<u>33,728,461</u>
Other purposes - management and administration of the charity	<u>-</u>	<u>734</u>	<u>-</u>	<u>734</u>

Included within the net book value of £33,729,195 is £91,353 (2019: £119,797) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the year in respect of such assets amounted to £28,444 (2019: £28,444).

Included within the group and company freehold land and buildings additions is £2,449,868 (2019: £nil) which relates to assets under the course of construction as at 31 August 2020. The value of the assets under construction at the year end is £2,449,868 (2019: £nil).

**16 INVESTMENT PROPERTY**

**2020**

**£**

Fair value

As at 1 September 2019 and 31 August 2020 150,000

The fair value of the investment property has been arrived at on the basis of a valuation carried out in August 2016 by Simmons & Sons, who are not connected with the charity. The valuation was made on an open market value basis by reference to market evidence of transaction prices for similar properties.

If investment properties were stated on an historical cost basis rather than a fair value basis, the amounts would have been included as follows:

	<b>2020 £</b>	<b>2019 £</b>
Cost and carrying amount 31 August	<u>41,250</u>	<u>41,250</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**17 FIXED ASSET INVESTMENTS**

<b>GROUP</b>	<b>2020 £</b>	<b>2019 £</b>
<b>Quoted Investments</b>		
Market value at 1 September 2019	15,239,355	15,038,787
Additions	5,064,002	1,063,470
Disposals	(9,709,444)	(1,174,492)
Net realised investment gains for the year	911,599	4,573
Net unrealised investment (losses)/gains for the year	(850,306)	307,017
Market value of quoted investments	10,655,206	15,239,355
Cash held in portfolio	447,317	1,621,072
Market value at 31 August 2020	<u>11,102,523</u>	<u>16,860,427</u>

Investment Manager Fees amounted to £47,370 (2019: £57,504).

Market value of UK quoted investments at 31 August 2020 is analysed as follows:

	<b>2020 £</b>	<b>2019 £</b>
Value of investments	10,655,206	15,239,355
Cash	447,317	1,621,072
	<u>11,102,523</u>	<u>16,860,427</u>

**Unquoted Investments**

Cost at 1 September 2019 and 31 August 2020	<u>25</u>	<u>25</u>
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<b>Total Investments for group</b>	<u>11,102,548</u>	<u>16,860,452</u>
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Historical cost of UK quoted investments at 31 August	<u>9,733,669</u>	<u>14,644,375</u>
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<b>CHARITY</b>	<b>2019 £</b>	<b>2018 £</b>
<b>Quoted Investments</b>		
Market value at 1 September 2019	15,239,355	15,038,787
Additions	5,064,002	1,063,470
Disposals	(9,709,444)	(1,174,492)
Net realised investment gains for the year	911,599	4,573
Net unrealised investment (losses)/gains for the year	(850,306)	307,017
Market value of quoted investments	10,655,206	15,239,355
Cash held in portfolio	447,317	1,621,072
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Investment Manager Fees amounted to £47,370 (2019: £57,504).

Market value of UK quoted investments at 31 August 2020 is analysed as follows:

	<b>2020 £</b>	<b>2019 £</b>
Value of investments	10,655,206	15,239,355
Cash	447,317	1,621,072
	<u>11,102,523</u>	<u>16,860,427</u>

**Unquoted Investments**

Cost at 31 August 2020:		
Shares in subsidiary undertakings	102	102
Debenture loan to subsidiary undertaking	155,000	155,000
	<u>155,102</u>	<u>155,102</u>

<b>Total Investments for Charity</b>	<u>11,257,625</u>	<u>17,015,529</u>
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Historical cost of UK quoted investments at 31 August	<u>9,733,669</u>	<u>14,644,375</u>
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**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**17 FIXED ASSET INVESTMENTS (Continued)**

The analysis of investments between Funds is shown in note 25.

Details of the split of investments held by the group at the year end are as follows:-

	2020	2019
	£	£
UK Fixed Interest	1,184,325	3,046,864
Overseas Fixed Interest	152,180	402,329
Uk Equities	1,237,993	4,408,603
Global Equities	7,146,319	5,818,705
Alternative	527,731	1,155,356
Property	406,658	407,498
Cash	447,317	1,621,072
	<u>11,102,523</u>	<u>16,860,427</u>

The Charity has shareholdings in the ordinary share capital of the companies listed below, which are registered in England and Wales.

Company	Shareholding	Activity	Capital & Reserves	Results for the year
LWC Enterprises Ltd Co Number 02142457	100% ordinary shares	Hire of residential and sports facilities	20,945	(28,288)
Stern Farms Ltd Co Number 01304753	100% ordinary shares	Farming	455,644	66,197

Stern Farms Limited is incorporated in England and Wales. There is a debenture loan due from Stern Farms Limited of £155,000 (2018: £155,000) which carries interest at 5% per annum.

The registered office of both LWC Enterprises Limited and Stern Farms Limited is Lord Wandsworth College, Long Sutton, Hook, Hampshire, RG29 1TB.

**18 STOCK**

	2020		2019	
	Group	Charity	Group	Charity
	£	£	£	£
Finished goods for resale	-	-	8,773	-
Arable farming grain in store and in ground	203,744	-	211,133	-
	<u>203,744</u>	<u>-</u>	<u>219,906</u>	<u>-</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**19 DEBTORS**

	2020		2019	
	Group	Charity	Group	Charity
	£	£	£	£
<b>Due within one year:</b>				
Fees receivable	22,366	22,366	94,656	94,656
Trade debtors	10,731	-	43,021	-
Amounts owed by group undertakings:				
LWC Enterprises Limited	-	9,201	-	91,095
Stern Farms Limited	-	-	-	-
Other debtors	139,728	126,720	96,458	75,675
Prepayments	505,568	446,090	1,157,850	1,090,119
	<u>678,393</u>	<u>604,377</u>	<u>1,391,985</u>	<u>1,351,545</u>

**20 INVESTMENTS HELD AS CURRENT ASSETS**

	2020		2019	
	Group	Charity	Group	Charity
	£	£	£	£
Short term bond	<u>3,000,000</u>	<u>3,000,000</u>	<u>2,750,000</u>	<u>2,750,000</u>

**21 CREDITORS - AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020		2019	
	Group	Charity	Group	Charity
	£	£	£	£
Deposits by parents	44,000	44,000	35,000	35,000
Fees received in advance	1,998,987	1,998,987	1,916,679	1,916,679
Trade creditors	584,407	556,985	908,878	797,497
Taxes and social security	183,758	181,903	152,642	150,893
Other creditors	627,348	578,950	425,555	364,039
Deferred income	1,082	1,082	15,917	15,917
Hire Purchase agreements	33,089	15,393	40,307	22,602
	<u>3,472,671</u>	<u>3,377,300</u>	<u>3,494,978</u>	<u>3,302,627</u>

Hire purchase agreements are secured on the assets to which they relate.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**22 CREDITORS - AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	2020		2019	
	Group £	Charity £	Group £	Charity £
Deposits by parents	339,621	339,621	343,294	343,294
Fees received in advance	152,614	152,614	211,490	211,490
Loan notes	15,000,000	15,000,000	15,000,000	15,000,000
Hire Purchase agreements	55,866	38,059	68,883	53,453
	<u>15,548,101</u>	<u>15,530,294</u>	<u>15,623,667</u>	<u>15,608,237</u>

Hire purchase agreements are secured on the assets to which they relate.

**Fees in advance**

Parents may enter into a contract to pay the College up to the equivalent of seven years tuition fees in advance. The money may be returned subject to certain conditions. Assuming pupils will remain at the College, advance fees will be applied as follows:

	2020		2019	
	Group £	Charity £	Group £	Charity £
Due within one year	1,998,987	1,998,987	1,916,679	1,916,679
Due between 1 and 2 years	99,173	99,173	211,490	211,490
Due between 2 and 5 years	53,441	53,441	-	-
	<u>2,151,601</u>	<u>2,151,601</u>	<u>2,128,169</u>	<u>2,128,169</u>

	Group £	Charity £
Balance at 1 September 2019	2,128,169	2,128,169
Amount released to income earned from charitable activities	(2,129,375)	(2,129,375)
Amount deferred in the year	<u>2,152,807</u>	<u>2,152,807</u>
Balance at 31 August 2020	<u>2,151,601</u>	<u>2,151,601</u>

**Loan notes**

	2020		2019	
	Group £	Charity £	Group £	Charity £
Due within one year	-	-	-	-
Due between 1 and 2 years	-	-	-	-
Due between 2 and 5 years	1,500,000	1,500,000	1,000,000	1,000,000
Due after more than 5 years	13,500,000	13,500,000	14,000,000	14,000,000
	<u>15,000,000</u>	<u>15,000,000</u>	<u>15,000,000</u>	<u>15,000,000</u>

The Group holds financial instruments in the form of a fixed interest loan, payable at an interest rate of 3.36%.

During 2016/17 Lord Wandsworth College issued and sold £15m of 3.36% senior unsecured notes to BAe Systems Pension Funds, the capital being repayable from August 2023 to July 2047. This new loan was taken out to better enable various improvements around the campus over a number of years ('Project Beanstalk').

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**22 CREDITORS - AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR (Continued)**

**Hire purchase agreements**

Future commitments under hire purchase agreements are as follows:

	2020		2019	
	Group £	Charity £	Group £	Charity £
Due within one year	33,089	15,393	40,307	22,602
Due between 1 and 2 years	33,200	15,393	30,824	15,394
Due between 2 and 5 years	22,666	22,666	35,773	35,773
Due after more than 5 years	-	-	2,286	2,286
	<u>88,955</u>	<u>53,452</u>	<u>109,190</u>	<u>76,055</u>

**23 FINANCIAL INSTRUMENTS**

	2020		2019	
	Group £	Charity £	Group £	Charity £
Investments measured at fair value through profit or loss	<u>10,655,206</u>	<u>10,655,206</u>	<u>15,239,355</u>	<u>15,239,355</u>

**24 OPERATING LEASES**

**Lessee**

At the reporting end date the charitable group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2020		2019	
	Group £	Charity £	Group £	Charity £
Due within one year	38,700	-	52,800	-
Due between 1 and 5 years	24,300	-	63,000	-
	<u>63,000</u>	<u>-</u>	<u>115,800</u>	<u>-</u>

**Lessor**

At the reporting end date the charitable group had contracted with tenants for the following minimum lease payments:

	2020		2019	
	Group £	Charity £	Group £	Charity £
Due within one year	-	50,000	15,900	65,900
Due between 1 and 5 years	-	200,000	-	200,000
	<u>-</u>	<u>250,000</u>	<u>15,900</u>	<u>265,900</u>

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**5 ACCUMULATED FUNDS – GROUP**

	Permanent Endowment Funds			Restricted Funds			Unrestricted Funds			TOTAL
	Capital Account	Recoupment Fund	Permanent Endowment Total	William and Jesse Flower Fund	Other	Restricted Total	Designated Foundationalers Fund	General Reserve	Unrestricted Total	
	£	£	£	£	£	£	£	£	£	£
Balance at 1 September 2019	9,702,484	1,193,117	10,895,601	3,782,753	296,641	4,079,394	1,164,408	18,979,077	20,143,485	35,118,480
at income/(expenditure)	-	-	-	74,666	166,551	241,217	95,895	1,838,273	1,934,168	2,175,385
ains/(losses) on investments	-	42,923	42,923	150,225	-	150,225	60,922	(192,777)	(131,855)	61,293
ansfer	-	-	-	-	-	-	59,400	(59,400)	-	-
inds expended	-	-	-	-	(176,073)	(176,073)	-	-	-	(176,073)
ecoupment charge transfer	-	50,000	50,000	-	-	-	-	(50,000)	(50,000)	-
tuarial (losses) on pension scheme	-	-	-	-	-	-	-	(240,000)	(240,000)	(240,000)
Balance at 31 August 2020	9,702,484	1,286,040	10,988,524	4,007,644	287,119	4,294,763	1,380,625	20,275,173	21,655,798	36,939,085

**ACCUMULATED FUNDS – CHARITABLE COMPANY**

	Permanent Endowment Funds			Restricted Funds			Unrestricted Funds			TOTAL
	Capital Account	Recoupment Fund	Permanent Endowment Total	William and Jesse Flower Fund	Other	Restricted Total	Designated Foundationalers Fund	General Reserve	Unrestricted Total	
	£	£	£	£	£	£	£	£	£	
Balance at 1 September 2019	9,702,484	1,193,117	10,895,601	3,782,753	296,641	4,079,394	1,164,408	18,554,835	19,719,243	
at income/(expenditure)	-	-	-	74,666	166,551	241,217	95,895	1,805,079	1,900,974	
ains/(losses) on investments	-	42,923	42,923	150,225	-	150,225	60,922	(192,777)	(131,855)	
ansfer	-	-	-	-	-	-	59,400	(59,400)	-	
inds expended	-	-	-	-	(176,073)	(176,073)	-	-	-	
ecoupment charge transfer	-	50,000	50,000	-	-	-	-	(50,000)	(50,000)	
tuarial (losses) on pension scheme	-	-	-	-	-	-	-	(240,000)	(240,000)	
Balance at 31 August 2020	9,702,484	1,286,040	10,988,524	4,007,644	287,119	4,294,763	1,380,625	19,817,737	21,198,362	

Within the permanent endowment funds for both the Group and Charity is £108,750 in respect of the fair value reserve for the investment property.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS**  
**(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2019**

**15 ACCUMULATED FUNDS – GROUP**

	Capital Account	Recoupment Fund	Permanent Endowment Total	William and Jesse Flower Fund	Other	Restricted Total	Designated Foundations Fund	General Reserve	Unrestricted Total	TOTAL
	£	£	£	£	£	£	£	£	£	£
balance at 1 September 2018	13,223,433	1,107,675	14,331,108	3,710,332	239,062	3,949,394	1,136,462	14,290,896	15,427,358	33,707,860
net income/(expenditure)	-	-	-	92,230	171,753	263,983	22,048	1,279,173	1,301,221	1,565,204
gains on investments	-	35,442	35,442	(19,809)	-	(19,809)	7,098	288,859	295,957	311,590
transfer	(3,520,949)*	-	(3,520,949)	-	-	-	35,800	3,485,149	3,520,949	-
designated funds expended	-	-	-	-	(114,174)	(114,174)	(37,000)	-	(37,000)	(151,174)
recoupment charge transfer	-	50,000	50,000	-	-	-	-	(50,000)	(50,000)	-
actuarial losses on pension scheme	-	-	-	-	-	-	-	(315,000)	(315,000)	(315,000)
balance at 31 August 2019	9,702,484	1,193,117	10,895,601	3,782,753	296,641	4,079,394	1,164,408	18,979,077	20,143,485	35,118,480

**ACCUMULATED FUNDS – CHARITABLE COMPANY**

	Permanent Endowment Funds				Restricted Funds				Unrestricted Funds			
	Capital Account	Recoupment Fund	Permanent Endowment Total	William and Jesse Flower Fund	Other	Restricted Total	Designated Foundations Fund	General Reserve	Unrestricted Total			TOTAL
	£	£	£	£	£	£	£	£	£	£	£	£
balance at 1 September 2018	13,223,433	1,107,675	14,331,108	3,710,332	239,062	3,949,394	1,136,462	13,844,776	14,981,238			33,261,740
net income/(expenditure)	-	-	-	92,230	171,753	263,983	22,048	1,301,051	1,323,099			1,587,002
gains on investments	-	35,442	35,442	(19,809)	-	(19,809)	7,098	288,859	295,957			311,590
transfer	(3,520,949)*	-	(3,520,949)	-	-	-	35,800	3,485,149	3,520,949			-
designated funds expended	-	-	-	-	(114,174)	(114,174)	(37,000)	-	(37,000)			(151,174)
recoupment charge transfer	-	50,000	50,000	-	-	-	-	(50,000)	(50,000)			-
actuarial losses on pension scheme	-	-	-	-	-	-	-	(315,000)	(315,000)			(315,000)
balance at 31 August 2019	9,702,484	1,193,117	10,895,601	3,782,753	296,641	4,079,394	1,164,408	18,554,335	19,719,243			34,694,238

Within the permanent endowment funds for both the Group and Charity is £108,750 in respect of the fair value reserve for the investment property.

The £3,520,949 funds transfer reflects the approval by the Charity Commission to reclassify some of the permanent endowment funds to unrestricted, as the restriction on the capital spend had been released. This approval took place in January 2018.

**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**25 ACCUMULATED FUNDS (Continued)**

Analysis of net assets between funds - Group	Tangible Fixed Assets £	Investments £	Current Assets £	Current Liabilities £	Long Term Creditors £	Total £
Capital account	9,832,147	-	-	(129,663)	-	9,702,484
Recoupment account	-	1,156,377	129,663	-	-	1,286,040
	9,832,147	1,156,377	129,663	(129,663)	-	10,988,524
Restricted Funds	-	3,405,393	889,370	-	-	4,294,763
Unrestricted Fund	24,365,474	6,540,778	9,349,655	(3,343,008)	(15,257,101)	21,655,798
	34,197,621	11,102,548	10,368,688	(3,472,671)	(15,257,101)	36,939,085

Analysis of net assets between funds – Charity	Tangible Fixed Assets £	Investments £	Current Assets £	Current Liabilities £	Long Term Creditors £	Total £
Capital account	9,832,147	-	-	(129,663)	-	9,702,484
Recoupment account	-	1,156,377	129,663	-	-	1,286,040
	9,832,147	1,156,377	129,663	(129,663)	-	10,988,524
Restricted Funds	-	3,405,393	889,370	-	-	4,294,763
Unrestricted Fund	24,047,048	6,695,855	8,942,390	(3,247,637)	(15,239,294)	21,198,362
	33,879,195	11,257,625	9,961,423	(3,377,300)	(15,239,294)	36,481,649

**Capital Account**

Land, buildings and investments form the permanent endowment.

**Recoupment Account**

Expenditure of restricted funds on capital projects is recouped in a separate account under Orders of the Charity Commission. The balance of £4,422,125 will be recouped over 60 years. On completion, funds recouped are transferred to the Capital Account.

**Designated Foundationers Fund**

Funds designated by the Governors for the purpose of creating allocated funds to be used to finance the bursaries awarded to Foundationers in future years.

**Unrestricted Funds**

Within unrestricted reserves is The Benefactors Fund which arose from general donations received by the College. Its application is at the discretion of the Governors as no specific objectives have been set by the individual donors. The balance of this fund as at 31 August 2020 was £64,963 (2019: £61,849).

**Restricted Funds**

The Foundation has received approx. £2.15m in total from the Flower legacy. The legacy is required to be invested in an account from which the interest can be used to assist a female Foundationer. This was recognised and accrued for as income in the 2011/12 financial statements. The final instalment amounting to £168,333 was received during 2015/16.

**Other Restricted Funds**

Included in Other Restricted Funds is a donation of £50,000 towards the education of Foundation pupils.



**LORD WANDSWORTH COLLEGE AND SUBSIDIARY UNDERTAKINGS  
(COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

**26 ANALYSIS OF CHANGES IN NET FUNDS**

	At 1 September 2019 £	Cash flows £	At 31 August 2020 £
Cash	804,596	5,681,955	6,486,551
<b>Debt due after one year:</b>			
Bank loans	15,000,000	-	15,000,000
Total net	<u>14,195,404</u>	<u>5,681,955</u>	<u>8,513,449</u>

**27 CAPITAL COMMITMENTS**

At the year end the college was contractually committed to £5.9m for the ongoing Science Block project. This project is due to complete in August 2021.

In the previous year the College was committed to capital expenditure of some £0.78m for the enabling elements of a new Science Building. The College has planning consent to build a new multi-million pound Science facility, work commenced on site during this year.

**28 RELATED PARTY TRANSACTIONS**

The following Governor of Lord Wandsworth College is a director of LWC Enterprises Ltd:

N C Goulding

The following Governors of Lord Wandsworth College are directors of Stern Farms Ltd:

R G Janaway  
T R Prideaux  
D W Watts

Subsequent to the year end LWC Enterprises Ltd will distribute £nil (2019: £58,732) from its reserves to Lord Wandsworth College.

Subsequent to the year end Stern Farms Ltd will distribute £38,835 (2019: £4,715) from its reserves to Lord Wandsworth College and will be paid in the following year. Stern Farms Ltd paid rent of £50,000 (2019: £50,000) and £7,750 (2019: £7,750) debenture interest to Lord Wandsworth College. Lord Wandsworth College holds a fixed and floating charge over the assets of Stern Farms Ltd in respect of the debenture.

**29 ULTIMATE CONTROLLING PARTY**

The Governors of the College are considered to represent the ultimate controlling party.

**30 POST BALANCE SHEET EVENT**

During October 2020, the school sold a property with net proceeds of £1.6m. The profit on disposal of this transaction will be reflected in the Statement of Financial Activities for the year ended 31 August 2021.