

COMPANY REGISTRATION NUMBER: 07345762
CHARITY REGISTRATION NUMBER: 1142968

K9 Focus Ltd
Company Limited by Guarantee
Unaudited Financial Statements
31 August 2021

THOMAS WESTCOTT
Chartered Accountants
47 Boutport Street
Barnstaple
Devon
EX31 1SQ

K9 Focus Ltd
Company Limited by Guarantee
Financial Statements
Year ended 31 August 2021

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K9 Focus Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 August 2021

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 August 2021.

Reference and administrative details

Registered charity name K9 Focus Ltd

Charity registration number 1142968

Company registration number 07345762

Principal office and registered office Shepherds View
St Giles
Torrington
Devon
England
EX38 7JU

The trustees Mrs L Hall
Mr N Hall
Mrs S Barnes
Mr I Barnes
Mr P Holmes (Appointed 1 August 2021)
Ms C White (Appointed 1 August 2021)

Company secretary Mrs L Hall

Independent examiner Catherine Williams ACA DChA
Thomas Westcott Chartered Accountants
47 Boutport Street
Barnstaple
Devon
EX31 1SQ

Structure, governance and management

K9 Focus Limited is a charitable company limited by guarantee, incorporated on 13 August 2010 and registered with the Charity Commission on 19 July 2011. The charity was established under a memorandum of association dated 13 August 2010 which establishes the objectives and powers of the charitable company and is governed by its articles of association.

Appointment of Trustees

With the recent marriage of Silvja & Ian Barnes it was felt that additional Trustees should be appointed as of course the other two Trustees, Lynne & Nick Hall are also married. While it would have been possible to advertise for Trustees, it was felt more beneficial to have two further Trustees that are both local and familiar with the rescue and its operations. To this end Clare Sampson and Peter Holmes were invited to join the Board of Trustees which they both accepted.

Both Clare and Peter have been volunteers with the charity for over 9 years and been actively involved in the running of the rescue albeit in a volunteer capacity and therefore it was felt that their knowledge and expertise would greatly benefit the charity.

K9 Focus Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 August 2021

Objectives and activities

The charity's objectives as set out in its memorandum are as follows;

- (1) The provision of care and shelter for stray, neglected and unwanted Dogs together with companion animals of all kinds and the protection of animals from ill-usage, cruelty and suffering
- (2) to provide medical treatment and endeavour to find suitable homes for such animals
- (3) to advance the education of the public in matters pertaining to animal welfare in general

Public Benefit

The Trustees consider that the objectives of the charity, as stated above, comply with the Charity Commission Public Benefit requirements, The Trustees agree that the requirement for due regard to the public benefit guidance have been satisfied.

Achievements and performance

Without a doubt 2020/2021 has proved to be the most challenging year to date since the start of the rescue. The number of requests to take dogs in increased dramatically over the 12 months but with dwindling funds the rescue had to curtail the number that it was able to help. The lack of funds was compounded by the fact that the majority of dogs being surrendered had behaviour issues which made rehoming extremely difficult - a situation reflected across all UK charities according to Batteries Cats & Dogs Home and The Association of Dogs & Cats Home. The effect of this was twofold - kennel being blocked by dogs that needed training and therefore taking longer to rehome and secondly a reduction in rehoming fees. The average time that a dog is now with us has risen from two or three weeks to 4 months which has a massive impact on both costs and the availability of kennel space.

We have still not been able to organise any fundraising events and so in an endeavour to produce more income it was decided to actively promote the boarding and daycare facilities which has proved extremely popular and been the main generator of income. The majority of the income was utilised to pay a self-employed Kennel Manager as this allowed the rescue dogs to remain on the premises which would otherwise not have been possible as volunteers have not been allowed on site due to our strict covid procedures. The only other alternative would have been to return to using commercial kennels which we have seen in the past is not the best environment for rescue dogs, especially when they are in need of training prior to rehoming.

Over the years our rehoming numbers have fallen year on year from around 110 dogs per year, down to 60 and now in 2020/2021 down to only 32 dogs but overheads have increased. The main reasons for this are as follows:

- Contracting of a full-time self-employed Kennel Manager in order to keep the dogs on site
- Increase in utility charges
- Length of time dogs are remaining in kennels with the associated higher vet bills

The Pets at Home Foundation continue to support the rescue with their various in- store campaigns which have produce much needed income to help with the ongoing running costs as the funds produced from these campaigns are unrestricted.

K9 Focus Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 August 2021

Achievements and performance

The rescue now has a formal contract with North Devon County Council for the intake of stray dogs together with an informal arrangement with Torridge District Council for the same service. This has provided another source of income which helps towards the ever spiralling running costs of the centre.

We continue to provide care and support for 7 of our long-term foster dogs which require ongoing medication and receive regular updates on their health and wellbeing and it is pleasing that they are all currently enjoying a happy retirement

Future Plans

Although Planning Permission has been granted for the building of an indoor training centre, it is now not felt prudent to go ahead with the build at this time due to lack of funds and therefore this project has been put on hold and will be reviewed in 2023.

Plans have been put in place to hold 7 dogs shows throughout the coming year together with various quizzes and sponsored walks. While these are needed to obviously raise funds, we feel we now also need to raise the profile of the rescue as the low number of dogs available for adoption coupled with the higher cost of living for many people has resulted in many of our social media followers and sponsors losing interest in the rescue and cancelling their sponsorship.

Conclusion

Each year we say the same - wow that was a tough year and the last 12 months have been no different. We are proud however that we have survived the last two years and although reserves are somewhat dwindled, we are still able to help dogs that need our help - albeit in smaller numbers. We believe that with the plans we have for 2022 that the rescue will see the return to the sort of homing levels previously achieved.

Lastly our thanks must go to all our supporters and sponsors who have stuck with us through these difficult times.

Financial review

During the year, the charity received income totalling £98,732 (2020: £65,021). Income from donations and legacies has increased from £43,305 to £75,326. Expenditure totalled £71,265 (2020: £46,046 after accounting for a gain on disposal of fixed assets of £12,073).

As at 31st August 2021, the total reserves held by the charity were £60,767 compared with £33,300 as at 31st August 2020. All funds were unrestricted.

Reserves Policy

The charity aims to hold at least 3 months of their average monthly expenditure. As at 31st August 2021, the charity was holding reserves totalling £60,767, this represented 10 months of expenditure.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 28/06/2022 and signed on behalf of the board of trustees by:

Mrs L Hall **Lynne Hall**
Trustee

Digitally signed by Lynne Hall
DN: cn=Lynne Hall, o=GB,
o=K9focus,
email=lynne@k9focus.co.uk
Date: 2022.06.28 14:32:21 +01'00'

K9 Focus Ltd

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of K9 Focus Ltd

Year ended 31 August 2021

I report to the trustees on my examination of the financial statements of K9 Focus Ltd ('the charity') for the year ended 31 August 2021.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

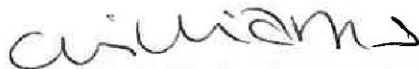
Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Catherine Williams ACA DChA
Thomas Westcott Chartered Accountants
Independent Examiner
47 Boutport Street
Barnstaple
Devon
EX31 1SQ

29th June 2022

K9 Focus Ltd

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 August 2021

	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	5	70,735	4,591	75,326	43,305
Charitable activities	6	2,695	—	2,695	4,117
Other trading activities	7	20,426	—	20,426	17,599
Investment income	8	285	—	285	—
Total income		<u>94,141</u>	<u>4,591</u>	<u>98,732</u>	<u>65,021</u>
Expenditure					
Expenditure on charitable activities	9,10	66,674	4,591	71,265	58,119
Other expenditure	12	—	—	—	(12,073)
Total expenditure		<u>66,674</u>	<u>4,591</u>	<u>71,265</u>	<u>46,046</u>
Net income and net movement in funds		<u>27,467</u>	<u>—</u>	<u>27,467</u>	<u>18,975</u>
Reconciliation of funds					
Total funds brought forward		33,300	—	33,300	14,325
Total funds carried forward		<u>60,767</u>	<u>—</u>	<u>60,767</u>	<u>33,300</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 7 to 15 form part of these financial statements.

K9 Focus Ltd

Company Limited by Guarantee

Statement of Financial Position

31 August 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible fixed assets	17	44,349	51,428
Current assets			
Debtors	18	1,003	988
Cash at bank and in hand		33,912	27,937
		<u>34,915</u>	<u>28,925</u>
Creditors: amounts falling due within one year	19	18,497	47,053
Net current liabilities		<u>16,418</u>	<u>(18,128)</u>
Total assets less current liabilities		<u>60,767</u>	<u>33,300</u>
Net assets		<u>60,767</u>	<u>33,300</u>
Funds of the charity			
Unrestricted funds		60,767	33,300
Total charity funds	21	<u>60,767</u>	<u>33,300</u>

For the year ending 31 August 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 28/06/2022, and are signed on behalf of the board by:

Lynne Hall

Digitally signed by Lynne Hall
DN: cn=Lynne Hall, c=GB,
o=K9focus,
email=lynne@k9focus.co.uk
Date: 2022.06.28 18:17:14 +01'00'

Mrs L Hall
Trustee

The notes on pages 7 to 15 form part of these financial statements.

K9 Focus Ltd

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 August 2021

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Shepherds View, St Giles, Torrington, Devon, EX38 7JU, England.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historic cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

K9 Focus Ltd

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Notes to the Financial Statements *(continued)*

Year ended 31 August 2021

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

K9 Focus Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 August 2021

3. Accounting policies *(continued)*

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery	- 15% straight line
Motor vehicles	- 25% reducing balance
Equipment	- 20% straight line

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

4. Limited by guarantee

K9 Focus Ltd is a company limited by guarantee and accordingly does not have share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £10 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

K9 Focus Ltd

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 August 2021

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Donations			
Donations	30,580	—	30,580
Grants			
Grants	40,155	4,591	44,746
	<u>70,735</u>	<u>4,591</u>	<u>75,326</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Donations			
Donations	20,242	—	20,242
Grants			
Grants	23,063	—	23,063
	<u>43,305</u>	<u>—</u>	<u>43,305</u>

6. Charitable activities

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Adoption fees	<u>2,695</u>	<u>2,695</u>	<u>4,117</u>	<u>4,117</u>

7. Other trading activities

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Sponsorships	2,956	2,956	1,387	1,387
Boarding and daycare facilities	<u>17,470</u>	<u>17,470</u>	<u>16,212</u>	<u>16,212</u>
	<u>20,426</u>	<u>20,426</u>	<u>17,599</u>	<u>17,599</u>

K9 Focus Ltd

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Notes to the Financial Statements (continued)

Year ended 31 August 2021

8. Investment income

	Unrestricted Funds	Total Funds 2021	Unrestricted Funds	Total Funds 2020
	£	£	£	£
Bank interest receivable	11	11	—	—
Other interest receivable	274	274	—	—
	<u>285</u>	<u>285</u>	<u>—</u>	<u>—</u>

9. Expenditure on charitable activities by fund type

	Unrestricted Funds	Restricted Funds	Total Funds 2021
	£	£	£
Charitable activities	47,364	4,591	51,955
Support costs	19,310	—	19,310
	<u>66,674</u>	<u>4,591</u>	<u>71,265</u>

	Unrestricted Funds	Restricted Funds	Total Funds 2020
	£	£	£
Charitable activities	37,595	—	37,595
Support costs	20,524	—	20,524
	<u>58,119</u>	<u>—</u>	<u>58,119</u>

10. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2021	Total fund 2020
	£	£	£	£
Charitable activities	<u>51,955</u>	<u>19,310</u>	<u>71,265</u>	<u>58,119</u>

K9 Focus Ltd

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 August 2021

11. Analysis of support costs

	Charitable activities £	Total 2021 £	Total 2020 £
General office	4,307	4,307	3,936
Finance costs	286	286	388
Legal and professional costs	970	970	1,666
Depreciation	13,476	13,476	14,237
Subscription	271	271	297
	<u>19,310</u>	<u>19,310</u>	<u>20,524</u>

12. Other expenditure

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Loss on disposal of tangible fixed assets held for charity's own use	—	—	(12,073)	(12,073)

13. Net income

Net income is stated after charging/(crediting):

	2021 £	2020 £
Depreciation of tangible fixed assets	13,476	14,237
Gains on disposal of tangible fixed assets	—	(12,073)

14. Independent examination fees

	2021 £	2020 £
Fees payable to the independent examiner for: Independent examination of the financial statements	750	750

15. Staff costs

During the year, the charity did not employ any staff (2020: £Nil)

16. Trustee remuneration and expenses

No Trustee received remuneration during the year or the previous year. No Trustee or other person related to the Charity had any personal interest in any contract entered into by the Charity during the year.

During the year 1 (2020: 1) Trustee claimed out of pocket expenses relating to purchases made on behalf of the charity.

K9 Focus Ltd

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 August 2021

17. Tangible fixed assets

	Plant and machinery £	Motor vehicles £	Equipment £	Total £
Cost				
At 1 September 2020	32,783	33,219	6,282	72,284
Additions	4,128	—	2,269	6,397
At 31 August 2021	36,911	33,219	8,551	78,681
Depreciation				
At 1 September 2020	9,177	8,305	3,374	20,856
Charge for the year	5,537	6,229	1,710	13,476
At 31 August 2021	14,714	14,534	5,084	34,332
Carrying amount				
At 31 August 2021	22,197	18,685	3,467	44,349
At 31 August 2020	23,606	24,914	2,908	51,428

18. Debtors

	2021 £	2020 £
Prepayments and accrued income	1,003	988

19. Creditors: amounts falling due within one year

	2021 £	2020 £
Accruals and deferred income	900	25,765
Social security and other taxes	2,320	3
Other creditors	15,277	21,285
	18,497	47,053

20. Deferred income

	2021 £	2020 £
At 1 September 2020	25,000	—
Amount released to income	(25,000)	—
Amount deferred in year	—	25,000
At 31 August 2021	—	25,000

K9 Focus Ltd

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Notes to the Financial Statements (continued)

Year ended 31 August 2021

20. Analysis of charitable funds

Unrestricted funds

	At 1 September 2020 £	Income £	Expenditure £	At 31 August 2021 £
General funds	33,300	94,141	(66,674)	60,767

	At 1 September 2019 £	Income £	Expenditure £	At 31 August 2020 £
General funds	14,325	65,021	(46,046)	33,300

Restricted funds

	At 1 September 2020 £	Income £	Expenditure £	At 31 August 2021 £
Pets at Home Foundation - Vet Bills	—	800	(800)	—
Pets at Home Foundation - Salaries	—	3,791	(3,791)	—
	—	4,591	(4,591)	—

	At 1 September 2019 £	Income £	Expenditure £	At 31 August 2020 £
Pets at Home Foundation - Vet Bills	—	—	—	—
Pets at Home Foundation - Salaries	—	—	—	—
	—	—	—	—

Pets at Home Foundation grants were received towards vet bills and salaries.

K9 Focus Ltd

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Notes to the Financial Statements *(continued)*

Year ended 31 August 2021

21. Analysis of net assets between funds

	Unrestricted Funds £	Total Funds 2021 £
Tangible fixed assets	44,349	44,349
Current assets	34,915	34,915
Creditors less than 1 year	(18,497)	(18,497)
Net assets	60,767	60,767

	Unrestricted Funds £	Total Funds 2020 £
Tangible fixed assets	51,428	51,428
Current assets	28,925	28,925
Creditors less than 1 year	(47,053)	(47,053)
Net assets	33,300	33,300

22. Related parties

During the year, there was a loan outstanding from 1 of the Trustees. As at 31 August 2021 the balance owed to the Trustee was £15,277 (2020: £21,285).

