

Registered number: 07662565
Charity number: 1142788

KHOO TECK PUAT UK FOUNDATION
(A company limited by guarantee)
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

KHOO TECK PUAT UK FOUNDATION
(A company limited by guarantee)
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KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 30 JUNE 2021**

Trustees	Mavis Khoo, Trustee Eric Khoo Kim Hai, Trustee Elizabeth Khoo, Trustee Jennifer Carmichael, Trustee (resigned 8 December 2020)
Company registered number	07662565
Charity registered number	1142788
Registered office	5 Fleet Place London EC4M 7RD
Company secretary	Halco Secretaries Limited
Independent auditor	Blick Rothenberg Audit LLP Chartered Accountants Statutory Auditor 16 Great Queen Street Covent Garden London WC2B 5AH

KHOO TECK PUAT UK FOUNDATION
(A company limited by guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 30 JUNE 2021

The Trustees present their annual report together with the audited financial statements of the company for the year 1 July 2020 to 30 June 2021. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the company qualifies as small under section 382 of the Companies Act 2006, the Strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

The Foundation's objectives are:

- the prevention or relief of poverty or financial hardship of the public
- the advancement of the education of the public
- the relief of sickness and the preservation and advancement of the health of the public
- the promotion and advancement of the arts, culture or science.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Grant-making policies

The Foundation will make grants to other registered charities to support projects that further the Foundation's objectives and there has been no change in this policy during the period.

The Trustees have paid due regard to guidance on public benefit issued by the Charity Commission in deciding what activities the Foundation should undertake. The Trustees consider that any reader would be satisfied the actions of the Foundation work towards its objectives.

c. Main activities undertaken to further the company's purposes for the public benefit

During the current period, the Foundation has derived rental income from its income generating assets, the investment properties. One property was purchased in 2011 using an unrestricted donation from Khoo Teck Puat Foundation. The funds generated through the rental income are therefore unrestricted.

In 2016, following receipt of a £60,000,000 loan, the Foundation acquired a second investment property to be used as an income generating unit. The loan was from the Estate of Khoo Teck Puat. The funds generated through rental income from this property are also unrestricted.

KHOO TECK PUAT UK FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2021

Achievements and performance

a. Review of activities

Due to the easing of Covid 19 restriction, rental income has increased during the current year by 2.6%, from £5,164,980 (2020) to £5,298,507.

The Foundation has not made any grants in the current year. Previous commitments were all paid off in 2020.

The donations made by the Foundation were all congruent with the aims of the charity regarding the relief of sickness and the preservation and advancement of the health of the public, and the prevention or relief of poverty or financial hardship of the public.

b. Fundraising activities and income generation

The Foundation's funds are generated through the collection of rental income from its investment properties. No fundraising activities are undertaken.

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

It is the policy of the Foundation that unrestricted funds which have not been designated for a specific use should be maintained at a minimum level equivalent to between three and six months' expenditure. The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Foundation's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

c. Principal funding

During the year, the loan balance payable to, the Estate of Khoo Teck Puat for £48,000,000 was renewed, for a further five years to May 2026. The loan is secured on the investment property and is interest free. The loan is to be repaid on the earlier of the 5th year anniversary of the amendment or the date when the properties are sold. Post year end there was a repayment against this loan balance of £2,000,000.

d. Support costs & governance cost

The Foundation has expended some resources on the maintenance and running of the investment properties and these are categorised as support costs, being the costs of receiving the income from the properties. There has also been expenditure on the administrative management of the Foundation which are categorised as governance costs.

KHOO TECK PUAT UK FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2021

e. Unrestricted funds

At the year end, all of the funds of the Foundation are considered to be unrestricted. The investment properties of the Foundation are maintained in line with the Foundation's conservative attitude to risk, which aims to conserve the value of its fund generating investments, but any realised gains on the valuation of this could be used to fund grants as with the investment income of the Foundation. Unrestricted funds are to be used for the charitable objectives of the Foundation as the Trustees consider appropriate. At the year end these are £75,889,453 (2020: £65,156,097), of which includes a unrestricted reserve balance in relation to loan discounting of £9,646,075 (2020: £Nil). These surpluses of funds are retained for future planned grants.

Structure, governance and management

a. Constitution

Khoo Teck Puat UK Foundation is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association dated 8 June 2011.

b. Methods of appointment or election of Trustees

The management of the Foundation is the responsibility of the Trustees who are appointed by resolution of the sole member, Khoo Teck Puat Foundation. None of the Trustees has any beneficial interest in the Foundation.

c. Organisational structure and decision-making policies

The board of Trustees is the body responsible for the management of the Foundation. The board meets periodically as needed but not less than annually. All major decisions regarding the Foundation are approved by the Board of Trustees.

d. Policies adopted for the induction and training of Trustees

New Trustees undergo an orientation day to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the committee, the decision making process, the business plan and recent financial performance of the Foundation. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

As disclosed in note 9 no Trustees receive remuneration or reimbursement of expenses from the Foundation.

e. Related party relationships

The Foundation is the UK subsidiary of Khoo Teck Puat Foundation, a charitable organisation founded by Khoo Teck Puat which is incorporated in Singapore. The Trustees work to ensure the Foundation fulfils Khoo Teck Puat's philanthropic goals. Of the Trustees; Mavis Khoo, Eric Khoo Kim Hai and Elizabeth Khoo are Trustees of the parent charity.

f. Risk management

The Trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks. The Foundation actively manages its property assets to ensure the Foundation receives long term secure investment income, providing the Foundation with cash resources from which to make grants whilst protecting the Foundation's capital asset.

KHOO TECK PUAT UK FOUNDATION
(A company limited by guarantee)
TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2021

Plans for future periods

The Foundation will continue to contribute to the healthcare sector, with a focus on the needy and underserved communities.

Disclosure of information to auditor

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Approved by order of the members of the board of Trustees and signed on their behalf by:


Mavis Khoo
Trustee

Date: 22 June 2022

KHOO TECK PUAT UK FOUNDATION

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**STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 30 JUNE 2021**

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on its behalf by:



Mavis Khoo
Trustee

Date: 22 June 2022

KHOO TECK PUAT UK FOUNDATION

(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KHOO TECK PUAT UK FOUNDATION

FOR THE YEAR ENDED 30 JUNE 2021

Opinion

We have audited the financial statements of Khoo Teck Puat UK Foundation (the 'charitable company') for the year ended 30 June 2021 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

KHOO TECK PUAT UK FOUNDATION

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KHOO TECK PUAT UK FOUNDATION
(CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2021**

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditor's report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

KHOO TECK PUAT UK FOUNDATION

(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KHOO TECK PUAT UK FOUNDATION
(CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2021**

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the charity and investment property sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

KHOO TECK PUAT UK FOUNDATION

(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KHOO TECK PUAT UK FOUNDATION
(CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2021**

Auditor's responsibilities for the audit of the financial statements (continued)

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance.

Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

KHOO TECK PUAT UK FOUNDATION

(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KHOO TECK PUAT UK FOUNDATION
(CONTINUED)**

FOR THE YEAR ENDED 30 JUNE 2021

Blick Rothenberg Limited

Daniel Burke (senior statutory auditor)

for and on behalf of

Blick Rothenberg Audit LLP

Chartered Accountants

Statutory Auditor

16 Great Queen Street

Covent Garden

London

WC2B 5AH

Date: 30/06/2022

KHOO TECK PUAT UK FOUNDATION
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 30 JUNE 2021

	Note	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:				
Investments	3	5,309,902	5,309,902	5,197,820
Total income		5,309,902	5,309,902	5,197,820
Expenditure on:				
Raising funds	4	954,668	954,668	678,534
Charitable activities	5	9,840	9,840	12,519
Other expenditure	6	174,694	174,694	-
Total expenditure		1,139,202	1,139,202	691,053
Net income before net losses on investments		4,170,700	4,170,700	4,506,767
Net losses on investments		(3,083,419)	(3,083,419)	(16,549,762)
Net income/(expenditure)		1,087,281	1,087,281	(12,042,995)
Other movements in funds	15	9,646,075	9,646,075	-
Net movement in funds		10,733,356	10,733,356	(12,042,995)
Reconciliation of funds:				
Total funds brought forward		65,156,097	65,156,097	77,199,092
Net movement in funds		10,733,356	10,733,356	(12,042,995)
Total funds carried forward		75,889,453	75,889,453	65,156,097

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 15 to 26 form part of these financial statements.

KHOO TECK PUAT UK FOUNDATION
(A company limited by guarantee)

BALANCE SHEET
FOR THE YEAR ENDED 30 JUNE 2021

	Note	2021 £	2020 £
Fixed assets			
Investment property	10	105,643,772	108,727,191
		<u>105,643,772</u>	<u>108,727,191</u>
Current assets			
Debtors	11	3,579,967	2,779,585
Cash at bank and in hand		9,225,667	7,954,252
		<u>12,805,634</u>	<u>10,733,837</u>
Creditors: amounts falling due within one year	12	(2,682,950)	(52,900,916)
Net current assets / liabilities		<u>10,122,684</u>	<u>(42,167,079)</u>
Total assets less current liabilities		<u>115,766,456</u>	<u>66,560,112</u>
Creditors: amounts falling due after more than one year	13	(39,877,003)	(1,404,015)
Total net assets		<u><u>75,889,453</u></u>	<u><u>65,156,097</u></u>
Charity funds			
Unrestricted funds	15	75,889,453	65,156,097
Total funds		<u><u>75,889,453</u></u>	<u><u>65,156,097</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Mavis Khoo

Trustee

Date: 22 June 2022

The notes on pages 15 to 26 form part of these financial statements.

KHOO TECK PUAT UK FOUNDATION
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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2021

	2021 £	2020 £
Cash flows from operating activities		
Net cash provided by operating activities	1,260,020	1,277,866
Cash flows from investing activities		
Interest income	11,395	32,840
Disposal of investments	-	1,000,000
Net cash provided by investing activities	11,395	1,032,840
Change in cash and cash equivalents in the year	1,271,415	2,310,706
Cash and cash equivalents at the beginning of the year	7,954,252	5,643,546
Cash and cash equivalents at the end of the year	9,225,667	7,954,252

The notes on pages 15 to 26 form part of these financial statements

KHOO TECK PUAT UK FOUNDATION

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

1. General information

Khoo Teck Puat UK Foundation is a company limited by guarantee incorporated in England and Wales. The Charity's registered number is 1142788 and the registered office is 5 Fleet Place, London, EC4M 7RD.

The member of the company is Khoo Teck Puat Foundation. In the event of the Foundation being wound up, the liability in respect of the guarantee is limited to £1 per member of the Foundation.

The financial statements are presented in Sterling (£).

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Khoo Teck Puat UK Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

After making enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence and meet its liabilities as they fall due for the foreseeable future, being a period of at least twelve months from the date these financial statements were approved. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

2.3 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Investment income comprises rental income, service charges and other recoveries from tenants of the company's investment properties. Rental income is recognised on an accruals basis in the period in which it is earned, in accordance with the terms of the lease.

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are cost incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 Investment properties

Investment property is carried at fair value determined annually and derived from the current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the statement of financial activities incorporating income and expenditure account.

2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****2. Accounting policies (continued)****2.9 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

2.10 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

3. Investment income

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Investment income - local investment properties	5,298,507	5,298,507	5,164,980
Investment income - local cash	11,395	11,395	32,840
	<u>5,309,902</u>	<u>5,309,902</u>	<u>5,197,820</u>

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****4. Investment management costs**

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Support costs	857,933	857,933	618,664
Investment management expenditure	96,735	96,735	59,870
	<u>954,668</u>	<u>954,668</u>	<u>678,534</u>

5. Analysis of expenditure on charitable activities**Summary by fund type**

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Auditors' non audit costs	2,340	2,340	3,500
Auditors' remuneration	7,500	7,500	9,000
Bank charges	-	-	19
	<u>9,840</u>	<u>9,840</u>	<u>12,519</u>

6. Other expenditure

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Other interest payable	174,694	174,694	-

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****7. Analysis of expenditure by activities**

	Raising funds 2021 £	Governance costs 2021 £	Total funds 2021 £	Total funds 2020 £
Support costs	857,933	-	857,933	618,664
Investment management expenditure	96,735	-	96,735	59,870
Auditor' non audit costs	-	2,340	2,340	3,500
Auditors' remuneration	-	7,500	7,500	9,000
Bank charges	-	-	-	19
	954,668	9,840	964,508	691,053
Total 2020	678,534	12,519	691,053	

8. Auditor's remuneration

	2021 £	2020 £
Fees payable to the company's auditor for the audit of the company's annual accounts	7,500	9,000
Fees payable to the company's auditor in respect of: All non-audit services not included above	2,340	3,500

9. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 30 June 2021, no Trustee expenses have been incurred (2020 - £NIL).

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****10. Investment property**

	Freehold investment property £
Valuation	
At 1 July 2020	108,727,191
Revaluation in year	(3,083,419)
At 30 June 2021	105,643,772

The 2021 valuations were made by the Trustees based on an open market value for existing use basis.

11. Debtors

	2021 £	2020 £
Due after more than one year		
Other debtors	1,348,384	1,404,015
	1,348,384	1,404,015
Due within one year		
Trade debtors	1,881,348	1,349,070
Other debtors	262,626	-
Prepayments and accrued income	87,609	26,500
	3,579,967	2,779,585

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****12. Creditors: Amounts falling due within one year**

	2021 £	2020 £
Other loans	-	51,000,000
Trade creditors	165,478	75,094
Other taxation and social security	623,288	320,468
Other creditors	544,624	415,977
Accruals and deferred income	1,349,560	1,089,377
	2,682,950	52,900,916

	2021 £	2020 £
Deferred income at beginning of financial year	1,078,727	1,085,446
Resources deferred during the year	998,949	1,078,727
Amounts released from previous periods	(1,078,727)	(1,085,446)
	998,949	1,078,727

13. Creditors: Amounts falling due after more than one year

	2021 £	2020 £
Other loans	38,528,619	-
Other creditors	1,348,384	1,404,015
	39,877,003	1,404,015

14. Financial instruments

	2021 £	2020 £
Financial assets		
Financial assets measured at fair value through income and expenditure	9,225,667	7,954,252

Financial assets measured at fair value through income and expenditure comprise short term deposits, cash at bank and in hand.

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****15. Statement of funds****Statement of funds - current year**

	Balance at 1 July 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2021 £
Unrestricted funds						
General Funds - all funds	65,156,097	5,309,902	(1,139,202)	-	(3,083,419)	66,243,378
Other reserve	-	-	-	9,646,075	-	9,646,075
	<u>65,156,097</u>	<u>5,309,902</u>	<u>(1,139,202)</u>	<u>9,646,075</u>	<u>(3,083,419)</u>	<u>75,889,453</u>

Other reserve represents the capital contribution element recognised on the loan from the Estate of Khoo Teck Puat, in order to show the loan at its net present value as at 30 June 2021.

Statement of funds - prior year

	Balance at 1 July 2019 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 30 June 2020 £
Unrestricted funds					
General Funds - all funds	75,230,985	5,197,820	(691,053)	(14,581,655)	65,156,097
Revaluation reserve	1,968,107	-	-	(1,968,107)	-
	<u>77,199,092</u>	<u>5,197,820</u>	<u>(691,053)</u>	<u>(16,549,762)</u>	<u>65,156,097</u>

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****16. Summary of funds****Summary of funds - current year**

	Balance at 1 July 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2021 £
General funds	65,156,097	5,309,902	(1,139,202)	9,646,075	(3,083,419)	75,889,453

Summary of funds - prior year

	Balance at 1 July 2019 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 30 June 2020 £
General funds	77,199,092	5,197,820	(691,053)	(16,549,762)	65,156,097

17. Analysis of net assets between funds**Analysis of net assets between funds - current year**

	Unrestricted funds 2021 £	Total funds 2021 £
Investment property	105,643,772	105,643,772
Debtors due after more than one year	1,348,384	1,348,384
Current assets	11,457,250	11,457,250
Creditors due within one year	(2,682,950)	(2,682,950)
Creditors due in more than one year	(39,877,003)	(39,877,003)
Total	75,889,453	75,889,453

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****17. Analysis of net assets between funds (continued)****Analysis of net assets between funds - prior year**

	Unrestricted funds 2020 £	Total funds 2020 £
Investment property	108,727,191	108,727,191
Debtors due after more than one year	1,404,015	1,404,015
Current assets	9,329,822	9,329,822
Creditors due within one year	(52,900,916)	(52,900,916)
Creditors due in more than one year	(1,404,015)	(1,404,015)
Total	65,156,097	65,156,097

18. Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net income/expenditure for the year (as per Statement of Financial Activities)	1,087,281	(12,042,995)
Adjustments for:		
Interest income	(11,395)	(32,840)
Increase in debtors	(800,382)	(1,474,403)
Decrease in creditors	(2,098,903)	(1,721,658)
Net fair value losses recognised in P&L	3,083,419	16,549,762
Net cash provided by operating activities	1,260,020	1,277,866

19. Analysis of cash and cash equivalents

	2021 £	2020 £
Cash in hand	2,265,306	1,105,958
Notice deposits (less than 3 months)	6,960,361	6,848,294
Total cash and cash equivalents	9,225,667	7,954,252

KHOO TECK PUAT UK FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021****20. Analysis of changes in net debt**

	At 1 July 2020 £	Cash flows £	Other non- cash changes £	At 30 June 2021 £
Cash at bank and in hand	7,954,252	1,271,415	-	9,225,667
Debt due within 1 year	(51,000,000)	-	51,000,000	-
Debt due after 1 year	-	-	(38,528,619)	(38,528,619)
	<u>(43,045,748)</u>	<u>1,271,415</u>	<u>12,471,381</u>	<u>(29,302,952)</u>

21. Grant commitments

As at 30 June 2021 the foundation had £nil (2020: £nil) commitments in respect of grants approved for projects which have been accrued in the financial statements and will form part of the grants. Details of the grants made and paid during the year can be found in the Trustee's Report.

22. Operating lease commitments

At 30 June 2021 the company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2021 £	2020 £
Not later than 1 year	372,449	372,449
Later than 1 year and not later than 5 years	1,489,795	1,489,795
Later than 5 years	40,060,180	40,432,629
	<u>41,922,424</u>	<u>42,294,873</u>

23. Related party transactions

As at the balance sheet date, Khoo Teck Puat UK Foundation owed £48,000,000 (2020: £51,000,000) to the Estate of Khoo Teck Puat. The loan is for five years, interest free and secured on the investment property held by the Foundation.

During the year the Foundation received rental income of £40,927 (2020: £98,225) from Royal Garden Hotel Limited, a company under the common control of the Trustees. As at the balance sheet date, Khoo Teck Puat UK Foundation was owed £Nil (2020: £Nil) by Royal Garden Hotel Limited.

KHOO TECK PUAT UK FOUNDATION

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

24. Controlling party

The ultimate parent undertaking is Khoo Teck Puat Foundation, a company limited by guarantee and incorporated in Singapore. The registered office address is 21 Mount Elizabeth, #02-00 York Hotel, Singapore 228516. Consolidated financial statements are not prepared.