

# **MAGDALEN COLLEGE**

Annual Report and Financial Statements  
Year ended 31 July 2023

Charity Registration No. 1142149

**MAGDALEN COLLEGE**  
**Annual Report and Financial Statements**  
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The Members of the Governing Body, who act as the Charity Trustees, present their Annual Report for the year ended 31 July 2023 in accordance with the Charities Act 2011, together with the audited financial statements for the year.

## **1. REFERENCE and ADMINISTRATIVE INFORMATION**

The College of St Mary Magdalen in the University of Oxford ("the University"), which is known as Magdalen College ("the College"), is a chartered charitable corporation aggregate. It was founded in 1458 by William Waynflete, Bishop of Winchester.

The College was registered with the Charity Commission on 27 May 2011 (registered number 1142149).

The names of all Members of the Governing Body at the date of this report and of those in office during the year, together with details of the advisers of the College, are given on pages 14 to 16.

## **2. STRUCTURE, GOVERNANCE and MANAGEMENT**

### **a. Governing Documents**

The College is governed by its Statutes dated 7 March 2018.

### **b. Governing Body**

The Governing Body is constituted and regulated in accordance with the College statutes, the terms of which are enforceable ultimately by the Visitor, who is the Bishop of Winchester. The Governing Body is self-appointing.

The Governing Body sets the strategic direction of the College and regulates its administration and the management of its finances and assets. It meets regularly under the chairmanship of the President and is advised by its standing committees.

### **c. Recruitment and Training of Members of the Governing Body**

New Members of the Governing Body are recruited through open competition to advertised posts or through promotion and are elected on the basis of their abilities in teaching, research or administration. They are inducted into the workings of the College, including Governing Body policy and procedures, by the President, other College Officers and assigned mentors, and are encouraged to attend internal and external trustee training and information courses to keep them informed about regulatory requirements and current issues in the sector.

### **d. Remuneration of Members of the Governing Body and Senior College Staff**

Members of the Governing Body who are fellows are teaching, research or administrative employees of the College and/or the University and receive no remuneration or benefits from their trusteeship of the College. Those trustees that are also employees of the College receive remuneration for their work as employees of the College which is set based on the advice of the College's remuneration committee, which consists of seven elected members including no more than one person who either is a stipendiary fellow or (not being a fellow) is remunerated by the College. Where appropriate, remuneration is set in line with that awarded to the University's academic staff.


### **e. Organisational Management**

The Governing Body normally meets eleven times a year. Standing committees of the Governing Body develop policies for approval by the full Governing Body and subsequently monitor their implementation. The duties and membership of the standing committees are described in detail in the statutes and bylaws of the College. The main standing committees and their areas of responsibility are:

Tutorial Board; academic matters including the selection and appointment of tutorial fellows and lecturers, and the admission, instruction, support and discipline of junior members of the College.

Bursarial Committee; all financial matters relevant to the College including the preparation of budgets, monitoring actual income and expenditure through management accounts and oversees the management of financial risk.

Investment Committee; policy for the investment of endowment and other assets and overseeing the management of these assets in a manner consistent with approved policy.

Development and Alumni Relations Committee; objectives and strategies for fundraising and alumni relations. 

Chapel and Choir Committee; matters connected with the chapel and choir.

Human Resources Committee; ensuring that the College operates in compliance with the law and best practice in employment matters.

Libraries and Archives Committee; matters concerning the libraries and archives.

Fellowship Committee; matters relating to fellowship appointments. 

Remuneration Committee; matters relating to remuneration and benefits payable to fellows in accordance with the College statutes.

The day-to-day management of the College is delegated to its main officers: The President (Ms D G L Rose KC), Vice President (Prof. N Stargardt), Senior Tutor (Dr M P Pobjoy), Bursar (Mr Y Shen), Home Bursar (Mr A Ray) and Development Director (Mr S Rainey). The Dean of Divinity (Revd Dr A Bowyer) is responsible for the Chapel and the Librarians (Dr Lucy Gwynn & Ms A Chesher) for the Library and Archives.

#### **f. Group Structure and Relationships**

At 31 July 2023, the College had the following subsidiary companies and connected bodies:

- The Oxford Science Park Limited is a wholly owned trading subsidiary of Magdalen College. Its principal activities are the management of the Oxford Science Park and related property development. The company's annual profits are donated to the College under the Gift Aid Scheme.
- The Oxford Science Park (Properties) Limited is a 60% owned subsidiary; a real estate investment trust to which the College's assets at the Oxford Science Park were leased in 2021 for a term of 155 years. The company collects rent from income producing assets and continues to develop new facilities at the Park.
- Magdalen College Trading Limited is a wholly owned trading subsidiary of Magdalen College. It undertakes general trading activities, including providing conference facilities and operating a visitor scheme at the College and providing accommodation for old members visiting the College. The company's annual profits are donated to the College under the Gift Aid Scheme.
- Magdalen College Educational Conferences Limited is a company limited by guarantee. Its principal activity is the provision of conference facilities at the College.
- Magdalen College Development Trust is a charitable trust. The trust was established primarily as a fundraising body to meet the needs of the College and to support the College on fundraising strategy, projects, and execution.
- Magdalen Development Company Limited is a wholly owned subsidiary of Magdalen College. Its principal activity is property development.
- The College is part of the collegiate University. Material interdependencies between the University and the College arise as a consequence of this relationship.

### **3. OBJECTIVES and ACTIVITIES**

#### **a. Charitable Objects and Aims**

The College's objects, described in its statutes, are:

- (a) to further study, learning, education and research and to be a College within the University of Oxford wherein men and women may carry out advanced study and research (described in the Statutes as learning and education);
- (b) to provide for public worship through the provision, support and maintenance of a chapel and choir; and
- (c) insofar as it is not incompatible with objects (a) and (b), the advancement of the arts, heritage, culture and science for the benefit of the public.

#### **b. Aims for the Public Benefit**

The Governing Body has considered the Charity Commission's guidance on public benefit and in keeping with its objects, the College's aims for the public benefit are:

- to admit undergraduate and graduate students of the highest academic standard;
- to provide the best education and facilities for undergraduate and graduate students to enable them to fulfil their potential as effective and productive members of society;
- to provide support and facilities for study and research by students and fellows;
- to support students financially through the provision of scholarships, bursaries, grants and allowances;
- to support the College choir and provide for public worship in the College chapel; and
- to preserve the College buildings and grounds for the benefit of current and future members of the College and members of the public who may visit the College.

Although the Members of the College, both students and academic staff, are the primary beneficiaries and are directly engaged in study, learning, education or research, there are many other beneficiaries. These include students and academic staff from other Colleges within the University and from the University more broadly, visiting academics from other institutions of higher education, visiting students and schoolchildren, and the general public. The output from research undertaken by students and fellows in the sciences, social sciences and humanities provides exceptional long-term public benefit.

The College's subsidiary companies help finance the achievement of the College's aims, described above.

#### **c. Activities and Objectives of the College**

The College's activities are focused on furthering its stated objects and aims for the public benefit. The principal activities of the College are study, learning, education and research. The College admits undergraduates for courses at the University and accepts graduates admitted by the University.

In conjunction with the University, the College provides a world-class education through small-group teaching and academic supervision for undergraduates. Tutorial teaching is provided by fellows with international research reputations in all the subjects studied by the College's undergraduates. This provision is reinforced by the appointment of stipendiary and retained

lecturers and additional tutors. The College makes available seminars, lectures and other academic gatherings for all students.

The College provides a specialist choral musical education for its choral students, who, together with the choristers of Magdalen College School, make up the College's internationally renowned choir.

The College provides academic advisers for graduate students to assist each student's academic development. For those graduates who are clinical medical students, the College also provides clinical teaching.

The College aims to support research of the highest international quality carried out and published by Fellows and graduate students. The appointment of junior research fellows (fellows by examination) and visiting fellows also furthers this aim. The College directly supports the work of its fellows and students by providing study space and library facilities, encouraging interaction across academic disciplines and making funding available for attendance at national and international conferences, field trips and research materials. In addition, the College has several seminar rooms and an excellent auditorium that can accommodate up to 160 people, facilities that may also be used by groups from outside the College.

The College maintains five libraries, delivering essential resources for students and fellows, other members of the University, visiting scholars and researchers, as well as members of the public. There is also an extensive and valuable collection of archives dating back to the twelfth century. A full-time professional archivist is employed who assists academics and members of the public with their enquiries. The College provides internet connectivity to all its members and staff and maintains an informative website.

The College provides living accommodation for all its undergraduates and guarantees at least two years' accommodation for its graduates. Some fellows live in College and all tutorial fellows have an appropriate teaching room in College. Welfare support for all students is offered by the Deans of Arts, the Dean of Divinity, the Tutor for Equality and Diversity, the Tutor for Welfare, fellows and other members of the College staff.

Students are encouraged to take part in extra-curricular activities, and excellent facilities are available in College for this purpose, particularly for sports, music and theatre. Student participation in societies in the College and University is also encouraged.

The College's strategic plan for the period 2021 - 2031, includes its vision as a welcoming and inclusive community of scholars, dedicated to world-leading teaching and research, and to the advancement of the public good. Three goals were identified in the plan: excellence, broadly defined; enhancing the community; and contributing to the wider public good. The College's estates masterplan will consider the optimum use of the College site and its immediate surroundings. The College has agreed to expand the number of graduate students by about 100 over the next decade, while ensuring that graduate places are fully funded, and to provide excellent new student accommodation and community facilities. It has also agreed to continue to prioritise its access and outreach activities, to ensure that it attracts those with the greatest potential to benefit from and contribute to the opportunities the College offers, and to provide enhanced support for the tutorial system.

#### **d. Equality of Opportunity**

The College is committed to equality of opportunity in its selection and appointment processes. The focus of the College is strongly academic, so students and academic staff must satisfy high academic entry requirements. The College admits to student places those who have the highest potential for benefiting from the education provided by the College and the University, and appoints to academic positions those who are able to contribute most to the academic excellence of the College and the University. The College's objects are not restricted by geography, age or religious affiliation. Students and staff are drawn from across the UK and internationally; there are no age

restrictions in the College's objects; and members of the College have a wide variety of faith traditions or none.

To help raise educational aspiration and attract outstanding candidates who might not otherwise have considered applying, the College supports various outreach activities, including visits to schools, visits by schools to the College, open days, and the provision of guidance and information on the College website for prospective applicants. The College and the University jointly provide Oxford Bursaries (a scheme approved by the Office for Fair Access), to help support undergraduate students with limited financial means. The College also operates a Student Support Fund to assist any of its students who experience financial hardship, and supports all its students through travel and research grants (see section 4c for details). The College continues to promote equality of opportunity through delivery of the objectives in its outreach strategy for the period 2018-23 (see section 4b for details).

#### **4. ACHIEVEMENTS AND PERFORMANCE**

##### **a. Academic**

The student population of the College consisted of 416 undergraduates (plus one 2<sup>nd</sup> BA student), undertaking a mixture of three- and four-year courses, and 242 graduates, of whom 86 were studying for degrees in clinical medicine (31) or taught master's degrees (55) and 156 were undertaking research for doctorates.

At the time of writing, it is not yet possible to give details of Final Examination results, because of the effects of industrial action, but many University prizes and awards have been won by undergraduates and graduates of the College.

The main achievements of the College in the year under review include the following:

Magdalen Fellow Professor David Gann CBE has been appointed as the inaugural Chair of UK Industrial Fusion Solutions (UKIFS).

The King approved the nomination of The Right Reverend Philip Mounstephen (1980), Bishop of Truro and alumnus of Magdalen, for election as Bishop of Winchester, making him the ex officio Visitor to the College.

Alumnus and Regius Professor of Medicine at the University of Oxford Professor Sir John Irving Bell (1975) has been appointed a Companion of Honour in the King's Birthday Honours list for his work in medicine and life sciences.

Katie Mitchell OBE (1983) and Helen Mountfield KC (1986) have been elected Honorary Fellows of Magdalen College.

Stephen A. Schwarzman Chairman, CEO, and co-founder of Blackstone has been elected a Waynflete Fellow of Magdalen College.

Professor Gero Miesenböck, Waynflete Professor of Physiology and Director of the Centre for Neural Circuits and Behaviour, has been awarded this year's Japan Prize.

Alumnus and Magdalen Fellow in Law Roderick Bagshaw (1988) has received the title of full Professor in the University of Oxford Recognition of Distinction Awards.

Emeritus Fellow Professor David Rodney (Roger) Heath-Brown received the Sylvester Medal for his many important contributions to the study of prime numbers and solutions to equations in integers.

Dr Sophie Duncan was elected to Fellowship by Special Election as Dean for Welfare and Research Fellow, Professor Véronique Gouverneur was elected as Waynflete Professorship of Chemistry and Professorial Fellow of Magdalen, Professor Lars Østergaard was elected as Sherardian Professorship of Botany and Professorial Fellow of Magdalen, Mr Yong Shen was elected to an Official Fellowship

as Bursar, Dr Rosa Vidal Doval was elected to a Tutorial Fellowship in Spanish, in association with the position of Associate Professorship of Medieval Iberian Literature, Professor Daniel Freeman was elected to a Professorship of Psychology and Professorial Fellow of Magdalen, Professor Christian Rupprecht was elected to an Official Fellowship as Tutor in Computer Science in association with the position of Associate Professor of Computer Science and Dr Mauricio Villarroel was elected to a Fellowship by Special Election in association with his APNTF in Biomedical Engineering (Youth Sports Medicine Technology).

Elections to Fellowships by Examination included Dr Barnabás Janzer in Mathematics, Dr Teresa Barucci in Medieval History, Dr Lauren Phillips in Pharmacology and Dr Peter Watson in Chemistry.

Visiting Fellows included Prof. Adrian Kuenzler, Prof. Mark Roseman, Prof Hanna Wilberg, Prof. Angela Daly, Prof. James McGrath, Prof Shin-Icho Ohkoshi, Dr Suzanne Schneider, Prof. Nick Huggett, Dr Matthew Palmer, Dr Amy Wachholtz, Prof Koji Fujiwara and Prof. David Nesbitt.

#### **b. Access and Outreach**

The College embarked upon the fifth and final year of its outreach strategy for 2018-23, which involves the following four goals:

1. To give opportunities for outstanding education to students regardless of background.
2. To increase the presence of under-represented groups at Magdalen College and at Oxford.
3. To promote the College and Oxford to all students with the potential for academic excellence.
4. To support the University as a whole in its outreach and access work.

The strategy is underpinned by an operational plan, which has included increased staffing; the team now consists of two fellowship-level positions (Access Fellow and Widening Participation Fellow), and two full-time outreach and access officership positions. As the strategy has now reached the end of its cycle, this team will consider and update the strategy for the next five years.

Over the course of 2022-23, Magdalen College ran or participated in 128 outreach events (compared to 144 in the previous year). During this period, the College continued to run its full programme of 'Taster Days', which are offered to school groups from its seven link regions - Barnsley, Rotherham, Sheffield, Brent, Westminster, Nottingham, and Nottinghamshire - or from other areas in the East Midlands. The 128 events included 62 'Taster Days', 24 virtual events (talks, workshops, or virtual 'Taster Days'), and 42 were outbound visits or other events such as university-wide initiatives, offer-holder events, sessions for parents and other ad hoc work. Of all the events, 25 were partnered events.

In the course of the year, the College directly engaged with approximately 4,250 prospective students (not including those at Open Days), teachers, and parents/carers, which is a similar number to last academic year. 62 of the College's academics, undergraduate students, and graduate students - not including those who supported Open Days - helped with the College's outreach activities. Participant feedback from all three terms of the year has been overwhelmingly positive, with many participants highly valuing their interactions with undergraduates and academics.

For the third year, the College ran the Magdalen Mentorship Scheme for the College's least advantaged undergraduate offer-holders. This included an in-person Welcome Day, which 32 of the College's eligible offer-holders attended with a parent or carer. 30 offer-holders also took part in mentoring provided by the College's access mentors, many of whom had themselves been participants in last year's scheme. A further 3 offer-holders will be taking up the mentoring now that they have received their A-Level results.

Over the Easter vacation, the College hosted its second annual residential with the Coram Shakespeare Schools Foundation, following a successful pilot last year. This large-scale project involved participants from four schools, who stayed in College for two nights, taking part in a



programme of university enrichment and engagement with Shakespeare. At the end of their stay, the groups performed abridged Shakespeare plays to an audience in the College's auditorium. The event received very positive feedback from all involved. This collaboration was facilitated by Peter Kessler, with support from Sophie Duncan and Alexy Karenowska.

This year we firmly established our partnership with the Social Mobility Foundation, and have instituted a calendar of collaborative events across the year. In the past academic year these have included hosting 10 of their students on each of our Law and Physics & Engineering residential programmes; running webinars on Critical Thinking, Oxbridge Admissions and Personal Statements; and hosting a day trip to Oxford by 45 students from their cohort.

Among the other organisations with which Magdalen collaborated this year were The Access Project and the University's African and Caribbean Society. The College also partnered with Univ College and the History and Modern Languages faculties to run the fourth annual BAME Humanities Study Day online, which was attended by 75 students of BAME heritage from across the UK.

In the University's Annual Admissions Statistical Report published in May 2023, which was the first in which all three years of figures represented students who had applied to Oxford since the launch of the College's five-year outreach strategy, the proportion of Magdalen's UK-domiciled students from socio-economically disadvantaged areas was 20.4% (University average 16.2%), and from areas with low progression to higher education 17.3% (University average 16.2%).

The proportion of female students was 54.4% (University average 54.1%), the proportion from BME backgrounds was 22.2% (University average 25.3%), and the proportion who attended a state secondary school was 63.7% (University average 68.3%).

#### **c. Student Experience**

A high strategic priority of the College is an outstanding collegial experience for all members of the Magdalen community, and the College continued to offer numerous cultural activities – including musical concerts, society gatherings and opportunities for sport in 2022-23.

The most recent Student Barometer, which surveys all full-time and part-time undergraduate, postgraduate taught, and postgraduate research students at the University and enables it to benchmark their feedback on the student experience from application to graduation against that of students at 120 other universities, for the period 2016-21, Magdalen College came 4th among the Oxford colleges and permanent private halls for students' overall satisfaction with all aspects of their University experience, and for the period 2019-21, it came 5th.

#### **d. Financial Support for Students**

In order to assist undergraduates entitled to public support, the College and the University jointly provide Oxford Bursaries to help those of limited financial means. In 2022/23, 47 (2022: 88) students received Oxford Bursaries and a total of £191k (2022: £270k) was awarded. The College contributed £89k (2022: £78k) towards the cost of Oxford Bursaries. The College also operates a Student Support Fund to assist its students in financial need. In 2022/23, the Student Support Fund made grants and awards totalling £691k (2022: £664k).

Magdalen College, in partnership with the University of Oxford, continues to support a graduate scholarship scheme for refugees from Ukraine. This scheme helps those whose lives have been impacted by war to continue their academic work in safety at Magdalen. Scholars receive a package of financial and welfare assistance during their time here which includes free accommodation, meals within College, and a grant to support their study and living costs.

Magdalen College started a graduate scholarship program in 2023 with initial funding of £300k (2024 £600k), during the year 33 graduates received financial help. It is intended that this support will

continue and grow over the coming years with increasing contributions planned to this designated fund.

**e. Chapel and Choir**

During the Summer Vacation of 2022, a new organ, built in Germany, was delivered to the College Chapel, and throughout Michaelmas Term there were extended periods of closure and significant disruption owing to the installation and voicing of the instrument. Despite this, the regular programme of daily services took place, in addition to a 'Be a Chorister for a Day' event, memorial services for Sir Jack Baldwin, for Professor Roger Smith and Mrs Maralynn Smith and for the Reverend Brian Findlay, a Solemn Requiem Mass for All Souls Day and a Service of Remembrance. Christmas saw a full schedule of carol services, including the introduction of a service for alumni at All Saints Church, Margaret Street, London, sung by the Consort of Voices.

On the first Sunday of the academic year, the President admitted two new choristers, seven new clerks and an organ scholar to the Foundation. Other highlights of Michaelmas Term included Evensong accompanied by the viol consort, Phantasm, led by Emeritus Fellow, Professor Laurence Dreyfus, and an address from Baroness Hale of Richmond at Sunday Evensong on 6th November. Other visiting preachers were Professor Jeremias Adams-Prassl, the Reverend Dr Jennifer Strawbridge, and the Venerable Jonathan Chaffey. At the Advent Carol Service, the Choir gave the first performance of a new work by the renowned New York composer, Nico Muhly, *Alma redemptoris mater*, and on 8th December, the Choir appeared at Dorchester Abbey alongside the actors Jeremy Irons and Sinéad Cusack for an evening of music and readings in aid of the charity Autism at Kingwood.

Hilary Term began with the opening of the new Eule organ in a service of Evensong sung by the combined forces of the College Choir and the Consort of Voices, attended by former organists, friends of the College and Choir and all those involved in the building project, including the Eule family and Johannes Adler, Chief Voice of Hermann Eule Orgelbau. The Bishop of Oxford blessed the instrument during the service, which was preceded by a recital given by former organ scholars Anna Lapwood and Richard Pinel. The Informator Choristarum paid tribute to Tony Smith, former President of the College, whose generous bequest to the College had funded the new instrument in its entirety. The lives of Dr Catherine Wills and Metropolitan Kallistos Ware were celebrated in memorial services held in the Chapel, and the Choir was joined in Evensong by the Salisbury Cathedral Youth Choir, and by the Foundation Scholars of the Pimlico Musical Foundation, a charity seeking to offer opportunities to children in central London who would otherwise have no access to music education. Special services for Candlemas, Ash Wednesday, St David's Day, St Patrick's Day and the Feast of the Annunciation were well attended.

During the Trinity Term, a new icon depicting St Mary Magdalen, designed by renowned iconographer, Aidan Hart, was displayed in the Antechapel, having been given to the College thanks to a generous bequest from the former Dean of Divinity, the Reverend Brian Findlay. May Morning, falling on a Bank Holiday Monday, was attended by a very large crowd and live-streamed on social media once again, attracting tens of thousands of viewers from across the world. A joint service with the Choirs of New College and Christ Church Cathedral in May featured a new anthem by Nico Muhly, commissioned by the College's Apgar Fund for New Music, and a second Muhly anthem to a text by Thomas Traherne was premiered by the College Choir on Saturday 3rd June. The Choir also gave first performances of works by Romain Bournes and Aidan MacLean, both undergraduates at the College. The Right Reverend Humphrey Southern visited the College on Trinity Sunday for a service of Baptism and Confirmation, and visiting preachers during the term were the Reverend Dr Alun Ford, Ms Buki Fatona, the Reverend Sam Maginnis, the Reverend Dr Peter Groves, the Venerable Jonathan Sedgwick and Professor Peter McCullough. Services to commemorate the lives of former students, Paul Sartain and Roly Wickenden, were held in the Chapel, and a number of other special events took place for St Mark's Day, Ascension Day, Corpus

Christi, the Feast of St John the Baptist, and the Eve of the Feast of St Mary Magdalen. Following the end of term, the Choir sang a service of Evensong celebrating the life of former President of the College, Tony Smith, in the parish church of Ewelme, and performed in Amsterdam, Duurstede and Dordrecht during a tour of the Netherlands. A concert in Christ Church Cathedral featuring the choirs of Christ Church, Magdalen and New College, marked the four hundredth anniversary of the deaths of the composers William Byrd and Thomas Weelkes, and concluded with a performance of Thomas Tallis's 40-part motet, *Spem in alium*. During the course of the year, two new recordings were made by the Choir, both featuring the new organ, due for release in the coming year.

Throughout the year, the Dean of Divinity hosted weekly meetings of the Addison Society, a forum for conversation about the arts, culture, current affairs and spirituality, termly Inter-faith dinners for students, staff and Fellows from all faith traditions, and weekly post-Compline drinks. Two after-dinner speakers were included in the programme of events outside the Chapel itself: Mr Enver Solomon, CEO of the Refugee Council UK, and Mr Alex Wenham, a stone carver who described his restoration of the stone work above the Chapel's west door. The Chapel also hosted regular recitals mounted by the College Music Society, in addition to several special events, including a silent film with organ improvisation by the College's Assistant Organist, Alexander Pott, as part of the Oxford Festival of the Arts, and a number of demonstrations of the College's new and highly-regarded organ. Between September 2022 and August 2023, the College hosted ten weddings and wedding blessings.

**f. Public Access**

The Old Library (which houses the College's large rare books and manuscripts collection) is normally open to the public one afternoon per week (Wednesday, 2.00 to 4.30pm) to allow viewing of the temporary exhibition and for the space to be seen. Individual scholars from outside College visit to consult material in the College Libraries and Archives to further their own research.

The College grounds, chapel and hall are normally open to the public throughout the year except over the Christmas period. Access is free for local residents, alumni, Bod card holders and various special-interest groups. During 2022/23 there were 25,881 (2022: 14,322) adult paying visitors and 21,869 (2022: 10,087) visitors who paid at a concessionary rate. In addition, family tickets were purchased by 1,553 (2022: 874) families. During the 2023 Long Vacation, a further 279 (2022: 144) visitors bought a guided tour ticket which included areas of the grounds not open on the ordinary visitor ticket.

The College participates in several programmes that offer free access to members of the public. We were able to open for the National Gardens Scheme in April 2023 and had in excess of 250 (2022: 380) visitors. The total gate receipts of £1,686 were sent to the National Gardens Scheme. We also participated in the Oxford Open Doors scheme in September 2023 which enabled us to offer free access to over 5,000 (2022: 3000) people who visited the College over the two days.

The joint admission ticket scheme with the Oxford Botanic Garden continued and 2,184 (2022: 649) visitors to the College bought this ticket.

**g. Development and Alumni Relations**

The Development Office is responsible for securing philanthropic income for the College, primarily from alumni, and in 2022/23 secured £7.8m (2021/22: £5.7m) in gifts and legacies, a record year.

The priority for 2022/23 was to identify and engage potential major donors, sharing with them the College's strategy and seeking their support for the College's forthcoming capital projects. This met with some considerable success; more than 150 individual face-to-face meetings were undertaken, securing not only a number of sizable gifts and pledges, but also generating great interest and enthusiasm for our philanthropic priorities amongst many of our potential major donors.

During the year the College launched a new legacy fundraising appeal to alumni, its first in a number of years, and this received a very positive response. Promoting gifts to the College through Wills,

primarily from alumni, is amongst the Development Office's top priorities and we have partnered with the National Free Wills Network to help advance this.

Two separate Telephone fundraising campaigns were held during the year, one directed towards US alumni, achieving a giving rate of 74%, and another much larger campaign to all other contactable alumni, achieving a giving rate of 68%.

The Alumni Engagement programme continued to build on its prior success with 45 events held in Oxford, London and abroad attracting 1,767 individual alumni, up from 1,365 in the previous year. The Communications function was enhanced during the year with the recruitment of an additional member of the team, and the College's communications output, particularly on social media, continues to receive amongst the highest levels of engagement and audiences across the University.

For 2023/24, the fundraising plans are to continue to identify and engage potential major donors with the aim of securing additional support for the College's forthcoming capital projects. Fundraising for Access & Outreach will remain a priority and we will continue to look for support for Graduate Scholarships. The Alumni Engagement programme for 2023/24 is expected to attract an even greater number of attendees than 2022/23, continuing an upward trajectory of participation.

Our approach to fundraising relies upon high levels of positive alumni engagement in order that we may attract, steward, and maintain support from our alumni donors and prospective donors. Additionally, it allows us to protect our reputation, maintain a high profile, and establish with this audience our relevance amongst a wide array of charitable organisations vying for their philanthropic support. A key element underpinning our work is the segmentation of alumni through our 'DARS customer relationship management database. This allows us to provide our alumni with invitations, publications and fundraising appeals at appropriate frequencies and ensures that alumni who have opted out do not receive unwanted communications and appeals.

Magdalen College is registered with the Fundraising Regulator (FR), and contributes to the FR levy on fundraising charities according to its income. The College adheres to the FR Code of Practice and to Charity Commission guidelines, particularly CC20 (Charity fundraising: a guide to trustee duties). Trustees are aware of the Commission's six fundraising principles and ensure adherence by the Development Office staff.

Failures to comply with policies and procedures will be reported to the FR if they occur, as will complaints, for which there is a process to follow if received; there have been none of either in the last financial year or since the FR was introduced.

## **5. FINANCIAL REVIEW**

### **a. Results for the Year**

The College reported total income of £42.2m (2022: £29.6m) for the year to 31 July 2023, of which £8.2m (2022: £7.5m) related to charitable activities, principally teaching, research, and associated residential income. Trading income from conferences, tourism and merchandise was £1,246k (2022: £542k). Donations and legacies amounted to £7.8m (2022: £5.7m). The increase in activity at The Oxford Science Park accounts for most of the increase in investment income which increased to £24.7m (2022: £15.8m).

Total expenditure for the year increased to £38.3m (2022: £30.1m). Expenditure on charitable activities was £16.3m (2022: £18.3m). 2023 expenditure was impacted by recognizing a decreased pension deficit and increased activity at The Oxford Science Park.

The public equity investment portfolio showed good performance over the year with gains on investments of £21.9m offsetting below benchmark performance of the private equity portfolio (£7.3m loss). Agricultural properties saw an increase in value of £1.6m while commercial properties other than the Science Park saw a slight drop in value (£0.6m loss).

On 30 September 2021, the College completed a joint venture with GIC, a sovereign wealth fund of the state of Singapore, under which the assets of The Oxford Science Park were transferred to a new joint venture, The Oxford Science Park (Properties) Limited, in which the College owns 60%. The College's wholly owned subsidiary, The Oxford Science Park Limited, continues to manage the operations and the development of the Park under a management contract.

High demand for space at the Oxford Science Park has meant occupancy remains above 95% across the park with upward pressure on rents. Construction of the Iverson building is expected to complete in October 2023 and significant progress has been made to the planning for the remaining plots on the park. Planning permission, in principle was obtained in February 2023 for plots 23-26.

In November 2022 a loan of £144m was drawn down to fund the development activities.

Total investment returns for the year net of management fees (excluding the 40% non-controlling interest) were £39.3m (2022: £87.2m). This contributed to an increase in consolidated funds of £38.5m (2022: £81.4m). Within this total, College endowment funds increased by £25.7m (2022: £77.0m).

During the year, the College received £3.7m (2022: £3.5m) in tuition fees and OfS grant funding from the University but spent £15.3m (2022: £17.4m) on teaching, research and accommodation, the deficit being funded from College funds.

The College spent £2.8m (2022: £2.8m) on improvements to its estate and plans to increase investment in future years.

#### **b. Reserves Policy**

Total funds of the College and its subsidiaries (excluding the interest of non-controlling entities) at the year-end amounted to £787.6m (2022: £749.1m). This includes endowment capital of £736.5m (2022: £710.8m) and unspent restricted income funds totalling £11.8m (2022: £5.7m). Free reserves at the year-end amounted to £8.3m (2022: £5.2m). In addition, the fixed asset reserve totals £34.2m (2022: £32.6m). In line with FRS 102, the Group has recognised a provision of £3.2m (2022: £5.2m) in respect of its share of the Universities Superannuation Scheme, the Oxford Staff Pension Scheme, both of which are multi-employer pensions, and the College's own closed Staff Retirement Benefits Scheme.

The College's reserves policy is to maintain sufficient free reserves to enable it, even in the event of an unexpected revenue shortfall or major capital expenditure requirement

- to meet its short-term financial obligations;
- to allow the College to be managed efficiently, and
- to provide a buffer that would ensure uninterrupted services without drawing from its endowment over and above its drawdown rule.

In addition to ensuring that it was able to provide services and support to its staff and students, the College has drawn on its free reserves to fund a number of major capital projects, including the refurbishment of its properties on Longwall Street.

#### **c. Investment Policy, Objectives and Performance**

The College's investment assets are held across a range of different asset classes and are managed for total return. The Trustees also adopted a duly authorised policy of total return accounting for the College investment returns with effect from 31 July 2003.

The investment return to be applied as income is calculated as up to 3.5% of the rolling five-year average value. The preserved (frozen) value of the invested endowment capital represents its open market value at 31 July 2003 together with all subsequent endowments valued at date of gift. The investment policy is to generate optimum risk-adjusted returns to enable sufficient funds to be drawn in order to meet operational requirements whilst maintaining the real inflation-adjusted value

of the investment assets and having so regard to balancing the needs of current and future beneficiaries.

In managing its investments, a reasonable diversification of assets is maintained and performance is measured by total return regardless of whether return is derived from income or from capital growth. No fixed benchmark has been adopted, although the College's Investment Committee monitors returns relative to a range of market and peer group performance data.

It is the responsibility of the College's Investment Committee to recommend to the College, policy for the investment of endowment and other assets, and to oversee the management of these assets in a manner consistent with the College's policies on asset allocation, foreign exchange exposure, risk and emerging views on ESG management.

In 2021 the decision was taken to enter a joint venture with GIC of Singapore for the operation and future development of The Oxford Science Park, and with the objective of managing College's exposure to this single asset which represented a significant concentration risk in the investment portfolio. That transaction completed on 31 October 2021, with the College retaining the head lease and a 60% interest in the residual assets of the park, with the remaining 40% being acquired by GIC for cash while providing reliable evidence to revalue the College's interest in the park. College continues as the investment advisor to the joint venture. The cash proceeds are being progressively deployed into the equities allocation in the investment portfolio.

The gross asset allocation at 31 July 2023, following transfer of The Oxford Science Park to the joint venture with GIC was: marketable equities 37.5% (2022: 36.2%), private equity and venture capital 3.7% (2022: 4.8%), property 42.2% (2022: 49.4%), including 36.6% (2022: 43.6%) in respect of The Oxford Science Park, and cash/cash equivalents of 16.6% (2022: 9.6%).

#### **d. Risk Management**

The College has on-going processes for identifying, evaluating and managing the principal risks and uncertainties it and its subsidiaries faced in undertaking their activities. The College augments its own resources where necessary by taking advice from external experts with specialist knowledge.

Risk management policies and procedures are reviewed by the relevant College committee. Financial risks are assessed by the Bursarial Committee and investment risks are monitored by the Investment Committee. The Home Bursar and domestic staff heads meet regularly to consider the identification and management of risk associated with health & safety and other operational matters. Tutorial Board fulfils a similar role in respect of the educational activities of the College with other areas of risk subject to oversight by one or more College committees of Governing Body. Training courses and other forms of career development are available to members of staff when requested to enhance their skills in risk-related areas.

The Oxford Science Park has a different risk profile to College's other operations and has a separate board with relevant expertise and which includes external, non-executive members. That board has the primary responsibility for the identification and management of risk for the park.

The Group ends the year in a strong financial position, with an endowment value (excluding the interest of non-controlling entities) which has increased by 3.6% since 31 July 2022. The increased size of the endowment and the annual transfer that it generates provides a high level of resilience at a time of economic uncertainty. Whilst a sustained period of investment underperformance would have a material impact, the College's Investment Committee has established a set of policies designed to maximise the long-term growth of, and returns from, the endowment. In particular, short-term market volatility is mitigated by the rolling five-year average approach used to determine income to the College from its investment portfolio, as noted above. This is a policy which is considered to have served the College well over a long period and particularly in uncertain times.

As part of its process for managing risk, the College maintains a comprehensive register which records key operational and other risks, mitigating controls and areas in which further risk management measures have been identified and are being implemented. Those risks include

- Sustainability
- Safeguarding
- Fire and flood; and
- Information technology including data protection.

The Governing Body, which has ultimate responsibility for managing any risks faced by the College, regularly reviews the processes in place for managing risk and is content that adequate systems are in place to manage these risks.

## **6. OBJECTIVES for 2023/24**

The College will continue to aim for excellent standards in learning, teaching and research in the academic year 2023/24. Major projects will include:

- Continued implementation of the College's Strategic Plan for 2021-31;
- Creation and implementation of the 2023-28 Outreach Strategy;
- Implementation of proposals for improving and expanding the College's facilities under its current Masterplan;
- Planning major new fundraising campaigns;
- Development and implementation of a comprehensive sustainability strategy for the College; and
- Continued expansion of The Oxford Science Park in conjunction with the College's joint venture partner.
- Continued implementation of the College's agreed sustainability strategy.

## MAGDALEN COLLEGE

### Membership of the Governing Body, Committee Membership and College Advisors

Year ended 31 July 2023

#### MEMBERSHIP of the GOVERNING BODY

The Members of the Governing Body are the College's charity trustees under charity law. The members of the Governing Body who served in office as Trustees during the year or subsequently and the committees on which they served are detailed below.

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Ms DGL Rose KC	President	•	•	•	•	•	•		•	•	•
Prof N Stargardt	Vice-President	•	•		•	•			•	•	•
Prof JFBB Adams-Prassl		•					•				
Prof A Ardavan		•									
Prof RM Bagshaw		•									
Prof GD Barr		•									
Prof TG Barraclough		•									
Prof J Berestycki		•	•								
Dr PD Billingham		•									
Prof ML Booth											
Prof LN Bowes		•					•				
The Rev'd Dr AD Bowyer		•				•					
Prof MR Bridson								•			
Mr N Brown	Resigned 30/12/2022	•		•	•		•				
Dr K Cai	Resigned 30/9/22										
Dr RE Carlson											
Dr JL Castle		•	•	•							
Dr M Cattaneo	Resigned 30/9/22										
Prof RO Cleveland		•									
Prof RJ Cornall											
Prof C Coussios					•						
Prof TJ Donohoe		•					•				
Prof RJ Douglas-Fairhurst		•									
Dr R Due		•									
Prof PD Elbourne		•									
Prof AM Etheridge											
Prof L Fortunato		•									
Prof CJ Garland		•							•		•
Prof RSS Garrod		•							•	•	
Revd Prof RJC Gilbert		•				•					
Prof SA Gilson											
Prof J Gingrich	Resigned 31/12/22	•	•		•						
Prof SF Goodwin		•									
Prof JF Gregg		•	•								
Prof KD Grevling		•	•								
Prof CE Harris		•									



# MAGDALEN COLLEGE

## Membership of the Governing Body, Committee Membership and College Advisors

Year ended 31 July 2023

### MEMBERSHIP of the GOVERNING BODY (continued)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Prof AVS Hill											
Prof SCP Horobin		•									•
Dr AD Karenowska											
Prof J Kristensen		•									
Dr BE Lee	Appointed 1/10/21 to 31/8/22										
Prof CT Leitmeir		•				•			•		
Prof AS Lifschitz		•									
Prof SR Mackenzie		•	•	•	•			•			
Prof O Magidor											
Dr GT Masters											
Prof G Miesenböck											
Dr A Moreno		•								•	
Prof M L Neidig	Appointed 1/1/23	•									
Prof JBW Nightingale		•									
Dr FA Nizami											
Dr TWL Norman		•									
Prof L Østergaard,	Appointed 26/4/23										
Dr LS Oswald											
Dr LC Phillips	Appointed 8/3/23										
Dr MP Pobjoy	Senior Tutor	•					•				
Prof SK Pooley		•									
Dr Y Qing	Resigned 30/9/22										
Mr SF Rainey	Development Director				•						
Mr AE Ray		•					•				•
Prof B Salow		•							•		
Prof JW Sampson	Resigned 30/9/22	•									
Prof R Santhanam		•							•		
Dr M Santini	Appointed 1/10/22										
Prof QJ Sattentau	Resigned 31/12/22	•									
Dr AP Shillito	Resigned 30/9/22										
Mr Y Shen	Appointed 16/1/23	•	•	•	•		•				
Dr L Swift	Appointed 1/9/22	•								•	
Prof AJ Turberfield											
Dr PD Watson	Appointed 8/3/23										
Dr R Wheatley											
Prof H Whitehouse									•		
Mr MT Williams		•			•	•					•
Dr D Wu	Appointed 1/10/22										
Prof Z You		•					•				

## **MAGDALEN COLLEGE**

### **Membership of the Governing Body, Committee Membership and College Advisors**

**Year ended 31 July 2023**

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During the year the activities of the Governing Body were carried out through several standing committees; (1) Tutorial Board (2) Bursarial Committee (3) Investment Committee (4) Development and Alumni Relations Committee (5) Chapel & Choir Committee (6) Human Resources Committee (7) Remuneration Committee (8) Fellowship Committee (9) Library & Archives Committee (10) House Committee.

In addition, external members currently serve on College Committees as follows:

Bursarial Committee	M Bithell (resigned 31 May 2023), P Beckwith
Investment Committee	G Bamert, J Bristow, E Davies, D Higgins, C Plowden, J Turner, D Easton
Development and Alumni Relations Committee	J Cronin, S Haslam, K Hudson, R Leechman, B Domayne-Hayman, V Chandra
Remuneration Committee	D Black, E Doran, R Dunbar, L Maguire

## **COLLEGE ADVISERS**

### **Investment services**

Cazenove Capital Management Ltd  
1 London Wall Place  
London EC2Y 5AU

### **Investment property managers**

Savills  
Wytham Court  
11 West Way  
Oxford OX2 0QL

### **Auditor**

Moore Kingston Smith LLP  
6<sup>th</sup> Floor, 9 Appold Street  
London EC2A 2AP

### **Bankers**

Nat West plc  
Willow Court  
Minns Business Park,  
7 West Way  
Oxford OX2 0JB

### **Solicitors**

Blake Morgan  
Seacourt Tower  
West Way  
Oxford OX2 0FB

### **College address**

High Street  
Oxford  
OX1 4AU

**Website:** [www.magd.ox.ac.uk](http://www.magd.ox.ac.uk)

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## MAGDALEN COLLEGE

### Statement of Accounting and Reporting Responsibilities

Year ended 31 July 2023

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The Governing Body is responsible for preparing the Report of the Governing Body and the financial statements in accordance with applicable law and regulations.

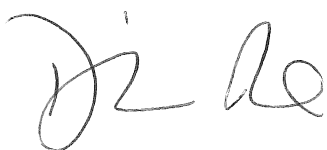
Charity law requires the Governing Body to prepare financial statements for each financial year. Under that law the Governing Body has prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Under charity law the Governing Body must not approve the financial statements unless it is satisfied that they give a true and fair view of the state of affairs of the College and of its net income or expenditure for that period. In preparing these financial statements, the Governing Body is required to:

- select the most suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards, including FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- state whether a Statement of Recommended Practice (SORP) applies and has been followed, subject to any material departures which are explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the College will continue to operate.

The Governing Body is responsible for keeping proper accounting records that are sufficient to show and explain the College's transactions and disclose with reasonable accuracy at any time the financial position of the College and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the College and ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Governing Body on 29 November 2023 and signed on its behalf by:



Ms DGL Rose KC

President

## **MAGDALEN COLLEGE**

### **Independent Auditor's Report to Members of the Governing Body of Magdalen College**

**Year ended 31 July 2023**

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#### **Opinion**

We have audited the financial statements of Magdalen College for the year ended 31 July 2023 which comprise the Consolidated Statement of Financial Activities, the Consolidated and College Balance Sheets, the Consolidated Cash Flow Statement, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the of the College's and the group's affairs as at 31 July 2023, and of the incoming resources of the group and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Members of the Governing Body are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Members of the Governing Body's Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

### **Responsibilities of the Members of Governing Body**

As explained more fully in the Members of the Governing Body's responsibilities statement set out on page 18, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Members of the Governing Body determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Members of the Governing Body are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Members of the Governing Body either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Members of the Governing Body.

- Conclude on the appropriateness of the Members of the Governing Body's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

## MAGDALEN COLLEGE

### Independent Auditor's Report to Members of the Governing Body of Magdalen College

Year ended 31 July 2023

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There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

#### Use of our report

This report is made solely to the Members of the charity's Governing Body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the Members of the Governing Body those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and the Members of the Governing Body as a body, for our audit work, for this report, or for the opinion we have formed.



Moore Kingston Smith LLP  
Statutory Auditor

30 November 2023

6<sup>th</sup> Floor  
9 Appold Street  
London  
EC2A 2AP

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

## **1. Scope of the Financial Statements**

The financial statements present the Consolidated Statement of Financial Activities (SOFA), the Consolidated and College Balance Sheets and the Consolidated Statement of Cash Flows for the College and its subsidiary and associated undertakings (together the "Group"): The Oxford Science Park Limited, Magdalen Development Company Limited, Magdalen College Trading Limited, Magdalen College Educational Conferences Limited and Magdalen College Development Trust. The College holds 60% of the shareholding and voting rights in The Oxford Science Park (Properties) Limited and is therefore its parent company and prepares consolidated accounts that include the activities, assets and liabilities of The Oxford Science Park (Properties) Limited for its reporting period to 31 March adjusted to 31 July 2023.

No separate SOFA has been presented for the College alone as currently permitted by the Charity Commission on a concessionary basis for the filing of consolidated financial statements. A summary of the results and financial position of each of the College's subsidiaries for the reporting year are disclosed in note 12.

Prior year comparative information has been updated to conform with current year presentation.

## **2. Basis of Accounting**

The College's individual and consolidated financial statements have been prepared in accordance with United Kingdom Accounting Standards, in particular 'FRS 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102).

The College is a public benefit entity for the purposes of FRS 102 and a registered charity. The College has therefore also prepared its individual and consolidated financial statements in accordance with 'The Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland' (The Charities SORP (FRS 102)).

The financial statements have been prepared on the going concern basis and on the historical cost basis, except for the measurement of investments and certain financial assets and liabilities at fair value with movements in value reported within the SOFA.

## **3. Going Concern**

The Members of the Governing Body have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the College to continue as a going concern. The College has prepared cash flow and other forecasts, taking into account the potential pressures on income and costs, which confirm the College will have sufficient liquidity to operate for at least the next twelve months from the date of approval of these financial statements. The College therefore continues to adopt the going concern basis in preparing its financial statements.

The principal accounting policies adopted are set out below and have been applied consistently throughout the year.

## **4. Accounting Judgements and Estimation Uncertainty**

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. The following judgements and estimates are considered by the Governing Body to have most significant effect on amounts recognised in the financial statements.

The College carries investment property at fair value in the balance sheet, with changes in fair value being recognised in the income and expenditure section of the SOFA. Independent valuations are obtained to determine fair value at the balance sheet date.



#### **4. Accounting Judgements and Estimation Uncertainty (continued)**

Before legacies are recognised in the financial statements, the Governing Body has to exercise judgement as to what constitutes sufficient evidence of entitlement to the bequest. Sufficient entitlement exists once notification of payment has been received from the executor(s) of the estate or estate accounts are available which indicate there are sufficient funds in the estate after meeting liabilities for the bequest to be paid.

In calculating the amount of the defined benefit pension liability, the amount of the provision is based on a number of actuarial assumptions. These reflect the advice of the actuaries appointed by the trustees of each pension scheme. The level of future contributions to the USS pension scheme is currently subject to consultation and agreement and there is resulting uncertainty around the level of the pension provision in the financial statements. The College has relied on the fact that the University has concluded that, based on available information, the current schedule of contributions upon which the provision is based is the appropriate one to use. The pension deficits recorded are dependent on estimates of future employment patterns and interest rates. The effects of changes to these assumptions are shown in note 22.

#### **5. Income Recognition**

All income is recognised once the College has entitlement to the income, the economic benefit is probable and the amount can be reliably measured.

##### **a. Income from Fees, Office for Students (OFS) support and other charges for services**

Fees receivable, OFS support and charges for services and use of the premises are recognised in the period in which the related service is provided.

##### **b. Income from Donations, Grants and Legacies**

Donations and grants that do not impose specific future performance-related or other specific conditions are recognised on the date on which the charity has entitlement to the resource, the amount can be reliably measured and the economic benefit to the College of the donation or grant is probable. Donations and grants subject to performance-related conditions are recognised as and when those conditions are met. Donations and grants subject to other specific conditions are recognised as those conditions are met or their fulfilment is wholly within the control of the College and it is probable that the specified conditions will be met.

Legacies are recognised following grant of probate and once the College has received sufficient information from the executor(s) of the deceased's estate to be satisfied that the gift can be reliably measured and that the economic benefit to the College is probable.

Donations, grants and legacies accruing for the general purposes of the College are credited to unrestricted funds.

Donations, grants and legacies, which are subject to conditions as to their use imposed by the donor or set by the terms of an appeal, are credited to the relevant restricted fund or, where the donation, grant or legacy is required to be held as capital, to the endowment funds. Where donations are received in kind (as distinct from cash or other monetary assets), they are measured at the fair value of those assets at the date of the gift.

##### **c. Investment Income**

Interest on bank balances is accounted for on an accruals basis with interest recognised in the period to which the interest relates.

Income from fixed interest debt securities is recognised using the effective interest rate method.

Dividend income and similar distributions are recognised on the date the income becomes ex-dividend or when the right to the dividend can be established.

Income from investment properties is recognised in the period to which the rental income relates.

## **6. Expenditure**

Expenditure is accounted for on an accruals basis. A liability and related expenditure is recognised when a legal or constructive obligation commits the College to expenditure that will probably require settlement, the amount of which can be reliably measured or estimated.

Grants including scholarships, bursaries and other allowances that are not performance-related are charged as an expense as soon as a legal or constructive obligation for their payment arises. Grants subject to performance-related conditions are expensed as the specified conditions of the grant are met.

All expenditure including support costs and governance costs are allocated or apportioned to the applicable expenditure categories in the Statement of Financial Activities (the SOFA).

Support costs which include governance costs (costs of complying with constitutional and statutory requirements) and other indirect costs are apportioned to expenditure categories in the SOFA based on the estimated amount attributable to that activity in the year, either by reference to staff time or the use made of the underlying assets, as appropriate. Irrecoverable VAT is included with the item of expenditure to which it relates.

Intra-group sales and charges between the College and its subsidiaries are excluded from trading income and expenditure in the consolidated financial statements.

## **7. Leases**

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Rentals payable under operating leases are charged in the SOFA on a 'straight line' basis over the relevant lease terms. Any lease incentives are recognised over the lease term on a 'straight line' basis.

## **8. Tangible Fixed Assets**

Land is stated at cost. Buildings and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Expenditure on the acquisition or enhancement of land and on the acquisition, construction and enhancement of buildings which is directly attributable to bringing the asset to its working condition for its intended use and amounting to more than £50,000 together with expenditure on equipment costing more than £1,500 and IT equipment costing more than £500 is capitalised and carried in the balance sheet at historical cost.

Where a part of a building or item of equipment is replaced and the costs capitalised, the carrying value of those parts replaced is derecognised and expensed in the SOFA.

Other expenditure on equipment incurred in the normal day-to-day running of the College and its subsidiaries is charged to the SOFA as incurred.

## **9. Depreciation**

Depreciation is provided to write off the cost of all relevant tangible fixed assets, less their estimated residual value, in equal annual instalments over their expected useful economic lives as follows:

Freehold properties, including major extensions	50 years
Equipment	3- 10 years

Freehold land is not depreciated. The cost of maintenance is charged in the SOFA in the period in which it is incurred. At the end of each reporting period, the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

## **10. Heritage Assets**

The College does not consider that it holds any heritage assets that meet the definition of heritage assets under the SORP. It has substantial long held historic assets which are used in the course of its teaching and research activities. These collections include antiquities, works of art, tapestries, books and manuscripts, archives, silverware, furniture and sculptures. As these assets are in regular use to support the main objects of the College, they are regarded as functional rather than heritage assets. The college has taken advantage of the exemption within FRS 102 not to disclose transactions before 1 January 2015 as obtaining fair values for these assets would be impracticable and the cost of obtaining such valuations would outweigh the benefits to the users of these financial statements. From time to time, the College receives papers and manuscripts but these have not been accorded a value in the financial statements due to the difficulty in ascertaining a fair value.

## **11. Investments**

Investment properties are initially recognised at their cost and subsequently measured at their fair value (market value) at each reporting date. Purchases and sales of investment properties are recognised on exchange of contracts.

Listed investments are initially measured at their cost and subsequently measured at their fair value at each reporting date. Fair value is based on their quoted price at the balance sheet date without deduction of the estimated future selling costs.

Investments such as private equity funds which have no readily identifiable market value are initially measured at their costs and subsequently measured at their fair value at each reporting date without deduction of the estimated future selling costs. Fair value is based on the most recent valuations available from their respective fund managers.

Other unquoted investments are valued using primary valuation techniques such as earnings multiples, recent transactions and net assets where reliable estimates can be made — otherwise at cost less any impairment.

Changes in fair value and gains and losses arising on the disposal of investments are credited or charged to the income or expenditure section of the SOFA as 'gains or losses on investments' and are allocated to the fund holding or disposing of the relevant investment.

## **12. Stocks**

Stocks are valued at the lower of cost and net realisable value, cost being the purchase price on a first in, first out basis.

## **13. Cash and Cash Equivalents**

Cash and cash equivalents include cash at banks and in hand and short term deposits with a maturity date of three months or less from the balance sheet date. Cash deposits with original maturities of more than three months are shown as current asset investments.

## **14. Foreign Currencies**

The functional and presentation currency of the College and Group is the pound sterling. Monetary amounts in these financial statements are rounded to the nearest thousand pounds.

Transactions denominated in foreign currencies during the year are translated into pounds sterling using the spot exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into pounds sterling at the rates applying at the reporting date,

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the exchange rates at the reporting date are recognised in the income and expenditure section of the SOFA.

#### **15. Total Return Investment Accounting**

The College Statutes authorise the College to adopt a 'total return' basis for the investment of its permanent endowment. The College can invest its permanent endowments without regard to the capital/income distinctions of standard trust law and with discretion to apply any part of the accumulated total return on the investment as income for spending each year. Until this power is exercised, the total return is accumulated as a component of the endowment known as the unapplied total return that can either be retained for investment or released to income at the discretion of the Governing Body.

#### **16. Fund Accounting**

The total funds of the College and Group are allocated to unrestricted, restricted or endowment funds based on the terms set by the donors or set by the terms of an appeal. Endowment funds are further subdivided into permanent and expendable.

Unrestricted funds can be used in furtherance of the objects of the College at the discretion of the Governing Body. The Governing Body may decide that part of the unrestricted funds shall be used in future for a specific purpose and this will be accounted for by transfers to appropriate designated funds.

Restricted funds comprise gifts, legacies and grants where the donors have specified that the funds are to be used for particular purposes of the College. They consist of either gifts where the donor has specified that both the capital and any income arising must be used for the purposes given or the income on gifts where the donor has required that the capital be maintained and the income used for specific purposes.

Permanent endowment funds arise where donors specify that the funds are to be retained as capital for the permanent benefit of the College. Any part of the total return arising from the capital that is allocated to income will be accounted for as unrestricted funds unless the donor has placed restriction on the use of that income, in which case it will be accounted for as a restricted fund.

Expendable endowment funds are similar to permanent endowment in that they have been given, or the College has determined based on the circumstances in which they have been given, for the long term benefit of the College. However, the Governing Body may at their discretion determine to spend all or part of the capital.

#### **17. Pension Costs**

The College participates in the Universities Superannuation Scheme (USS) and the University of Oxford Staff Pension Scheme (OSPS). These schemes are hybrid pension schemes, providing defined benefits as well as benefits based on defined contributions. The assets of each scheme are held in a separate trustee-administered fund. Because of the mutual nature of the schemes, the assets are not attributed to individual employers and scheme-wide contribution rates are set. The College is therefore exposed to actuarial risks associated with other employers' employees and is unable to identify its share of the underlying assets and liabilities of the schemes on a consistent and reasonable basis. As required by Section 28 of FRS 102 "Employee benefits", the College therefore accounts for the schemes as if they were wholly defined contribution schemes. As a result, the amount charged to the profit and loss account represents the contributions payable to each scheme. Since the College has entered into agreements (the Recovery Plans) that determine how each employer within the schemes will fund the overall deficit, the College recognises a liability for the contributions payable that arise from the agreements (to the

extent that they relate to the deficit) with related expenses being recognised through the profit and loss account.

FRS 102 makes the distinction between a group plan and a multi-employer scheme. A group plan consists of a collection of entities under common control typically with a sponsoring employer. A multi-employer scheme is a scheme for entities not under common control such as the Universities Superannuation Scheme ("USS") and the Oxford Staff Pension Scheme ("OSPS"). The accounting for a multi-employer scheme where the employer has entered into an agreement with the scheme that determines how the employer will fund a deficit results in the recognition of a liability for the contributions payable that arise from the agreement (to the extent that they relate to the deficit) and the resulting expense in profit or loss in accordance with section 28 of FRS 102. The Trustees are satisfied that the USS and the OSPS meet the definition of a multi-employer scheme and the College has therefore recognised the discounted fair value of the contractual contributions under the recovery plan in existence at the date of approving these financial statements.

The College also operates a defined benefit pension scheme that is closed to new members, the Magdalen College Retirement Benefits Scheme. The cost of this scheme is accounted for in accordance with the requirements of FRS 102.

**MAGDALEN COLLEGE**  
**Consolidated Statement of Financial Activities**  
**For the year ended 31 July 2023**

	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Endowed Funds £'000	2023 Total £'000	2022 Total £'000
<b>INCOME AND ENDOWMENTS FROM:</b>						
<b>Charitable activities</b>	1					
Teaching, research and residential		7,741	38	0	7,779	7,201
Public worship		14	0	0	14	13
Heritage		438	0	0	438	312
<b>Other trading income</b>	2	1,246	0	0	1,246	542
<b>Donations and legacies</b>	3	261	7,289	235	7,785	5,690
<b>Investments</b>						
Investment income	4	45	0	24,694	24,739	15,768
Total return allocated to income	13	11,762	2,285	(14,047)	0	0
<b>Other income</b>		199	0	0	199	30
<b>Total income</b>		21,706	9,612	10,882	42,200	29,556
<b>EXPENDITURE ON:</b>						
<b>Charitable activities</b>	5					
Teaching, research and residential		13,063	2,215	0	15,278	17,392
Public worship		608	137	0	745	691
Heritage		195	76	0	271	257
<b>Generating funds:</b>	5					
Fundraising		972	0	0	972	739
Trading expenditure		969	0	0	969	522
Investment management costs		0	0	20,075	20,075	10,488
<b>Total expenditure</b>		15,807	2,428	20,075	38,310	30,089
<b>Net income/(expenditure) before gains</b>		5,899	7,184	(9,193)	3,890	(533)
Net gains on investments	10,11	0	0	44,846	44,846	99,885
<b>Net income</b>		5,899	7,184	35,653	48,736	99,352
Transfers between funds	18	857	(1,122)	265	0	0
Non-controlling interest		0	0	(10,223)	(10,223)	(17,986)
<b>Net movement in funds for the year</b>		6,756	6,062	25,695	38,513	81,366
Fund balances brought forward	18	32,559	5,736	710,786	749,081	667,715
<b>Funds carried forward at 31 July</b>		39,315	11,798	736,481	787,594	749,081

**MAGDALEN COLLEGE**  
**Consolidated and College Balance Sheets**  
**As at 31 July 2023**

	Notes	2023 Group £'000	2022 Group £'000	2023 College £'000	2022 College £'000
<b>FIXED ASSETS</b>					
Tangible assets	9	82,204	49,127	34,130	32,564
Property investments	10	602,365	552,401	73,423	67,826
Other investments	11	318,437	298,133	582,956	562,652
		<u>1,003,006</u>	<u>899,661</u>	<u>690,509</u>	<u>663,042</u>
<b>CURRENT ASSETS</b>					
Stocks		1,189	1,096	1,166	1,078
Debtors	14	12,179	7,484	20,358	23,139
Investments		124,120	70,410	124,120	70,410
Cash at bank and in hand	25	15,650	18,615	1,060	1,685
<b>Total Current Assets</b>		<u>153,138</u>	<u>97,605</u>	<u>146,704</u>	<u>96,312</u>
<b>CREDITORS: falling due within one year</b>	15	<u>(26,201)</u>	<u>(19,820)</u>	<u>(2,694)</u>	<u>(5,274)</u>
<b>NET CURRENT ASSETS</b>		<u>126,937</u>	<u>77,785</u>	<u>144,010</u>	<u>91,038</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>1,129,943</u>	<u>977,446</u>	<u>834,519</u>	<u>754,080</u>
<b>CREDITORS: falling due after more than one year</b>	16	<u>(173,891)</u>	<u>(29,884)</u>	<u>(29,891)</u>	<u>(29,884)</u>
<b>NET ASSETS BEFORE PENSION LIABILITY</b>		<u>956,052</u>	<u>947,562</u>	<u>804,628</u>	<u>724,196</u>
<b>Defined benefit pension scheme liability</b>	17	<u>(3,175)</u>	<u>(5,235)</u>	<u>(3,170)</u>	<u>(5,067)</u>
<b>TOTAL NET ASSETS</b>		<u>952,877</u>	<u>942,327</u>	<u>801,458</u>	<u>719,129</u>
<b>FUNDS OF THE COLLEGE</b> 18,19					
<b>Endowment funds</b>		736,481	710,786	750,571	681,379
<b>Restricted funds</b>		11,798	5,736	11,798	5,303
<b>Unrestricted funds</b>					
Designated funds		34,171	32,592	34,171	32,592
General funds (excluding pension reserve)		8,318	5,201	8,088	4,922
Pension reserve		(3,174)	(5,234)	(3,170)	(5,067)
		<u>787,594</u>	<u>749,081</u>	<u>801,458</u>	<u>719,129</u>
<b>Non-controlling interest</b>		<u>165,283</u>	<u>193,246</u>	<u>0</u>	<u>0</u>
		<u>952,877</u>	<u>942,327</u>	<u>801,458</u>	<u>719,129</u>

The financial statements were approved and authorised for issue by the Governing Body of Magdalen College on 29 November 2023

President



Bursar



**MAGDALEN COLLEGE**  
**Consolidated Statement of Cash Flows**  
**For the year ended 31 July 2023**

	Notes	2023 Group £'000	2022 Group £'000
<b>Net cash used in operating activities</b>	24	<b>(37,471)</b>	<b>(3,660)</b>
<b>Cash flows from investing activities</b>			
Dividends, interest and rents from investments		4,664	5,275
Purchase of property, plant and equipment		(34,378)	(16,072)
Proceeds from the sale of property, plant and equipment		0	0
Proceeds from sale of investments		2,522	37,841
Purchase of investments		(84,221)	(196,703)
<b>Net cash provided by / (used in) investing activities</b>		<b>(111,413)</b>	<b>(169,659)</b>
<b>Cash flows from financing activities</b>			
Repayments of borrowing		0	(5,000)
Cash inflows from new borrowing		145,684	10,956
Issue of ordinary share capital		0	175,260
Receipt of endowment		235	721
<b>Net cash provided by (used in) financing activities</b>		<b>145,919</b>	<b>181,937</b>
<b>Change in cash and cash equivalents in the reporting period</b>		<b>(2,965)</b>	<b>8,618</b>
Cash and cash equivalents at the beginning of the reporting period		18,615	9,997
<b>Cash and cash equivalents at the end of the reporting period</b>	25	<b>15,650</b>	<b>18,615</b>



**MAGDALEN COLLEGE**  
**Notes to the Financial Statements**  
**For the year ended 31 July 2023**

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**1 INCOME FROM CHARITABLE ACTIVITIES**

	<b>2023</b>	2022
	<b>£'000</b>	£'000
<b>Teaching, research and residential</b>		
<i>Unrestricted Funds</i>		
Tuition fees - UK and EU students	<b>1,731</b>	1,687
Tuition fees - Overseas students	<b>1,406</b>	1,348
Other fees	<b>178</b>	133
Other grant support	<b>382</b>	324
Other academic income	<b>69</b>	57
College residential income	<b>3975</b>	3,652
<i>Restricted Funds</i>		
College residential income	<b>38</b>	0
	<b>7,779</b>	7,201
<b>Public worship</b>		
<i>Unrestricted Funds</i>		
Sundry income	<b>14</b>	13
<b>Heritage income</b>		
<i>Unrestricted Funds</i>		
Heritage income	<b>438</b>	312
	<b>8,231</b>	7,526

The above analysis includes £3,520k received from the University of Oxford from publicly accountable funds under the College Funding Formula Scheme (2022: £3,358k).

**2 INCOME FROM OTHER TRADING ACTIVITIES**

	<b>2023</b>	2022
	<b>£'000</b>	£'000
Subsidiary company trading income	<b>855</b>	502
Other trading income	<b>391</b>	40
	<b>1,246</b>	542

**3 DONATIONS AND LEGACIES**

	<b>2023</b>	2022
	<b>£'000</b>	£'000
Unrestricted funds	<b>261</b>	559
Restricted funds	<b>7,289</b>	4,410
Endowed funds	<b>235</b>	721
	<b>7,785</b>	5,690

**4 INVESTMENT INCOME**

	<b>2023</b>	2022
	<b>£'000</b>	£'000
<i>Unrestricted funds</i>		
Interest on fixed term deposits and cash	<b>45</b>	5

**MAGDALEN COLLEGE**  
**Notes to the Financial Statements**  
**For the year ended 31 July 2023**

**4 INVESTMENT INCOME** (continued)

	<b>2023</b>	2022
	<b>£'000</b>	£'000
<i>Endowed funds</i>		
Agricultural rent	<b>338</b>	449
Commercial rent	<b>650</b>	742
Other property income	<b>19,862</b>	13,727
Equity dividends	<b>991</b>	731
Interest on fixed term deposits and cash	<b>2,853</b>	114
Other investment income	<b>0</b>	0
	<b>24,694</b>	15,763

**5 ANALYSIS OF EXPENDITURE**

		<b>2023</b>	2022
		<b>£'000</b>	£'000
<b>Charitable expenditure</b>			
Direct staff costs allocated to:	Teaching, research and residential	<b>5,020</b>	9,139
	Public worship	<b>276</b>	247
	Heritage	<b>149</b>	140
Other direct costs allocated to:	Teaching, research and residential	<b>7,695</b>	5,923
	Public worship	<b>395</b>	381
	Heritage	<b>98</b>	94
Support and governance costs allocated to:	Teaching, research and residential	<b>2,563</b>	2,330
	Public worship	<b>74</b>	63
	Heritage	<b>24</b>	23
		<b>16,294</b>	18,340
<b>Expenditure on raising funds</b>			
Direct staff costs allocated to:	Fundraising	<b>590</b>	484
	Trading Expenditure	<b>379</b>	330
	Investment management costs	<b>1,540</b>	1,202
Other direct costs allocated to:	Fundraising	<b>261</b>	153
	Trading expenditure	<b>445</b>	55
	Investment management costs	<b>16,914</b>	7,784
Support and governance costs allocated to:	Fundraising	<b>121</b>	102
	Trading expenditure	<b>145</b>	137
	Investment management costs	<b>1,621</b>	1,502
		<b>22,016</b>	11,749
<b>Total Expenditure</b>		<b>38,310</b>	30,089

The 2022 resources expended of £30,089k is represented by: £16,703k from unrestricted funds, £2,898k from restricted funds and £10,488k from endowment funds.

The College is liable to be assessed for Contribution under the provision of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contributions are calculated annually in accordance with regulations made by the Council of the University of Oxford. The teaching and research costs include College Contribution paid of £522,670 (2022: £401,855).

**MAGDALEN COLLEGE**  
**Notes to the Financial Statements**  
**For the year ended 31 July 2023**

**6 ANALYSIS OF SUPPORT AND GOVERNANCE COSTS**

	Generating Funds	Teaching Research & Residential	Public Worship	Heritage	2023 Total
	£'000	£'000	£'000	£'000	£'000
Financial administration	469	407	16	11	903
Domestic administration	67	261	0	13	341
Human resources	34	311	39	0	384
IT	69	286	7	0	362
Governance	7	54	0	0	61
Depreciation	239	1051	12	0	1302
Loan interest payable	995	0	0	0	995
Other finance charges	7	193	0	0	200
	<b>1,887</b>	<b>2,563</b>	<b>74</b>	<b>24</b>	<b>4,548</b>

	Generating Funds	Teaching Research & Residential	Public Worship	Heritage	2022 Total
	£'000	£'000	£'000	£'000	£'000
Financial administration	431	363	16	11	821
Domestic administration	62	344	0	12	418
Human resources	24	228	28	0	280
IT	65	274	7	0	346
Governance	8	34	0	0	42
Depreciation	103	1,007	12	0	1,122
Loan interest payable	1,048	0	0	0	1,048
Other finance charges	0	80	0	0	80
	<b>1,741</b>	<b>2,330</b>	<b>63</b>	<b>23</b>	<b>4,157</b>

Depreciation costs and profit or loss on disposal of fixed assets are attributed according to the use made of the underlying assets. Interest and other finance charges are attributed according to the purpose of the related financing. Governance costs are allocated based on an assessment of time taken.

	2023 £'000	2022 £'000
<b>Governance costs comprise:</b>		
Auditor's remuneration – audit services	54	47
Auditor's remuneration – other services	6	3
Other governance costs	1	1
	<b>61</b>	<b>51</b>

No amount has been included in governance costs for the direct employment costs or reimbursed expenses of the College trustees on the basis that these payments relate to the trustees' involvement in the College's charitable activities. Details of the remuneration of the trustees and their reimbursed expenses are included in note 21.

**MAGDALEN COLLEGE**  
**Notes to the Financial Statements**  
**For the year ended 31 July 2023**

**7 GRANTS AND AWARDS**

During the year the College funded research awards and bursaries to students from its funds as follows:

		<b>2023</b>	2022
		<b>£'000</b>	£'000
<b>Unrestricted funds</b>			
Grants to individuals:	Scholarships, prizes and grants	<b>310</b>	20
	Bursaries and hardship awards	<b>18</b>	26
Grants to institutions		<b>86</b>	107
		<b>414</b>	153
<b>Restricted funds</b>			
Grants to individuals:	Scholarships, prizes and grants	<b>782</b>	770
	Bursaries and hardship awards	<b>521</b>	321
Grants to institutions		<b>158</b>	105
		<b>1,461</b>	1,196
<b>Total grants and awards</b>		<b>1,875</b>	1,349

The figures for grants and awards include the Graduate Scholarship program, started this year with initial funding of £300k, it also includes the cost to the College of the Oxford Bursary scheme. Students of the College received £337,519 from this scheme (2022: £270,217). The above costs are included within charitable expenditure on Teaching and Research. Grants to other institutions comprise payments to Magdalen College School, Oxford of £216,375 (2022: £211,860), as a contribution towards the education of the College's choristers. This sum is included within charitable expenditure on Public Worship.

**8 STAFF COSTS**

The aggregate payroll costs for the year were as follows:

	<b>2023</b>	2022
	<b>£'000</b>	£'000
Salaries and wages	<b>8,905</b>	8,107
Social security costs	<b>826</b>	732
Pension costs	<b>1,486</b>	1,370
	<b>11,217</b>	10,209
Pension provision	<b>(2,058)</b>	2,479
	<b>9,159</b>	12,688

**Key management remuneration**

Key management are considered to be the President, the Vice-President, Senior Tutor, Bursar, Home Bursar and Development Director. Their total remuneration including National Insurance costs amounted to £759,035 (2022: £740,780).

The average number of employees of the College, excluding trustees, was as follows:

	<b>2023</b>	2022
	<b>Number</b>	Number
Tuition and research	<b>136</b>	150
College residential	<b>124</b>	111
Public worship	<b>21</b>	24
Fundraising	<b>18</b>	13
Support	<b>17</b>	17
Total	<b>316</b>	315

**MAGDALEN COLLEGE**  
**Notes to the Financial Statements**  
**For the year ended 31 July 2023**

**8 STAFF COSTS** (continued)

The average number of employed College trustees during the year was as follows:

	2023	2022
Tutorial fellows (University)	22	23
Tutorial fellows (College)	11	11
Other teaching and research	19	20
Other	5	5
<b>Total</b>	<b>57</b>	<b>59</b>

The following information relates to the employees of the College excluding the College trustees. Details of the remuneration and reimbursed expenses of the College trustees is included in note 21.

The number of employees (excluding the College trustees) during the year whose gross pay and benefits (excluding employer NI and pension contributions) fell within the following bands was:

	2023	2022
£60,001 to £70,000	6	3
£70,001 to £80,000	1	0

**9 TANGIBLE FIXED ASSETS**

	Group				College		
	Freehold Land & Buildings £'000	Buildings under Construction £'000	Fixtures, Fittings and Equipment £'000	<b>Total</b>  <b>£'000</b>	Freehold Land and Buildings £'000	Fixtures, Fittings and Equipment £'000	<b>Total</b>  <b>£'000</b>
<b>Cost</b>							
At start of year	39,044	16,007	6,684	<b>61,735</b>	39,044	6,048	<b>45,092</b>
Additions	1,534	31,416	1,428	<b>34,378</b>	1,534	1,097	<b>2,631</b>
Disposals	0	0	0	<b>0</b>	0	0	<b>0</b>
<b>At end of year</b>	<b>40,578</b>	<b>47,423</b>	<b>8,112</b>	<b>96,113</b>	<b>40,578</b>	<b>7,145</b>	<b>47,723</b>
<b>Depreciation</b>							
At start of year	9,483	0	3,125	<b>12,608</b>	9,483	3,045	<b>12,528</b>
Charge for the year	757	0	544	<b>1,301</b>	757	308	<b>1,065</b>
Disposals	0	0	0	<b>0</b>	0	0	<b>0</b>
<b>At end of year</b>	<b>10,240</b>	<b>0</b>	<b>3,669</b>	<b>13,909</b>	<b>10,240</b>	<b>3,353</b>	<b>13,593</b>
<b>Net book value</b>							
<b>At end of year</b>	<b>30,338</b>	<b>47,423</b>	<b>4,443</b>	<b>82,204</b>	<b>30,338</b>	<b>3,792</b>	<b>34,130</b>
At start of year	29,561	16,007	3,559	49,127	29,561	3,003	32,564

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**9 TANGIBLE FIXED ASSETS (continued)**

The College has substantial long-held historic assets which are used in the course of its teaching and research activities. These collections include antiquities, works of art, tapestries, books and manuscripts, archives, silverware, furniture and sculptures. They date from the early medieval period to the present day. Many are unique to the College, being either commissioned by the College or donated. They are appropriately preserved, conserved and catalogued, through a continuous and evolving process. The College employs two archivists, and is a member of the Oxford Colleges Conservation Consortium. These historic assets were appraised by Sotheby's in March 2015 and are insured through an appropriate policy. Access to such assets by visiting researchers is permitted by appointment. All such assets are held at cost less depreciation, where relevant. The majority of these historic assets have been held for many years and accurate historic cost information is not available for these assets. However, the trustees consider that their historical cost less depreciation would not be material. As these assets are in regular use to support the main objects of the College, they are regarded as functional rather than heritage assets.

Some of the more recent acquisitions have been capitalised in accordance with the College's accounting policies and are included within Tangible Fixed Assets under the heading "Fixtures, fittings and equipment". There have been no disposals of heritage assets in recent years.

The College has taken advantage of the exemption within FRS 102 not to disclose transactions before 1 January 2015 as obtaining fair values for these assets would be impracticable and the cost of obtaining such valuations would outweigh the benefits to the users of these financial statements.

**10 PROPERTY INVESTMENTS**

<b>Group</b>	Agricultural	Commercial	Other	<b>2023</b>	2022
				<b>Total</b>	Total
	£'000	£'000	£'000	£'000	£'000
Valuation at start of year	25,729	520,137	6,535	<b>552,401</b>	423,365
Additions and improvements at cost	433	21,208	1	<b>21,642</b>	43,716
Disposals	0	85	0	<b>85</b>	(37,841)
Revaluation gains in the year	1,635	26,631	(29)	<b>28,237</b>	123,161
<b>Valuation at end of year</b>	<b>27,797</b>	<b>568,061</b>	<b>6,507</b>	<b>602,365</b>	<b>552,401</b>

<b>College</b>	Agricultural	Commercial	Other	<b>2023</b>	2022
				<b>Total</b>	Total
	£'000	£'000	£'000	£'000	£'000
Valuation at start of year	25,729	35,562	6,535	<b>67,826</b>	342,330
Additions and improvements at cost	433	1,030	1	<b>1,464</b>	816
Disposals	0	0	0	<b>0</b>	(279,449)
Revaluation gains in the year	1,635	2,527	(29)	<b>4,133</b>	4,129
<b>Valuation at end of year</b>	<b>27,797</b>	<b>39,119</b>	<b>6,507</b>	<b>73,423</b>	<b>67,826</b>

A formal valuation of the agricultural, commercial and other properties was prepared by the College's estate managers, Savills, at 31 July 2023. A formal valuation of the Oxford Science Park was prepared by Avison Young at 31 July 2023. Both valuations were conducted in accordance with the RICS Valuation — Global Standards effective from 31 January 2020.

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**11 OTHER INVESTMENTS**

	<b>2023</b>	<b>2022</b>
	<b>£'000</b>	<b>£'000</b>
Valuation at start of year	<b>298,133</b>	235,291
New money invested	<b>7,846</b>	63,364
Amounts withdrawn	<b>(2,522)</b>	(4,311)
Reinvested income	<b>939</b>	1,725
Increase in value of investments	<b>14,041</b>	2,064
<b>Group investments at end of year</b>	<b>318,437</b>	298,133
Investment in subsidiaries	<b>264,519</b>	264,519
<b>College investments at end of year</b>	<b>582,956</b>	562,652

**Group investments comprise:**

	Held outside the UK £'000	Held in the UK £'000	<b>2023 Total £'000</b>	Held outside the UK £'000	Held in the UK £'000	<b>2022 Total £'000</b>
Equity investments	0	291,239	<b>291,239</b>	0	266,582	266,582
Alternative & other investments	24,226	0	<b>24,226</b>	31,514	0	31,514
Fixed term deposits and cash	0	2,972	<b>2,972</b>	0	37	37
<b>Total Group Investments</b>	<b>24,226</b>	<b>294,211</b>	<b>318,437</b>	<b>31,514</b>	<b>266,619</b>	<b>298,133</b>

**12 PARENT AND SUBSIDIARY UNDERTAKINGS**

The financial statements consolidate the accounts of Magdalen College and the following bodies:

The Oxford Science Park Limited	A wholly owned trading subsidiary (company number 02287341) whose principal activity is investment manager of The Oxford Science Park (Properties) Limited.
The Oxford Science Park (Properties) Limited	A company (JFSC number 138196), owned 60% by the College and 40% by GIC. TOSP(P)L has seven wholly owned subsidiaries for the purposes of owning and developing the Oxford Science Park assets.
Magdalen College Trading Limited	A wholly owned trading subsidiary (company number 06644077) whose activities make use of College facilities and include the provision of accommodation for old members of college, the provision of conference facilities and the operation of a visitor scheme.
Magdalen College Educational Conferences Limited	A company limited by guarantee (number 06644047) whose principal activity is to provide conference facilities at Magdalen College.
Magdalen College Development Trust	A charitable trust (number 273860) established primarily as a fundraising body to meet the needs of the College and to support the College on fundraising strategy, projects and execution.
Magdalen Development Company Limited	A wholly owned subsidiary (company number 01983907) engaged in property development activities.

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**12 PARENT AND SUBSIDIARY UNDERTAKINGS (continued)**

	The Oxford Science Park (Properties) Limited	The Oxford Science Park Limited	Magdalen College Trading Limited	Magdalen College Educational Conferences Limited	Magdalen College Development Trust	Magdalen Development Company Limited
	£'000	£'000	£'000	£'000	£'000	£'000
Income	18,837	4,937	1,625	598	7,800	362
Expenditure	(19,574)	(2,560)	(1,415)	(598)	(8,229)	(362)
Revaluations	26,294	0	0	0	0	0
Result for the year	25,557	2,377	210	0	(429)	0
Distribution	(95,465)	(3,245)	(262)	0	0	0
<b>Movement in reserves</b>	<b>(69,908)</b>	<b>(868)</b>	<b>(52)</b>	<b>0</b>	<b>(429)</b>	<b>0</b>
Total assets	600,122	2,974	401	325	316	19
Total liabilities	(186,915)	(474)	(191)	(324)	(296)	(19)
<b>Net funds at the end of year</b>	<b>413,207</b>	<b>2,500</b>	<b>210</b>	<b>1</b>	<b>20</b>	<b>0</b>

**13 STATEMENT OF INVESTMENT TOTAL RETURN**

The Trustees have adopted a duly authorised policy of total return accounting for the College investment returns, with effect from 31 July 2003. The investment return, to be applied as income, is calculated as 3.5% (2022: 3.5%) of the average of the year-end values of the relevant investments in each of the last 5 years. The preserved (frozen) value of the invested endowment capital represents its open market value at 31 July 2003 together with all subsequent endowments valued at date of gift.

	Permanent Endowment Trust for Investment	Unapplied Total Return	Total	Expendable Endowment	Total 2023
	£'000	£'000	£'000	£'000	£'000
<b>At the beginning of the year:</b>					
Gift component of the permanent endowment	6,584	0	<b>6,584</b>	0	<b>6,584</b>
Unapplied total return	0	6,496	<b>6,496</b>	0	<b>6,496</b>
Expendable endowment	0	0	<b>0</b>	697,706	<b>697,706</b>
<b>Total Endowments</b>	<b>6,584</b>	<b>6,496</b>	<b>13,080</b>	<b>697,706</b>	<b>710,786</b>
<b>Movements in the reporting period:</b>					
Gift of endowment funds	2	0	<b>2</b>	233	<b>235</b>
Investment return: total investment income	0	146	<b>146</b>	24,548	<b>24,694</b>
Investment return: realised and unrealised gains and losses	0	319	<b>319</b>	44,527	<b>44,846</b>
Investment management costs	0	(49)	<b>(49)</b>	(20,026)	<b>(20,075)</b>
Other transfers	0	0	<b>0</b>	265	<b>265</b>
Non-controlling interest in non-charitable subsidiary	0	0	<b>0</b>	(10,223)	<b>(10,223)</b>
<b>Total</b>	<b>2</b>	<b>416</b>	<b>418</b>	<b>39,324</b>	<b>39,742</b>
Unapplied total return allocated to income in reporting period	0	(364)	<b>(364)</b>	0	<b>(364)</b>
Expendable endowments transferred to income	0	0	<b>0</b>	(13,683)	<b>(13,683)</b>
<b>Net movements in reporting period</b>	<b>2</b>	<b>52</b>	<b>54</b>	<b>25,641</b>	<b>25,695</b>
<b>At end of the reporting period:</b>					
Gift component of the permanent endowment	6,586	0	<b>6,586</b>	0	<b>6,586</b>
Unapplied total return	0	6,548	<b>6,548</b>	0	<b>6,548</b>
Expendable endowment	0	0	<b>0</b>	723,347	<b>723,347</b>
<b>Total Endowments</b>	<b>6,586</b>	<b>6,548</b>	<b>13,134</b>	<b>723,347</b>	<b>736,481</b>



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**13 STATEMENT OF INVESTMENT TOTAL RETURN (continued)**

The total return for the prior year was as follows:

	Permanent Endowment		Expendable	Total
	Trust for Investment	Unapplied Total Return	Endowment	2022
	£'000	£'000	£'000	£'000
<b>At the beginning of the year:</b>				
Gift component of the permanent endowment	6,581	0	0	6,581
Unapplied total return	0	6,711	0	6,711
Expendable endowment	0	0	620,524	620,524
<b>Total Endowments</b>	<b>6,581</b>	<b>6,711</b>	<b>620,524</b>	<b>633,816</b>
<b>Movements in the reporting period:</b>				
Gift of endowment funds	3	0	718	721
Investment return: total investment income	0	114	15,649	15,763
Investment return: realised and unrealised gains and losses	0	78	99,807	99,885
Investment management costs	0	(47)	(10,441)	(10,488)
Other transfers	0	0	375	375
Non-controlling interest in non-charitable subsidiary	0	0	(17,986)	(17,986)
<b>Total</b>	<b>3</b>	<b>145</b>	<b>88,122</b>	<b>88,270</b>
Unapplied total return allocated to income in reporting period	0	(360)	0	(360)
Expendable endowments transferred to income	0	0	(10,940)	(10,940)
<b>Net movements in reporting period</b>	<b>3</b>	<b>(215)</b>	<b>77,182</b>	<b>76,970</b>
<b>At end of the reporting period:</b>				
Gift component of the permanent endowment	6,584	0	0	6,584
Unapplied total return	0	6,496	0	6,496
Expendable endowment	0	0	697,706	697,706
<b>Total Endowments</b>	<b>6,584</b>	<b>6,496</b>	<b>697,706</b>	<b>710,786</b>

**14 DEBTORS**

	2023 Group £'000	2022 Group £'000	2023 College £'000	2022 College £'000
<b>Amounts falling due within one year:</b>				
Trade debtors	2,270	1,728	130	75
Amounts owed by College members	39	103	39	103
Amounts owed by Group undertakings	0	0	933	6,020
Loans repayable within one year	119	253	119	253
Prepayments and accrued income	3,193	1,104	43	59
Other debtors	6,418	4,207	134	196
Loan to group undertaking	0	0	18,960	16,433
<b>Amounts falling due after more than one year:</b>				
Amounts outstanding under lease incentive arrangements	140	89	0	0
Loan to group undertaking	0	0	0	0
	<b>12,179</b>	<b>7,484</b>	<b>20,358</b>	<b>23,139</b>

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**15 CREDITORS: falling due within one year**

	<b>2023</b>	2022	<b>2023</b>	2022
	<b>Group</b>	Group	<b>College</b>	College
	<b>£'000</b>	£'000	<b>£'000</b>	£'000
Bank loans	<b>0</b>	0	<b>0</b>	0
Trade creditors	<b>3,964</b>	3,646	<b>829</b>	546
Amounts owed to College members	<b>76</b>	57	<b>76</b>	58
Amounts owed to Group undertakings	<b>0</b>	0	<b>0</b>	1,875
Taxation and social security	<b>476</b>	1,659	<b>476</b>	1,665
Accruals and deferred income	<b>7,775</b>	2,426	<b>1,065</b>	904
Other creditors	<b>1,270</b>	1,076	<b>248</b>	226
Loan from co-investor	<b>12,640</b>	10,956	<b>0</b>	0
	<b>26,201</b>	19,820	<b>2,694</b>	5,274

In 2023, the College's co-investor in The Oxford Science Park (Properties) Limited advanced funds for the acquisition of investment property and to fund construction commitments. The loan is interest free and repayable on demand.

**16 CREDITORS: falling due after more than one year**

	<b>2023</b>	2022	<b>2023</b>	2022
	<b>Group</b>	Group	<b>College</b>	College
	<b>£'000</b>	£'000	<b>£'000</b>	£'000
Fixed rate loan	<b>173,891</b>	29,884	<b>29,891</b>	29,884

The College entered into a private placement of £30 million in unsecured fixed rate loan notes with a single institutional investor in September 2015, which have an average term of 25 years and an average coupon of 3.32%. Unamortised issue costs of £109k are included above. In 2023, The Oxford Science Park (Properties) Ltd group took out a senior loan of £144 million. The loan accrues interest on a monthly basis at SONIA plus 1.85%. The senior loan is due for repayment in full in November 2027. The loan is secured by a charge over some of the group's investment property assets.

**17 DEFINED BENEFIT PENSION SCHEME LIABILITY**

	<b>2023</b>	2022	<b>2023</b>	2022
	<b>Group</b>	Group	<b>College</b>	College
	<b>£'000</b>	£'000	<b>£'000</b>	£'000
At the start of the year	<b>5,234</b>	2,692	<b>5,067</b>	2,565
Charged in the Statement of Financial Activities	<b>(2,059)</b>	2,542	<b>(1,897)</b>	2,502
At the end of the year	<b>3,175</b>	5,234	<b>3,170</b>	5,067

The College is a member of the Universities Superannuation Scheme ('USS') and University of Oxford Staff Pension Scheme ('OSPS'). The Oxford Science Park Limited is also a member of OSPS. These are multi-employer pension schemes both of which are in deficit. The College has recognised a provision for its commitments under the agreed deficit reduction plans for each scheme. In calculating these provisions, the College has estimated that salary expense will increase at 4% p.a. and the liability is discounted at a high-quality corporate bond rate of 5.81% (2022: 3.19%). A sensitivity analysis to changes in salary and discount rate changes is shown in note 22.

Prior to 1 October 2005, staff were able to accrue benefits for service in the Magdalen College Staff Retirement Benefits Scheme (the 'SRBS'). All members of staff were offered the opportunity to join OSPS from 1 October 2005 in order to secure benefits for service from that date and were no longer able to accrue benefits in the SRBS. At 31 July 2023, as a result of making a significant contribution in 2015/16, the scheme was in surplus.

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**18 ANALYSIS OF MOVEMENTS ON FUNDS**

	At 31 July 2022	Income	Expenditure	Transfers	Gains / (losses)	Interest of non- controlling entities	At 31 July 2023
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>Endowment Funds</u></b>							
Permanent Endowment	13,080	149	(49)	(364)	318	0	<b>13,134</b>
Expendable Endowment							
General Funds	592,341	4,628	(1,971)	50,696	15,188	0	<b>660,882</b>
Specific Funds	75,958	825	(252)	(1,924)	1,948	0	<b>76,555</b>
<b>Total College</b>	<b>681,379</b>	<b>5,602</b>	<b>(2,272)</b>	<b>48,408</b>	<b>17,454</b>	<b>0</b>	<b>750,571</b>
Held by subsidiaries	47,393	19,326	(17,803)	(62,189)	27,392	0	<b>14,119</b>
Non-controlling interest	(17,986)	0	0	0	0	(10,223)	<b>(28,209)</b>
<b>Total Group</b>	<b>710,786</b>	<b>24,928</b>	<b>(20,075)</b>	<b>(13,781)</b>	<b>44,846</b>	<b>(10,223)</b>	<b>736,481</b>
<b><u>Restricted Funds</u></b>							
College	5,303	7,327	(2,428)	1,596	0	0	<b>11,798</b>
Held by subsidiary	433	0	0	(433)	0	0	<b>0</b>
<b>Total Group</b>	<b>5,736</b>	<b>7,327</b>	<b>(2,428)</b>	<b>1,163</b>	<b>0</b>	<b>0</b>	<b>11,798</b>
<b><u>Unrestricted Funds</u></b>							
Designated - Fixed Assets	32,564	0	0	1,566	0	0	<b>34,130</b>
Designated - Other	28	0	(287)	300	0	0	<b>41</b>
	32,592	0	(287)	1,866	0	0	<b>34,171</b>
General Reserve	4,922	9,945	(15,520)	8,741	0	0	<b>8,088</b>
Pension Reserve	(5,067)	0	0	1,897	0	0	<b>(3,170)</b>
<b>Total College</b>	<b>32,447</b>	<b>9,945</b>	<b>(15,807)</b>	<b>12,504</b>	<b>0</b>	<b>0</b>	<b>39,089</b>
Held by subsidiaries:							
General Reserve	280	0	0	(49)	0	0	<b>231</b>
Pension Reserve	(168)	0	0	163	0	0	<b>(5)</b>
<b>Total Group</b>	<b>32,559</b>	<b>9,945</b>	<b>(15,807)</b>	<b>12,618</b>	<b>0</b>	<b>0</b>	<b>39,315</b>
<b>Total Funds</b>	<b>749,081</b>	<b>42,200</b>	<b>(38,310)</b>	<b>0</b>	<b>44,846</b>	<b>(10,223)</b>	<b>787,594</b>

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**18 ANALYSIS OF MOVEMENTS ON FUNDS (continued)**

Prior Year	At 31 July 2021	Income	Expenditure	Transfers	Gains	Interest of non- controlling entities	At 31 July 2022
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>Endowment Funds</u></b>							
Permanent Endowment	13,292	117	(47)	(360)	78	0	13,080
Expendable Endowment							
General Funds	487,700	1,969	(1,477)	98,179	5,970	0	592,341
Specific Funds	75,924	1,025	(230)	(1,690)	929	0	75,958
<b>Total College</b>	<b>576,916</b>	<b>3,111</b>	<b>(1,754)</b>	<b>96,129</b>	<b>6,977</b>	<b>0</b>	<b>681,379</b>
Held by subsidiaries	56,900	13,373	(8,734)	(107,054)	92,908	0	47,393
Non-controlling interest	0	0	0	0	0	(17,986)	(17,986)
<b>Total Group</b>	<b>633,816</b>	<b>16,484</b>	<b>(10,488)</b>	<b>(10,925)</b>	<b>99,885</b>	<b>(17,986)</b>	<b>710,786</b>
<b><u>Restricted Funds</u></b>							
College	2,388	3,977	(2,898)	1,836	0	0	5,303
Held by subsidiary	0	433	0	0	0	0	433
<b>Total Group</b>	<b>2,388</b>	<b>4,410</b>	<b>(2,898)</b>	<b>1,836</b>	<b>0</b>	<b>0</b>	<b>5,736</b>
<b><u>Unrestricted Funds</u></b>							
Fixed Assets Designated	30,767	0	0	1,797	0	0	32,564
Designated Reserves	281	0	0	(253)	0	0	28
General Reserve	2,853	8,510	(16,656)	10,215	0	0	4,922
Pension Reserve	(2,565)	0	0	(2,502)	0	0	(5,067)
<b>Total College</b>	<b>31,336</b>	<b>8,510</b>	<b>(16,656)</b>	<b>9,257</b>	<b>0</b>	<b>0</b>	<b>32,447</b>
Held by subsidiaries	175	152	(47)	(168)	0	0	112
<b>Total Group</b>	<b>31,511</b>	<b>8,662</b>	<b>(16,703)</b>	<b>9,089</b>	<b>0</b>	<b>0</b>	<b>32,559</b>
<b>Total Funds</b>	<b>667,715</b>	<b>29,556</b>	<b>(30,089)</b>	<b>0</b>	<b>99,885</b>	<b>(17,986)</b>	<b>749,081</b>

**19 DETAILS OF THE COLLEGE FUNDS**

The following is a summary of the origins and purposes of each category of fund.

**Permanent Endowment** Donations where income derived from capital, but not the original capital, can be used for restricted purposes of the College.

**Expendable Endowment**  
General Endowment Fund Donations and past capitalisation of income where either income, or income and capital, can be used for the general purposes of the College.  
Specific Endowment Funds Donations and past capitalisation of income where either income, or income and capital, can be used for restricted purposes of the College.

**Restricted Funds** Revenue gifts given for restricted purposes.

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**Unrestricted Funds**

Designated Funds      Unrestricted funds allocated by the trustees for designated future purposes including the Fixed Asset Funds which are represented by the net book value of tangible fixed assets of the College.

General Unrestricted Funds      Accumulated income from the College and Group's activities and other sources that are available for the general purposes of the College.

**20 ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	2023 Total £'000
Tangible fixed assets	34,130	0	48,074	<b>82,204</b>
Property investments	0	0	602,365	<b>602,365</b>
Other investments	0	0	318,437	<b>318,437</b>
Net current assets	8,355	11,798	106,784	<b>126,937</b>
Long term liabilities	0	0	(173,891)	<b>(173,891)</b>
Defined benefit pension scheme liability	(3,170)	0	(5)	<b>(3,175)</b>
Non-controlling interest in trading subsidiary	0	0	(165,283)	<b>(165,283)</b>
	<b>39,315</b>	<b>11,798</b>	<b>736,481</b>	<b>787,594</b>

The analysis for the prior year was as follows:

	Unrestricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	2022 Total £'000
Tangible fixed assets	32,564	0	16,563	49,127
Property investments	0	0	552,401	552,401
Other investments	0	0	298,133	298,133
Net current assets	5,229	5,736	66,819	77,784
Long term liabilities	0	0	(29,884)	(29,884)
Defined benefit pension scheme liability	(5,234)	0	0	(5,234)
Non-controlling interest in trading subsidiary	0	0	(193,246)	(193,246)
	<b>32,559</b>	<b>5,736</b>	<b>710,786</b>	<b>749,081</b>

**21 TRUSTEES' REMUNERATION**

The trustees of the College comprise the permanent Governing Body Fellows. The fellows who are trustees of the College for the purposes of charity law receive no remuneration for acting as charity trustees but are paid by either or both of the University and the College for the academic or management services they provide.

Trustees of the College fall into the following categories; Non-Stipendiary (Professorial) Fellows, Tutorial Fellows, Fellows by Examination (Junior Research Fellows), full-time College Officers (President, Senior Tutor, Bursar, Home Bursar, Development Director, Dean of Divinity).

Trustees of the College who receive salaries for their work as employees are paid on external academic and academic-related scales and often under joint arrangements with the University of Oxford except that the pay of 4 full-time College Officers is decided by Governing Body. Additional stipends are paid to fellows, including some non-stipendiary fellows, who hold a position of part-time College officer in addition to their academic work, for example, Vice President, Senior and Junior Deans, Dean of Degrees, Tutor for Admissions, Tutor for Equality & Diversity and Widening Participation Fellow. These amounts are included in the gross remuneration figures below.

Remuneration is scrutinised by the Remuneration Committee who make recommendations to Governing Body on pay and benefits which are outside of external scales. All trustees may eat at Common Table, free of charge. All Official and Research Fellows are eligible for accommodation in College-owned housing or a housing allowance. The values of these benefits are included within the remuneration figures below.

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**21 TRUSTEES' REMUNERATION** (continued)

Range	2023		2022	
	Number of Trustees / Fellows	Gross remuneration, taxable benefits and pension contributions £	Number of Trustees / Fellows	Gross remuneration, taxable benefits and pension contributions £
£ nil to £ 999	12	0	13	406
£ 1,000 to £ 1,999	1	1,290	1	1,290
£ 2,000 to £ 2,999	1	2,370	-	0
£ 3,000 to £ 3,999	2	6,595	-	0
£ 4,000 to £ 4,999	-	0	1	4,273
£ 5,000 to £ 5,999	3	15,911	2	11,019
£ 6,000 to £ 6,999	1	6,344	1	6,291
£ 7,000 to £ 7,999	-	0	1	7,064
£ 8,000 to £ 8,999	2	16,232	-	0
£ 9,000 to £ 9,999	-	0	1	9,693
£ 10,000 to £ 10,999	1	10,269	-	0
£ 13,000 to £ 13,999	2	26,481	1	13,132
£ 15,000 to £ 15,999	1	15,475	2	30,762
£ 16,000 to £ 16,999	1	16,040	1	16,882
£ 17,000 to £ 17,999	1	17,947	-	0
£ 18,000 to £ 18,999	-	0	1	18,213
£ 19,000 to £ 19,999	1	19,020	-	0
£ 20,000 to £ 20,999	1	20,204	-	0
£ 22,000 to £ 22,999	1	22,513	-	0
£ 23,000 to £ 23,999	-	0	1	23,188
£ 26,000 to £ 26,999	-	0	2	53,486
£ 28,000 to £ 28,999	2	56,315	2	57,414
£ 29,000 to £ 29,999	1	29,335	2	58,801
£ 30,000 to £ 30,999	1	30,364	1	30,551
£ 31,000 to £ 31,999	7	222,920	10	313,446
£ 32,000 to £ 32,999	-	0	1	32,194
£ 33,000 to £ 33,999	-	0	1	33,512
£ 34,000 to £ 34,999	3	102,690	1	34,012
£ 35,000 to £ 35,999	2	70,764	3	106,521
£ 37,000 to £ 37,999	2	75,602	1	37,762
£ 38,000 to £ 38,999	1	38,410	-	0
£ 39,000 to £ 39,999	1	39,060	1	39,237
£ 40,000 to £ 40,999	1	40,557	-	0
£ 41,000 to £ 41,999	-	0	1	41,370
£ 42,000 to £ 42,999	2	84,778	-	0
£ 48,000 to £ 48,999	-	0	2	97,881
£ 50,000 to £ 50,999	1	50,443	1	50,667
£ 52,000 to £ 52,999	-	0	1	52,371
£ 53,000 to £ 53,999	1	53,447	-	0
£ 54,000 to £ 54,999	1	54,847	1	54,960
£ 55,000 to £ 55,999	-	0	1	55,953
£ 59,000 to £ 59,999	-	0	1	59,241
£ 61,000 to £ 61,999	-	0	1	61,690
£ 62,000 to £ 62,999	1	62,848	-	0
£ 63,000 to £ 63,999	1	63,142	1	63,410
£ 65,000 to £ 65,999	1	65,428	1	65,194
£ 66,000 to £ 66,999	1	66,485	1	66,480

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**21 TRUSTEES' REMUNERATION** (continued)

Range	Number of Trustees / Fellows	2023	Number of Trustees / Fellows	2022
		Gross remuneration, taxable benefits and pension contributions £		Gross remuneration, taxable benefits and pension contributions £
£ 67,000 to £ 67,999	1	67,076	-	0
£ 68,000 to £ 68,999	1	68,277	-	0
£ 70,000 to £ 70,999	1	70,887	-	0
£ 71,000 to £ 71,999	-	0	2	143,252
£ 72,000 to £ 72,999	-	0	2	145,380
£ 74,000 to £ 74,999	1	74,626	1	74,244
£ 75,000 to £ 75,999	1	75,017	1	75,614
£ 76,000 to £ 76,999	2	152,889	-	0
£ 82,000 to £ 82,999	-	0	1	82,407
£ 83,000 to £ 83,999	-	0	1	83,082
£ 84,000 to £ 84,999	-	0	2	169,739
£ 87,000 to £ 87,999	2	175,260	-	0
£ 88,000 to £ 88,999	1	88,828	-	0
£ 89,000 to £ 89,999	1	89,583	-	0
£ 98,000 to £ 98,999	-	0	1	98,120
£100,000 to £100,999	-	0	1	100,787
£101,000 to £101,999	-	0	2	202,806
£102,000 to £102,999	2	205,664	-	0
£106,000 to £106,999	2	212,064	-	0
£112,000 to £112,999	1	112,267	1	112,872
£116,000 to £116,999	1	116,493	-	0
£136,000 to £136,999	-	0	1	136,416
£139,000 to £139,999	1	139,650	-	0
	<b>79</b>	<b>3,052,707</b>	<b>79</b>	<b>3,033,085</b>

There were 12 trustees during the year (2022: 12) who were not employees of the College and did not receive remuneration.

**Other transactions with trustees**

Fellows also receive reimbursement of personal expenses necessarily incurred in connection with their services to the College as Trustees. During the year a total of £nil (2022 - £nil) was reimbursed to Trustees for travel expenses.

Additional information on transactions with trustees is set out in note 28 Related Party Transactions.

**22 PENSION SCHEMES**

**Open pension schemes**

The College participates in two principal pension schemes for its staff - the Universities Superannuation Scheme ('USS') and the University of Oxford Staff Pension Scheme ('OSPS'). Staff employed at the Oxford Science Park Limited are members of OSPS. The assets of each scheme are each held in separate trustee-administered funds. The USS and OSPS schemes are contributory mixed benefit schemes. They provide benefits on a defined benefit basis (based on length of service and pensionable salary) and on a defined contribution basis (based on contributions into the scheme). Both are multi-employer schemes and the College is unable to identify its share of the underlying assets and liabilities relating to defined benefits of each scheme on a consistent and reasonable basis.

**MAGDALEN COLLEGE**  
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Therefore, in accordance with accounting standard FRS 102 paragraph 28.11, the College accounts for the schemes as if they were defined contribution schemes only. As a result, the amount charged to the Income and Expenditure Account represents the contributions payable to the schemes in respect of the accounting period.

In the event of the withdrawal of any of the participating employers in USS or OSPS, the amount of any pension funding shortfall (which cannot be otherwise recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme.

The College has also made available the National Employment Savings Trust to employees who are eligible under automatic enrolment regulations to pension benefits, but not eligible for either USS or OSPS.

**Schemes accounted for under FRS 102 paragraph 28.11 as defined contribution schemes**

**Actuarial valuations**

Qualified actuaries periodically value the USS & OSPS schemes using the 'projected unit method', embracing a market value approach. The resulting levels of contribution take account of actuarial surpluses or deficits in each scheme. The financial assumptions were derived from market conditions prevailing at the valuation date. The results of the latest actuarial valuations and the assumptions which have the most significant effect on the results are set out below.

	USS	OSPS
Date of valuation:	31 March 2020	31 March 2022
Date valuation results published:	30 September 2021	27 June 2023
Value of liabilities:	£80.6bn	£914m
Value of assets:	£66.5bn	£961m
Funding deficit:	(£14.1bn)	£47m
Principal assumptions:		
• Discount rate	Fixed interest gilt yield curve (a)	Gilts + 0.5% -2.25% (b)
• Rate of increase in salaries	Plus 1% - 2.75%	RPI
• Rate of increase in pensions	CPI +0.05% (c)	Average RPI/CPI (d)
Assumed life expectancies on retirement at age 65:		
• Males currently aged 65	24.0 years	
• Females currently aged 65	25.6 years	
• Males currently aged 45	26.0 years	
• Females currently aged 45	27.4 years	
Funding Ratios:		
• Technical provisions basis	83%	105%
• Statutory Pension Protection Fund basis	64%	98%
• 'Buy-out' basis	51%	62%
Employer contribution rate (as % of pensionable salaries):	21.4% - 21.6% from 1 April 2022	19% down to 16.5% for DB members from 1 Oct 23
Effective date of next valuation:	31 March 2023	31 March 2025

(a) The discount rate (forward rates) for the USS valuation were:

Fixed interest gilt yield curve plus: Pre-retirement 2.75%, post-retirement 1.00%

(b) The discount rates for the OSPS valuation were:

Pre-retirement: Equal to the UK nominal gilt curve at the valuation date plus 2.25% p.a. at each term.

Post-retirement: Equal to the UK nominal gilt curve at the valuation date plus 0.5% p.a. at each term.



## 22 PENSION SCHEMES (continued)

(c) Pensions increases (CPI) for the USS valuation were:

Term dependent rates in line with the difference between the Fixed Interest and Index Linked yield curves, less 1.1% p.a. to 2030, reducing linearly by 0.1% p.a. to a long term difference of 0.1% p.a. from 2040.

(d) Increases to pensions in payment for the OSPS valuation were:

RPI inflation derived from the geometric difference between the UK nominal gilt curve and the UK index-linked curve at the valuation date, less 0.3% p.a. at each term and 1.0% post 2030. CPI inflation is derived from the RPI inflation assumption, less the scheme actuary's best estimate of the long-term difference between RPI and CPI inflation from time to time (1.0% p.a. pre-2030 and 1.0% p.a. post-2030).

For pension increases linked to inflation, a pension increase curve is constructed based on either the RPI, CPI or the average of the RPI and CPI inflation curves described above, adjusted to allow for the different maximum and minimum annual increases that apply, and the scheme actuary's best estimate of inflation volatility as applies from time to time.

(e) The USS and OSPS employer contribution rates include provisions for the cost of future accrual of defined benefits, deficit contributions, administrative expenses and defined contributions.

### Sensitivity of actuarial valuation assumptions

Surpluses or deficits which arise at future valuations may impact on the Group's future contribution commitment. The sensitivities regarding the principal assumptions used to measure each scheme's liabilities and their impact are set out below:

<i>Assumption</i>	<i>USS Change in assumption</i>	<i>Impact on USS liabilities</i>
Initial pre-retirement discount rate	increase by 0.25%	decrease by £1.3bn
Post-retirement discount rate	decrease by 0.25%	increase by £2.8bn
CPI	decrease by 0.1%	decrease by £1.5bn
Life expectancy	more prudent assumption (reduce the adjustment to the base mortality table by 5%)	increase by £1.2bn
Rate of mortality	more prudent assumption (increase the annual mortality improvements long-term rates by 0.2%)	increase by £0.6bn

<i>Assumption</i>	<i>OSPS Change in assumption</i>	<i>Impact on OSPS technical provisions</i>
Valuation rate of interest	decrease by 0.25%	increase by 2% of pensionable salaries
RPI	increase by 0.25%	increase by 1.5% of pensionable salaries

### Deficit Recovery Plans

In line with FRS 102 paragraph 28.11A, the College has recognised a liability for the contributions payable for the agreed deficit funding plan. The principal assumptions used in these calculations are tabled below:

	2022/23		2021/22	
	USS	OSPS	USS	OSPS
	31/03/2038	30/09/2023	31/03/2028	30/01/2028
Finish Date for Deficit Recovery Plan	1.6%	1.6%	1.60%	1.60%
Average staff number increase	4.0%	4.0%	4.00%	4.00%
Average staff salary increase	5.81%	0.00%	3.19%	3.19%
Average discount rate over period	£113,937	£0	£169,700	£17,050
Effect of +0.5% change in discount rate	£248,804	£0	£373,400	£55,850
Effect of +1.0% change in staff growth				

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**22 PENSION SCHEMES** (continued)

A provision of £3.17m has been made at 31 July 2023 (2022: £5.23m) for the present value of the estimated future deficit funding element of the contributions payable under these agreements, using the assumptions shown. The provision reduces as the deficit is settled according to the pension recovery scheme.

***Closed pension scheme***

Prior to 1 October 2005, staff were able to accrue benefits for service in the Magdalen College Staff Retirement Benefits Scheme (the 'SRBS'). All members of staff were offered the opportunity to join OSPS from 1 October 2005 in order to secure benefits for service and were no longer able to accrue benefits in the SRBS. The SRBS provides benefits based on length of service and final pensionable salary. The assets of the SRBS are held in separate trustee-administered funds. The scheme is periodically valued by qualified actuaries using the projected unit method.

A full actuarial valuation was carried out at 31 July 2018 and updated to 31 July 2023 by a qualified actuary, independent of the scheme's sponsoring employer. The major assumptions used by the actuary are shown below.

	2023	2022
	£'000	£'000
Present value of funded obligations	(1,486)	(2,318)
Fair value of plan assets	1,886	2,779
Unrecognised surplus	400	461

Changes in the present value of the defined benefit obligation are as follows:

	2023	2022
	£'000	£'000
Opening defined benefit obligation	(2,318)	(3,430)
Cost (excluding interest)	(54)	(21)
Interest cost	(76)	(54)
Actuarial gain/(loss)	540	1,054
Benefits paid	422	133
Defined benefit obligation at end of year	(1,486)	(2,318)

Changes in the fair value of the scheme assets are as follows:

	2023	2022
	£'000	£'000
Opening fair value of scheme assets	2,779	3,796
Expected return	92	60
Actuarial (loss)/gain	(563)	(944)
Benefits paid	(422)	(133)
Fair value of scheme assets at the year end	1,886	2,779

The actual loss on the plan assets over the period ended 31 July 2023 was £471,000.

The amounts included within the Statement of Financial Activities are as follows:

	2023	2022
	£'000	£'000
Net interest cost	0	0
Losses on curtailments, changes, introductions	(54)	(21)
Return on plan assets (excluding amounts included in net interest cost) – (loss)/gain	(563)	(944)
Experience gains and losses arising on the plan liabilities – (loss)/gain	(45)	(148)
Gain/(loss) from changes in the demographic & financial assumptions underlying the present value of the plan liabilities	585	1,202
Loss from changes in the amount of surplus not recoverable (excluding amounts included in net interest cost)	77	(89)
Total amount credited to the Statement of Financial Activities	0	0

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**22 PENSION SCHEMES** (continued)

The major categories of scheme assets as a percentage of total scheme assets are as follows:

	2023	2022
Phoenix Life / Scottish Mutual with-profits fund	100%	100%

The overall expected rate of return on the scheme assets is determined by reference to UK long dated bond yields at the balance sheet date. The expected long term rates of return for each accounting period are set out below.

Principal assumptions at the balance sheet date:	2023	2022
Discount rate	5.10%	3.50%
Price inflation – RPI	3.40%	3.30%
Price inflation – CPI	3.00%	2.80%
Allowance for revaluation of deferred pensions of CPI or 5% pa if less	3.00%	2.80%
Allowance for pension in payment increases of RPI	3.50%	3.30%
Allowance for commutation of pension for cash at retirement	n/a	n/a
Assumed life expectations on retirement aged 65:		
Retiring today - males	21.7	22.3
Retiring today - females	23.6	24.1
Retiring in 20 years - males	23.2	24.0
Retiring in 20 years - females	25.4	25.9

The best estimate of contributions to be paid by the College to the scheme for the period commencing 1st August 2023 is nil. The cost of levies to the Pension Protection Fund and management and administration expenses are payable in addition by the College as and when they fall due.

***Pension charge for the year – all schemes***

The pension charge recorded by the College during the accounting period (excluding pension finance costs) was equal to the contributions payable after allowance for the deficit recovery plan as follows:

	2023 £'000	2022 £'000
Scheme		
Universities Superannuation Scheme	(39)	3,264
University of Oxford Staff Pension Scheme	(560)	557
Magdalen College Staff Retirement Benefits Scheme	0	0
National Employment Savings Trust	27	28
	<b>(572)</b>	<b>3,849</b>

Included in other creditors are pension contributions payable of £664 (2022: £6,101)

**Summary of movement in pension provision**

	USS £'000	OSPS £'000	SRBS £'000	2023 Total £'000	2022 Total £'000
Opening provision	4,061	1,173	0	5,234	2,692
Movement in the year	(912)	(1,148)	0	(2,060)	2,542
Closing provision	3,149	25	0	3,174	5,234

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**23 TAXATION**

The College takes advantage of the tax exemptions available to charities in respect of income and capital gains received to the extent that such income and gains are applied to exclusively charitable purposes.

No liability to corporation tax arises in the College's subsidiary companies because the directors of these companies have indicated that they intend to make donations each year to the College equal to the taxable profits of the company under the Gift Aid scheme. Accordingly, no provision for taxation has been included in the financial statements.

**24 RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATIONS**

	<b>2023</b> <b>£'000</b>	<b>2022</b> <b>£'000</b>
<b>Net income/(expenditure) before gains</b>	<b>3,890</b>	<b>(533)</b>
Elimination of non-operating cash flows:		
– Net investment income	<b>(40,282)</b>	<b>(5,275)</b>
– Endowment donations	<b>(235)</b>	<b>(721)</b>
– Loss/(surplus) on sale of fixed assets	<b>0</b>	<b>794</b>
– Depreciation	<b>1,301</b>	<b>1,122</b>
– Amortisation of bond issue costs	<b>7</b>	<b>7</b>
Increase in stock	<b>(94)</b>	<b>(85)</b>
(Increase) / decrease in debtors	<b>(4,695)</b>	<b>(3,607)</b>
Increase in creditors	<b>4,697</b>	<b>2,096</b>
Increase in pension scheme liability	<b>(2,060)</b>	<b>2,542</b>
<b>Net cash used in operating activities</b>	<b>(37,471)</b>	<b>(3,660)</b>

**25 ANALYSIS OF CHANGES IN NET DEBT**

	<b>At start of year £'000</b>	<b>Cash flows £'000</b>	<b>Other movements £'000</b>	<b>At end of year £'000</b>
Cash at bank and in hand	18,615	(2,965)	0	<b>15,650</b>
Short term investments	70,410	53,710	0	<b>124,120</b>
Loans due within one year	(10,956)	(1,684)	0	<b>(12,640)</b>
Loans due after more than one year	(29,884)	(144,000)	(7)	<b>(173,891)</b>
	<b>48,185</b>	<b>(94,939)</b>	<b>(7)</b>	<b>(46,761)</b>

**26 FINANCIAL COMMITMENTS**

As at 31 July 2023, the Group had total commitments under non-cancellable operating leases as follows:

	<b>2023</b> <b>£'000</b>	<b>2022</b> <b>£'000</b>
<b>Equipment</b>		
payable within one year	<b>11</b>	<b>11</b>
payable between two and five years	<b>28</b>	<b>4</b>
	<b>39</b>	<b>15</b>

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**27 CAPITAL COMMITMENTS**

The College had contracted capital commitments at 31 July 2023 for capital projects totalling £8.5m (2022: £0.7m).

The Oxford Science Park (Properties) Limited had contracted commitments at 31 July 2023 for capital projects totalling £6.3m (2022: £46.4m).

**28 RELATED PARTY TRANSACTIONS**

The College is part of the collegiate University of Oxford. Material interdependencies between the University and the College arise as a consequence of this relationship. For reporting purposes, the University and the other Colleges are not treated as related parties as defined in FRS 102.

The College received income from and had outstanding balances with its subsidiary entities as follows:

	<b>2023</b>	2022
	<b>£'000</b>	£'000
<b>Income received from / (expenditure paid to):</b>		
The Oxford Science Park Limited	<b>4,108</b>	335
The Oxford Science Park (Properties) Limited	<b>57,516</b>	318
Magdalen College Trading Limited	<b>1,249</b>	664
Magdalen College Educational Conferences Limited	<b>594</b>	458
Magdalen College Development Trust	<b>8,224</b>	4,549
Magdalen Development Company Limited	<b>(359)</b>	(22)

**Outstanding balances at 31 July owed by / (owed to) subsidiary entities**

The Oxford Science Park Limited	Inter-company balance	<b>376</b>	(1,870)
	Loan	<b>0</b>	0
The Oxford Science Park (Properties) Limited	Inter-company balance	<b>61</b>	394
	Loan	<b>18,960</b>	16,433
Magdalen College Trading Limited		<b>124</b>	670
Magdalen College Educational Conferences Limited		<b>78</b>	507
Magdalen College Development Trust		<b>291</b>	4,449
Magdalen Development Company Limited		<b>1</b>	(5)

Members of the Governing Body, who are trustees of the College and consequently related parties as defined by FRS 102, receive remuneration and facilities as employees of the College. Details of these payments and reimbursed expenses as trustees are disclosed in note 21.

The College makes available healthcare benefits to its staff and trustees. It pays the annual premium due to the Oxford Colleges Healthcare Scheme at the start of the scheme year. The cost payable by members is recovered on a monthly basis. The amounts due to the College from trustees at the end of the year are as follows:

	<b>2023</b>		2022	
Range	<b>Number of</b>	<b>Total</b>	<b>Number of</b>	<b>Total</b>
	<b>trustees</b>	<b>amount</b>	<b>trustees</b>	<b>amount</b>
		<b>outstanding</b>		<b>outstanding</b>
		<b>£</b>		<b>£</b>
£0 to £999	<b>9</b>	<b>5,140</b>	9	4,718
£1,000 to £1,999	<b>6</b>	<b>8,074</b>	6	6,776

**28 RELATED PARTY TRANSACTIONS** (continued)

The College has two properties owned jointly with trustees under joint equity ownership agreements. The financial contributions made by the College are £272,500 for one property and £300,001 for the other. These values are included within property investments.

Joint equity properties are subject to sale on the departure of the trustee from the College. In consideration for permitting a trustee to occupy a joint equity property, an annual occupation fee is payable by the trustee to the College. This is based on the Bank of England base rate plus a margin ranging from -0.1% to +1.5% depending on the length of occupation and is subject to a maximum of 1.0%.

In addition, the College has made loans totalling £147,750 to two trustees under the College's housing loan scheme, one of the loans £67,500 was repaid during the year. The interest charge is based on the Bank of England base rate.

The College had made a loan of £80,000 to one trustee to fund exceptional medical costs, this was repaid during the year. Interest was being charged at 1% per annum on the amount advanced. Donations of £49,821 had been received from alumni and fellows which was used to offset this loan in part.