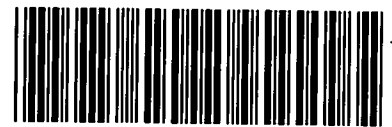


Company no. 07032129
Charity no. 1141533

The Surrey Wellbeing Partnership
Report and Audited Financial Statements
31 March 2023

THURSDAY



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COMPANIES HOUSE

The Surrey Wellbeing Partnership

Reference and administrative details

For the year ended 31 March 2023

Company number 07032129

Charity number 1141533

Registered office and operational address Astolat
Coniers Way
Inn Lane
Burpham
Guildford
GU4 7HL

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Jennifer Bishop	appointed 8 September 2022
Misty Bower	resigned 23 June 2023
Ian Burks	
Judith Crome	
Kelly Headen	resigned 14 September 2023
Christopher Hickford	
Polly Hunt	appointed 11 May 2023
Lucy Ivankovic	resigned 8 September 2022
Ann Kenney	
Natasha Kolicic	resigned 10 November 2022
Kathryn Lynn	
Gillian North	resigned 15 August 2023
Mae Partridge	appointed 14 September 2023
Christina Powell	
Daniel Setterfield	appointed 13 July 2023
Edward Simpson	resigned 10 November 2022
Ian Smith	appointed 10 November 2022
Kirsty Townsend	appointed 10 November 2022
David Welch	resigned 10 October 2022

Bankers	The Co-operative Bank	Natwest
	P.O. Box 101	36 St Andrew Square
	1 Balloon Street	Edinburgh
	Manchester	United Kingdom
	M60 4EP	EH2 2YB

Auditors Godfrey Wilson Limited
Chartered accountants and statutory auditors
5th Floor Mariner House
62 Prince Street
Bristol
BS1 4QD

The Surrey Wellbeing Partnership

Report of the Chair

For the year ended 31 March 2023

About Surrey Wellbeing Partnership

The Surrey Wellbeing Partnership represents a third sector consortium, a partner in a pan-Surrey Emotional Wellbeing and Mental Health Alliance (now known as Mindworks Surrey) to transform emotional wellbeing and mental health services in Surrey. Surrey Wellbeing Partnership aim to lead in prevention and early intervention in the Alliance approach and over time reduce the need for clinical interventions, through building resilient communities and changing lives. Ultimately the aim of this transformational Alliance approach to emotional wellbeing and mental health for children, young people and families of Surrey aims to create "the village to raise the child" where there is

No wrong door & No one left behind

The Surrey Wellbeing Partnership (SWP) is a formal joint venture of local and national charities of various sizes that support children, young people and families in Surrey. It is a registered charity and company limited by guarantee. The purpose of the Partnership is to combine the strengths, experience and reach of the charity sector in Surrey to participate in larger contracts and continuously improve the help and support that is available for our beneficiaries. We are particularly focussed on providing preventative support or early interventions with children, young people and families to avoid emerging situations turning into crises.

Surrey Wellbeing Partnership began to deliver the first phase elements of the Surrey Emotional Wellbeing and Mental Health Alliance contract known as Mindworks Surrey in 2021, working with NHS and commissioner colleagues through an extended mobilisation and shaping phase. During this time the initial central team was set up and initial processes established for delivery and reporting.

During 2022-2023 the work of Surrey Wellbeing partners focused on delivery of services for the contract but for a demand for services that far outstripped the original contract tender design. In consultation with commissioners and our lead provider Surrey and Borders Mental Health Partnership Trust some of our resources were redeployed from community based activities to work to meet the needs of those children and young people on a much-increased waiting list for services. This saw the partnership working with children and young people with increased acuity of need requiring more prolonged input from practitioners.

A Demand and Capacity project run by SaBP and commissioners found that the increased referral rates into emotional wellbeing and mental health services was partially a result of the affects of Covid-19 and the lockdown strategies. There was a recognition across the system that the original capacity design of the Mindworks Surrey contract was far outstripped by the demand in the years of mobilisation. In addition, SWP Partners have seen an increase in the complexity of young people being referred. This links both to those with a neurodiverse trait and for those attending primary school.

In May, the Board and key staff met to review the business plan to support the continued roll out of the contract, and further development of the services and key areas. This plan identifies the Partnerships commitments and objectives for:

- Improving the lives of the children, young people and families we serve and the impact we seek to make;
- The Surrey Wellbeing Partnership charity and its member/subcontracting organisations;
- The role of the Partnership within the Mindworks Surrey alliance; and
- The role of the Partnership within the wider Surrey system.

The Surrey Wellbeing Partnership

Report of the Chair

For the year ended 31 March 2023

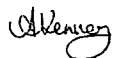
Key areas of work for SWP continue to be provided through the:

- Building Resilience workstream – community-based group and 1 to 1 work with children, young people and families both online and face to face through a variety of offers across the Partnership;
- Schools Based Needs workstream – school-facing, cluster model developed with multi-disciplinary teams in place in over 35 schools that is responsive to the needs of CYP rather than criteria driven;
- Reaching Out workstream – focusing on supporting the most isolated and vulnerable CYP, extending from statutory groups to others such as youth offending, non-school attenders and transitions;
- Crisis Avoidance support – Specially trained teams of support workers bringing hope to young people in crisis in every A&E in Surrey through partnership working between charities and the NHS; and
- Access and Advice team – voluntary sector staff co-located with NHS staff for improved matching of referrals, offering choice of service and shared decision making with families.

Developments to these areas over 2022-2023 were:

- Negotiated an increased budget for Partners for Year 2 of the contract to account for additional agreed work and increased costs;
- Recruitment of the Mindworks User Voice Lead, to be hosted by SWP but a resource across Mindworks and across the wider system for ensuring user voice is captured and that consistent systems for embedding learning and the user voice into our collective decision making are developed;
- A SWP team development plan for expansion of the central team in order to meet the developing demands of reporting and monitoring the service delivery across the Partnership;
- Developing the outcomes approach for our services for Partners to be reporting children and young people's progress in terms of goal based outcomes as part of our commitment to a Thrive approach across Mindworks;
- Launch of the SWP Innovation Fund for piloting and testing new approaches to supporting the needs of children, young people and parents;
- Further development of our Governance structures, a sub committee development plan and Directors appraisal; and
- A successful bid was submitted against the Mental Health Improvement Fund, which will see new services brought into Primary Schools in 2023/24.

This has been an exciting and challenging year and we recognise the fantastic work of our Partners who have mobilised services and are dynamically responding to the new demands in our system. We look forward to the journey working with all SWP members, staff, children and families and our partners across Mindworks Surrey to establish this new approach to emotional wellbeing and mental health in Surrey.



Ann Kenney
Independent chair

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

The trustees present their report along with the financial statements of the charity for the year ended 31 March 2023.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities (effective from January 2019).

Structure, governance and management

A voluntary Board of Trustees and an Independent Chair are responsible for the overall governance and direction of the charity.

The Board in 2023/2024 has 13 Trustees (a nominated representative from each Member organisation), including an Independent Chair. The Board met monthly with a Finance Committee, and Service Delivery Group for Partners. In September 2022 SWP held its inaugural Remuneration Committee. Trustees are all members of the Board.

The Chief Executive oversees service delivery development discussions by partners as needed and any changes, especially those which would require a change to contractual arrangements, are discussed in detail at the Finance committee and either recommended or not to the SWP Board.

The Independent Chair, Chief Executive and SMT attend meetings of the Board and its subcommittee.

As the Charity is a consortium of member organisations, each Member organisation is represented by a Trustee Director. The Chair is an independent post through open recruitment and a paid role for the Board.

New Trustees have a comprehensive induction coordinated by the Independent Chair, senior staff and fellow Trustees. Trustees also have an annual review conducted by the Chair; and receive ongoing training as required often as part of the strategic 'away days' arranged for the Board. In 2022-2023 a Board development plan was initiated to review sub committee requirement and a Board Skills Matrix to inform the sub committee and working group structures.

None of the Trustees has any beneficial interest in the company. In the event of the company being wound up members are required to contribute an amount not exceeding £1. There are no Trustees' interests to be disclosed.

Each of the Charity's full member organisations have a seat on the SWP's Board of Directors. The Board members are also the Trustees of the SWP Charity.

Surrey Wellbeing Partnership's members at 31 March 2023 are:

- Barnardo's;
- The East to West Trust;
- The Eikon Charity;
- Learning Space;
- Leatherhead Youth Project;
- The Matrix Trust;
- NAS Services Ltd (for National Autistic Society);
- Peer Productions;

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

- Relate West Surrey;
- Step by Step Partnership Ltd;
- Surrey Care Trust; and
- YMCA East Surrey.

Our key stakeholders are:

- Emerge Advocacy;
- Surrey County Council;
- Surrey and Borders Partnership NHS Trust;
- NHS Surrey Heartlands Clinical Commissioning Group;
- Surrey Heartlands Health and Care Partnership; and
- Tavistock and Portman NHS Trust.

The Trustees review the major risks facing the Charity on a regular basis, monitoring reserves and reviewing key financial systems to ensure sufficient resources are available to meet our obligations in the event of adverse conditions. The Trustees have also examined other operational and business risks faced by the Charity and confirm that they have established systems to manage the significant ones. The systems of control include:

- a multi-year budget;
- an annual operational plan and budget approved by trustees;
- quarterly reviews of financial results, for both income and expenditure, against budgets; as well as quarterly reviews of activity against plans;
- monthly review of member's activities and financial returns;
- delegated authorities to spend within defined limits; and
- legal, HR and finance input from expert advisors.

The Trustees ensure that the management of risk and evaluation of outcomes are ongoing and embedded in management and operational procedures.

Key risks to the Charity include:

- Effectively delivering the contracted services;
- Relying on income from only one main income source;
- NHS funding cuts influencing a financial recovery plan against the Mindworks contract;
- Responding to the lasting effects of the pandemic - Covid impact on SWP's services including an increased number of referrals;
- Responding to growing demand and complexity and the joint work with NHS and other Public Sector partners to provide effective, needs-based support for young people and their families;
- VAT liability as a result of pending HMRC ruling on whether the services are outside the VAT scope and therefore not subject to VAT. The mitigation lies within our contractual terms with Surrey and Borders Partnership NHS Foundation Trust and SWP will be able to raise VAT invoices and meet its tax obligations if any of our services should be VATable supply;
- Contract succession planning for an exiting partner, ensuring continuity of services and associated management and legal costs that may be incurred;
- Ensuring SWP's staff is fully trained and supported; and
- Ensuring that the right reporting infrastructure is in place to support the Charity's growth.

We continue to regularly evaluate the impact and effectiveness of our work through a formal process of project planning and review led by SMT. Detailed project evaluations are undertaken and reviewed by Trustees at meetings of the Finance Committee and Board.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

Public benefit

Section 17 of the Charities Act 2011 contains a legal requirement that all charities' aims are for public benefit. The Charity Commission in its "Charities and Public Benefit" guidance states that there are two key principles to be met in order to show that an organisation's aims are for public benefit:

1. There must be an identifiable benefit; and
2. Benefit must be to the public or a section of the public.

The impact of SWP's work demonstrates the clear and positive benefit that we have on the lives of young people to develop their skills, education, capacities and capabilities and to participate in society as independent, mature and responsible individuals. SWP works with young people and partners to promote social inclusion by preventing people from becoming socially excluded and assisting them to integrate into society. As a partnership, SWP enables Members to promote effective use of their resources to achieve their charitable purposes.

Surrey Wellbeing Partnership as part of Mindworks Surrey alliance

Surrey is committed to transforming emotional wellbeing and mental health services for its children, young people and families. The aim is to develop services going forward which are based around children's needs, rather than eligibility, and to shift focus and resources into early intervention and prevention using the THRIVE framework. The services will be delivered through an alliance between NHS providers and voluntary sector providers working closely with the local authority and the education and social care sector.

Our joint vision is to deliver transformed services that deliver improved outcomes for children, young people and their families. The Mindworks Surrey alliance brings together expertise across our mental health trusts and the voluntary and community service providers working together with health and social care commissioners to deliver better services for Surrey children, young people and their families. Surrey Wellbeing Partnership (SWP) aims to lead in prevention and early intervention in the Alliance approach and over time reduce the need for clinical interventions, through building resilient communities and changing lives.

We are part of the Mindworks Surrey Alliance and are working to the Thrive approach where children and young people have a central voice in decisions about their care, and their needs are met based on their goals. Children and young people will have more choice about their options, and more opportunity to access a range of services in many different ways.

We recognise children and young people do not want to always be seen in a clinic or a school setting, so advice and help will become more visible and accessible in the local community, closer to home.

As part of our work within Mindworks we represent the Partnership within the governance structure of Mindworks in particular at the Executive Finance Contracts Quality and Performance Accountability Committee and at the Mindworks Surrey Alliance Board. This year we also joined the Financial Recovery Programme Board.

In December 2022 a Finance Recovery initiative began within SaBP which included looking to reduce the overspend in particular for agency staff within Mindworks intensive services. Although these main overspends do not lie within SWP services and comprehensive review of all contract expenditure to fall back within the original contract envelope could potentially affect the increase in budgets for Year 2 that was successfully negotiated in July 2022.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

Review of 2022-2023 Activities

As outlined, SWP is part of the Mindworks Surrey alliance with two NHS Trust bodies (Surrey and Borders Partnership NHS Trust and Tavistock and Portman NHS Trust) and working alongside Surrey commissioners. Together, we have been delivering a multi-million pound contract to deliver emotional wellbeing and mental health services to children, young people and families across the whole of Surrey. The contract started on April 1 2021 and is for 7 years (with a potential to add 3 years).

The partners of SWP currently have a combined contract value of approximately £6m per year (at March 2023) as part of the Mindworks contract. It is the intention of commissioners that as the impact of the preventative early intervention (EI) services are demonstrated funding for the EI within the contract would increase over the 7 (+3) lifespan of the programme.

Aims for 2022-2023

The network of services to be delivered by SWP's partners for this contract are:

- Community Wellbeing Team of practitioners – supporting children, young people and families in youth groups, schools and other community spaces;
- A network of Wellbeing Mentors (Volunteers);
- 1:1 goal-based counselling services for children, young people and families;
- Group work with peer groups, families, school groups, year groups;
- Training for school staff, school peer groups and school year groups;
- Targeted issue-based youth clubs and support groups;
- Co working at the Single Point of Access for referrals (especially from GPs and other professionals) but building a service where CYPF can access advice and support from anywhere within the system where they may have contact;
- Providing information, training and activities for parents, schools and CYP with ASD, ADHD; and
- Youth workers providing emotional wellbeing and mental health support to people aged 10 – 25 in A&E because of self harm, suicide attempt or emotional crisis.

Our Partners have delivered on these commitments in 2022-2023. Although there are some services with some vacancies, but in the main our services were fully mobilised.

Progress has been achieved in all aspects of the aims outlined here with further iterative service development and positive outcomes for our stakeholders in all areas.

Challenges noted have been that the demand for services continue to far outstrip the contracted delivery parameters. This in turn has meant that waiting times and access through the Access and Advice team continue to be unacceptably high. Our combined response to reduce these waiting times for children and young people is to continue to focus on developing and testing new methods to meet this need. Partners also ensure welfare calls and reviews to ensure any risk for children waiting are regularly reviewed and mitigating support put in place where possible.

The realities of the complexities of reporting and in participating within some complex governance structures with our NHS and Commissioner colleagues continues to take more time and resources on behalf of the Partnership than was anticipated at the time of tender for this new contract. These have been significant and felt across the Partnership. There have been a number of stocktakes and review of governance to ensure we review the approach and resources put to this whilst delivering the requirements for commissioners.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

The recruitment and retention challenges continue to be felt by all Partners from time to time due to economic uncertainties and rise of cost of living across the board.

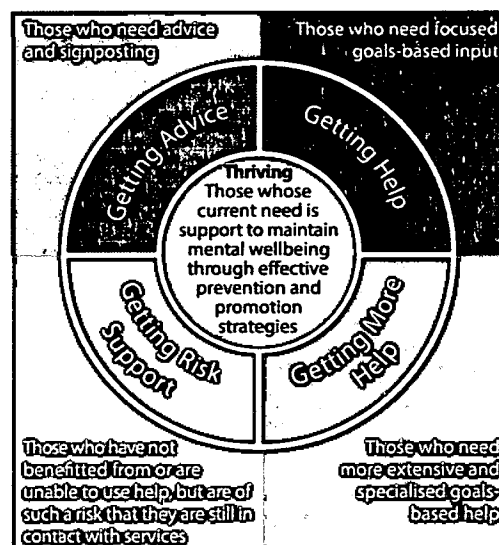
As a result a zero-based budgeting exercise was begun with Partners to understand the costs of delivering the contract in its current form and to provide guiding principles for ongoing budgeting. The SWP budget for Year 3 was agreed as the same for Year 2 by Mindworks and we anticipate further work around budget planning for Year 4 which may include aspects of the Financial recovery programme requests for changes.

In 2022 – 2023 the Partnership has supported over 10,000 young people and their families and delivered over 69,000 sessions/activities. This activity includes face to face, online and telephone support as well as group activities. There are additional activities, which are an array of universal rather than targeted support to individuals, which are not included in these numbers and represent significant support for families.

The THRIVE model

The Mindworks Surrey alliance is committed to delivering the service to the THRIVE model. SWP is focused on the getting advice and getting help areas, and those within the thriving category. Link to Alliance partners for other areas:

<https://www.annafreud.org/mental-health-professionals/thrive-framework/>



Plans for the future

During this year 2023-2024 inflation and cost of living rises continue to bring a deal of pressure on our Partners we were supported by our Year 2 budget being rolled into Year 3 of the contract. Retention and recruitment is still an issue for partners and across the Mindworks contract.

The national COVID funds for the NHS were withdrawn in Year 2 and our colleagues in Surrey and Border Partnership MH Trust continued to run at financial risk to ensure staffing to attempt to meet demand for Mindworks clinical services.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

In July 2022 the newly formed Integrated Care Board gave notice that the NHS Trusts within the ICB region must bring the service financial envelope back to contract value. This led the SWP team and partners to join the newly formed workstreams aimed at investigating how best to realign service workforce and delivery to try and accommodate this requirement.

Whilst the majority of the re-alignment work was for SaBP the impact of the requirement to reduce significant agency staff especially within the Community CYS Team and the Access Team is likely to fall to other partners, in particular SWP having more complex needs referred into services designed for early intervention and prevention. There are clinical and financial risks of this on SWP and its Partners.

In the first quarter the combined delivery of SWP exceeded contract values for activity with good numbers of referrals. In line with meeting the need of CYP accessing SWP services Partners have flexed the number of sessions in order to ensure needs are met in a relational and personalised care way in accordance with the intention of the original tender.

The Mindworks User Voice Lead, hosted by SWP, has enabled the User Voice groups across Surrey to join together to ensure best practice and lessons learnt across the Surrey system and also to enable intelligence and views to be gathered from a wider pool of CYP and Families. A survey and analysis of case studies across Mindworks and within SWP has begun to ensure that the impact of the services and the service developments can be illustrated through user experience/voice.

SWP Directors met to review the SWP business plan which included a self assessment of the embedding of Thrive within Partner organisations, active Partnership working within SWP, demonstrating our impact, reflections on working within SWP and the Mindworks alliance as a whole and a review of and plan for subcommittee development. The results of these discussions form our development plan for the next 12 months with a focus on intentional Partnership working, developing the digital and data sharing strategy, and a development plan for subcommittees of the Board to ensure the relevant support for the CEO, SWP charity and Board strategy going forward.

Finance review

The year under review was the second operational year for the Charity and the total income was £6,021k (2021/2022: £4,583k) and expenditure was £5,600k (2021/2022: £4,194k). The income came from our contract with Surrey and Border Partnership and no other income has been received. The charity has no fundraising activities and therefore no expenditure has been allocated to cost of raising funds in the Charity's Statement of Financial Activities. Charitable activities represent payments made to our Partners to deliver our charitable activities (contractual arrangements). It also includes all associated costs of running the organisation and supporting all partners. SWP's main cost is its employees, and it represents 59% (2021/2022: 75%) of the organisational cost (excluding payments to partners).

The unrestricted reserves at the end of March 2023 are £822k (2021/2022: £402k) of which £425k has been designated for a further digital investment in the organisational infrastructure, user's voice project and innovation fund that have been designed to support new projects that demonstrate an innovative approach delivering the Partnership charitable work. At 31 March 2023, no funds from the innovation fund have been spent but the first round of awards took place in the first quarter of 2023-2024 and few grants have been awarded within the Partnership. The User's Voice fund is a new fund that has been designated to ensure a successful delivery of the project (launched in early 2023).

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

Reserves policy and going concern

Reserves are needed to ensure that there remains enough liquidity to pay our staff and partners during times when cash flow fluctuates, to mitigate the financial risks we face such as unforeseen interruptions to our operations, to cover possible shortfalls in budgeted income, and to ensure that we can meet our planned spending commitments during the years ahead.

During the financial year under review, the charity's reserves policy was reviewed by the Trustees, who assessed the level of risk inherent within SWP's operations and set out a calculation for determining the target level of reserves needed to mitigate that risk. This policy enables the Charity to determine whether currently held reserves are significantly above or below that target level. Where reserves vary from the target, plans will be made to bring reserves back in line with the target. In line with the current economic climate and the needs of a growing organisation, the reserve levels of the charity should represent at least 6 months of operational expenditure.

At the balance sheet date, total undesignated funds are £398k (2021/2022: £208k). Free reserves are above the calculated target of £198k (2021/2022: £62k). The increased reserves level has been achieved as a result of increased income and cost savings.

The Trustees have closely reviewed the going concern position prior to signing this report and are of the view that SWP remains a going concern for the next 12 months, from the date this report was signed; and that there are no material uncertainties related to this.

Fundraising

The charity does not seek to raise funds from the public and therefore has nothing to report on its fundraising approach or standards.

Statement of responsibilities of the trustees

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2023

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

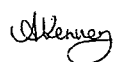
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £10 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Auditors

Godfrey Wilson Limited were re-appointed as auditors to the charitable company during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 9 November 2023 and signed on their behalf by



Ann Kenney
Independent chair

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

Opinion

We have audited the financial statements of The Surrey Wellbeing Partnership (the 'charity') for the year ended 31 March 2023 which comprise the statement of financial activities, balance sheet, statement of cash flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out in the trustees' report, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The procedures we carried out and the extent to which they are capable of detecting irregularities, including fraud, are detailed below:

(1) We obtained an understanding of the legal and regulatory framework that the charity operates in, and assessed the risk of non-compliance with applicable laws and regulations. Throughout the audit, we remained alert to possible indications of non-compliance.

(2) We reviewed the charity's policies and procedures in relation to:

- Identifying, evaluating and complying with laws and regulations, and whether they were aware of any instances of non-compliance;
- Detecting and responding to the risk of fraud, and whether they were aware of any actual, suspected or alleged fraud; and
- Designing and implementing internal controls to mitigate the risk of non-compliance with laws and regulations, including fraud.

(3) We inspected the minutes of trustee meetings.

(4) We enquired about any non-routine communication with regulators and reviewed any reports made to them.

(5) We reviewed the financial statement disclosures and assessed their compliance with applicable laws and regulations.

(6) We performed analytical procedures to identify any unusual or unexpected transactions or balances that may indicate a risk of material fraud or error.

(7) We assessed the risk of fraud through management override of controls and carried out procedures to address this risk. Our procedures included:

- Testing the appropriateness of journal entries;
- Assessing judgements and accounting estimates for potential bias;
- Reviewing related party transactions; and
- Testing transactions that are unusual or outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. Irregularities that arise due to fraud can be even harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alison Godfrey

Date: 9 November 2023

Alison Godfrey FCA
(Senior Statutory Auditor)

For and on behalf of:

GODFREY WILSON LIMITED

Chartered accountants and statutory auditors

5th Floor Mariner House

62 Prince Street

Bristol

BS1 4QD

The Surrey Wellbeing Partnership

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2023

	Note	2023 Total £	2022 Total £
Income from:			
Donations		-	1,169
Charitable activities	2	6,020,629	4,581,460
Investments		82	82
Total income		6,020,711	4,582,711
Expenditure on:			
Charitable activities		5,600,003	4,194,386
Total expenditure	3	5,600,003	4,194,386
Net income and net movement in funds	4	420,708	388,325
Reconciliation of funds:			
Total funds brought forward		401,784	13,459
Total funds carried forward		822,492	401,784

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. All income and expenditure in the current and prior period was unrestricted.

The Surrey Wellbeing Partnership

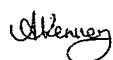
Balance sheet

As at 31 March 2023

	Note	£	2023 £	2022 £
Current assets				
Debtors	7	627,980		1,085,070
Cash at bank and in hand		<u>892,649</u>		<u>267,262</u>
		1,520,629		1,352,332
Liabilities				
Creditors: amounts falling due within 1 year	8	<u>(698,137)</u>		<u>(950,548)</u>
Net current assets			<u>822,492</u>	<u>401,784</u>
Net assets	10		<u>822,492</u>	<u>401,784</u>
Funds	11			
Unrestricted funds				
Designated funds			424,961	194,250
General funds			<u>397,531</u>	<u>207,534</u>
Total charity funds			<u>822,492</u>	<u>401,784</u>

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 9 November 2023 and signed on their behalf by



Ann Kenney
Independent chair

The Surrey Wellbeing Partnership

Statement of cash flows

For the year ended 31 March 2023

	2023	2022
	£	£
Cash used in operating activities:		
Net movement in funds	420,708	388,325
Adjustments for:		
Decrease / (increase) in debtors	457,090	(1,085,070)
Increase / (decrease) in creditors	(252,411)	826,600
Net cash provided by operating activities	625,387	129,855
Increase in cash and cash equivalents in the year	625,387	129,855
Cash and cash equivalents at the beginning of the year	267,262	137,407
Cash and cash equivalents at the end of the year	892,649	267,262

The charity has not provided an analysis of changes in net debt as it does not have any long term financing arrangements.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Surrey Wellbeing Partnership meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves and confirmed future income streams. There are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of provision of mental health services is deferred until criteria for income recognition are met.

d) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

e) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

f) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

g) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated in full to charitable activities on the basis that the charity does not undertake any significant fundraising activity.

h) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

k) Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

l) Pension costs

The company operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

m) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

There were no sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements during the year.

2. Income from charitable activities

	2023 Total £	2022 Total £
Surrey and Borders Partnership NHS Foundation Trust:		
Mindworks contract	5,646,554	4,294,605
Wellbeing coordinator project	314,700	236,855
Suicide prevention	29,375	50,000
User's voice	30,000	-
Total income from charitable activities	6,020,629	4,581,460

Income from charitable activities in both the current and prior period was fully unrestricted.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

3. Total expenditure

	Charitable activities £	Support and governance costs £	2023 Total £
Staff costs (note 5)	136,609	56,768	193,377
Partners project costs (note 12)	5,354,445	-	5,354,445
Audit and accountancy	-	8,214	8,214
Legal and professional fees	-	18,364	18,364
Equipment and software	6,000	-	6,000
Governance costs	-	1,153	1,153
Office costs	7,482	-	7,482
IT costs	-	6,808	6,808
Sundry	-	4,160	4,160
Sub-total	5,504,536	95,467	5,600,003
Allocation of support and governance costs	95,467	(95,467)	-
Total expenditure	5,600,003	-	5,600,003

Total governance costs were £9,913 (2022: £8,563)

Prior period comparative

	Charitable activities £	Support and governance costs £	2022 Total £
Staff costs (note 5)	119,318	36,128	155,446
Partners project costs (note 12)	3,988,281	-	3,988,281
Mobilisation costs	33,900	-	33,900
Audit and accountancy	-	7,265	7,265
Equipment and software	2,019	-	2,019
Governance costs	-	1,363	1,363
Office costs	3,710	-	3,710
IT costs	-	1,988	1,988
Sundry	-	414	414
Sub-total	4,147,228	47,158	4,194,386
Allocation of support and governance costs	47,158	(47,158)	-
Total expenditure	4,194,386	-	4,194,386

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

4. Net movement in funds

This is stated after charging:

	2023 £	2022 £
Trustees' remuneration	27,876	33,445
Trustees' reimbursed expenses	Nil	Nil
Auditors' remuneration:		
▪ Statutory audit (excluding VAT)	<u>7,300</u>	<u>6,000</u>

Trustees' remuneration relates to administration services provided by A Kenney, in her capacity as Independent Chair, as permitted by the charity's Articles of Association.

5. Staff costs and numbers

Staff costs were as follows:

	2023 £	2022 £
Salaries and wages	153,435	120,598
Social security costs	11,135	8,328
Pension costs	1,925	1,079
Freelance staff	<u>26,882</u>	<u>25,441</u>
	<u>193,377</u>	<u>155,446</u>

No employee earned more than £60,000 during the year.

The key management personnel of the charitable company comprise the Trustees, Chief Executive Officer, Independent Chair and Finance Manager. The total employee benefits of the key management personnel were £115,424 (2022: £91,490).

	2023 No.	2022 No.
Average head count	<u>4.17</u>	<u>3.50</u>

6. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

7. Debtors

	2023 £	2022 £
Trade debtors	434,118	461,152
Prepayments	67,695	274,977
Other debtors	126,167	348,941
	<u>627,980</u>	<u>1,085,070</u>

8. Creditors : amounts due within 1 year

	2023 £	2022 £
Trade creditors	9,092	287,999
Accruals	35,611	8,207
Deferred income (see note 9)	653,434	643,377
Other creditors	-	10,965
	<u>698,137</u>	<u>950,548</u>

9. Deferred income

	2023 £	2022 £
At 1 April 2022	643,377	89,329
Deferred during the year	653,434	643,377
Released during the year	<u>(643,377)</u>	<u>(89,329)</u>
At 31 March 2023	<u>653,434</u>	<u>643,377</u>

Deferred income relates to funds provided to partner organisations which has not been fully spent during the year or are linked to projects that will be fully delivered in the next financial year. All funds that have not been spent in the year under review are returned to Surrey Wellbeing Partnership (SWP) and, rather than returning to Surrey and Borders Partnership (SaBP), are held as deferred income and will be spent in 2023-2024 financial year.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

10. Net assets between funds

	Designated funds £	General funds £	Total funds £
Current assets	424,961	1,095,668	1,520,629
Current liabilities	-	(698,137)	(698,137)
Net assets at 31 March 2023	424,961	397,531	822,492

	Designated funds £	General funds £	Total funds £
Prior period comparative			
Current assets	194,250	1,158,082	1,352,332
Current liabilities	-	(950,548)	(950,548)
Net assets at 31 March 2022	194,250	207,534	401,784

11. Movement in funds

	At 1 April 2022 £	Income £	Expenditure £	Transfers between funds £	At 31 March 2023 £
<i>Designated funds:</i>					
Infrastructure fund	30,000	-	(8,039)	50,000	71,961
Innovation fund	164,250	163,750	-	-	328,000
Users' voice	-	-	-	25,000	25,000
Total designated funds	194,250	163,750	(8,039)	75,000	424,961
General funds	207,534	5,856,961	(5,591,964)	(75,000)	397,531
Total funds	401,784	6,020,711	(5,600,003)	-	822,492

Purposes of designated funds

Infrastructure fund

Surrey Wellbeing Partnership is yet to invest in its infrastructure and the trustees have acknowledged that current technologies need to be adopted by the charity in order to achieve efficiency and effectiveness in its operation. Therefore £30k has been initially designated for a digital investment in the organisational infrastructure and work has been commissioned during the year under review. The Trustees acknowledged that the initially designated funds will not be sufficient and additional funds have been designated to ensure the digital strategy of the charity is fully developed and implemented.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

11. Movement in funds (continued)

Purposes of designated funds (continued)

Innovation fund

The Innovation fund has been designated to support new projects that demonstrate an innovative approach in delivering the organisation's charitable purposes and increasing our reach. As at 31 March 2023, no funds have been spent and the first round of applications (only open to our partners) took place in the first quarter of 2023-2024 and grants were awarded to few partners.

Users' voice

The MindWorks Alliance have agreed to put in place a User Voice Lead role, which will ensure that the collective experience of young people and their families are heard and incorporated into decision-making. Surrey Wellbeing Partnership was asked to host the role, on behalf of the system and the post holder began in January 2023. The fund receives income from Surrey and Borders Partnership NHS Foundation Trust and is used for salary and associated costs. It became apparent across Mindworks that there was no further budget associated with the User Voice project. Therefore, Surrey Wellbeing Partnership's Board agreed to designate £25k from unrestricted reserves to support the additional costs in financial year 2023-2024.

Prior period comparative

	At 1 April 2021 £	Income £	Expenditure £	Transfers between funds £	At 31 March 2022 £
<i>Designated funds:</i>					
Infrastructure fund	-	-	-	30,000	30,000
Innovation fund	-	-	-	164,250	164,250
<i>Total designated funds</i>	-	-	-	194,250	194,250
General funds	13,459	4,582,711	(4,194,386)	(194,250)	207,534
Total funds	13,459	4,582,711	(4,194,386)	-	401,784

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2023

12. Related party transactions

SWP is a partnership with twelve organisations, each of which may appoint one nominated representative to the board of trustees and is entitled to one vote only. During the year, there were related party transactions in the form of contract payments to partner organisations, and any unutilised balances are receivable by SWP at 31 March 2023.

Details of these total payments and amounts due are as follows:

Organisation	Payable during the year £	Receivable (payable) at year end £
Barnado's	659,233	152,333
The East to West Trust	221,513	-
The Eikon Charity	1,487,764	94,754
Learning Space	746,582	7,402
Leatherhead Youth Project	107,320	-
The Matrix Trust	244,154	34,723
National Autistic Society	126,138	3,429
Peer Productions	55,475	-
Relate West Surrey	178,304	-
Step by Step Partnership Ltd	305,869	40
Surrey Care Trust	156,393	10,229
YMCA East Surrey	1,065,700	15,060
	<u>5,354,445</u>	<u>317,970</u>
Prior period comparative:	Payable during the year £	Receivable (payable) at year end £
Organisation		
Barnado's	479,473	100,224
The East to West Trust	149,130	7,223
The Eikon Charity	1,100,262	67,254
Learning Space	540,446	(11,500)
Leatherhead Youth Project	76,773	-
The Matrix Trust	169,049	36,533
National Autistic Society	107,453	8,109
Peer Productions	53,685	-
Relate West Surrey	138,600	-
Step by Step Partnership Ltd	219,795	50,793
Surrey Care Trust	139,208	4,807
YMCA East Surrey	814,407	73,998
	<u>3,988,281</u>	<u>337,441</u>