

Company no. 07032129
Charity no. 1141533

The Surrey Wellbeing Partnership
Report and Audited Financial Statements
31 March 2022



The Surrey Wellbeing Partnership

Reference and administrative details

For the year ended 31 March 2022

Company number 07032129

Charity number 1141533

Registered office and operational address Astolat
Coniers Way
Inn Lane
Burpham
Guildford
GU4 7HL

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Jennifer Bishop	Appointed 8 September 2022
Misty Bower	
Ian Burks	
Judith Crome	
John Downing	Resigned 28 October 2021
Kelly Headen	
Christopher Hickford	Chair
Anthony Horton	Resigned 20 May 2021
Lucy Ivankovic	Resigned 8 September 2022
Ann Kenney	
Natasha Kolicic	Appointed 16 December 2021
Kathryn Lynn	Appointed 18 November 2021
Gillian North	
Christina Powell	
Edward Simpson	
Kirsty Townsend	Resigned 24 May 2021
David Welch	Appointed 17 June 2021

Bankers	The Co-operative Bank	Natwest
	P.O. Box 101	36 St Andrew Square
	1 Balloon Street	Edinburgh
	Manchester	United Kingdom
	M60 4EP	EH2 2YB

Auditors Godfrey Wilson Limited
Chartered accountants and statutory auditors
5th Floor Mariner House
62 Prince Street
Bristol
BS1 4QD

The Surrey Wellbeing Partnership

Report of the Chair

For the year ended 31 March 2022

About Surrey Wellbeing Partnership

The Surrey Wellbeing Partnership represents a third sector consortium, a partner in a pan-Surrey Emotional Wellbeing and Mental Health Alliance (now known as Mindworks Surrey) to transform emotional wellbeing and mental health services in Surrey. Surrey Wellbeing Partnership aim to lead in prevention and early intervention in the Alliance approach and over time reduce the need for clinical interventions, through building resilient communities and changing lives. Ultimately the aim of this transformational Alliance approach to emotional wellbeing and mental health for children, young people and families of Surrey aims to create "the village to raise the child" where there is

No wrong door & No one left behind

The Surrey Wellbeing Partnership (SWP) is a formal joint venture of local and national charities of various sizes that support children, young people and families in Surrey. It is a registered charity and company limited by guarantee. The purpose of the Partnership is to combine the strengths, experience and reach of the charity sector in Surrey to participate in larger contracts and continuously improve the help and support that is available for our beneficiaries. We are particularly focussed on providing preventative support or early interventions with children, young people and families to avoid emerging situations turning into crises.

During 2021-2022 (Apr 2021-Mar 2022) Surrey Wellbeing Partnership began to deliver the first phase elements of the Surrey Emotional Wellbeing and Mental Health Alliance contract, working with NHS and commissioner colleagues through an extended mobilisation and shaping phase and into a full delivery of the contract by year end.

During this time the Alliance changed its name to Mindworks Surrey setting up the relevant website and social media platforms to provide information, advice, signposting and access to services. Surrey Wellbeing Partnership central team developed a suite of policies and procedures including information governance compliance as required for the contract.

Surrey Wellbeing Partnership added to its staffing resource with the employment of a Chief Executive in September 2021, and worked to establish the governance and reporting protocols across Mindworks Surrey as well as its own governance for Surrey Wellbeing Partnership.

Throughout 2021-2022 recruitment of new posts into the member organisations of the Partnership continued bringing a significant number of new jobs into the emotional wellbeing space as part of this Partnership. In common with other partners of the alliance as recruitment continued into the autumn, there was a noticeable slowdown in recruitment into this contract. Surrey Wellbeing Partnership central team supported the recruitment advertising activities of member organisations increasing its jobs profile on the internet.

In October the Board and key staff met to develop a business plan to support the roll out of the contract, the development of the services and the key areas. This plan identifies the Partnerships commitments and objectives for:

- Improving the lives of the children, young people and families we serve and the impact we seek to make;
- The Surrey Wellbeing Partnership charity and its member/subcontracting organisations;
- The role of the Partnership within the Mindworks Surrey alliance; and
- The role of the Partnership within the wider Surrey system.

The Surrey Wellbeing Partnership

Report of the Chair

For the year ended 31 March 2022

A key challenge in rolling out the contracted services was the high demand experienced by all services in the wake of the Covid pandemic. Throughout mobilisation staff employed within the Partnership were standing up new services within the Partnership, building new collaborative teams with NHS colleagues and expanding current work streams. In addition, the Partnership (with the agreement of Alliance partners and Commissioners) took decisions to deploy staff from early intervention work to support the Access and Advice (Referrals) team in an effort to meet the demand in referrals coming from schools and GP's.

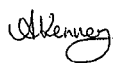
It is acknowledged that the phased mobilisation, recruitment challenges in the latter half of the year and this type of diverted deployment has slightly hindered the ambition to meet emerging need on the ground at a community level in the way it was anticipated in our first year.

Key achievements however have been seen with significant developments and services provided through the:

- Building Resilience workstream – community-based group and 1 to 1 work with children, young people and families both online and face to face through a variety of offers across the Partnership;
- Schools Based Needs workstream – school-facing, cluster model developed with multi-disciplinary teams in place in over 35 schools that is responsive to the needs of CYP rather than criteria driven;
- Reaching Out workstream – focusing on supporting the most isolated and vulnerable CYP, extending from statutory groups to others such as youth offending, non-school attenders and transitions;
- Crisis Avoidance support – Specially trained teams of support workers bringing hope to young people in crisis in every A&E in Surrey through partnership working between charities and the NHS; and
- Access and Advice team – voluntary sector staff co-located with NHS staff for improved matching of referrals, offering choice of service and shared decision making with families.

We are pleased to report that at the beginning of Year 2 the full offer is fully mobilised and it was anticipated that early intervention and prevention services will take three years to be established fully and embedded in a way that will reduce the need for more clinical interventions.

We look forward to the journey working with all SWP members, staff, children and families and our partners across Mindworks Surrey to establish this new approach to emotional wellbeing and mental health in Surrey.



Ann Kenney
Independent chair

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

The trustees present their report along with the financial statements of the charity for the year ended 31 March 2022.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities (effective from January 2019).

Structure, governance and management

A voluntary board of trustees and an independent chair are responsible for the overall governance and direction of the charity. During mobilisation the independent chair had an executive role and the small staff team and directors, with delegated responsibility involved in mobilisation, reported to the independent chair, who in turn reported to the board. In September 2021 a Chief Executive was employed and took on the day to day running of the central team.

The board currently has 13 trustees (a nominated representative from each Member organisation), including an independent chair. The board met monthly with a Finance and Contract Committee, Service Delivery Committee, Communications and User Engagement Committee and Operations Committee providing further support during the extended mobilisation period up to July 2021. Trustees are all members of the board.

Over 2021-2022 as member organisations moved into delivery of services the committees with delegated responsibility were reduced to Finance and Contracts Committee, and the business of contract management began. The role of the Chief Executive was approved and recruited (Sept 2021). The Senior Management Team (SMT) meets regularly and reports to the board through the Chief Executive. The Chief Executive oversees service delivery development discussions by partners as needed and any changes, especially those which would require a change to contractual arrangements, is discussed in detail at the Finance and Contracts Committee and either recommended or not to the SWP board.

The independent chair, Chief Executive and SMT attend meetings of the board and its subcommittee.

As the Charity is a consortium of member organisations, each member organisation is represented by a trustee director. The Chair is an independent post through open recruitment and a paid role for the board.

New trustees have a comprehensive induction coordinated by the independent chair, senior staff and fellow trustees. Trustees also have an annual review conducted by the Chair and receive ongoing training as required, often as part of the strategic away days arranged for the board.

None of the trustees have any beneficial interest in the company. In the event of the company being wound up members are required to contribute an amount not exceeding £10. There are no trustees' interests to be disclosed.

Each of the Charity's full member organisations have a seat on the SWP's board of directors. The board members are also the trustees of the SWP Charity.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

Surrey Wellbeing Partnership's current members are:

- Barnardo's;
- The East to West Trust;
- The Eikon Charity;
- Learning Space;
- Leatherhead Youth Project;
- The Matrix Trust;
- NAS Services Ltd (for National Autistic Society);
- Peer Productions;
- Relate West Surrey;
- Step by Step Partnership Ltd;
- Surrey Care Trust; and
- YMCA East Surrey.

Our key stakeholders are:

- Emerge Advocacy;
- Surrey County Council;
- Surrey and Borders Partnership NHS Trust;
- NHS Surrey Heartlands Clinical Commissioning Group;
- Surrey Heartlands Health and Care Partnership; and
- Tavistock and Portman NHS Trust.

The trustees review the major risks facing the Charity on a regular basis, monitoring reserves and reviewing key financial systems to ensure sufficient resources are available to meet our obligations in the event of adverse conditions. The trustees have also examined other operational and business risks faced by the Charity and confirm that they have established systems to manage the significant ones. The systems of control include:

- a multi-year budget;
- an annual operational plan and budget approved by trustees;
- quarterly reviews of financial results, for both income and expenditure, against budgets; as well as quarterly reviews of activity against plans;
- monthly review of member's activities and financial returns;
- delegated authorities to spend within defined limits; and
- legal, HR and finance input from expert advisors.

The trustees ensure that the management of risk and evaluation of outcomes are ongoing and embedded in management and operational procedures.

Key risks to the Charity include:

- effectively mobilising and delivering the contracted services;
- relying on income from only one income source;
- responding to the pandemic;
- VAT liability as a result of pending HMRC ruling on whether the services are exempt from VAT and therefore are not subject to VAT. The mitigation lies within our contractual terms with Surrey and Borders Partnership NHS Foundation Trust and SWP will be able to raise VAT invoices and meet its tax obligations if any of our services should be VATable supply;
- ensuring SWP's staff are fully trained and supported;
- Covid impact on SWP's services including an increased number of referrals as a result of the ongoing social restrictions; and
- ensuring that the right reporting infrastructure is in place to support the Charity's growth.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

We continue to regularly evaluate the impact and effectiveness of our work through a formal process of project planning and review led by SMT. Detailed project evaluations are undertaken and reviewed by trustees at meetings of the Finance and Contract Committee.

Public benefit

Section 17 of the Charities Act 2011 contains a legal requirement that all charities' aims are for public benefit. The Charity Commission in its "Charities and Public Benefit" guidance states that there are two key principles to be met in order to show that an organisation's aims are for public benefit:

1. There must be an identifiable benefit; and
2. Benefit must be to the public or a section of the public.

The impact of SWP's work demonstrates the clear and positive benefit that we have on the lives of young people to develop their skills, education, capacities and capabilities and to participate in society as independent, mature and responsible individuals. SWP works with young people and partners to promote social inclusion by preventing people from becoming socially excluded and assisting them to integrate into society. As a partnership, SWP enables members to promote effective use of their resources to achieve their charitable purposes.

Surrey Wellbeing Partnership as part of Mindworks Surrey alliance

Surrey is committed to transforming emotional wellbeing and mental health services for its children, young people and families. The aim is to develop services going forward which are based around children's needs rather than eligibility and to shift focus and resources into early intervention and prevention using the THRIVE framework. The services will be delivered through an alliance between NHS providers and voluntary sector providers working closely with the local authority and the education and social care sector.

Our joint vision is to deliver transformed services that deliver improved outcomes for children, young people and their families. The Mindworks Surrey Alliance brings together expertise across our mental health trusts and the voluntary and community service providers working together with health and social care commissioners to deliver better services for Surrey children, young people and their families. Surrey Wellbeing Partnership (SWP) aims to lead in prevention and early intervention in the Alliance approach and over time reduce the need for clinical interventions, through building resilient communities and changing lives.

We are part of the Mindworks Surrey Alliance and are working to the THRIVE approach where children and young people have a central voice in decisions about their care, and their needs are met based on their goals. Children and young people will have more choice about their options, and more opportunity to access a range of services in many different ways.

We recognise children and young people do not always want to be seen in a clinic or a school setting, so advice and help will become more visible and accessible in the local community, closer to home.

As part of our work within Mindworks we represent the Partnership within the governance structure of Mindworks, in particular at the Executive Finance Contracts Quality and Performance Accountability Committee and at the Mindworks Surrey Alliance board.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

Objectives and activities

Review of 2021-2022 Activities

During this year, SWP collaborated with two NHS Trust bodies (Surrey and Borders Partnership NHS Trust and Tavistock and Portman NHS Trust) and Surrey commissioners in a health and charity sector cross-functional grouping known as the Mindworks Surrey Alliance. Together, we have been delivering a £multi-million contract to deliver emotional wellbeing and mental health services to children, young people and families across the whole of Surrey. The contract started on April 1, 2021 and is for 7 years (with a potential to add 3 years).

The partners of SWP have a combined contract value of approximately £5m per year as part of the Mindworks contract. It is the intention of commissioners that as the impact of the preventative early intervention (EI) services are demonstrated funding for the EI within the contract would increase over the 7 (+3) lifespan of the programme.

Aims for 2021-2022

The network of services to be delivered by SWP's partners for this contract are:

- Community Wellbeing Team of practitioners – supporting children, young people and families in youth groups, schools and other community spaces;
- a network of Wellbeing Mentors (volunteers);
- 1:1 goal-based counselling services for children, young people and families;
- group work with peer groups, families, school groups, year groups;
- training for school staff, school peer groups and school year groups;
- targeted issue-based youth clubs and support groups;
- co-working at the single point of access for referrals (especially from GPs and other professionals) but building a service where CYPF can access advice and support from anywhere within the system where they may have contact; and
- providing information, training and activities for parents, schools and CYP with ASD, ADHD.

Our partners have delivered on these commitments in 2021-2022. Although there are some services with some vacancies, our services were fully mobilised by end of this year

Progress has been achieved in all aspects of the aims outlined here with recruitment, mobilisation, service development and positive outcomes for our stakeholders in all areas.

Challenges noted have been that the demand for services continue to far outstrip the contracted delivery parameters. This in turn has meant that waiting times and access through formal routes through the access and advice team have been unacceptably high. Our combined response to reduce these waiting times for children and young people saw several intense projects to focus on these referrals, increased deployment of staffing to these areas and therefore some delay in our early intervention focus. Partners also instigated welfare calls and reviews to ensure any risk for children waiting was regularly reviewed and mitigating support put in place where possible.

The realities of the complexities of reporting and in participating within some complex governance structures with our NHS and commissioner colleagues which has taken more time and resources on behalf of the Partnership than was anticipated at the time of tender for this new contract. These have been significant and felt across the Partnership but most sharply by the central team. This is the subject of a SWP structural review of the central team and matching of resources to functions for Year 3 and beyond.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

The recruitment challenges were also exacerbated during the year due to economic uncertainties and rise of cost of living across the board.

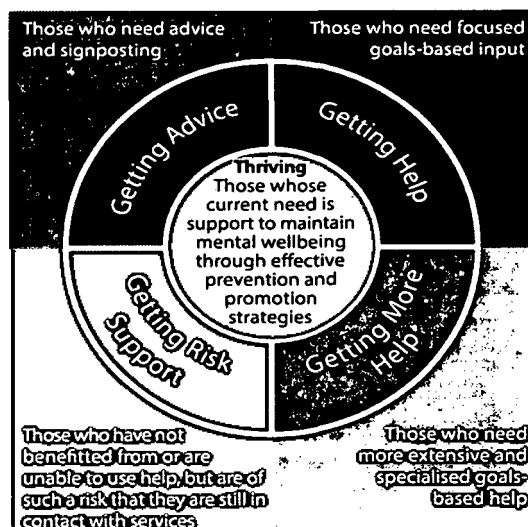
- As a result from early 2022 the Partnership has been negotiating with the alliance for an increase in its budget for Year 2 in order to retain and recruit staff to maintain staffing levels to protect the investment in and delivery of the early intervention and prevention part of the Alliance contract. The Partnership was successful in these negotiations and is currently working with NHS colleagues and commissioners around a resolution for budgets for Year 3 and beyond.

In 2021–2022 the Partnership has supported over 6,000 young people and their families and delivered over 50,000 sessions/activities. This activity includes face to face, online and telephone support as well as group activities.

The THRIVE model

The Mindworks Surrey alliance is committed to delivering the service to the THRIVE model. SWP is focused on the getting advice and getting help areas, and those within the thriving category. Link to Alliance partners for other areas:

<https://www.annafreud.org/mental-health-professionals/thrive-framework/>



Plans for future periods

During this year 2022-2023 voluntary organisations key concerns were the retention and recruitment of staff within services, as well as the rising demand for our services. Inflation and cost of living rises brought a deal of pressure on our partners, and we were able to negotiate with our alliance partners a Year 2 budget that incorporated funds to assist our partners to meet the salary costs necessary to support staff and protect our service provision at this time.

Recruitment and retention are key priorities and concerns for many employers at this time and voluntary sector partners and our NHS partners have struggled to ensure the full compliment across every service during mobilisation of this contract. SWP partners employed over 100 new posts for this contract and ensuring we retain that knowledge and skills within the service is vital to our success in supporting children and young people.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

Trustees also underwent the first formal review by the chair through a reflective exercise on the board and individual trustees. The conflict of interest policy was refined over 2021-2022 and increasingly decisions were beginning to be made on behalf of partners where there was a conflict of interest. Following the policy and with support, directors made decisions in the best interest of the SWP charity and the Partnership as a whole in delivering for children and young people.

A user voice lead is being recruited to assist the Partnership and the alliance more widely, to ensure that user voice is embedded within our impact reporting, service development and continuous improvement in a consistent way. Individual organisations report impact and user voice in a variety of ways and we know that children, young people and families value the work that we provide. This new role will be based with SWP but work across Mindworks to bring a consistent approach across the service. This role will work closely with the young people forum, Mindworks Amplify, and our system colleagues within user voice and participation in Surrey.

Most recently with government changes and with the incoming Integrated Care board to the Surrey system, we are seeing some change in the governance, oversight and funding constraints of our NHS partners. As the major partners within the Mindworks Surrey contract, significant changes to the constraints on NHS partners have a potential to affect the SWP contract and potential funding. We are therefore engaged in a number of conversations to protect the funding of the early intervention provision by the voluntary sector within the Mindworks contract for our partners, and to maintain our service to children and young people designed to support them, inform, educate and build skills to avoid crisis situations in the future. We believe early intervention and prevention within this contract is key in the system wide service transformation Surrey is working on.

Financial review

The year under review was the first operational year for the Charity and the total income was £4,583k (20/21: £35k) and expenditure was £4,194k (20/21: £35k). The income came from our contract with Surrey and Border Partnership and no other income has been received. The charity has no fundraising activities and therefore no expenditure has been allocated to cost of raising funds in the Charity's Statement of Financial Activities. Charitable activities represent payments made to our Partners to deliver our charitable activities (contractual arrangements). It also includes all associated costs of running the organisation and support all partners. SWP's main cost is its employees, and it represents 75% of the organisational cost (excluding payments to partners).

The unrestricted reserves at the end of March 2022 are £402k (20/21: £13k) of which £194k has been designated for a digital investment in the organisational infrastructure (£30k) and innovation fund (£164K). At 31 March 2022, no funds from the designated funds have been spent. The innovation fund has been set up to support new projects that demonstrate an innovative approach in delivering SWP's charitable purposes.

Reserves policy and going concern

Reserves are needed to ensure that there remains enough liquidity to pay our staff and partners during times when cash flow fluctuates, to mitigate the financial risks we face such as unforeseen interruptions to our operations, to cover possible shortfalls in budgeted income, and to ensure that we can meet our planned spending commitments during the years ahead.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

During the financial year under review, a new Reserves Policy was approved by the trustees, which assessed the level of risk inherent within SWP's operations and set out a calculation for determining the target level of reserves needed to mitigate that risk. This policy enables the Charity to determine whether currently held reserves are significantly above or below that target level. Where reserves vary from the target, plans will be made to bring reserves back in line with the target.

At the balance sheet date, total unrestricted free reserves are £208k (20/21: £13k). The level of the free reserves is above the calculated target of £90k (20/21: £62k). The increased reserves level has been achieved as a result of increased income and cost savings.

The trustees have closely reviewed the going concern position prior to signing this report and are of the view that SWP remains a going concern for the next 12 months, from the date this report was signed; and that there are no material uncertainties related to this.

Fundraising

The charity does not seek to raise funds from the public and therefore has nothing to report on its fundraising approach and standards.

Statement of responsibilities of the trustees

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Surrey Wellbeing Partnership

Report of the trustees

For the year ended 31 March 2022

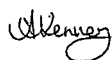
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £10 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Auditors

Godfrey Wilson Limited were appointed as auditors to the charitable company during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 8 December 2022 and signed on their behalf by



Ann Kenney
Independent chair

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

Opinion

We have audited the financial statements of The Surrey Wellbeing Partnership (the 'charity') for the year ended 31 March 2022 which comprise the statement of financial activities, balance sheet, statement of cash flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

Other matter

The financial statements for the year ended 31 March 2021 were not audited because the charity was below the statutory audit threshold.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out in the trustees' report, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The procedures we carried out and the extent to which they are capable of detecting irregularities, including fraud, are detailed below:

(1) We obtained an understanding of the legal and regulatory framework that the charity operates in, and assessed the risk of non-compliance with applicable laws and regulations. Throughout the audit, we remained alert to possible indications of non-compliance.

(2) We reviewed the charity's policies and procedures in relation to:

- Identifying, evaluating and complying with laws and regulations, and whether they were aware of any instances of non-compliance;
- Detecting and responding to the risk of fraud, and whether they were aware of any actual, suspected or alleged fraud; and
- Designing and implementing internal controls to mitigate the risk of non-compliance with laws and regulations, including fraud.

(3) We inspected the minutes of trustee meetings.

(4) We enquired about any non-routine communication with regulators and reviewed any reports made to them.

(5) We reviewed the financial statement disclosures and assessed their compliance with applicable laws and regulations.

(6) We performed analytical procedures to identify any unusual or unexpected transactions or balances that may indicate a risk of material fraud or error.

(7) We assessed the risk of fraud through management override of controls and carried out procedures to address this risk. Our procedures included:

- Testing the appropriateness of journal entries;
- Assessing judgements and accounting estimates for potential bias;
- Reviewing related party transactions; and
- Testing transactions that are unusual or outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. Irregularities that arise due to fraud can be even harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

Independent auditors' report

To the members of

The Surrey Wellbeing Partnership

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alison Godfrey

Date: 12 December 2022

Alison Godfrey FCA
(Senior Statutory Auditor)

For and on behalf of:

GODFREY WILSON LIMITED

Chartered accountants and statutory auditors

5th Floor Mariner House

62 Prince Street

Bristol

BS1 4QD

The Surrey Wellbeing Partnership

Statement of financial activities *(incorporating an income and expenditure account)*

For the year ended 31 March 2022

	Note	2022 Total £	2021 Total £
Income from:			
Donations		1,169	-
Charitable activities	2	4,581,460	35,188
Investments		82	-
Total income		4,582,711	35,188
Expenditure on:			
Charitable activities		4,194,386	35,184
Total expenditure	3	4,194,386	35,184
Net income and net movement in funds	4	388,325	4
Reconciliation of funds:			
Total funds brought forward		13,459	13,455
Total funds carried forward		401,784	13,459

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. All income and expenditure in the current and prior period was unrestricted.

The Surrey Wellbeing Partnership

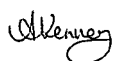
Balance sheet

As at 31 March 2022

	Note	£	2022 £	2021 £
Current assets				
Debtors	7	1,085,070		-
Cash at bank and in hand		<u>267,262</u>		<u>137,407</u>
		1,352,332		137,407
Liabilities				
Creditors: amounts falling due within 1 year	8	<u>(950,548)</u>		<u>(123,948)</u>
Net current assets			<u>401,784</u>	<u>13,459</u>
Net assets	10		<u><u>401,784</u></u>	<u><u>13,459</u></u>
Funds	11			
Unrestricted funds				
Designated funds			194,250	-
General funds			<u>207,534</u>	<u>13,459</u>
Total charity funds			<u><u>401,784</u></u>	<u><u>13,459</u></u>

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 8 December 2022 and signed on their behalf by



Ann Kenney
Independent chair

The Surrey Wellbeing Partnership

Statement of cash flows

For the year ended 31 March 2022

	2022	2021
	£	£
Cash used in operating activities:		
Net movement in funds	388,325	4
Adjustments for:		
Decrease / (increase) in debtors	(1,085,070)	-
Increase / (decrease) in creditors	826,600	123,948
Net cash provided by / (used in) operating activities	129,855	123,952
Increase / (decrease) in cash and cash equivalents in the year	129,855	123,952
Cash and cash equivalents at the beginning of the year	137,407	13,455
Cash and cash equivalents at the end of the year	267,262	137,407

The charity has not provided an analysis of changes in net debt as it does not have any long term financing arrangements.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Surrey Wellbeing Partnership meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves and confirmed future income streams. There are no material uncertainties about the charity's ability to continue as a going concern.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of provision of mental health services is deferred until criteria for income recognition are met.

d) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

e) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

f) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

g) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated in full to charitable activities on the basis that the charity does not undertake any significant fundraising activity.

h) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

i) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

j) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

k) Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

l) Pension costs

The company operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

m) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

There were no sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements during the year.

2. Income from charitable activities

	2022 Total £	2021 Total £
Surrey and Borders Partnership NHS Foundation Trust:		
Mindworks contract	4,294,605	35,188
Wellbeing coordinator project	236,855	-
Suicide prevention	50,000	-
Total income from charitable activities	4,581,460	35,188

Income from charitable activities in both the current and prior period was fully unrestricted.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

3. Total expenditure

	Charitable activities £	Support and governance costs £	2022 Total £
Staff costs (note 5)	119,318	36,128	155,446
Partners project costs (note 12)	3,988,281	-	3,988,281
Mobilisation costs	33,900	-	33,900
Audit and accountancy	-	7,265	7,265
Equipment and software	2,019	-	2,019
Governance costs	-	1,363	1,363
Office costs	3,710	-	3,710
IT costs	-	1,988	1,988
Sundry	-	414	414
Sub-total	4,147,228	47,158	4,194,386
Allocation of support and governance costs	47,158	(47,158)	-
Total expenditure	4,194,386	-	4,194,386

Total governance costs were £7,200 (2021: £Nil)

Prior period comparative

	Charitable activities £	Support and governance costs £	2021 Total £
Staff costs (note 5)	6,477	2,439	8,916
Partners project costs (note 12)	13,780	-	13,780
Mobilisation costs (note 12)	12,475	-	12,475
Sundry	-	13	13
Sub-total	32,732	2,452	35,184
Allocation of support and governance costs	2,452	(2,452)	-
Total expenditure	35,184	-	35,184

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

4. Net movement in funds

This is stated after charging:

	2022 £	2021 £
Trustees' remuneration	33,445	Nil
Trustees' reimbursed expenses	Nil	Nil
Auditors' remuneration:		
▪ Statutory audit (including VAT)	7,200	-

Trustees' remuneration relates to administration services provided by A Kenney, in her capacity as Independent Chair, as permitted by the charity's Articles of Association.

5. Staff costs and numbers

Staff costs were as follows:

	2022 £	2021 £
Salaries and wages	120,598	8,916
Social security costs	8,328	-
Pension costs	1,079	-
Freelance staff	25,441	-
	<u>155,446</u>	<u>8,916</u>

No employee earned more than £60,000 during the year.

The key management personnel of the charitable company comprise the Trustees, Chief Executive Officer, Independent Chair and Finance Manager. The total employee benefits of the key management personnel were £91,490 (2021: £8,916).

	2022 No.	2021 No.
Average head count	<u>3.50</u>	<u>2.00</u>

6. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

7. Debtors

	2022 £	2021 £
Trade debtors	461,152	-
Prepayments	274,977	-
Other debtors	348,941	-
	<u>1,085,070</u>	<u>-</u>

8. Creditors : amounts due within 1 year

	2022 £	2021 £
Trade creditors	287,999	12,475
Accruals	8,207	-
Other taxation and social security	-	22,144
Deferred income (see note 9)	643,377	89,329
Other creditors	10,965	-
	<u>950,548</u>	<u>123,948</u>

9. Deferred income

	2022 £	2021 £
At 1 April 2021	89,329	-
Deferred during the year	643,377	89,329
Released during the year	<u>(89,329)</u>	<u>-</u>
At 31 March 2022	<u>643,377</u>	<u>89,329</u>

Deferred income relates to funds provided to partner organisations which has not been fully spent during the year or are linked to projects that will be fully delivered in the next financial year. All funds that have not been spent in the year under review are returned to Surrey Wellbeing Partnership (SWP) and, rather than returning to Surrey and Borders Partnership (SaBP), are held as deferred income and will be spent in 2022-2023 financial year.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

10. Net assets between funds

	Designated funds £	General funds £	Total funds £
Current assets	194,250	1,158,082	1,352,332
Current liabilities	-	(950,548)	(950,548)
Net assets at 31 March 2022	194,250	207,534	401,784

Net assets in the prior year pertained in full to general funds.

11. Movement in funds

	At 1 April 2021 £	Income £	Expenditure £	Transfers between funds £	At 31 March 2022 £
<i>Designated funds:</i>					
Infrastructure fund	-	-	-	30,000	30,000
Innovation fund	-	-	-	164,250	164,250
<i>Total designated funds</i>	-	-	-	194,250	194,250
General funds	13,459	4,582,711	(4,194,386)	(194,250)	207,534
Total funds	13,459	4,582,711	(4,194,386)	-	401,784

All movements in the prior year pertained to general funds.

Purposes of designated funds

Infrastructure fund

As a new organisation, Surrey Wellbeing Partnership is yet to invest in its infrastructure and the trustees have acknowledged that current technologies need to be adopted by the charity in order to achieve efficiency and effectiveness in its operation. Therefore £30k has been designated for a digital investment in the organisational infrastructure. At 31 March 2022, no funds from the fund have been spent but the intention is that the work will start during the financial year ending March 2023.

Innovation fund

The innovation fund has been approved by the trustees and at the end of the financial year its balance is £164k. These funds have been designated to support new projects that demonstrate an innovative approach in delivering the organisation's charitable purposes and increasing our reach. At 31 March 2022, no funds have been spent and the first round of applications (only open to our partners) is expected to take place in early 2023.

The Surrey Wellbeing Partnership

Notes to the financial statements

For the year ended 31 March 2022

12. Related party transactions

SWP is a partnership with twelve organisations, each of which may appoint one nominated representative to the board of trustees and is entitled to one vote only. During the year, there were related party transactions in the form of contract payments to partner organisations, and any unutilised balances are receivable by SWP at 31 March 2022.

Details of these total payments and amounts due are as follows:

Organisation	Payable during the year £	Receivable (payable) at year end £
Barnado's	479,473	100,224
The East to West Trust	149,130	7,223
The Eikon Charity	1,100,262	67,254
Learning Space	540,446	(11,500)
Leatherhead Youth Project	76,773	-
The Matrix Trust	169,049	36,533
National Autistic Society	107,453	8,109
Peer Productions	53,685	-
Relate West Surrey	138,600	-
Step by Step Partnership Ltd	219,795	50,793
Surrey Care Trust	139,208	4,807
YMCA East Surrey	814,407	73,998
	<u>3,988,281</u>	<u>337,441</u>

Prior period comparative:

Organisation	Payable during the year £	Receivable (payable) at year end £
Learning Space	6,461	(6,461)
Leatherhead Youth Project	670	(670)
Peer Productions	2,474	(2,474)
Relate West Surrey	2,870	(2,870)
YMCA East Surrey	13,780	-
	<u>26,255</u>	<u>(12,475)</u>