

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 30 June 2025
for
Dagenham and Redbridge FC
Community Trust
(A Company Limited by Guarantee)

Gravita Essex Limited
Chartered Certified Accountants
Treviot House
186-192 High Road
Ilford
Essex
IG1 1LR

Dagenham and Redbridge FC
Community Trust
(A Company Limited by Guarantee)

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for the Year Ended 30 June 2025

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Dagenham and Redbridge FC
Community Trust (Registered number: 07416869)
(A Company Limited by Guarantee)

Report of the Trustees
for the Year Ended 30 June 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charity's objects ("the objects") are for the benefit of the public generally and in particular the inhabitants of the London Borough of Barking and Dagenham and its surrounding areas:

To promote community participation in healthy recreation by providing facilities for the playing of association football, other sports and activities capable of improving health ("facilities" means land, buildings, equipment and organising sporting activities);

To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;

To advance the education of children and young people through such means as the trustees think fit in accordance with the law of charity; and for the general purposes of such charitable bodies or for such other exclusively charitable purposes in each case as the trustees may from time to time decide.

Mission Statement:

"To use the power of sport and education to positively engage with, inspire and empower the young people of our diverse local community, to create opportunities to improve the quality of life for everyone."

Vision:

To become one of the leading social and community outreach organisations in the local area, inspiring young people to achieve their potential and bring about positive life changing opportunities through the following four strands:

1. Promoting Health and Wellbeing
2. Raising Levels of Achievement
3. Building Community Cohesion
4. Supporting People with Specific Needs

Dagenham and Redbridge FC
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Report of the Trustees
for the Year Ended 30 June 2025

OBJECTIVES AND ACTIVITIES

Significant activities

Over the last twelve months the Trust has been able to offer the following activities.

The provision of a variety of sporting activities via the organisation and delivery of holiday multi-sport schools for school aged children in various venues, working alongside the Metropolitan Police, London Fire Brigade, Army London, Box Up Crime and other local organisations to provide not only physical activities, but also life skills including teamwork, communication, problem solving and others.

The Trust successfully worked with local schools and other organisations to fund places for some children at the school holiday camps over the last year.

The Trust has been awarded funding by the National League Trust to appoint an Assistant Manager to support the current Trust Manager. Matthew Sharp was appointed in the Autumn of 2024, having worked at both the Club and the Trust for over two years. Matthew, since he joined the Trust, has become a UEFA C licence Football Coach and is now chairing the new Disabled Supporters' Association, funded by the PLCF. Matthew joined the Trust from the Government's post COVID Kickstart scheme.

The Trust is working with a number of local schools in a variety of different ways and many youngsters have attended home fixtures as Guards of Honour and Walkout Teams.

The Trust continued to offer fun football classes for girls in local schools and is planning to expand this provision after Christmas.

Provision of educational programmes such as Respect and Show Racism the Red Card delivered free of charge in local primary and secondary schools. Visits by players to local primary schools eg World Book Day.

The Trust continues to develop a much closer relationship with local schools providing a wide variety of learning opportunities, both in the school and at the Club. These include tours of the stadium, matchday visits, competitions and visits to schools by members of the Club's playing staff.

The Trust is developing new links with local youth football teams and organisations through its matchday 'Guard of Honour' programme, where youngsters parade the pitch prior to kick off and form a 'Guard of Honour' as the players walk out of the tunnel. Each home match now sees a different group form a Guard of Honour. The Trust now coordinates the Matchday Mascot Programme.

The Trust played a lead role in the planning and operation of the Club's "Daggers Celebrate Diversity Day", which was held in March 2025 and is due to be repeated in the coming season.

The Trust is a member of London United and is working with other LU members to secure new funding going forward.

The Trust received funding from the PLCF as part of the 'Fans Fund' to support Diversity Day and the establishment of the DSA in season 24-25.

The over 50s 'Sporting Memories' group has met at the Club every Thursday morning for the last year and in addition to the weekly games and quizzes, enjoyed visits from the Met Police, the London Fire Brigade and members of the First Team squad. The group was invited by ex-England Captain Graham Gooch to watch Essex CCC at Chelmsford this year.

Volunteers

The Trust encourages volunteering opportunities and facilitates these opportunities on its programmes and within its other activities eg Matchday ball boys and girls. Volunteers are involved with supporting coaching staff at the soccer schools. Several of those volunteers were supported financially by the Trust and are now qualified FA coaches employed by the Trust.

Dagenham and Redbridge FC
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Report of the Trustees
for the Year Ended 30 June 2025

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

Over the past year the charity ran a number of activities involving the diverse members of the local community in physical and social activities.

It attracted funding from a number of sources including The National League Trust, The Football Association, The Premier League Charitable Fund, the Essex, the Southend Sports Trust (EASST) and others.

Soccer and multisport activities were run during holiday periods attracting attendances from local youngsters who had the opportunity to improve their physical and mental skills.

Many primary school children took part in projects throughout the year. Many other primary and secondary school students have been involved in Trust led activities from after school clubs, to careers' fairs, to GCSE PE projects.

The Trust worked closely with the local LBBD Council and the Metropolitan Police to deliver activities in areas of high need when possible.

FINANCIAL REVIEW

Reserves policy

It is the policy of the Dagenham and Redbridge Community Trust charity to seek ways to increase unrestricted funds to the level required to provide sufficient funds to cover the operating costs of the charity for a period of one year. The Trustees recognise that to achieve this level of reserves will take a period of time and therefore will set interim targets in respect of the level of reserves in order that the trust can continue to grow.

The trustees will monitor the level of reserves at each Trustees Meeting. The Trustees acknowledge that how the level of reserves changes during the year can be a good indicator of the underlying financial health of the charity and can be an indicator of potential problems. The level of reserves will be monitored throughout the year as part of the normal monitoring and budgetary reporting processes.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Dagenham and Redbridge FC Community Trust is a company limited by guarantee governed by its Memorandum and Articles of Association. It is registered as a charity with the Charity Commission.

Organisational structure

The number of trustees shall be not less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum provided always that Dagenham and Redbridge Football Club (or any successor body) shall be entitled to nominate the number of people specified opposite its name to be trustees.

Induction and training of new trustees

The trustee responsible for compliance briefs new trustees on their legal obligations under charity and company law; the content of the Memorandum and Articles of Association; the decision-making processes; the business plan and recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

Wider network

The Dagenham and Redbridge FC Community Trust supports the community activities relating to Dagenham and Redbridge FC and the wider network of the National League Trust that operates at a national level on behalf of all clubs within the Vanarama National League.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07416869 (England and Wales)

Registered Charity number

1141511

Dagenham and Redbridge FC
Community Trust (Registered number: 07416869)
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Report of the Trustees
for the Year Ended 30 June 2025

Registered office
Victoria Road Ground
Victoria Road
Dagenham
Essex
RM10 7XL

Trustees
S R Thompson - Director
Ms J Brown - Director
P V Connew - Director
T S D Bailey - Director (deceased 2/5/2025)
Ms C Sheehan - Director
M J Wallace - Director

Independent Examiner
B G Chernoff
Gravita Essex Limited
Chartered Certified Accountants
Treviot House
186-192 High Road
Ilford
Essex
IG1 1LR

Approved by order of the board of trustees on 27 February 2026 and signed on its behalf by:

S R Thompson - Trustee

Independent Examiner's Report to the Trustees of
Dagenham and Redbridge FC
Community Trust (Registered number: 07416869)

Independent examiner's report to the trustees of Dagenham and Redbridge FC Community Trust ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 June 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

B G Chernoff

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26 February 2026

Dagenham and Redbridge FC
Community Trust
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Statement of Financial Activities
for the Year Ended 30 June 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	<u>58,259</u>	<u>35,000</u>	<u>93,259</u>	<u>53,606</u>
EXPENDITURE ON					
Charitable activities					
General charitable		25,407	-	25,407	60,862
National League Trust					
Kickstart		<u>28,290</u> <u>4,548</u>	<u>25,731</u> <u>-</u>	<u>54,021</u> <u>4,548</u>	<u>7,604</u> <u>2,961</u>
Total		<u>58,245</u>	<u>25,731</u>	<u>83,976</u>	<u>71,427</u>
NET INCOME/(EXPENDITURE)		14	9,269	9,283	(17,821)
RECONCILIATION OF FUNDS					
Total funds brought forward		293	2,732	3,025	20,846
TOTAL FUNDS CARRIED FORWARD		<u><u>307</u></u>	<u><u>12,001</u></u>	<u><u>12,308</u></u>	<u><u>3,025</u></u>

The notes form part of these financial statements

Dagenham and Redbridge FC
Community Trust (Registered number: 07416869)
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Balance Sheet
30 June 2025

	Notes	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
CURRENT ASSETS					
Debtors	7	148	-	148	6,000
Cash at bank and in hand		2,649	12,001	14,650	7,676
		<u>2,797</u>	<u>12,001</u>	<u>14,798</u>	<u>13,676</u>
CREDITORS					
Amounts falling due within one year	8	(2,490)	-	(2,490)	(10,651)
		<u>307</u>	<u>12,001</u>	<u>12,308</u>	<u>3,025</u>
NET CURRENT ASSETS					
		307	12,001	12,308	3,025
TOTAL ASSETS LESS CURRENT LIABILITIES		307	12,001	12,308	3,025
		<u>307</u>	<u>12,001</u>	<u>12,308</u>	<u>3,025</u>
NET ASSETS/(LIABILITIES)					
		307	12,001	12,308	3,025
FUNDS	9				
Unrestricted funds				307	293
Restricted funds				12,001	2,732
TOTAL FUNDS				<u>12,308</u>	<u>3,025</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 June 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 June 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 27 February 2026 and were signed on its behalf by:

S R Thompson - Trustee

The notes form part of these financial statements

Dagenham and Redbridge FC
Community Trust
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Notes to the Financial Statements
for the Year Ended 30 June 2025

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment - Straight line over 4 years

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. DONATIONS AND LEGACIES

The income from donations and legacies was £93,259 (2024: £53,606) of which £58,259 was unrestricted (2024: £45,096) and £35,000 was restricted (2024: £8,510). Included within restricted funds was funding from the National League Trust and Fans Funds which use football to help reach out to youngsters.

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2025 nor for the year ended 30 June 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2025 nor for the year ended 30 June 2024.

Dagenham and Redbridge FC
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Notes to the Financial Statements - continued
for the Year Ended 30 June 2025

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

	2025	2024
Administration	2	2
Coaching	5	5
	<u>7</u>	<u>7</u>

No employees received emoluments in excess of £60,000.

5. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	<u>45,096</u>	<u>8,510</u>	<u>53,606</u>
EXPENDITURE ON Charitable activities General charitable National League Trust	60,862	-	60,862
Kickstart	- <u>-</u>	7,604 <u>2,961</u>	7,604 <u>2,961</u>
Total	<u>60,862</u>	<u>10,565</u>	<u>71,427</u>
NET INCOME/(EXPENDITURE)	(15,766)	(2,055)	(17,821)
RECONCILIATION OF FUNDS Total funds brought forward	16,059	4,787	20,846
TOTAL FUNDS CARRIED FORWARD	<u>293</u>	<u>2,732</u>	<u>3,025</u>

6. TANGIBLE FIXED ASSETS

	Computer equipment £
COST At 1 July 2024 and 30 June 2025	<u>1,799</u>
DEPRECIATION At 1 July 2024 and 30 June 2025	<u>1,799</u>
NET BOOK VALUE At 30 June 2025	<u>-</u>
At 30 June 2024	<u>-</u>

Dagenham and Redbridge FC
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Notes to the Financial Statements - continued
for the Year Ended 30 June 2025

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Other debtors	148	-
Prepayments	-	6,000
	<u>148</u>	<u>6,000</u>

8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Other creditors	-	8,161
Accruals and deferred income	2,490	2,490
	<u>2,490</u>	<u>10,651</u>

9. MOVEMENT IN FUNDS

	At 1/7/24	Net movement in funds	Transfers between funds	At 30/6/25
	£	£	£	£
Unrestricted funds				
General fund	293	(5,439)	2,583	(2,563)
KICK	-	5,453	(2,583)	2,870
	<u>293</u>	<u>14</u>	<u>-</u>	<u>307</u>
Restricted funds				
Premier League Champion	614	-	-	614
Sportivate Project	285	-	-	285
National League Trust	965	9,269	-	10,234
Kickstart	868	-	-	868
	<u>2,732</u>	<u>9,269</u>	<u>-</u>	<u>12,001</u>
TOTAL FUNDS	<u>3,025</u>	<u>9,283</u>	<u>-</u>	<u>12,308</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	48,258	(53,697)	(5,439)
KICK	10,001	(4,548)	5,453
	<u>58,259</u>	<u>(58,245)</u>	<u>14</u>
Restricted funds			
National League Trust	35,000	(25,731)	9,269
	<u>93,259</u>	<u>(83,976)</u>	<u>9,283</u>

Dagenham and Redbridge FC
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Notes to the Financial Statements - continued
for the Year Ended 30 June 2025

9. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/7/23 £	Net movement in funds £	At 30/6/24 £
Unrestricted funds			
General fund	16,059	(15,766)	293
Restricted funds			
Premier League Champion	614	-	614
Sportivate Project	285	-	285
National League Trust	59	906	965
Kickstart	3,829	(2,961)	868
	<u>4,787</u>	<u>(2,055)</u>	<u>2,732</u>
TOTAL FUNDS	<u>20,846</u>	<u>(17,821)</u>	<u>3,025</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	45,096	(60,862)	(15,766)
Restricted funds			
National League Trust	8,510	(7,604)	906
Kickstart	-	(2,961)	(2,961)
	<u>8,510</u>	<u>(10,565)</u>	<u>(2,055)</u>
TOTAL FUNDS	<u>53,606</u>	<u>(71,427)</u>	<u>(17,821)</u>

Dagenham and Redbridge FC
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Notes to the Financial Statements - continued
for the Year Ended 30 June 2025

9. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/7/23 £	Net movement in funds £	Transfers between funds £	At 30/6/25 £
Unrestricted funds				
General fund	16,059	(21,205)	2,583	(2,563)
KICK	-	5,453	(2,583)	2,870
	<u>16,059</u>	<u>(15,752)</u>	<u>-</u>	<u>307</u>
Restricted funds				
Premier League Champion	614	-	-	614
Sportivate Project	285	-	-	285
National League Trust	59	10,175	-	10,234
Kickstart	3,829	(2,961)	-	868
	<u>4,787</u>	<u>7,214</u>	<u>-</u>	<u>12,001</u>
TOTAL FUNDS	<u>20,846</u>	<u>(8,538)</u>	<u>-</u>	<u>12,308</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	93,354	(114,559)	(21,205)
KICK	10,001	(4,548)	5,453
	<u>103,355</u>	<u>(119,107)</u>	<u>(15,752)</u>
Restricted funds			
National League Trust	43,510	(33,335)	10,175
Kickstart	-	(2,961)	(2,961)
	<u>43,510</u>	<u>(36,296)</u>	<u>7,214</u>
TOTAL FUNDS	<u>146,865</u>	<u>(155,403)</u>	<u>(8,538)</u>

Dagenham and Redbridge FC
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Notes to the Financial Statements - continued
for the Year Ended 30 June 2025

10. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 June 2025.

Dagenham and Redbridge FC
Community Trust
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Detailed Statement of Financial Activities
for the Year Ended 30 June 2025

	2025 £	2024 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations and legacies	93,259	53,606
Total incoming resources	93,259	53,606
EXPENDITURE		
Charitable activities		
Wages	69,793	60,545
Insurance	231	244
Telephone	485	396
Coaching	476	145
Travel	364	509
Venue Hire	8,700	5,594
Office expenses	493	591
Computer expenses	147	425
Clothing	364	102
	81,053	68,551
Support costs		
Finance		
Bank charges	99	121
Governance costs		
Accountancy fees	2,490	2,490
Clericals	334	265
	2,824	2,755
Total resources expended	83,976	71,427
Net income/(expenditure)	9,283	(17,821)

This page does not form part of the statutory financial statements