

PROJECT SHELTER WAKADOGO

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2022

John Cumming Ross Limited
Chartered Certified Accountants
1st Floor, Kirkland House
11-15 Peterborough Road
Harrow
Middlesex
HA1 2AX

PROJECT SHELTER WAKADOGO

OFFICE COPY

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

Mrs A Charbonneau
Mrs N Williamson
Mrs F Williamson Still
Mr A Keshwani
Mr N S Akbarali
Ms A Messick

Charity number

1141432

Principal address

22 Cargill Road
London
SW18 3EB

Independent examiner

Mr D P Unarket
John Cumming Ross Limited
Chartered Certified Accountants
1st Floor, Kirkland House
11-15 Peterborough Road
Harrow
Middlesex
HA1 2AX

PROJECT SHELTER WAKADOGO

OFFICE COI,

CONTENTS

	Page
Trustees' report	1 - 4
Independent examiner's report	5
Statement of financial activities	6
Balance sheet	7
Notes to the financial statements	8 - 10

PROJECT SHELTER WAKADOGO

OFFICE COPY

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

The trustees present their report and financial statements for the year ended 31 August 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)"

Objectives and activities

Wakadogo School is a nursery and primary school in a village called Acoyo, 8 kilometres outside of Gulu town in northern Uganda, which was heavily impacted by the atrocities committed by the rebel group, the Lord's Resistance Army, until 2006. Our vision is to educate a new generation of children in northern Uganda by providing quality education to shape a prosperous future for themselves. Wakadogo's mission is to create a safe, stimulating environment for the intellectual, creative, and physical development of the children of Acholiland.

Wakadogo School opened in 2009 and between September 2021-August 2022, we achieved the following:

- Wakadogo re-opened its doors after 2 years of being closed and enrolled 477 students.
- Conducted over 36,000 face to face lessons during COVID-19!
- Offered extra lessons and have opened on Saturdays to help children catch up on lost learning during COVID-19.
- Shortlisted in the Top 3 of the World's Best School Prize which was an incredible honour and has given us the opportunity to share our story with a global audience.

Reopening school after Covid-19

Uganda enforced the longest period of school closures worldwide – 22 months – during the COVID-19 pandemic. It is estimated that 15 million pupils did not attend school in Uganda for almost two years. Statistical models predict a learning deficit of 2.8 years in Uganda. Other effects include a 22.5% increase of pregnancies among Ugandan school-going girls and young women aged 10-24 between March 2020 and June 2021. There was also an increase of child labour from 21% to 36%, affecting girls in particular.

Wakadogo re-opened its doors in January 2022 after 2 years of being closed, and we enrolled 477 students. When the school reopened, we started providing remedial lessons on Saturdays for all our students to help them catch up on missed school. We provided school meals for all our students on Saturdays as well as during the week. We also hired additional teachers to help teach larger classes and cover the workload to teach our students adequately.

Achievements and performance

During the Covid-19 school closures, we conducted over 36,000 lessons between September 2020 – December 2021 and were able to reach both Wakadogo students and children within the community who otherwise couldn't access learning. During this period, we reached over 1,089 students, half of which were from the community and many of whom walked up to 10 kilometers to reach our homeschooling centers.

Academically, we had our best performance to date, with our students achieving the highest number of distinctions ever. We ranked 14th out of 67 schools in Gulu City. This was a tremendous achievement given how much school the students had missed due to the 2-year COVID-19 school closures. We have been providing remedial lessons on Saturdays since the end of the pandemic and we believe this benefited the students immensely.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

School clinic

We have an onsite school dispensary to ensure that students do not miss school because of common diseases like malaria, flu and diarrhea. Our dispensary is being run by a nurse. Since the school reopening in January 2022, we have treated 2,027 student cases. The following services are offered to students:

- General medical check ups
- Health and hygiene education
- Guidance and counseling
- Malaria screening tests and treatment
- Minor surgeries
- Diagnosis and treatment for common diseases such as coughs, flu, diarrhea, skin infections and other conditions.

Wakadogo's approach

Due to the prevalence of poverty in the community, the school provides a daily free nutritious meal during school hours, administers basic medical care for common illnesses such as malaria, and initiates sports and music programs that encourage students to remain in school and prevent dropouts.

The student leadership, represented by the school's head boy and head girl, regularly involve learners in the day-to-day running of the school. They organize girls' and boys' meetings every month with support from senior teachers to stem the rate of school dropouts. The student leadership also helps support students who have learning difficulties, promotes a violence-free home for students, and encourages peer-to-peer learning to help improve academic performance. Most recently, we have been working with Wakadogo's girls' club to introduce reusable sanitary pads and menstrual health and hygiene education because this has been identified as a major obstacle for girls staying in school. Not only will the girls receive reusable sanitary pads, but they will conduct outreach in neighbouring schools to engage in peer-based learning as well as distribute reusable pads to the girls.

Constant engagement with the local community has proved pivotal. The school staff and stakeholders realised that getting students involved in outreach to other children out of school boosted enrolment. When Wakadogo first opened, students walked through villages, trading centers and other community hubs outside the school to persuade those in the wider community to enrol their children to the school. Students speak to parents and caregivers and appeal to them directly. Students are also critical in identifying areas within the community where out of school children can be found, like areas where child labour is commonplace.

Financial review

The results for the year are disclosed in the Statement of Financial Activities.

Reserves are held to ensure the charity is well placed to meet future demands on its resources. The levels of reserves are able to meet the expected fixed costs of the charity for at least 12 months.

Plans for the future

The Charity has developed a 5 year strategy that will focus on 5 pillars for the future:

Pillar 1: Financing & sustainability

- Raise funding from a diverse funding base.
- Explore other income streams to help Wakadogo becomes financially sustainable (e.g. the health centre)
- Raise funding to providing scholarships or bursaries for post-Wakadogo pathways.

Pillar 2: Academics and Impact

- Improve quality and maintain the position of being in the top 20 schools in Gulu.
- Establish a computer literacy program and provide a holistic and balanced education including entrepreneurial, technical, vocation skills and training and life skills to prepare students for life after Wakadogo
- Ensure post-Wakadogo pathways are available for graduating students.

PROJECT SHELTER WAKADOGO

OFFICE COPY

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Pillar 3 : People

- Plan and prepare for succession at Wakadogo.
- Ensuring teachers at Wakadogo are paid competitively whilst also providing learning and career developments opportunities for all Wakadogo staff.

Pillar 4 : Operations

- Ensuring timely school fee and medical fee payments.
- Ensuring good Wi-Fi and access to electricity in school.
- Ensuring strong monitoring and evaluation systems are in place to measure impact.
- Ensuring strong child protection and safeguarding systems are in place.
- Local and International marketing and profiling.

Pillar 5 : Target Audience

- Girls and boys in Gulu and Omoro Districts, with special emphasis on girls and the most marginalised children who are out of the school system.
- Teachers in Gulu and Omoro Districts.
- Graduates of Wakadogo to be provided with post-Wakadogo opportunities and pathways
- Parents and local communities.
- District education and health authorities.

Structure, governance and management

Project Shelter Wakadogo ("The Charity") is an unincorporated association, governed by a constitution adopted on 31 January 2011. It is registered as a charity in England and Wales, number 1141432.

The trustees who served since the start of the period were:

Mrs A Charbonneau

Mrs N Williamson

Mrs F Williamson Still

Mr A Keshwani

Mr N S Akbarali

Ms A Messick

Trustees are recruited from people who have an interest in advancing education internationally. They are appointed by vote of existing trustees. Trustees meet regularly and are responsible for the strategic direction and policy of The Charity.

PROJECT SHELTER WAKADOGO

OFFICE 103

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Statement of Trustees' responsibilities

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' report was approved by the Board of Trustees.



Mrs F Williamson Still

Trustee

Dated: 22/05/23

PROJECT SHELTER WAKADOGO

OFFICE COPY

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF PROJECT SHELTER WAKADOGO

I report on the financial statements of the charity for the year ended 31 August 2022, which are set out on pages 6 to 10.

This report is made solely to the charity's trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the financial statements. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- (i) examine the financial statements under section 145 of the 2011 Act;
- (ii) to follow the procedures laid down in the General Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- (iii) to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the next statement.

Independent examiner's statement

In connection with my examination, no other matter except that referred to in the previous paragraph has come to my attention:

- (a) which gives me reasonable cause to believe that in any material respect the requirements:
 - (i) to keep accounting records in accordance with section 130 of the 2011 Act; and
 - (ii) to prepare financial statements which accord with the accounting records, and comply with the accounting requirements of the 2011 Act;have not been met or
- (b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.


Mr D P Unmarket FCCA
John Cumming Ross Limited
Chartered Certified Accountants
1st Floor, Kirkland House
11-15 Peterborough Road
Harrow
Middlesex
HA1 2AX

Dated: 02/06/2023

PROJECT SHELTER WAKADOGO

STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
<u>Income from:</u>					
Donations and legacies	2	29,280	-	29,280	50,495
<u>Expenditure on:</u>					
Charitable activities	3	16,257	-	16,257	30,456
Other	5	1,388	-	1,388	1,244
Total resources expended		17,645	-	17,645	31,700
Net income for the year/ Net movement in funds		11,635	-	11,635	18,795
Fund balances at 1 September 2021		49,447	2,250	51,697	32,902
Fund balances at 31 August 2022		61,082	2,250	63,332	51,697

PROJECT SHELTER WAKADOGO

OFFICE COI,

BALANCE SHEET

AS AT 31 AUGUST 2022

Notes	2022		2021	
	£	£	£	£
Current assets				
Cash at bank and in hand	63,332		51,697	
Creditors: amounts falling due within one year				
Net current assets		63,332		51,697
Income funds				
Restricted funds		2,250		2,250
Unrestricted funds		61,082		49,447
		63,332		51,697

The financial statements were approved by the Trustees on 02/05/23

Mrs F Williamson Still

Mrs F Williamson Still
Trustee

PROJECT SHELTER WAKADOGO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102"), "Accounting and Reporting by Charities" the Statement of Recommended Practice for charities applying FRS 102, the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015. The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the ongoing impact of the Coronavirus (COVID-19) globally has created uncertainty in the economy, businesses and charities all around the world. Uganda was ranked among the top 20 countries with the highest number of days of full school closures. After the government eased restrictions in June 2020 allowing the school to reopen, a huge surge in COVID-19 cases meant the government had to impose a second lockdown in the country in June 2021 ordering schools to be closed immediately. In August 2021, 20 teachers at the school received their first COVID-19 vaccination. Since this date, there has been further mass vaccinations throughout the general population which has seen a fall in COVID-19 cases. This led to the school reopening full time in January 2022. With this in mind, the trustees have a reasonable expectation that the charity has adequate resources to continue operational existence, as well as receiving continued donations from well wishers. Thus the trustees' continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used.

1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Donated goods, services or facilities are included in incoming resources when the benefit to the charity is reasonably quantifiable and measurable. They are valued by the trustees at the amount the charity would have been willing to pay for the goods, services or facilities on the open market value. the charity does not recognise the volunteer time in accordance with Statement of Recommended Practice for charities applying FRS 102.

PROJECT SHELTER WAKADOGO

OFFICE COPY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.5 Resources expended

Costs of activities in furtherance of the charity's objects comprise those costs incurred by The Charity as a result of the delivery of its service. Costs of generating funds comprise the costs associated with attracting voluntary income together with cost of goods sold. Governance costs comprise those costs incurred by the charity in meeting its constitutional and statutory requirements.

1.6 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks.

1.7 Taxation

The charity is recognised by HM Revenue & Customs and therefore benefits from certain exemptions from taxation on income and gains, to the extent that they are applied for charitable purposes.

No tax charges have arisen in the charity.

2 Donations and legacies

	Unrestricted funds	Restricted funds	Total 2022	Total 2021
	£	£	£	£
Donations and gifts	29,280	-	29,280	50,495
For the year ended 31 August 2021	47,245	3,250		50,495

3 Charitable activities

	Other running costs of school	Student secondary school fund	Total 2022	Total 2021
	£	£	£	£
Charitable expenditure	16,257	-	16,257	30,456

4 Employees

There were no employees during the year.

PROJECT SHELTER WAKADOGO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2022

5 Other

	2022	2021
	£	£
Sundry expenses	115	-
Bank charges	273	244
Accountancy services	1,000	1,000
	<u>1,388</u>	<u>1,244</u>

The charity received accountancy services worth £1,000. The value of these services is recognised as a donation and an equivalent charge included within accountancy services.

6 Analysis of net assets between funds

	General £	Restricted £	Total £
Fund balances at 31 August 2022 are represented by:			
Current assets/(liabilities)	49,447	2,250	63,332
	<u>49,447</u>	<u>2,250</u>	<u>63,332</u>

7 Related Parties

The Charity is part of a group of Charities under common control; as well as this charity, the group includes other charities, also called Project Shelter Wakadogo which are based in Uganda and in Canada. The charity raises funds which it provides to the Ugandan charity which operates a school in Acoyo Northern Uganda, which provides an early childhood education centre and primary school for over 400 young children.