

OFFICE COPY

Charity Registration No. 1141432

PROJECT SHELTER WAKADOGO
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021

John Cumming Ross Limited
Chartered Certified Accountants
1st Floor, Kirkland House
11-15 Peterborough Road
Harrow
Middlesex
HA1 2AX

PROJECT SHELTER WAKADOGO

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mrs A Charbonneau Mrs N Williamson Mrs F Williamson Still Mr A Keshwani Mr N S Akbarali Ms A Messick
Charity number	1141432
Principal address	22 Cargill Road London SW18 3EB
Independent examiner	Mr D P Unarket John Cumming Ross Limited Chartered Certified Accountants 1st Floor, Kirkland House 11-15 Peterborough Road Harrow Middlesex HA1 2AX

PROJECT SHELTER WAKADOGO

CONTENTS

	Page
Trustees' report	1 - 4
Independent examiner's report	5
Statement of financial activities	6
Balance sheet	7
Notes to the financial statements	8 - 10

PROJECT SHELTER WAKADOGO

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2021

The trustees present their report and financial statements for the year ended 31 August 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)"

Objectives and activities

Wakadogo School is a nursery and primary school in a village called Acoyo, 8 kilometres outside of Gulu town in northern Uganda, which was heavily impacted by the atrocities committed by the rebel group, the Lord's Resistance Army, until 2006. Our vision is to educate a new generation of children in northern Uganda by providing quality education that they need to shape a prosperous future for themselves. Wakadogo's mission is to create a safe, stimulating environment for the intellectual, creative, and physical development of the children of Acholliland.

Wakadogo School opened in 2009 and between September 2020-August 2021, we reached 944 students (510 girls / 434 boys) through our home-schooling programme, and employed 35 people from the local community, all of whom part of the Uganda and Canada branch of Project Shelter Wakadogo group as there are no employees within the UK based charity. We provided food packages during the peak of the first strict lockdown (Sept-Dec 2020) and provided home-learning kits to 448 children to ensure they can access curriculum and content at home. These learning kits included pens, pencils, crayons, exercise books, counter books and mathematical sets, readers and printed home learning packages developed by the Ministry of Education.

Achievements and performance

Due to COVID-19, the 2020 - 2021 examinations had to be postponed. Prior to this, in 2019 Wakadogo School came 2nd place out of 92 Schools in Omoro District based on our students' Primary Leaving Examination results. All 34 students passed with great grades and were enrolled in Secondary schools. We are so proud of this steady progress (we came 5th in 2016, 4th in 2017 and 3rd in 2018).

COVID-19 School Closure:

Uganda and Wakadogo School is now in its second year of school closures. Uganda was ranked among the top 20 countries with the highest number of days of full school closures with only a brief period of 3 months of reopening between March and June 2021 of only some classes.

To ensure continuity of learning during the pandemic, Wakadogo has conducted 17,736 face-to-face home schooling lessons to 944 students (510 girls/434 boys) both from Wakadogo and the wider community since September 2020. We are so proud of this accomplishment as we are one of the first and only nongovernmental organisations doing this kind of education outreach. It has also allowed us to more than double our reach from 450 students to over 940 students!

Home schooling program

Wakadogo has received special permission from the Resident City Commissioner for our teachers to go door-to-door to teach children in nearby villages around Wakadogo School. Each child receives at least 3 hours of home-schooling per week and is given homework for the rest of the week. The teachers are reaching on average 18 households per day. This home-schooling approach ensures teachers continue to engage and interact with their students, provide assignments and, importantly, provide timely feedback. It also complements the low or no tech modalities (like TV, radio, SMS and printed learning materials) used in Uganda due to lack of electricity, internet and devices. We also plan to hire 4 more teachers to reach more students and increase the amount of time they are taught per week.

PROJECT SHELTER WAKADOGO

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

Musgrave Health Centre Updates:

The Musgrave Health Centre was opened on the school premises to ensure that children do not miss school because of common diseases like malaria. It was expanded into a standalone facility in March 2017 to serve the wider community in addition to Wakadogo School students and staff. Musgrave Health Centre has a catchment area of five villages including Rom where the facility is located, Ariya, Koch, Pudyek and Okeyomero. The facility comprises of a team of five including: a clinician, an enrolled midwife, a laboratory assistant, a vaccinator and a cleaner. The facility offers the following services:

- General medical check-ups
- Minor surgeries
- Laboratory services
- Family Planning services
- Antenatal services
- Post Natal services
- Immunization
- Dental services
- Health education
- Guidance and counselling

We have however seen a reduction in patients due to the pandemic as people are afraid to move around and large outreach initiatives that we did previously are not permitted due to COVID-19. In addition, the community assumes because school is closed that the clinic is closed. We are exploring all options to continue to promote our clinic within the community. Currently, a team member from the Health Team joins the teachers to make home visits to ensure that our student health and wellbeing is being supported. Since 2017, we have treated 16,018 patients out of which 9,184 were students. Between September 2020 and August 2021, the health center treated 4,633 patients, of which 735 were students.

Financial review

The results for the year are disclosed in the Statement of Financial Activities.

Reserves are held to ensure the charity is well placed to meet future demands on its resources. The trustees consider the levels of reserves to be below the levels the trustees wish to maintain and efforts are being made to find new donors and institutions to provide grants. The levels of reserves are able to meet the expected fixed costs of the charity for at least 12 months.

Plans for the future

The Charity has developed a 5 year strategy that will focus on 5 pillars for the future:

Pillar 1: Financing & sustainability

- Ensure the Musgrave Health Centre becomes financially sustainable
- Explore opportunities for alternative and sustainable finance and support for Wakadogo including grants for teacher training, maternal, newborn and child health grants
- Providing scholarships or bursaries for post-Wakadogo pathways.

Pillar 2: Academics and Impact

- Improve quality and establish a Model school at Wakadogo and ensure post-Wakadogo pathways are available for graduating students
- Provide a more holistic and balanced education including technical, vocation skills and training and life skills to prepare students for life after Wakadogo
- Creation of a Teacher Training Academy.

PROJECT SHELTER WAKADOGO

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

Pillar 3 : People

- Plan and prepare for succession at Wakadogo
- Ensuring teachers at Wakadogo are paid competitively whilst also providing learning and career developments opportunities for all Wakadogo staff
- Provide teacher training on gender responsive pedagogy, life skills and holistic learning through the Teacher Training Academy

Pillar 4 : Operations

- Ensuring timely school fee and medical fee payments.
- Ensuring good Wi-Fi and access to electricity in school
- Ensuring strong monitoring and evaluation systems are in place to measure impact
- Ensuring strong child protection and safeguarding systems are in place
- Local and International marketing and profiling

Pillar 5 : Target Audience

- Girls and boys in Gulu and Omoro Districts, with special emphasis on girls and the most marginalised children who are out of the school system
- Teachers in Gulu and Omoro Districts
- Graduates of Wakadogo to be provided with post-Wakadogo opportunities and pathways
- Parents and local communities
- District education and Health authorities

Structure, governance and management

Project Shelter Wakadogo ("The Charity") is an unincorporated association, governed by a constitution adopted on 31 January 2011. It is registered as a charity in England and Wales, number 1141432.

The trustees who served since the start of the period were:

Mrs A Charbonneau

Mrs N Williamson

Mrs F Williamson Still

Mr A Keshwani

Ms S Candamil Neira

(Resigned 27 August 2021)

Mr N S Akbarali

Ms A Messick

Trustees are recruited from people who have an interest in advancing education internationally. They are appointed by vote of existing trustees. Trustees meet regularly and are responsible for the strategic direction and policy of The Charity.

PROJECT SHELTER WAKADOGO

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

Statement of Trustees' responsibilities

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

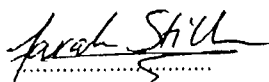
The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' report was approved by the Board of Trustees.


.....
Mrs F Williamson Still
Trustee
Dated: 7/4/22

PROJECT SHELTER WAKADOGO

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF PROJECT SHELTER WAKADOGO

I report on the financial statements of the charity for the year ended 31 August 2021, which are set out on pages 6 to 10.

This report is made solely to the charity's trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the financial statements. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- (i) examine the financial statements under section 145 of the 2011 Act;
- (ii) to follow the procedures laid down in the General Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- (iii) to state whether particular matters have come to my attention.

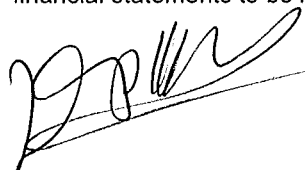
Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the next statement.

Independent examiner's statement

In connection with my examination, no other matter except that referred to in the previous paragraph has come to my attention:

- (a) which gives me reasonable cause to believe that in any material respect the requirements:
 - (i) to keep accounting records in accordance with section 130 of the 2011 Act; and
 - (ii) to prepare financial statements which accord with the accounting records, and comply with the accounting requirements of the 2011 Act;
 have not been met or
- (b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.



Mr D P Unarket FCCA
 John Cumming Ross Limited
 Chartered Certified Accountants
 1st Floor, Kirkland House
 11-15 Peterborough Road
 Harrow
 Middlesex
 HA1 2AX

Dated: 7/9/22

PROJECT SHELTER WAKADOGO

STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
<u>Income from:</u>					
Donations and legacies	2	47,245	3,250	50,495	46,605
<u>Expenditure on:</u>					
Charitable activities	3	28,456	2,000	30,456	38,133
Other	5	1,244	-	1,244	1,695
Total resources expended		29,700	2,000	31,700	39,828
Net income for the year/ Net movement in funds		17,545	1,250	18,795	6,777
Fund balances at 1 September 2020		31,902	1,000	32,902	26,125
Fund balances at 31 August 2021		49,447	2,250	51,697	32,902

OFFICE COPY

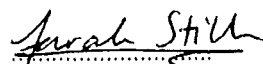
PROJECT SHELTER WAKADOGO

BALANCE SHEET

AS AT 31 AUGUST 2021

Notes	2021	£	2020	£
	£		£	
Current assets				
Cash at bank and in hand	51,697		32,902	
Creditors: amounts falling due within one year	-		-	
Net current assets		51,697		32,902
Income funds				
Restricted funds		2,250		1,000
Unrestricted funds		49,447		31,902
		51,697		32,902

The financial statements were approved by the Trustees on ...7/4/22...


Mrs F Williamson Still
Trustee

PROJECT SHELTER WAKADOGO

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102"), "Accounting and Reporting by Charities" the Statement of Recommended Practice for charities applying FRS 102, the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015. The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the ongoing impact of the Coronavirus (COVID-19) globally has created uncertainty in the economy, businesses and charities all around the world. Uganda was ranked among the top 20 countries with the highest number of days of full school closures. After the government eased restrictions in June 2020 allowing the school to reopen, a huge surge in COVID-19 cases meant the government had to impose a second lockdown in the country in June 2021 ordering schools to be closed immediately. In August 2021, 20 teachers at the school received their first COVID-19 vaccination. Since this date, there has been further mass vaccinations throughout the general population which has seen a fall in COVID-19 cases. This led to the school reopening full time in January 2022. With this in mind, the trustees have a reasonable expectation that the charity has adequate resources to continue operational existence, as well as receiving continued donations from well wishers. Thus the trustees' continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used.

1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Donated goods, services or facilities are included in incoming resources when the benefit to the charity is reasonably quantifiable and measurable. They are valued by the trustees at the amount the charity would have been willing to pay for the goods, services or facilities on the open market value. The charity does not recognise the volunteer time in accordance with Statement of Recommended Practice for charities applying FRS 102.

PROJECT SHELTER WAKADOGO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies (Continued)**1.5 Resources expended**

Costs of activities in furtherance of the charity's objects comprise those costs incurred by The Charity as a result of the delivery of its service. Costs of generating funds comprise the costs associated with attracting voluntary income together with cost of goods sold. Governance costs comprise those costs incurred by the charity in meeting its constitutional and statutory requirements.

1.6 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks.

1.7 Taxation

The charity is recognised by HM Revenue & Customs and therefore benefits from certain exemptions from taxation on income and gains, to the extent that they are applied for charitable purposes.

No tax charges have arisen in the charity.

2 Donations and legacies

	Unrestricted funds	Restricted funds	Total 2021	Total 2020
	£	£	£	£
Donations and gifts	47,245	3,250	50,495	46,605
For the year ended 31 August 2020	<u>44,024</u>	<u>2,581</u>		<u>46,605</u>

3 Charitable activities

	Other running costs of school	Student secondary school fund	Total 2021	Total 2020
	£	£	£	£
Charitable expenditure	<u>28,456</u>	<u>2,000</u>	<u>30,456</u>	<u>38,133</u>

4 Employees

There were no employees during the year.

PROJECT SHELTER WAKADOGO

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

5 Other

	2021	2020
	£	£
Bank charges	244	366
Accountancy services	1,000	1,000
Computer running costs	-	329
	<u>1,244</u>	<u>1,695</u>

The charity received accountancy services worth £1,000. The value of these services is recognised as a donation and an equivalent charge included within accountancy services.

6 Analysis of net assets between funds

	General £	Restricted £	Total £
Fund balances at 31 August 2021 are represented by:			
Current assets/(liabilities)	<u>49,447</u>	<u>2,250</u>	<u>51,697</u>
	<u>49,447</u>	<u>2,250</u>	<u>51,697</u>

7 Related Parties

The Charity is part of a group of Charities under common control; as well as this charity, the group includes other charities, also called Project Shelter Wakadogo which are based in Uganda and in Canada. The charity raises funds which it provides to the Ugandan charity which operates a school in Acoyo Northern Uganda, which provides an early childhood education centre and primary school for over 400 young children.