



ST. MATTHEW'S PROJECT

17 Years in the Community 2004-2021

**Company Limited by Guarantee
Charity Registration Number: 1140964
Company Registration Number: 7007350**

Annual Report and Financial Statements

For the year ended 31 August 2021

ST. MATTHEW'S PROJECT

Annual Report and Financial Statements For the year ended 31 August 2021 Contents



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ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2021

Charity Name	St. Matthew's Project.												
Charity Registration no	1140964. The Charity was registered with the Charity Commission on 22 March 2011.												
Company Registration no	7007350.												
Registered Office	90 Gaskarth Road, London SW12 9NW												
Governing Document	The organisation is a charitable company limited by guarantee, incorporated on 2 September 2009. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.												
Mission Statement	To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities. To help the young people of Lambeth fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families												
Objectives	<ol style="list-style-type: none">1. To act as a resource for young people up to the age of 25 living in the south Brixton area by providing advice and assistance and organising programmes of physical, educational and other activities as a means of:<ul style="list-style-type: none">• advancing in life and helping young people by developing their skills, capacities and capabilities to enable them to participate in society as independent, mature and responsible individuals.• advancing education• relieving unemployment• providing recreational and leisure time activity in the interests of social welfare for people living in the south Brixton area who have need by reason for their youth, age, infirmity or disability, poverty or social and economic circumstances, with a view to improving the conditions of life of such persons.2. The promotion of community participation in healthy recreation, in particular children and young people aged between 6 and 25 by the provision of facilities for playing football.												
Mission Statement	To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities. To help the young people of Lambeth fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families.												
Trustees	<p>The Trustees who served during the year and who were serving at the date of this report were:</p> <table><tr><td>David Keen</td><td>Treasurer</td></tr><tr><td>Ryan Chishick</td><td>(resigned 4 May 2021)</td></tr><tr><td>Jenny Greenfield</td><td>Chair</td></tr><tr><td>Lekan Ojumu</td><td></td></tr><tr><td>James Alexander</td><td></td></tr><tr><td>Daisy Streatfield</td><td>(appointed 28 January 2021)</td></tr></table>	David Keen	Treasurer	Ryan Chishick	(resigned 4 May 2021)	Jenny Greenfield	Chair	Lekan Ojumu		James Alexander		Daisy Streatfield	(appointed 28 January 2021)
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Lekan Ojumu													
James Alexander													
Daisy Streatfield	(appointed 28 January 2021)												



ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2021

Management Committee	Lee Dema Fiona McGee Dwight Barnett	Project Manager M&E Officer Football Development Officer
Key Management Personnel	The person in charge of directing, controlling, running and operating the Charity on a day to day basis is Lee Dema, the Project Manager.	
Bankers	Santander UK 301 St Vincent Street Glasgow G2 5NT	
Independent Examiner	Christine Cheung Poston ACCA 48 Samford House Charlotte Terrace Islington London N1 0JF	



Annual Report of the Trustees For the year ended 31 August 2021

The Trustees submit their report and the financial statements of St. Matthew's Project ("the Charity") for the year ended 31 August 2021. The financial statements have been prepared in the format prescribed by the Statement of Recommended Practice: Accounting and Reporting by Charities (SORP 2015 (FRS102)) and the Financial Reporting Standard 102. The financial statements have been prepared on a natural or alternative basis of analysis as per SORP 4.6. The legal and administrative information set out earlier in this document forms part of this report. This report also constitutes a directors' report required by section 415 of the Companies Act 2006 as all Trustees of a charity company are directors.

Public benefit

The Trustees have complied with their duty under Section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

Who We Are

The St Matthew's Project provides a safe and encouraging environment where 3-25-year-olds can come together and enjoy structured football sessions and other activities. We help children and young people living mainly in the Tulse Hill and Coldharbour wards of Lambeth fulfil their potential and have a real impact on their community. What began as a kick-about in Brockwell Park is now a thriving youth project, which offers a growing array of programmes and services to over 300 young people each week, bringing them together from 3 different housing estates, which historically would not have anything to do with each other. The project has a dedicated team of 23 staff and trustees (2 full-time) and 7 volunteers, with extensive experience of working with a challenging target group and a thorough understanding of the local community and its needs. We also have an established reputation with local residents, the council and our funders for being able to deliver successful and credible programmes.

Where We Work

The majority of our participants live in the Tulse Hill and Coldharbour wards of Lambeth which are within the most deprived 10% Deprivation Deciles nationally for crime and living environment. 95% of our participants are from a BAME background. As well as complex deprivation issues, the young people we work with also face health-related difficulties, including obesity, and a high prevalence of risk factors for mental health problems. Crime levels, and in particular gang-related activity, are high in our target area – Lambeth has the highest volume of serious youth violence in the capital with over 7,000 crimes in 10 years. It also has the greatest number of ambulance call-outs. 1/3 of all 2014 London shootings occurred in Lambeth and eight young men known to us have lost their lives due to gang-related incidents since 2011. Tensions continue to remain high in the local area, with gangs holding a strong influence over young people and their families. A combination of enforced membership and low aspirations has meant that gangs have traditionally offered a viable, albeit illicit, career path for many of the boys and young men in the local community. Some parents even turn a blind eye to young people's involvement in gangs and criminal activity as the opportunity for them to make some money can be a welcome relief to families living in persistent poverty.

It is part of our ethos to offer those we work with more than just the chance to participate in a football project. We support young people to make the transition from sports participation to accessing further sporting, educational or employment opportunities as they get older. Through continued engagement we help young people develop their personal skills and strengths and tackle any weaknesses they feel they might have. In this way, we aim to meet the needs of local young people, raise their aspirations and help them steer clear of a life of crime and gang-related activity. Due to the fact that we work with young people right up until they are in their mid-twenties, we are also well-placed to offer the those progressing through our programmes an established exit route into further structured and age-appropriate sporting and employment opportunities.

The importance of being firmly rooted in the local community and taking the time to develop the project incrementally has been fundamental to our success over the past 16 years. It has also allowed us to respond appropriately to the evolving needs of our users. Due to the relationship we have built up with local young people over a long period of time, we have earned a legitimacy to advise and help them in a way other organisations cannot. Consequently, more and more young people are benefiting from the services we offer, enhancing their life opportunities.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2021



Funders	Partners	SMFC Kit Sponsors
Berkeley Foundation Black Fund Children In Need City Airport Community Trust Comic Relief Cottman Foundation Football Foundation Garfield Weston Lambeth Council LEAP Leap Confronting Conflict London Community Foundation London Sport London Youth MOPAC KMCO Group Peters & Peters Solicitors Peter Minet Trust Sport England Streetgames Thrale Almshouses Together Southwark Walcot Foundation	Better PLC Brixton Police Brockwell Park Community Partners Brockwell Park Management Chelsea F.C Academy City Heights Academy Clem Consultants Effra Digital Football Foundation Fulham F.C Foundation Jubilee Primary School Lambeth Safeguarding Children Board Lambeth Sports & Recreation Services LEAP Leap Confronting Conflict London F.A London Youth Paul Canoville Foundation Project 507 Sported St. Matthew's Estate TRA Substance Social Research Tooting & Mitcham United F.C Tulse Hill Early Action Partnership Tulse Hill Estate TRA Tulse Hill Safer Neighbourhood Team Yellow Qube	Cottman Foundation KMCO Group McEvoy Maintenance



EXISTING AIMS & OBJECTIVES



To act as a resource for young people up to the age of 25 living in the Tulse Hill and Brixton area by providing advice and assistance and organising programmes of physical, educational and other activities.



To promote community participation in healthy recreation, in particular children and young people aged between 3 and 25 by the provision of facilities for playing football and other sports.



To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities.



To help the young people of the Tulse Hill and Brixton area fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families.

WHY SMP?

- *More than 17 years of experience of being embedded in the local community*
- *Established in and trusted by a local community often sceptical of 'projects' as they have been used and let down by so many; SMP make a difference to local young people's lives over a long period of time*
- *Founded by someone who knows and cares about the local area and respects and is respected by the people in it*
- *Core staff have been developed from within the programmes; i.e. young people work with someone 'just like them'*
- *Pioneer of a true grassroots 'trauma-informed' approach*
- *Focused on early intervention and well-being, understanding how that can have a profound impact on the lives of young people with complex backgrounds and needs*
- *Knows the local young people better than any other organisation (so much so that it sometimes provides them as participants to other programmes)*
- *Works in the community beyond the programmes; facilitating relations and conversations between young people and schools, police and other local service providers*
- *Has maintained a £10 signing-on fee for St Matthew's FC since inaugural 2005-06 season, ensuring accessibility for local young people*

ASPIRATION STATEMENT

The St. Matthew's project is determined to ensure that the young people of the Tulse Hill and Brixton area can fulfil their potential. No child or young person should ever go hungry, be exposed to violence or live in poverty.

Football is a game that brings people together, engenders collaboration and trust and inspires passion and loyalty. Our mission is to use football as a gateway for young people to come together and provide for them structure and learning opportunities in a safe and encouraging environment. Our young people often get left behind, overlooked or banished to a headline about violence or underachievement. Our focus is on their wellness, based on an understanding that regularly active, collaborative young people are happier, healthier and more resilient.

Working with them day in, day out for more than 16 years, the St Matthew's Project knows that local young people have hopes, fears and aspirations like everyone else, that can be channelled to deliver positive outcomes — for the young people themselves, as well as the local area and local community.

The St. Matthew's project has worked in a deep and committed way, in a small part of London for more than 17 years. This has built a trust and an understanding that very few organisations working with young people have. We know our young people and they know us, our coaches have been through our programmes so can relate and are relatable.

Our ambition is to continue this early intervention and reach at least 40% of the young people in the Tulse Hill and Brixton area in the next three years. We will continue to be embedded in the local area, and to understand each individual young person we work with, their challenges and hopes, in order to help them build a future and fulfil their potential.



Chair's Report

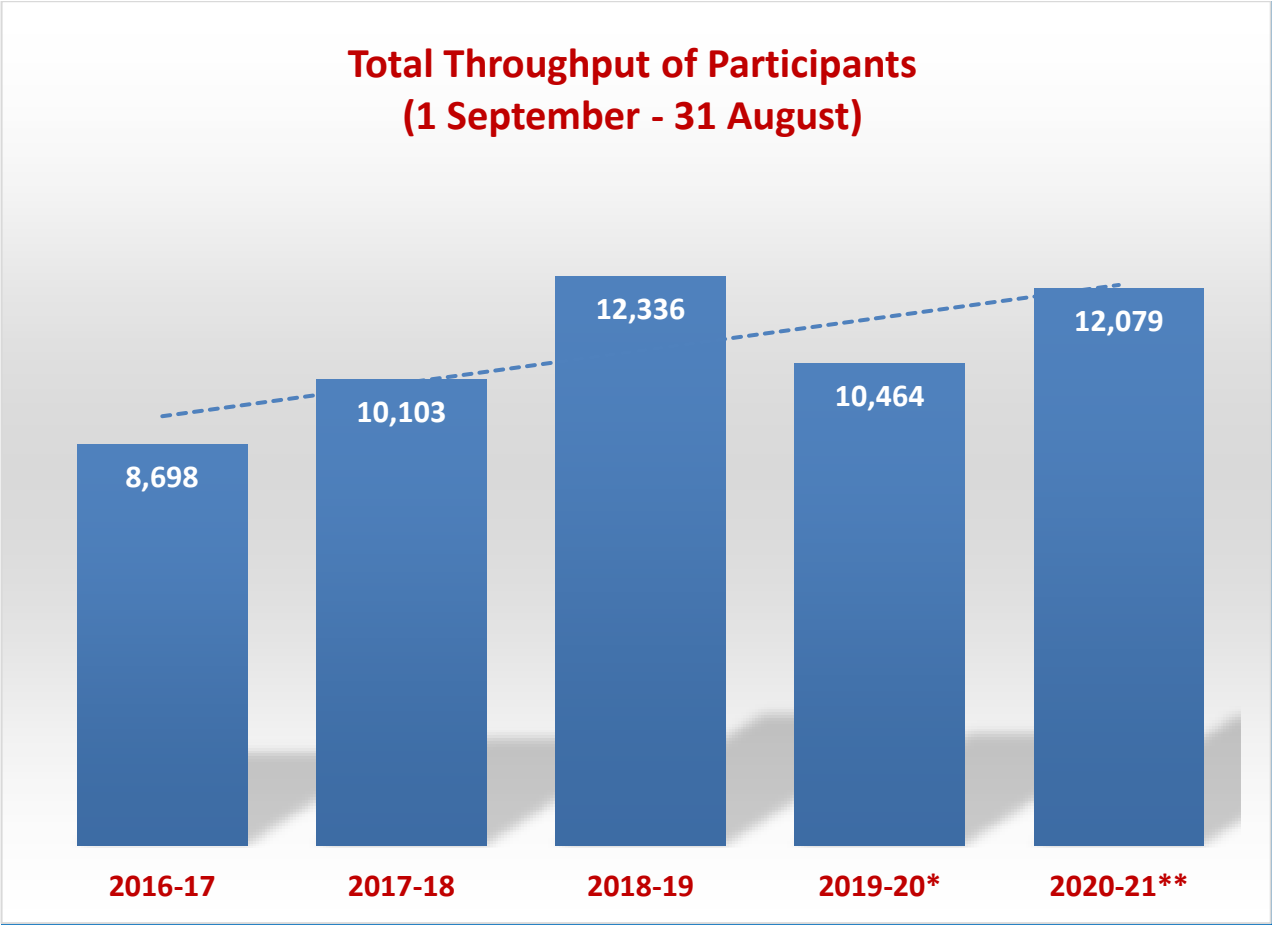
Over the past 17 years, SMP has gained extensive experience of running a variety of programmes for young people aged 11 – 25. What began as a kick-about in Brockwell Park is now a thriving youth project, working with over 250 young people each week, bringing them together from 3 different housing estates, which historically would not have anything to do with each other. Our activities include weekly turn-up-and-play sessions for both sexes; estate-based sports sessions; an anti-knife crime project; and a Fit for Life programme combining free football with mental health and wellbeing workshops. For those aged 16 +, we offer elders' football, free F.A coaching courses and a volunteering programme. We are well known within the local community, and have developed good relationships with a wide variety of organisations who refer young people to us. Many of our participants come to us through word of mouth, as they are told about our programmes by their school friends, or their older siblings already attend. We are widely trusted as an organisation and thus our staff are able to work with young people who refuse to engage with other services.

Capitalising on both the power of football to engage young people and SMP's ability to maintain a relationship with those on the fringes of our community, we will continue to offer support to vulnerable young people at critical transition points in their lives, helping to develop their work and life skills in order to bring about positive changes for individuals who are unrepresented, furthest from the labour market and residing in some of the most disadvantaged communities in London.

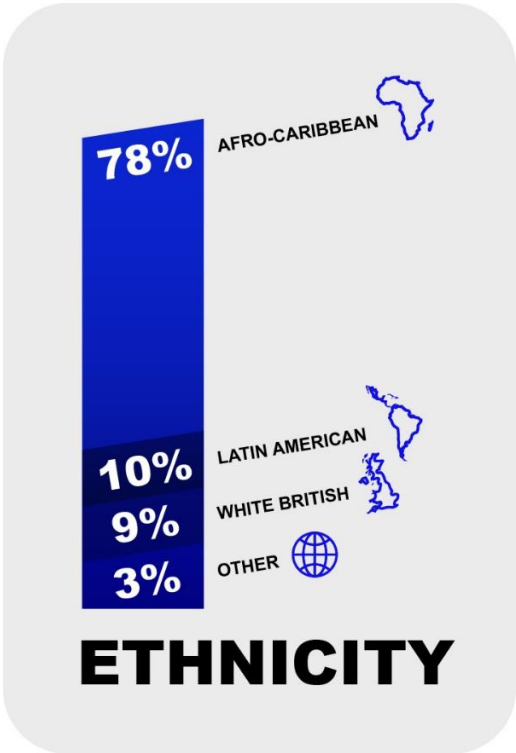
The Covid 19 pandemic continued to impact on our delivery. Responding to the challenges presented by the first lockdown during 2019-20, including adapting our website to host more interactive online sessions and wellbeing drop-in discussions, meant we were well placed to deal with the double lockdowns this time around. As a result, we were able to remain a constant presence in the lives of some of our community's most vulnerable young people. The need for the services we offer remains high. ***In the 2018-19 year (the last full one prior to Covid), SMP had an annual throughput of 12,336. This dropped to 10,464 in 2019-20 when a total of 12 weeks were lost to Covid. In the 2020-21 period however, where 16 weeks were lost to Covid, we actually saw a rise in annual throughput to 12,079.*** Having experienced isolation and disconnection through the lockdowns, young people now seem keener than ever to attend SMP activities and we are experiencing what we believe to be something of a post-Covid 'boom'.

At the core of everything we do are the young people we work with. They are the ones who drive what we do and every single one of them should be proud of the part they play in making the St. Matthew's Project the vibrant and successful project it is today. Thank you to you all.





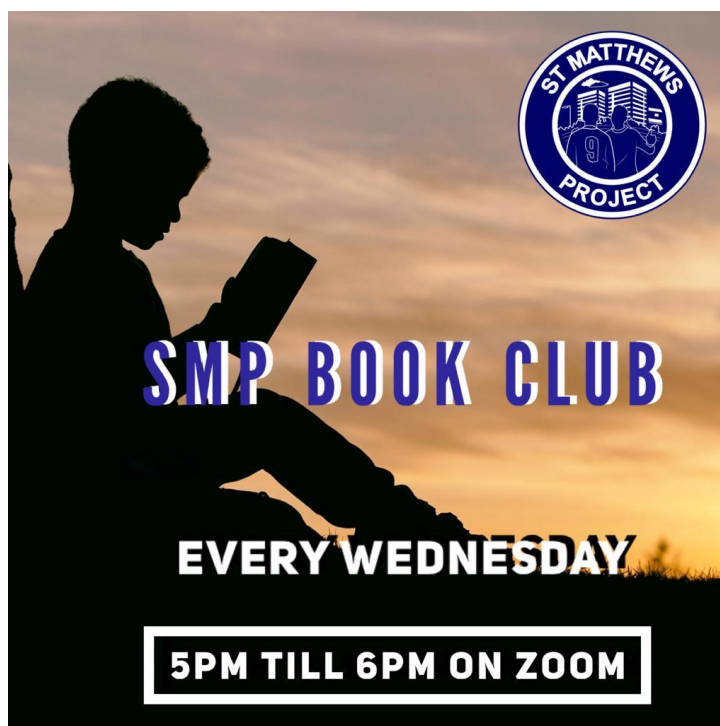
*Loss of 12 weeks of activities due to Covid lockdown.
**Loss of 16 weeks of activities due to Covid lockdowns.





SMP PROGRAMME 2020-21

- **Girls-only Saturday Football Club**
- **Girls' Secondary School Leagues & Tournaments**
- **5-16s Saturday Football Club**
- **Summer and Half-Term Holiday Football & Food Scheme**
- **Tulse Hill Estate Christmas Pen Football Tournament**
- **St. Matthew's Estate After-School Sports Club**
- **St. Matthew's F.C (U10s, U11s, U12s, U13s, U14s, U15s, 16s Girls U16s and Seniors A & B)**
- **Volunteer programme**
- **F.A Level-1 Coaching Course**
- **F.A Level-2 Coaching Course**
- **Cage Football -Tulse Hill Estate**
- **Parent & Toddler Club**
- **Elders' Football Programme**
- **Fit 4 Life - mental health wellbeing programme**
- **One Life: My Choice - knife crime prevention programme**
- **Trauma-Informed Staff Training**
- **Online Zoom delivery**
- **Lockdown food delivery**






AVERAGE WEEKLY
PARTICIPANTS

345


NEW MEMBERS

221


SMFC LEAGUE
REGISTERED
PLAYERS

155


HOLIDAY MEALS
SERVED

2800

65%
ENTITLED
TO FSM

LAST YEAR'S HIGHLIGHTS

HIGHLIGHTS OF THE YEAR

Autumn

The first week of September saw the latest SMFC U10s team get their first taste of midweek training at Ferndale Sports Centre, Brixton. The London County Saturday Youth League season had an October start date due to the impact of Covid, but this season saw a record number of 9 SMFC teams competing in league football – U10s, 11s, 12s, 13s, 14s, 15s, 16s, U16s girls and men's Seniors. SMP put a number of Covid19 safeguarding measures in place, including face coverings and hand sanitisers for all staff, disinfectants and instructions for players and parents to maintain social distancing as much as possible. Many parents complemented us on the measures we'd taken and the professionalism displayed.

SMFC U16s finished runners-up at the end of a very long day at the Met Police's '**Kick Off @ 3**' tournament in West Wickham. Sargeant Lucy Burrows and PC Joe Seddon from the Tulse Hill SNT arranged some unusual transport (police van) for the team and supported the boys at the event. It was a very nice and fitting tribute to the boys' old manager, Ricky Jordan, and his legacy.

We provided free football and food in Brockwell Park for 3 days of the half term holiday and saw an average of 79 participants per day. We also handed out over 260 free meals along with breakfast boxes, fresh fruit and educational resources courtesy of the Mayor's Fund, London Youth and supporters' donations.

Participants in Brockwell had a visit from Chelsea legend and SMP partner, **Paul Canoville**, who brought a signed classic 1980s Chelsea shirt along with him. The SMFC U14s enjoyed a day out at **Arush Laser Tag** in Dulwich; SMP girls had a joint training session with Football Beyond Borders in Brixton and SMFC U16s and U14s played at **Tooting & Mitcham United FC's** Astro turf pitch. The U16s also played a team from the **Football Chance Foundation** in west London.



November sadly saw a second lockdown which saw all SMP activities cancelled. We once again were able to maintain contact with young people through Instagram, WhatsApp groups and zoom meetings, making sure that they were all keeping well.

In keeping with women's football weekend, we were very pleased to announce a new partnership with **Sutton United FC's Girls' Academy**. SUFC offered a playing and educational pathway for gifted and talented players whilst working closely with girls from SMP. Six girls from SMP were amongst the first intake in September.



Winter

While our annual Christmas Football event scheduled for the 28th was cancelled due to Covid restrictions, we were still able to deliver free meals and Take & Make boxes, with collection points at the Tulse Hill Estate football cage and the St. Matthew's Estate Tenants' Hall.

We collected another batch of 88 second-hand football boots in December after an amazing effort by one of our Twitter followers, Saqib, from South Woodford, Essex! Massive thank you to him and Woodbridge High School for their support. The boots were in very good condition and some of them had hardly been worn.

Following the Government's announcement on Monday 4 January, all SMP Saturday Club activities and all SMFC team training sessions and league matches were once again suspended until further notice. However, with support from our website hosts, Effra Digital, we were able to provide a variety of online programmes to maintain engagement with our participants as part of our Lockdown Plan.



ST MATTHEWS PROJECT LOCKDOWN PLAN



 <h4>SMFC Team Zooms</h4> <p>WEEKLY</p> <p>Managers will send info to parents WhatsApp Groups.</p>	<h4>Open Talk</h4> <p>MONDAY</p> <p>Open Talk on Zoom with Clo 5pm - 6pm Starting on Monday 18th January</p>
 <h4>Book Club</h4> <p>WEDNESDAY</p> <p>Weekly book club 5pm - 6pm DM to Join</p>	<h4>Girls Game Night</h4> <p>FRIDAY</p> <p>Girls games night on zoom 6.30pm - 7.30pm Info on Girls WhatsApp group.</p>
 <h4>Premiership Round Up</h4> <p>SUNDAY</p> <p>Premiership Round Up 6pm onwards Instagram Live</p>	<h4>Weekly Watchalongs</h4> <p>MATCHDAY</p> <p>Weekly match day watch alongs on YouTube Details will be shared on socials</p>

THE ST MATTHEWS PROJECT - MORE THAN A FOOTBALL CLUB

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2021



On 14 January we were delighted to reveal our two new logos. They logos were designed in partnership with our website hosts, Effra Digital, to reflect our history and tradition, as we wanted to reflect the work that we do both on and off the pitch. SMP originally began as a kick about in Brockwell Park in 2004 but has subsequently become a thriving youth project, offering structured football sessions and a wide range of support programmes to over 250 young people each week. Over the years we have worked hard to ensure that we have built up strong relationships with our local community and are proud of the role that we play in our area. The new SMP logo is blue and has been designed to reflect our local estates and park environment. It features two young SMFC players celebrating together. Our football teams – SMFC (St. Matthew's Football Club) – will be identified by the blue and black club crest with a football at the centre. A huge thank you to the parents and participants whose help ensured that the final designs were representative of SMP and its values.



Thanks to the Mayor's Fund we able to continue deliveries of 80 free 'Take & Make' vegetarian recipe boxes a week. The Project Coordinator, Dwight, delivered them to the usual collection points on the Tulse Hill and St. Matthew's Estates, as well as to individual families. We also delivered 100 ready-made meals each week throughout January and February. And thanks to the Hygiene Bank, Brixton, we were also able to deliver a number of free essentials to families, including nappies, toiletries, and men's grooming products.



Annual Report of the Trustees For the year ended 31 August 2021

We were especially pleased to take delivery of our new SMFC U16s away kit, which has a special embroidered badge in tribute to our former coach, Ricky Jordan, who we sadly lost last year. Ricky had run the team since they were formed at U10s. A huge thank you to our partners **Spiral Skills** who ran the design workshops for the players, and in which Ricky took part. The players will also get to keep the specially designed shirts they helped create. As the badge says - RJ will never be forgotten at SMP.



Spring

The advent of Spring saw the first football activities of the year, with the return of the After-School Football Club at **Jubilee Primary School**, Tulse Hill, in the first week of March! The Government officially announced the resumption of all grassroots football from Monday 29th March.

SMP Book Club was busy during lockdown, with free Harry Potter, Percy Jackson and other books being delivered, and then discussed on zoom. A selection of books was also delivered to Key Stage 2 pupils at Jubilee Primary School, including '**Football's Black Pioneers**'. SMP members also had a zoom discussion on '**FBP**'. Great to be promoting such an important part of football history, which came about after a meeting with the authors, Bill Hern & David Gleave, set up by our partners Kick-Off @ 3.





It was great to return to normal activities with our **Easter Holiday programme**. In spite of the unseasonably cold weather for Easter we still managed an average of 70 young people per session. Over 600 free meals were served, and 160 Take & Make boxes, 31 pairs of boots and male grooming products were also handed out.



The return of our regular Saturday Club after a 4-month suspension due to lockdown coincided with our '**Stephen Lawrence Day**' event, making it a double celebration! The special theme for the day was aspiration in memory of Stephen, and participants were invited to write or draw a key message, word or sentence or write down any suggestions, goals and aspirations that they wanted their future self or society to remember. Everyone received an SMP medal and three young people were given special SLD trophies for their effort and contributions. The 'Tinies' also received some art sets.



'I would like for people to stop being racist and anybody can be what they want...'

ST. MATTHEW'S PROJECT

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A huge thank you went out to the staff at the **Southampton F.C Development Centre** at the Westway, Ladbroke Grove for all the boxes of training and football kits – most of it brand new! It was very well received at our Tulse Hill Estate football cage session. Many thanks to the Saints' Academy coach and former Brixton boy, Derek Bradley, for facilitating.



The last Saturday in May saw 98 young people attend our Saturday Club in Brockwell Park, unprecedented numbers outside of a holiday scheme and further evidence of children and young people's reaction to lockdown.



Annual Report of the Trustees For the year ended 31 August 2021

Throughout May our SMFC U14s team worked with coaches and mentors from **Hood Mentality and Mosaic Clubhouse**, Brixton in Brockwell Park. It was a great experience for all involved, linking football and mental wellbeing. The programme provided opportunities for young men to express (externalise) their thoughts, experiences and challenges in positive ways that are beneficial to their mental health.



Summer

In June Project Coordinator, Dwight Barnett, paid a visit to former SMFC coach and current joint first team manager of **Tooting & Mitcham United FC**, Ashley Bosah, to congratulate him on the club's London FA Senior Cup triumph. Dwight has built up excellent relationships at Tooting and our partnership with them is going from strength to strength, with a steady progression route of SMFC U16 players feeding into the academy, and the SMFC Seniors playing their home games on the Astroturf pitch. The Project Coordinator also enjoyed a day out at Wembley for England's opening **Euro 2020** game against Croatia, courtesy of **Adidas**, who have invited SMP to be part of a forum on youth football in London.





Annual Report of the Trustees
For the year ended 31 August 2021

After a two-year absence, our **Lambeth Schools Girls' football programme** returned at Ferndale Sports Centre, Brixton, with a Year 8 & 9 tournament. Great to have 7 schools, 8 teams and 71 girls taking part and competing against one another again, with Bishop Thomas Grant, Streatham, overcoming their local rivals, Streatham & Clapham High School, 2-1 in a hard-fought final. Oasis Academy, Waterloo, were awarded the Fair Play trophy.

Oasis Academy



S&CH



BTG





Our old friends, 'PC Ray' Sekalongo, (now sergeant) and former Brixton DCI, Clive Driscoll, paid a visit to one of our cage football sessions on Tulse Hill Estate. They were accompanied by Ashley Banjo from dance group, Diversity, and a film crew as part of a forthcoming ITV documentary exploring racism in the UK. A Massive thank you to PC Joe Shaw from **Met Police Lambeth Youth Engagement Team** for putting in a shift every week with us (in goal too)!



SMP staff members Mario Xavier and Dwight Barnett were at **Lambeth Town Hall** in July for the '**Spectemur Agendo**' photo exhibition, featuring portraits of SMFC players and staff by brilliant local photographer (and SMP parent) **Ellie Laycock**. Very proud to be a part of it!





SMP also featured in another exhibition in July by portrait & advertising photographer, **Michael Wharley**, as part of his **'In A Green Shade'** project. Michael captured some scenes last Autumn at our Saturday Club sessions.



It was another fantastic turnout at our **Summer Holiday scheme**. Our previous highest summer attendance of 98, set way back in 2008, was finally broken last year with a 104 turning up. This year we witnessed several attendances of 100+ and on one day an incredible 122. This caused us a few headaches, though, as we had to keep increasing our meals – from 80 in the first week to 110 by the end. We managed not to turn anyone away but may have to consider a cap at some point in the future. It was great, too, to see our coaching team made up of 7 former participants.



Summer Scheme Star Players



SMFC U14 players helping out this summer

We also welcomed back **Yo Streetzone** to Brockwell Park this summer for some great Panna 1v1 technical games, always hugely popular with our young people during the holiday period. Thanks to **James Gregory** and **Streetgames** for facilitating. And lovely to have our good friends 'PC Ray' – now Sergeant Sekalongo – and local **MP Helen Hayes** drop by in Brockwell Park to show some support.



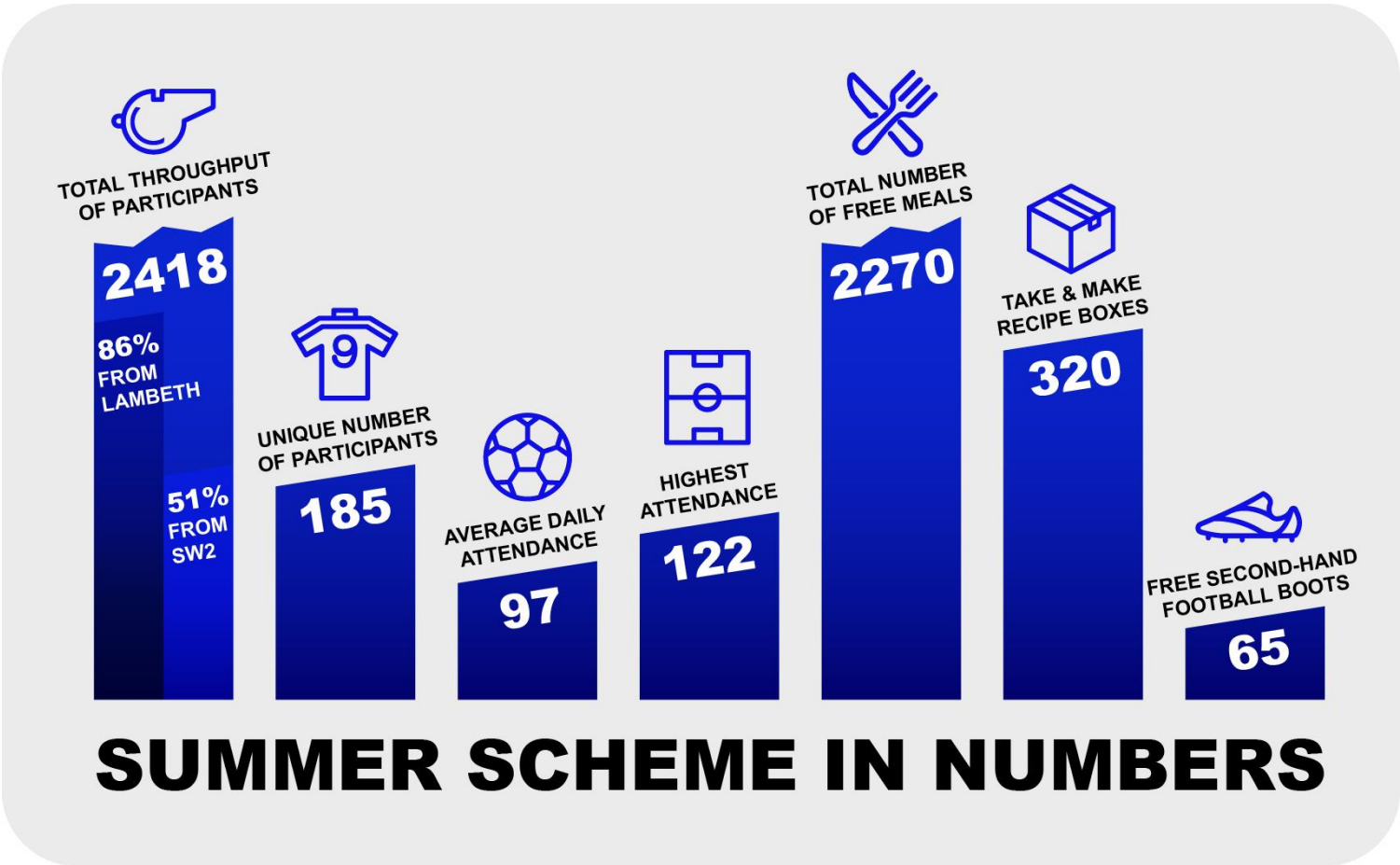


St. Matthew's Estate Holiday Club



Some of the Summer Holiday Scheme Staff Team, Brockwell Park





In another summer holiday bonus, some of the SMFC U14s squad got their hands on the European Cup after being invited down to **Stamford Bridge** by our partner and former Blues legend, **Paul Canoville**.



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SMFC U16s had a very long but very rewarding day out in Salisbury in August to visit our good friends **Salisbury Rovers FC** and take part in the AFC Salisbury U16s 7-a-side football tournament. It had been 2 years since SRFC came to visit us at Brockwell Park on a trip to London and we always said we'd get down to them one day. SMFC U16s 'Blues' were crowned Champions and overcame some tough opposition, including the juniors of National League side, Bath City. The boys also got a chance to take in Salisbury Cathedral. Huge shout out to our coaches who put in a 13-hour shift, and a massive thank you to everyone at Salisbury Rovers and AFC Salisbury who were fantastic hosts!



And, finally, the year came to a close with bright hopes for our new **SMFC Seniors B** team at the Chelsea Rovers 7-a-side tournament in Chiswick. A good pre-season runout for a young but talented squad including several former SMFC youth players. Roll on 2022-23!



SMFC Seniors B: 2021-22...



What's next for St. Matthew's?

To ensure a seamless service from childhood into adulthood SMP works according to a de-risked funding model using a diverse pool. We aim for steady growth, investing in sessional coaches and build our PAYE base safely. It requires localised and personal responses, but commissioning models often result in funding for larger charities who are less able to gain the trust of local communities or correctly ascertain their needs. To grow to a £300,000 charity with a solid funding base, our strategy will combine statutory and grant income with gifts and donations, whilst forming both long term and programme-specific partnerships. We look to increase significantly levels of sport and physical activity, particularly among disadvantaged groups. We want to see all our staff, volunteers and trustees working hard towards creating a thriving and sustainable Project at the heart of our community, where the participant is at the centre of all our decisions and actions for growing the organisation. Our work has to be focused on front-line, grass-roots delivery; delivery that is clearly aligned to creating the best environment and the best opportunities for all our young people.





'Thank you all SO much. My kids loved coming this Easter. The coaching was amazing - our massive thanks to (coaches) Sabrina and Matthew. I have one VERY proud little girl thanks to the recognition and of course her HUGE star player trophy!' – Parent, Easter Holiday scheme. 2021.

'Sending love and blessings to SMP, you are a true force and a huge inspiration, the love and help you are offering to our children is phenomenal.' – Mum, Twitter.

'I'm so glad I chose St. Matthew's. I've been a part of the team for a year and a bit now. I am also part of the youth board and it's a great experience. I volunteer to help with the younger kids when we have holiday training and it has helped my confidence in general massively. I can't wait to see St. Matthew's grow even more in the next couple of years.' – Olivia, 14.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2021



'St. Matthew's has helped me develop as a kid and I don't know where I would be without them. The coaching staff are lovely and incredible people and they are very understanding and they always have time for you.' – Javarn, 15.

'This is my therapy...'
– SMFC Seniors player.

'SMP is not just about football, the love they show in this organisation has a huge impact on families too. I used to think football was all about being competitive but being part of this organisation has changed my view for the better. I am looking forward to my child's future in football. SMP are truly a gift to the community.' – Parent, SMFC U12s.

'SMP is like a big family. From the moment me and my sons came we were greeted with the upmost respect and kindness. They helped improve our children not just in football but in life. I would like to thank all the coaches and the staff for making the impossible possible. We wish you and all the SMP family all the best.' – Parent, SMFC U10s.

ST. MATTHEW'S PROJECT

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For the year ended 31 August 2021



Our people and supporters

We'd like to thank everyone who has been involved in supporting the work of SMP; it could never happen without the support of our funders and partners. We would also like to extend our huge thanks for the continued support of our board of trustees, our staff and volunteers. This review is a celebration of the efforts and commitment of our staff, trustees, partners, volunteers and participants.

We have built a team with a shared vision and together we are making a positive difference. Our staff, volunteers and trustees are the key to our growth and success; they are involved and engaged not just with us but with all the young people we support. We would like to thank them for the time and invaluable resources they are putting into our work, helping to make the SMP the special organisation it is – may their effort and dedication continue to help change the lives of young people in the Tulse Hill and Brixton area and beyond. Any success we've had is about the people, the volunteers and everybody involved in supporting SMP on a daily, weekly basis.



ST. MATTHEW'S PROJECT



Annual Report of the Trustees For the year ended 31 August 2021

Financial Review

Funding for the Charity comes from a variety of sources including grants and donations from trusts and individuals.

2020/21 was another very strong year for donations and legacies with income of £202,214 (2020: £202,705). Since the end of the year income flow has remained at that level. However, more work still needs to be done on understanding where SMP's future funding pipeline will be coming from and the degree of certainty. Overall, the financial position of SMP has remained strong particularly in light of the restrictions that curtailed so much of the operation during this period.

Financial Activity and Financial Position

The Statement of Financial Activities and Balance Sheet can be found on pages 27 and 28 respectively. The Charity's total funds increased by £19,064 during the year (2020: increased by £33,964). The balance sheet shows total net assets of £191,257 (2020: £172,193).

Included in total funds are amounts totalling £123,883 (2020: £110,674) which are restricted. These monies have either been raised for, and their use restricted to, specific purposes, and/or they comprise grants subject to grantor imposed conditions. Details of the movement on these restricted funds can be found in note 7 to the accounts together with an analysis of movements in the year.

Reserves Policy

The Trustees have examined the requirements for free reserves, i.e. those unrestricted funds not invested in tangible fixed assets. The Trustees consider that, given the nature of the Charity's funding, free reserves should be equivalent to approximately 3 months general fund expenditure, plus committed future expenditure on other projects, where funds permit. The Trustees are of the opinion that this provides sufficient flexibility to cover temporary shortfalls in incoming resources and will allow the Charity to cope and respond to unforeseen emergencies whilst specific action plans are implemented. At 31 August 2021 the Charity had net free reserves of £67,374 (2020: £61,519) as follows:

	2021 £	2020 £
Total reserves	191,257	172,193
Less: restricted funds	(123,883)	(110,674)
Free reserves	67,374	61,519
Free reserves requirement:		
3 month's budgeted routine expenditure	45,000	45,000

Going Concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Responsibilities of Trustees for the Financial Statements

The Trustees are responsible for preparing the report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Charity law in England and Wales requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources of the Charity for that period.



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Annual Report of the Trustees For the year ended 31 August 2021

In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the activities of the Charity will continue.

The Trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enables them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the governing document. The Trustees are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are responsible for the maintenance and integrity of the Charity and financial information included in the Charity's website.

Approval

The report of the Trustees was approved by the Trustees on 27 May 2022 and signed on their behalf by:

Jenny Greenfield
Chair of the Board

ST. MATTHEW'S PROJECT



Report of the Independent Examiner to the Trustees of St Matthews Project For the year ended 31 August 2021

I report on the accounts of the St Matthew's Project (the Charity) for the year ended 31 August 2021, set out on pages 33-39.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ("the 2011 Act") and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Christine Cheung-Poston ACCA
27 May 2022

ST. MATTHEW'S PROJECT



Statement of Financial Activities (incorporating the income and expenditure account) For the year ended 31 August 2021

	Note	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £
Income from:	2						
Donations and legacies		65,876	136,338	202,214	45,927	156,778	202,705
Service delivery		-	-	-	7,835	-	7,835
Total Income		65,876	136,338	202,214	53,762	156,778	210,540
Expenditure on:							
Staff costs	3a	45,054	43,880	88,934	23,441	42,517	65,958
Staff expenses		-	2,929	2,929	-	2,097	2,097
Service delivery	3b	-	76,320	76,320	-	85,967	85,967
Building project fees		-	-	-	-	3,731	3,731
Office, administration & support	3c	14,717	-	14,717	4,863	13,000	17,863
Independent examination		250	-	250	960	-	960
		60,021	123,129	183,150	29,264	147,312	176,576
Net income/(expenditure) before tax		5,855	13,209	19,064	24,498	9,466	33,964
Tax payable	4	-	-	-	-	-	-
Net income/(expenditure) after tax		5,855	13,209	19,064	24,498	9,466	33,964
Transfers between funds		-	-	-	-	-	-
Other recognised gains/(losses)		-	-	-	-	-	-
Net movement in funds		5,855	13,209	19,064	24,498	9,466	33,964
Total funds brought forward		61,519	110,674	172,193	37,021	101,208	138,229
Total funds carried forward		67,374	123,883	191,257	61,519	110,674	172,193

ST. MATTHEW'S PROJECT



Balance Sheet As at 31 August 2021

	Note	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total 2020 £
Current Assets					
Debtors	5	9,995	-	9,995	504
Cash At Bank And In Hand		59,321	123,883	183,204	174,209
		69,316	123,883	193,199	174,713
Creditors - Amounts Falling Due Within One Year	6	1,942	-	1,942	2,520
Net Current Assets		67,374	123,883	191,257	172,193
Net Assets		67,374	123,883	191,257	172,193
Represented By:					
Restricted Funds	7	-	123,883	123,883	110,674
Unrestricted Income Funds		67,374	-	67,374	61,519
Total Funds		67,374	123,883	191,257	172,193

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies Act 2006. The company is entitled to exemption from audit under section 477 of the Companies Act 2006 for the year ended 31 August 2021 and no notice requiring an audit has been deposited under section 476.

The Trustees acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with section 386 of the Companies Act 2006
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial period and of its profit or loss for the financial period in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as is applicable to the company.

The financial statements were approved by the Trustees on 27 May 2022 and signed on their behalf by:

David Keen
Treasurer

Company registration 7007350

ST. MATTHEW'S PROJECT



Notes to the Financial Statements For the year ended 31 August 2021

I. Accounting Policies

St. Matthews Project is a charitable company limited by guarantee without share capital, with use of 'Limited' exemption, and registered in England with registration number 07007350. Its registered office address is 90 Gaskarth Road, Balham, London, SW12 9NW. The accounts are presented in GBP rounded to £1.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 September 2020) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The financial statements have been prepared on a natural or alternative basis of analysis as per SORP 4.6.

The Charity meets the definition of a public benefit entity under FRS 102.

The Charity has availed itself of the Companies Act 2006 and adapted the Companies Act format to reflect the special nature of the Charity's activities.

Going Concern

The Charity is a going concern. Taking into account reserves and anticipated recurring income, the Trustees are confident that the Charity remains a going concern for at least twelve months from the date of approval of these accounts.

Income recognition

Voluntary income and donations (including legacies) are accounted for once the Charity has entitlement to the income, it is probable the income will be received and the amount of income receivable can be reliably measured. Income from the recovery of tax on gift aided donations is accounted for in the period to which the relevant donation is received. Grant income is recognised on a receivable basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the bank.

No amounts have been included in the financial statements for services donated by volunteers.

Expenditure recognition

Expenditure is accrued as soon as a liability is considered probable, and the amount of obligation can be measured reliably. Longer term liabilities are discounted to present value. The Charity is not registered for VAT and accordingly expenditure includes VAT where appropriate.

Charitable expenditure includes those costs in fulfilling the Charity's principal objects, as outlined in the Report of the Trustees. These include governance costs which are incurred in connection with the administration of the Charity and compliance with constitutional and statutory requirements, which tasks are undertaken mainly by the Trustees. Governance costs also include costs relating to statutory independent examination and legal fees.

Taxation

The Company is a Registered Charity and is therefore exempt from taxation under the Income and Corporation Taxes Acts.

ST. MATTHEW'S PROJECT



Notes to the Financial Statements For the year ended 31 August 2021

1. Accounting Policies (continued)

Tangible fixed assets

All assets costing more than £2,000 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Office equipment: 5 years

Funds Structure

Unrestricted income comprises those funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for specific purposes. There are currently no restricted funds.

2. Income

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total 2020 £
Donations & legacies				
Donations	32,292	-	32,292	14,777
Gift Aid	-	-	-	-
Grants	33,584	136,338	169,922	187,928
	<u>65,876</u>	<u>136,338</u>	<u>202,214</u>	<u>202,705</u>
Charitable activities				
Tours & events	-	-	-	85
Service delivery	-	-	-	7,750
	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,835</u>
	<u>65,876</u>	<u>136,338</u>	<u>202,214</u>	<u>210,540</u>

3. Expenditure

Included within expenditure the following costs:

3a Staff costs

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total 2020 £
Gross salaries	40,976	43,250	84,226	62,001
Employers National Insurance	3,223	(480)	2,743	2,762
Employer pension contributions	855	1,110	1,965	1,195
	<u>45,054</u>	<u>43,880</u>	<u>88,934</u>	<u>65,958</u>

The average number of employees during the year was 3 (2020: 3). No employee received emoluments in excess of £60,000 during the year.

ST. MATTHEW'S PROJECT



Notes to the Financial Statements For the year ended 31 August 2021

3. Expenditure (continued)

3b Service delivery

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total 2020 £
Coaching, tutoring & training	-	45,883	45,883	43,352
Food	-	22,248	22,248	17,918
Travel	-	1,677	1,677	1,169
Equipment/kit/facilities	-	13,008	13,008	8,111
Membership/league fees	-	1,828	1,828	2,923
Tours & events	-	(9,995)	(9,995)	11,595
Other	-	1,671	1,671	899
	0	76,320	76,320	85,967

3c Office & administration

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total 2020 £
Professional fees	-	-	-	13,000
Accountancy & payroll	5,587	-	5,587	2,799
Printing & stationery	717	-	717	520
Software	738	-	738	314
Website	5,130	-	5,130	-
Other	2,545	-	2,545	1,134
	14,717	0	14,717	17,767

4. Taxation

As a charity, St. Matthews Project is exempt from tax on income and gains falling within the provisions of the Corporation Taxes Act 2010 or the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen on the Charity.

ST. MATTHEW'S PROJECT



Notes to the Financial Statements For the year ended 31 August 2021

5. Debtors

	2021 £	2020 £
Prepayments	-	504
Accrued income	-	-
Other debtors	9,995	-
	<u>9,995</u>	<u>504</u>

In 2020 the Charity incurred a cost of £9,995 for a Tour which was subsequently cancelled due to covid-19 restrictions. The Accounts reflect this in 2021 as a debtor with a corresponding contra expense item in the Income statement. The amount was received in 2022.

6. Creditors - Amounts Falling Due Within One Year

	2021 £	2020 £
Other creditors	391	247
Other creditors including taxation and social security	501	513
Accruals	1,050	1,760
	<u>1,942</u>	<u>2,520</u>

7. Restricted Funds

7a Current year

	At 1 September 2020 £	Income £	Expenditure £	Transfers £	At 31 August 2021 £
Football related activities	<u>110,674</u>	<u>136,338</u>	<u>(123,129)</u>	<u>0</u>	<u>123,883</u>

7b Prior year

	At 1 September 2019 £	Income £	Expenditure £	Transfers £	At 31 August 2020 £
Football related activities	<u>101,208</u>	<u>156,778</u>	<u>(147,312)</u>	<u>0</u>	<u>110,674</u>

Football related activities. Income received specifically for funding football related activities.

ST. MATTHEW'S PROJECT



Notes to the Financial Statements For the year ended 31 August 2021

8. Related Party Transactions

No Trustees (2020: none) received reimbursement for expenses incurred on charity business during the year.

The Trustees did not make any restricted donations to the charity during the year (2020: £nil).

9. Members Funds

The company is a private company limited by guarantee with no share capital. The liability of the members is limited to £10 in the event of a winding up.