



ST. MATTHEW'S PROJECT

16 Years in the Community 2004-2020

**Company Limited by Guarantee
Charity Registration Number: 1140964
Company Registration Number: 7007350**

Annual Report and Financial Statements

For the year ended 31 August 2020

ST. MATTHEW'S PROJECT

Annual Report and Financial Statements For the year ended 31 August 2020 Contents



	Page
Legal & administrative information	2
Annual Report of the Trustees	3
Independent Examiner's report to the Trustees	26
Statement of financial activities	27
Balance sheet	28
Notes to the financial statements	29

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Charity Name	St. Matthew's Project.
Charity Registration no	1140964. The Charity was registered with the Charity Commission on 22 March 2011.
Company Registration no	7007350.
Registered Office	90 Gaskarth Road, London SW12 9NW
Governing Document	The organisation is a charitable company limited by guarantee, incorporated on 2 September 2009. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.
Mission Statement	To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities. To help the young people of Lambeth fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families
Objectives	<ol style="list-style-type: none">1. To act as a resource for young people up to the age of 25 living in the south Brixton area by providing advice and assistance and organising programmes of physical, educational and other activities as a means of:<ul style="list-style-type: none">• advancing in life and helping young people by developing their skills, capacities and capabilities to enable them to participate in society as independent, mature and responsible individuals.• advancing education• relieving unemployment• providing recreational and leisure time activity in the interests of social welfare for people living in the south Brixton area who have need by reason for their youth, age, infirmity or disability, poverty or social and economic circumstances, with a view to improving the conditions of life of such persons.2. The promotion of community participation in healthy recreation, in particular children and young people aged between 6 and 25 by the provision of facilities for playing football.
Mission Statement	To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities. To help the young people of Lambeth fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Trustees	The Trustees who served during the year and who were serving at the date of this report were:	
	David Keen	Treasurer
	Ryan Chishick	(resigned 4 May 2021)
	Jenny Greenfield	Chair
	Lekan Ojumu	
	James Alexander	
	Daisy Streatfield	(appointed 28 January 2021)
	Daniel Otu	(appointed 4 May 2021)
Management Committee	Lee Dema	Project Manager
	Fiona McGee	M&E Officer
	Dwight Barnett	Football Development Officer
Key Management Personnel	The person in charge of directing, controlling, running and operating the Charity on a day to day basis is Lee Dema, the Project Manager.	
Bankers	Santander UK 301 St Vincent Street Glasgow G2 5NT	
Independent Examiner	Charles Ssempijja, ACA NfP Accountants Ltd No. 38, 52 Peckham Grove London SE15 6FR	

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



The Trustees submit their report and the financial statements of St. Matthew's Project ("the Charity") for the year ended 31 August 2020. The financial statements have been prepared in the format prescribed by the Statement of Recommended Practice: Accounting and Reporting by Charities (SORP 2015 (FRS102)) and the Financial Reporting Standard 102. The financial statements have been prepared on a natural or alternative basis of analysis as per SORP 4.6. The legal and administrative information set out earlier in this document forms part of this report. This report also constitutes a directors' report required by section 415 of the Companies Act 2006 as all Trustees of a charity company are directors.

Public benefit

The Trustees have complied with their duty under Section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

Who We Are

The St Matthew's Project provides a safe and encouraging environment where 3-25-year-olds can come together and enjoy structured football sessions and other activities. We help children and young people living mainly in the Tulse Hill and Coldharbour wards of Lambeth fulfil their potential and have a real impact on their community. What began as a kick-about in Brockwell Park is now a thriving youth project, which offers a growing array of programmes and services to over 250 young people each week, bringing them together from 3 different housing estates, which historically would not have anything to do with each other. The project has a dedicated team of 23 staff and trustees (2 full-time) and 7 volunteers, with extensive experience of working with a challenging target group and a thorough understanding of the local community and its needs. We also have an established reputation with local residents, the council and our funders for being able to deliver successful and credible programmes.

Where We Work

The majority of our participants live in the Tulse Hill and Coldharbour wards of Lambeth which are within the most deprived 10% Deprivation Deciles nationally for crime and living environment. 95% of our participants are from a BAME background. As well as complex deprivation issues, the young people we work with also face health-related difficulties, including obesity, and a high prevalence of risk factors for mental health problems. Crime levels, and in particular gang-related activity, are high in our target area – Lambeth has the highest volume of serious youth violence in the capital with over 7,000 crimes in 10 years. It also has the greatest number of ambulance call-outs. 1/3 of all 2014 London shootings occurred in Lambeth and seven young men known to us have lost their lives due to gang-related incidents since 2011. Tensions continue to remain high in the local area, with gangs holding a strong influence over young people and their families. A combination of enforced membership and low aspirations has meant that gangs have traditionally offered a viable, albeit illicit, career path for many of the boys and young men in the local community. Some parents even turn a blind eye to young people's involvement in gangs and criminal activity as the opportunity for them to make some money can be a welcome relief to families living in persistent poverty.

It is part of our ethos to offer those we work with more than just the chance to participate in a football project. We support young people to make the transition from sports participation to accessing further sporting, educational or employment opportunities as they get older. Through continued engagement we help young people develop their personal skills and strengths and tackle any weaknesses they feel they might have. In this way, we aim to meet the needs of local young people, raise their aspirations and help them steer clear of a life of crime and gang-related activity. Since we work with young people right up until they are in their mid-twenties, we are also well-placed to offer the those progressing through our programmes an established exit route into further structured and age-appropriate sporting and employment opportunities.

The importance of being firmly rooted in the local community and taking the time to develop the project incrementally has been fundamental to our success over the past 16 years. It has also allowed us to respond appropriately to the evolving needs of our users. Due to the relationship we have built up with local young people over a long period of time, we have earned a legitimacy to advise and help them in a way other organisations cannot. Consequently, more and more young people are benefiting from the services we offer, enhancing their life opportunities.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Funders	Partners	SMFC Kit Sponsors
Berkeley Foundation Children In Need Comic Relief Cottman Foundation Football Foundation Lambeth Council LEAP Leap Confronting Conflict London Community Foundation London Youth MOPAC KMCO Group Peter Minet Trust Sport England Street Games Thrale Almshouses Together Southwark Walcot Foundation	Better PLC Brixton Police Brockwell Park Community Partners Brockwell Park Management Chelsea F.C Academy City Heights Academy Clem Consultants Effra Digital Football Foundation Fulham F.C Foundation Jubilee Primary School Lambeth Safeguarding Children Board Lambeth Sports & Recreation Services LEAP Leap Confronting Conflict London F.A London Youth Paul Canoville Foundation Project 507 Sported Sport England St. Matthew's Estate TRA Substance Social Research Tooting & Mitcham United F.C Tulse Hill Estate TRA Tulse Hill Safer Neighbourhood Team Yellow Qube	Cottman Foundation KMCO Group McEvoy Maintenance



ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



WHY SMP?

- More than 16 years of experience of being embedded in the local community
- Established in and trusted by a local community often sceptical of 'projects' as they have been used and let down by so many; SMP make a difference to local young people's lives over a long period of time
- Founded by someone who knows and cares about the local area and respects and is respected by the people in it
- Core staff have been developed from within the programmes; i.e. young people work with someone 'just like them'
- Pioneer of a true grassroots 'trauma-informed' approach
- Focused on early intervention and well-being, understanding how that can have a profound impact on the lives of young people with complex backgrounds and needs
- Knows the local young people better than any other organisation (so much so that it sometimes provides them as participants to other programmes)
- Works in the community beyond the programmes; facilitating relations and conversations between young people and schools, police and other local service providers
- Has maintained a £10 signing-on fee for St Matthew's FC since inaugural 2005-06 season, ensuring accessibility for local young people

ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



ASPIRATION STATEMENT

The St. Matthew's project is determined to ensure that the young people of the Tulse Hill and Brixton area can fulfil their potential. No child or young person should ever go hungry, be exposed to violence or live in poverty.

Football is a game that brings people together, engenders collaboration and trust and inspires passion and loyalty. Our mission is to use football as a gateway for young people to come together and provide for them structure and learning opportunities in a safe and encouraging environment. Our young people often get left behind, overlooked or banished to a headline about violence or underachievement. Our focus is on their wellness, based on an understanding that regularly active, collaborative young people are happier, healthier and more resilient.

Working with them day in, day out for more than 16 years, the St Matthew's Project knows that local young people have hopes, fears and aspirations like everyone else, that can be channelled to deliver positive outcomes — for the young people themselves, as well as the local area and local community.

The St. Matthew's project has worked in a deep and committed way, in a small part of London for more than 16 years. This has built a trust and an understanding that very few organisations working with young people have. We know our young people and they know us, our coaches have been through our programmes so can relate and are relatable.

Our ambition is to continue this early intervention and reach at least 30% of the young people in the Tulse Hill and Brixton area in the next three years. We will continue to be embedded in the local area, and to understand each individual young person we work with, their challenges and hopes, in order to help them build a future and fulfil their potential.



ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Chair's Report

We know that the pandemic and the attendant economic climate continues to heap pressure on many families in our area who were already struggling to cope, which in turn has an impact on the young people in these households. Many of the families we work with have told us that this has been a particularly distressing time for them. SMP has always sought to respond to the evolving needs of its members and the Covid 19 pandemic presented us with a number of challenges in that regard. Since the first lockdown we have adapted our website to host more interactive online sessions, including wellbeing drop-in discussions, football skills training sessions, quizzes, a book club and live football 'watch-together' groups. We have also been able to remain a constant and reliable source of personal support, maintaining contact with our young people through Zoom, Instagram, WhatsApp groups, phone calls and one-to-one visits at a safe distance. Despite losing two almost three months of activities due to lockdown, our total throughput, whilst being down on last year, was still higher than 2017-18.

We have been able to offer additional support to families in the form of over 100 free meals each week provided to those living on the Tulse Hill and St. Matthew's Estates, along with children's books and essentials such as nappies, toiletries, women's sanitary products and male grooming and personal hygiene items. Finally, in a bid to combat digital exclusion and support families with access to education, training and employment, we have provided 19 laptops and 6 dongles to young people as partners in the '*Connecting Tulse Hill*' initiative.

At the core of everything we do are the young people we work with. They are the ones who drive what we do and every single one of them should be proud of the part they play in making the St. Matthew's Project the vibrant and successful project it is today. Thank you to you all.



ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



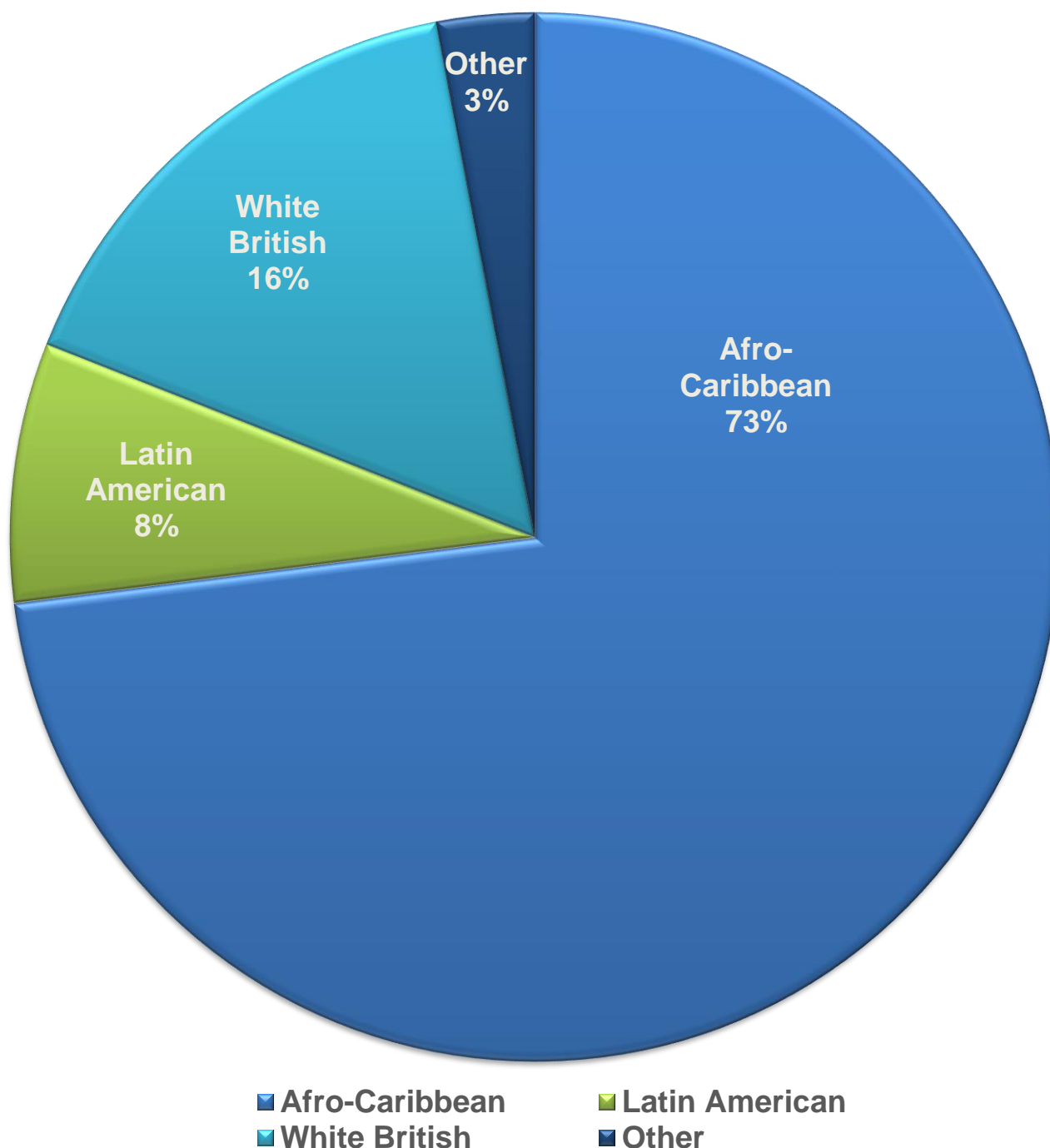
Total Throughput of Participants (1 September - 31 August)



*Loss of 12 weeks of activities due to Coronavirus lockdown.



ETHNICITY BREAKDOWN



ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



SMP PROGRAMME 2019-20

- **Girls-only Saturday Football Club**
- **Girls' Secondary School Leagues & Tournaments**
- **6-16s Saturday Football Club**
- **Summer and Half-Term Holiday Football & Food Scheme**
- **Tulse Hill Estate Christmas Pen Football Tournament**
- **St. Matthew's F.C (U10s, U11s, U12s, U13s, U14s, U15s, Girls U17s and Seniors)**
- **F.A Level-1 Coaching Course**
- **F.A Level-2 Coaching Course**
- **Cage Football -Tulse Hill Estate**
- **Parent & Toddler Club**
- **Elders Football Programme**
- **Fit 4 Life - mental health wellbeing programme**
- **One Life: My Choice - knife crime prevention programme**
- **Game of Two Halves – young fathers' programme**
- **Trauma-Informed Training**
- **Online Zoom delivery**
- **Lockdown food delivery & volunteer programme**



ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



108

new member
registrations



10,464

total throughput
of participants



3200

free meals
served during
school holidays



252

average weekly
participants



87%

of respondents
indicated that
their lives were
worse without
SMP during
lockdown



67%

of participants
entitled to free
school meals



98

average daily
attendance at
Summer Holiday
Scheme

THE ST MATTHEWS PROJECT - MORE THAN A FOOTBALL CLUB

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



HIGHLIGHTS OF THE YEAR

SMFC

We had 8 SMFC teams competing this year, from U10s through to U15s, our U17s Girls' and Seniors' teams. Highlights of the year included:

- The Seniors' team reaching the final of the Graham Rodber Shield in the Southern Sunday League.
- Former long-term SMP participant and Millwall U18 player, Abdul Abdulmalik, receiving an England U17 call up.
- The Seniors taking part in a charity football tournament in Cockfosters in aid of the Grenfell Tower survivors, with ex-Chelsea player Paul Canoville in attendance as part of our partnership with his foundation.
- The announcement of an exciting new home match venue for the Seniors – Tooting & Mitcham United FC Astroturf pitch
- Puma representatives attending SMFC training sessions and allowing the players to try out the latest Puma boots.



When one of our SMFC U10s players, Mamadou, was racially abused by another player, the Project Coordinator took the matter up with the league. As a result of this, Kick It Out (the anti-racism in football organisation) got in touch with SMP and arranged for Mamadou, his father and brother to attend the England v Montenegro match at Wembley. The family received special treatment in the Bobby Moore Club and a great time was had by all.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



Autumn

October saw the first all-female cohort on our Fit 4 Life wellbeing programme at Elm Green School. The girls got to discuss any issues of importance to them and then have pizza, followed by football. This was part of the final year of our 2-year funding from the Berkeley Foundation.

An FA Level-1 football coaching course took place over the half term at the Yellow Qube, Tulse Hill. It was our first course run in partnership with Spiral Skills and Football Beyond Borders as part of the 'Every Ends' programme and it was great to have Colin King of the London FA and Black & Asian Coaches' Association delivering the course for us once again.

October also saw SMFC U15s working on the design of our new home and away kits whilst simultaneously learning about the identities of football clubs and community schemes and what they mean to people.

We were extremely grateful to receive a large amount of free kit from the Southampton FC development centre at the Westway Centre, North Kensington.

SMFC Girls on Sunday won the Fulham FC Foundation Kickz tournament for a second time at Fulham FC's training ground. Played 5, won 5. Goals scored: 30 - Goals conceded: 0. Huge congratulations!

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Winter

December gave the Young Fathers' Group the opportunity to share their experiences from the 'Game of Two Halves' scheme, which was run in partnership with LEAP (Lambeth Early Action Partnership) at the TRA Hall on St. Matthew's Estate, Brixton.

Over 60 young people enjoyed some football and a special Christmas dinner in Jubilee Hall after our Tulse Hill Estate Christmas Cage Football tournament on the 28th. We also laid an SMFC shirt at John Ogunjobi's memorial and held a minute's silence. Some of John's friends also got to say a few words. In early December, the Project Manager attended a meeting with Murder Squad detectives about the investigation of John's murder and got to see CCTV footage from the scene. Sadly, despite 2 of the 4 suspects now widely acknowledged to have been involved, the investigation has hit a brick wall.

Rainfall took its toll on our Brockwell Park activities but luckily once again Jubilee Primary School came to our rescue and allowed our Saturday turn-up-and-play sessions to continue. In future, we want to look at using an indoor venue in winter and youth football leagues might need to give serious consideration to running summer leagues instead. In the New Year, SMFC league fixtures were decimated due to the continued heavy rainfall but despite lost matches, the total throughput of participants for February was 1,225 compared to 874 for 2019.

Girls-only football scheme members got put through their paces at Ferndale Sports Centre with some army fitness, courtesy of a British Military Fitness instructor. Well done to lead coach, Megan, for setting it up.

142 participants received free football and food over two days at our half-term holiday scheme.

We had an excellent group for our FA Level-1 course at Lambeth College, Clapham, during the February half-term holiday. The candidates really impressed with their attitude and commitment and were a credit to the college and to the Tooting & Mitcham United FC Academy programme, who put forward the 16 candidates. This was a great piece of partnership working, our first with Lambeth College, whilst strengthening our ties with TMUFC.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Spring

68 girls from 8 schools across Lambeth took part in our latest Lambeth Schools Girls' football programme at Ferndale Sports Centre, Brixton. Bishop Thomas Grant school came out on top, beating Trinity on penalties in the final. Streatham & Clapham High won the Fair Play Award and Mia from La Retraite was named Star Player. The Year 7 & 8 Cup was our 10th anniversary of girls' school football.



ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



It was with great sadness that we announced the loss of SMFC U15s coach, Ricky Jordan, who passed away on 22nd April. Ricky had nurtured and developed the team since U10s and was loved and respected by one and all. Fittingly, he took the last SMFC match on 14th March before the lockdown ended the season.



Life in Lockdown

On 17th March 2020, on FA and government orders, we shut down all activities. On the same day, the Project Manager contacted our funders and was given assurances that we would not lose any funding due to lockdown. They also said that we could continue to pay coaches but asked if we could utilise them somewhere else in the community.

We were extremely proud of SMP coaches, Mario, Megan, Banjo, Louise, Aramide and Chevone who began helping out at the Lambeth food distribution centre at Brixton Rec during the Coronavirus lock down. It was a great way for SMP to continue to support the local community whilst our usual activities were suspended.

We kept up engagement with SMP participants via WhatsApp, Instagram, phone calls, zoom and one-to-one visits from Dwight.

We teamed up with Streetgames to deliver free hot meals and other goodies to local residents during the Coronavirus lock down. Our first delivery run was to the St. Matthew's Estate, Brixton. Big thanks are due to former SMP staff member Jean from the St. Matthew's Estate TRA, Councillor Marcia Cameron and the Hub Community Kitchen, Ladbroke Grove for facilitating.

As part of the 'Connecting Tulse Hill' Partnership, which consisted of Jubilee Primary School, High Trees Community Trust and the Tree Shepherd, we handed out 18 laptops and 4 dongles to SMP members to ensure they were digitally connected during lockdown.

Our Football Development Officer, Dwight Barnett, did a live Q & A session on Instagram with Chelsea FC legend and SMP partner Paul Canoville.

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



During lockdown we conducted an online survey to find out what life was like for young people without SMP and 88% expressed negative sentiments, such as: bad, sad, bored, lonely, missing friends and coaches, lack of routine, lack of fitness and lack of motivation.

In June, the government then permitted a return to grassroots football, with organisations having to adhere to strict Covid-19 safety measures. On June 6th we resumed SMFC team training sessions and SMP Saturday Club sessions. The sessions consisted of small groups of up to 5 players max and 1 coach. A venue switch to the Yellow Cube, Tulse Hill, for SMFC team training sessions made it a lot easier to maintain safe social distancing and helped us to ensure that government and FA guidelines were adhered to. Our website hosts, Effra Digital, set up (free of charge) an online booking system for 1-hour time slots across 4 'coaching stations' at our Saturday Club sessions. Feedback from parents and guardians was extremely positive about the booking system and how we had generally ensured a safe return to activities.



ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Summer

The booking system remained in place for the first week of the Summer Holiday Scheme, which initially limited numbers but the return to normal football at the start of the second week saw record numbers of young people in attendance. Our previous record attendance of 98 participants, which had stood since the summer holiday of 2008, was finally broken with an attendance of 100 one week and a new record of 103 set in August. We also ran a holiday club at Jubilee Primary School, with table tennis and indoor football sessions.

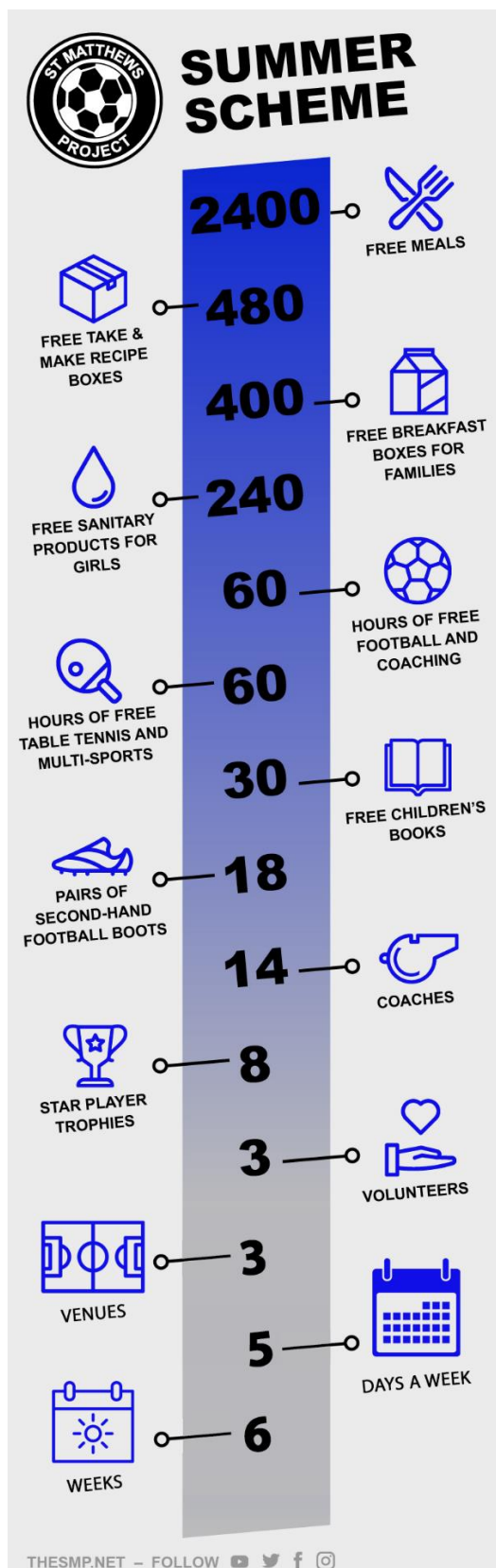
Thanks to funding from the Mayor's Office and Kitchen Social, this was the first summer we had run sessions every week day, and for the whole six weeks – a total of 30 sessions. Once again, we provided a free meal every day to all participants and in addition, we gave out 'Breakfast Boxes', consisting of bread, milk, baked beans, Weetabix and fresh fruit, and 'Take & Make' healthy recipe boxes, consisting of pasta, rice and vegetarian ingredients to be turned into a meal at home following instructions from an online chef.

During the second week of the holidays, a former SMP and SMFC participant was stabbed twice on Tulse Hill after having visited us in the park. He is still having physiotherapy with his hand but has made very good progress. There have been no arrests to date.



ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Sponsors

After 16 years, SMP finally seems to be getting more recognition and, as a consequence, we have seen an increase in donations, with people going out of their way to raise funds for us, including:

- Chief Inspector Jack Rowlands of Brixton police – sponsored run that raised over £600.
- Adam Wallace, Sam Mence, Alex Sneddon and Joe Marron – cycled from John o' Groats to Lands End – £2,000.
- Sam Conquest, Tooting & Mitcham United FC matchday photographer – match photos with £2 per photo going to SMP – £500.

A massive thank you to them!





'Thanks to all at SMP for making this happen and all your hard work. You are a ray of sunshine in what seems to be quite a bleak time. I ♥ SMP.'

'That's amazing, you guys work so hard for our community, don't any of you ever think you're not appreciated, you are all changing lives for the better. #SMPFamily - who wouldn't want to be part it. Thank you ALL for the tireless effort. #MoreThanAFootballClub AND THEN SOME!'

'I don't know what I would have done without St. Matthew's. I've been involved with other football teams in the past, but I've dropped out of all of them. Somehow, I've stuck with St. Matthew's and it's allowed me to continue doing what I love, even though I've had so many things keeping me away from doing it. I just appreciate all the support. I love the people I've met within St. Matthew's. I've got the help I needed. It's just a team-building vibe. And it's lovely to help other people as well. It's a charity full of lovely people. It's a lovely environment to be in. It brings people together and it's really nice.'

'I know who you are and I would encourage you to keep up the fantastic work you are doing. It's working. Your team's hard work, consistency in turning up and showing your faces even when grim; and that is not only just because of the weather, the boys and young adults really respect you. I live on the estate so I get to hear little bits and pieces every now and then.'

'Got to see the brilliant work of @smpbrixton first hand today. I was staggered and impressed by its scale and reach, not to mention the commitment of both the staff and kids engaged in their football sessions.'

ST. MATTHEW'S PROJECT

Annual Report of the Trustees
For the year ended 31 August 2020



What's next for St. Matthew's?

To ensure a seamless service from childhood into adulthood SMP works according to a de-risked funding model using a diverse pool. We aim for steady growth, investing in sessional coaches and build our PAYE base safely. The Covid-19 crisis has made accessing traditional funding streams exponentially harder. It requires localised and personal responses, but commissioning models often result in funding for larger charities who are less able to gain the trust of local communities or correctly ascertain their needs. To grow to a £300,000 charity with a solid funding base, our strategy will combine statutory and grant income with gifts and donations, whilst forming both long term and programme-specific partnerships.

We look to increase significantly levels of sport and physical activity, particularly among disadvantaged groups. We want to see all our staff, volunteers and trustees working hard towards creating a thriving and sustainable Project at the heart of our community, where the participant is at the centre of all our decisions and actions for growing the organisation. Our work has to be focused on front-line, grass-roots delivery; delivery that is clearly aligned to creating the best environment and the best opportunities for all our young people.

It is still our intention to develop a community hub in our spiritual home in Brockwell Park consisting of a refurbished, expanded Bowling Green pavilion, providing first-class experiences for the young people we work with, and to significantly extend the reach of the Project and provide more assistance to the local community. Following the assignment of the Pavilion lease to SMP in June 2019 focus of attention has been to develop a business plan that will support these activities. We were awarded £7,500 from Lambeth's CLIPS programme for the redevelopment of the Pavilion and employed an architect to carry out some consultation and draw up plans. We have subsequently met with members of the BPCP and they were very supportive of our plans. Bari Malik resigned as Treasurer due to other work commitments and the role is now taken up by David Keen who was the previous Chairman.

Our people and supporters

We'd like to thank everyone who has been involved in supporting the work of SMP; it could never happen without the support of our funders and partners. We would also like to extend our huge thanks for the continued support

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



of our board of trustees, our staff and volunteers. This review is a celebration of the efforts and commitment of our staff, trustees, partners, volunteers and participants.

We have built a team with a shared vision and together we are making a positive difference. Our staff, volunteers and trustees are the key to our growth and success; they are involved and engaged not just with us but with all the young people we support. We would like to thank them for the time and invaluable resources they are putting into our work, helping to make the SMP the special organisation it is – may their effort and dedication continue to help change the lives of young people in the Tulse Hill and Brixton area and beyond. Any success we've had is about the people, the volunteers and everybody involved in supporting SMP on a daily, weekly basis.

Financial Review

Funding for the Charity comes from a variety of sources including grants and donations from trusts and individuals.

2019/20 was a very strong year for donations and legacies with income of £202,705. Since the end of the year income flow has remained at that level. However, more work still needs to be done on understanding where SMP's future funding pipeline will be coming from and the degree of certainty. Overall, the Financial position of SMP has remained strong particularly in light of the restrictions that curtailed so much of the Operations during this period.

Trustees continued discussions regarding the tracking of funding income against expenditure and took the decision to contract a professional book-keeping service to enhance the quality of financial management. As a result, monthly financial information is more readily available to the Trustees as well as providing a mechanism for monitoring the pipeline of grants and other funding sources

Financial Activity and Financial Position

The Statement of Financial Activities and Balance Sheet can be found on pages 27 and 28 respectively. The Charity's total funds increased by £33,964 during the year (2019: increased by £43,746). The balance sheet shows total net assets of £172,193 (2019: £138,229).

Included in total funds are amounts totalling £110,674 (2019: £101,208) which are restricted. These monies have either been raised for, and their use restricted to, specific purposes, and/or they comprise grants subject to grantor imposed conditions. Details of the movement on these restricted funds can be found in note 7 to the accounts together with an analysis of movements in the year.

Reserves Policy

The Trustees have examined the requirements for free reserves, i.e. those unrestricted funds not invested in tangible fixed assets. The Trustees consider that, given the nature of the Charity's funding, free reserves should be equivalent to approximately 3 months general fund expenditure, plus committed future expenditure on other projects, where funds permit. The Trustees are of the opinion that this provides sufficient flexibility to cover temporary shortfalls in incoming resources and will allow the Charity to cope and respond to unforeseen emergencies whilst specific action plans are implemented. At 31 August 2020 the Charity had net free reserves of £61,519 (2019: £37,021) as follows:

	2020 £	2019 £
Total reserves	172,193	138,229
Less: restricted funds	(110,674)	(101,208)
Free reserves	61,519	37,021
Free reserves requirement:		
3 month's budgeted routine expenditure	45,000	30,000

ST. MATTHEW'S PROJECT

Annual Report of the Trustees For the year ended 31 August 2020



Going Concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Responsibilities of Trustees for the Financial Statements

The Trustees are responsible for preparing the report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Charity law in England and Wales requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources of the Charity for that period.

In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the activities of the Charity will continue.

The Trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enables them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the governing document. The Trustees are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are responsible for the maintenance and integrity of the Charity and financial information included in the Charity's website.

Approval

The report of the Trustees was approved by the Trustees on 26 May 2021 and signed on their behalf by:

Jenny Greenfield
Chair of the Board

ST. MATTHEW'S PROJECT



Report of the Independent Examiner to the Trustees of St Matthews Project For the year ended 31 August 2021

I report on the accounts of the St Matthew's Project (the Charity) for the year ended 31 August 2020, set out on pages 27-32.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ("the 2011 Act") and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act);
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Charles Sejjimpa ACA
26 May 2021

ST. MATTHEW'S PROJECT



Statement of Financial Activities (incorporating the income and expenditure account) For the year ended 31 August 2020

	Note	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total 2019 £
Income from:	2						
Donations and legacies		45,927	156,778	202,705	26,258	149,357	175,615
Service delivery		7,835	-	7,835	22	-	22
Total Income		53,762	156,778	210,540	26,280	149,357	175,637
Expenditure on:							
Staff costs	3a	23,441	42,517	65,958	-	62,607	62,607
Staff expenses		-	2,097	2,097	-	2,820	2,820
Service delivery	3b	-	85,967	85,967	-	61,707	61,707
Building project fees		-	3,731	3,731	-	-	-
Office, administration & support	3c	4,863	13,000	17,863	-	3,797	3,797
Independent examination		960	-	960	-	960	960
		29,264	147,312	176,576	0	131,891	131,891
Net income/(expenditure) before tax		24,498	9,466	33,964	26,280	17,466	43,746
Tax payable	4	-	-	-	-	-	-
Net income/(expenditure) after tax		24,498	9,466	33,964	26,280	17,466	43,746
Transfers between funds		-	-	-	-	-	-
Other recognised gains/(losses)		-	-	-	-	-	-
Net movement in funds		24,498	9,466	33,964	26,280	17,466	43,746
Total funds brought forward		37,021	101,208	138,229	10,741	83,742	94,483
Total funds carried forward		61,519	110,674	172,193	37,021	101,208	138,229

ST. MATTHEW'S PROJECT

Balance Sheet As at 31 August 2020



	Note	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Current Assets					
Debtors	5	504	-	504	528
Cash At Bank And In Hand		63,535	110,674	174,209	138,885
		64,039	110,674	174,713	139,413
Creditors - Amounts Falling Due Within One Year	6	2,520	-	2,520	1,184
Net Current Assets		61,519	110,674	172,193	138,229
Net Assets		61,519	110,674	172,193	138,229
Represented By:					
Restricted Funds	7	-	110,674	110,674	101,208
Unrestricted Income Funds		61,519	-	61,519	37,021
Total Funds		61,519	110,674	172,193	138,229

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies Act 2006. The company is entitled to exemption from audit under section 477 of the Companies Act 2006 for the year ended 31 August 2020 and no notice requiring an audit has been deposited under section 476.

The Trustees acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with section 386 of the Companies Act 2006
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial period and of its profit or loss for the financial period in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as is applicable to the company.

The financial statements were approved by the Trustees on 26 May 2021 and signed on their behalf by:

David Keen
Treasurer

Company registration 7007350

ST. MATTHEW'S PROJECT

Notes to the Financial Statements For the year ended 31 August 2020



I. Accounting Policies

St. Matthews Project is a charitable company limited by guarantee without share capital, with use of 'Limited' exemption, and registered in England with registration number 07007350. Its registered office address is 90 Gaskarth Road, Balham, London, SW12 9NW. The accounts are presented in GBP rounded to £1.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 September 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The financial statements have been prepared on a natural or alternative basis of analysis as per SORP 4.6.

The Charity meets the definition of a public benefit entity under FRS 102.

The Charity has availed itself of the Companies Act 2006 and adapted the Companies Act format to reflect the special nature of the Charity's activities.

Going Concern

The Charity is a going concern. Taking into account reserves and anticipated recurring income, the Trustees are confident that the Charity remains a going concern for at least twelve months from the date of approval of these accounts.

Income recognition

Voluntary income and donations (including legacies) are accounted for once the Charity has entitlement to the income, it is probable the income will be received and the amount of income receivable can be reliably measured. Income from the recovery of tax on gift aided donations is accounted for in the period to which the relevant donation is received. Grant income is recognised on a receivable basis.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the bank.

No amounts have been included in the financial statements for services donated by volunteers.

Expenditure recognition

Expenditure is accrued as soon as a liability is considered probable, and the amount of obligation can be measured reliably. Longer term liabilities are discounted to present value. The Charity is not registered for VAT and accordingly expenditure includes VAT where appropriate.

Charitable expenditure includes those costs in fulfilling the Charity's principal objects, as outlined in the Report of the Trustees. These include governance costs which are incurred in connection with the administration of the Charity and compliance with constitutional and statutory requirements, which tasks are undertaken mainly by the Trustees. Governance costs also include costs relating to statutory independent examination and legal fees.

Taxation

The Company is a Registered Charity and is therefore exempt from taxation under the Income and Corporation Taxes Acts.

ST. MATTHEW'S PROJECT



Notes to the Financial Statements For the year ended 31 August 2020

1. Accounting Policies (continued)

Tangible fixed assets

All assets costing more than £2,000 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Office equipment: 5 years

Funds Structure

Unrestricted income comprises those funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for specific purposes. There are currently no restricted funds.

2. Income

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Donations & legacies				
Donations	14,777	-	14,777	8,736
Gift Aid	-	-	-	-
Grants	31,150	156,778	187,928	166,879
	<u>45,927</u>	<u>156,778</u>	<u>202,705</u>	<u>175,615</u>
Charitable activities				
Tours & events	85	-	85	-
Service delivery	7,750	-	7,750	-
	<u>7,835</u>	<u>0</u>	<u>7,835</u>	<u>0</u>
	<u>53,762</u>	<u>156,778</u>	<u>210,540</u>	<u>175,615</u>

3. Expenditure

Included within expenditure the following costs:

3a Staff costs

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Gross salaries	22,523	39,478	62,001	59,926
Employers National Insurance	709	2,053	2,762	1,747
Employer pension contributions	209	986	1,195	934
	<u>23,441</u>	<u>42,517</u>	<u>65,958</u>	<u>62,607</u>

The average number of employees during the year was 3 (2019: 3). No employee received emoluments in excess of £60,000 during the year.

ST. MATTHEW'S PROJECT

Notes to the Financial Statements For the year ended 31 August 2020



3. Expenditure (continued)

3b Service delivery

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Coaching, tutoring & training	-	43,352	43,352	38,947
Food	-	17,918	17,918	-
Travel	-	1,169	1,169	910
Equipment/kit/facilities	-	8,111	8,111	20,970
Membership/league fees	-	2,923	2,923	-
Tours & events	-	11,595	11,595	-
Other	-	899	899	880
	0	85,967	85,967	61,707

3c Office & administration

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £	Total 2019 £
Professional fees	-	13,000	13,000	-
Accountancy & payroll	2,799	-	2,799	-
Printing & stationery	520	-	520	-
Software	314	-	314	-
Other	1,230	-	1,134	3,797
	4,863	13,000	17,767	3,797

4. Taxation

As a charity, St. Matthews Project is exempt from tax on income and gains falling within the provisions of the Corporation Taxes Act 2010 or the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen on the Charity.

5. Debtors

	2020 £	2019 £
Prepayments	504	528

ST. MATTHEW'S PROJECT

Notes to the Financial Statements For the year ended 31 August 2020



6. Creditors - Amounts Falling Due Within One Year

	2020 £	2019 £
Other creditors	247	224
Other creditors including taxation and social security	513	-
Accruals	1,760	960
	<u>2,520</u>	<u>1,184</u>

7. Restricted Funds

7a Current year

	At 1 September 2019 £	Income £	Expenditure £	Transfers £	At 31 August 2020 £
Football related activities	<u>101,208</u>	<u>156,778</u>	<u>(147,312)</u>	<u>0</u>	<u>110,674</u>

7b Prior year

	At 1 September 2018 £	Income £	Expenditure £	Transfers £	At 31 August 2019 £
Football related activities	<u>83,742</u>	<u>149,357</u>	<u>(131,891)</u>	<u>0</u>	<u>101,208</u>

Football related activities. Income received specifically for funding football related activities.

8. Related Party Transactions

No Trustees (2019: none) received reimbursement for expenses incurred on charity business during the year.

The Trustees did not make any restricted donations to the charity during the year (2019: £nil).

9. Members Funds

The company is a private company limited by guarantee with no share capital. The liability of the members is limited to £10 in the event of a winding up.