

REGISTERED COMPANY NUMBER: 07465741 (England and Wales)
REGISTERED CHARITY NUMBER: 1140489

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021
FOR
THE HENRY JACKSON SOCIETY**

Haines Watts
Chartered Accountants
Old Station House
Station Approach
Newport Street
Swindon
Wiltshire
SN1 3DU

THE HENRY JACKSON SOCIETY

CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Page
Report of the Trustees	1 to 8
Independent Examiner's Report	9
Statement of Financial Activities	10
Statement of Financial Position	11 to 12
Statement of Cash Flows	13
Notes to the Statement of Cash Flows	14
Notes to the Financial Statements	15 to 24

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Charity constitution

The company (no. 7465741) was incorporated on 9 December 2010. On 18 February 2011 the Trustees of the unincorporated The Henry Jackson Society Project for Democratic Geopolitics (UK registered charity number 1113948) transferred its assets, subject to its liabilities, to The Henry Jackson Society (a company limited by guarantee - UK registered charity number 1140489), a successor corporate charity with the same charitable objectives.

The Henry Jackson Society is established as a charitable company limited by guarantee and is a registered charity with the Charity Commission (No 1140489). The charity's affairs are governed by its Memorandum and Articles of Association which allows for any activities covered by the charity's objectives with no restrictions. In the event of the company being wound up the maximum amount each member will contribute is £1.

The trustees, who are also the directors for the purpose of company law, and who served during the year, were:

- Mr Stuart Caplan
- Dr Alan Mendoza
- Mr David Rasouly
- Professor Brendan Simms
- Ms Gisela Stuart (resigned 21 December 2021)
- Mr Graham Defries

Recruiting and Appointment of Trustees

Trustees are selected by those trustees who are serving at the time of selection. New trustees are selected on the basis of the added experience that they can bring to the Board. On selection, Trustees are provided with Charity Commission documentation and guidance, and have induction meetings with key management staff.

Organisational structure

The charitable company is administered by the Board of Trustees which is its governing body. The Board meets regularly to discuss and formulate policy which is then implemented by the professional team. Trustees are appointed to the Board in accordance with the Articles of Association. Decisions made by the Board are informed with the relevant data and information and regular reports from the Executive Director and are taken on a majority vote basis. Operational decisions are delegated to the Executive Director, or the Director of Operations & Finance. The setting of pay and remuneration of the charity's key management personnel is based on industry benchmarks and is reviewed on an annual basis.

The scale and nature of volunteer activity

One of the charity's proudest achievements since its inception has been the way it has been able to utilize the willingness to help of hundreds of volunteers through its internship programme. 2021 proved to be no exception, and we were able to continue a high standard of internships, giving volunteers an opportunity to

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

participate in the life of a think tank. Owing to the COVID-19 pandemic, until August 2021 all internships were carried out remotely. Following this, interns were able to return to office. We offered a range of engaging internships, and work experience opportunities aimed at politically minded, self-motivated individuals with a wide variety of skills. Interns were taken on a full-time or part-time basis, to suit their requirements. The intern roles occupied throughout 2021 were communications assistant, general assistant, events assistant and several research assistants supporting our different research centres. All volunteers are offered access to internal training programmes and the opportunity to be mentored by a senior researcher or member of the management team. Although the virtual internships may not have provided as immersive an experience as an office based one, they had the merit of attracting geographically diverse and international candidates, which helped the charity carry out its work even more effectively by providing even broader perspectives.

Subsidiary activity

The subsidiary undertaking, Strategic Analysis Limited, did not trade during the year.

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

OBJECTIVES AND ACTIVITIES

Objectives and aims

Organisation Objectives

The charity's objectives are to advance the education of the public in national and international political, social and economic policy, including the promotion of research in any of those areas and the publication of the useful results of such research.

Activities of the Charity

The charity works to bring together members of the public and academic, business, media and political leaders from all demographics through a series of themed lectures, meetings and events so that they can better understand the nature of contemporary national and international affairs. Extensive research covering a variety of national and international policy topics is also published for the same purpose.

Legal purposes

All of the charity's activities work towards achieving our legal purposes - educating the public on national and international political, social and economic policy. Our 2021 achievements in the field of research, our extensive events programme, our national and international media coverage and education of the public, have ensured that these purposes were met.

Main areas of activity

HJS's work is focused into two main streams: "Securing our Societies" and "Advancing the Free World". "Securing our Societies" focuses on threats to free societies within the West, while "Advancing the Free World" examines how the enemies of the free world are operating internationally. Building on from 2021's successful activity, the charity continued with a thematic approach to policy and research projects which are categorised in different centres that work towards achieving its strategic objectives. These are:

- Asia Studies Centre: established in January 2017, the centre provides an in-depth understanding of the structural shifts, regional complexities and historic tensions that exist alongside the tremendous economic and social growth that traditionally characterize the "rise of Asia". It has achieved global prominence because of its work on understanding the nature of the threat posed internationally by the rise of a China governed by a Communist dictatorship.
- Centre for Global Britain: established in June 2017, the centre aims to educate the public on the need for an open, confident and expansive British geostrategic policy in the twenty-first century - drawing on the United Kingdom's unique strengths not only as an advocate for liberalism and national democracy, but also a custodian of both the European and international orders. The centre's work is respected across party lines and throughout academia.
- Centre on Russia and Eurasia Studies: a long-running and very influential centre that undertakes in-depth, analytically-focused research into domestic and foreign policy issues in Russia and the other post-Soviet states. Established in 2010, the programme's geographical scope has widened since 2014, mirroring the high level of importance attached to the region.
- Centre for Student Rights: a non-partisan centre dedicated to supporting equality, democracy and freedom from extremism on university campuses. It was set up in June 2009 as a reaction to increasing political extremism and marginalisation of vulnerable students on campus and studies extremism on campus.
- Centre for the New Middle East: designed to provide opinion-leaders and policy-makers with the fresh thinking, analytical research and policy solutions required to make geopolitical progress in one of the world's most complicated and fluid regions. Established following the fallout from the "Arab Spring," the Centre monitors political, ideological, and military and security developments across the Middle East and provides informed assessments of their wide-ranging implications to key decision makers.

THE HENRY JACKSON SOCIETY

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

- Centre on Radicalisation and Terrorism: the UK's leading centre on the subject, and one of HJS's key achievements, seeks to address the severe threat from Islamism and other forms of extremism, and to challenge religious radicalisation and terrorism at home and abroad. For over a decade, the Centre has provided top-quality, in-depth research coupled with the execution and implementation of targeted, tangible and impactful activities in relation to the effects of violent and non-violent extremism.
- Centre on Social and Political Risk: established in 2018, is a citizen-focused, international research centre, which seeks to identify, diagnose and propose solutions to threats to governance in liberal Western democracies.

In addition to research projects, the charity also has two divisions that support such activity:

- Events: a wide-ranging programme of events that showcase our research projects, with high-profile and engaging speakers from a variety of sectors and beliefs with a platform for debate. The charity is the leading policy events provider in terms of numbers of events held in Westminster, a position it has developed over many years. 2020 did of course see one significant difference to the usual events activity however in that the Covid pandemic forced a temporary end to the physical events programme and took this activity online. In summer 2021, the charity started delivering hybrid events where some attendees joined in person and many others online.
- Communications: media relations, web and social media presence that promote our research and events programmes nationally and internationally and contribute to public education through dissemination of information. The charity has consistently punched well above its weight in terms of generating media coverage and expert comment, which is testament to the quality of its research.

Objectives for 2021

The charity's objectives for the year were to further increase its ability to educate the public on national and international political, social and economic policy. We aimed to achieve these objectives through increasing the breadth of our academic research, events and media coverage across all expert communities. In addition to developing our research centres, we aimed to expand our operational capability to support a growing research base and to increase our influence and impact.

Strategies for achieving 2021 objectives

The charity began the year employing similar strategies to previous years which have been tried and tested in order to achieve its 2021 objectives. We maintained our membership programme and diversified our revenue streams across a range of funders in order to reduce reliance on any single sector. The charity continued hiring, replacing and developing staff. Extra emphasis was also placed on training all new and existing staff in areas such as libel and defamation in order to ensure high standards were set.

The Covid-19 pandemic led to a reappraisal of strategies in 2020; primarily this meant adopting an online first strategy, where the charity's entire activity switched to a virtual presence, whether it was staff working from home, meetings taking place online or events occurring through video conferencing. In 2021, these strategies had to be realigned and a hybrid approach was implemented across various areas, including office working, meetings and events. This allowed the best of old era working and new pandemic era working practices to develop, enabling a "best of all worlds" approach to develop to meet the charity's objectives.

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

2021 main achievements and performance

2021's main achievement and performance target was to continue prospering in the face of an unprecedented global health situation, which had created massive uncertainty. Equally it was important the charity started working towards a plan which ensured effective delivery of its services amidst a scenario that could no longer be described as unexpected, but was now heading towards becoming the new normal.

As an example of how the charity was able to adapt, like all other organisations, it started 2021 in another national lockdown which came into place days before. This forced the charity to revert to a virtual only presence for a short period. Fortunately, the lessons learned from previous stop-start returns to normality had been fully imbibed, and there was no disruption from the return of restrictions.

The charity spent the first months of the year not only continuing to develop its output and offerings but also planning how to take advantage of the long-awaited lifting of restrictions from the middle of the year. This prudent approach of living in the moment but also preparing for the future enabled the charity to take full advantage of the change in national status and contributed to a very successful end of year which saw traditional services resume and successful ones from the lockdown period maintained. If the first major period of lockdown was a shock to the system, the 2021 variant was a far more pleasant experience that showed the charity's resilience and adaptability in the best light.

This carefully curated approach enabled considerable successes to be recorded. The charity's research wing produced 22 high quality publications covering all areas of the subjects of our expertise. These were widely circulated to the government, political world, academia, media and general public. Our policy research was well received and frequently cited in public discourse and has had a discernible impact on government thinking and policy as can be seen by announcements following publication of our research. Our experts have been consulted by a range of interlocutors including relevant government departments, the police, the military, academia and the media. They have also provided background information, guidance and commentary on a variety of topics and testimonies to Parliamentary inquiries, as well as providing commentary on national and international television and radio and in person or via video at major conferences and summits.

Our events programme also enjoyed continued success in 2021, with over 60 events being held, many of which were held online or in a hybrid manner. The events programme allows our research and the ideas of respected expert commentators to directly reach thought leaders and opinion formers, as well as the public attending them. In 2021, we continued to host critically acclaimed scholars, diplomats, and experts, attracting diverse and high-calibre audiences to engage in an exchange of ideas that is at the cornerstone of our mission, but we were able to pull in expertise from across the world in a regular and unprecedented way owing to the shift in delivery model to online.

Specific notable achievements included:

- Hosting over 60 events and briefings in Parliament and online.
- Producing 22 research publications. These ranged from in-depth reports, to shorter policy papers geared towards making policy-relevant recommendations, with major titles in the former category including:
 - Supporting Taiwan: A Calling for Global Britain
 - Foreign Interference Unchecked: Models for a UK Foreign Lobbying Act
 - A Steppe Change: Should Britain be Bolder in Central Asia?
 - Nord Stream 2: Myths, Illusions and Realities
 - Defender of the Faiths: How the Russian Government uses Religious Diplomacy
 - Weaponisation of Refugees in Putin's Long-Standing Hybrid War Against the West

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

- The Carrier Strike Group 2021
- The British Army's Ajax: Fit for Purpose?
- The Erdogan Revolution in the Turkish Curriculum Textbooks
- Understanding Qatari Ambition: The Curriculum 2016-20
- Islamist Terrorism: Foreign National Offenders and UK Deportations
- An Ideological Pick 'n' Mix
- Eradicating Prison Extremism: Understanding Islamist Hierarchies in Prisons
- The Terrorism and Extremism Disclosure Scheme (TEDS): Empowering Families and Communities to Reject Radicalising and Extremist Influences
- Iranian Influence Networks in the United Kingdom: Audit and Analysis
- What is Islamism and why should it concern me?
- Background Briefing – Islamophobia
- Modern-Day Britain's Terror Threat
- BLM: A Voice for Black Britons?
- The SolarWinds Cyber Incident: Consequences & Policy Options
- The Future National Cyber Security Strategy: Defending Values in Cyber

Measures to assess success

The charity critically assesses its success against its objectives. Main key performance indicators include: the number of guests at events, interaction with officials and policy-makers, the number of printed and online media placements, the number of broadcast appearances, social media following, the number of individual and corporate members and the retention of donors plus development of new streams of funding. These are measured on a monthly basis and reported to the Trustees at regular intervals.

Public benefit

The Trustees have complied with their duty in section 17 of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

Financial position

The charity received an increased level of income in the year compared to the previous year mainly as a result of donations from the Henry Jackson Society Inc. The total income for the year was £997,085 (2020: £794,182). The total expenditure for the year has increased by 3.8% to £1,046,366 (2020: £1,008,182). The charity results show a deficit of £49,281 during the year (2020: £214,000 deficit). The unrestricted funds decreased to £51,955 (2020: £101,236).

Free reserves at 31 December 2021 amounted to £39,905 (2020 97,567).

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

Financial review

Reserves policy

The charity aims to hold levels of reserves of at least three months operating expenses. It is not the intention of the Trustees to accumulate reserves and the Trustees seek to apply all funds above the required level in accordance with the charity's stated objectives.

Future plans

The charity expects to be able to continue its organisational advancement in 2022. This will be achieved by: increasing our income through our individual and corporate membership programme and events sponsorship; improving our influence with increased parliamentary and civil servant engagement, and furthering our impact with heightened media engagement. Organisational excellence, regulatory compliance and business improvement remain high in our priorities, with processes and policies being reviewed regularly. Given the changes in working and engagement patterns occasioned by the pandemic, the charity intends to continue being at the forefront of innovation in order to ensure its product and messaging reaches as many beneficiaries as possible, in as many ways as we can.

Impact of Covid-19 on the charity's operations

Needless to say, the world has faced one of the most challenging times in history with a global pandemic that has spread internationally and continues to morph. Having proven its ability to weather the storm and prosper over the last two years, the charity has continued to focus its energies on making sure it is ahead of pandemic related change while also seizing opportunities to press ahead on global and domestic issues.

Keeping government guidance and the health and safety of our staff at the forefront of what we do the charity will continue to run virtual and hybrid events and has a hybrid working arrangement in place for staff and volunteers.

Risk management

The Board of Trustees is responsible for the management of risks faced by the charity. Risks are identified, assessed, mitigated and controls established. The principal risks and uncertainties facing the charity and the strategies for managing the risks are:

- Loss of income due to withdrawal of support from donors - the organisation continually liaises with existing donors and also reaches out to potential new ones at every possible opportunity.
- The security of staff and premises - the office security is as tight as could reasonably be expected and the risks are discussed with staff and advice offered.

The management of risks is driven by the risk management policy. Consequently, the Trustees are satisfied that the major risks identified have been mitigated appropriately and there are no major threats.

THE HENRY JACKSON SOCIETY
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07465741 (England and Wales)

Registered Charity number

1140489

Registered office

26th Floor (20th Floor from 01.22)
Millbank Tower
21-24 Millbank
London
SW1P 4QP

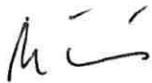
Trustees

Mr S L Caplan
Mr G Defries
Dr A L Mendoza
Mr D Rasouly
Dr B P Simms
Ms G Stuart (resigned 21.12.21)

Independent Examiner

Susan Plumb
ACA
Haines Watts
Chartered Accountants
Old Station House
Station Approach
Newport Street
Swindon
Wiltshire
SN1 3DU

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on20.09.2022..... and signed on the board's behalf by:



.....
Dr B P Simms - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE HENRY JACKSON SOCIETY**

Independent examiner's report to the trustees of The Henry Jackson Society ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of ACA which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Susan Plumb
ACA
Haines Watts
Chartered Accountants
Old Station House
Station Approach
Newport Street
Swindon
Wiltshire
SN1 3DU

Date: 22 Sept 2022

THE HENRY JACKSON SOCIETY

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021

		2021 Unrestricted fund £	2020 Total funds £
INCOME AND ENDOWMENTS FROM	Notes		
Donations and legacies	2	984,934	781,287
Other trading activities	3	12,144	12,169
Investment income	4	7	13
Other income		-	713
Total		997,085	794,182
EXPENDITURE ON			
Charitable activities	5		
Charitable activities		1,046,366	1,008,182
NET INCOME/(EXPENDITURE)		(49,281)	(214,000)
RECONCILIATION OF FUNDS			
Total funds brought forward		101,236	315,236
TOTAL FUNDS CARRIED FORWARD		<u>51,955</u>	<u>101,236</u>

The notes form part of these financial statements

THE HENRY JACKSON SOCIETY

STATEMENT OF FINANCIAL POSITION
31 DECEMBER 2021

		2021 Unrestricted fund £	2020 Total funds £
	Notes		
FIXED ASSETS			
Tangible assets	11	12,049	3,668
Investments	12	<u>1</u>	<u>1</u>
		12,050	3,669
CURRENT ASSETS			
Debtors	13	93,514	59,724
Cash at bank		<u>68,797</u>	<u>168,966</u>
		162,311	228,690
CREDITORS			
Amounts falling due within one year	14	(88,936)	(86,123)
		<u></u>	<u></u>
NET CURRENT ASSETS		<u>73,375</u>	<u>142,567</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		85,425	146,236
CREDITORS			
Amounts falling due after more than one year	15	(33,470)	(45,000)
		<u></u>	<u></u>
NET ASSETS		<u>51,955</u>	<u>101,236</u>
FUNDS	18		
Unrestricted funds		<u>51,955</u>	<u>101,236</u>
TOTAL FUNDS		<u>51,955</u>	<u>101,236</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2021 in accordance with Section 476 of the Companies Act 2006.

The notes form part of these financial statements

THE HENRY JACKSON SOCIETY

STATEMENT OF FINANCIAL POSITION - continued
31 DECEMBER 2021

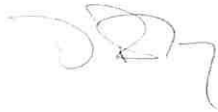
The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on
20.09.2022 and were signed on its behalf by:



Dr A L Mendoza - Trustee



Mr D Rasouly - Trustee

The notes form part of these financial statements

THE HENRY JACKSON SOCIETY

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(83,765)</u>	<u>(127,578)</u>
Net cash used in operating activities		<u>(83,765)</u>	<u>(127,578)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(9,881)	(4,212)
Interest received		<u>7</u>	<u>13</u>
Net cash used in investing activities		<u>(9,874)</u>	<u>(4,199)</u>
Cash flows from financing activities			
New loans in year		-	50,000
Loan repayments in year		<u>(6,530)</u>	<u>-</u>
Net cash (used in)/provided by financing activities		<u>(6,530)</u>	<u>50,000</u>
		<u> </u>	<u> </u>
Change in cash and cash equivalents in the reporting period		(100,169)	(81,777)
Cash and cash equivalents at the beginning of the reporting period		<u>168,966</u>	<u>250,743</u>
Cash and cash equivalents at the end of the reporting period		<u>68,797</u>	<u>168,966</u>

The notes form part of these financial statements

THE HENRY JACKSON SOCIETY

NOTES TO THE STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(49,281)	(214,000)
Adjustments for:		
Depreciation charges	1,500	1,303
Interest received	(7)	(13)
(Increase)/decrease in debtors	(33,790)	65,087
(Decrease)/increase in creditors	<u>(2,187)</u>	<u>20,045</u>
Net cash used in operations	<u>(83,765)</u>	<u>(127,578)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/1/21 £	Cash flow £	At 31/12/21 £
Net cash			
Cash at bank	<u>168,966</u>	<u>(100,169)</u>	<u>68,797</u>
	<u>168,966</u>	<u>(100,169)</u>	<u>68,797</u>
Debt			
Debts falling due within 1 year	(5,000)	(5,000)	(10,000)
Debts falling due after 1 year	<u>(45,000)</u>	<u>11,530</u>	<u>(33,470)</u>
	<u>(50,000)</u>	<u>6,530</u>	<u>(43,470)</u>
Total	<u>118,966</u>	<u>(93,639)</u>	<u>25,327</u>

The notes form part of these financial statements

THE HENRY JACKSON SOCIETY
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value.

The financial statements are prepared in sterling, which is the functional currency of the entity and is rounded to the nearest £.

Going concern

At the time of approving the accounts, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, as the trustees expect to continue to receive donations from major donors. The charity relies on continued support from Henry Jackson Society Inc, a US entity and see no reason why this support will not continue for the next 12 months. Thus the Trustees' continue to adopt the going concern basis of accounting in preparing the accounts.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures & fittings - 25% straight line

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

1. ACCOUNTING POLICIES - continued

Fund accounting

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at their settlement amount.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	641,909	657,299
Membership fees	37,400	47,234
Donation from HJS Inc	286,068	-
Grants	<u>19,557</u>	<u>76,754</u>
	<u>984,934</u>	<u>781,287</u>

Grants received, included in the above, are as follows:

	2021	2020
	£	£
Government grant - Coronavirus job retention scheme	19,037	76,129
Government Business Interruption Payment	<u>520</u>	<u>625</u>
	<u>19,557</u>	<u>76,754</u>

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

3. OTHER TRADING ACTIVITIES

	2021	2020
	£	£
Activities for generating funds	<u>12,144</u>	<u>12,169</u>

4. INVESTMENT INCOME

	2021	2020
	£	£
Deposit account interest	<u>7</u>	<u>13</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Charitable activities	<u>960,930</u>	<u>85,436</u>	<u>1,046,366</u>

6. SUPPORT COSTS

	Other £	Governance costs £	Totals £
Charitable activities	<u>76,572</u>	<u>8,864</u>	<u>85,436</u>

Support costs, included in the above, are as follows:

	2021 Charitable activities £	2020 Charitable activities £
Staff costs - support	34,318	33,948
Office costs	23,818	22,714
Legal and professional	18,436	12,996
Staff costs - governance	6,864	6,789
Independent Examiner's fee / Auditors' fee	<u>2,000</u>	<u>1,950</u>
	<u>85,436</u>	<u>78,397</u>

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Independent Examiner's fee	2,000	1,950
Depreciation - owned assets	<u>1,500</u>	<u>1,303</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2021 nor for the year ended 31 December 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2021 nor for the year ended 31 December 2020.

9. STAFF COSTS

	2021	2020
	£	£
Wages and salaries	610,609	602,944
Social security costs	62,124	62,765
Other pension costs	<u>13,610</u>	<u>13,259</u>
	<u>686,343</u>	<u>678,968</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Number	<u>14</u>	<u>13</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2021	2020
£130,001 - £140,000	-	1
£140,000 - £149,000	<u>1</u>	<u>-</u>
	<u>1</u>	<u>1</u>

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £243,165 (2020: £228,840).

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
INCOME AND ENDOWMENTS FROM	
Donations and legacies	781,287
Other trading activities	12,169
Investment income	13
Other income	<u>713</u>
Total	794,182
 EXPENDITURE ON	
Charitable activities	
Charitable activities	<u>1,008,182</u>
 NET INCOME/(EXPENDITURE)	(214,000)
 RECONCILIATION OF FUNDS	
Total funds brought forward	<u>315,236</u>
 TOTAL FUNDS CARRIED FORWARD	<u><u>101,236</u></u>

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

11. TANGIBLE FIXED ASSETS

	Fixtures, fittings and equipment £
COST	
At 1 January 2021	38,756
Additions	9,881
Disposals	<u>(25,549)</u>
At 31 December 2021	<u>23,088</u>
DEPRECIATION	
At 1 January 2021	35,088
Charge for year	1,500
Eliminated on disposal	<u>(25,549)</u>
At 31 December 2021	<u>11,039</u>
NET BOOK VALUE	
At 31 December 2021	<u>12,049</u>
At 31 December 2020	<u>3,668</u>

12. FIXED ASSET INVESTMENTS

	Shares in group undertakings £
MARKET VALUE	
At 1 January 2021 and 31 December 2021	<u>1</u>
NET BOOK VALUE	
At 31 December 2021	<u>1</u>
At 31 December 2020	<u>1</u>

There were no investment assets outside the UK.

The company's investments at the balance sheet date in the share capital of companies include the following:

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

12. FIXED ASSET INVESTMENTS - continued

Strategic Analysis Limited

Registered office: United Kingdom

Nature of business: Management consultancy activities

Class of share: % holding
Ordinary shares 100

	2021	2020
	£	£
Aggregate capital and reserves	(31,685)	(31,685)

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade debtors	79,336	12,031
Amounts owed by group undertakings	2,790	2,790
Other debtors	1,168	2,683
VAT	7,222	9,251
Prepayments and accrued income	<u>2,998</u>	<u>32,969</u>
	<u>93,514</u>	<u>59,724</u>

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Bank loans and overdrafts (see note 16)	10,000	5,000
Trade creditors	29,188	32,647
Social security and other taxes	18,745	19,027
Accruals and deferred income	<u>31,003</u>	<u>29,449</u>
	<u>88,936</u>	<u>86,123</u>

Included in accruals and deferred income is £22,493 (2020 £15,432) which relates to membership fees received in advance for the year ended 31 December 2021.

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2021	2020
	£	£
Bank loans (see note 16)	<u>33,470</u>	<u>45,000</u>

16. LOANS

An analysis of the maturity of loans is given below:

	2021	2020
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>10,000</u>	<u>5,000</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>10,000</u>	<u>10,000</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>23,470</u>	<u>35,000</u>

17. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2021	2020
	£	£
Within one year	84,067	90,916
Between one and five years	<u>147,117</u>	<u>22,729</u>
	<u>231,184</u>	<u>113,645</u>

18. MOVEMENT IN FUNDS

	At 1/1/21	Net movement in funds	At 31/12/21
	£	£	£
Unrestricted funds			
General fund	101,236	(49,281)	51,955
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>101,236</u>	<u>(49,281)</u>	<u>51,955</u>

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

18. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	997,085	(1,046,366)	(49,281)
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>997,085</u>	<u>(1,046,366)</u>	<u>(49,281)</u>

Comparatives for movement in funds

	At 1/1/20 £	Net movement in funds £	At 31/12/20 £
Unrestricted funds			
General fund	315,236	(214,000)	101,236
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>315,236</u>	<u>(214,000)</u>	<u>101,236</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	794,182	(1,008,182)	(214,000)
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>794,182</u>	<u>(1,008,182)</u>	<u>(214,000)</u>

THE HENRY JACKSON SOCIETY

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

18. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/1/20 £	Net movement in funds £	At 31/12/21 £
Unrestricted funds			
General fund	315,236	(263,281)	51,955
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>315,236</u>	<u>(263,281)</u>	<u>51,955</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,791,267	(2,054,548)	(263,281)
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	<u>1,791,267</u>	<u>(2,054,548)</u>	<u>(263,281)</u>

19. RELATED PARTY DISCLOSURES

Dr Alan Mendoza, a trustee, received remuneration during the year of £160,129 (2020 £157,265), including £1,317 (2020 £1,308) of pension contributions for his role as Executive Director of the charity, in accordance with the charity's governing document. No other trustees received remuneration or were reimbursed expenses for their role as trustees.

Included in debtors (note 13) is an amount due of £2,790 (2020 £2,790) from the charity's 100% owned subsidiary Strategic Analysis Limited.