

A Company limited by guarantee, number 07362562

Registered charity number 1140246

OSCA FOUNDATION LTD

Annual Report and Financial Statements

For the year ended

30 September 2025

Adam & Co Financial Management LLP
Independent Examiner
First Floor, 1 Edmund Street
Bradford, West Yorkshire
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OSCA FOUNDATION LTD
Report and accounts

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OSCA FOUNDATION LTD

Report of the Trustees for the year ended 30 September 2025

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 September 2025. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP), Accounting and Reporting by Charities, issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07362562 (England and Wales)

Registered Charity number

1140246

Registered office

Forest Cottage
Cousin Lane
Halifax
HX2 8AD

Trustees/Directors

John Adrian Fisher
Stephen William Smith

Amy Joanne Lynn Waite was appointed a Trustee/Director on 19 December 2025.

Independent examiner

Adam & Co Financial Management LLP
First Floor
1 Edmund Street
Bradford
West Yorkshire BD5 0BH

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

To become a trustee of the charity, you must be approved at a general meeting by the members, by the passing of an ordinary resolution and no person can become a trustee of the company unless they are approved by the existing directors.

The liability of each member in the event of winding up is limited to £1.

As set out in the Articles of Association, there shall always be a minimum of three director/trustees and there is no maximum number. The charity is managed and overseen by the director/trustees. We are actively trying to recruit more trustees, but have had no success to date.

Induction and training of new trustees

The policy for inducting and training for trustees has been reviewed and there is a training plan in place.

Organisational structure

The trustees make decisions regarding strategic matters and all expenditure. Day to day decisions are made by the new Centre Manager, Lynn Sharp, who was employed in June 2025 with the support of Calderdale Council for the first 12 months. Her role centres on providing a safe, welcoming and inclusive environment for

Report of the Trustees for the year ended 30 September 2025 (continued)

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Organisational structure (continued)

all users. Further duties include managing room and facility bookings, coordinating events and activities, supporting community groups and residents, whilst maintaining high standards across the venue. Wider duties include developing partnerships and seeking funding to improve service and facilities, promoting the Centre and increase engagement through publicity and community outreach, handling enquiries, invoicing and communications with stakeholders.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Internal risks are minimised by the implementation of procedures for authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the charitable company. These procedures are periodically reviewed to ensure that they still meet the needs of the charity.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The object of the charity is to benefit the residents of Calderdale, in particular the areas of Ovenden and its surrounding neighbourhood, but not exclusively, without distinction of sex, sexual orientation, race or of political, religious or other opinions by associating together, along with the local authority, voluntary and other organisations in a common effort to advance education, preserve and protect good health and to provide facilities in the interests of social welfare for recreation leisure time occupation, with the objective of improving the lives of the residents.

The strategies employed to achieve the charity's objectives are to advance:

Health and wellbeing - making and impacting on health and lifestyle

Amateur sport and physical activity - increasing participation

Community development - engaging with the local community

Education and skills - performance at the highest level and developing skills in the community

Community facilities - venue for local community events

The Foundation partners -

Ovenden West Riding Football Club

Calderdale Taekwondo

Overgate Hospice

Calderdale Gateway Club

Victoria Dance Studio

Goldfish (Autism Sensory Group)

Newground Youth Activities

Darts League

Overnden Rugby League - juniors

will deliver these strategies through their development plans.

Forest Cottage Dance Group

The Northern Partnership Group

Calderdale National Autistic Society

The Foundation Partners

Dance and Smile Disability dance group

Walking netball/football

Gateway (Adult disability)

Messy Play (Baby sensory)

Public benefit

The charity's aims, objectives and activities are to be renewed each year. In this review the charity plans to look at the activities undertaken in the previous year to ensure that the benefits have been brought to those groups the charity was set up to help. The review will also help to ensure that the activities remain focused on the stated aims and objectives. We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning the charity's future activities. In particular the trustees consider how planned activities will contribute to the aims and objectives they have set.

Report of the Trustees for the year ended 30 September 2025 (continued)
Charitable activities (continued)

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The Charitable Limited Company, OSCA Foundation Ltd was established in January 2011 as a new third sector organisation based in North Halifax, Registered Charity - registered No: 1140246 and Company Limited by Guarantee registered - No: 7362562 (England and Wales). It is concerned with the charitable benefits for the residents of Calderdale, Ovenden and the local neighbourhood of North Halifax.

Since the launch of our Business Case - A Compelling Vision, in July 2011, our major milestone in the transfer of the land asset of the four fields site for community management by the charity has provided the springboard for the development. The 42 year lease (at a peppercorn rent) for the site, agreements, variations and community use agreement are all secured.

A 125 year lease was secured on Forest Cottage building - a community building owned by Calderdale Metropolitan Borough Council, which was transferred to OSCA as part of the Council's asset transfer programme-which included the extension of the 42 year lease on the four fields to 125 years.

In August 2020 the Foundation moved into a new and exciting phase of its development as a "first class community sports organisation" having secured grants from Sport England, Football Foundation, National Stadium Fund and Rugby World Cup 2021 Create Fund totalling in excess of £652,000, to develop the Forest Cottage community building.

The development of Forest Cottage started in September 2020 and was completed in July 2021. The completion coincided with the lifting of Covid restrictions and the use of the new facilities has increased since that date. With football and rugby being played on the site, the new facilities make the site unique in the area and this is giving us the opportunity to host events.

The take up of use of the Multi Use Games Area (MUGA) has accelerated with most evenings now fully booked. A number of slots are taken during the day for local groups, ranging from veteran walking football to use of the facilities by mental health groups. There is however still more capacity available for use of the MUGA.

The sports hall has been decorated and the floor refurbished. Calderdale Taekwondo use this regularly, along with keep fit, Zumba and retired ballroom dancers. The sports hall has been used for a number of events for the local community, such as birthday parties, Muslim bridegroom present giving, engagement parties and funerals and on alternate weekends, the site hosts a local car boot sale. Where required, the bar has been made available to extend the experience.

The Community and Youth Hub are being used by local groups for mothers and toddlers, first aid training, mental health support, a 13-18 year old youth group and an 8 to 12 year old youth group.

Much work has also been carried out on the playing fields, to improve the playing surface and experiences. This has been done using our tractor and grounds machinery provided by the Football Foundation. In addition, the main pitches have been verti-drained and sanded to try and correct some drainage issues. Working with our partner, Ovenden West Riding Football Club, we have also secured 6 years' worth of funding to maintain and renovate 5 playing surfaces.

There is improved capacity across the whole site and there is an active plan to recruit volunteers and to market the facilities and the site.

Successful increase in use of facilities through improved promotion and targeted marketing resulting in higher booking levels for events and sports engagement.

Development of social media content to raise awareness of available facilities and services.

Report of the Trustees for the year ended 30 September 2025 (continued)
Charitable activities (continued)

Improved operational capacity by introducing efficient booking and invoicing systems ensuring better coordination of activities and events across the site.

Diversified use of community spaces through facility hire and event bookings contribute to increased revenue streams.

Improved customer satisfaction leading to repeat bookings and long-term community engagement.

Demonstrable growth in facility usage, increased visibility within the community, stronger engagement from local residents and groups leading to improved sustainability through higher occupancy and diversified activities.

Fundraising activities

During the year we have continued to realise income resources from investment and other income as itemised on the Detailed Statement of Financial Activities on page 11.

FINANCIAL REVIEW

Reserves policy

The trustees plan to establish a level of reserves in the coming years which will allow the charity to operate and meet its objectives.

Principle funding sources

The principle sources of funding during the year were grants, room hire/rental income and use of the bar facilities.

Approved by order of the board of trustees on 19 June 2026 and signed on its behalf by:

.....
J A Fisher - Trustee

OSCA FOUNDATION LTD

Independent Examiner's Report to the Trustees of OSCA Foundation Ltd

We report on the accounts for the year ended 30 September 2025, set out on pages five to eleven.

Respective responsibilities of trustees and examiner

The charity's trustees (who are also directors for the purpose of company law) are responsible for preparing the report and accounts in accordance with applicable law and regulations. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

Having satisfied ourselves that the charity is not subject to an audit under company law and is eligible for independent examination, it is our responsibility to:

examine the accounts under Section 145 of the 2011 Act

to follow the procedures laid down in the General Directions given by the Charity Commissioners (under Section 145(5) (b) of the 2011 Act: and

to state whether particular matters have come to our attention

Basis of the independent examiner's report

Our examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a true and fair view and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with our examination, we can confirm that no matter has come to our attention:

1 which gives us reasonable cause to believe that, in any material respect, the requirements

to keep accounting records in accordance with Section 386 and 387 of the Companies Act 2006: and

to prepare accounts which accord with the accounting records, comply with the accounting requirements of Sections 394 and 395 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities.

have not been met: or

2 to which, in our opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Adam & Co Financial Management LLP
First Floor
1 Edmund Street
Bradford
West Yorkshire BD5 0BH

Date 19 June v2026

OSCA FOUNDATION LTD
Schedule to the Statement of Financial Activities
For the year ended 30 September 2025

	Total Funds	Total Funds 30/09/2024
	£	£
INCOMING RESOURCES		
Incoming resources from generated funds		
Grant income	15,568	9,832
Investment income	58,503	50,799
Other income	- 4,848	236
Total Incoming Resources	<u>69,223</u>	<u>60,867</u>
RESOURCES EXPENDED		
Charitable activities		
General charitable activities	64,808	52,227
Governance costs	2,376	2,115
Total resources expended	<u>67,184</u>	<u>54,342</u>
NET INCOME FOR THE YEAR	<u>2,039</u>	<u>6,525</u>
RECONCILIATION OF ASSETS		
As previously reported	964,622	958,097
TOTAL ASSETS CARRIED FORWARD	<u>966,661</u>	<u>964,622</u>

OSCA FOUNDATION LTD
Balance sheet
For the year ended 30 September 2025

	Notes	Total funds £	Total 30/09/2024 £
Fixed Assets			
Tangible assets	6	202,170	216,584
Development of Forest Cottage and grounds	7	676,232	676,232
		<u>878,402</u>	<u>892,816</u>
Current assets			
Debtors and prepayments	8	11,100	12,427
Cash at bank and in hand		89,210	65,424
Bar stock		3,054	2,500
Total current assets		<u>103,364</u>	<u>80,351</u>
Creditors			
Trade creditors and accruals		12,555	2,595
Bounce back loan		2,550	5,950
Total current liabilities		<u>15,105</u>	<u>8,545</u>
Net current assets		<u>88,259</u>	<u>71,806</u>
Total assets less current liabilities		<u>966,661</u>	<u>964,622</u>
Funds			
General fund		834,227	832,188
Revaluation reserve		132,434	132,434
		<u>966,661</u>	<u>964,622</u>

The charitable company is entitled to exemption from the audit under section 477 of the Companies Act 2006 for the year ended 30 September 2025.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 30 September 2025 in accordance with section 476 of the Act.

The trustees acknowledges their responsibilities for:

(a) ensuring that the charitable company keeps accounting records that comply with sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus of

The financial statements have been prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small charitable companies and with the financial Reporting Standard for Smaller Entities (effective April 2008)

The financial statements were approved by the board of trustees on 19 June 2026 and were signed on its behalf by:

J A Fisher - Trustee

OSCA FOUNDATION LTD**Notes to the Financial Statements for the year ended 30 September 2025****1 ACCOUNTING POLICIES****Accounting convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Multi Use Games Area	Straight line over 15 years
Long leasehold	2% straight line
Plant and machinery	15% on reducing balance
Sports equipment	25% on reducing balance

No provision has been made in the year on the development of Forest Cottage and the grounds.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Pension scheme

In the year under review, the company made no contributions to a Workplace Pension Scheme in accordance with Government legislation.

2 INVESTMENT INCOME

	30/09/2025	30/09/2024
	£	£
Rental income	57,458	49,014
Interest receivable - trading	1,045	1,785
	<u>58,503</u>	<u>50,799</u>

3 NET INCOMING/(OUTGOING RESOURCES

Net resources are stated after charging	30/09/2025	30/09/2024
	£	£
Depreciation - owned assets	<u>14,414</u>	<u>14,505</u>

4 TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration, other benefits or expenses paid for the year ended 30 September 2025, nor in the year ended 30 September 2024.

Notes to the Financial Statements for the year ended 30 September 2025 (continued)

5 STAFF COSTS

The average monthly number of employees during the year were as follows:

	30/09/2025	30/09/2024
Charitable activities	<u>1</u>	<u>-</u>

6 TANGIBLE FIXED ASSETS

	Multi Use Games Area £	Long Leasehold £	Plant and machinery £	Fixtures & fittings	Sports equipment £	Total £
COST OR VALUATION						
At 1 October 2024	137,204	238,276	5,595	2,365	2,160	385,600
Additions	-	-	-	-	-	-
At 30 September 2025	<u>137,204</u>	<u>238,276</u>	<u>5,595</u>	<u>2,365</u>	<u>2,160</u>	<u>385,600</u>
DEPRECIATION						
At 1 October 2024	109,764	52,421	3,808	944	2,079	169,016
Charge for the year	9,147	4,766	268	213	20	14,414
At 30 September 2025	<u>118,911</u>	<u>57,187</u>	<u>4,076</u>	<u>1,157</u>	<u>2,099</u>	<u>183,430</u>
NET BOOK VALUE						
At 30 September 2024	<u>27,440</u>	<u>185,855</u>	<u>1,787</u>	<u>1,421</u>	<u>81</u>	<u>216,584</u>
At 30 September 2025	<u>18,293</u>	<u>181,089</u>	<u>1,519</u>	<u>1,208</u>	<u>61</u>	<u>202,170</u>

The leasehold land has charges held by The English Sports Council - see note 9.

7 FOREST COTTAGE DEVELOPMENT

COST OR VALUATION

At 1 October 2024	676,232
Additions	-
At 30 September 2025	<u>676,232</u>

DEPRECIATION

At 1 October 2024	-
Charge for the year	-
At 30 September 2025	<u>-</u>

NET BOOK VALUE

At 30 September 2024	<u>676,232</u>
At 30 September 2025	<u>676,232</u>

8 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30/09/2025	30/09/2024
	£	£
Trade debtors	293	11,096
VAT recoverable	1,475	1,331
Accrued income	9,332	-
	<u>11,100</u>	<u>12,427</u>

Notes to the Financial Statements for the year ended 30 September 2025 (continued)

9 CONTINGENT LIABILITIES

The English Sports Council hold a legal charge over leasehold land dated 24 August 2018 on the northern side of Cousin Lane which states that the grants awarded to the charity totalling £59,258 would become repayable should the site be no longer used for sporting purposes.

The Football Foundation hold a legal charge over the leasehold property known as Forest Cottage dated 24 August 2021 which states that the grants awarded to the charity totalling £495,202 would become repayable should the site be no longer used for sporting purposes.

10 RELATED PARTY DISCLOSURES

Ovenden Sports & Community Arena CIC - a Community Interest Company, with common trustees/directors.

11 ULTIMATE CONTROLLING PARTY

The company is controlled by the board of Trustees/Directors.

12 SHARE CAPITAL

The charity is a company limited by guarantee and as such has no share capital.

The liability of its members is limited to £1.

OSCA FOUNDATION LTD
Detailed Statement of Financial Activities
for the year ended 30 September 2025

INCOMING RESOURCES

	2025	2024
Grant Income		
North Halifax Community Forum	-	500
Calderdale Council employment grant	6,236	-
Football Foundation	9,332	9,332
	<u>15,568</u>	<u>9,832</u>
Investment income		
Rental income	57,458	49,014
Interest receivable	1,045	1,785
	<u>58,503</u>	<u>50,799</u>
Other income		
Donations	-	-
Bar takings	48,251	42,760
Less bar stock and costs	30,948	26,629
Less wages	18,201	10,790
Less light and heat	3,950	5,105
Less entertainment	-	-
	<u>- 4,848</u>	<u>236</u>
	<u>- 4,848</u>	<u>236</u>
Total Incoming resources	<u>69,223</u>	<u>60,867</u>

RESOURCES EXPENDED

Administration wages	3,326	-
Broadband and telephone	655	572
Bank charges and interest	112	101
Cleaning and sundry materials	5,318	955
Computer and software expenses	458	152
Depreciation of tangible fixed assets	14,414	14,505
Equipment hire	112	289
Fire protection	1,321	938
General repairs and renewals	3,564	2,764
Ground maintenance and building repairs	10,203	10,862
Incidental expenses	1,253	432
Insurance	7,378	5,522
Light and heat	9,869	12,761
Rates and water	5,840	1,738
Security protection	70	244
Stationery, printing and postage	290	-
Subscriptions and donations	8	-
Travel costs	617	392
	<u>64,808</u>	<u>52,227</u>
Governance Costs		
Accountancy and bookkeeping	2,294	2,045
Legal fees	82	70
	<u>2,376</u>	<u>2,115</u>
Total resources expended	<u>67,184</u>	<u>54,342</u>
Net income	<u>2,039</u>	<u>6,525</u>

