

**Audited Financial Statements
FOR THE YEAR ENDED
31 March 2023**

for

DOUBLE IMPACT SERVICES

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

DOUBLE IMPACT SERVICES

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FOR THE YEAR ENDED 31 MARCH 2023**

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DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the Company are to relieve sickness and promote and protect the health and recovery of those with alcohol, drug and gambling problems by the provision of information, advice and support to alleviate their needs.

In 2022-23 our focus continued to be the promotion and protection of the health and recovery of those with drug and alcohol problems in Nottingham City and Nottinghamshire, and also those in Lincolnshire.

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively deliver our contract for Lincolnshire County Council as part of the Lincolnshire Recovery Network.
3. To plan and prepare for the re-tendering of the two major contracts stated above.
4. To plan and prepare for our 25th anniversary year as a charity.
5. To support the social enterprise Café Sobar (Double Impact Synergy CIC) to continue to trade following prolonged closure and difficult trading conditions related to COVID-19.
6. To maintain and improve the high standards of service which we already offer.
7. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
8. To effectively deliver the Time Out gambling harms project for Nottingham city council whilst continue to explore new income streams and secure funding for a gambling service
9. To consolidate our Academy model and put in place systems and procedures to align the quality of its delivery across all sites, including the development of the model into a licensable product.
10. To make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Significant activities

This period saw more of a return to face-to-face delivery, although our blended model continues to be used across services, particularly in Nottinghamshire and Lincolnshire.

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their values, each other and their local communities
- Provide structured interventions to build skills and confidence
- Reduce relapse into substance misuse and promote choices including abstinence
- Remove barriers to education, vocational training, employment and housing
- Support social, financial and digital inclusion
- Promote improvements in health and well being
- Reduce relapse into criminal activity
- Provide an environment offering peer support and mutual respect
- Involve service users in all aspects of our delivery

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, volunteering and employment.

The experienced and multi-disciplinary team of staff utilise a wide range of skills to deliver the diverse services that are provided to effectively meet the complex needs of its service users. They have continued to navigate the challenges of the post-pandemic landscape and provided a vital service to beneficiaries with increasingly complex needs.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in July 2016 and at the time of writing is currently performing ahead of target expectations. This contract ends in June 2023.

Double Impact continues to be a delivery partner in the Lincolnshire Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. Work in this area is proceeding well and the charity has attracted additional funds to augment the work in this region. This contract ends in September 2023.

In 2022-23 we commenced a new Peer Support mentoring programme for people with co-existing mental health issues, in partnership with Notts NHS Foundation Trust.

This period saw the culmination of funding for several employability programmes, namely Towards Work and Opportunity & Change, however, New Path To Employment (IPS), aimed at supporting people in recovery into education, training and employment, continues.

We continued delivery of our first gambling-focused project, Time Out, an engagement and scoping project for Nottingham City Council.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit. The National Lottery Community Fund also continued to support the charity's social enterprise Café Sobar with a grant towards the Café Manager's post. The charity retained the ISO 9001 quality standard in April 2022 for a further 12 months and then again in April 2023

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact most recent independent evaluation of its services (2021), resulted in an Social Return On Investment Value (SROI) ratio of £6 for every £1 invested.

See the full report at <https://www.doubleimpact.org.uk/downloads/reports/impact-report-2022-2023.pdf?18052023>

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs.

STRATEGIC REPORT

Achievement and performance

Against the backdrop of limited resources and insecurities over funding, the charity has a surplus for the period of £12,194 (2022 - £143,952) with an income of £2,394,455 (2022 - £1,965,830). Our largest contract is for services in Nottingham city. Our income from this contract was £908,000 (2022 - £582,654) which currently represents 37.9% (2022 - 29.6%%) of our total income.

Financial review

Principal funding sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

During 2022-23 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

The principal funding sources in 2022-23 were public sector contracts from:

- Nottingham City Crime & Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar, BBO Framework and groundwork as well as payments for gambling support projects and rough sleepers.

The charity also continue to receive grants from the Henry Smith Charity towards running costs.

Total funds included £759,083 from Nottingham City CDP (2022 - £582,654) and £415,858 from Lincolnshire County Council (2022 - £415,213).

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

STRATEGIC REPORT

Financial review

Reserves policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £746,776 at 31/3/2023 being 31.4% of expenditure during the year. (Reserves were £734,583 at 31/3/2022 being 40.4% of expenditure during the year).

Going concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

Future plans

Underlying the charity's focus for the next 12 months are the following objectives:

1 Championing authentic and sustainable recovery - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to secure funding for our response to people experiencing difficulties through gambling, Time Out Guided Peer Support. We will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many.

2 Sustainability & growth - We will continue to focus on the performance of our two main contracts. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to build a suitable 'portfolio of partners', equipping us to break into new markets, in particular the gambling treatment sector, and compete more effectively for public sector contracts. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfill our mission more independently.

3 Cafe Sobar: Delivering social impact and developing our profile - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. The charity will work to support the café in the post-pandemic trading environment to ensure that it achieves financial sustainability whilst continuing to provide social inclusion and employment opportunities for people in recovery and breaking down stigma..

4 Ensuring Continuous Improvement - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21/11/2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 11th August 2022, (to include gambling harms). In the event of the company being wound up members are required to contribute an amount not exceeding £1.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

Organisational structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21/11/2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 17th August 2022. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

Five out of the six directors give their time voluntarily as the 6th director was appointed after receiving a salary for the year.

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

Induction and training of new trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key management remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; in Dec 2013, the coalition government released its updated national drug strategy and the Public Health Outcomes Framework, which emphasise the role of recovery leading to employment and reintegration into society and the role of mutual aid networks. Double Impact welcomed these strategic documents as we have always defined ourselves as a service dedicated to recovery.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our two new social enterprises, Café Sobar and Recovery Recruitment. This action was taken to minimise any potential financial risks to the Charity.

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; The Dame Carol Black review of the state of the sector was published in two stages during this reporting period, which restates the need for better recovery-focused provision and aftercare. The sector received a much-needed boost from government funds, which are ring-fenced, a positive outcome after years of budget cuts.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our new social enterprise, Café Sobar. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. The enterprise was on target to turn a profit in the year preceeding the pandemic, however this was derailed by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants, allowing the venture to re-open in May 2021 with a reduced staff team and opening hours. Since then it has continued to trade, although at a loss, due to changed working, social and leisure patterns in the aftermath of COVID-19. Grant funding is continuing to offset this.

Over the past 12 months we have continued to deliver our Academy model, which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around accredited training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre with Direct Claims status with the Skills & Education Group (SEG). During this period we have been migrating the content onto our website, for future internal and potential external use, should the model be purchased as a license.

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016. It is staffed through the Recovery Links Nottinghamshire project and is also the base for the Building Better Opportunities staff based in Mansfield. Ownership of the building resides with Notts County Council for 25 years, at which point it would transfer to the charity. It also creates an income stream for the charity through room hire to local organisations.

Risk management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long-term financial stability of the organisation. Robust procedures are in place to manage the day to day Health, Safety and Safeguarding of all service users, staff and visitors. The charity continues to hold the ISO 9001 Quality Standard.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
06004537 (England and Wales)

Registered Charity number
1139865

Registered office
24 Friar Lane
Nottingham
NG1 6DQ

Trustees
Mr I S Unell
Mr R W Wakefield
Mr A P Pearson
Mrs S M Scott (resigned 1.7.22)
Mr S Little
N J Jolob (appointed 1.11.22)
Mrs J L Barnett (appointed 1.11.22)

Company Secretary
Mr G Miller

Auditors
Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Bankers
National Westminster Bank Plc
Nottingham City Branch
8 South Parade
Nottingham
NG1 2JS

COMMENCEMENT OF ACTIVITIES

Double Impact Services was established in 1998 as a not-for-profit organisation and was awarded registered charity status on 17 January 2011.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

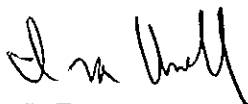
In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Keith Willis Associates Ltd (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 8 December 2023 and signed on the board's behalf by:



Mr I S Unell - Trustee

Opinion

We have audited the financial statements of Double Impact Services (the 'charitable company') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below;

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**Report of the Independent Auditors to the Members of
Double Impact Services**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Keith Andrew Willis (Senior Statutory Auditor)
for and on behalf of Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

8 December 2023

DOUBLE IMPACT SERVICES

Statement of Financial Activities (Incorporating an Income and Expenditure Account) FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	970,160	1,424,235	2,394,395	1,965,830
EXPENDITURE ON					
Charitable activities	3	1,111,547	1,270,257	2,381,804	1,821,878
Advice & information					
NET INCOME/(EXPENDITURE)					
Transfers between funds	13	(141,387) 198,901	153,978 (198,901)	12,591 -	143,952 -
Net movement in funds		57,514	(44,923)	12,591	143,952
RECONCILIATION OF FUNDS					
Total funds brought forward		353,894	380,688	734,582	590,630
TOTAL FUNDS CARRIED FORWARD		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>

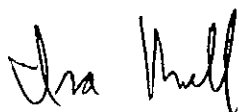
The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Balance Sheet
31 MARCH 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
FIXED ASSETS					
Tangible assets	10	-	329,904	329,904	337,576
CURRENT ASSETS					
Debtors	11	342,913	-	342,913	413,685
Prepayments and accrued income		7,557	-	7,557	2,009
Cash at bank		138,130	318,998	457,128	364,086
		<u>488,600</u>	<u>318,998</u>	<u>807,598</u>	<u>779,780</u>
CREDITORS					
Amounts falling due within one year	12	(77,192)	(313,137)	(390,329)	(382,774)
NET CURRENT ASSETS		<u>411,408</u>	<u>5,861</u>	<u>417,269</u>	<u>397,006</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>
NET ASSETS		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>
FUNDS	13				
Unrestricted funds				411,408	353,894
Restricted funds				335,765	380,688
TOTAL FUNDS				<u>747,173</u>	<u>734,582</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 8 December 2023 and were signed on its behalf by:



Mr I S Unell - Trustee

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	93,042	(51,347)
Net cash provided by/(used in) operating activities		93,042	(51,347)
Change in cash and cash equivalents in the reporting period		93,042	(51,347)
Cash and cash equivalents at the beginning of the reporting period		364,086	415,433
Cash and cash equivalents at the end of the reporting period		457,128	364,086

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2023

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net income for the reporting period (as per the Statement of Financial Activities)	12,591	143,952
Adjustments for:		
Depreciation charges	7,672	7,672
Decrease/(increase) in debtors	65,224	(133,731)
Increase/(decrease) in creditors	7,555	(69,240)
Net cash provided by/(used in) operations	<u>93,042</u>	<u>(51,347)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.22 £	Cash flow £	At 31.3.23 £
Net cash			
Cash at bank	<u>364,086</u>	<u>93,042</u>	<u>457,128</u>
	<u>364,086</u>	<u>93,042</u>	<u>457,128</u>
Total	<u>364,086</u>	<u>93,042</u>	<u>457,128</u>

The notes form part of these financial statements

**Notes to the Financial Statements
FOR THE YEAR ENDED 31 MARCH 2023**

1. ACCOUNTING POLICIES**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2023 £	2022 £
Gifts	3	2
Donations	62,160	35,678
Grants	2,332,232	1,930,150
	<u>2,394,395</u>	<u>1,965,830</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2023 £	2022 £
Clean Slate	90,890	95,921
Big Lottery Fund - Synergy Project	-	32,500
Big Lottery Fund - Recovery Recruitment Notts	143,125	121,919
Nottingham City Crime & Drugs Partnership	896,587	582,654
BBO Framework	119,996	106,939
BBO Groundworks	147,147	128,022
Big Lottery Lincoln Recovery	422,859	415,213
Henry Smith Foundation	45,000	44,000
Boston Big Lottery Fund BRP	107,211	133,159
Criminal Justice	11,414	106,061
Peer Support Project	116,873	60,188
Gambling Project	46,970	40,000
Well for Work	73,078	44,229
Lincoln Section 31	7,000	14,000
Enhanced Recovery Support	-	5,345
Changing futures	20,160	-
Rough sleeper	83,922	-
	<u>2,332,232</u>	<u>1,930,150</u>

3. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 4) £	Support costs (see note 5) £	Totals £
Advice & information	<u>2,376,261</u>	<u>5,543</u>	<u>2,381,804</u>

4. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2023 £	2022 £
Staff costs	2,106,388	1,619,033
Rent and services	43,432	28,561
Insurance	6,124	5,646
Telephone	12,145	14,624
PR, promotions and publicity	15,100	11,845
Sundries	9,946	6,568
Motor and travel	38,307	21,922
Computer expenses	59,669	51,647
Consultation	800	4,093
Membership fees	1,015	1,901
Client programme/activities	67,951	36,133
CRB checks	4,179	1,882
Childcare	1,569	1,569
Professional fees	792	2,263
Bank charges	1,172	1,005
Depreciation	7,672	7,672
	<u>2,376,261</u>	<u>1,816,364</u>

All costs of the company are considered directly attributable to the deliverance of core services.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

5. SUPPORT COSTS

	Governance costs
	£
Advice & information	<u>5,543</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023	2022
	£	£
Auditors' remuneration	5,543	5,514
Depreciation - owned assets	<u>7,672</u>	<u>7,672</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

8. STAFF COSTS

	2023	2022
	£	£
Wages and salaries	1,808,453	1,395,571
Social security costs	159,597	114,613
Other pension costs	138,338	108,849
	<u>2,106,388</u>	<u>1,619,033</u>

The average monthly number of employees during the year was as follows:

	2023	2022
Services director	2	1
Business development manager	1	1
Operations and service managers	3	3
Project workers	67	53
Administrators/receptionists	4	4
	<u>77</u>	<u>62</u>

No employees received emoluments in excess of £60,000

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	724,394	1,241,436	1,965,830
EXPENDITURE ON			
Charitable activities			
Advice & information	753,665	1,068,213	1,821,878
NET INCOME/(EXPENDITURE)	(29,271)	173,223	143,952
Transfers between funds	58,679	(58,679)	-
Net movement in funds	29,408	114,544	143,952
RECONCILIATION OF FUNDS			
Total funds brought forward	324,485	266,145	590,630
TOTAL FUNDS CARRIED FORWARD	353,893	380,689	734,582

10. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2022	383,608	452,700	246,299	1,082,607
Disposals	-	(71,569)	(165,461)	(237,030)
At 31 March 2023	383,608	381,131	80,838	845,577
DEPRECIATION				
At 1 April 2022	46,032	452,700	246,299	745,031
Charge for year	7,672	-	-	7,672
Eliminated on disposal	-	(71,569)	(165,461)	(237,030)
At 31 March 2023	53,704	381,131	80,838	515,673
NET BOOK VALUE				
At 31 March 2023	329,904	-	-	329,904
At 31 March 2022	337,576	-	-	337,576

There is a legal charge dated 02 March 2017 between the company and Nottinghamshire County Council over the freehold property.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

11. DEBTORS				
			2023 £	2022 £
Amounts falling due within one year:				
Grants & donations receivable			116,404	210,714
Amounts falling due after more than one year:				
Amounts owed by participating interests			226,509	202,971
			226,509	202,971
Aggregate amounts			342,913	413,685
Other debtors represents grant income and donations receivable.				
12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR				
			2023 £	2022 £
Trade creditors			16,495	11,407
Social security and other taxes			32,520	31,766
Accruals and deferred income			341,314	339,601
			390,329	382,774
13. MOVEMENT IN FUNDS				
	At 1.4.22 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	353,894	(141,387)	198,901	411,408
Restricted funds				
Clean Slate Project	-	9,033	(9,033)	-
Big Lottery - Recovery Recruitmt Notts	67,651	26,392	(17,529)	76,514
Building Better Opportunities - Framework	-	27,766	(18,120)	9,646
Building Better Opportunities - Groundworks	-	23,930	(15,611)	8,319
Lincolnshire Recovery Academy	148,739	(89,190)	(25,530)	34,019
The Henry Smith Charity	-	45,000	(45,000)	-
Boston Accomodation	10,396	(10,884)	488	-
Big Lottery - Boston Recovery Pathways	74,987	6,862	(15,000)	66,849
National Lottery Community Fund	7,463	(2,062)	-	5,401
Peer Support Project	35,813	18,638	(22,500)	31,951
Gambling Project	27,154	9,174	(8,000)	28,328
Well for Work	8,485	27,702	(12,750)	23,437
Changing futures	-	8,730	(2,016)	6,714
Rough Sleeper	-	52,887	(8,300)	44,587
	380,688	153,978	(198,901)	335,765
TOTAL FUNDS	734,582	12,591	-	747,173

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	970,160	(1,111,547)	(141,387)
Restricted funds			
Clean Slate Project	90,891	(81,858)	9,033
Big Lottery - Recovery Recruitmt Notts	143,126	(116,734)	26,392
Building Better Opportunities - Framework	119,996	(92,230)	27,766
Building Better Opportunities - Groundworks	147,147	(123,217)	23,930
Lincolnshire Recovery Academy	429,859	(519,049)	(89,190)
The Henry Smith Charity	45,000	-	45,000
Boston Accomodation	-	(10,884)	(10,884)
Big Lottery - Boston Recovery Pathways	107,211	(100,349)	6,862
National Lottery Community Fund	-	(2,062)	(2,062)
Peer Support Project	116,874	(98,236)	18,638
Gambling Project	46,970	(37,796)	9,174
Well for Work	73,079	(45,377)	27,702
Changing futures	20,160	(11,430)	8,730
Rough Sleeper	83,922	(31,035)	52,887
	<u>1,424,235</u>	<u>(1,270,257)</u>	<u>153,978</u>
TOTAL FUNDS	<u>2,394,395</u>	<u>(2,381,804)</u>	<u>12,591</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	324,485	(29,270)	58,679	353,894
Restricted funds				
Big Lottery - Cafe Sobar Society	-	1,128	(1,128)	-
Clean Slate Project	-	2,843	(2,843)	-
Big Lottery - Recovery Recruitmt Notts	34,459	33,192	-	67,651
Lincolnshire Recovery Academy	140,190	8,549	-	148,739
BBO - Lincoln	2,908	-	(2,908)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	24,766	(14,370)	-	10,396
Big Lottery - Boston Recovery Pathways	45,805	29,182	-	74,987
SIB Reach Fund	7,800	-	(7,800)	-
National Lottery Community Fund	10,217	(2,754)	-	7,463
Peer Support Project	-	35,813	-	35,813
Gambling Project	-	27,154	-	27,154
Well for Work	-	8,485	-	8,485
	<u>266,145</u>	<u>173,222</u>	<u>(58,679)</u>	<u>380,688</u>
TOTAL FUNDS	<u>590,630</u>	<u>143,952</u>	<u>-</u>	<u>734,582</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	724,394	(753,664)	(29,270)
Restricted funds			
Big Lottery - Cafe Sobar Society	32,501	(31,373)	1,128
Clean Slate Project	95,920	(93,077)	2,843
Big Lottery - Recovery Recruitmt Notts	121,920	(88,728)	33,192
Building Better Opportunities - Framework	106,938	(106,938)	-
Building Better Opportunities - Groundworks	128,021	(128,021)	-
Lincolnshire Recovery Academy	434,560	(426,011)	8,549
The Henry Smith Charity	44,000	-	44,000
Boston Accomodation	-	(14,370)	(14,370)
Big Lottery - Boston Recovery Pathways	133,160	(103,978)	29,182
National Lottery Community Fund	-	(2,754)	(2,754)
Peer Support Project	60,188	(24,375)	35,813
Gambling Project	40,000	(12,846)	27,154
Well for Work	44,228	(35,743)	8,485
	<u>1,241,436</u>	<u>(1,068,214)</u>	<u>173,222</u>
TOTAL FUNDS	<u>1,965,830</u>	<u>(1,821,878)</u>	<u>143,952</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	324,485	(170,657)	257,580	411,408
Restricted funds				
Big Lottery - Cafe Sobar Society	-	1,128	(1,128)	-
Clean Slate Project	-	11,876	(11,876)	-
Big Lottery - Recovery Recruitmt Notts	34,459	59,584	(17,529)	76,514
Building Better Opportunities - Framework	-	27,766	(18,120)	9,646
Building Better Opportunities - Groundworks	-	23,930	(15,611)	8,319
Lincolnshire Recovery Academy	140,190	(80,641)	(25,530)	34,019
BBO - Lincoln	2,908	-	(2,908)	-
The Henry Smith Charity	-	89,000	(89,000)	-
Boston Accomodation	24,766	(25,254)	488	-
Big Lottery - Boston Recovery Pathways	45,805	36,044	(15,000)	66,849
SIB Reach Fund	7,800	-	(7,800)	-
National Lottery Community Fund	10,217	(4,816)	-	5,401
Peer Support Project	-	54,451	(22,500)	31,951
Gambling Project	-	36,328	(8,000)	28,328
Well for Work	-	36,187	(12,750)	23,437
Changing futures	-	8,730	(2,016)	6,714
Rough Sleeper	-	52,887	(8,300)	44,587
	<u>266,145</u>	<u>327,200</u>	<u>(257,580)</u>	<u>335,765</u>
TOTAL FUNDS	<u>590,630</u>	<u>156,543</u>	<u>-</u>	<u>747,173</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,694,554	(1,865,211)	(170,657)
Restricted funds			
Big Lottery - Cafe Sobar Society	32,501	(31,373)	1,128
Clean Slate Project	186,811	(174,935)	11,876
Big Lottery - Recovery Recruitmt Notts	265,046	(205,462)	59,584
Building Better Opportunities - Framework	226,934	(199,168)	27,766
Building Better Opportunities - Groundworks	275,168	(251,238)	23,930
Lincolnshire Recovery Academy	864,419	(945,060)	(80,641)
The Henry Smith Charity	89,000	-	89,000
Boston Accomodation	-	(25,254)	(25,254)
Big Lottery - Boston Recovery Pathways	240,371	(204,327)	36,044
National Lottery Community Fund	-	(4,816)	(4,816)
Peer Support Project	177,062	(122,611)	54,451
Gambling Project	86,970	(50,642)	36,328
Well for Work	117,307	(81,120)	36,187
Changing futures	20,160	(11,430)	8,730
Rough Sleeper	83,922	(31,035)	52,887
	<u>2,665,671</u>	<u>(2,338,471)</u>	<u>327,200</u>
TOTAL FUNDS	<u>4,360,225</u>	<u>(4,203,682)</u>	<u>156,543</u>

Café Sobar Society/ Sobar Social Impact is funded by the Big Lottery Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Recruitment Notts (county) provides specialist employment and education support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities - Groundworks Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Service named the Double Impact Academy provides a pathway, where people are offered a range of accredited level 1 and 2 progression qualifications. The Academy also provides opportunities for people to get involved in mutual aid activity and signpost and connect people to opportunities and activities taking place in their local communities. Funded by Lincolnshire County Council.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2023

14. RELATED PARTY DISCLOSURES

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £nil (2022 - £nil). The amount owed to Double Impact Services at 31 March 2023 was £202,971 (2022 - £202,971) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 11). The trustees are satisfied that the loan is fully recoverable.

15. ULTIMATE CONTROLLING PARTY

The company is ultimately controlled by the board of trustees.

DOUBLE IMPACT SERVICES

Detailed Statement of Financial Activities
FOR THE YEAR ENDED 31 MARCH 2023

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Gifts	3	2
Donations	62,160	35,678
Grants	2,332,232	1,930,150
	<u>2,394,395</u>	<u>1,965,830</u>
Total incoming resources	2,394,395	1,965,830
EXPENDITURE		
Charitable activities		
Wages	1,808,453	1,395,571
Social security	159,597	114,613
Pensions	138,338	108,849
Rent and services	43,432	28,561
Insurance	6,124	5,646
Telephone	12,145	14,624
PR, promotions and publicity	15,100	11,845
Sundries	9,946	6,568
Motor and travel	38,307	21,922
Computer expenses	59,669	51,647
Consultation	800	4,093
Membership fees	1,015	1,901
Client programme/activities	67,951	36,133
CRB checks	4,179	1,882
Childcare	1,569	1,569
Professional fees	782	2,263
Bank charges	1,172	1,005
Freehold property	7,672	7,672
	<u>2,378,261</u>	<u>1,816,364</u>
Support costs		
Governance costs		
Auditors' remuneration	5,543	5,514
Total resources expended	2,381,804	1,821,878
Net Income	12,591	143,952

This page does not form part of the statutory financial statements