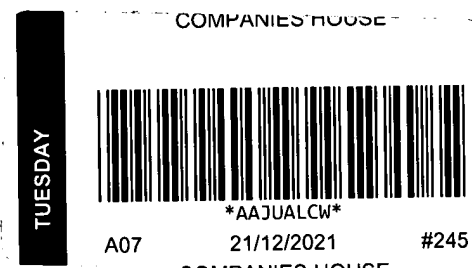


REGISTERED COMPANY NUMBER: 06004537 (England and Wales)
REGISTERED CHARITY NUMBER: 1139865

**Report of the Trustees and
Audited Financial Statements
for the Year Ended 31 March 2021
for
DOUBLE IMPACT SERVICES**

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU



DOUBLE IMPACT SERVICES
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FOR THE YEAR ENDED 31 MARCH 2021

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DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The principal objective of the company is to relieve sickness and promote and protect the health and recovery of those with alcohol and drug misuse problems, by the provision of information, advice and support in order to alleviate their needs.

In 2020-21 our focus continued to be the promotion and protection of the health and recovery of those with drug and alcohol problems in Nottingham City and Nottinghamshire, and also those in Lincolnshire. Progress towards some of the objectives below was impeded by the impact of the COVID-19 pandemic, our response to which is detailed elsewhere in this report.

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively deliver our contract for Lincolnshire County Council as part of the Lincolnshire Recovery Network.
3. To secure funding for the ongoing running of the building in Mansfield (The Academy Nottinghamshire) and its associated projects.
4. To continue to develop the social enterprise hub Café Sobar (Double Impact Synergy CIC) aimed at creating social inclusion and employment opportunities for our beneficiaries and secure its sustainability.
5. To maintain and improve the high standards of service which we already offer.
6. To consolidate our Academy model and put in place systems and procedures to align the quality of its delivery across all sites, including the development of the model into a licensable product.
7. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
8. To continue to explore new income streams and related addiction markets
9. To make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

Significant activities

Impact of COVID-19

In March 2020 the coronavirus pandemic meant that our normal face-to-face services were forced to close in line with government jurisdiction. This included the CIC, Café Sobar. The focus of the charity became quickly adapting to provide an online and telephone support service to beneficiaries, which involved providing and setting up suitable hardware devices and software so that as many people as possible were able to access digital support.

This support included regular 1:1 health and wellbeing checks, recovery check-ins, online training and Zoom group facilitation; recovery-focused and educational groups and courses were turned into webinars and new grant funding was used to make learning accessible online. Any beneficiaries who weren't online were provided with printed resources to support their recovery and home learning.

The majority of staff changed to homeworking, and were given regular health & wellbeing checks by management during lockdown periods. As the situation developed, we responded to changing government guidelines on re-opening services, ensuring all our premises were risk-assessed and made COVID-safe; health & safety measures were put in place and communicated to all staff regularly.

At the end of the period covered by this report, the country was just coming out of a third national lockdown. Over this 12 month period, the charity has successfully developed and delivered a blended model which is able to respond to the increased demand for our services and meet the changing situation with regards to COVID-19. It has been successful in securing emergency grant funding for specific projects, including the CIC, and towards core running costs. We also secured a grant extension to keep our 'Recovery Recruitment' project in Mansfield running.

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their values, each other and their local communities
- Provide structured interventions to build skills and confidence
- Reduce relapse into substance misuse and promote choices including abstinence
- Remove barriers to education, vocational training, employment and housing
- Support social and financial inclusion
- Promote improvements in health and well being
- Reduce relapse into criminal activity
- Provide an environment offering peer support and mutual respect
- Involve service users in all aspects of our delivery

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, employment and access to housing.

The experienced and multi-disciplined team of staff utilise a wide range of skills to deliver the diverse services that are provided to effectively meet the complex needs of its service users. They have risen to the challenge of the past 12 months and provided a vital lifeline to beneficiaries when they needed us the most.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in July 2016 and at the time of writing is currently performing ahead of target expectations. This contract ends in June 2023.

Double Impact continues to be a delivery partner in the Lincolnshire Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. Work in this area is proceeding well and the charity has attracted additional funds to augment the work in this region. This contract ends in September 2023.

In 2020-21 we delivered several employability-focused projects, funded or co-funded by the National Lottery Community Fund. These were 'Recovery Recruitment' projects in Mansfield, plus three 'Building Better Opportunities' projects, based respectively in Nottingham, Mansfield and Lincolnshire. These are all aimed at supporting people in recovery into education, training and employment.

Boston Recovery Pathways, a Lottery-funded project which commenced in Boston in January 2019 with the aim of strengthening services for people with drug and alcohol dependence, as well as involving family members and communities, has achieved some great outcomes despite the pandemic, and notably within local eastern European communities..

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

The National Lottery Community Fund also continued to support the charity's social enterprise Café Sobar with a grant towards the Café Manager's post. The café was forced to close in March 2020 due to the coronavirus pandemic but the grant remains in place.

The charity retained the ISO 9001 quality standard in April 2020 for a further 12 months.

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/ volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact commissioned an impact report which resulted in an independently validated Social Return On Investment Value (SROI) ratio of £4.02 for every £1 invested.

In summary, this report evidences that Double Impact enables service users who engage in their activities to:

- " Improve and sustain their ability to maintain abstinence from problematical substance misuse
- " Avoid involvement in acquisitive substance misuse related crime and related anti-social behaviours
- " Increase self confidence
- " Improve relationships with peers, partners, parents and children
- " Develop ability to pursue job-related training and employment and gain qualifications
- " Participate in recovery communities
- " Achieve improved physical and mental health

See the full report at: https://www.doubleimpact.org.uk/wp-content/uploads/2018/05/SROI_report_-_Double_Impact_Aug_2013.pdf

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs.

STRATEGIC REPORT

Achievement and performance

Against the backdrop of limited resources, insecurities over funding, and the challenges of a global pandemic, the charity has a surplus for the period of £88,334 (2020 - £13,959) with an income of £1,643,088 (2020 - £1,472,503). Our largest contract is for services in Nottingham city. Our income from this contract was £578,655 (2020 - £538,800) which currently represents 35% (2020 - 36.5%) of our total income.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRATEGIC REPORT

Financial review

Principal funding sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

Historically the Nottingham City Crime and Drugs Partnership income has been shown as unrestricted. This goes back to when it was directly grant funded. This year, and going forward, the trustees have decided to show this as 'Restricted Funds' to reflect that this is a commissioned contract and that the terms and conditions state that these funds can be used solely for the purposes of this contract delivery in Nottingham City.

During 2020-21 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

The principal funding sources in 2020-21 were public sector contracts from:

- Nottingham City Crime & Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar and Recovery Recruitment project in Nottinghamshire as well as payments for Building Better Opportunities projects which commenced in September 2017.

The charity also received grants from the Henry Smith Charity towards running costs.

Total funds included £578,655 from Nottingham City CDP (2020 - £538,800) and £398,047 from Lincolnshire County Council (2020 - £402,381). £181,839 was received from The National Lottery Community Fund (2020 - £190,472).

Reserves policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves, to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £590,630 at 31/3/2021 being 38% of expenditure during the year.

Going concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2021

STRATEGIC REPORT

Future plans

Underlying the charity's focus for the next 12 months on continuing to respond effectively to the changing situation with regards to the COVID-19 pandemic are the following objectives:

1 Championing authentic and sustainable recovery - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to respond to other growing areas of need, such as problematic gambling. We will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many.

2 Sustainability & growth - We will prioritise the testing and rolling out of our Academy license model as a key means of increasing our social impact and diversifying our income streams. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to build a suitable 'portfolio of partners', equipping us to break into new markets, in particular the gambling treatment sector, and compete more effectively for public sector contracts. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfill our mission more independently.

3 Café Sobar: Delivering social impact and developing our profile - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. We will work to maximise these opportunities to ensure that it achieves financial sustainability and generates an unrestricted income for the charity, whilst continuing to provide social inclusion and employment opportunities for people in recovery, and contributing to Double Impact's overall sustainability.

4 Ensuring Continuous Improvement - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21/11/2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 9th February 2012. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21/11/2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 9th February 2012. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

All directors give their time voluntarily. They receive no remuneration or benefits from the charity for their duties as board members.

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

Induction and training of new trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key management remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; in Dec 2013, the coalition government released its updated national drug strategy and the Public Health Outcomes Framework, which emphasise the role of recovery leading to employment and reintegration into society and the role of mutual aid networks. Double Impact welcomed these strategic documents as we have always defined ourselves as a service dedicated to recovery. We continue to proactively target the opportunities that are arising as a result of this. An updated drug strategy was released in 2017 and at the time of writing is currently under review by Dame Carol Black.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our two new social enterprises, Café Sobar and Recovery Recruitment. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. Over the past 12 months the organisation has been developing the business model and the social objectives of the enterprise; this has resulted in a training programme for people in recovery to work as volunteers within the business and has created more recovery-focused events and opportunities for people still in treatment services and in the wider recovery community to benefit from what the venue has to offer. The enterprise was on target to turn a profit in the financial reporting year, however this was impacted by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants including emergency business support grants from the government and also the NatWest Social & Community Capital Fund.

The Academy Model

Over the past 12 months we have further developed an Academy model of service delivery which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around accredited training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre status with the Skills & Education Group (SEG). During this period we have been adapting its content for online delivery and securing grant funding for an online platform to host this.

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016 as a hub for recovery in the north of the county. The building was refurbished to a high standard and equipped with a digital inclusion suite. It is staffed through the Recovery Recruitment project and is also the base for the Building Better Opportunities staff based in Mansfield. Ownership of the building resides with Notts County Council for 25 years, at which point it would transfer to the charity.

Risk management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long term financial stability of the organisation. Robust procedures are in place to manage the day to day health and safety of all service users, staff and visitors.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

06004537 (England and Wales)

Registered Charity number

1139865

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

Registered office

24 Friar Lane
Nottingham
NG1 6DQ

Trustees

Mr I S Unell
Mr R W Wakefield
Mr A P Pearson
Mrs K Glover (resigned 15.4.20)
Mrs S M Scott
Mr S Little

Company Secretary

Mr G Miller

Auditors

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Bankers

National Westminster Bank Plc
Nottingham City Branch
8 South Parade
Nottingham
NG1 2JS

COMMENCEMENT OF ACTIVITIES

Double Impact Services was established in 1998 as a not-for-profit organisation and was awarded registered charity status on 17 January 2011.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

AUDITORS

The auditors, Keith Willis Associates Ltd (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 13 December 2021 and signed on the board's behalf by:

A handwritten signature in black ink, appearing to read 'Mr Wakefield', written in a cursive style.

Mr R W Wakefield - Trustee

Report of the Independent Auditors to the Members of Double Impact Services

Opinion

We have audited the financial statements of Double Impact Services (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of Double Impact Services

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below;

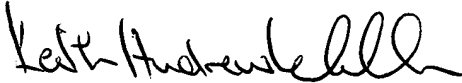
- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**Report of the Independent Auditors to the Members of
Double Impact Services**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Keith Andrew Willis (Senior Statutory Auditor)
for and on behalf of Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

13 December 2021

DOUBLE IMPACT SERVICES
Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	619,800	982,034	1,601,834	1,461,466
Investment income	3	-	-	-	11,037
Other income		14,604	26,650	41,254	-
Total		<u>634,404</u>	<u>1,008,684</u>	<u>1,643,088</u>	<u>1,472,503</u>
EXPENDITURE ON					
Charitable activities					
Advice & information	4	570,677	984,077	1,554,754	1,458,544
NET INCOME		<u>63,727</u>	<u>24,607</u>	<u>88,334</u>	<u>13,959</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		260,761	241,535	502,296	488,337
TOTAL FUNDS CARRIED FORWARD		<u><u>324,488</u></u>	<u><u>266,142</u></u>	<u><u>590,630</u></u>	<u><u>502,296</u></u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Balance Sheet 31 MARCH 2021

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	11	-	345,248	345,248	354,630
CURRENT ASSETS					
Debtors	12	202,971	73,709	276,680	319,849
Prepayments and accrued income		5,283	-	5,283	3,921
Cash at bank		149,272	266,161	415,433	258,052
		<u>357,526</u>	<u>339,870</u>	<u>697,396</u>	<u>581,822</u>
CREDITORS					
Amounts falling due within one year	13	(33,041)	(418,973)	(452,014)	(434,156)
NET CURRENT ASSETS		<u>324,485</u>	<u>(79,103)</u>	<u>245,382</u>	<u>147,666</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>324,485</u>	<u>266,145</u>	<u>590,630</u>	<u>502,296</u>
NET ASSETS		<u>324,485</u>	<u>266,145</u>	<u>590,630</u>	<u>502,296</u>
FUNDS	14				
Unrestricted funds				324,485	260,761
Restricted funds				266,145	241,535
TOTAL FUNDS				<u>590,630</u>	<u>502,296</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 13 December 2021 and were signed on its behalf by:



Mr R W Wakefield - Trustee

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	157,381	(64,712)
Net cash provided by/(used in) operating activities		157,381	(64,712)
Change in cash and cash equivalents in the reporting period		157,381	(64,712)
Cash and cash equivalents at the beginning of the reporting period		258,052	322,764
Cash and cash equivalents at the end of the reporting period		415,433	258,052

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Cash Flow Statement FOR THE YEAR ENDED 31 MARCH 2021

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net income for the reporting period (as per the Statement of Financial Activities)	88,334	13,959
Adjustments for:		
Depreciation charges	9,382	11,222
Decrease/(increase) in debtors	41,807	(113,856)
Increase in creditors	17,858	23,963
Net cash provided by/(used in) operations	<u>157,381</u>	<u>(64,712)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20 £	Cash flow £	At 31.3.21 £
Net cash			
Cash at bank	258,052	157,381	415,433
	<u>258,052</u>	<u>157,381</u>	<u>415,433</u>
Total	<u>258,052</u>	<u>157,381</u>	<u>415,433</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Financial Statements FOR THE YEAR ENDED 31 MARCH 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	39,473	21,807
Grants	1,562,361	1,439,659
	<u>1,601,834</u>	<u>1,461,466</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2021 £	2020 £
Clean Slate	91,703	63,347
Big Lottery Fund - Synergy Project	32,500	2,708
Big Lottery Fund - Recovery Recruitment Notts	86,584	98,148
Nottingham City Crime & Drugs Partnership	578,655	538,800
BBO Framework	94,867	81,753
BBO Groundworks	116,921	106,708
Lincoln Recovery Academy	398,047	402,381
BBO Lincoln	7,780	4,398
Henry Smith Foundation	44,900	44,000
Boston Big Lottery Fund BRP	62,755	89,616
SIB Reach Fund	-	7,800
Coalfields Community Investment Prog.	9,270	-
N2EG Grant Program	2,464	-
SSE School	5,000	-
Coronavirus Community Support Fund	26,000	-
Vickers Fund	4,915	-
	<u>1,562,361</u>	<u>1,439,659</u>

3. INVESTMENT INCOME

	2021 £	2020 £
Rents received	-	11,037

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 5) £	Support costs (see note 6) £	Totals £
Advice & information	<u>1,549,841</u>	<u>4,913</u>	<u>1,554,754</u>

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021 £	2020 £
Staff costs	1,387,262	1,213,539
Rent and services	29,627	40,631
Insurance	5,152	4,354
Telephone	9,802	11,082
PR, promotions and publicity	5,704	10,626
Sundries	4,618	6,689
Motor and travel	10,351	27,845
Computer expenses	46,838	31,421
Consultation	4,504	5,535
Membership fees	1,046	859
Client programme/activities	31,691	29,990
CRB checks	447	1,636
Childcare	1,569	1,419
Carried forward	<u>1,538,611</u>	<u>1,385,626</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

5. DIRECT COSTS OF CHARITABLE ACTIVITIES - continued

	2021 £	2020 £
Brought forward	1,538,611	1,385,626
Professional fees	828	936
Bank charges	1,020	1,270
Property repairs & maintenance	-	54,750
Depreciation	9,382	11,222
	<u>1,549,841</u>	<u>1,453,804</u>

All costs of the company are considered directly attributable to the deliverance of core services.

6. SUPPORT COSTS

	Governance costs £
Advice & information	<u>4,913</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Auditors' remuneration	4,913	4,740
Depreciation - owned assets	<u>9,382</u>	<u>11,221</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

9. STAFF COSTS

	2021 £	2020 £
Wages and salaries	1,196,056	1,041,562
Social security costs	96,786	86,301
Other pension costs	94,420	85,676
	<u>1,387,262</u>	<u>1,213,539</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

9. STAFF COSTS - continued

The average monthly number of employees during the year was as follows:

	2021	2020
Services director	1	1
Business development manager	1	1
Operations and service managers	3	3
Project workers	48	42
Administrators/receptionists	4	5
	<u>57</u>	<u>52</u>

No employees received emoluments in excess of £60,000.

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	560,603	900,863	1,461,466
Investment income	3,600	7,437	11,037
Total	<u>564,203</u>	<u>908,300</u>	<u>1,472,503</u>
EXPENDITURE ON			
Charitable activities			
Advice & information	707,109	751,435	1,458,544
NET INCOME/(EXPENDITURE)	<u>(142,906)</u>	<u>156,865</u>	<u>13,959</u>
Transfers between funds	<u>143,672</u>	<u>(143,672)</u>	<u>-</u>
Net movement in funds	<u>766</u>	<u>13,193</u>	<u>13,959</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>259,993</u>	<u>228,344</u>	<u>488,337</u>
TOTAL FUNDS CARRIED FORWARD	<u><u>260,759</u></u>	<u><u>241,537</u></u>	<u><u>502,296</u></u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

11. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2020 and 31 March 2021	383,608	452,700	246,299	1,082,607
DEPRECIATION				
At 1 April 2020	30,688	450,990	246,299	727,977
Charge for year	7,672	1,710	-	9,382
At 31 March 2021	38,360	452,700	246,299	737,359
NET BOOK VALUE				
At 31 March 2021	345,248	-	-	345,248
At 31 March 2020	352,920	1,710	-	354,630

There is a legal charge dated 02 March 2017 between the company and Nottinghamshire County Council over the freehold property.

12. DEBTORS

	2021 £	2020 £
Amounts falling due within one year:		
Grants & donations receivable	73,709	131,323
Amounts falling due after more than one year:		
Amounts owed by participating interests	202,971	188,526
	202,971	188,526
Aggregate amounts	276,680	319,849

Other debtors represents grant income and donations receivable.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade creditors	12,154	6,120
Social security and other taxes	23,297	26,176
Accruals and deferred income	416,563	401,860
	452,014	434,156

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	260,761	63,724	324,485
Restricted funds			
Big Lottery - Recovery Recruitmt Notts	18,979	15,479	34,458
Lincolnshire Recovery Academy	93,992	46,198	140,190
BBO - Lincoln	304	2,604	2,908
Boston Accomodation	35,497	(10,730)	24,767
Big Lottery - Boston Recovery Pathways	84,963	(39,158)	45,805
SIB Reach Fund	7,800	-	7,800
National Lottery Community Fund	-	10,217	10,217
	<u>241,535</u>	<u>24,610</u>	<u>266,145</u>
TOTAL FUNDS	<u>502,296</u>	<u>88,334</u>	<u>590,630</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	634,404	(570,680)	63,724
Restricted funds			
Big Lottery - Cafe Sobar Society	32,499	(32,499)	-
Clean Slate Project	91,702	(91,702)	-
Big Lottery - Recovery Recruitmt Notts	126,635	(111,156)	15,479
Building Better Opportunities - Framework	94,867	(94,867)	-
Building Better Opportunities - Groundworks	116,920	(116,920)	-
Lincolnshire Recovery Academy	398,047	(351,849)	46,198
BBO - Lincoln	7,779	(5,175)	2,604
The Henry Smith Charity	44,900	(44,900)	-
Boston Accomodation	(1)	(10,729)	(10,730)
Big Lottery - Boston Recovery Pathways	64,421	(103,579)	(39,158)
National Lottery Community Fund	26,000	(15,783)	10,217
Vickers Fund	4,915	(4,915)	-
	<u>1,008,684</u>	<u>(984,074)</u>	<u>24,610</u>
TOTAL FUNDS	<u>1,643,088</u>	<u>(1,554,754)</u>	<u>88,334</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	259,993	(142,904)	143,672	260,761
Restricted funds				
Big Lottery - Cafe Sobar Society	-	(2,567)	2,567	-
Clean Slate Project	43	(150)	107	-
Big Lottery - Recovery Recruitmt Notts	17,915	10,307	(9,243)	18,979
Building Better Opportunities - Framework	1,662	11,482	(13,144)	-
Building Better Opportunities - Groundworks	2,033	23,166	(25,199)	-
Lincolnshire Recovery Academy	79,951	53,821	(39,780)	93,992
BBO - Lincoln	115	189	-	304
HLF Access to Heritage	1,538	-	(1,538)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	44,629	(9,132)	-	35,497
Big Lottery - Boston Recovery Pathways	80,458	17,947	(13,442)	84,963
SIB Reach Fund	-	7,800	-	7,800
	<u>228,344</u>	<u>156,863</u>	<u>(143,672)</u>	<u>241,535</u>
TOTAL FUNDS	<u>488,337</u>	<u>13,959</u>	<u>-</u>	<u>502,296</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	564,203	(707,107)	(142,904)
Restricted funds			
Big Lottery - Cafe Sobar Society	2,708	(5,275)	(2,567)
Clean Slate Project	63,346	(63,496)	(150)
Big Lottery - Recovery Recruitmt Notts	104,457	(94,150)	10,307
Building Better Opportunities - Framework	81,753	(70,271)	11,482
Building Better Opportunities - Groundworks	106,709	(83,543)	23,166
Lincolnshire Recovery Academy	403,511	(349,690)	53,821
BBO - Lincoln	4,398	(4,209)	189
The Henry Smith Charity	44,000	-	44,000
Boston Accomodation	-	(9,132)	(9,132)
Big Lottery - Boston Recovery Pathways	89,618	(71,671)	17,947
SIB Reach Fund	7,800	-	7,800
	<u>908,300</u>	<u>(751,437)</u>	<u>156,863</u>
TOTAL FUNDS	<u>1,472,503</u>	<u>(1,458,544)</u>	<u>13,959</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	259,993	(79,180)	143,672	324,485
Restricted funds				
Big Lottery - Cafe Sobar Society	-	(2,567)	2,567	-
Clean Slate Project	43	(150)	107	-
Big Lottery - Recovery Recruitmt Notts	17,915	25,786	(9,243)	34,458
Building Better Opportunities - Framework	1,662	11,482	(13,144)	-
Building Better Opportunities - Groundworks	2,033	23,166	(25,199)	-
Lincolnshire Recovery Academy	79,951	100,019	(39,780)	140,190
BBO - Lincoln	115	2,793	-	2,908
HLF Access to Heritage	1,538	-	(1,538)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	44,629	(19,862)	-	24,767
Big Lottery - Boston Recovery Pathways	80,458	(21,211)	(13,442)	45,805
SIB Reach Fund	-	7,800	-	7,800
National Lottery Community Fund	-	10,217	-	10,217
	<u>228,344</u>	<u>181,473</u>	<u>(143,672)</u>	<u>266,145</u>
TOTAL FUNDS	<u>488,337</u>	<u>102,293</u>	<u>-</u>	<u>590,630</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,198,607	(1,277,787)	(79,180)
Restricted funds			
Big Lottery - Cafe Sobar Society	35,207	(37,774)	(2,567)
Clean Slate Project	155,048	(155,198)	(150)
Big Lottery - Recovery Recruitmt Notts	231,092	(205,306)	25,786
Building Better Opportunities - Framework	176,620	(165,138)	11,482
Building Better Opportunities - Groundworks	223,629	(200,463)	23,166
Lincolnshire Recovery Academy	801,558	(701,539)	100,019
BBO - Lincoln	12,177	(9,384)	2,793
The Henry Smith Charity	88,900	(44,900)	44,000
Boston Accomodation	(1)	(19,861)	(19,862)
Big Lottery - Boston Recovery Pathways	154,039	(175,250)	(21,211)
SIB Reach Fund	7,800	-	7,800
National Lottery Community Fund	26,000	(15,783)	10,217
Vickers Fund	4,915	(4,915)	-
	<u>1,916,984</u>	<u>(1,735,511)</u>	<u>181,473</u>
TOTAL FUNDS	<u>3,115,591</u>	<u>(3,013,298)</u>	<u>102,293</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS - continued

Café Sobar Society/ Sobar Social Impact is funded by the Big Lottery Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Recruitment Notts (county) provides specialist employment and education support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities - Groundworks Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Service named the Double Impact Academy provides a pathway, where people are offered a range of accredited level 1 and 2 progression qualifications. The Academy also provides opportunities for people to get involved in mutual aid activity and signpost and connect people to opportunities and activities taking place in their local communities. Funded by Lincolnshire County Council.

15. RELATED PARTY DISCLOSURES

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £14,445 (2020 - £928). The amount owed to Double Impact Services at 31 March 2021 was £202,971 (2020 - £188,526) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 12). The trustees are satisfied that the loan is fully recoverable.

16. ULTIMATE CONTROLLING PARTY

The company is ultimately controlled by the board of trustees.

DOUBLE IMPACT SERVICES

Detailed Statement of Financial Activities FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	39,473	21,807
Grants	1,562,361	1,439,659
	<u>1,601,834</u>	<u>1,461,466</u>
Investment income		
Rents received	-	11,037
Other income		
Council COVID grants	36,650	-
JRS grants	4,604	-
	<u>41,254</u>	<u>-</u>
Total incoming resources	<u>1,643,088</u>	<u>1,472,503</u>
EXPENDITURE		
Charitable activities		
Wages	1,196,056	1,041,562
Social security	96,786	86,301
Pensions	94,420	85,676
Rent and services	29,627	40,631
Insurance	5,152	4,354
Telephone	9,802	11,082
PR, promotions and publicity	5,704	10,626
Sundries	4,618	6,689
Motor and travel	10,351	27,845
Computer expenses	46,838	31,421
Consultation	4,504	5,535
Membership fees	1,046	859
Client programme/activities	31,691	29,990
CRB checks	447	1,636
Childcare	1,569	1,419
Professional fees	828	936
Bank charges	1,020	1,270
Property repairs & maintenance	-	54,750
Freehold property	7,672	7,672
Fixtures and fittings	1,710	3,550
	<u>1,549,841</u>	<u>1,453,804</u>
Support costs		
Governance costs		
Auditors' remuneration	4,913	4,740
Total resources expended	<u>1,554,754</u>	<u>1,458,544</u>
Net income	<u>88,334</u>	<u>13,959</u>

This page does not form part of the statutory financial statements