

DOUBLE IMPACT SERVICES

England & Wales · Charity number 1139865

Details

Status	Registered
Legal form	Charitable company
Company number	06004537
Registered	2011-01-17
Register	View on the Charity Commission register

Contact

Address	Double Impact Services Ltd 22-24 Friar Lane Nottingham NG1 6DQ
Phone	01158240366
Email	team@doubleimpact.org.uk
Website	www.doubleimpact.org.uk

Activities

Objects: TO RELIEVE SICKNESS AND PROMOTE AND PROTECT THE HEALTH AND RECOVERY OF THOSE WITH ALCOHOL, DRUG AND GAMBLING PROBLEMS BY THE PROVISION OF INFORMATION, ADVICE, AND SUPPORT TO ALLEVIATE THEIR NEEDS.

Activities: We deliver sustainable recovery & abstinence for people experiencing addictions, resulting in long-term social, economic, health & wellbeing outcomes. Services include: Individual support to promote sustained recovery, Education, training, volunteering - Practical help & advice around all aspects of recovery; - Environments which facilitate mutual respect, peer support & a sense of community.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Economic/community Development/employment, Other Charitable Purposes
- **Who:** Other Defined Groups

Geography

- **Area of benefit:** NOTTINGHAMSHIRE.
- Lincolnshire
- Nottingham City
- Nottinghamshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£2,964,552	£3,010,401	£1,019,287	82
2024-03-31	£2,231,668	£2,219,170	£759,671	69
2023-03-31	£2,394,395	£2,381,804	£747,173	65
2022-03-31	-	£1,821,878	£734,582	62
2021-03-31	£3,244,922	£1,554,754	£590,630	57

Trustees

Name	Role	Appointed
Dr IRA UNELL	Chair	
Jessica Louise Barnett		2022-11-01
Natasha Jane Jolob		2022-11-01
PAUL PEARSON		
STEVE LITTLE		2015-09-29
WILL WAKEFIELD		

DOUBLE IMPACT SERVICES

England & Wales - Charity number 1139865

Accounts



**DOUBLE IMPACT SERVICES
TRUSTEES' REPORT AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

**Double Impact Services
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Double Impact Services
Company No. 06004537
Trustees' Report For The Year Ended 31 March 2025

The trustees present their report and the financial statements for the year ended 31 March 2025.

Objectives and Activities

Aims and Objectives

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The objects of the Company are to relieve sickness and promote and protect the health and recovery of those with alcohol, drug and gambling problems by the provision of information, advice and support to alleviate their needs.

In 2024-25 our focus continued to be the promotion and protection of the health and recovery of those with drug, alcohol and gambling problems in Nottinghamshire, and also those in Lincolnshire (including Scunthorpe).

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively deliver the contract for Lincolnshire County Council, in a partnership with other providers, subsequently known as the Lincolnshire Recovery Partnership.
3. To support the social enterprise Café Sobar (Double Impact Synergy CIC) to continue to trade and achieve its social objectives.
4. To maintain and improve the high standards of service which we already offer through all our other projects and services.
5. To secure ongoing support for our Nottinghamshire project.
6. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
7. To secure core funding and make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help.
8. To focus on supporting our status as a Lived Experience Recovery Organisation

Significant Activities

This period saw the successful commencement of our contract in Lincolnshire, as well as the new recovery service in Scunthorpe and TimeOut, the gambling Recovery service in Nottingham.

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their strengths, values, each other and their local communities
- Provide an environment offering peer support and mutual respect
- Promote choices including abstinence and reduce relapse into substance misuse
- Involve service users in all aspects of our delivery
- Provide flexible interventions to build skills and confidence
- Remove barriers to education, vocational training, employment and housing
- Support social, financial and digital inclusion
- Promote improvements in health and well being

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, volunteering and employment.

As a Lived Experience Recovery Organisation (LERO) we will strive to preserve and protect this identity through our values and effective support of staff and volunteers.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in October 2023 and at the time of writing is currently performing ahead of target expectations. This contract ends in September 2032.

Double Impact is a delivery partner in the new Lincolnshire Recovery Partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. This contract commenced in April 2024.

We commenced delivery of our first gambling-focused support, Time Out Gambling Recovery Service, following the success of an engagement and scoping project for Nottingham City Council.

**Double Impact Services
Trustees' Report (continued)
For The Year Ended 31 March 2025**

Public Benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

The charity retained the ISO 9001 quality standard in April 2024 for a further 12 months.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact most recent independent evaluation of its services (2021), resulted in an Social Return On Investment Value (SROI) ratio of £6 for every £1 invested.

See the full report at <https://www.doubleimpact.org.uk/downloads/reports/impact-report-2022-2023.pdf?18052023>

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs. The trustees confirm that they have complied with the requirements of Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit.

Achievements and Performance

Achievement & Performance

The charity has incurred a deficit for the period of £45,849 (2024 – surplus £4,826) with an income of £2,964,552 (2024 - £2,223,998). Our largest contract is for services in Nottingham city. Our income from this contract was £1,076,546 (2024 - £805,630) which currently represents 36% (2024 - 36%) of our total income.

The charity wrote off an intercompany balance of £226,509 held with Double Impact Synergy CIC in the period due to the debt being deemed irrecoverable.

Financial Review

Reserves Policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £1,019,287 at 31/3/2025 being 34% of expenditure during the year. (Reserves were £1,065,136 at 31/3/2024 being 48% of expenditure during the year).

Going Concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

Principal Funding Sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

During 2024-25 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

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**Double Impact Services
Trustees' Report (continued)
For The Year Ended 31 March 2025**

Principal Funding Sources - continued

The principal funding sources in 2024-25 were public sector contracts from:

- Nottingham City Combating Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar, Boston Recovery Pathways and Recovery Links Nottinghamshire.

The charity also continued to receive grants from the Henry Smith Charity towards running costs.

Total funds included £1,076,546 from Nottingham City CDP (2024 - £805,630) and £877,796 from Lincolnshire County Council (2024 - £523,511).

Future Plans

Underlying the charity's focus for the next 12 months are the following objectives:

1. **Championing authentic and sustainable recovery** - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to extend funding for our response to people experiencing difficulties through gambling. Through our identity as a LERO, we will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many. We will focus internally on the wellbeing of our staff, the majority of whom have lived experience.
2. **Sustainability & growth** - We will focus on the performance of our two main contracts and consolidating on our recent period of growth. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to nurture our 'portfolio of partners', equipping us to extend our support into new areas, in particular gambling recovery support. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfil our mission more independently.
3. **Café Sobar: Delivering social impact and developing our profile** - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. The charity will work to support the café in the challenging trading environment to ensure that it achieves financial sustainability whilst continuing to provide social inclusion and employment opportunities for people in recovery and breaking down stigma.
4. **Ensuring Continuous Improvement** - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

Structure, Governance and Management

Governing Document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21st November 2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 11th August 2022, (to include gambling harms). In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Trustee Selection Methods

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

Induction and Training of Trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

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**Double Impact Services
Trustees' Report (continued)
For The Year Ended 31 March 2025**

Induction and Training of Trustees - continued

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key Management Remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

Organisational Structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21st November 2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 17th August 2022. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

Five out of the five directors give their time voluntarily.

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

Related Parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; The Dame Carol Black review of the state of the sector was published in two stages during this reporting period, which restates the need for better recovery-focused provision and aftercare. The sector received a much-needed boost from government funds, which are ring-fenced, a positive outcome after years of budget cuts.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our new social enterprise, Café Sobar. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. The enterprise was on target to turn a profit in the year preceding the pandemic, however this was derailed by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants, allowing the venture to re-open in May 2021 with a reduced staff team and opening hours. Since then, it has continued to trade, although at a loss, due to changed working, social and leisure patterns in the aftermath of COVID-19 and the cost-of-living crisis. Grant funding is continuing to offset this.

Over the past 12 months we have continued to deliver our Academy model, which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre with Direct Claims status with the Skills & Education Group (SEG).

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016. It is currently staffed through the Recovery Links Nottinghamshire project and is also the base for the Changing Futures staff based in Mansfield. Ownership of the building resides with Double Impact Services and is subject to a 'Legal Charge' installed as a grant condition by Nottinghamshire County Council. The legal charge reduces by 4% each year, for 25 years, at which point the charge and any grant conditions will be removed.

**Double Impact Services
Trustees' Report (continued)
For The Year Ended 31 March 2025**

Risk Management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long- term financial stability of the organisation. Robust procedures are in place to manage the day to day Health, Safety and Safeguarding of all service users, staff and visitors. The charity continues to hold the ISO 9001 Quality Standard.

Reference and Administrative Details

Trustees

Mrs Jessica Barnett
Ms Natasha Jolob
Mr Steven Little
Mr Ira Unell
Mr Roger Wakefield

Company Secretary

Mr Graham Miller

Charity Number

1139865

Company Number

06004537

Registered Office

24 Friar Lane
Nottingham
NG1 6DQ

Accountants

Keith Willis Associates Limited
Gothic House Barker Gate
Nottingham
NG1 1JU

Auditors

Clayton & Brewill Statutory Auditors and Chartered Accountants
Cawley House, 149-155 Canal Street
Nottingham
Nottinghamshire
NG1 7HR

**Double Impact Services
Trustees' Report (continued)
For The Year Ended 31 March 2025**

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statement unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at anytime the financial position of the charitable company and to enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement of Disclosure of Information to Auditors

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

Small Company Rules

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The trustees' report was approved by the board of trustees and signed on its behalf by:



Mrs Jessica Barnett
Trustee

Date 22/12/2025

**Independent Auditor's Report
to the Members of
Double Impact Services**

Opinion

We have audited the financial statements of Double Impact Services (the "charitable company") for the year ended 31 March 2025 which comprise the Statement of Financial Activities (including Income and Expenditure Account), Balance Sheet, Cash Flow Statement and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions Relating to Going Concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on Other Matters Prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Director's Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Director's Report included within the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on Which We Are Required to Report by Exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Director's Report included within the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records or returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

**Independent Auditor's Report (continued)
to the Members of
Double Impact Services**

Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 1—6, the trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

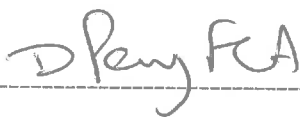
- Enquiry of management around actual and potential litigation and claims;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.
- Performing substantive testing in-order to assess the appropriateness of the internal controls and whether the controls are being followed and as such, to what extent the risk of fraud or error is being mitigated through these controls.
- Reviewing board minutes to identify potential non-compliance with laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use Of Our Report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters that we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Mr Douglas Scott Perry FCA (Senior
Statutory Auditor)
for and on behalf of Clayton & Brewill
Statutory Auditors and Chartered
Accountants
Cawley House,
149-155 Canal Street,
Nottingham
NG1 7HR
Statutory Auditor

Date 24.12.2025

Double Impact Services
Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 31 March 2025

		Unrestricted funds	Restricted funds	2025 Total funds	2024 as restated Total funds
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM:					
Donations and legacies	3	1,142,977	1,821,575	2,964,552	2,223,998
EXPENDITURE ON:					
Charitable activities:	5				
Client programme & activities		(1,582,657)	(1,427,744)	(3,010,401)	(2,219,172)
NET (EXPENDITURE)/INCOME		(439,684)	393,835	(45,849)	4,826
Transfers between funds	15	427,645	(427,645)	-	-
NET MOVEMENT IN FUNDS		(12,039)	(33,810)	(45,849)	4,826
RECONCILIATION OF FUNDS:					
Total funds brought forward		404,755	660,381	1,065,136	1,060,310
TOTAL FUNDS CARRIED FORWARD	15	392,716	626,571	1,019,287	1,065,136

The notes on pages 13 to 21 form part of these financial statements.

Double Impact Services
Comparative Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 31 March 2025

	Notes	Unrestricted funds £	Restricted funds £	2024 as restated Total funds £
INCOME AND ENDOWMENTS FROM:				
Donations and legacies	3	1,014,207	1,209,791	2,223,998
EXPENDITURE ON:				
Charitable activities:	5			
Client programme & activities		(1,219,479)	(999,693)	(2,219,172)
NET INCOME		(205,273)	210,099	4,826
Transfers between funds	15	198,620	(198,620)	-
NET MOVEMENT IN FUNDS		(6,653)	11,479	4,826
RECONCILIATION OF FUNDS:				
Total funds brought forward		411,408	648,902	1,060,310
TOTAL FUNDS CARRIED FORWARD	15	404,755	660,381	1,065,136

The notes on pages 13 to 21 form part of these financial statements.

**Double Impact Services
Balance Sheet
As At 31 March 2025**

		Unrestricted funds	Restricted funds	2025 Total funds	2024 as restated Total funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets	11	-	314,560	314,560	322,232
		-	314,560	314,560	322,232
CURRENT ASSETS					
Debtors	12	423,728	55,915	479,643	401,115
Cash at bank and in hand		41,430	256,096	297,526	403,526
		465,158	312,011	777,169	804,641
Creditors: Amounts Falling Due Within One Year	13	(72,442)	-	(72,442)	(61,737)
NET CURRENT ASSETS (LIABILITIES)		392,716	312,011	704,727	742,904
TOTAL ASSETS LESS CURRENT LIABILITIES		392,716	626,571	1,019,287	1,065,136
NET ASSETS		392,716	626,571	1,019,287	1,065,136
FUNDS OF THE CHARITY					
Restricted Funds				626,571	660,381
Unrestricted Funds				392,716	404,755
TOTAL FUNDS	15			1,019,287	1,065,136

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

On behalf of the board



Mrs Jessica Barnett
Trustee

Date 22/12/2025

The notes on pages 13 to 21 form part of these financial statements.

**Double Impact Services
Statement of Cash Flows
For The Year Ended 31 March 2025**

	Notes	2025 £	2024 as restated £
Cash flows from operating activities			
Net cash (used in)/generated from operations	1	(106,000)	(53,602)
Net cash used in operating activities		<u>(106,000)</u>	<u>(53,602)</u>
Decrease in cash and cash equivalents		(106,000)	(53,602)
Cash and cash equivalents at beginning of year	2	<u>403,526</u>	<u>457,128</u>
Cash and cash equivalents at end of year	2	<u><u>297,526</u></u>	<u><u>403,526</u></u>

Double Impact Services
Notes to the Statement of Cash Flows
For The Year Ended 31 March 2025

1. Reconciliation of (expenditure)/income to cash (used in)/generated from operations

	2025	2024 as restated
	£	£
Net (expenditure)/income	(45,849)	4,826
Adjustments for:		
Depreciation of tangible assets	7,672	7,672
Movements in working capital:		
Increase in trade and other debtors	(78,528)	(50,645)
(Decrease)/increase in trade and other creditors	10,705	(15,455)
Net cash (used in)/generated from operations	<u>(106,000)</u>	<u>(53,602)</u>

2. Cash and cash equivalents

Cash and cash equivalents, as stated in the Statement of Cash Flows, relates to the following items in the Balance Sheet:

	2025	2024 as restated
	£	£
Cash at bank and in hand	<u>297,526</u>	<u>403,526</u>

3. Analysis of changes in net funds

	As at 1 April 2024	Cash flows	As at 31 March 2025
	£	£	£
Cash at bank and in hand	<u>403,526</u>	<u>(106,000)</u>	<u>297,526</u>

Double Impact Services
Notes to the Financial Statements
For The Year Ended 31 March 2025

1. General Information

Double Impact Services is a company limited by guarantee, incorporated in England & Wales, registered number 06004537 and registered charity number 1139865. The registered office is 24 Friar Lane, Nottingham, NG1 6DQ.

2. Accounting Policies

2.1. Basis of Preparation of Financial Statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

The charitable company is a Public Benefit Entity as defined by FRS 102.

2.2. Fund Accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2.3. Incoming Resources

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

2.4. Resources Expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

2.5. Tangible Fixed Assets and Depreciation

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold	2% on cost
----------	------------

2.6. Cash and Cash Equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

2.7. Financial Instruments

Only basic financial instruments are held such as cash, bank deposit, trade debtors and trade creditors which are all recognised at their transaction value and measured at their settlement value.

2.8. Taxation

The charity is exempt from tax as all its income is charitable and applied for charitable purposes.

2.9. Government Grant

Grants income is recognised when the charity has entitlement to the funds, after any performance conditions have been met it is probable that the income will be received and the amount can be measured reliably.

2.10. Pension Costs & Other Post-Retirement Benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

3. Income from Donations and Legacies

	Unrestricted funds	Restricted funds	2025 Total funds
	£	£	£
Donations and gifts	66,726	-	66,726
Grants	1,076,251	1,821,575	2,897,826
	<u>1,142,977</u>	<u>1,821,575</u>	<u>2,964,552</u>
			2024
	Unrestricted funds	Restricted funds	Total funds
	£	£	£
Donations and gifts	71,073	333	71,406
Grants	943,134	1,209,458	2,152,592
	<u>1,014,207</u>	<u>1,209,791</u>	<u>2,223,998</u>

The following grants are included within the total income from donations and legacies above:

	Unrestricted funds	Restricted funds	2025 Total funds
	£	£	£
TNLCF – Recovery Links Notts	-	162,541	162,541
Lincolnshire Recovery Partnership	-	877,796	877,796
Clean Slate	-	116,452	116,452
TNLCF Boston Recovery Pathways	-	131,975	131,975
TimeOut Gambling Project	-	37,500	37,500
NHS Peer Support Project	-	250,661	250,661
Well For Work	-	200,000	200,000
Changing Futures	-	10,000	10,000
Henry Smith Foundation	-	34,650	34,650
Nottingham City CPD	1,076,251	-	1,076,251
Criminal Justice	-	-	-
	<u>1,076,251</u>	<u>1,821,575</u>	<u>2,897,826</u>
			2024
	Unrestricted funds	Restricted funds	Total funds
	£	£	£
TNLCF – Recovery Links Notts	-	142,995	142,995
Lincolnshire Recovery Partnership	-	523,511	523,511
Clean Slate	-	110,167	110,167
TNLCF Boston Recovery Pathways	-	141,937	141,937
TimeOut Gambling Project	-	885	885
NHS Peer Support Project	-	142,940	142,940
Well For Work	-	54,643	54,643
Changing Futures	-	47,380	47,380

...CONTINUED

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

Henry Smith Foundation	-	45,000	45,000
Nottingham City CPD	805,630	-	805,630
Criminal Justice	137,504	-	137,504
	<u>943,134</u>	<u>1,209,458</u>	<u>2,152,592</u>

4. Net Income/(Expenditure)

The net (expenditure)/income is stated after charging/(crediting):

	2025	2024
	£	£
Bad debts	226,509	-
Depreciation of tangible fixed assets - owned	7,672	7,672

A balance held of £226,509 was written off in the period as a provision for bad debt against the balance held with Double Impact Synergy CIC.

5. Analysis of Expenditure

	Activities undertaken directly	Support costs	2025
	£	(see note 6)	Total
	£	£	£
Client programme & activities	2,735,863	274,538	3,010,401
			2024
			Total
			£
Client programme & activities	2,196,308	22,864	2,219,172

6. Support Costs

	2025
	Client programme & activities
	£
General administration	266,866
Depreciation	7,672
	<u>274,538</u>
	2024
	Client programme & activities
	£
General administration	15,192
Depreciation	7,672
	<u>22,864</u>

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

7. Auditor's Remuneration

Remuneration received by the charitable company's auditors and their associates during the year was as follows:

	2025	2024
	£	as restated
		£
Audit Services		
Audit of the company's financial statements	11,841	7,565

8. Staff Costs

Staff costs were as follows:

	2025	2024
	£	as restated
		£
Wages and salaries	2,100,172	1,682,145
Social security costs	177,959	145,079
Other pension costs	141,570	133,275
	<u>2,419,701</u>	<u>1,960,499</u>

No employees received employee benefits (excluding employer pension costs) for the reporting period of more than £60,000.

9. Average Number of Employees

Average number of employees during the year was as follows:

	2025	2024
Services director(s):	1	1
Business development manager(s):	1	1
Operations and service manager(s):	3	3
Project worker(s):	72	59
Administration staff members:	4	4
CEO:	1	1
	<u>82</u>	<u>69</u>

10. Prior Year Adjustment

Whilst preparing the financial statements for the year ended 31st March 2025, a prior period error was identified. As a result, a prior year restatement has been made.

A capital grant used to purchase and renovate the property held at St Johns Street, Mansfield was partially held within deferred income.

From review, it is considered that Double Impact Services held full entitlement to the grant historically and therefore the deferred balance should not have been held. As a result, the balance held as deferred income in the previous period has been adjusted to reflect that the full grant amount should have been held historically within restricted funds.

An adjustment of £313,137 has been made to the brought forward funds in 2024 to remove the historic deferred income balance.

An adjustment to the £7,672 release of the grant through the profit and loss made in the 2024 period has also been made. This has increased the brought forward restricted fund in the 2025 period by £305,465.

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

11. Tangible Assets

	Land & Property			
	Freehold	Fixtures & Fittings	Computer Equipment	Total
	£	£	£	£
Cost or Valuation				
As at 1 April 2024	383,608	381,131	80,838	845,577
As at 31 March 2025	383,608	381,131	80,838	845,577
Depreciation				
As at 1 April 2024	61,376	381,131	80,838	523,345
Provided during the period	7,672	-	-	7,672
As at 31 March 2025	69,048	381,131	80,838	531,017
Net Book Value				
As at 31 March 2025	314,560	-	-	314,560
As at 1 April 2024	322,232	-	-	322,232

There is a legal charge dated 2 March 2017 between the company and Nottinghamshire County Council over the freehold property.

12. Debtors

	2025	2024 as restated
	£	£
Due within one year		
Trade debtors	479,643	154,930
Other debtors	-	19,676
	479,643	174,606
Due after more than one year		
Amounts owed by participating interests	-	226,509
	479,643	401,115

13. Creditors: Amounts Falling Due Within One Year

	2025	2024 as restated
	£	£
Trade creditors	12,595	21,021
Taxation and social security	44,207	33,516
Accruals and deferred income	15,640	7,200
	72,442	61,737

14. Pension Commitments

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund.

During the year the charge to the statement of financial activities in respect of defined contribution schemes was £141,570 (2024: £133,275).

At the balance sheet date contributions of £NIL were due to the fund and are included in creditors.

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

15. Movement in Funds

	As at 1 April 2024	Income	Expenditure	Transfers	As at 31 March 2025
	£	£	£	£	£
Unrestricted funds					
General:					
General unrestricted fund	404,755	1,142,977	(1,582,661)	427,645	392,716
Restricted funds					
TNLCF – Recovery Links Notts	380,616	162,541	(128,063)	(21,450)	393,644
Lincolnshire Recovery Partnership	-	877,796	(734,101)	(87,780)	55,915
Clean Slate	37,396	116,452	(61,113)	(92,735)	-
TNLCF Boston Recovery Pathways	97,519	131,975	(80,503)	(19,796)	129,195
Well For Work	33,321	-	-	(33,321)	-
TimeOut Gambling Project	1,568	37,500	(34,876)	(4,192)	-
NHS Peer Support Project	33,120	250,661	(214,939)	(68,842)	-
Changing Futures	50,544	34,650	(31,962)	(53,232)	-
Rough Sleeper (NRN)	22,456	-	-	(22,456)	-
Natlottc	3,841	-	-	(3,841)	-
Scunthorpe Recovery Service	-	200,000	(136,792)	(20,000)	43,208
Jones Trust	-	10,000	(5,391)	-	4,609
Total restricted funds	660,381	1,821,575	(1,427,740)	(427,645)	626,571
Total funds	1,065,136	2,964,552	(3,010,401)	-	1,019,287
	As at 1 April 2023	Income	Expenditure	Transfers	As at 31 March 2024
	£	£	£	£	£
Unrestricted funds					
General:					
General unrestricted fund	411,408	1,014,207	(1,219,480)	198,620	404,755
Restricted funds					
TNLCF – Recovery Links Notts	389,651	142,995	(134,500)	(17,530)	380,616
Lincolnshire Recovery Partnership	34,019	523,511	(536,464)	(21,066)	-
Clean Slate	-	110,167	(62,771)	(10,000)	37,396
TNLCF Boston Recovery Pathways	66,849	142,270	(90,310)	(21,290)	97,519
Well For Work	23,437	54,643	(32,009)	(12,750)	33,321
TimeOut Gambling Project	28,328	885	(19,645)	(8,000)	1,568
NHS Peer Support Project	31,951	142,940	(106,771)	(35,000)	33,120
Changing Futures	6,714	47,380	(1,534)	(2,016)	50,544
Henry Smith Foundation	-	45,000	-	(45,000)	-
Rough Sleeper (NRN)	44,587	-	(13,831)	(8,300)	22,456
BBO Framework	9,646	-	(297)	(9,349)	-

...CONTINUED

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

Natlottc	5,401	-	(1,560)	-	3,841
BBO Groundworks	8,319	-	-	(8,319)	-
Total restricted funds	648,902	1,209,791	(999,692)	(198,620)	660,381
Total funds	1,060,310	2,223,998	(2,219,172)	-	1,065,136

Sobar Social Impact is funded by the National Lottery Community Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service is incorporated within Nottingham Recovery Network and provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Links Nottinghamshire (county) provides recovery and peer support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the National Lottery Community Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities – Groundworks: Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Partnership is the commissioned service for Lincoln & Lincolnshire, funded by Lincolnshire County Council.

16. Transactions with Trustees

In the financial statements for the year ended 31 March 2024, an error was made in the notes of "Trustee's remuneration and benefits" stating that a trustee had received remuneration from the charity in the 2023 period. After investigation, we were made aware that the disclosure arose from a name similarity.

After review, the trustees confirmed that no trustee received any remuneration or benefits from the charity during the year ended 31 March 2024 nor the year ended 31 March 2025. In 2024, this was a disclosure error only and has no impact on the financial statements previously reported.

Double Impact were made aware of this error due to an investigation by the Charity Commission. The charity commission have accepted there is no breach of the Statement of Recommended Practice in accounting and reporting (SORP).

During the year the expenses reimbursed to the trustees or paid directly to third parties were as follows:

	2025	2024
	£	£
Other Expenses	445	-

17. Related Party Disclosures

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £nil (2024 - £nil).

The amount owed to Double Impact Services at 31 March 2025 was £0 (2024 - £226,509) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 12).

A bad debt provision of £226,509 has been provided for this year on the likelihood that it will not be repaid. Double Impact Services is committed to continuing financial support for Double Impact Synergy CIC.

Double Impact Services
Notes to the Financial Statements (continued)
For The Year Ended 31 March 2025

18. Controlling Parties

The charitable company's ultimate controlling party is the board of trustees.

19. Company limited by guarantee

The company is limited by guarantee and has no share capital.

Every member of the company undertakes to contribute to the assets of the company, in the event of a winding up, such an amount as may be required not exceeding £1.

Double Impact Services
Detailed Statement of Financial Activities (Including Income and Expenditure Account)
For The Year Ended 31 March 2025

	2025	2024
	Total funds	as restated
	£	£
INCOME AND ENDOWMENTS FROM:		
Donations and legacies		
Donations and gifts	66,726	71,406
Grants	2,897,826	2,152,592
	<u>2,964,552</u>	<u>2,223,998</u>
	2,964,552	2,223,998
EXPENDITURE ON:		
Charitable Activities:		
Client programme & activities		
Wages and salaries	(2,100,172)	(1,682,145)
Employers NI	(177,959)	(145,079)
Employers pensions - defined contribution schemes	(141,570)	(133,275)
Vehicle running costs	(52,012)	(41,364)
Computer software, IT consumables and maintenance	(60,160)	(55,040)
Insurance	(10,293)	(6,765)
Marketing and advertising costs	(19,761)	(14,052)
Support and administration costs	(3,577)	(2,187)
Data and telecommunications costs	(14,607)	(12,025)
Childcare	(1,778)	(1,431)
Client programme and activities	(28,879)	(46,670)
Subscriptions	(1,421)	(1,995)
Bank charges	(1,281)	(1,181)
Rental costs	(122,393)	(53,099)
Audit fees	(11,841)	(7,565)
Accountancy fees	(4,200)	-
Professional fees	(11,651)	(592)
Consultancy fees	(5,940)	(3,192)
Bad debts written off	(226,509)	-
Sundry expenses	(6,725)	(3,843)
Depreciation of freehold land and property	(7,672)	(7,672)
	<u>(3,010,401)</u>	<u>(2,219,172)</u>
	(3,010,401)	(2,219,172)
NET (EXPENDITURE)/INCOME	(45,849)	4,826

DOUBLE IMPACT SERVICES

England & Wales - Charity number 1139865

Accounts

REGISTERED COMPANY NUMBER: 06004537 (England and Wales)
REGISTERED CHARITY NUMBER: 1139865

**Report of the Trustees and
Audited Financial Statements
for the Year Ended 31 March 2024
for
DOUBLE IMPACT SERVICES**

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

DOUBLE IMPACT SERVICES
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FOR THE YEAR ENDED 31 MARCH 2024

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DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the Company are to relieve sickness and promote and protect the health and recovery of those with alcohol, drug and gambling problems by the provision of information, advice and support to alleviate their needs.

In 2023-24 our focus continued to be the promotion and protection of the health and recovery of those with drug and alcohol problems in Nottingham City and Nottinghamshire, and also those in Lincolnshire.

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively bid for, retain and implement our contract for Lincolnshire County Council, in a partnership with other providers, subsequently known as the Lincolnshire Recovery Partnership.
3. To carry out a programme of activities marking our 25th anniversary year as a charity.
4. To support the social enterprise Café Sobar (Double Impact Synergy CIC) to continue to trade and achieve its social objectives.
5. To maintain and improve the high standards of service which we already offer.
6. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
7. To secure funding for a gambling service.
8. To secure core funding and make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2024

OBJECTIVES AND ACTIVITIES

Significant activities

This period saw the successful retention of our contract in Lincolnshire, as well as a new contract in North Lincolnshire (Scunthorpe) and a gambling service in Nottingham city.

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their values, each other and their local communities
- Provide structured interventions to build skills and confidence
- Reduce relapse into substance misuse and promote choices including abstinence
- Remove barriers to education, vocational training, employment and housing
- Support social, financial and digital inclusion
- Promote improvements in health and well being
- Reduce relapse into criminal activity
- Provide an environment offering peer support and mutual respect
- Involve service users in all aspects of our delivery

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, volunteering and employment.

The experienced and multi-disciplinary team of staff utilise a wide range of skills to deliver the diverse services that are provided to effectively meet the complex needs of its service users. They have continued to navigate the challenges of the post-pandemic landscape and provided a vital service to beneficiaries with increasingly complex needs. As a Lived Experience Recovery Organisation (LERO) we will strive to preserve and protect this identity through our values and effective support of staff.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in July 2016 and at the time of writing is currently performing ahead of target expectations. This contract ends in June 2023.

Double Impact is a delivery partner in the new Lincolnshire Recovery Partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. This contract commenced in April 2024.

We secured our first gambling-focused service, Time Out Gambling Recovery Service, following the success of an engagement and scoping project for Nottingham City Council.

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

The National Lottery Community Fund also continued to support the charity's social enterprise Café Sobar with a grant towards the Café Manager's post. The charity retained the ISO 9001 quality standard in April 2023 for a further 12 months and then again in April 2024

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact most recent independent evaluation of its services (2021), resulted in an Social Return On Investment Value (SROI) ratio of £6 for every £1 invested.

See the full report at <https://www.doubleimpact.org.uk/downloads/reports/impact-report-2022-2023.pdf?18052023>

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2024

STRATEGIC REPORT

Achievement and performance

Against the backdrop of limited resources and insecurities over funding, the charity has a surplus for the period of £12,498 (2023 - £12,591) with an income of £2,231,668 (2023 - £2,394,395). Our largest contract is for services in Nottingham city. Our income from this contract was £805,630 (2023 - £896,587) which currently represents 36% (2023 - 37%) of our total income.

Financial review

Principal funding sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

During 2023-24 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

The principal funding sources in 2023-24 were public sector contracts from:

- Nottingham City Combating Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar, Boston Recovery Pathways and Recovery Links Nottinghamshire.

The charity also continued to receive grants from the Henry Smith Charity towards running costs.

Total funds included £805,630 from Nottingham City CDP (2023 - £896,587) and £523,511 from Lincolnshire County Council (2023 - £422,859).

Reserves policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £759,671 at 31/3/2024 being 34% of expenditure during the year. (Reserves were £747,173 at 31/3/2023 being 31% of expenditure during the year).

Going concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2024

STRATEGIC REPORT

Future plans

Underlying the charity's focus for the next 12 months are the following objectives:

1 Championing authentic and sustainable recovery - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to extend funding for our response to people experiencing difficulties through gambling,. Through our identity as a LERO, we will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many.

2 Sustainability & growth - We will focus on the performance of our two main contracts and consolidating on our recent period of growth. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to nurture our 'portfolio of partners', equipping us to extend our support into new areas, in particular gambling recovery support,. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfill our mission more independently.

3 Cafe Sobar: Delivering social impact and developing our profile - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. The charity will work to support the café in the post-pandemic trading environment to ensure that it achieves financial sustainability whilst continuing to provide social inclusion and employment opportunities for people in recovery and breaking down stigma.

4 Ensuring Continuous Improvement - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21st November 2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 11th August 2022, (to include gambling harms). In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

Organisational structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21st November 2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 17th August 2022. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

Six out of the six directors give their time voluntarily .

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2024

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key management remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

Related parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; The Dame Carol Black review of the state of the sector was published in two stages during this reporting period, which restates the need for better recovery-focused provision and aftercare. The sector received a much-needed boost from government funds, which are ring-fenced, a positive outcome after years of budget cuts.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our new social enterprise, Café Sobar. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. The enterprise was on target to turn a profit in the year preceeding the pandemic, however this was derailed by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants, allowing the venture to re-open in May 2021 with a reduced staff team and opening hours. Since then it has continued to trade, although at a loss, due to changed working, social and leisure patterns in the aftermath of COVID-19. Grant funding is continuing to offset this.

Over the past 12 months we have continued to deliver our Academy model, which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around accredited training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre with Direct Claims status with the Skills & Education Group (SEG). During this period we have been migrating the content onto our website, for future internal and potential external use, should the model be purchased as a license.

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016. It is staffed through the Recovery Links Nottinghamshire project and is also the base for the Building Better Opportunities staff based in Mansfield. Ownership of the building resides with Notts County Council for 25 years, at which point it would transfer to the charity. It also creates an income stream for the charity through room hire to local organisations.

Risk management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long-term financial stability of the organisation. Robust procedures are in place to manage the day to day Health, Safety and Safeguarding of all service users, staff and visitors. The charity continues to hold the ISO 9001 Quality Standard.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2024

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
06004537 (England and Wales)

Registered Charity number
1139865

Registered office
24 Friar Lane
Nottingham
NG1 6DQ

Trustees
Mr I S Unell
Mr R W Wakefield
Mr A P Pearson (resigned 19.12.23)
Mr S Little
N J Jolob
Mrs J L Barnett

Company Secretary
Mr G Miller

Auditors
Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Bankers
National Westminster Bank Plc
Nottingham City Branch
8 South Parade
Nottingham
NG1 2JS

COMMENCEMENT OF ACTIVITIES

Double Impact Services was established in 1998 as a not-for-profit organisation and was awarded registered charity status on 17 January 2011.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2024

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Keith Willis Associates Ltd (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 16 December 2024 and signed on the board's behalf by:



Mrs J L Barnett - Trustee

**Report of the Independent Auditors to the Members of
Double Impact Services**

Opinion

We have audited the financial statements of Double Impact Services (the 'charitable company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Report of the Independent Auditors to the Members of
Double Impact Services**

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance
- Reviewing minutes of meetings of those charges with governance
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transaction outside the normal course of business and reviewing accounting estimates for bias

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Keith Andrew Willis (Senior Statutory Auditor)
for and on behalf of Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Date: 16 December 2024

DOUBLE IMPACT SERVICES

**Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	1,014,207	1,217,461	2,231,668	2,394,395
EXPENDITURE ON					
Charitable activities	3				
Advice & information		1,219,478	999,692	2,219,170	2,381,804
NET INCOME/(EXPENDITURE)					
Transfers between funds	13	(205,271) 198,619	217,769 (198,619)	12,498 -	12,591 -
Net movement in funds		(6,652)	19,150	12,498	12,591
RECONCILIATION OF FUNDS					
Total funds brought forward		411,408	335,765	747,173	734,582
TOTAL FUNDS CARRIED FORWARD		<u>404,756</u>	<u>354,915</u>	<u>759,671</u>	<u>747,173</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

**Balance Sheet
31 MARCH 2024**

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
FIXED ASSETS					
Tangible assets	10	-	322,232	322,232	329,904
CURRENT ASSETS					
Debtors	11	381,439	-	381,439	342,913
Prepayments and accrued income		19,676	-	19,676	7,557
Cash at bank		65,377	338,149	403,526	457,128
		466,492	338,149	804,641	807,598
CREDITORS					
Amounts falling due within one year	12	(61,737)	(305,465)	(367,202)	(390,329)
		404,755	32,684	437,439	417,269
NET CURRENT ASSETS					
		404,755	354,916	759,671	747,173
TOTAL ASSETS LESS CURRENT LIABILITIES					
		404,755	354,916	759,671	747,173
NET ASSETS					
		404,755	354,916	759,671	747,173
FUNDS					
	13			404,755	411,408
Unrestricted funds				354,916	335,765
Restricted funds				759,671	747,173
TOTAL FUNDS					
				759,671	747,173

The financial statements were approved by the Board of Trustees and authorised for issue on 16 December 2024 and were signed on its behalf by:



Mrs J L Barnett - Trustee

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2024

	Notes	2024 £	2023 £
Cash flows from operating activities			
Cash generated from operations	1	(53,602)	93,042
Net cash (used in)/provided by operating activities		<u>(53,602)</u>	<u>93,042</u>
Change in cash and cash equivalents in the reporting period			
Cash and cash equivalents at the beginning of the reporting period		457,128	364,086
Cash and cash equivalents at the end of the reporting period		<u>403,526</u>	<u>457,128</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2024

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES	2024	2023
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	12,498	12,591
Adjustments for:		
Depreciation charges	7,672	7,672
(Increase)/decrease in debtors	(50,645)	65,224
(Decrease)/increase in creditors	(23,127)	7,555
Net cash (used in)/provided by operations	(53,602)	93,042

2. ANALYSIS OF CHANGES IN NET FUNDS	At 1.4.23	Cash flow	At 31.3.24
	£	£	£
Net cash			
Cash at bank	457,128	(53,602)	403,526
	457,128	(53,602)	403,526
Total	457,128	(53,602)	403,526

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements
FOR THE YEAR ENDED 31 MARCH 2024**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2024	2023
	£	£
Donations	71,404	62,163
Grants	2,160,264	2,332,232
	<u>2,231,668</u>	<u>2,394,395</u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024**

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2024 £	2023 £
Clean Slate	110,167	90,890
Big Lottery Fund - Recovery Recruitment Notts	150,667	143,125
Nottingham City Crime & Drugs Partnership	805,630	896,587
BBO Framework	-	119,996
BBO Groundworks	-	147,147
Big Lottery Lincoln Recovery	523,511	422,859
Henry Smith Foundation	45,000	45,000
Boston Big Lottery Fund BRP	141,937	107,211
Criminal Justice	137,504	11,414
Peer Support Project	142,940	116,873
Gambling Project	885	46,970
Well for Work	54,643	73,078
Lincoln Section 31	-	7,000
Changing futures	47,380	20,160
Rough sleeper	-	83,922
	<u>2,160,264</u>	<u>2,332,232</u>

3. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 4) £	Support costs (see note 5) £	Totals £
Advice & information	<u>2,211,605</u>	<u>7,565</u>	<u>2,219,170</u>

4. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2024 £	2023 £
Staff costs	1,960,498	2,106,388
Rent and services	53,098	43,432
Insurance	6,764	6,124
Telephone	12,025	12,145
PR, promotions and publicity	14,051	15,100
Sundries	3,844	9,946
Motor and travel	41,364	38,307
Computer expenses	55,041	59,669
Consultation	3,192	800
Membership fees	1,995	1,015
Client programme/activities	46,670	67,951
CRB checks	2,187	4,179
Childcare	1,431	1,569
Professional fees	592	792
Bank charges	1,181	1,172
Depreciation	7,672	7,672
	<u>2,211,605</u>	<u>2,376,261</u>

All costs of the company are considered directly attributable to the deliverance of core services.

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024**

5. SUPPORT COSTS

		Governance costs
Advice & information		£ <u>7,565</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2024	2023
	£	£
Auditors' remuneration	7,565	5,543
Depreciation - owned assets	<u>7,672</u>	<u>7,672</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024, for the year ended 31 March 2023 the trustees' remuneration were as follows:

Trustees' Salaries £13,623

Trustees' Social security £1,357

Trustees' pensions paid £1,194

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

8. STAFF COSTS

	2024	2023
	£	£
Wages and salaries	1,682,144	1,808,453
Social security costs	145,079	159,597
Other pension costs	133,275	138,338
	<u>1,960,498</u>	<u>2,106,388</u>

The average monthly number of employees during the year was as follows:

	2024	2023
Services director	1	2
Business development manager	1	1
Operations and service managers	3	3
Project workers	60	67
Administrators/receptionists	4	4
	<u>69</u>	<u>77</u>

No employees received emoluments in excess of £60,000

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	970,160	1,424,235	2,394,395
EXPENDITURE ON			
Charitable activities			
Advice & information	1,111,547	1,270,257	2,381,804
NET INCOME/(EXPENDITURE)	(141,387)	153,978	12,591
Transfers between funds	198,901	(198,901)	-
Net movement in funds	57,514	(44,923)	12,591
RECONCILIATION OF FUNDS			
Total funds brought forward	353,894	380,688	734,582
TOTAL FUNDS CARRIED FORWARD	<u>411,408</u>	<u>335,765</u>	<u>747,173</u>

10. TANGIBLE FIXED ASSETS	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2023 and 31 March 2024	383,608	381,131	80,838	845,577
DEPRECIATION				
At 1 April 2023	53,704	381,131	80,838	515,673
Charge for year	7,672	-	-	7,672
At 31 March 2024	61,376	381,131	80,838	523,345
NET BOOK VALUE				
At 31 March 2024	<u>322,232</u>	<u>-</u>	<u>-</u>	<u>322,232</u>
At 31 March 2023	<u>329,904</u>	<u>-</u>	<u>-</u>	<u>329,904</u>

There is a legal charge dated 02 March 2017 between the company and Nottinghamshire County Council over the freehold property.

11. DEBTORS	2024 £	2023 £
Amounts falling due within one year:		
Grants & donations receivable	154,930	116,404
Amounts falling due after more than one year:		
Amounts owed by participating interests	226,509	226,509
	<u>226,509</u>	<u>226,509</u>
Aggregate amounts	<u>381,439</u>	<u>342,913</u>

Other debtors represents grant income and donations receivable.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Trade creditors	21,021	16,495
Social security and other taxes	33,516	32,520
Accruals and deferred income	312,665	341,314
	<u>367,202</u>	<u>390,329</u>

13. MOVEMENT IN FUNDS

	At 1.4.23	Net movement in funds	Transfers between funds	At 31.3.24
	£	£	£	£
Unrestricted funds				
General fund	411,408	(205,272)	198,619	404,755
Restricted funds				
Clean Slate Project	-	47,396	(10,000)	37,396
Big Lottery - Recovery Recruitmt Notts	76,514	16,166	(17,529)	75,151
Building Better Opportunities - Framework	9,646	(297)	(9,349)	-
Building Better Opportunities - Groundworks	8,319	-	(8,319)	-
Lincolnshire Recovery Academy	34,019	(12,953)	(21,066)	-
The Henry Smith Charity	-	45,000	(45,000)	-
Big Lottery - Boston Recovery Pathways	66,849	51,960	(21,290)	97,519
National Lottery Community Fund	5,401	(1,560)	-	3,841
Peer Support Project	31,951	36,169	(35,000)	33,120
Gambling Project	28,328	(18,760)	(8,000)	1,568
Well for Work	23,437	22,634	(12,750)	33,321
Changing futures	6,714	45,846	(2,016)	50,544
Rough Sleeper	44,587	(13,831)	(8,300)	22,456
	<u>335,765</u>	<u>217,770</u>	<u>(198,619)</u>	<u>354,916</u>
TOTAL FUNDS	<u>747,173</u>	<u>12,498</u>	<u>-</u>	<u>759,671</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,014,207	(1,219,479)	(205,272)
Restricted funds			
Clean Slate Project	110,167	(62,771)	47,396
Big Lottery - Recovery Recruitmt Notts	150,667	(134,501)	16,166
Building Better Opportunities - Framework	-	(297)	(297)
Lincolnshire Recovery Academy	523,510	(536,463)	(12,953)
The Henry Smith Charity	45,000	-	45,000
Big Lottery - Boston Recovery Pathways	142,271	(90,311)	51,960
National Lottery Community Fund	-	(1,560)	(1,560)
Peer Support Project	142,940	(106,771)	36,169
Gambling Project	885	(19,645)	(18,760)
Well for Work	54,642	(32,008)	22,634
Changing futures	47,379	(1,533)	45,846
Rough Sleeper	-	(13,831)	(13,831)
	<u>1,217,461</u>	<u>(999,691)</u>	<u>217,770</u>
TOTAL FUNDS	<u>2,231,668</u>	<u>(2,219,170)</u>	<u>12,498</u>

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	353,894	(141,387)	198,901	411,408
Restricted funds				
Clean Slate Project	-	9,033	(9,033)	-
Big Lottery - Recovery Recruitmt Notts	67,651	26,392	(17,529)	76,514
Building Better Opportunities - Framework	-	27,766	(18,120)	9,646
Building Better Opportunities - Groundworks	-	23,930	(15,611)	8,319
Lincolnshire Recovery Academy	148,739	(89,190)	(25,530)	34,019
The Henry Smith Charity	-	45,000	(45,000)	-
Boston Accomodation	10,396	(10,884)	488	-
Big Lottery - Boston Recovery Pathways	74,987	6,862	(15,000)	66,849
National Lottery Community Fund	7,463	(2,062)	-	5,401
Peer Support Project	35,813	18,638	(22,500)	31,951
Gambling Project	27,154	9,174	(8,000)	28,328
Well for Work	8,485	27,702	(12,750)	23,437
Changing futures	-	8,730	(2,016)	6,714
Rough Sleeper	-	52,887	(8,300)	44,587
	<u>380,688</u>	<u>153,978</u>	<u>(198,901)</u>	<u>335,765</u>
TOTAL FUNDS	<u>734,582</u>	<u>12,591</u>	<u>-</u>	<u>747,173</u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024**

13. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	970,160	(1,111,547)	(141,387)
Restricted funds			
Clean Slate Project	90,891	(81,858)	9,033
Big Lottery - Recovery Recruitmt Notts	143,126	(116,734)	26,392
Building Better Opportunities - Framework	119,996	(92,230)	27,766
Building Better Opportunities - Groundworks	147,147	(123,217)	23,930
Lincolnshire Recovery Academy	429,859	(519,049)	(89,190)
The Henry Smith Charity	45,000	-	45,000
Boston Accomodation	-	(10,884)	(10,884)
Big Lottery - Boston Recovery Pathways	107,211	(100,349)	6,862
National Lottery Community Fund	-	(2,062)	(2,062)
Peer Support Project	116,874	(98,236)	18,638
Gambling Project	46,970	(37,796)	9,174
Well for Work	73,079	(45,377)	27,702
Changing futures	20,160	(11,430)	8,730
Rough Sleeper	83,922	(31,035)	52,887
	<u>1,424,235</u>	<u>(1,270,257)</u>	<u>153,978</u>
TOTAL FUNDS	<u>2,394,395</u>	<u>(2,381,804)</u>	<u>12,591</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.22 £	Net movement in funds £	Transfers between funds £	At 31.3.24 £
Unrestricted funds				
General fund	353,894	(346,659)	397,520	404,755
Restricted funds				
Clean Slate Project	-	56,429	(19,033)	37,396
Big Lottery - Recovery Recruitmt Notts	67,651	42,558	(35,058)	75,151
Building Better Opportunities - Framework	-	27,469	(27,469)	-
Building Better Opportunities - Groundworks	-	23,930	(23,930)	-
Lincolnshire Recovery Academy	148,739	(102,143)	(46,596)	-
The Henry Smith Charity	-	90,000	(90,000)	-
Boston Accomodation	10,396	(10,884)	488	-
Big Lottery - Boston Recovery Pathways	74,987	58,822	(36,290)	97,519
National Lottery Community Fund	7,463	(3,622)	-	3,841
Peer Support Project	35,813	54,807	(57,500)	33,120
Gambling Project	27,154	(9,586)	(16,000)	1,568
Well for Work	8,485	50,336	(25,500)	33,321
Changing futures	-	54,576	(4,032)	50,544
Rough Sleeper	-	39,056	(16,600)	22,456
	<u>380,688</u>	<u>371,748</u>	<u>(397,520)</u>	<u>354,916</u>
TOTAL FUNDS	<u>734,582</u>	<u>25,089</u>	<u>-</u>	<u>759,671</u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2024**

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,984,367	(2,331,026)	(346,659)
Restricted funds			
Clean Slate Project	201,058	(144,629)	56,429
Big Lottery - Recovery Recruitmt Notts	293,793	(251,235)	42,558
Building Better Opportunities - Framework	119,996	(92,527)	27,469
Building Better Opportunities - Groundworks	147,147	(123,217)	23,930
Lincolnshire Recovery Academy	953,369	(1,055,512)	(102,143)
The Henry Smith Charity	90,000	-	90,000
Boston Accomodation	-	(10,884)	(10,884)
Big Lottery - Boston Recovery Pathways	249,482	(190,660)	58,822
National Lottery Community Fund	-	(3,622)	(3,622)
Peer Support Project	259,814	(205,007)	54,807
Gambling Project	47,855	(57,441)	(9,586)
Well for Work	127,721	(77,385)	50,336
Changing futures	67,539	(12,963)	54,576
Rough Sleeper	83,922	(44,866)	39,056
	<u>2,641,696</u>	<u>(2,269,948)</u>	<u>371,748</u>
TOTAL FUNDS	<u>4,626,063</u>	<u>(4,600,974)</u>	<u>25,089</u>

Café Sobar Society/ Sobar Social Impact is funded by the Big Lottery Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Recruitment Notts (county) provides specialist employment and education support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities - Groundworks Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Service named the Double Impact Academy provides a pathway, where people are offered a range of accredited level 1 and 2 progression qualifications. The Academy also provides opportunities for people to get involved in mutual aid activity and signpost and connect people to opportunities and activities taking place in their local communities. Funded by Lincolnshire County Council.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2024

14. RELATED PARTY DISCLOSURES

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £nil (2023 - £nil). The amount owed to Double Impact Services at 31 March 2024 was £226,509 (2023 - £202,971) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 11). The trustees are satisfied that the loan is fully recoverable.

15. ULTIMATE CONTROLLING PARTY

The company is ultimately controlled by the board of trustees.

DOUBLE IMPACT SERVICES

**Detailed Statement of Financial Activities
FOR THE YEAR ENDED 31 MARCH 2024**

	2024 £	2023 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	71,404	62,163
Grants	2,160,264	2,332,232
	<u>2,231,668</u>	<u>2,394,395</u>
Total incoming resources	2,231,668	2,394,395
EXPENDITURE		
Charitable activities		
Wages	1,682,144	1,808,453
Social security	145,079	159,597
Pensions	133,275	138,338
Rent and services	53,098	43,432
Insurance	6,764	6,124
Telephone	12,025	12,145
PR, promotions and publicity	14,051	15,100
Sundries	3,844	9,946
Motor and travel	41,364	38,307
Computer expenses	55,041	59,669
Consultation	3,192	800
Membership fees	1,995	1,015
Client programme/activities	46,670	67,951
CRB checks	2,187	4,179
Childcare	1,431	1,569
Professional fees	592	792
Bank charges	1,181	1,172
Freehold property	7,672	7,672
	<u>2,211,605</u>	<u>2,376,261</u>
Support costs		
Governance costs		
Auditors' remuneration	7,565	5,543
Total resources expended	<u>2,219,170</u>	<u>2,381,804</u>
Net income	<u>12,498</u>	<u>12,591</u>

This page does not form part of the statutory financial statements

DOUBLE IMPACT SERVICES

England & Wales - Charity number 1139865

Accounts

**Audited Financial Statements
FOR THE YEAR ENDED
31 March 2023**

for

DOUBLE IMPACT SERVICES

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

DOUBLE IMPACT SERVICES

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FOR THE YEAR ENDED 31 MARCH 2023**

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DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the Company are to relieve sickness and promote and protect the health and recovery of those with alcohol, drug and gambling problems by the provision of information, advice and support to alleviate their needs.

In 2022-23 our focus continued to be the promotion and protection of the health and recovery of those with drug and alcohol problems in Nottingham City and Nottinghamshire, and also those in Lincolnshire.

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively deliver our contract for Lincolnshire County Council as part of the Lincolnshire Recovery Network.
3. To plan and prepare for the re-tendering of the two major contracts stated above.
4. To plan and prepare for our 25th anniversary year as a charity.
5. To support the social enterprise Café Sobar (Double Impact Synergy CIC) to continue to trade following prolonged closure and difficult trading conditions related to COVID-19.
6. To maintain and improve the high standards of service which we already offer.
7. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
8. To effectively deliver the Time Out gambling harms project for Nottingham city council whilst continue to explore new income streams and secure funding for a gambling service
9. To consolidate our Academy model and put in place systems and procedures to align the quality of its delivery across all sites, including the development of the model into a licensable product.
10. To make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Significant activities

This period saw more of a return to face-to-face delivery, although our blended model continues to be used across services, particularly in Nottinghamshire and Lincolnshire.

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their values, each other and their local communities
- Provide structured interventions to build skills and confidence
- Reduce relapse into substance misuse and promote choices including abstinence
- Remove barriers to education, vocational training, employment and housing
- Support social, financial and digital inclusion
- Promote improvements in health and well being
- Reduce relapse into criminal activity
- Provide an environment offering peer support and mutual respect
- Involve service users in all aspects of our delivery

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, volunteering and employment.

The experienced and multi-disciplinary team of staff utilise a wide range of skills to deliver the diverse services that are provided to effectively meet the complex needs of its service users. They have continued to navigate the challenges of the post-pandemic landscape and provided a vital service to beneficiaries with increasingly complex needs.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in July 2016 and at the time of writing is currently performing ahead of target expectations. This contract ends in June 2023.

Double Impact continues to be a delivery partner in the Lincolnshire Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. Work in this area is proceeding well and the charity has attracted additional funds to augment the work in this region. This contract ends in September 2023.

In 2022-23 we commenced a new Peer Support mentoring programme for people with co-existing mental health issues, in partnership with Notts NHS Foundation Trust.

This period saw the culmination of funding for several employability programmes, namely Towards Work and Opportunity & Change, however, New Path To Employment (IPS), aimed at supporting people in recovery into education, training and employment, continues.

We continued delivery of our first gambling-focused project, Time Out, an engagement and scoping project for Nottingham City Council.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit. The National Lottery Community Fund also continued to support the charity's social enterprise Café Sobar with a grant towards the Café Manager's post. The charity retained the ISO 9001 quality standard in April 2022 for a further 12 months and then again in April 2023

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact most recent independent evaluation of its services (2021), resulted in an Social Return On Investment Value (SROI) ratio of £6 for every £1 invested.

See the full report at <https://www.doubleimpact.org.uk/downloads/reports/impact-report-2022-2023.pdf?18052023>

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs.

STRATEGIC REPORT

Achievement and performance

Against the backdrop of limited resources and insecurities over funding, the charity has a surplus for the period of £12,194 (2022 - £143,952) with an income of £2,394,455 (2022 - £1,965,830). Our largest contract is for services in Nottingham city. Our income from this contract was £908,000 (2022 - £582,654) which currently represents 37.9% (2022 - 29.6%%) of our total income.

Financial review

Principal funding sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

During 2022-23 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

The principal funding sources in 2022-23 were public sector contracts from:

- Nottingham City Crime & Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar, BBO Framework and groundwork as well as payments for gambling support projects and rough sleepers.

The charity also continue to receive grants from the Henry Smith Charity towards running costs.

Total funds included £759,083 from Nottingham City CDP (2022 - £582,654) and £415,858 from Lincolnshire County Council (2022 - £415,213).

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2023

STRATEGIC REPORT

Financial review

Reserves policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £746,776 at 31/3/2023 being 31.4% of expenditure during the year. (Reserves were £734,583 at 31/3/2022 being 40.4% of expenditure during the year).

Going concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

Future plans

Underlying the charity's focus for the next 12 months are the following objectives:

1 Championing authentic and sustainable recovery - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to secure funding for our response to people experiencing difficulties through gambling, Time Out Guided Peer Support. We will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many.

2 Sustainability & growth - We will continue to focus on the performance of our two main contracts. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to build a suitable 'portfolio of partners', equipping us to break into new markets, in particular the gambling treatment sector, and compete more effectively for public sector contracts. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfill our mission more independently.

3 Cafe Sobar: Delivering social impact and developing our profile - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. The charity will work to support the café in the post-pandemic trading environment to ensure that it achieves financial sustainability whilst continuing to provide social inclusion and employment opportunities for people in recovery and breaking down stigma.

4 Ensuring Continuous Improvement - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21/11/2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 11th August 2022, (to include gambling harms). In the event of the company being wound up members are required to contribute an amount not exceeding £1.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

Organisational structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21/11/2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 17th August 2022. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

Five out of the six directors give their time voluntarily as the 6th director was appointed after receiving a salary for the year .

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

Induction and training of new trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key management remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; in Dec 2013, the coalition government released its updated national drug strategy and the Public Health Outcomes Framework, which emphasise the role of recovery leading to employment and reintegration into society and the role of mutual aid networks. Double Impact welcomed these strategic documents as we have always defined ourselves as a service dedicated to recovery.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our two new social enterprises, Café Sobar and Recovery Recruitment. This action was taken to minimise any potential financial risks to the Charity.

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; The Dame Carol Black review of the state of the sector was published in two stages during this reporting period, which restates the need for better recovery-focused provision and aftercare. The sector received a much-needed boost from government funds, which are ring-fenced, a positive outcome after years of budget cuts.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our new social enterprise, Café Sobar. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. The enterprise was on target to turn a profit in the year preceding the pandemic, however this was derailed by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants, allowing the venture to re-open in May 2021 with a reduced staff team and opening hours. Since then it has continued to trade, although at a loss, due to changed working, social and leisure patterns in the aftermath of COVID-19. Grant funding is continuing to offset this.

Over the past 12 months we have continued to deliver our Academy model, which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around accredited training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre with Direct Claims status with the Skills & Education Group (SEG). During this period we have been migrating the content onto our website, for future internal and potential external use, should the model be purchased as a license.

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016. It is staffed through the Recovery Links Nottinghamshire project and is also the base for the Building Better Opportunities staff based in Mansfield. Ownership of the building resides with Notts County Council for 25 years, at which point it would transfer to the charity. It also creates an income stream for the charity through room hire to local organisations.

Risk management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long-term financial stability of the organisation. Robust procedures are in place to manage the day to day Health, Safety and Safeguarding of all service users, staff and visitors. The charity continues to hold the ISO 9001 Quality Standard.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
06004537 (England and Wales)

Registered Charly number
1139865

Registered office
24 Friar Lane
Nottingham
NG1 6DQ

Trustees

Mr I S Unell
Mr R W Wakefield
Mr A P Pearson
Mrs S M Scott (resigned 1.7.22)
Mr S Little
N J Jolob (appointed 1.11.22)
Mrs J L Barnett (appointed 1.11.22)

Company Secretary

Mr G Miller

Auditors

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Bankers

National Westminster Bank Plc
Nottingham City Branch
8 South Parade
Nottingham
NG1 2JS

COMMENCEMENT OF ACTIVITIES

Double Impact Services was established in 1998 as a not-for-profit organisation and was awarded registered charity status on 17 January 2011.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

DOUBLE IMPACT SERVICES

Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2023

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

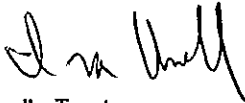
In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Keith Willis Associates Ltd (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 8 December 2023 and signed on the board's behalf by:



Mr I S Unell - Trustee

Opinion

We have audited the financial statements of Double Impact Services (the 'charitable company') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below;

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**Report of the Independent Auditors to the Members of
Double Impact Services**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Keith Andrew Willis (Senior Statutory Auditor)
for and on behalf of Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

8 December 2023

DOUBLE IMPACT SERVICES

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	970,160	1,424,235	2,394,395	1,965,830
EXPENDITURE ON					
Charitable activities	3	1,111,547	1,270,257	2,381,804	1,821,878
Advice & information					
NET INCOME/(EXPENDITURE)					
Transfers between funds	13	(141,387) 198,901	153,978 (198,901)	12,591 -	143,952 -
Net movement in funds		57,514	(44,923)	12,591	143,952
RECONCILIATION OF FUNDS					
Total funds brought forward		353,894	380,688	734,582	590,630
TOTAL FUNDS CARRIED FORWARD		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>

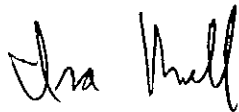
The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Balance Sheet
31 MARCH 2023

	Notes	Unrestricted fund £	Restricted funds £	2023 Total funds £	2022 Total funds £
FIXED ASSETS					
Tangible assets	10	-	329,904	329,904	337,576
CURRENT ASSETS					
Debtors	11	342,913	-	342,913	413,685
Prepayments and accrued income		7,557	-	7,557	2,009
Cash at bank		138,130	318,998	457,128	364,086
		<u>488,600</u>	<u>318,998</u>	<u>807,598</u>	<u>779,780</u>
CREDITORS					
Amounts falling due within one year	12	(77,192)	(313,137)	(390,329)	(382,774)
		<u>411,408</u>	<u>5,861</u>	<u>417,269</u>	<u>397,006</u>
NET CURRENT ASSETS					
		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>
NET ASSETS					
		<u>411,408</u>	<u>335,765</u>	<u>747,173</u>	<u>734,582</u>
FUNDS					
	13				
Unrestricted funds				411,408	353,894
Restricted funds				335,765	380,688
				<u>747,173</u>	<u>734,582</u>
TOTAL FUNDS					
				<u>747,173</u>	<u>734,582</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 8 December 2023 and were signed on its behalf by:



Mr I S Unell - Trustee

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	93,042	(51,347)
Net cash provided by/(used in) operating activities		<u>93,042</u>	<u>(51,347)</u>
Change in cash and cash equivalents in the reporting period		93,042	(51,347)
Cash and cash equivalents at the beginning of the reporting period		<u>364,086</u>	<u>415,433</u>
Cash and cash equivalents at the end of the reporting period		<u><u>457,128</u></u>	<u><u>364,086</u></u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2023

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES	2023	2022
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	12,591	143,952
Adjustments for:		
Depreciation charges	7,672	7,672
Decrease/(increase) in debtors	65,224	(133,731)
Increase/(decrease) in creditors	7,555	(89,240)
Net cash provided by/(used in) operations	<u>93,042</u>	<u>(51,347)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.22	Cash flow	At 31.3.23
	£	£	£
Net cash			
Cash at bank	364,086	93,042	457,128
	<u>364,086</u>	<u>93,042</u>	<u>457,128</u>
Total	<u>364,086</u>	<u>93,042</u>	<u>457,128</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Financial Statements
FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2023	2022
	£	£
Gifts	3	2
Donations	62,160	35,678
Grants	2,332,232	1,930,150
	<u>2,394,395</u>	<u>1,965,830</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2023 £	2022 £
Clean Slate	90,890	95,921
Big Lottery Fund - Synergy Project	-	32,500
Big Lottery Fund - Recovery Recruitment Notts	143,125	121,919
Nottingham City Crime & Drugs Partnership	896,587	582,654
BBO Framework	119,996	106,939
BBO Groundworks	147,147	128,022
Big Lottery Lincoln Recovery	422,859	415,213
Henry Smith Foundation	45,000	44,000
Boston Big Lottery Fund BRP	107,211	133,159
Criminal Justice	11,414	106,061
Peer Support Project	116,873	60,188
Gambling Project	46,970	40,000
Well for Work	73,078	44,229
Lincoln Section 31	7,000	14,000
Enhanced Recovery Support	-	5,345
Changing futures	20,160	-
Rough sleeper	83,922	-
	<u>2,332,232</u>	<u>1,930,150</u>

3. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 4) £	Support costs (see note 5) £	Totals £
Advice & information	<u>2,376,261</u>	<u>5,543</u>	<u>2,381,804</u>

4. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2023 £	2022 £
Staff costs	2,106,388	1,619,033
Rent and services	43,432	28,561
Insurance	6,124	5,646
Telephone	12,145	14,624
PR, promotions and publicity	15,100	11,845
Sundries	9,946	6,568
Motor and travel	38,307	21,922
Computer expenses	59,669	51,647
Consultation	800	4,093
Membership fees	1,015	1,901
Client programme/activities	67,951	36,133
CRB checks	4,179	1,882
Childcare	1,569	1,569
Professional fees	792	2,263
Bank charges	1,172	1,005
Depreciation	7,672	7,672
	<u>2,376,261</u>	<u>1,816,364</u>

All costs of the company are considered directly attributable to the deliverance of core services.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

5. SUPPORT COSTS

	Governance costs £ <u>5,543</u>
Advice & information	

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023 £	2022 £
Auditors' remuneration	5,543	5,514
Depreciation - owned assets	<u>7,672</u>	<u>7,672</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

8. STAFF COSTS

	2023 £	2022 £
Wages and salaries	1,808,453	1,395,571
Social security costs	159,597	114,613
Other pension costs	<u>138,338</u>	<u>108,849</u>
	<u>2,106,388</u>	<u>1,619,033</u>

The average monthly number of employees during the year was as follows:

	2023	2022
Services director	2	1
Business development manager	1	1
Operations and service managers	3	3
Project workers	67	53
Administrators/receptionists	<u>4</u>	<u>4</u>
	<u>77</u>	<u>62</u>

No employees received emoluments in excess of £60,000

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES				
	Unrestricted fund £	Restricted funds £	Total funds £	
INCOME AND ENDOWMENTS FROM				
Donations and legacies	724,394	1,241,436	1,965,830	
EXPENDITURE ON				
Charitable activities				
Advice & information	753,665	1,068,213	1,821,878	
NET INCOME/(EXPENDITURE)				
Transfers between funds	(29,271) 58,679	173,223 (58,679)	143,952 -	
Net movement in funds	29,408	114,544	143,952	
RECONCILIATION OF FUNDS				
Total funds brought forward	324,485	266,145	590,630	
TOTAL FUNDS CARRIED FORWARD	<u>353,893</u>	<u>380,689</u>	<u>734,582</u>	
10. TANGIBLE FIXED ASSETS				
	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2022	383,608	452,700	246,299	1,082,607
Disposals	-	(71,569)	(165,461)	(237,030)
At 31 March 2023	<u>383,608</u>	<u>381,131</u>	<u>80,838</u>	<u>845,577</u>
DEPRECIATION				
At 1 April 2022	46,032	452,700	246,299	745,031
Charge for year	7,672	-	-	7,672
Eliminated on disposal	-	(71,569)	(165,461)	(237,030)
At 31 March 2023	<u>53,704</u>	<u>381,131</u>	<u>80,838</u>	<u>515,673</u>
NET BOOK VALUE				
At 31 March 2023	<u>329,904</u>	<u>-</u>	<u>-</u>	<u>329,904</u>
At 31 March 2022	<u>337,576</u>	<u>-</u>	<u>-</u>	<u>337,576</u>

There is a legal charge dated 02 March 2017 between the company and Nottinghamshire County Council over the freehold property.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

11. DEBTORS		2023	2022	
		£	£	
Amounts falling due within one year:				
Grants & donations receivable		116,404	210,714	
Amounts falling due after more than one year:				
Amounts owed by participating interests		226,509	202,971	
		226,509	202,971	
Aggregate amounts		342,913	413,685	
Other debtors represents grant income and donations receivable.				
12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2023	2022	
		£	£	
Trade creditors		16,495	11,407	
Social security and other taxes		32,520	31,766	
Accruals and deferred income		341,314	339,601	
		390,329	382,774	
13. MOVEMENT IN FUNDS		Net movement in funds	Transfers between funds	At
	At 1.4.22	in funds	between funds	31.3.23
	£	£	£	£
Unrestricted funds				
General fund	353,894	(141,387)	198,901	411,408
Restricted funds				
Clean Slate Project	-	9,033	(9,033)	-
Big Lottery - Recovery Recruitmt Notts	67,651	26,392	(17,529)	76,514
Building Better Opportunities - Framework	-	27,766	(18,120)	9,646
Building Better Opportunities - Groundworks	-	23,930	(15,611)	8,319
Lincolnshire Recovery Academy	148,739	(89,190)	(25,530)	34,019
The Henry Smith Charity	-	45,000	(45,000)	-
Boston Accomodation	10,396	(10,884)	488	-
Big Lottery - Boston Recovery Pathways	74,987	6,862	(15,000)	66,849
National Lottery Community Fund	7,463	(2,062)	-	5,401
Peer Support Project	35,813	18,638	(22,500)	31,951
Gambling Project	27,154	9,174	(8,000)	28,328
Well for Work	8,485	27,702	(12,750)	23,437
Changing futures	-	8,730	(2,016)	6,714
Rough Sleeper	-	52,887	(8,300)	44,587
	380,688	153,978	(198,901)	335,765
TOTAL FUNDS	734,582	12,591	-	747,173

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	970,160	(1,111,547)	(141,387)
Restricted funds			
Clean Slate Project	90,891	(81,858)	9,033
Big Lottery - Recovery Recruitmt Notts	143,126	(116,734)	26,392
Building Better Opportunities - Framework	119,996	(92,230)	27,766
Building Better Opportunities - Groundworks	147,147	(123,217)	23,930
Lincolnshire Recovery Academy	429,859	(519,049)	(89,190)
The Henry Smith Charity	45,000	-	45,000
Boston Accomodation	-	(10,884)	(10,884)
Big Lottery - Boston Recovery Pathways	107,211	(100,349)	6,862
National Lottery Community Fund	-	(2,062)	(2,062)
Peer Support Project	116,874	(98,236)	18,638
Gambling Project	46,970	(37,796)	9,174
Well for Work	73,079	(45,377)	27,702
Changing futures	20,160	(11,430)	8,730
Rough Sleeper	83,922	(31,035)	52,887
	<u>1,424,235</u>	<u>(1,270,257)</u>	<u>153,978</u>
TOTAL FUNDS	<u>2,394,395</u>	<u>(2,381,804)</u>	<u>12,591</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	324,485	(29,270)	58,679	353,894
Restricted funds				
Big Lottery - Cafe Sobar Society	-	1,128	(1,128)	-
Clean Slate Project	-	2,843	(2,843)	-
Big Lottery - Recovery Recruitmt Notts	34,459	33,192	-	67,651
Lincolnshire Recovery Academy	140,190	8,549	-	148,739
BBO - Lincoln	2,908	-	(2,908)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	24,766	(14,370)	-	10,396
Big Lottery - Boston Recovery Pathways	45,805	29,182	-	74,987
SIB Reach Fund	7,800	-	(7,800)	-
National Lottery Community Fund	10,217	(2,754)	-	7,463
Peer Support Project	-	35,813	-	35,813
Gambling Project	-	27,154	-	27,154
Well for Work	-	8,485	-	8,485
	<u>266,145</u>	<u>173,222</u>	<u>(58,679)</u>	<u>380,688</u>
TOTAL FUNDS	<u>590,630</u>	<u>143,952</u>	<u>-</u>	<u>734,582</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	724,394	(753,664)	(29,270)
Restricted funds			
Big Lottery - Cafe Sobar Society	32,501	(31,373)	1,128
Clean Slate Project	95,920	(93,077)	2,843
Big Lottery - Recovery Recruitmt Notts	121,920	(88,728)	33,192
Building Better Opportunities - Framework	106,938	(106,938)	-
Building Better Opportunities - Groundworks	128,021	(128,021)	-
Lincolnshire Recovery Academy	434,560	(426,011)	8,549
The Henry Smith Charity	44,000	-	44,000
Boston Accomodation	-	(14,370)	(14,370)
Big Lottery - Boston Recovery Pathways	133,160	(103,978)	29,182
National Lottery Community Fund	-	(2,754)	(2,754)
Peer Support Project	60,188	(24,375)	35,813
Gambling Project	40,000	(12,846)	27,154
Well for Work	44,228	(35,743)	8,485
	<u>1,241,436</u>	<u>(1,068,214)</u>	<u>173,222</u>
TOTAL FUNDS	<u>1,965,830</u>	<u>(1,821,878)</u>	<u>143,952</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.21 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	324,485	(170,657)	257,580	411,408
Restricted funds				
Big Lottery - Cafe Sobar Society	-	1,128	(1,128)	-
Clean Slate Project	-	11,876	(11,876)	-
Big Lottery - Recovery Recruitmt Notts	34,459	59,584	(17,529)	76,514
Building Better Opportunities - Framework	-	27,766	(18,120)	9,646
Building Better Opportunities - Groundworks	-	23,930	(15,611)	8,319
Lincolnshire Recovery Academy	140,190	(80,641)	(25,530)	34,019
BBO - Lincoln	2,908	-	(2,908)	-
The Henry Smith Charity	-	89,000	(89,000)	-
Boston Accomodation	24,766	(25,254)	488	-
Big Lottery - Boston Recovery Pathways	45,805	36,044	(15,000)	66,849
SIB Reach Fund	7,800	-	(7,800)	-
National Lottery Community Fund	10,217	(4,816)	-	5,401
Peer Support Project	-	54,451	(22,500)	31,951
Gambling Project	-	36,328	(8,000)	28,328
Well for Work	-	36,187	(12,750)	23,437
Changing futures	-	8,730	(2,016)	6,714
Rough Sleeper	-	52,887	(8,300)	44,587
	<u>266,145</u>	<u>327,200</u>	<u>(257,580)</u>	<u>335,765</u>
TOTAL FUNDS	<u>590,630</u>	<u>156,543</u>	<u>-</u>	<u>747,173</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,694,554	(1,865,211)	(170,657)
Restricted funds			
Big Lottery - Cafe Sobar Society	32,501	(31,373)	1,128
Clean Slate Project	186,811	(174,935)	11,876
Big Lottery - Recovery Recruitmt Notts	265,046	(205,462)	59,584
Building Better Opportunities - Framework	226,934	(199,168)	27,766
Building Better Opportunities - Groundworks	275,168	(251,238)	23,930
Lincolnshire Recovery Academy	864,419	(945,060)	(80,641)
The Henry Smith Charity	89,000	-	89,000
Boston Accomodation	-	(25,254)	(25,254)
Big Lottery - Boston Recovery Pathways	240,371	(204,327)	36,044
National Lottery Community Fund	-	(4,816)	(4,816)
Peer Support Project	177,062	(122,611)	54,451
Gambling Project	86,970	(50,642)	36,328
Well for Work	117,307	(81,120)	36,187
Changing futures	20,160	(11,430)	8,730
Rough Sleeper	83,922	(31,035)	52,887
	<u>2,665,671</u>	<u>(2,338,471)</u>	<u>327,200</u>
TOTAL FUNDS	<u>4,360,225</u>	<u>(4,203,682)</u>	<u>156,543</u>

Café Sobar Society/ Sobar Social Impact is funded by the Big Lottery Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Recruitment Notts (county) provides specialist employment and education support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities - Groundworks Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Service named the Double Impact Academy provides a pathway, where people are offered a range of accredited level 1 and 2 progression qualifications. The Academy also provides opportunities for people to get involved in mutual aid activity and signpost and connect people to opportunities and activities taking place in their local communities. Funded by Lincolnshire County Council.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2023

14. RELATED PARTY DISCLOSURES

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £nil (2022 - £nil). The amount owed to Double Impact Services at 31 March 2023 was £202,971 (2022 - £202,971) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 11). The trustees are satisfied that the loan is fully recoverable.

15. ULTIMATE CONTROLLING PARTY

The company is ultimately controlled by the board of trustees.

DOUBLE IMPACT SERVICES

Detailed Statement of Financial Activities
FOR THE YEAR ENDED 31 MARCH 2023

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Gifts	3	2
Donations	62,160	35,678
Grants	2,332,232	1,930,150
	<u>2,394,395</u>	<u>1,965,830</u>
Total incoming resources	2,394,395	1,965,830
EXPENDITURE		
Charitable activities		
Wages	1,808,453	1,395,571
Social security	159,597	114,613
Pensions	138,338	108,849
Rent and services	43,432	28,561
Insurance	6,124	5,646
Telephone	12,145	14,624
PR, promotions and publicity	15,100	11,845
Sundries	9,946	6,568
Motor and travel	38,307	21,922
Computer expenses	59,669	51,647
Consultation	800	4,093
Membership fees	1,015	1,901
Client programme/activities	67,951	36,133
CRB checks	4,179	1,882
Childcare	1,569	1,569
Professional fees	782	2,263
Bank charges	1,172	1,005
Freehold property	7,672	7,672
	<u>2,376,261</u>	<u>1,816,364</u>
Support costs		
Governance costs		
Auditors' remuneration	5,543	5,514
	<u>2,381,804</u>	<u>1,821,878</u>
Total resources expended	2,381,804	1,821,878
Net Income	<u>12,591</u>	<u>143,952</u>

This page does not form part of the statutory financial statements

DOUBLE IMPACT SERVICES

England & Wales - Charity number 1139865

Accounts

REGISTERED COMPANY NUMBER: 06004537 (England and Wales)
REGISTERED CHARITY NUMBER: 1139865

**Report of the Trustees and
Audited Financial Statements
for the Year Ended 31 March 2022
for
DOUBLE IMPACT SERVICES**

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

DOUBLE IMPACT SERVICES
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FOR THE YEAR ENDED 31 MARCH 2022

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DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The principal objective of the company is to relieve sickness and promote and protect the health and recovery of those with alcohol and drug misuse problems, by the provision of information, advice and support in order to alleviate their needs.

In 2021-22 our focus continued to be the promotion and protection of the health and recovery of those with drug and alcohol problems in Nottingham City and Nottinghamshire, and also those in Lincolnshire.

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively deliver our contract for Lincolnshire County Council as part of the Lincolnshire Recovery Network.
3. To support the social enterprise Café Sobar (Double Impact Synergy CIC) to re-open and continue to trade following prolonged closure due to COVID-19.
4. To maintain and improve the high standards of service which we already offer.
5. To consolidate our Academy model and put in place systems and procedures to align the quality of its delivery across all sites, including the development of the model into a licensable product.
6. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
7. To continue to explore new income streams and secure funding for a gambling project
8. To make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2022

OBJECTIVES AND ACTIVITIES

Significant activities

Ongoing Impact of COVID-19

At the beginning of the period covered by this report, the country was just coming out of a third national lockdown due to the coronavirus pandemic. Over this 12 month period, the charity has successfully delivered a blended model which is able to respond to the increased demand for our services and meet the changing situation with regards to COVID-19 and our beneficiaries' accessibility needs. The CIC (Café Sobar) re-opened and has been trading continuously throughout this period. We were successful in securing continuation funding for our Lottery-funded projects in Nottinghamshire (Recovery Links Nottinghamshire) and Boston, Lincolnshire (Boston Recovery Pathways).

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their values, each other and their local communities
- Provide structured interventions to build skills and confidence
- Reduce relapse into substance misuse and promote choices including abstinence
- Remove barriers to education, vocational training, employment and housing
- Support social, financial and digital inclusion
- Promote improvements in health and well being
- Reduce relapse into criminal activity
- Provide an environment offering peer support and mutual respect
- Involve service users in all aspects of our delivery

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, volunteering and employment.

The experienced and multi-disciplinary team of staff utilise a wide range of skills to deliver the diverse services that are provided to effectively meet the complex needs of its service users. They have continued to navigate the challenges of the post-pandemic landscape and provided a vital service to beneficiaries with increasingly complex needs.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in July 2016 and at the time of writing is currently performing ahead of target expectations. This contract ends in June 2023.

Double Impact continues to be a delivery partner in the Lincolnshire Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. Work in this area is proceeding well and the charity has attracted additional funds to augment the work in this region. This contract ends in September 2023.

In 2021-22 we delivered several employability-focused projects, Towards Work, Opportunity & Change, Well4Work and New Path To Employment (IPS). These are all aimed at supporting people in recovery, or with other significant barriers, into education, training and employment.

We commenced delivery of our first gambling-focused project, Time Out, an engagement and scoping project for Nottingham City Council, and a Mental Health Peer Support service for Nottinghamshire Primary Care Trust.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2022

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

The National Lottery Community Fund also continued to support the charity's social enterprise Café Sobar with a grant towards the Café Manager's post. The charity retained the ISO 9001 quality standard in April 2021 for a further 12 months.

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/ volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact commissioned a new impact report which resulted in an independently validated Social Return On Investment Value (SROI) ratio of £6 for every £1 invested.

See the full report at <https://www.doubleimpact.org.uk/downloads/reports/the-social-value-oct-2021.pdf>

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs.

STRATEGIC REPORT

Achievement and performance

Against the backdrop of limited resources and insecurities over funding, the charity has a surplus for the period of £143,952 (2021 - £88,334) with an income of £1,965,830 (2021 - £1,643,088). Our largest contract is for services in Nottingham city. Our income from this contract was £582,654 (2021 - £578,655) which currently represents 29.6% (2021 - 35%) of our total income.

Financial review

Principal funding sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

Historically the Nottingham City Crime and Drugs Partnership income has been shown as unrestricted. This goes back to when it was directly grant funded. This year, and going forward, the trustees have decided to show this as 'Restricted Funds' to reflect that this is a commissioned contract and that the terms and conditions state that these funds can be used solely for the purposes of this contract delivery in Nottingham City.

During 2021-22 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

The principal funding sources in 2021-22 were public sector contracts from:

- Nottingham City Crime & Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar, Recovery Links Nottinghamshire and Boston Recovery Pathways, as well as payments for ESF-funded employment projects.

The charity also continue to receive grants from the Henry Smith Charity towards running costs.

Total funds included £582,654 from Nottingham City CDP (2021 - £578,655) and £415,213 from Lincolnshire County Council (2021 - £398,047). £287,578 was received from The National Lottery Community Fund (2021 - £181,839).

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2022

STRATEGIC REPORT

Financial review

Reserves policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £734,583 at 31/3/2022 being 40.4% of expenditure during the year.

Going concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

Future plans

Underlying the charity's focus for the next 12 months on continuing to respond effectively to the changing situation with regards to the COVID-19 pandemic are the following objectives:

1 Championing authentic and sustainable recovery - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to secure funding for our response to people experiencing difficulties through gambling, Time Out Guided Peer Support. We will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many.

2 Sustainability & growth - We will continue to focus on the performance of our two main contracts. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to build a suitable 'portfolio of partners', equipping us to break into new markets, in particular the gambling treatment sector, and compete more effectively for public sector contracts. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfill our mission more independently.

3 Cafe Sobar: Delivering social impact and developing our profile - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. The charity will work to support the café in the post-pandemic trading environment to ensure that it achieves financial sustainability whilst continuing to provide social inclusion and employment opportunities for people in recovery and breaking down stigma..

4 Ensuring Continuous Improvement - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21/11/2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 9th February 2012. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21/11/2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 9th February 2012. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

All directors give their time voluntarily. They receive no remuneration or benefits from the charity for their duties as board members.

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

Induction and training of new trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key management remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

DOUBLE IMPACT SERVICES

Report of the Trustees FOR THE YEAR ENDED 31 MARCH 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; in Dec 2013, the coalition government released its updated national drug strategy and the Public Health Outcomes Framework, which emphasise the role of recovery leading to employment and reintegration into society and the role of mutual aid networks. Double Impact welcomed these strategic documents as we have always defined ourselves as a service dedicated to recovery. We continue to proactively target the opportunities that are arising as a result of this. An updated drug strategy was released in 2017 and at the time of writing is currently under review by Dame Carol Black.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our two new social enterprises, Café Sobar and Recovery Recruitment. This action was taken to minimise any potential financial risks to the Charity.

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; The Dame Carol Black review of the state of the sector was published in two stages during this reporting period, which restates the need for better recovery-focused provision and aftercare. The sector received a much-needed boost from government funds, which are ring-fenced, a positive outcome after years of budget cuts.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our new social enterprise, Café Sobar. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. The enterprise was on target to turn a profit in the previous financial reporting year, however this was derailed by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants, allowing the venture to re-open in May 2021 with a reduced staff team and opening hours. Since then it has continued to trade, although at a loss, due to changed working, social and leisure patterns in the aftermath of COVID-19. Grant funding is continuing to offset this.

Over the past 12 months we have continued to deliver our Academy model, which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around accredited training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre with Direct Claims status with the Skills & Education Group (SEG). During this period we have been migrating the content onto our website, for future internal and potential external use, should the model be purchased as a license.

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016. It is staffed through the Recovery Links Nottinghamshire project and is also the base for the Building Better Opportunities staff based in Mansfield. Ownership of the building resides with Notts County Council for 25 years, at which point it would transfer to the charity. It also creates an income stream for the charity through room hire to local organisations.

Risk management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long-term financial stability of the organisation. Robust procedures are in place to manage the day to day Health, Safety and Safeguarding of all service users, staff and visitors. The charity continues to hold the ISO 9001 Quality Standard.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2022

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
06004537 (England and Wales)

Registered Charity number
1139865

Registered office
24 Friar Lane
Nottingham
NG1 6DQ

Trustees
Mr I S Unell
Mr R W Wakefield
Mr A P Pearson
Mrs S M Scott
Mr S Little

Company Secretary
Mr G Miller

Auditors
Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Bankers
National Westminster Bank Plc
Nottingham City Branch
8 South Parade
Nottingham
NG1 2JS

COMMENCEMENT OF ACTIVITIES

Double Impact Services was established in 1998 as a not-for-profit organisation and was awarded registered charity status on 17 January 2011.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

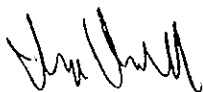
In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Keith Willis Associates Ltd (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 1 December 2022 and signed on the board's behalf by:



Mr I S Unell - Trustee

**Report of the Independent Auditors to the Members of
Double Impact Services**

Opinion

We have audited the financial statements of Double Impact Services (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of Double Impact Services

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below;

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**Report of the Independent Auditors to the Members of
Double Impact Services**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Keith Andrew Willis (Senior Statutory Auditor)
for and on behalf of Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

1 December 2022

DOUBLE IMPACT SERVICES

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted fund £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	724,394	1,241,436	1,965,830	1,601,834
Other income		-	-	-	41,254
Total		<u>724,394</u>	<u>1,241,436</u>	<u>1,965,830</u>	<u>1,643,088</u>
EXPENDITURE ON					
Charitable activities	3				
Advice & information		753,665	1,068,213	1,821,878	1,554,754
NET INCOME/(EXPENDITURE)		<u>(29,271)</u>	<u>173,223</u>	<u>143,952</u>	<u>88,334</u>
Transfers between funds	13	<u>58,679</u>	<u>(58,679)</u>	-	-
Net movement in funds		<u>29,408</u>	<u>114,544</u>	<u>143,952</u>	<u>88,334</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>324,485</u>	<u>266,145</u>	<u>590,630</u>	<u>502,296</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>353,893</u></u>	<u><u>380,689</u></u>	<u><u>734,582</u></u>	<u><u>590,630</u></u>

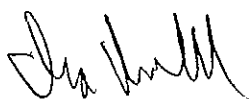
The notes form part of these financial statements

DOUBLE IMPACT SERVICES

**Balance Sheet
31 MARCH 2022**

	Notes	Unrestricted fund £	Restricted funds £	2022 Total funds £	2021 Total funds £
FIXED ASSETS					
Tangible assets	10	-	337,576	337,576	345,248
CURRENT ASSETS					
Debtors	11	413,685	-	413,685	276,680
Prepayments and accrued income		2,009	-	2,009	5,283
Cash at bank		<u>165</u>	<u>363,921</u>	<u>364,086</u>	<u>415,433</u>
		415,859	363,921	779,780	697,396
CREDITORS					
Amounts falling due within one year	12	(61,965)	(320,809)	(382,774)	(452,014)
NET CURRENT ASSETS					
		<u>353,894</u>	<u>43,112</u>	<u>397,006</u>	<u>245,382</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>353,894</u>	<u>380,688</u>	<u>734,582</u>	<u>590,630</u>
NET ASSETS					
		<u>353,894</u>	<u>380,688</u>	<u>734,582</u>	<u>590,630</u>
FUNDS					
	13				
Unrestricted funds				353,894	324,485
Restricted funds				<u>380,688</u>	<u>266,145</u>
TOTAL FUNDS					
				<u>734,582</u>	<u>590,630</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 1 December 2022 and were signed on its behalf by:



Mr I S Unell - Trustee

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(51,347)</u>	<u>157,381</u>
Net cash (used in)/provided by operating activities		<u>(51,347)</u>	<u>157,381</u>
<hr/>			
Change in cash and cash equivalents in the reporting period		(51,347)	157,381
Cash and cash equivalents at the beginning of the reporting period		<u>415,433</u>	<u>258,052</u>
Cash and cash equivalents at the end of the reporting period		<u>364,086</u>	<u>415,433</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Notes to the Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2022

1.	RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES	2022	2021	
		£	£	
	Net income for the reporting period (as per the Statement of Financial Activities)	143,952	88,334	
	Adjustments for:			
	Depreciation charges	7,672	9,382	
	(Increase)/decrease in debtors	(133,731)	41,807	
	(Decrease)/increase in creditors	<u>(69,240)</u>	<u>17,858</u>	
	Net cash (used in)/provided by operations	<u>(51,347)</u>	<u>157,381</u>	
2.	ANALYSIS OF CHANGES IN NET FUNDS			
		At 1.4.21	Cash flow	At 31.3.22
		£	£	£
	Net cash			
	Cash at bank	<u>415,433</u>	<u>(51,347)</u>	<u>364,086</u>
		<u>415,433</u>	<u>(51,347)</u>	<u>364,086</u>
	Total	<u>415,433</u>	<u>(51,347)</u>	<u>364,086</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Financial Statements FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2022 £	2021 £
Donations	35,680	39,473
Grants	<u>1,930,150</u>	<u>1,562,361</u>
	<u>1,965,830</u>	<u>1,601,834</u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022**

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2022	2021
	£	£
Clean Slate	95,921	91,703
Big Lottery Fund - Synergy Project	32,500	32,500
Big Lottery Fund - Recovery Recruitment Notts	121,919	86,584
Nottingham City Crime & Drugs Partnership	582,654	578,655
BBO Framework	106,939	94,867
BBO Groundworks	128,022	116,921
Big Lottery Lincoln Recovery	415,213	398,047
BBO Lincoln	-	7,780
Henry Smith Foundation	44,000	44,900
Boston Big Lottery Fund BRP	133,159	62,755
Coalfields Community Investment Prog.	-	9,270
N2EG Grant Program	-	2,464
SSE School	-	5,000
Coronavirus Community Support Fund	-	26,000
Vickers Fund	-	4,915
Criminal Justice	106,061	-
Peer Support Project	60,188	-
Gambling Project	40,000	-
Well for Work	44,229	-
Lincoln Section 31	14,000	-
Enhanced Recovery Support	5,345	-
	<u>1,930,150</u>	<u>1,562,361</u>

3. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 4) £	Support costs (see note 5) £	Totals £
Advice & information	<u>1,816,364</u>	<u>5,514</u>	<u>1,821,878</u>

4. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2022	2021
	£	£
Staff costs	1,619,033	1,387,262
Rent and services	28,561	29,627
Insurance	5,646	5,152
Telephone	14,624	9,802
PR, promotions and publicity	11,845	5,704
Sundries	6,568	4,618
Motor and travel	21,922	10,351
Computer expenses	51,647	46,838
Consultation	4,093	4,504
Membership fees	1,901	1,046
Client programme/activities	36,133	31,691
CRB checks	1,882	447
Childcare	1,569	1,569
Professional fees	<u>2,263</u>	<u>828</u>
Carried forward	1,807,687	1,539,439

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022**

4. DIRECT COSTS OF CHARITABLE ACTIVITIES - continued

	2022	2021
	£	£
Brought forward	1,807,687	1,539,439
Bank charges	1,005	1,020
Depreciation	<u>7,672</u>	<u>9,382</u>
	<u>1,816,364</u>	<u>1,549,841</u>

All costs of the company are considered directly attributable to the deliverance of core services.

5. SUPPORT COSTS

		Governance costs
		£
Advice & information		<u>5,514</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022	2021
	£	£
Auditors' remuneration	5,514	4,913
Depreciation - owned assets	<u>7,672</u>	<u>9,382</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

8. STAFF COSTS

	2022	2021
	£	£
Wages and salaries	1,395,571	1,196,056
Social security costs	114,613	96,786
Other pension costs	<u>108,849</u>	<u>94,420</u>
	<u>1,619,033</u>	<u>1,387,262</u>

The average monthly number of employees during the year was as follows:

	2022	2021
Services director	1	1
Business development manager	1	1
Operations and service managers	3	3
Project workers	53	48
Administrators/receptionists	<u>4</u>	<u>4</u>
	<u>62</u>	<u>57</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022

8. STAFF COSTS - continued

No employees received emoluments in excess of £60,000.

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	619,800	982,034	1,601,834
Other income	<u>14,604</u>	<u>26,650</u>	<u>41,254</u>
Total	<u>634,404</u>	<u>1,008,684</u>	<u>1,643,088</u>
EXPENDITURE ON			
Charitable activities			
Advice & information	570,677	984,077	1,554,754
NET INCOME	<u>63,727</u>	<u>24,607</u>	<u>88,334</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>260,761</u>	<u>241,535</u>	<u>502,296</u>
TOTAL FUNDS CARRIED FORWARD	<u><u>324,488</u></u>	<u><u>266,142</u></u>	<u><u>590,630</u></u>

10. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2021 and 31 March 2022	<u>383,608</u>	<u>452,700</u>	<u>246,299</u>	<u>1,082,607</u>
DEPRECIATION				
At 1 April 2021	38,360	452,700	246,299	737,359
Charge for year	<u>7,672</u>	<u>-</u>	<u>-</u>	<u>7,672</u>
At 31 March 2022	<u>46,032</u>	<u>452,700</u>	<u>246,299</u>	<u>745,031</u>
NET BOOK VALUE				
At 31 March 2022	<u>337,576</u>	<u>-</u>	<u>-</u>	<u>337,576</u>
At 31 March 2021	<u>345,248</u>	<u>-</u>	<u>-</u>	<u>345,248</u>

There is a legal charge dated 02 March 2017 between the company and Nottinghamshire County Council over the freehold property.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022

11. DEBTORS		2022	2021	
		£	£	
Amounts falling due within one year:				
Grants & donations receivable		<u>210,714</u>	<u>73,709</u>	
Amounts falling due after more than one year:				
Amounts owed by participating interests		<u>202,971</u>	<u>202,971</u>	
		<u>202,971</u>	<u>202,971</u>	
Aggregate amounts		<u>413,685</u>	<u>276,680</u>	
Other debtors represents grant income and donations receivable.				
12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2022	2021	
		£	£	
Trade creditors		11,407	12,154	
Social security and other taxes		31,766	23,297	
Accruals and deferred income		<u>339,601</u>	<u>416,583</u>	
		<u>382,774</u>	<u>452,014</u>	
13. MOVEMENT IN FUNDS		Net movement in funds	Transfers between funds	At
	At 1.4.21	in funds	between	31.3.22
	£	£	£	£
Unrestricted funds				
General fund	324,485	(29,270)	58,679	353,894
Restricted funds				
Big Lottery - Cafe Sobar Society	-	1,128	(1,128)	-
Clean Slate Project	-	2,843	(2,843)	-
Big Lottery - Recovery Recruitmt Notts	34,459	33,192	-	67,651
Lincolnshire Recovery Academy	140,190	8,549	-	148,739
BBO - Lincoln	2,908	-	(2,908)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	24,766	(14,370)	-	10,396
Big Lottery - Boston Recovery Pathways	45,805	29,182	-	74,987
SIB Reach Fund	7,800	-	(7,800)	-
National Lottery Community Fund	10,217	(2,754)	-	7,463
Peer Support Project	-	35,813	-	35,813
Gambling Project	-	27,154	-	27,154
Well for Work	-	8,485	-	8,485
	<u>266,145</u>	<u>173,222</u>	<u>(58,679)</u>	<u>380,688</u>
TOTAL FUNDS	<u>590,630</u>	<u>143,952</u>	<u>-</u>	<u>734,582</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	724,394	(753,664)	(29,270)
Restricted funds			
Big Lottery - Cafe Sobar Society	32,501	(31,373)	1,128
Clean Slate Project	95,920	(93,077)	2,843
Big Lottery - Recovery Recruitmt Notts	121,920	(88,728)	33,192
Building Better Opportunities - Framework	106,938	(106,938)	-
Building Better Opportunities - Groundworks	128,021	(128,021)	-
Lincolnshire Recovery Academy	434,560	(426,011)	8,549
The Henry Smith Charity	44,000	-	44,000
Boston Accomodation	-	(14,370)	(14,370)
Big Lottery - Boston Recovery Pathways	133,160	(103,978)	29,182
National Lottery Community Fund	-	(2,754)	(2,754)
Peer Support Project	60,188	(24,375)	35,813
Gambling Project	40,000	(12,846)	27,154
Well for Work	44,228	(35,743)	8,485
	<u>1,241,436</u>	<u>(1,068,214)</u>	<u>173,222</u>
TOTAL FUNDS	<u>1,965,830</u>	<u>(1,821,878)</u>	<u>143,952</u>

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	260,761	63,724	324,485
Restricted funds			
Big Lottery - Recovery Recruitmt Notts	18,979	15,479	34,458
Lincolnshire Recovery Academy	93,992	46,198	140,190
BBO - Lincoln	304	2,604	2,908
Boston Accomodation	35,497	(10,730)	24,767
Big Lottery - Boston Recovery Pathways	84,963	(39,158)	45,805
SIB Reach Fund	7,800	-	7,800
National Lottery Community Fund	-	10,217	10,217
	<u>241,535</u>	<u>24,610</u>	<u>266,145</u>
TOTAL FUNDS	<u>502,296</u>	<u>88,334</u>	<u>590,630</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022

13. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	634,404	(570,680)	63,724
Restricted funds			
Big Lottery - Cafe Sobar Society	32,499	(32,499)	-
Clean Slate Project	91,702	(91,702)	-
Big Lottery - Recovery Recruitmt Notts	126,635	(111,156)	15,479
Building Better Opportunities - Framework	94,867	(94,867)	-
Building Better Opportunities - Groundworks	116,920	(116,920)	-
Lincolnshire Recovery Academy	398,047	(351,849)	46,198
BBO - Lincoln	7,779	(5,175)	2,604
The Henry Smith Charity	44,900	(44,900)	-
Boston Accomodation	(1)	(10,729)	(10,730)
Big Lottery - Boston Recovery Pathways	64,421	(103,579)	(39,158)
National Lottery Community Fund	26,000	(15,783)	10,217
Vickers Fund	4,915	(4,915)	-
	<u>1,008,684</u>	<u>(984,074)</u>	<u>24,610</u>
TOTAL FUNDS	<u>1,643,088</u>	<u>(1,554,754)</u>	<u>88,334</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.22 £
Unrestricted funds				
General fund	260,761	34,454	58,679	353,894
Restricted funds				
Big Lottery - Cafe Sobar Society	-	1,128	(1,128)	-
Clean Slate Project	-	2,843	(2,843)	-
Big Lottery - Recovery Recruitmt Notts	18,979	48,671	-	67,650
Lincolnshire Recovery Academy	93,992	54,747	-	148,739
BBO - Lincoln	304	2,604	(2,908)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	35,497	(25,100)	-	10,397
Big Lottery - Boston Recovery Pathways	84,963	(9,976)	-	74,987
SIB Reach Fund	7,800	-	(7,800)	-
National Lottery Community Fund	-	7,463	-	7,463
Peer Support Project	-	35,813	-	35,813
Gambling Project	-	27,154	-	27,154
Well for Work	-	8,485	-	8,485
	<u>241,535</u>	<u>197,832</u>	<u>(58,679)</u>	<u>380,688</u>
TOTAL FUNDS	<u>502,296</u>	<u>232,286</u>	<u>-</u>	<u>734,582</u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2022**

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,358,798	(1,324,344)	34,454
Restricted funds			
Big Lottery - Cafe Sobar Society	65,000	(63,872)	1,128
Clean Slate Project	187,622	(184,779)	2,843
Big Lottery - Recovery Recruitmt Notts	248,555	(199,884)	48,671
Building Better Opportunities - Framework	201,805	(201,805)	-
Building Better Opportunities - Groundworks	244,941	(244,941)	-
Lincolnshire Recovery Academy	832,607	(777,860)	54,747
BBO - Lincoln	7,779	(5,175)	2,604
The Henry Smith Charity	88,900	(44,900)	44,000
Boston Accomodation	(1)	(25,099)	(25,100)
Big Lottery - Boston Recovery Pathways	197,581	(207,557)	(9,976)
National Lottery Community Fund	26,000	(18,537)	7,463
Vickers Fund	4,915	(4,915)	-
Peer Support Project	60,188	(24,375)	35,813
Gambling Project	40,000	(12,846)	27,154
Well for Work	<u>44,228</u>	<u>(35,743)</u>	<u>8,485</u>
	<u>2,250,120</u>	<u>(2,052,288)</u>	<u>197,832</u>
TOTAL FUNDS	<u><u>3,608,918</u></u>	<u><u>(3,376,632)</u></u>	<u><u>232,286</u></u>

Café Sobar Society/ Sobar Social Impact is funded by the Big Lottery Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Recruitment Notts (county) provides specialist employment and education support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities - Groundworks Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Service named the Double Impact Academy provides a pathway, where people are offered a range of accredited level 1 and 2 progression qualifications. The Academy also provides opportunities for people to get involved in mutual aid activity and signpost and connect people to opportunities and activities taking place in their local communities. Funded by Lincolnshire County Council.

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2022

14. RELATED PARTY DISCLOSURES

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £nil (2021 - £14,445). The amount owed to Double Impact Services at 31 March 2022 was £202,971 (2021 - £202,971) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 11). The trustees are satisfied that the loan is fully recoverable.

15. ULTIMATE CONTROLLING PARTY

The company is ultimately controlled by the board of trustees.

DOUBLE IMPACT SERVICES

Detailed Statement of Financial Activities
FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	35,680	39,473
Grants	<u>1,930,150</u>	<u>1,562,361</u>
	1,965,830	1,601,834
Other income		
Council COVID grants	-	36,650
JRS grants	<u>-</u>	<u>4,604</u>
	-	<u>41,254</u>
Total incoming resources	1,965,830	1,643,088
EXPENDITURE		
Charitable activities		
Wages	1,395,571	1,196,056
Social security	114,613	96,786
Pensions	108,849	94,420
Rent and services	28,561	29,627
Insurance	5,646	5,152
Telephone	14,624	9,802
PR, promotions and publicity	11,845	5,704
Sundries	6,568	4,618
Motor and travel	21,922	10,351
Computer expenses	51,647	46,838
Consultation	4,093	4,504
Membership fees	1,901	1,046
Client programme/activities	36,133	31,691
CRB checks	1,882	447
Childcare	1,569	1,569
Professional fees	2,263	828
Bank charges	1,005	1,020
Freehold property	7,672	7,672
Fixtures and fittings	<u>-</u>	<u>1,710</u>
	1,816,364	1,549,841
Support costs		
Governance costs		
Auditors' remuneration	<u>5,514</u>	<u>4,913</u>
Total resources expended	<u>1,821,878</u>	<u>1,554,754</u>
Net income	<u>143,952</u>	<u>88,334</u>

This page does not form part of the statutory financial statements

DOUBLE IMPACT SERVICES

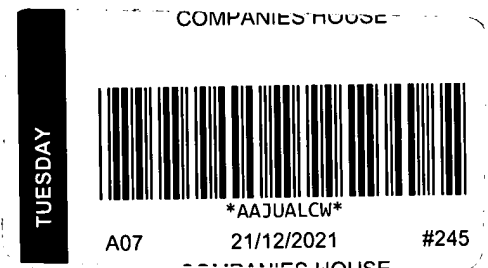
England & Wales - Charity number 1139865

Accounts

REGISTERED COMPANY NUMBER: 06004537 (England and Wales)
REGISTERED CHARITY NUMBER: 1139865

**Report of the Trustees and
Audited Financial Statements
for the Year Ended 31 March 2021
for
DOUBLE IMPACT SERVICES**

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU



DOUBLE IMPACT SERVICES
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FOR THE YEAR ENDED 31 MARCH 2021

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DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The principal objective of the company is to relieve sickness and promote and protect the health and recovery of those with alcohol and drug misuse problems, by the provision of information, advice and support in order to alleviate their needs.

In 2020-21 our focus continued to be the promotion and protection of the health and recovery of those with drug and alcohol problems in Nottingham City and Nottinghamshire, and also those in Lincolnshire. Progress towards some of the objectives below was impeded by the impact of the COVID-19 pandemic, our response to which is detailed elsewhere in this report.

Our objectives for the year were:

1. To effectively deliver the contract for Nottingham city services as part of the Nottingham Recovery Network partnership.
2. To effectively deliver our contract for Lincolnshire County Council as part of the Lincolnshire Recovery Network.
3. To secure funding for the ongoing running of the building in Mansfield (The Academy Nottinghamshire) and its associated projects.
4. To continue to develop the social enterprise hub Café Sobar (Double Impact Synergy CIC) aimed at creating social inclusion and employment opportunities for our beneficiaries and secure its sustainability.
5. To maintain and improve the high standards of service which we already offer.
6. To consolidate our Academy model and put in place systems and procedures to align the quality of its delivery across all sites, including the development of the model into a licensable product.
7. To develop partnerships with other agencies to ensure a seamless and consistent service for the benefit of service users and with other sectors for the benefit of the charity as a whole.
8. To continue to explore new income streams and related addiction markets
9. To make efficiency savings to support the sustainability of the charity for the benefit of those we aim to help.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

Significant activities

Impact of COVID-19

In March 2020 the coronavirus pandemic meant that our normal face-to-face services were forced to close in line with government jurisdiction. This included the CIC, Café Sobar. The focus of the charity became quickly adapting to provide an online and telephone support service to beneficiaries, which involved providing and setting up suitable hardware devices and software so that as many people as possible were able to access digital support.

This support included regular 1:1 health and wellbeing checks, recovery check-ins, online training and Zoom group facilitation; recovery-focused and educational groups and courses were turned into webinars and new grant funding was used to make learning accessible online. Any beneficiaries who weren't online were provided with printed resources to support their recovery and home learning.

The majority of staff changed to homeworking, and were given regular health & wellbeing checks by management during lockdown periods. As the situation developed, we responded to changing government guidelines on re-opening services, ensuring all our premises were risk-assessed and made COVID-safe; health & safety measures were put in place and communicated to all staff regularly.

At the end of the period covered by this report, the country was just coming out of a third national lockdown. Over this 12 month period, the charity has successfully developed and delivered a blended model which is able to respond to the increased demand for our services and meet the changing situation with regards to COVID-19. It has been successful in securing emergency grant funding for specific projects, including the CIC, and towards core running costs. We also secured a grant extension to keep our 'Recovery Recruitment' project in Mansfield running.

Our approach, delivered through our services, whether face-to-face or online, is to:

- Connect people with their values, each other and their local communities
- Provide structured interventions to build skills and confidence
- Reduce relapse into substance misuse and promote choices including abstinence
- Remove barriers to education, vocational training, employment and housing
- Support social and financial inclusion
- Promote improvements in health and well being
- Reduce relapse into criminal activity
- Provide an environment offering peer support and mutual respect
- Involve service users in all aspects of our delivery

Recovery and community integration is achieved by providing opportunities for personal development, healthy choices, education, vocational training, employment and access to housing.

The experienced and multi-disciplined team of staff utilise a wide range of skills to deliver the diverse services that are provided to effectively meet the complex needs of its service users. They have risen to the challenge of the past 12 months and provided a vital lifeline to beneficiaries when they needed us the most.

Double Impact continues to be a delivery partner in the Nottingham Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Nottingham city. This contract commenced in July 2016 and at the time of writing is currently performing ahead of target expectations. This contract ends in June 2023.

Double Impact continues to be a delivery partner in the Lincolnshire Recovery Network partnership, commissioned to deliver integrated drug and alcohol services within Lincoln and Lincolnshire. Work in this area is proceeding well and the charity has attracted additional funds to augment the work in this region. This contract ends in September 2023.

In 2020-21 we delivered several employability-focused projects, funded or co-funded by the National Lottery Community Fund. These were 'Recovery Recruitment' projects in Mansfield, plus three 'Building Better Opportunities' projects, based respectively in Nottingham, Mansfield and Lincolnshire. These are all aimed at supporting people in recovery into education, training and employment.

Boston Recovery Pathways, a Lottery-funded project which commenced in Boston in January 2019 with the aim of strengthening services for people with drug and alcohol dependence, as well as involving family members and communities, has achieved some great outcomes despite the pandemic, and notably within local eastern European communities.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

OBJECTIVES AND ACTIVITIES

The National Lottery Community Fund also continued to support the charity's social enterprise Café Sobar with a grant towards the Café Manager's post. The café was forced to close in March 2020 due to the coronavirus pandemic but the grant remains in place.

The charity retained the ISO 9001 quality standard in April 2020 for a further 12 months.

Public benefit

The trustees have had due regard to guidance published by the Charities Commission on public benefit.

A key approach we take in generating public benefit is through empowering our service users to become peer mentors/ volunteers on a formal and informal basis; they then strengthen their own recoveries through helping others who are not as far on in their recovery journeys. This approach creates a 'double outcome' for our service interventions.

Double Impact commissioned an impact report which resulted in an independently validated Social Return On Investment Value (SROI) ratio of £4.02 for every £1 invested.

In summary, this report evidences that Double Impact enables service users who engage in their activities to:

- " Improve and sustain their ability to maintain abstinence from problematical substance misuse
- " Avoid involvement in acquisitive substance misuse related crime and related anti-social behaviours
- " Increase self confidence
- " Improve relationships with peers, partners, parents and children
- " Develop ability to pursue job-related training and employment and gain qualifications
- " Participate in recovery communities
- " Achieve improved physical and mental health

See the full report at:https://www.doubleimpact.org.uk/wp-content/uploads/2018/05/SROI_report_-_Double_Impact_Aug_2013.pdf

The impact of our work goes far beyond those we help directly and includes reducing the distress suffered by families and friends of problematic substance misusers through to reducing the burden upon local health, social care and criminal justice services; the crucial role that the charity plays in promoting sustained recovery from addiction greatly reduces the combined costs to the individual and society of an individual relapsing and being 'recycled' through the system again. Over the years we have designed and improved upon a holistic package of support that can be tailored to an individual's unique circumstances and needs.

STRATEGIC REPORT

Achievement and performance

Against the backdrop of limited resources, insecurities over funding, and the challenges of a global pandemic, the charity has a surplus for the period of £88,334 (2020 - £13,959) with an income of £1,643,088 (2020 - £1,472,503). Our largest contract is for services in Nottingham city. Our income from this contract was £578,655 (2020 - £538,800) which currently represents 35% (2020 - 36.5%) of our total income.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRATEGIC REPORT

Financial review

Principal funding sources

The board confirms that on a fund by fund basis the charity's assets are available and adequate to fulfil the obligations of the charity. Depending upon the source of the funds, the company specifies and allocates funds to the designated projects which form part of the overall objective.

Historically the Nottingham City Crime and Drugs Partnership income has been shown as unrestricted. This goes back to when it was directly grant funded. This year, and going forward, the trustees have decided to show this as 'Restricted Funds' to reflect that this is a commissioned contract and that the terms and conditions state that these funds can be used solely for the purposes of this contract delivery in Nottingham City.

During 2020-21 the charity's core funding comprised grants and sponsorship from local authorities under service level agreements.

The principal funding sources in 2020-21 were public sector contracts from:

- Nottingham City Crime & Drugs Partnership
- Lincolnshire County Council

In addition the charity received further instalments of the National Lottery Community Fund 'Reaching Communities' grant for Café Sobar and Recovery Recruitment project in Nottinghamshire as well as payments for Building Better Opportunities projects which commenced in September 2017.

The charity also received grants from the Henry Smith Charity towards running costs.

Total funds included £578,655 from Nottingham City CDP (2020 - £538,800) and £398,047 from Lincolnshire County Council (2020 - £402,381). £181,839 was received from The National Lottery Community Fund (2020 - £190,472).

Reserves policy

The Board has examined the charity's requirements for reserves in the light of the main risks to the organisation. It has established a policy whereby funds not committed or invested in tangible assets held by the charity should be between 40-50% of current expenditure. In the event of reserves dipping below the target Double Impact will aim to restore the reserves to at least 33% of expenditure over the next four years. This could be achieved by increased fund raising, increasing earned income or reducing expenditure. If reserves exceed 50% of expenditure Double Impact will consider the likely expenditure over the next two years and aim for reserves to be less than 50% of turnover by the end of two years.

Double Impact needs reserves, to meet contractual liabilities should the organisation have to close, to meet unexpected costs such as break down of essential office machinery and staff cover, to replace equipment as it wears out, to ensure that the organisation can continue to provide a stable and quality service to those who need them through avoiding redundancies caused by financial crisis, to provide working capital when funding is paid in arrears and enable the organisation to bid for other funding with payment made in arrears, and to meet legal conditions relating to restricted reserves (this applies to much of Double Impact's funding).

Reserves were £590,630 at 31/3/2021 being 38% of expenditure during the year.

Going concern

In the opinion of the trustees there are no material uncertainties that might cast significant doubt on the entity's ability to continue as a going concern.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRATEGIC REPORT

Future plans

Underlying the charity's focus for the next 12 months on continuing to respond effectively to the changing situation with regards to the COVID-19 pandemic are the following objectives:

1 Championing authentic and sustainable recovery - We will ensure that we continue to champion and deliver authentic and sustainable recovery from the beginning of individuals' journeys, to the end, empowering people to lead independent, fulfilling lives through building their recovery capital and connecting them with personal and community assets. We will strive to respond to other growing areas of need, such as problematic gambling. We will continue to foster the growth of mutual aid networks & champion abstinence as an achievable goal for the many.

2 Sustainability & growth - We will prioritise the testing and rolling out of our Academy license model as a key means of increasing our social impact and diversifying our income streams. We will target key opportunities in the region and build positive relationships with commissioners. We will continue to build a suitable 'portfolio of partners', equipping us to break into new markets, in particular the gambling treatment sector, and compete more effectively for public sector contracts. We will focus resources on generating more unrestricted income, both to support the organisation's core functions whilst freeing us to fulfill our mission more independently.

3 Cafe Sobar: Delivering social impact and developing our profile - Our social enterprise, Café Sobar, an alcohol-free café and venue, provides a platform through which we can engage with the community, partners and other sectors. We will work to maximise these opportunities to ensure that it achieves financial sustainability and generates an unrestricted income for the charity, whilst continuing to provide social inclusion and employment opportunities for people in recovery, and contributing to Double Impact's overall sustainability.

4 Ensuring Continuous Improvement - We will monitor and review the ongoing effectiveness of the organisation's operational processes, our governance, staffing structures and communications, and continue to improve the quality of all our services, using service user involvement as a key mechanism for this. We will maintain our accreditation with relevant awarding and regulatory bodies.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a private limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated and registered on 21/11/2006 in England and Wales. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 9th February 2012. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

The company may by ordinary resolution appoint a person who is willing to act to be a trustee either to fill a vacancy or as an additional trustee and may also determine the rotation in which any additional trustees are to retire.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The organisation is a limited company, limited by guarantee, as defined by the Companies Act 2006 and was incorporated on 21/11/2006. The company was established under a Memorandum which established the objects and powers of the charitable company and it is governed under its Articles Of Association, which were last amended on 9th February 2012. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

The Board of Directors comprises the Chairperson, the Treasurer and not less than three other Directors. There is no maximum number of members of Directors. Directors retire by rotation at the AGM according to their length in service after which they may be reappointed. The directors of the company are also charity trustees for the purposes of charity law.

All directors give their time voluntarily. They receive no remuneration or benefits from the charity for their duties as board members.

Double Impact recognises that an effective board of trustees is essential if the organisation is to be effective in achieving its objects and operates a policy to support this. The Board has a good mix of voluntary/charitable sector skills, however, it also recognises the need to respond to changes in the wider funding landscape. To this end the company conducted a trustee skills audit and have been actively seeking to recruit new trustees to enhance the skills pool and ensure a more diverse mix of representation. Service user representation is given at a local level and cascaded upwards to the Board.

The board of trustees meet regularly to administer the company's activities. The day to day running of the company is the responsibility of the CEO, Mr Graham Miller, who reports to the board on a regular basis.

The Head Office function is situated at 22-24 Friar Lane, Nottingham. NG1 6DQ.

Induction and training of new trustees

The induction and training of trustees is viewed as an ongoing process and relevant training opportunities are brought to the attention of the board as required. When new trustee/directors are recruited the Company helps them adjust to their new role quickly and easily so that they become integrated and productive as soon as possible.

A personal induction plan is drawn up for each new trustee depending on their existing knowledge of the organisation and their differing roles. Where appropriate short training sessions are organised to meet the needs of more than one trustee where identified. All trustees receive the following:

- An introduction to the business, services, staffing structure, colleagues and aims.
- The Trustee Handbook and Trustee Contract.
- A tour of the premises and the services.
- The Charity Commission's Guide 'The Essential Trustee'.

Key management remuneration

Remuneration of key management is set and approved by the Board of Trustees with reference to market comparatives.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties

The Charity works within a wider system of drug, alcohol and other health & social care providers and its services are performance managed at a local strategic level by commissioners and funding bodies including the Nottingham City Crime and Drugs Partnership and the Lincolnshire County Council Substance Misuse Commissioning Team. Due to our current funding arrangements, much of the work of the charity is guided by local and national drugs policy; in Dec 2013, the coalition government released its updated national drug strategy and the Public Health Outcomes Framework, which emphasise the role of recovery leading to employment and reintegration into society and the role of mutual aid networks. Double Impact welcomed these strategic documents as we have always defined ourselves as a service dedicated to recovery. We continue to proactively target the opportunities that are arising as a result of this. An updated drug strategy was released in 2017 and at the time of writing is currently under review by Dame Carol Black.

A new legal structure was set up on 19 December 2013, Double Impact Synergy CIC, a Community Interest Company limited by guarantee, to incorporate our two new social enterprises, Café Sobar and Recovery Recruitment. This action was taken to minimise any potential financial risks to the Charity.

Café Sobar

Café Sobar is an alcohol-free bar, restaurant and venue. Café Sobar opened its doors to the general public in January 2014. Over the past 12 months the organisation has been developing the business model and the social objectives of the enterprise; this has resulted in a training programme for people in recovery to work as volunteers within the business and has created more recovery-focused events and opportunities for people still in treatment services and in the wider recovery community to benefit from what the venue has to offer. The enterprise was on target to turn a profit in the financial reporting year, however this was impacted by the emerging coronavirus pandemic, which began to impact on trading in February 2020, leading to complete closure of the venue in March. The financial impact of this was ameliorated by several grants including emergency business support grants from the government and also the NatWest Social & Community Capital Fund.

The Academy Model

Over the past 12 months we have further developed an Academy model of service delivery which has been commissioned as part of various systems. The model provides a progression pathway for service users (known as students) based around accredited training, education and employment focused opportunities. To support this the charity has maintained Recognised Centre status with the Skills & Education Group (SEG). During this period we have been adapting its content for online delivery and securing grant funding for an online platform to host this.

The Academy Building

The Academy building was purchased through a Public Health England capital grant in 2016 as a hub for recovery in the north of the county. The building was refurbished to a high standard and equipped with a digital inclusion suite. It is staffed through the Recovery Recruitment project and is also the base for the Building Better Opportunities staff based in Mansfield. Ownership of the building resides with Notts County Council for 25 years, at which point it would transfer to the charity.

Risk management

The trustees have reviewed the risks to which the charity is exposed and have ensured that appropriate controls or procedures have been established to provide reasonable assurance against fraud and error.

The major risks to the Charity which have been identified by the trustees are detailed in a Risk Analysis & Management Strategy as part of our current Business Plan which is reviewed at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. The Business Plan and Fundraising Strategy have been developed to support diversification of funding thereby improving the long term financial stability of the organisation. Robust procedures are in place to manage the day to day health and safety of all service users, staff and visitors.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

06004537 (England and Wales)

Registered Charity number

1139865

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

Registered office

24 Friar Lane
Nottingham
NG1 6DQ

Trustees

Mr I S Unell
Mr R W Wakefield
Mr A P Pearson
Mrs K Glover (resigned 15.4.20)
Mrs S M Scott
Mr S Little

Company Secretary

Mr G Miller

Auditors

Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

Bankers

National Westminster Bank Plc
Nottingham City Branch
8 South Parade
Nottingham
NG1 2JS

COMMENCEMENT OF ACTIVITIES

Double Impact Services was established in 1998 as a not-for-profit organisation and was awarded registered charity status on 17 January 2011.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Double Impact Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

DOUBLE IMPACT SERVICES
Report of the Trustees
FOR THE YEAR ENDED 31 MARCH 2021

AUDITORS

The auditors, Keith Willis Associates Ltd (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 13 December 2021 and signed on the board's behalf by:



Mr R W Wakefield - Trustee

**Report of the Independent Auditors to the Members of
Double Impact Services**

Opinion

We have audited the financial statements of Double Impact Services (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of Double Impact Services

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below;

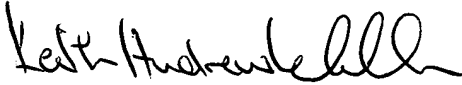
- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statements disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**Report of the Independent Auditors to the Members of
Double Impact Services**

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Keith Andrew Willis (Senior Statutory Auditor)
for and on behalf of Keith Willis Associates Ltd (Statutory Auditor)
Gothic House
Barker Gate
Nottingham
Nottinghamshire
NG1 1JU

13 December 2021

DOUBLE IMPACT SERVICES

**Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	619,800	982,034	1,601,834	1,461,466
Investment income	3	-	-	-	11,037
Other income		14,604	26,650	41,254	-
Total		<u>634,404</u>	<u>1,008,684</u>	<u>1,643,088</u>	<u>1,472,503</u>
EXPENDITURE ON					
Charitable activities	4				
Advice & information		570,677	984,077	1,554,754	1,458,544
NET INCOME		<u>63,727</u>	<u>24,607</u>	<u>88,334</u>	<u>13,959</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		260,761	241,535	502,296	488,337
TOTAL FUNDS CARRIED FORWARD		<u><u>324,488</u></u>	<u><u>266,142</u></u>	<u><u>590,630</u></u>	<u><u>502,296</u></u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

**Balance Sheet
31 MARCH 2021**

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	11	-	345,248	345,248	354,630
CURRENT ASSETS					
Debtors	12	202,971	73,709	276,680	319,849
Prepayments and accrued income		5,283	-	5,283	3,921
Cash at bank		149,272	266,161	415,433	258,052
		<u>357,526</u>	<u>339,870</u>	<u>697,396</u>	<u>581,822</u>
CREDITORS					
Amounts falling due within one year	13	(33,041)	(418,973)	(452,014)	(434,156)
NET CURRENT ASSETS		<u>324,485</u>	<u>(79,103)</u>	<u>245,382</u>	<u>147,666</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>324,485</u>	<u>266,145</u>	<u>590,630</u>	<u>502,296</u>
NET ASSETS		<u>324,485</u>	<u>266,145</u>	<u>590,630</u>	<u>502,296</u>
FUNDS	14				
Unrestricted funds				324,485	260,761
Restricted funds				266,145	241,535
TOTAL FUNDS				<u>590,630</u>	<u>502,296</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 13 December 2021 and were signed on its behalf by:



Mr R W Wakefield - Trustee

The notes form part of these financial statements

DOUBLE IMPACT SERVICES
Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	157,381	(64,712)
Net cash provided by/(used in) operating activities		<u>157,381</u>	<u>(64,712)</u>
Change in cash and cash equivalents in the reporting period		157,381	(64,712)
Cash and cash equivalents at the beginning of the reporting period		258,052	322,764
Cash and cash equivalents at the end of the reporting period		<u><u>415,433</u></u>	<u><u>258,052</u></u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Cash Flow Statement
FOR THE YEAR ENDED 31 MARCH 2021

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021	2020
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	88,334	13,959
Adjustments for:		
Depreciation charges	9,382	11,222
Decrease/(increase) in debtors	41,807	(113,856)
Increase in creditors	17,858	23,963
Net cash provided by/(used in) operations	<u>157,381</u>	<u>(64,712)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20	Cash flow	At 31.3.21
	£	£	£
Net cash			
Cash at bank	<u>258,052</u>	<u>157,381</u>	<u>415,433</u>
	<u>258,052</u>	<u>157,381</u>	<u>415,433</u>
Total	<u>258,052</u>	<u>157,381</u>	<u>415,433</u>

The notes form part of these financial statements

DOUBLE IMPACT SERVICES

Notes to the Financial Statements FOR THE YEAR ENDED 31 MARCH 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	39,473	21,807
Grants	1,562,361	1,439,659
	<u>1,601,834</u>	<u>1,461,466</u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2021**

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2021 £	2020 £
Clean Slate	91,703	63,347
Big Lottery Fund - Synergy Project	32,500	2,708
Big Lottery Fund - Recovery Recruitment Notts	86,584	98,148
Nottingham City Crime & Drugs Partnership	578,655	538,800
BBO Framework	94,867	81,753
BBO Groundworks	116,921	106,708
Lincoln Recovery Academy	398,047	402,381
BBO Lincoln	7,780	4,398
Henry Smith Foundation	44,900	44,000
Boston Big Lottery Fund BRP	62,755	89,616
SIB Reach Fund	-	7,800
Coalfields Community Investment Prog.	9,270	-
N2EG Grant Program	2,464	-
SSE School	5,000	-
Coronavirus Community Support Fund	26,000	-
Vickers Fund	4,915	-
	<u>1,562,361</u>	<u>1,439,659</u>

3. INVESTMENT INCOME

	2021 £	2020 £
Rents received	-	11,037
	<u>-</u>	<u>11,037</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 5) £	Support costs (see note 6) £	Totals £
Advice & information	1,549,841	4,913	1,554,754
	<u>1,549,841</u>	<u>4,913</u>	<u>1,554,754</u>

5. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021 £	2020 £
Staff costs	1,387,262	1,213,539
Rent and services	29,627	40,631
Insurance	5,152	4,354
Telephone	9,802	11,082
PR, promotions and publicity	5,704	10,626
Sundries	4,618	6,689
Motor and travel	10,351	27,845
Computer expenses	46,838	31,421
Consultation	4,504	5,535
Membership fees	1,046	859
Client programme/activities	31,691	29,990
CRB checks	447	1,636
Childcare	1,569	1,419
	<u>1,538,611</u>	<u>1,385,626</u>
Carried forward	1,538,611	1,385,626

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

5. DIRECT COSTS OF CHARITABLE ACTIVITIES - continued

	2021	2020
	£	£
Brought forward	1,538,611	1,385,626
Professional fees	828	936
Bank charges	1,020	1,270
Property repairs & maintenance	-	54,750
Depreciation	9,382	11,222
	<u>1,549,841</u>	<u>1,453,804</u>

All costs of the company are considered directly attributable to the deliverance of core services.

6. SUPPORT COSTS

	Governance costs
	£
Advice & information	<u>4,913</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Auditors' remuneration	4,913	4,740
Depreciation - owned assets	<u>9,382</u>	<u>11,221</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

9. STAFF COSTS

	2021	2020
	£	£
Wages and salaries	1,196,056	1,041,562
Social security costs	96,786	86,301
Other pension costs	94,420	85,676
	<u>1,387,262</u>	<u>1,213,539</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2021

9. STAFF COSTS - continued

The average monthly number of employees during the year was as follows:

	2021	2020
Services director	1	1
Business development manager	1	1
Operations and service managers	3	3
Project workers	48	42
Administrators/receptionists	4	5
	<u>57</u>	<u>52</u>

No employees received emoluments in excess of £60,000.

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	560,603	900,863	1,461,466
Investment income	3,600	7,437	11,037
Total	<u>564,203</u>	<u>908,300</u>	<u>1,472,503</u>
EXPENDITURE ON			
Charitable activities			
Advice & information	707,109	751,435	1,458,544
NET INCOME/(EXPENDITURE)	<u>(142,906)</u>	<u>156,865</u>	<u>13,959</u>
Transfers between funds	<u>143,672</u>	<u>(143,672)</u>	<u>-</u>
Net movement in funds	<u>766</u>	<u>13,193</u>	<u>13,959</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>259,993</u>	<u>228,344</u>	<u>488,337</u>
TOTAL FUNDS CARRIED FORWARD	<u><u>260,759</u></u>	<u><u>241,537</u></u>	<u><u>502,296</u></u>

DOUBLE IMPACT SERVICES

**Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2021**

11. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 April 2020 and 31 March 2021	383,608	452,700	246,299	1,082,607
DEPRECIATION				
At 1 April 2020	30,688	450,990	246,299	727,977
Charge for year	7,672	1,710	-	9,382
At 31 March 2021	38,360	452,700	246,299	737,359
NET BOOK VALUE				
At 31 March 2021	345,248	-	-	345,248
At 31 March 2020	352,920	1,710	-	354,630

There is a legal charge dated 02 March 2017 between the company and Nottinghamshire County Council over the freehold property.

12. DEBTORS

	2021 £	2020 £
Amounts falling due within one year:		
Grants & donations receivable	73,709	131,323
Amounts falling due after more than one year:		
Amounts owed by participating interests	202,971	188,526
	202,971	188,526
Aggregate amounts	276,680	319,849

Other debtors represents grant income and donations receivable.

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade creditors	12,154	6,120
Social security and other taxes	23,297	26,176
Accruals and deferred income	416,563	401,860
	452,014	434,156

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	260,761	63,724	324,485
Restricted funds			
Big Lottery - Recovery Recruitmt Notts	18,979	15,479	34,458
Lincolnshire Recovery Academy	93,992	46,198	140,190
BBO - Lincoln	304	2,604	2,908
Boston Accomodation	35,497	(10,730)	24,767
Big Lottery - Boston Recovery Pathways	84,963	(39,158)	45,805
SIB Reach Fund	7,800	-	7,800
National Lottery Community Fund	-	10,217	10,217
	<u>241,535</u>	<u>24,610</u>	<u>266,145</u>
TOTAL FUNDS	<u>502,296</u>	<u>88,334</u>	<u>590,630</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	634,404	(570,680)	63,724
Restricted funds			
Big Lottery - Cafe Sobar Society	32,499	(32,499)	-
Clean Slate Project	91,702	(91,702)	-
Big Lottery - Recovery Recruitmt Notts	126,635	(111,156)	15,479
Building Better Opportunities - Framework	94,867	(94,867)	-
Building Better Opportunities - Groundworks	116,920	(116,920)	-
Lincolnshire Recovery Academy	398,047	(351,849)	46,198
BBO - Lincoln	7,779	(5,175)	2,604
The Henry Smith Charity	44,900	(44,900)	-
Boston Accomodation	(1)	(10,729)	(10,730)
Big Lottery - Boston Recovery Pathways	64,421	(103,579)	(39,158)
National Lottery Community Fund	26,000	(15,783)	10,217
Vickers Fund	4,915	(4,915)	-
	<u>1,008,684</u>	<u>(984,074)</u>	<u>24,610</u>
TOTAL FUNDS	<u>1,643,088</u>	<u>(1,554,754)</u>	<u>88,334</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	259,993	(142,904)	143,672	260,761
Restricted funds				
Big Lottery - Cafe Sobar Society	-	(2,567)	2,567	-
Clean Slate Project	43	(150)	107	-
Big Lottery - Recovery Recruitmt Notts	17,915	10,307	(9,243)	18,979
Building Better Opportunities - Framework	1,662	11,482	(13,144)	-
Building Better Opportunities - Groundworks	2,033	23,166	(25,199)	-
Lincolnshire Recovery Academy	79,951	53,821	(39,780)	93,992
BBO - Lincoln	115	189	-	304
HLF Access to Heritage	1,538	-	(1,538)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	44,629	(9,132)	-	35,497
Big Lottery - Boston Recovery Pathways	80,458	17,947	(13,442)	84,963
SIB Reach Fund	-	7,800	-	7,800
	<u>228,344</u>	<u>156,863</u>	<u>(143,672)</u>	<u>241,535</u>
TOTAL FUNDS	<u>488,337</u>	<u>13,959</u>	<u>-</u>	<u>502,296</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	564,203	(707,107)	(142,904)
Restricted funds			
Big Lottery - Cafe Sobar Society	2,708	(5,275)	(2,567)
Clean Slate Project	63,346	(63,496)	(150)
Big Lottery - Recovery Recruitmt Notts	104,457	(94,150)	10,307
Building Better Opportunities - Framework	81,753	(70,271)	11,482
Building Better Opportunities - Groundworks	106,709	(83,543)	23,166
Lincolnshire Recovery Academy	403,511	(349,690)	53,821
BBO - Lincoln	4,398	(4,209)	189
The Henry Smith Charity	44,000	-	44,000
Boston Accomodation	-	(9,132)	(9,132)
Big Lottery - Boston Recovery Pathways	89,618	(71,671)	17,947
SIB Reach Fund	7,800	-	7,800
	<u>908,300</u>	<u>(751,437)</u>	<u>156,863</u>
TOTAL FUNDS	<u>1,472,503</u>	<u>(1,458,544)</u>	<u>13,959</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued
FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	259,993	(79,180)	143,672	324,485
Restricted funds				
Big Lottery - Cafe Sobar Society	-	(2,567)	2,567	-
Clean Slate Project	43	(150)	107	-
Big Lottery - Recovery Recruitmt Notts	17,915	25,786	(9,243)	34,458
Building Better Opportunities - Framework	1,662	11,482	(13,144)	-
Building Better Opportunities - Groundworks	2,033	23,166	(25,199)	-
Lincolnshire Recovery Academy	79,951	100,019	(39,780)	140,190
BBO - Lincoln	115	2,793	-	2,908
HLF Access to Heritage	1,538	-	(1,538)	-
The Henry Smith Charity	-	44,000	(44,000)	-
Boston Accomodation	44,629	(19,862)	-	24,767
Big Lottery - Boston Recovery Pathways	80,458	(21,211)	(13,442)	45,805
SIB Reach Fund	-	7,800	-	7,800
National Lottery Community Fund	-	10,217	-	10,217
	<u>228,344</u>	<u>181,473</u>	<u>(143,672)</u>	<u>266,145</u>
TOTAL FUNDS	<u>488,337</u>	<u>102,293</u>	<u>-</u>	<u>590,630</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,198,607	(1,277,787)	(79,180)
Restricted funds			
Big Lottery - Cafe Sobar Society	35,207	(37,774)	(2,567)
Clean Slate Project	155,048	(155,198)	(150)
Big Lottery - Recovery Recruitmt Notts	231,092	(205,306)	25,786
Building Better Opportunities - Framework	176,620	(165,138)	11,482
Building Better Opportunities - Groundworks	223,629	(200,463)	23,166
Lincolnshire Recovery Academy	801,558	(701,539)	100,019
BBO - Lincoln	12,177	(9,384)	2,793
The Henry Smith Charity	88,900	(44,900)	44,000
Boston Accomodation	(1)	(19,861)	(19,862)
Big Lottery - Boston Recovery Pathways	154,039	(175,250)	(21,211)
SIB Reach Fund	7,800	-	7,800
National Lottery Community Fund	26,000	(15,783)	10,217
Vickers Fund	4,915	(4,915)	-
	<u>1,916,984</u>	<u>(1,735,511)</u>	<u>181,473</u>
TOTAL FUNDS	<u>3,115,591</u>	<u>(3,013,298)</u>	<u>102,293</u>

DOUBLE IMPACT SERVICES

Notes to the Financial Statements - continued FOR THE YEAR ENDED 31 MARCH 2021

14. MOVEMENT IN FUNDS - continued

Café Sobar Society/ Sobar Social Impact is funded by the Big Lottery Fund and is a CIC which provides safe social spaces and employment opportunities to people in recovery.

The Clean Slate service provides support to individuals within the Criminal Justice System on a community order with a substance misuse issue.

Recovery Recruitment Notts (county) provides specialist employment and education support to people in the north of the county with a substance misuse issue.

Building Better Opportunities (Framework) supports people with the aim of helping them resolve their and complex needs and become socially and economically included through access to education, training and employment. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Building Better Opportunities - Groundworks Towards Work aims to support with those first vital steps towards gaining employment through a personalised service and support to overcome barriers an individual may face. Jointly funded by the Big Lottery Fund & the D2N2 Local Enterprise Partnership's European Social Fund allocation.

Lincolnshire Recovery Service named the Double Impact Academy provides a pathway, where people are offered a range of accredited level 1 and 2 progression qualifications. The Academy also provides opportunities for people to get involved in mutual aid activity and signpost and connect people to opportunities and activities taking place in their local communities. Funded by Lincolnshire County Council.

15. RELATED PARTY DISCLOSURES

Double Impact Synergy CIC is considered a related party by virtue of common control. During the year Double Impact Services incurred costs on its behalf of £14,445 (2020 - £928). The amount owed to Double Impact Services at 31 March 2021 was £202,971 (2020 - £188,526) and is included in Debtors; amounts falling due after more than one year, amounts owed by participating interests (note 12). The trustees are satisfied that the loan is fully recoverable.

16. ULTIMATE CONTROLLING PARTY

The company is ultimately controlled by the board of trustees.

DOUBLE IMPACT SERVICES

Detailed Statement of Financial Activities
FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	39,473	21,807
Grants	1,562,361	1,439,659
	<u>1,601,834</u>	<u>1,461,466</u>
Investment income		
Rents received	-	11,037
Other income		
Council COVID grants	36,650	-
JRS grants	4,604	-
	<u>41,254</u>	<u>-</u>
Total incoming resources	<u>1,643,088</u>	<u>1,472,503</u>
EXPENDITURE		
Charitable activities		
Wages	1,196,056	1,041,562
Social security	96,786	86,301
Pensions	94,420	85,676
Rent and services	29,627	40,631
Insurance	5,152	4,354
Telephone	9,802	11,082
PR, promotions and publicity	5,704	10,626
Sundries	4,618	6,689
Motor and travel	10,351	27,845
Computer expenses	46,838	31,421
Consultation	4,504	5,535
Membership fees	1,046	859
Client programme/activities	31,691	29,990
CRB checks	447	1,636
Childcare	1,569	1,419
Professional fees	828	936
Bank charges	1,020	1,270
Property repairs & maintenance	-	54,750
Freehold property	7,672	7,672
Fixtures and fittings	1,710	3,550
	<u>1,549,841</u>	<u>1,453,804</u>
Support costs		
Governance costs		
Auditors' remuneration	4,913	4,740
Total resources expended	<u>1,554,754</u>	<u>1,458,544</u>
Net income	<u>88,334</u>	<u>13,959</u>

This page does not form part of the statutory financial statements