



THE SCHOOL OF  
ARTISAN FOOD

**REPORT AND FINANCIAL STATEMENTS**

YEAR ENDED 31 AUGUST 2021

**THE SCHOOL OF ARTISAN FOOD**

Lower Motor Yard

Welbeck

Nottinghamshire

**[www.schoolofartisanfood.org](http://www.schoolofartisanfood.org)**

**THE SCHOOL OF ARTISAN FOOD**  
I N D E X

**Year ended 31 August 2021**

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**THE SCHOOL OF ARTISAN FOOD**  
G E N E R A L   I N F O R M A T I O N

**Year ended 31 August 2021**

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<b>Trustees and Directors</b>	Judith Cobham-Lowe (resigned 29 January 2021) Alison Swan Parente Daniel Jessel Susan Amaku Nicholas Hatton (appointed as Chair of Trustees 29 January 2021) Fran Warde
<b>Trustee</b>	Joe Schneider
<b>Secretary</b>	Sarah Andrew
<b>Country of incorporation</b>	England and Wales
<b>Registered office</b>	Lower Motor Yard Welbeck Worksop Nottinghamshire S80 3LR
<b>Company number</b>	06741463
<b>Charitable status</b>	The School of Artisan Food is a company limited by guarantee which was registered as a charity on 31 December 2010. Its charity number is 1139632.
<b>Auditors</b>	Dixon Wilson Audit Services LLP 22 Chancery Lane London WC2A 1LS
<b>Bankers</b>	Handelsbanken Nottingham Branch Ground Floor 22a The Ropewalk Nottingham NG1 5DT

# **THE SCHOOL OF ARTISAN FOOD**

## **TRUSTEES' REPORT**

**Year ended 31 August 2021**

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The Board of Trustees, all but one of whom are also directors for the purposes of company law, present their report for the year.

### **Reference and Administrative Information**

The School of Artisan Food is a company limited by guarantee (registration number 06741463) with charitable status (registered charity number 1139632).

Reference and administrative information are set out on the previous page and form part of this report.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

### **Who we are and what we do**

The School of Artisan Food (SAF) was founded in 2009 as a not for profit company. It became a registered charity on 31 December 2010. SAF is a unique, open-minded organisation, dedicated to teaching artisan food production skills. Artisan is a term used to describe food produced by non-industrialised methods, often handed down through generations but now in danger of being lost. Tastes and processes, such as fermentation, are allowed to develop slowly and naturally, rather than curtailed for mass-production.

Located on the Welbeck Estate in Nottinghamshire, SAF offers the opportunity for people of all skill levels, regardless of their socioeconomic circumstances, to expand their knowledge and improve their employability and social mobility through a wide range of courses including: Bread making and Patisserie, Business and Entrepreneurship, Butchery and Charcuterie, Cheese making, Chocolate making, Ice Cream making, Foraging as well as Food Preserving.

For those wishing to become professional bakers, SAF offers a unique full-time Advanced Diploma which equips students with the essential baking skills and business knowledge needed to launch a successful artisan bakery, to work in the baking industry or to manage a bakery enterprise.

In September 2019 SAF enrolled students to the UK's first FdSc Artisan Food Production degree, delivered in partnership with Nottingham Trent University.

As a charity, SAF works with voluntary organisations, schools, colleges and community groups to provide opportunities to inspire and teach artisan food production skills. SAF is committed to widening participation at every level and actively fundraises to provide bursaries to those who otherwise would be unable to access SAF's courses.

SAF is a place where people come to learn, to share and to be inspired. SAF is proud to inspire individuals to use the skills they have learnt, to seek out and to support artisan producers and suppliers and to share their experience with others.

### **Our aims are to:**

- Provide exceptional quality education and training
- Raise aspirations and improve life chances for all students
- Improve an individual's social mobility
- Produce enterprising, entrepreneurial, employable graduates
- Be a thought leader in the growing artisan food world

Achievement of these aims will further the legal purposes of the charity and the public benefit provided.

**Year ended 31 August 2021**

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**Our business-specific aims are to:**

- Strengthen the School's financial position and increase profitability to achieve an operating surplus within the next three years
- Improve brand awareness and increase student numbers
- Remain competitive by developing innovative new courses
- Generate new sources of income and grant funding

Achievement of these business-specific aims will ensure the ability of the charity to continue and to provide public benefit in the future, and will support the achievement of the charity's main aims.

**Our values**

At SAF, students are taught by highly skilled and experienced tutors and artisan food producers who are able to share their artisan skills, knowledge and expertise; they are committed to ensuring that the next generation can learn from their experience. In recent years, most skills-based education in the food sector has focussed upon industrial production techniques, standardisation, shelf-life and price control.

It is only recently that government advisors, health professionals and an increasing number of public bodies have begun to realise the true cost of this in terms of health, cultural diversity and social cohesion. There is also increasing evidence that an ability to produce in smaller units contributes towards a more varied, resilient and sustainable food system. Emphasis on a *farm-to-fork* philosophy and local sourcing of seasonal, raw materials along with natural, slow fermentation processes are central to SAF's vision for the promotion of health and well-being. SAF recognises cultural, economic and psychological barriers to healthy eating and engages in dialogue and debate about these issues.



**Year ended 31 August 2021**

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### **Review of the year**

The core activities of The School of Artisan Food are the full-time six-month Advanced Diploma in Artisan Bakery qualification, the FdSc Artisan Food Production foundation degree which launched in 2019 and a wide range of short courses and professional level courses.

The FdSc Artisan Food Production foundation degree is a two-year programme delivered by SAF in partnership with Nottingham Trent University.

Following the School's closure due to the government Covid measures introduced in March 2020, the School was able to re-open its doors and welcome Advanced Diploma and FdSc students back to the School again in September 2020. The short course programme was badly impacted by government lockdown measures as SAF was unable to deliver the scheduled courses during lockdown periods.

A number of measures were introduced to limit the risk of Covid transmission including one way systems, limited use of shared facilities, separate lunch areas for different student cohorts and sanitiser stations throughout the School.

The Barbara Curtis Training room which was funded through LEADER, Tarmac-Entrust, Miele as well as a financial commitment from Barbara Curtis Charitable Trust (BCT) became operational in September 2020 and was officially opened on the 9th February 2021 in a ceremony attended by representatives of the BCT, LEADER, local council representatives, SAF Trustees, staff and students. The BCT continues to provide bursaries for Advanced Diploma students.

The decision by Welbeck Estates Company to write-off the £3,200,000 loan to SAF has been hugely beneficial and has made a significant impact on the balance sheet. £2,950,000 of the waiver was included in the prior year's financial statements, with the remaining £250,000 included this year.

### **Charitable activities**

Notable activities in the year included:

- Bursaries awarded to the 2020/21 Advanced Diploma cohorts totalled £61,037 (2020 - £18,900). This provided funds that enabled six Advanced Diploma students to attend the course.
- Surplus bread produced on the Advanced Diploma course was donated to Hope – Homeless Help and Support Charity, Nottinghamshire YMCA and Rhubarb Farm.
- SAF has been successful in securing grant funding from AB Charitable Trust to allow a client of Nottingham and Nottinghamshire Refugee Forum to attend a short course at no cost. They attended the Artisan Bread Baking course on 02/06/21.

### **Advanced Diploma in Artisan Bakery**

The Advanced Diploma course which was scheduled to start in April 2020 was postponed because of the coronavirus pandemic and national lockdown restrictions. Given the fact that the previous couple of years had shown a trend in recruiting smaller cohorts and with the risk of coronavirus impacts, it was agreed to only run one instance of the Advanced Diploma going forward, beginning in September 2020. This resulted in a larger cohort of 18 students which has proved to be a more viable option in delivering this course with maximum profitability.

SAF was able commence delivery of the Advanced Diploma in September 2020, however in January 2021, a third national lockdown forced SAF to close to full-time students, with a selection of classes being delivered virtually. Staff were furloughed where appropriate and all expenditure reduced accordingly.

Full-time students were able to return to complete studies from 8 March 2021 which impacted the course timetable and delayed the completion of the Advanced Diploma to May 2021.

**Year ended 31 August 2021**

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### **FdSc Artisan Food Production**

The School of Artisan Food welcomed its second cohort of students to enrol on the FdSc Artisan Food Production qualification in September 2020. 16 students enrolled in year one with 15 students progressing onto year two. All classes that had to be postponed in March 2020 due to Covid 19, were successfully delivered in September before the new term started.

### **Short courses**

The Covid 19 pandemic continued to have an impact on SAF's plans and business model. SAF was unable to host short courses from October 2020 (less than two months after re-opening) up until the 17th May 2021. This impacted badly on short course revenue forecasted for this year.

166 short courses were scheduled to run during the financial year. In total, only 78 of these were delivered in-person due to lockdown with a further 17 courses delivered online instead.

### **Bespoke and tailored training**

SAF continued to develop its bespoke training and tailored venue hire services, up until the coronavirus lockdown prevented it from doing so.

A much smaller range of bespoke sessions were delivered as a result including the following:

- No bespoke training or venue hire occurred from 1st September 2020 to 1st June 2021.
- Wild Grain Farm visited on the 27/07/21, hiring the BCT training room for a bespoke baking event, spread across 2 days. This brought in bakers from around the country to showcase Wild Farm Flours. Bringing in £1,020, along with a visit on the 01/06/21 bringing in £225.
- SAF hosted a FOC bespoke (in return for first aid, fire marshal training) with Craig Stevens on 12/06/22.
- SAF hosted a bespoke Mindful Bread Baking class for PriceWaterhouseCoopers on the 28/06/21 for 12 attendees, bringing in £1,200.
- Autism East Midlands made use of the lecture theatre and had lunch on 06/07/21 for 20 people. Our first major bespoke since Covid-19, bringing in £960.

### **Fundraising**

The School is grateful to charitable trusts including The Barbara Curtis Charitable Trust, LEADER, AB Charitable Trust, Rothschild Foundation and The Whittaker Trust who have contributed towards student bursaries and other charitable activities.

SAF would particularly like to recognise the ongoing support from The Welbeck Estates Company Limited and from Bolsover Properties Limited.

### **Staffing Changes**

From the start of this financial year, The Senior Leadership Team continued to be responsible for management of SAF, following the departure of the current MD. The Senior Leadership Team comprised of a Head of Studies, an Operations Director and a Sales and Marketing Director.

In response to the impact of coronavirus a staffing restructure was completed in July 2020, which consolidated a number of duties and staffing roles.

In June 2021, the Operations Director left the School to take up a new role and a number of duties and responsibilities were passed onto the Operations Manager. The Sales & Marketing Director also left the School in August 2021. Management of the School continued with the Head of Studies and Operations Manager temporarily until a suitable replacement could be found.

**THE SCHOOL OF ARTISAN FOOD**  
**TRUSTEES' REPORT (continued)**

**Year ended 31 August 2021**

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**Future plans**

The plan for the forthcoming year is to improve the financial position of SAF and to provide stability following the devastating impact coronavirus has had upon the organisation. The aim is to deliver a platform for long-term financial sustainability.

A new business plan was created however due to the continuing impacts of Covid 19 government restrictions, it has not been possible to deliver the number of short courses and professional courses that were part of this plan.



**THE SCHOOL OF ARTISAN FOOD**  
**TRUSTEES' REPORT (continued)**

**Year ended 31 August 2021**

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The Advanced Diploma in Artisan Bakery qualification continues to make up SAF's core activity alongside the FdSc Artisan Food Production qualification.

New professional courses and new short courses are in development to add to the current portfolio.

SAF is also actively exploring opportunities to deliver grant funded programmes and activities focused on sustainable artisan food production methods showcasing the far-reaching health and well-being benefits of nutritious food in response to the pandemic.

**Marketing and sales**

Marketing and sales are integral to SAF achieving both its business and charitable objectives. A review of marketing and sales activity has resulted in a staff restructuring in order to support and to deliver SAF's business targets. The Sales and Marketing Director is now supported by a Digital Sales and Marketing Assistant.

A root and branch re-design and development of the SAF website, [www.schoolofartisanfood.org](http://www.schoolofartisanfood.org), is underway, to improve user experience with intuitive navigation and improved aesthetics. The underlying e-commerce platform and its reporting functionality is also being improved to deliver enhanced and efficient data and reporting. £38,000 in donations has been received for the website.

An active and growing social media presence provides an informal and accessible medium for SAF to share information about and engage with existing and new customers. The School continues to receive positive coverage in the local and national media.

**Report of the Trustees**

The financial statements have been prepared in accordance with the accounting policies set out in note 2 to the accounts and comply with the charity's Memorandum and Articles of Association and UK Generally Accepted Accounting Practice. This Trustees' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

**Governance and management**

SAF is governed by its Memorandum and Articles of Association. Its Trustees meet quarterly and more frequently if required. Day to day management is undertaken by a core team which is comprised of a Head of Studies, an Operations Director and a Sales and Marketing Director.

Alison Swan Parente, founder of SAF and previous Chair, serves in the role of Trustee and Principal Fundraiser.

**Recruitment and appointment of Trustees**

The directors of the company are also charity Trustees for the purposes of charity law, with one exception (see page 2). Under the requirements of the Memorandum and Articles of Association members of the Board are elected to serve for twelve months after which a minimum of one-third of the board must be re-elected at each Annual General Meeting.

**Year ended 31 August 2021**

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### **Trustee induction and training**

Potential Trustees meet with the Managing Director and Chair of Trustees for a discussion about SAF's work and the interaction between the staff and Trustees. They are invited to join a full Board meeting and to meet with other Trustees. Once Trustees have been invited to join the Board, they are provided with a full information pack and monthly updates from the Managing Director comprising management accounts and details of the activity of the school. Trustees also receive monthly updates from the Chair on staffing, finance, courses and current issues. Regular meetings are held between the Chair of Trustees and Managing Director, and all Trustees are invited regularly to events and presentations.

### **Risk management**

The Trustees have examined the major risks to which SAF is exposed and confirm that strategic planning and systems have been established to mitigate against these risks. Procedures are also in place to ensure compliance with health and safety regulations for staff, students and visitors to the school. These have all been revised in the light of COVID-19 and are being kept continually under review.

The risk register has been substantially overhauled and will continue to be periodically reviewed by Trustees. The risk register identifies that financial sustainability is the major risk to the charity. In particular, SAF is dependent on the continued financial support of The Welbeck Estates Company Limited, which has made substantial loans available. An additional risk is that revenue targets are not met, and in response to underperformance in this area SAF has restructured its Advanced Diploma to reduce the length and the price of the course in order to improve access to a broader range of students.

Non-financial risks arising from health and safety, fire and food hygiene are managed by ensuring accreditations are up to date and that robust policies and procedures are in place. Regular awareness training for staff is scheduled throughout the year.

### **Public Benefit statement**

The Trustees, having regard to the Public Benefit guidance published by the Charity Commission in accordance with section 17 of the Charities Act 2011, consider that the purpose and activities of the company satisfy the requirements of the public benefit test set out in section 4 of the same Act. In particular, the School:

- Educates and inspires attendees at its courses
- Promotes access for all by offering bursaries for Diploma courses and ensuring, where possible, that places on short courses are available at a range of prices
- Seeks improvement in standards of public use of sustainable food products
- Delivers education and outreach to school children and community groups

**Year ended 31 August 2021**

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### **Financial review**

Incoming resources of £1,466,469 (2020 - £4,202,821 as restated) were generated during the year and there was expenditure of £1,252,897 (2020 - £1,214,926 as restated) resulting in a surplus for the year of £213,572 (2020 - £2,987,895 as restated). Details appear in the subsequent financial statements.

At the end of the reporting period, the charity reported a funds surplus of £265,296 (2020 – £51,724 as restated), of which £121,586 (2020 – £49,098 as restated) was restricted and £143,710 (2020 – £2,626 as restated) was unrestricted.

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

### **Prior period adjustments**

Adjustments were made in the year to some brought forward balances and prior period comparative figures in the financial statements. In prior years, the charity considered the provision of short courses to be a taxable supply at standard rate for the purposes of VAT. This meant that VAT was charged on the sale of these courses and paid to HMRC, and that VAT was reclaimed from HMRC on the basis of partial exemption calculations. However, following correspondence with HMRC, the Trustees now believe that these courses are exempt sources of income for the purposes of VAT and that incorrect amounts of VAT were both paid to and reclaimed from HMRC for a number of years. As a result, certain comparative figures have been restated. Further details are shown in note 20 to the financial statements.

### **Reserves**

Reserves are split between three funds:

- The Restricted Donations fund is a restricted fund as it represents donations received in connection with specific charitable activities, such as the Food For Thought event. Costs associated with carrying out these charitable activities are apportioned from the general fund. Any funds not used in the current year will be carried forward and will be available for allocation in future years.
- The Bursary fund is a restricted fund as it represents donations reserved strictly for the purposes of subsidising the cost of the diploma course for some students. Where funds are used during the year, there is a reserves transfer to the general fund. Any bursary funds not used in the current year will be carried forward and will be available for allocation in future years.
- The General fund is used for the continuing charitable activities of the company, including supplementing the cost of bursaries. The company is actively seeking new students to attend future courses. It is also seeking further donations to both the Bursary fund (to date £824,222 has been provided as bursaries to disadvantaged students) and also to fund the company's general charitable activities.

**Year ended 31 August 2021**

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### **Responsibilities of the Trustees**

The Trustees (all but one of whom are also the directors of the company from a company law perspective) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare the financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each Trustee is aware, there is no relevant information that has not been disclosed to the Company's auditors and each Trustee believes that all steps necessary have been taken that ought to have been taken to make them aware of any relevant audit information and to establish that the Company's auditors have been made aware of that information.

### **Auditors**

All of the current Trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purpose of their audit and to establish that the auditors are aware of that information. The Trustees are not aware of any relevant audit information of which the auditors are unaware.

Approved by the Board of Trustees on 17 August 2022 and signed on its behalf by:



Nicholas Hatton  
**Chair of Trustees**

**Year ended 31 August 2021**

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## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD**

### **Opinion**

We have audited the financial statements of The School of Artisan Food (the 'charitable company') for the year ended 31 August 2021 which comprise the income and expenditure account, the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Other information**

The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Year ended 31 August 2021**

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**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report, which includes the directors' report prepared for the purpose of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

**Responsibilities of Trustees**

As explained more fully in the Trustees' responsibilities statement set out on page 11, the Trustees (all but one of whom are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**THE SCHOOL OF ARTISAN FOOD**

**I N D E P E N D E N T   A U D I T O R ' S   R E P O R T   ( c o n t i n u e d )**

**Year ended 31 August 2021**

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Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the charitable company by considering, amongst other things, the sector in which it operates, and considered the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud. We designed audit procedures to respond to the assessed level of risk, but recognised that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

We focused on laws and regulations which could give rise to a material misstatement in the financial statements, including, but not limited to, UK Company Law, UK tax legislation and UK Charity Law.

Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management.

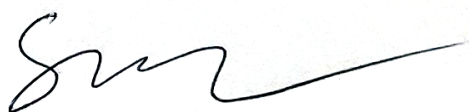
As in all our audits, we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by management that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We did not identify any key audit matters relating to irregularities, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Gregory Smye-Rumsby** (Senior statutory auditor)

For and on behalf of Dixon Wilson Audit Services LLP, Statutory Auditor  
22 Chancery Lane  
London  
WC2A 1LS

Date:                      26 August      2022

**THE SCHOOL OF ARTISAN FOOD**  
I N C O M E   A N D   E X P E N D I T U R E   A C C O U N T

**Year ended 31 August 2021**

			(As restated)
	Note	2021	2020
		£	£
Surplus on short courses		139,713	115,426
Surplus/(deficit) on diploma courses		46,158	(20,324)
Surplus on foundation degree course		143,258	76,381
Deficit on catering		(3,840)	(30,137)
<b>Surplus on courses and other charitable activities</b>		<b>325,289</b>	<b>141,346</b>
Miscellaneous income		5,781	23,202
(Loss)/profit on disposal of fixed assets		(2,406)	5,833
Bank interest		96	248
<b>Regular income</b>		<b>3,471</b>	<b>29,283</b>
General expenditure		(869,763)	(851,390)
<b>Regular income less general expenditure</b>		<b>(866,292)</b>	<b>(822,107)</b>
<b>Deficit on operations</b>		<b>(541,003)</b>	<b>(680,761)</b>
Donations and grants	4	754,575	3,668,656
<b>Net incoming resource for the year</b> (page 16)		<b>213,572</b>	<b>2,987,895</b>
General fund		141,084	2,651,318
Restricted fund		72,488	336,577
<b>Total surplus for the year</b> (page 16)		<b>213,572</b>	<b>2,987,895</b>



**THE SCHOOL OF ARTISAN FOOD**  
STATEMENT OF FINANCIAL ACTIVITIES

**Year ended 31 August 2021**

					(As restated)	
	Note	General fund (unrestricted) £	Restricted donations fund £	Bursary fund (restricted) £	Total 2021 £	Total 2020 £
<b>Income:</b>						
<i>Donations and legacies</i>	4					
Donations		418,944	223,013	50,770	692,727	3,556,599
Grants		61,848	-	-	61,848	112,057
		<u>480,792</u>	<u>223,013</u>	<u>50,770</u>	<u>754,575</u>	<u>3,668,656</u>
<i>Income from charitable activities</i>						
Short courses		236,055	-	-	236,055	223,115
Diploma courses	5	231,931	-	-	231,931	156,919
Foundation degree course		234,438	-	-	234,438	116,250
Catering		5,999	-	-	5,999	8,598
		<u>708,423</u>	<u>-</u>	<u>-</u>	<u>708,423</u>	<u>504,882</u>
<i>Other income</i>						
Miscellaneous income		5,781	-	-	5,781	23,202
(Loss)/profit on disposal of fixed asset		(2,406)	-	-	(2,406)	5,833
Bank interest		96	-	-	96	248
		<u>3,471</u>	<u>-</u>	<u>-</u>	<u>3,471</u>	<u>29,283</u>
<b>Total income</b>		<u>1,192,686</u>	<u>223,013</u>	<u>50,770</u>	<u>1,466,469</u>	<u>4,202,821</u>
<b>Expenditure:</b>						
<b>Expenditure on charitable activities</b>	6	<u>(1,219,736)</u>	<u>(33,161)</u>	<u>-</u>	<u>(1,252,897)</u>	<u>(1,214,926)</u>
<b>Net income and net movement in funds for the year</b>						
		(27,050)	189,852	50,770	213,572	2,987,895
Transfer to general fund		168,134	(117,364)	(50,770)	-	-
<b>Reconciliation of funds:</b>						
Total funds brought forward at 1 September 2020 (as restated)		2,626	49,098	-	51,724	(2,936,171)
Total funds carried forward at 31 August 2021		<u>143,710</u>	<u>121,586</u>	<u>-</u>	<u>265,296</u>	<u>51,724</u>

At 31 August 2021

			(As restated)
	Note	2021 £	2020 £
<b>Fixed assets</b>			
Tangible assets	11	802,121	819,860
<b>Current assets</b>			
Debtors	12	35,390	139,830
Cash at bank and in hand		190,892	215,850
		<u>226,282</u>	<u>355,680</u>
<b>Creditors: amounts falling due within one year</b>	13	<u>(364,919)</u>	<u>(442,225)</u>
<b>Net current liabilities</b>		(138,637)	(86,545)
<b>Creditors: amounts falling due after one year</b>	14	<u>(398,188)</u>	<u>(681,591)</u>
<b>Net assets</b>		<u>265,296</u>	<u>51,724</u>
<b>Accumulated surplus</b> (page 16)			
<b>Unrestricted funds</b>			
General fund		143,710	2,626
<b>Restricted funds</b>			
Restricted fund		<u>121,586</u>	<u>49,098</u>
<b>Total</b>	18	<u>265,296</u>	<u>51,724</u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime in Part 15 of the Companies Act 2006.

The accounts on pages 15 to 30 were approved by the board of Trustees on 17 August 2022 and were signed on its behalf by:



Nicholas Hatton  
Chair of Trustees

**THE SCHOOL OF ARTISAN FOOD**  
**S T A T E M E N T   O F   C A S H   F L O W S**

**Year ended 31 August 2021**

		<b>(As restated)</b>	
	<b>Note</b>	<b>2021 £</b>	<b>2020 £</b>
<b>Cash flows from operating activities:</b>			
<b><i>Net cash from operating activities</i></b>	15	48,616	141,899
<b>Cash flows from investing activities:</b>			
Proceeds from the sale of property, plant and equipment		-	5,833
Purchase of property, plant and equipment		(73,670)	(321,795)
<b><i>Net cash used in investing activities</i></b>		(73,670)	(315,962)
<b>Cash flows from financing activities:</b>			
Increase in long term loans		-	325,000
Bank interest payable		96	248
<b><i>Net cash from financing activities</i></b>		96	325,248
<b><i>Change in cash and cash equivalents in the reporting period</i></b>		(24,958)	151,185
<b>Cash and cash equivalents at the beginning of the reporting period</b>		215,850	64,665
<b><i>Cash and cash equivalents at the end of the reporting period</i></b>		190,892	215,850

## THE SCHOOL OF ARTISAN FOOD

### NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 August 2021

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#### 1. General information

The School of Artisan Food is a company limited by guarantee with charitable status and incorporated in England and Wales.

The address of its registered office is:

Lower Motor Yard  
Welbeck  
Worksop  
Nottinghamshire  
S80 3LR

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#### 2. Accounting policies

##### ***Basis of preparation***

The financial statements have been prepared in accordance with the Charities Accounting Statement of Recommended Practice (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The financial statements are presented in sterling which is the financial currency of the charity and rounded to the nearest pound.

##### ***Basic financial instruments***

Basic financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets or financial liabilities. Financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

##### ***Tangible fixed assets***

Fixed assets are stated at their purchase price, together with any incidental expenses of acquisition, less accumulated depreciation. Provision for depreciation is made so as to write off the cost of tangible fixed assets on a straight line basis over the expected useful economic life of the assets concerned. The principal annual rates used for this purpose are:

Leasehold property improvements	- over 25 years
Plant and equipment	- over 5 years
Office equipment	- over 3 years
Fixtures and fittings	- over 5 years
Motor vehicles	- over 5 years

##### ***Impairments***

Impairment reviews are carried out on tangible fixed assets where there are indications that the recoverable amount of the asset is below its net book value.

##### ***Government grants***

Where government grants in respect of the purchase of tangible fixed assets have conditions attached outside the control of the charity, the grants have been recognised as deferred income when received. This is amortised at rates calculated to write off the deferred grant income evenly over the expected useful life of the assets purchased. Other government grants, including the COVID-19 business support grants and furlough claims, have been recognised as income in the period to which they relate.

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**Year ended 31 August 2021**

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## **2. Accounting policies (continued)**

### ***Income and expenditure***

Income is credited and expenditure is recognised on an accruals basis, with the exception of donation and legacy income. Course fees are credited to income in the period in which the courses are provided. Diploma course income is recognised net of bursaries as these are given to diploma students in the form of a reduction in course fees. Foundation degree income is credited to income over the duration of the course provided. Donation income is recognised when there is entitlement to the funds and receipt is probable.

Gift Aid recovered on donations and bursaries is treated as part of that gift and as an addition to the same fund as the initial donation or bursary unless the donor has specified otherwise.

Donated goods are recognised as donation income when the charity has control over the donated goods and has satisfied any performance related conditions attached to the donation. Income associated with donated goods is measured as the fair value of the goods received.

Donated facilities and services are recognised as donation income once the charity has received the service and has satisfied any performance related conditions attached to the donation. Income associated with donated facilities and services is measured as the amount the charity would pay on the open market for an alternative item that would provide an equivalent benefit.

### ***Allocation of expenses***

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity.

### ***Concessionary loans***

Concessionary loans received by the charity and falling due for repayment after more than one year are initially recognised as the amounts received with the carrying amount adjusted in subsequent years to reflect repayments and accrued interest, where applicable. Waivers of concessionary loans are recognised as unrestricted donations when the donor releases the obligation on the charity to repay the loan.

### ***Funds***

Unrestricted funds represent sums held by the charity for charitable purposes that are not subject to any restrictions as to how the funds can be used.

Restricted funds represent sums given to the charity subject to restrictions as to how the funds can be used.

### ***Going concern***

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

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**THE SCHOOL OF ARTISAN FOOD**
**NOTES TO THE FINANCIAL STATEMENTS (continued)**
**Year ended 31 August 2021**
**3. Prior period financial activities by fund**

	<b>(As restated)</b>			
	<b>General fund (unrestricted) £</b>	<b>Restricted donations £</b>	<b>Bursary fund (restricted) £</b>	<b>Total 2020 £</b>
<b>Income:</b>				
<i>Donations and legacies</i>				
Donations	3,210,682	332,017	13,900	3,556,599
Grants	112,057	-	-	112,057
<i>Income from charitable activities</i>				
Short courses	223,115	-	-	223,115
Diploma courses	156,919	-	-	156,919
Foundation degree course	116,250	-	-	116,250
Catering	8,598	-	-	8,598
<i>Other income</i>				
Miscellaneous income	23,202	-	-	23,202
Profit on disposal of fixed asset	5,833	-	-	5,833
Bank interest	248	-	-	248
<b>Total income</b>	<b>3,856,904</b>	<b>332,017</b>	<b>13,900</b>	<b>4,202,821</b>
<b>Expenditure:</b>				
<i>Expenditure on charitable activities</i>	<b>(1,205,586)</b>	<b>(9,340)</b>	<b>-</b>	<b>(1,214,926)</b>
<b>Net income and net movement in funds for the year</b>	<b>2,651,318</b>	<b>322,677</b>	<b>13,900</b>	<b>2,987,895</b>
Transfer to general fund	303,704	(289,804)	(13,900)	-
<b>Reconciliation of funds:</b>				
Total funds brought forward at 1 September 2019 (as restated)	<b>(2,952,396)</b>	<b>16,225</b>	<b>-</b>	<b>(2,936,171)</b>
Total funds carried forward at 31 August 2020 (as restated)	<b>2,626</b>	<b>49,098</b>	<b>-</b>	<b>51,724</b>

**THE SCHOOL OF ARTISAN FOOD**
**NOTES TO THE FINANCIAL STATEMENTS (continued)**
**Year ended 31 August 2021**

<b>4. Donations and grants</b>					
	<b>Loan waiver £</b>	<b>Donated goods and facilities £</b>	<b>Cash donations £</b>	<b>Total 2021 £</b>	<b>Total 2020 £</b>
<b>Unrestricted donations</b>					
Over £10,000	250,000	142,378	25,000	417,378	3,194,622
Under £10,000	-	1,562	4	1,566	16,060
<b>Total unrestricted donations</b>	<b>250,000</b>	<b>143,940</b>	<b>25,004</b>	<b>418,944</b>	<b>3,210,682</b>
		<b>Restricted donations £</b>	<b>Bursary fund £</b>	<b>Total 2021 £</b>	<b>Total 2020 £</b>
<b>Restricted donations</b>					
Barbara Curtis Legacy		207,121	50,770	257,891	208,779
LEADER		-	-	-	92,225
Goldman Sachs		-	-	-	38,213
Tarmac		10,692	-	10,692	-
Under £10,000		5,200	-	5,200	6,700
<b>Total restricted donations</b>		<b>223,013</b>	<b>50,770</b>	<b>273,783</b>	<b>345,917</b>
<b>Grants</b>				<b>2021 £</b>	<b>2020 £</b>
Release of fixed asset grant				34,036	34,036
Furlough claims				27,812	78,021
<b>Total unrestricted donations</b>				<b>61,848</b>	<b>112,057</b>
<b>Total donations and grant</b>				<b>754,575</b>	<b>3,668,656</b>

Bursaries are provided to subsidise the costs of the diploma courses for a select number of students each year. In 2021 the number of students benefitting from a bursary was 7 (2020 - 2). The bursaries provided to students in 2021 totalled £61,037 (2020 - £18,900). Of this, £50,770 can be seen in the accounts as a transfer from the restricted bursary fund to the general fund. The remaining £10,267 is provided by the general fund.

Donation income includes £1,562 (2020 - £16,298) in relation to donated goods in the form of plant and equipment. There are no unfulfilled conditions attached to the resources donated.

Donation income includes £142,378 (2020 - £98,024) in relation to donated facilities and services in the form of the use of offices and premises (see note 9). There are no unfulfilled conditions attached to the services donated.

**5. Diploma courses**

Diploma course income consists of:

	<b>2021 £</b>	<b>2020 £</b>
Gross tuition fees	251,360	145,685
Student accommodation	41,608	30,134
Less: total bursaries	(61,037)	(18,900)
	<b>231,931</b>	<b>156,919</b>

**THE SCHOOL OF ARTISAN FOOD**
**NOTES TO THE FINANCIAL STATEMENTS (continued)**
**Year ended 31 August 2021**
**6. Resources expended**

						(As restated)	
	Basis of allocation	Charitable activities (unrestricted)	Charitable activities (restricted)	Charitable activities (governance)	2021 Total	2020 Total	
		£	£	£	£	£	
<b>Costs directly allocated to activities</b>							
Short course consumables	Direct	96,342	-	-	96,342	107,689	
Diploma course consumables	Direct	126,838	1,011	-	127,849	146,429	
Foundation degree course consumables	Direct	91,180	-	-	91,180	39,869	
Accommodation costs	Direct	57,924	-	-	57,924	30,814	
Catering costs	Direct	9,839	-	-	9,839	38,735	
<b>Support costs allocated to activities</b>							
Accountancy fees	Direct	-	-	4,883	4,883	3,307	
Audit fees	Direct	-	-	19,200	19,200	12,000	
Staff costs	Staff time	299,563	-	-	299,563	339,220	
Staff training	Staff time	889	-	-	889	1,045	
Premises	Floor area	254,730	-	-	254,730	178,505	
Marketing	Usage	20,492	-	-	20,492	28,674	
Travel and subsistence	Usage	377	-	-	377	6,382	
Legal and professional	Usage	12,669	5,200	-	17,869	32,003	
Depreciation	Usage	90,565	-	-	90,565	76,214	
Bank charges	Transactions	10,707	-	-	10,707	9,424	
Office costs	Staff time	29,742	26,950	-	56,692	36,733	
Bad debt write off	Direct	28,257	-	-	28,257	79,575	
Irrecoverable VAT	Direct	65,539	-	-	65,539	48,308	
		<u>1,195,653</u>	<u>33,161</u>	<u>24,083</u>	<u>1,252,897</u>	<u>1,214,926</u>	



**THE SCHOOL OF ARTISAN FOOD****NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021**

<b>7. Net incoming resources for the year</b>	<b>2021 £</b>	<b>2020 £</b>
This is stated after charging:		
Depreciation	90,565	76,214
Auditors' remuneration	19,200	12,000

<b>8. Staff costs and remuneration of key management personnel</b>	<b>2021 £</b>	<b>2020 £</b>
Salaries and wages	333,918	422,372
Social security costs	24,702	29,546
Other pension costs	8,210	11,179
Total	366,830	463,097

The Trustees consider the key management personnel to comprise the Trustees and the Senior Leadership team. The total employment benefits including employer pension contributions of the Senior Leadership team were £127,755 (2020 - £204,223).

There were no employees whose total employee benefits for the reporting period exceeded £60,000.

The average number of employees during the year on the basis of full time equivalents was 10 (2020 - 14).

**9. Trustee remuneration and related party transactions**

During the year the following transactions took place with Trustees:-

Trustee Alison Swan Parente made donations to the charity totalling £5,200 (2020 - £nil) during the year and the charity made sales of £nil (2020 - £820) to her. At the balance sheet date, the total amount due from Alison Swan Parente was £120 (2020 - £nil).

Trustees were reimbursed £nil (2020 - two trustees reimbursed £2,034) during the year in respect of travel expenses incurred.

No Trustees received any remuneration during the year (2020 - no Trustees).

During the year the following transactions took place with entities related to Trustees:-

*The Welbeck Estates Company Limited*

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the above-named company).

The charity paid rent to the company of £17,898 during the year (2020 - £10,761). The company provided IT, management and property repair services to the charity of £65,751 (2020 - £50,929). The charity made sales to this company of £78 (2020 - £2,802) in the year. During the year the deemed donation relating to the rent-free period on the charity's premises totalled £142,378 (2020 - £98,024).

The company previously provided funding by way of a loan. The loan was unsecured, interest free and due to be repaid on 30 September 2021. On 23 February 2021, the Welbeck Estates Company Limited agreed to waive the remaining £250,000 owed by the charity. At the balance sheet date, the total amount due to The Welbeck Estates Company Limited was £15,547 (2020 - £253,213).

(continued)

**Year ended 31 August 2021**

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**9. Trustee remuneration and related party transactions (continued)**

*The Welbeck Bakehouse Limited*

(Trustee Alison Swan Parente is a director and the controlling shareholder of The Welbeck Bakehouse Limited.)

The charity purchased goods from this company of £996 (2020 – £149). The charity made sales to this company of £1,553 (2020 - £nil) in the year. The charity recharged IT, pension, utility and staff costs to this company of £24,812 (2020 - £25,688). At the balance sheet date, the total amount due from The Welbeck Bakehouse Limited was £5,784 (2020 - £5,640).

*Bolsover Properties Limited*

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the company. Trustee Daisy Parente is also a director of the company.)

Bolsover Properties Limited made donations of £nil in the year (2020 - £100,000) to the charity.

*Other entities based at Welbeck*

The charity made sales of £nil (2020 - £915) and purchases of £1,137 (2020 - £2,045) to/from entities based on the Welbeck Estate. The amount due to these entities at the year-end was £70 (2020 - £nil).

*Woodhall Planning & Conservation Limited*

(Trustee Susan Amaku is a director of Woodhall Planning & Conservation Limited).

The charity paid £nil (2020 - £16,218) to Woodhall Planning & Conservation Limited for services associated with the development of the Barbara Curtis Training Room. At the balance sheet date, the total amount due to Woodhall Planning & Conservation Limited was £nil (2020 - £nil). Susan Amaku and Woodhall Planning & Conservation Ltd are experts in the conservation and restoration of historic buildings. The services were engaged on terms more favourable to the charity than were available from other commercial providers and, given Susan's involvement in previous development at the School, the trustees were comfortable that the engagement of Woodhall Planning & Conservation Limited represented best value for money. Susan Amaku did not take part in any discussion associated with the decision to engage Woodhall Planning & Conservation Limited.

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**10. Taxation**

The School of Artisan Food is exempt from tax on income and gains falling within section 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent these are applied to charitable objects. No tax charges have arisen in the charity.

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**THE SCHOOL OF ARTISAN FOOD****NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021****11. Fixed assets**

	Short leasehold property improvements £	Plant and equipment £	Office equipment £	Fixtures and fittings £	Total £
<b>Cost</b>					
Brought forward (as restated)	1,535,965	382,652	55,346	99,231	2,073,194
Additions	49,198	21,255	4,030	749	75,232
Disposals	(2,406)	-	-	-	(2,406)
At 31 August 2021	1,582,757	403,907	59,376	99,980	2,146,020
<b>Depreciation</b>					
Brought forward	778,102	324,240	54,000	96,992	1,253,334
Charge for the year	62,088	25,011	1,535	1,931	90,565
At 31 August 2021	840,190	349,251	55,535	98,923	1,343,899
<b>Net book value</b>					
At 31 August 2021	742,567	54,656	3,841	1,057	802,121
At 31 August 2020 (as restated)	757,863	58,412	1,346	2,239	819,860

**12. Debtors: amounts falling due within one year**

	<b>(As restated)</b>	
	<b>2021 £</b>	<b>2020 £</b>
Trade debtors	-	4,142
Other debtors	13,369	12,398
Prepayments	22,021	123,290
	<u>35,390</u>	<u>139,830</u>

**13. Creditors: amounts falling due within one year**

	<b>2021 £</b>	<b>2020 £</b>
Trade creditors	84,394	136,853
Accruals and other creditors	83,481	92,786
Other taxes including Social Security	24,951	34,610
Deferred income	172,093	177,976
	<u>364,919</u>	<u>442,225</u>

**THE SCHOOL OF ARTISAN FOOD**
**NOTES TO THE FINANCIAL STATEMENTS (continued)**
**Year ended 31 August 2021**
**14. Creditors: amounts falling due after one year**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Other creditors	-	250,000
Deferred income	398,188	431,591
	<u>398,188</u>	<u>681,591</u>

Other creditors include £nil (2020 - £250,000) owed to The Welbeck Estates Company. During the year the remaining £250,000 was waived. See note 9 for the terms of this loan.

**15. Reconciliation of net income to net cash flow from operating activities**

		<b>2021</b>	<b>2020</b>
		<b>£</b>	<b>£</b>
	<b>(As restated)</b>		
	<b>Note</b>	<b>£</b>	<b>£</b>
<b>Net income for the reporting period</b>		213,572	2,987,895
<b>Adjustments for:</b>			
Amortisation		34,036	34,036
Depreciation	11	90,565	76,214
Profit on sale of fixed assets		2,406	(5,833)
Non cash rent expense		142,378	98,024
Decrease in debtors		104,440	25,092
(Decrease)/increase in creditors		(110,709)	83,778
Release of fixed asset grant	4	(34,036)	(34,036)
Donated goods and facilities	4	(143,940)	(114,322)
Accrued PPE additions		-	(58,701)
Loan waiver	4	(250,000)	(2,950,000)
Bank interest receivable		(96)	(248)
<b>Net cash from operating activities</b>		<u>48,616</u>	<u>141,899</u>

**16. Analysis of changes in net debt**

	<b>At</b>			<b>At</b>
	<b>1 September</b>	<b>Cash</b>	<b>Non-cash</b>	<b>31 August</b>
	<b>2020</b>	<b>flows</b>	<b>changes</b>	<b>2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Cash and cash equivalents</b>				
Cash	215,850	(24,958)	-	190,892
	<u>215,850</u>	<u>(24,958)</u>	<u>-</u>	<u>190,892</u>
<b>Borrowings</b>				
Debt due within one year	(3,213)	(12,602)	-	(15,815)
Debt due after more than one year	(250,000)	-	250,000	-
	<u>(253,213)</u>	<u>(12,602)</u>	<u>250,000</u>	<u>(15,815)</u>
<b>Total net debt</b>	<u>(37,363)</u>	<u>(37,560)</u>	<u>250,000</u>	<u>175,077</u>

**THE SCHOOL OF ARTISAN FOOD**
**NOTES TO THE FINANCIAL STATEMENTS (continued)**
**Year ended 31 August 2021**

<b>17. Analysis of net assets between funds</b>	<b>General fund £</b>	<b>Restricted funds £</b>	<b>Total £</b>
Tangible fixed assets	802,121	-	802,121
Current assets	104,696	121,586	226,282
Current liabilities	(364,919)	-	(364,919)
Long term liabilities	(398,188)	-	(398,188)
Net assets at 31 August 2021	<u>143,710</u>	<u>121,586</u>	<u>265,296</u>

**18. Movement of funds**

(As restated)

	<b>At 1 September 2020</b>	<b>Incoming resources £</b>	<b>Outgoing resources £</b>	<b>Transfers £</b>	<b>At 31 August 2021 £</b>
<b>Restricted funds</b>					
Donations	49,098	223,013	(33,161)	(117,364)	121,586
Bursary fund	-	50,770	-	(50,770)	-
<b>Total restricted</b>	<u>49,098</u>	<u>273,783</u>	<u>(33,161)</u>	<u>(168,134)</u>	<u>121,586</u>
<b>Unrestricted funds</b>					
General fund	2,626	1,192,686	(1,219,736)	168,134	143,710
<b>Total funds</b>	<u>51,724</u>	<u>1,466,469</u>	<u>(1,252,897)</u>	<u>-</u>	<u>265,296</u>

**THE SCHOOL OF ARTISAN FOOD****NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021****19. Financial assets and liabilities**

The charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. These are initially recognised at transaction value and subsequently measured at their amortised cost.

<b>Financial assets</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Trade debtors	-	4,142
Other debtors	13,369	12,398
	<u>13,369</u>	<u>16,540</u>
<b>Financial liabilities</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Trade creditors	84,394	136,853
Other creditors	-	250,000
Accruals	83,481	92,786
	<u>167,875</u>	<u>479,639</u>

**THE SCHOOL OF ARTISAN FOOD****NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021****20. Prior period adjustments**

In prior years, the charity considered the provision of short courses to be a taxable supply at standard rate for the purposes of VAT. This meant that VAT was charged on the sale of these courses and paid to HMRC, and that VAT was reclaimed from HMRC on the basis of partial exemption calculations. However, following correspondence with HMRC, the Trustees now believe that these courses are exempt sources of income for the purposes of VAT and that incorrect amounts of VAT were both paid to and reclaimed from HMRC for a number of years. As a result, the comparative figures have been restated as shown below.

	<b>Year ended 31 August 2020</b>		<b>At 1 September 2019</b>	
	<b>Original £</b>	<b>As restated £</b>	<b>Original £</b>	<b>As restated £</b>
<b>Income and expenditure account</b>				
Surplus on short courses	72,627	115,426		
General expenditure	(782,747)	(851,390)		
<b>Statement of financial activities</b>				
Income from charitable activities: Short courses	180,316	223,115		
Expenditure on charitable activities	(1,146,283)	(1,214,926)		
Total funds brought forward at 1 September 2019	(3,016,971)	(2,936,171)	(2,735,759)	(2,694,386)
Total funds carried forward at 31 August 2020	(3,232)	51,724	(3,016,971)	(2,936,171)
<b>Balance sheet</b>				
Fixed assets: Tangible assets	764,904	819,860	498,619	499,167
Current assets: Debtors	139,830	139,830	84,783	126,156
Accumulated (deficit)/surplus:				
Unrestricted funds: General fund	(52,330)	2,626	(3,033,196)	(2,991,823)