

THE SCHOOL OF ARTISAN FOOD

England & Wales · Charity number 1139632

Details

Status	Registered
Legal form	Charitable company
Company number	06741463
Registered	2010-12-31
Register	View on the Charity Commission register

Contact

Address	The School of Artisan Food Welbeck Worksop S80 3LR
Phone	01909 532171
Email	info@schoolofartisanfood.org
Website	www.schoolofartisanfood.org

Activities

Objects: THE ADVANCEMENT OF EDUCATION FOR THE BENEFIT OF ALL MEMBERS OF THE PUBLIC REGARDLESS OF BACKGROUND OR ABILITY PARTICULARLY THROUGH THE TEACHING OF ALL ASPECTS OF THEORY, RESEARCH AND PRACTICE IN THE FIELD OF SUSTAINABLE ARTISAN FOOD

Activities: The School of Artisan Food (SAF) aims to provide students, regardless of their background and socioeconomic circumstances, with an education in all aspects of artisan food production.

Classification

- **How:** Makes Grants To Individuals, Provides Buildings/facilities/open Space, Provides Services
- **What:** Education/training, Economic/community Development/employment
- **Who:** Children/young People, The General Public/mankind

Geography

- **Area of benefit:** UNDEFINED. IN PRACTICE, LOCAL.
- Nottinghamshire

Finances

Period end	Income	Expenditure	Assets	Employees
2024-08-31	£1,586,556	£1,696,581	£604,261	23
2023-08-31	£1,490,487	£1,408,915	£714,286	19
2022-08-31	£1,389,858	£1,166,901	£488,253	13
2021-08-31	£1,466,469	£1,252,897	£265,296	10
2020-08-31	£4,160,022	£1,146,283	£-3,232	14

Trustees

Name	Role	Appointed
ALISON JANE SWAN PARENTE		
DANIEL JESSEL		
Fran Warde		2019-11-18
Hilary Hamer		2023-12-11
JOSEPH JOHN SCHNEIDER		2017-02-22
Nicholas Julian Hatton FCA CTA		2019-11-18
SUSAN AMAKU		
Susan Jones		2025-02-03

Accounts

Charity registration number 1139632 (England and Wales)

Company registration number 06741463

THE SCHOOL OF ARTISAN FOOD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2024

THE SCHOOL OF ARTISAN FOOD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees and Directors	Alison Swan Parente Daniel Jessel Susan Amaku Nicholas Hatton Fran Warde Martin Anderson Hilary Hamer (Appointed 11 December 2023) Susan Jones (Appointed 3 February 2025)
Trustee	Joe Schneider
Secretary	Sarah Andrew
Charity number	1139632
Company number	06741463
Registered office	Lower Motor Yard Welbeck Worksop Nottinghamshire S80 3LR
Auditor	PK Audit LLP 1 Parkshot Richmond Surrey TW9 2RD
Bankers	NatWest Worksop Branch 69 Bridge Street Worksop S80 1DJ

THE SCHOOL OF ARTISAN FOOD

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THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2024

The Board of Trustees, all but one of whom are also directors for the purposes of company law, present their report for the year.

Reference and Administrative Information

The School of Artisan Food is a company limited by guarantee (registration number 06741463) with charitable status (registered charity number 1139632).

Reference and administrative information are set out above and form part of this report. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objectives and activities

The School of Artisan Food (SAF) was founded in 2009 as a not for profit company. It became a registered charity on 31 December 2010. SAF is a unique, open-minded organisation, dedicated to teaching artisan food production skills and bringing the health and wellbeing benefits of artisan food to as broad and diverse a range of people as possible. Artisan is a term used to describe food produced by non-industrialised methods, often handed down through generations but now in danger of being lost. Tastes and processes, such as fermentation, are allowed to develop slowly and naturally, rather than curtailed for mass-production.

Located on the Welbeck Estate in Nottinghamshire, SAF offers the opportunity for people of all skill levels, regardless of their socioeconomic circumstances, to expand their knowledge and improve their employability and social mobility through a wide range of courses including: Bread making and Patisserie, Business and Entrepreneurship, Butchery and Charcuterie, Cheese making, Chocolate making, Ice Cream making, Foraging as well as Food Preserving.

For those wishing to become professional bakers, SAF offers a unique full-time Advanced Diploma which equips students with the essential baking skills and business knowledge needed to launch a successful artisan bakery, to work in the baking industry or to manage a bakery enterprise.

In September 2019 SAF enrolled students to the UK's first FdSc Artisan Food Production degree, delivered in partnership with Nottingham Trent University. Students are enrolled each academic year for the two year programme. In September 2024, the School enrolled its first students, including four Tier 4 international students, on a its inaugural three-year BSc degree in Artisan Food Production. This is an important development for the School and will hopefully contribute to the world class reputation the School has.

As a charity, SAF works with voluntary organisations, schools, colleges and community groups to provide opportunities to inspire and teach artisan food production skills. SAF is committed to widening participation at every level and actively fundraises to provide bursaries to those who otherwise would be unable to access SAF's courses. As a part of this work SAF launched the Best Food Forward Programme in 2022, a three year project to deliver food education to Schools and Healthcare professionals.

SAF is a place where people come to learn, to share and to be inspired. SAF is proud to inspire individuals to use the skills they have learnt, to seek out and to support artisan producers and suppliers and to share their experience with others.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 AUGUST 2024*

Our aims are to:

- Provide exceptional quality education and training
- Raise aspirations and improve life chances for all students
- Improve an individual's social mobility
- Produce enterprising, entrepreneurial, employable graduates
- Be a thought leader in the growing artisan food world

Achievement of these aims will further the legal purposes of the charity and the public benefit provided.

Our business-specific aims are to:

- Strengthen the School's financial position and increase profitability to achieve an operating surplus within the next two years
- Improve brand awareness and increase student numbers
- Remain competitive by developing innovative new courses
- Generate new sources of income and grant funding

Achievement of these business-specific aims will ensure the ability of the charity to continue and to provide public benefit in the future, and will support the achievement of the charity's main aims.

Our values

At SAF, students are taught by highly skilled and experienced tutors and artisan food producers who are able to share their artisan skills, knowledge and expertise; they are committed to ensuring that the next generation can learn from their experience. In recent years, most skills-based education in the food sector has focussed upon industrial production techniques, standardisation, shelf-life and price control.

It is only recently that government advisors, health professionals and an increasing number of public bodies have begun to realise the true cost of this in terms of health, cultural diversity and social cohesion. There is also increasing evidence that an ability to produce in smaller units contributes towards a more varied, resilient and sustainable food system. Emphasis on a farm-to-fork philosophy and local sourcing of seasonal, raw materials along with natural, slow fermentation processes are central to SAF's vision for the promotion of health and well-being. SAF recognises cultural, economic and psychological barriers to healthy eating and engages in dialogue and debate about these issues.

Review of the year

The core activities of The School of Artisan Food are the full-time six-month Advanced Diploma in Artisan Bakery qualification, the FdSc Artisan Food Production foundation degree, the BSc Artisan Food Production degree and a wide range of short courses and professional level courses.

The FdSc and BSc degrees are, respectively, two-year and three-year programmes delivered by SAF in partnership with Nottingham Trent University.

Notable activities in the year included:

- Bursaries awarded to the 2023/24 Advanced Diploma cohorts totalled £61,030 (2023 - £34,914).
- Surplus bread produced on the Advanced Diploma course was donated to Hope – Homeless Help and Support Charity, Nottinghamshire YMCA and Rhubarb Farm.
- The School has worked with the Samworth Church Academy to deliver a variety of practical sessions to its pupils.
- The School has worked with Nottinghamshire YMCA to deliver a programme of practical sessions to young adults whom they support.
- The Best Food Forward programme partnered with 8 secondary schools across Nottinghamshire and Derbyshire and delivered practical and theoretical food education to 3,350 students.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

Advanced Diploma in Artisan Bakery

A full programme was delivered during the year to 14 students who graduated in May 2024. The cohort included six international students from Iran, USA and Gambia. One student went on to open their own business with others entering employment as artisan bakers. The external examiner, FDQ, once again completed their inspection and confirmed the Diploma meets the standard for a Level 4/5 qualification. Recruitment for the Advanced Diploma continues to be strong given the high quality of teaching and the employment opportunities available.

FdSc Artisan Food Production

The School of Artisan Food welcomed its fifth cohort of students to enrol on the FdSc Artisan Food Production qualification in September 2023.. We enrolled nine students in year one with 10 students progressing onto year two, all of whom successfully completed the course. Four students then enrolled onto a BSc Food Science programme at NTU whilst others secured employment in roles such as bakers, pastry chefs and new product development.

Short courses

The School continued to deliver a programme of short courses during the year, which included over 170 days of planned short courses, delivered to over 1,000 participants.

Best Food Forward 2023-24 Activities Summary

During the 2023-24 reporting period, Best Food Forward significantly expanded its team and project delivery, impacting thousands of beneficiaries across secondary schools and healthcare settings. The project continued to enhance food literacy and health-promoting behaviours among students and healthcare professionals. Key activities included:

- **Secondary School Programmes:** The project partnered with eight secondary schools in Derbyshire and Nottinghamshire, delivering practical and theoretical food education to 3350 students. Activities included hands-on food skills sessions, drop-down days, and bespoke sessions focused on sustainability, nutrition, and food literacy. The intervention aimed to enhance students' knowledge and skills, resulting in significant improvements in healthy eating and practical cooking competencies.
- **Healthcare Professional Training:** Best Food Forward provided CPD-accredited courses to healthcare professionals, resulting in improved confidence in planning and preparing healthy meals, knowledge of appropriate dietetic referrals, and incorporating behaviour change into primary care clinical practice. The project trained 141 primary beneficiaries, indirectly benefiting over 500 secondary beneficiaries.
- **Community Engagement:** Best Food Forward collaborated with various public health initiatives, including the Derbyshire Public Health Children's Healthier Weight Steering Group and the Nottinghamshire Sustainable Food Network. The project also engaged with food education programmes across the UK, sharing resources and supporting community health initiatives.
- **Resource Development:** The project developed and tested new educational resources, such as Food Cards, to address adolescent food recognition and dietary habits. These resources were well-received and integrated into the partnered school's curriculum, and also provided training opportunities for university Dietetic students.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

Fundraising

The School is grateful to charitable trusts including The Barbara Curtis Charitable Trust, LEADER, AB Charitable Trust, Rothschild Foundation, Les Dames d'Escoffier, the Welbeck Bakeshouse, Torne Valley and The Whittaker Trust who have contributed towards student bursaries and other charitable activities.

SAF would particularly like to recognise the ongoing support from The Welbeck Estates Company Limited and from Bolsover Properties Limited.

Staff

The School has a passionate and dedicated team who collectively deliver a first class experience to our students and charitable partners. Led during the year under review by Ian Waterland, Managing Director, each member of the team regularly goes above and beyond and the trustees wish to place on record their thanks and appreciation for all their efforts. Jenny Paxman joined the School as CEO in September 2024 following Ian's retirement.

Report of the Trustees

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association and UK Generally Accepted Accounting Practice. This Trustees' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Governance and management

SAF is governed by its Memorandum and Articles of Association. Its Trustees meet quarterly and more frequently if required. Day to day management is undertaken by a core team led by the CEO.

Recruitment and appointment of Trustees

The directors of the company are also charity Trustees for the purposes of charity law, with one exception (see legal and administrative information). Under the requirements of the Memorandum and Articles of Association members of the Board are elected to serve for twelve months after which a minimum of one-third of the board must be re-elected at each Annual General Meeting.

Trustee induction and training

Potential Trustees meet with the CEO and Chair of Trustees for a discussion about SAF's work and the interaction between the staff and Trustees. They are invited to join a full Board meeting and to meet with other Trustees. Once Trustees have been invited to join the Board, they are provided with a full information pack and monthly updates from the Managing Director comprising management accounts and details of the activity of the school. Regular meetings are held between the Chair of Trustees and CEO, and all Trustees are invited regularly to events and presentations.

Risk management

The Trustees have examined the major risks to which SAF is exposed and confirm that strategic planning and systems have been established to mitigate against these risks. Procedures are also in place to ensure compliance with health and safety regulations for staff, students and visitors to the school. These have all been revised in the light of COVID-19 and are being kept continually under review.

The risk register has been substantially overhauled and will continue to be periodically reviewed by Trustees. The risk register identifies that financial sustainability is the major risk to the charity. A key risk is that revenue targets are not met, which is heavily dependent on continued strong recruitment on to the Advanced Diploma and FdSc programmes.

Non-financial risks arising from health and safety, fire and food hygiene are managed by ensuring accreditations are up to date and that robust policies and procedures are in place. Regular awareness training for staff is scheduled throughout the year.

Public Benefit statement

The Trustees, having regard to the Public Benefit guidance published by the Charity Commission in accordance with section 17 of the Charities Act 2011, consider that the purpose and activities of the company satisfy the requirements of the public benefit test set out in section 4 of the same Act. In particular, the School:

- Educates and inspires attendees at its courses,
- Promotes access for all by offering bursaries for Diploma courses and ensuring, where possible, that places on short courses are available at a range of prices,
- Seeks improvement in standards of public use of sustainable food products and
- Delivers education and outreach to school children and community groups.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

Financial review

Incoming resources of £1,586,556 (2023 - £1,490,487) were generated during the year and there was expenditure of £1,696,581 (2023 - £1,408,915) resulting in a net expenditure for the year of £110,025 (2023 - net income of £81,572).

At the end of the reporting period, the charity reported a total fund of £604,261 (2023 - £714,286), of which £441,282 (2023 – £445,408) was restricted and £162,979 (2023 – £268,878) was unrestricted.

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

Reserves

Reserves are split between three funds:

- The Restricted Donations fund is a restricted fund as it represents donations received in connection with specific charitable activities, such as the Best Food Forward programme. Costs associated with carrying out these charitable activities are apportioned from the general fund. Any funds not used in the current year will be carried forward and will be available for allocation in future years.
- The Bursary fund is a restricted fund as it represents donations reserved strictly for the purposes of subsidising the cost of the diploma course for some students. Where funds are used during the year, there is a reserves transfer to the general fund. Any bursary funds not used in the current year will be carried forward and will be available for allocation in future years.
- The General fund is used for the continuing charitable activities of the company, including supplementing the cost of bursaries. The company is actively seeking new students to attend future courses. It is also seeking further donations to both the Bursary fund (to date £902,805 has been provided as bursaries to disadvantaged students) and also to fund the company's general charitable activities.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

Structure, governance and management

The Trustees (all but one of whom are also the directors of the company from a company law perspective) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare the financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Observe the methods and principles of the Charities SORP
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each Trustee is aware, there is no relevant information that has not been disclosed to the Company's auditors and each Trustee believes that all steps necessary have been taken that ought to have been taken to make them aware of any relevant audit information and to establish that the Company's auditors have been made aware of that information.

Auditor

In accordance with the company's articles, a resolution proposing that PK Audit LLP be reappointed as auditor of the company will be put at a General Meeting.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

N Hatton

Chair of Trustees

27 May 2025

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Opinion

We have audited the financial statements of The School of Artisan Food (the 'charity') for the year ended 31 August 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with the director and from our commercial knowledge and experience of the sector;
- we focused on those laws and regulations which we considered may have a direct material effect on the financial statements or the charitable company's operations, including the Companies Act 2006, Charities Act 2011, data protection, anti-bribery, employment legislation and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through enquiries of management; and
- identified laws and regulations were communicated within the audit team who remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud and their knowledge of actual, suspected and alleged fraud; and
- considered the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Based on our understanding of the company and industry, and through discussion with the directors and other management, we identified that the principal risks were in relation to:

- management bias in relation to the risk of management override of controls;
- revenue recognition;
- going concern; and
- related party transactions.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- investigated the rationale behind significant or unusual transactions;
- performed proof in total to ensure completeness of income;
- reviewed post year end receipts of contracted income to ensure strict cut off procedures have been applied; and
- reviewed cashflow projections and challenging assumptions and judgements made by management.

In response to the risk of irregularities, including fraud and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the director and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Annie Lee (Senior Statutory Auditor)
for and on behalf of PK Audit LLP
Statutory Auditor

28 May 2025

1 Parkshot
Richmond
Surrey
TW9 2RD

THE SCHOOL OF ARTISAN FOOD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2024

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
	Notes						
Income and endowments from:							
Donations and legacies	2	294,007	259,111	553,118	296,575	320,697	617,272
Charitable activities	3	1,017,376	-	1,017,376	861,005	-	861,005
Investments	4	7,554	-	7,554	3,301	-	3,301
Other income	5	8,508	-	8,508	8,909	-	8,909
Total income		1,327,445	259,111	1,586,556	1,169,790	320,697	1,490,487
Expenditure on:							
Charitable activities	6	1,494,374	202,207	1,696,581	1,323,277	73,195	1,396,472
Other expenditure	11	-	-	-	12,443	-	12,443
Total expenditure		1,494,374	202,207	1,696,581	1,335,720	73,195	1,408,915
Net income/(expenditure)		(166,929)	56,904	(110,025)	(165,930)	247,502	81,572
Transfers between funds		61,030	(61,030)	-	34,914	(34,914)	-
Net movement in funds	8	(105,899)	(4,126)	(110,025)	(131,016)	212,588	81,572
Reconciliation of funds:							
Fund balances at 1 September 2023		268,878	445,408	714,286	399,894	232,820	632,714
Fund balances at 31 August 2024		162,979	441,282	604,261	268,878	445,408	714,286

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

THE SCHOOL OF ARTISAN FOOD

BALANCE SHEET

AS AT 31 AUGUST 2024

	Notes	2024 £	£	2023 £	£
Fixed assets					
Intangible assets	13		12,635		25,310
Tangible assets	14		624,661		680,374
			<u>637,296</u>		<u>705,684</u>
Current assets					
Debtors	15	245,754		48,592	
Cash at bank and in hand		324,277		570,486	
		<u>570,031</u>		<u>619,078</u>	
Creditors: amounts falling due within one year	16	(293,739)		(280,194)	
Net current assets			<u>276,292</u>		<u>338,884</u>
Total assets less current liabilities			913,588		1,044,568
Creditors: amounts falling due after more than one year	17		(309,327)		(330,282)
Net assets			<u>604,261</u>		<u>714,286</u>
The funds of the charity					
Restricted income funds	19		441,282		445,408
Unrestricted funds	20		162,979		268,878
			<u>604,261</u>		<u>714,286</u>

The financial statements were approved by the trustees on 27 May 2025

N Hatton

Chair of Trustees

Company registration number 06741463 (England and Wales)

THE SCHOOL OF ARTISAN FOOD

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2024

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	22		(214,471)		140,461
Investing activities					
Purchase of intangible assets		(6,804)		(3,024)	
Purchase of tangible fixed assets		(32,488)		(30,141)	
Proceeds from disposal of tangible fixed assets		-		6,800	
Investment income received		7,554		3,301	
Net cash used in investing activities			(31,738)		(23,064)
Net cash generated from financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(246,209)		117,397
Cash and cash equivalents at beginning of year			570,486		453,089
Cash and cash equivalents at end of year			324,277		570,486

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

Charity information

The School of Artisan Food is a private company limited by guarantee incorporated in England and Wales. The registered office is Lower Motor Yard, Welbeck, Worksop, Nottinghamshire, S80 3LR.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, The principal accounting policies adopted are set out below.

1.2 Going concern

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

1.3 Charitable funds

Unrestricted funds represent sums held by the charity for charitable purposes that are not subject to any restrictions as to how the funds can be used.

Restricted funds represent sums given to the charity subject to restrictions as to how the funds can be used.

1.4 Income

Income is credited on an accruals basis, with the exception of donation and legacy income. Course fees are credited to income in the period in which the courses are provided. Diploma course income is recognised net of bursaries as these are given to diploma students in the form of a reduction in course fees. Foundation degree income is credited to income over the duration of the course provided. Donation income is recognised when there is entitlement to the funds and receipt is probable.

Gift Aid recovered on donations and bursaries is treated as part of that gift and as an addition to the same fund as the initial donation or bursary unless the donor has specified otherwise.

Donated goods are recognised as donation income when the charity has control over the donated goods and has satisfied any performance related conditions attached to the donation. Income associated with donated goods is measured as the fair value of the goods received.

Donated facilities and services are recognised as donation income once the charity has received the service and has satisfied any performance related conditions attached to the donation. Income associated with donated facilities and services is measured as the amount the charity would pay on the open market for an alternative item that would provide an equivalent benefit.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Intangible fixed assets other than goodwill

Intangible assets are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Website	Over 3 years
---------	--------------

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Short leasehold land and buildings	Over 25 years
Plant and equipment	Over 5 years
Fixtures and fittings	Over 5 years
Office equipment	Over 3 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Government grants

Where government grants in respect of the purchase of tangible fixed assets have conditions attached outside the control of the charity, the grants have been recognised as deferred income when received. This is amortised at rates calculated to write off the deferred grant income evenly over the expected useful life of the assets purchased.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

2 Income from donations and legacies

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Donations and gifts	256,952	198,081	455,033	262,539	263,353	525,892
Grants	37,055	61,030	98,085	34,036	57,344	91,380
	<u>294,007</u>	<u>259,111</u>	<u>553,118</u>	<u>296,575</u>	<u>320,697</u>	<u>617,272</u>

Bursaries are provided to subsidise the costs of the diploma courses for a select number of students each year. In 2024 the number of students benefitting from a bursary was 5 (2023: 3). The bursaries provided to students in 2024 totalled £61,030 (2023: £34,914) which can be seen in the accounts as a transfer from the restricted bursary fund to the general fund.

Donation income includes £Nil (2023: £6,991) in relation to donated goods in the form of plant and equipment. There are no unfulfilled conditions attached to the resources donated.

Donation income includes £185,855 (2023: £191,878) in relation to donated facilities and services in the form of the use of offices and premises. There are no unfulfilled conditions attached to the services donated.

Donation income includes £Nil (2023: £5,327) in relation to donated consumables. There are no unfulfilled conditions attached.

3 Charitable income

	Education 2024 £	BFF Project 2024 £	Total 2024 £	Education 2023 £	BFF Project 2023 £	Total 2023 £
Sale of courses	845,347	172,029	1,017,376	855,614	2,050	857,664
Other income	-	-	-	-	3,341	3,341
	<u>845,347</u>	<u>172,029</u>	<u>1,017,376</u>	<u>855,614</u>	<u>5,391</u>	<u>861,005</u>

4 Income from investments

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	<u>7,554</u>	<u>3,301</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

5 Other income

	Unrestricted funds	Unrestricted funds
	2024	2023
	£	£
Miscellaneous income	8,508	8,909

6 Charitable expenditure

	Education	BFF Project	Total 2024	Education	BFF Project	Total 2023
	2024	2024		2023	2023	
	£	£	£	£	£	£
Charitable expenditure	442,552	166,992	609,544	415,227	72,695	487,922
Share of support costs (see note 7)	942,904	120,151	1,063,055	815,278	74,275	889,553
Share of governance costs (see note 7)	22,870	1,112	23,982	16,907	2,090	18,997
	<u>1,408,326</u>	<u>288,255</u>	<u>1,696,581</u>	<u>1,247,412</u>	<u>149,060</u>	<u>1,396,472</u>
Analysis by fund						
Unrestricted funds	1,402,626	91,748	1,494,374	1,246,912	76,365	1,323,277
Restricted funds	5,700	196,507	202,207	500	72,695	73,195
	<u>1,408,326</u>	<u>288,255</u>	<u>1,696,581</u>	<u>1,247,412</u>	<u>149,060</u>	<u>1,396,472</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

7 Support costs

	Support costs	Governance costs	Total	Support costs	Governance costs	Total	Basis of allocation
	2024	2024	2024	2023	2023	2023	
	£	£	£	£	£	£	
Staff costs	464,880	-	464,880	277,255	-	277,255	Staff time
Depreciation	107,680	-	107,680	104,836	-	104,836	Usage
Premises	387,331	-	387,331	434,520	-	434,520	Floor area
Marketing	18,148	-	18,148	4,595	-	4,595	Usage
Travel and subsistence	532	-	532	1,084	-	1,084	Usage
Legal and professional	29,908	-	29,908	14,167	-	14,167	Usage
Bank charges	8,843	-	8,843	8,570	-	8,570	Transactions
Office costs	45,733	-	45,733	43,491	-	43,491	Staff time
Bad debt write off	-	-	-	1,035	-	1,035	Direct
Audit fees	-	18,553	18,553	-	15,000	15,000	Direct
Accountancy fees	-	5,429	5,429	-	3,997	3,997	Direct
	<u>1,063,055</u>	<u>23,982</u>	<u>1,087,037</u>	<u>889,553</u>	<u>18,997</u>	<u>908,550</u>	
Analysed between							
Charitable activities	<u>1,063,055</u>	<u>23,982</u>	<u>1,087,037</u>	<u>889,553</u>	<u>18,997</u>	<u>908,550</u>	

Governance costs include payments to the auditors of £13,920 (2023: £15,000) for audit fees.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

8	Net movement in funds	2024	2023
		£	£
	The net movement in funds is stated after charging/(crediting):		
	Fees payable for the audit of the charity's financial statements	18,553	15,000
	Depreciation of owned tangible fixed assets	88,201	87,644
	Loss on disposal of tangible fixed assets	-	12,443
	Amortisation of intangible assets	19,479	17,192
		<u> </u>	<u> </u>

9 Trustees

During the year the following transactions took place with Trustees:-

Trustee Alison Swan Parente made donations to the charity totalling £6,955 (2023 - £16,100) and the charity made sales of £511 (2023 - £179) to her.

Trustee Nicholas Hatton made no donations to the charity (2023 - £200).

No Trustees were reimbursed (2023 – £64) in respect of travel expenses incurred.

No Trustees received any remuneration (2023 – no Trustees).

During the year the following transactions took place with entities related to Trustees:-

The Welbeck Estates Company Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the above-named company).

The charity paid rent to the company of £22,925 (2023 – £25,200). The company provided IT, management and property repair services to the charity of £79,330 (2023 - £135,023). The company recharged staff costs to the charity of £6,669 (2023 - £2,035). The charity made sales to this company of £1,739 (2023 - £nil) in the year. The deemed donation relating to the rent-free period on the charity's premises totalled £215,589 (2023 - £191,878). At the balance sheet date, the total amount due to The Welbeck Estates Company Limited was £3,123 (2023 - £3,037).

The Welbeck Bakehouse Limited

(Trustee Alison Swan Parente is a director and the controlling shareholder of The Welbeck Bakehouse Limited.)

The charity received donations from this company of £16,000 (2023 - £nil). The charity purchased goods from this company of £170 (2023 – £578). The charity made sales to this company of £2,113 (2023 - £528). The charity recharged IT, pension, utility and staff costs to this company of £40,400 (2023 - £31,522). At the balance sheet date, the total amount due from The Welbeck Bakehouse Limited was £7,126 (2023 - £5,753).

Stichelton Dairy Limited

(Trustee Joe Schneider is a director of the company).

The charity recharged staff costs to this company of £934 (2023 - £1,070). The charity made sales of £848 (2023 - £nil) to this company. At the balance sheet date, the total amount due to Stichelton Dairy Limited was £112 (2023 - £101).

Other entities based at Welbeck

The charity made no sales (2023 - £15) and purchases of £1,806 (2023 - £2,426) to/from entities based on the Welbeck Estate. The charity recharged staff costs to these entities of £628 (2023 - £815). The amount due to these entities at the year end was £264 (2023 - £31).

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

10 Employees

The average monthly number of employees during the year was:

	2024 Number	2023 Number
	23	19

Employment costs

	2024 £	2023 £
Wages and salaries	535,229	437,958
Social security costs	46,045	38,092
Other pension costs	13,761	10,520
	595,035	486,570

The Trustees consider the key management personnel to comprise the Trustees and the Senior Leadership team. The total employment benefits including employer pension contributions and employer national insurance contributions of the Senior Leadership team were £82,055 (2023 - £79,337).

There were no employees whose annual remuneration was more than £60,000.

11 Other

	Total	Unrestricted funds
	2024 £	2023 £
Net loss on disposal of tangible fixed assets	-	12,443
	-	12,443

12 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

13 Intangible fixed assets

	Website £
Cost	
At 1 September 2023	52,420
Additions - separately acquired	6,804
At 31 August 2024	59,224
Amortisation and impairment	
At 1 September 2023	27,110
Amortisation charged for the year	19,479
At 31 August 2024	46,589
Carrying amount	
At 31 August 2024	12,635
At 31 August 2023	25,310

14 Tangible fixed assets

	Short leasehold land and buildings £	Plant and equipment £	Fixtures and fittings £	Office equipment £	Total £
Cost					
At 1 September 2023	1,591,658	313,397	85,198	40,469	2,030,722
Additions	-	-	19,143	13,346	32,489
At 31 August 2024	1,591,658	313,397	104,341	53,815	2,063,211
Depreciation and impairment					
At 1 September 2023	963,493	274,093	82,374	30,389	1,350,349
Depreciation charged in the year	63,667	14,762	2,238	7,534	88,201
At 31 August 2024	1,027,160	288,855	84,612	37,923	1,438,550
Carrying amount					
At 31 August 2024	564,498	24,542	19,729	15,892	624,661
At 31 August 2023	628,167	39,304	2,824	10,079	680,374

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

15 Debtors

	2024	2023
	£	£
Amounts falling due within one year:		
Trade debtors	7,350	7,154
Other debtors	4,199	9,284
Prepayments and accrued income	234,205	32,154
	<u>245,754</u>	<u>48,592</u>

16 Creditors: amounts falling due within one year

	Notes	2024	2023
		£	£
Other taxation and social security		10,207	10,714
Deferred income	18	197,408	205,454
Trade creditors		36,986	30,665
Other creditors		49,138	33,361
		<u>293,739</u>	<u>280,194</u>

17 Creditors: amounts falling due after more than one year

	Notes	2024	2023
		£	£
Deferred income	18	<u>309,327</u>	<u>330,282</u>

18 Deferred income

	2024	2023
	£	£
Other deferred income	<u>506,735</u>	<u>535,736</u>

Deferred income is included in the financial statements as follows:

	2024	2023
	£	£
Deferred income is included within:		
Current liabilities	197,408	205,454
Non-current liabilities	<u>309,327</u>	<u>330,282</u>
	<u>506,735</u>	<u>535,736</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2024

18	Deferred income		(Continued)
	Movements in the year:		
	Deferred income at 1 September 2023	535,736	531,607
	Released from previous periods	(205,454)	(167,455)
	Resources deferred in the year	176,453	171,584
	Deferred income at 31 August 2024	506,735	535,736

Grant income of £330,282, which was used to purchase certain fixed assets in accordance with accounting policy note 1.13, has been deferred to match the expected life of the fixed assets. The remaining deferred income of £176,453 relates to short courses to take place after the financial year end.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2024

19 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	Movement in funds				Movement in funds				
	Balance at 1 September 2022	Incoming resources	Resources expended	Transfers (Note: Donations, grants and legacies)	Balance at 1 September 2023	Incoming resources	Resources expended	Transfers (Note: Donations, grants and legacies)	Balance at 31 August 2024
	£	£	£	£	£	£	£	£	£
Restricted Donations fund	232,820	285,783	(73,195)	-	445,408	198,081	(202,207)	-	441,282
Bursary fund	-	34,914	-	(34,914)	-	61,030	-	(61,030)	-
	<u>232,820</u>	<u>320,697</u>	<u>(73,195)</u>	<u>(34,914)</u>	<u>445,408</u>	<u>259,111</u>	<u>(202,207)</u>	<u>(61,030)</u>	<u>441,282</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

20 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 September 2023	Incoming resources	Resources expended	Transfers	At 31 August 2024
	£	£	£	£	£
	268,878	1,327,445	(1,494,374)	61,030	162,979
	<u>268,878</u>	<u>1,327,445</u>	<u>(1,494,374)</u>	<u>61,030</u>	<u>162,979</u>
Previous year:	At 1 September 2022	Incoming resources	Resources expended	Transfers	At 31 August 2023
	£	£	£	£	£
General funds	399,894	1,169,790	(1,335,720)	34,914	268,878
	<u>399,894</u>	<u>1,169,790</u>	<u>(1,335,720)</u>	<u>34,914</u>	<u>268,878</u>

21 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2024	2024	2024	2023	2023	2023
	£	£	£	£	£	£
Fund balances at 31 August 2024 are represented by:						
Intangible fixed assets	12,635	-	12,635	25,310	-	25,310
Tangible assets	624,661	-	624,661	680,374	-	680,374
Current assets/(liabilities)	(164,990)	441,282	276,292	(106,524)	445,408	338,884
Long term liabilities	(309,327)	-	(309,327)	(330,282)	-	(330,282)
	<u>162,979</u>	<u>441,282</u>	<u>604,261</u>	<u>268,878</u>	<u>445,408</u>	<u>714,286</u>

22 Cash generated from operations

	2024	2023
	£	£
(Deficit)/surplus for the year	(110,025)	81,572
Adjustments for:		
Investment income recognised in statement of financial activities	(7,554)	(3,301)
(Gain)/loss on disposal of tangible fixed assets	-	12,443
Amortisation and impairment of intangible assets	19,479	17,192
Depreciation and impairment of tangible fixed assets	88,201	87,644
Movements in working capital:		
(Increase)/decrease in debtors	(197,162)	26,824
Increase/(decrease) in creditors	21,591	(86,042)
(Decrease)/increase in deferred income	(29,001)	4,129
Cash (absorbed by)/generated from operations	<u>(214,471)</u>	<u>140,461</u>

Accounts

Charity registration number 1139632

Company registration number 06741463 (England and Wales)

THE SCHOOL OF ARTISAN FOOD
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

THE SCHOOL OF ARTISAN FOOD

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees and Directors	Alison Swan Parente Daniel Jessel Susan Amaku Nicholas Hatton Fran Warde Martin Anderson Hilary Hamer (Appointed 11 December 2023)
Trustee	Joe Schneider
Secretary	Sarah Andrew
Charity number	1139632
Company number	06741463
Registered office	Lower Motor Yard Welbeck Worksop Nottinghamshire S80 3LR
Auditor	PK Audit LLP 1 Parkshot Richmond Surrey TW9 2RD
Bankers	NatWest Worksop Branch 69 Bridge Street Worksop S80 1DJ

THE SCHOOL OF ARTISAN FOOD

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THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2023

The Board of Trustees, all but one of whom are also directors for the purposes of company law, present their report for the year.

Reference and Administrative Information

The School of Artisan Food is a company limited by guarantee (registration number 06741463) with charitable status (registered charity number 1139632).

Reference and administrative information are set out above and form part of this report. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objectives and activities

The School of Artisan Food (SAF) was founded in 2009 as a not for profit company. It became a registered charity on 31 December 2010. SAF is a unique, open-minded organisation, dedicated to teaching artisan food production skills. Artisan is a term used to describe food produced by non-industrialised methods, often handed down through generations but now in danger of being lost. Tastes and processes, such as fermentation, are allowed to develop slowly and naturally, rather than curtailed for mass-production.

Located on the Welbeck Estate in Nottinghamshire, SAF offers the opportunity for people of all skill levels, regardless of their socioeconomic circumstances, to expand their knowledge and improve their employability and social mobility through a wide range of courses including: Bread making and Patisserie, Business and Entrepreneurship, Butchery and Charcuterie, Cheese making, Chocolate making, Ice Cream making, Foraging as well as Food Preserving.

For those wishing to become professional bakers, SAF offers a unique full-time Advanced Diploma which equips students with the essential baking skills and business knowledge needed to launch a successful artisan bakery, to work in the baking industry or to manage a bakery enterprise.

In September 2019 SAF enrolled students to the UK's first FdSc Artisan Food Production degree, delivered in partnership with Nottingham Trent University. Students are enrolled each academic year for the two year programme.

As a charity, SAF works with voluntary organisations, schools, colleges and community groups to provide opportunities to inspire and teach artisan food production skills. SAF is committed to widening participation at every level and actively fundraises to provide bursaries to those who otherwise would be unable to access SAF's courses. As a part of this work SAF launched the Best Food Forward Programme in 2022, a three year project to deliver food education to Schools and Healthcare professionals.

SAF is a place where people come to learn, to share and to be inspired. SAF is proud to inspire individuals to use the skills they have learnt, to seek out and to support artisan producers and suppliers and to share their experience with others.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 AUGUST 2023*

Our aims are to:

- Provide exceptional quality education and training
- Raise aspirations and improve life chances for all students
- Improve an individual's social mobility
- Produce enterprising, entrepreneurial, employable graduates
- Be a thought leader in the growing artisan food world

Achievement of these aims will further the legal purposes of the charity and the public benefit provided.

Our business-specific aims are to:

- Strengthen the School's financial position and increase profitability to achieve an operating surplus within the next two years
- Improve brand awareness and increase student numbers
- Remain competitive by developing innovative new courses
- Generate new sources of income and grant funding

Achievement of these business-specific aims will ensure the ability of the charity to continue and to provide public benefit in the future, and will support the achievement of the charity's main aims.

Our values

At SAF, students are taught by highly skilled and experienced tutors and artisan food producers who are able to share their artisan skills, knowledge and expertise; they are committed to ensuring that the next generation can learn from their experience. In recent years, most skills-based education in the food sector has focussed upon industrial production techniques, standardisation, shelf-life and price control.

It is only recently that government advisors, health professionals and an increasing number of public bodies have begun to realise the true cost of this in terms of health, cultural diversity and social cohesion. There is also increasing evidence that an ability to produce in smaller units contributes towards a more varied, resilient and sustainable food system. Emphasis on a farm-to-fork philosophy and local sourcing of seasonal, raw materials along with natural, slow fermentation processes are central to SAF's vision for the promotion of health and well-being. SAF recognises cultural, economic and psychological barriers to healthy eating and engages in dialogue and debate about these issues.

Review of the year

The core activities of The School of Artisan Food are the full-time six-month Advanced Diploma in Artisan Bakery qualification, the FdSc Artisan Food Production foundation degree and a wide range of short courses and professional level courses.

The FdSc Artisan Food Production foundation degree is a two-year programme delivered by SAF in partnership with Nottingham Trent University.

The School has continued its recovery from the impact of the COVID-19 pandemic, which has brought significant challenges. Despite this, the School commenced the Best Food Forward programme with the first course being held in the year.

Notable activities in the year included:

- Bursaries awarded to the 2022/23 Advanced Diploma cohorts totalled £34,914 (2022 - £41,153). This provided funds that enabled 3 Advanced Diploma students to attend the course.
- Surplus bread produced on the Advanced Diploma course was donated to Hope – Homeless Help and Support Charity, Nottinghamshire YMCA and Rhubarb Farm.
- The School has worked with the Samworth Church Academy to deliver a variety of practical sessions to its pupils.
- The School has worked with Nottinghamshire YMCA to deliver a programme of practical sessions to young adults whom they support.
- The Best Food Forward programme has started delivering significant results.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Advanced Diploma in Artisan Bakery

A full programme was delivered during the year to 17 students, who graduated in May 2023.

Recruitment for the Advanced Diploma continues to be strong given the high quality of teaching and the employment opportunities available.

FdSc Artisan Food Production

The School of Artisan Food welcomed its fourth cohort of students to enrol on the FdSc Artisan Food Production qualification in September 2022. We enrolled 12 students in year one with 6 students progressing onto year two, all of whom successfully completed the course. 1 student was on a work placement year, due to return to year two in September 2023

Short courses

The School was able to deliver a normal programme of short courses during the year, which included 183 days of planned short courses, delivered to 1,042 students.

Bespoke and tailored training

SAF continues to develop its bespoke training and tailored venue hire services, including delivery of bespoke events for clients including: Worshipful Company of Bakers, The Samworth Church Academy, The University of Sheffield, NAFDMA International Agritourism Association, KP Snacks and others.

Fundraising

The School is grateful to charitable trusts including The Barbara Curtis Charitable Trust, LEADER, AB Charitable Trust, Rothschild Foundation and The Whittaker Trust who have contributed towards student bursaries and other charitable activities.

SAF would particularly like to recognise the ongoing support from The Welbeck Estates Company Limited and from Bolsover Properties Limited.

Staff

The School has a passionate and dedicated team who collectively deliver a first class experience to our students and charitable partners. Led by Ian Waterland, our Managing Director, each member of the team regularly goes above and beyond and the trustees wish to place on record their thanks and appreciation for all their efforts.

Report of the Trustees

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association and UK Generally Accepted Accounting Practice. This Trustees' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Governance and management

SAF is governed by its Memorandum and Articles of Association. Its Trustees meet quarterly and more frequently if required. Day to day management is undertaken by a core team led by the Managing Director.

Alison Swan Parente, founder of SAF and previous Chair, serves in the role of Trustee and Principal Fundraiser.

Recruitment and appointment of Trustees

The directors of the company are also charity Trustees for the purposes of charity law, with one exception (see legal and administrative information). Under the requirements of the Memorandum and Articles of Association members of the Board are elected to serve for twelve months after which a minimum of one-third of the board must be re-elected at each Annual General Meeting.

Trustee induction and training

Potential Trustees meet with the Managing Director and Chair of Trustees for a discussion about SAF's work and the interaction between the staff and Trustees. They are invited to join a full Board meeting and to meet with other Trustees. Once Trustees have been invited to join the Board, they are provided with a full information pack and monthly updates from the Managing Director comprising management accounts and details of the activity of the school. Trustees also receive monthly updates from the Chair on staffing, finance, courses and current issues. Regular meetings are held between the Chair of Trustees and Managing Director, and all Trustees are invited regularly to events and presentations.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Risk management

The Trustees have examined the major risks to which SAF is exposed and confirm that strategic planning and systems have been established to mitigate against these risks. Procedures are also in place to ensure compliance with health and safety regulations for staff, students and visitors to the school. These have all been revised in the light of COVID-19 and are being kept continually under review.

The risk register has been substantially overhauled and will continue to be periodically reviewed by Trustees. The risk register identifies that financial sustainability is the major risk to the charity. A key risk is that revenue targets are not met, which is heavily dependent on continued strong recruitment on to the Advanced Diploma and FdSc programmes.

Non-financial risks arising from health and safety, fire and food hygiene are managed by ensuring accreditations are up to date and that robust policies and procedures are in place. Regular awareness training for staff is scheduled throughout the year.

Public Benefit statement

The Trustees, having regard to the Public Benefit guidance published by the Charity Commission in accordance with section 17 of the Charities Act 2011, consider that the purpose and activities of the company satisfy the requirements of the public benefit test set out in section 4 of the same Act. In particular, the School:

- Educates and inspires attendees at its courses,
- Promotes access for all by offering bursaries for Diploma courses and ensuring, where possible, that places on short courses are available at a range of prices,
- Seeks improvement in standards of public use of sustainable food products and
- Delivers education and outreach to school children and community groups.

Financial review

Incoming resources of £1,490,487 (2022 restated - £1,514,858) were generated during the year and there was expenditure of £1,408,915 (2022 restated - £1,166,901) resulting in a net income for the year of £81,572 (2022 restated - £347,957). Details appear in the subsequent financial statements and refer to notes 1.2 and 23 for the prior year adjustment.

At the end of the reporting period, the charity reported a total fund of £714,286 (2022 restated – £632,714), of which £445,408 (2022 restated – £232,820) was restricted and £268,878 (2022 restated – £399,894) was unrestricted.

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

Reserves

Reserves are split between three funds:

- The Restricted Donations fund is a restricted fund as it represents donations received in connection with specific charitable activities, such as the Best Food Forward programme. Costs associated with carrying out these charitable activities are apportioned from the general fund. Any funds not used in the current year will be carried forward and will be available for allocation in future years.
- The Bursary fund is a restricted fund as it represents donations reserved strictly for the purposes of subsidising the cost of the diploma course for some students. Where funds are used during the year, there is a reserves transfer to the general fund. Any bursary funds not used in the current year will be carried forward and will be available for allocation in future years.
- The General fund is used for the continuing charitable activities of the company, including supplementing the cost of bursaries. The company is actively seeking new students to attend future courses. It is also seeking further donations to both the Bursary fund (to date £902,805 has been provided as bursaries to disadvantaged students) and also to fund the company's general charitable activities.

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Structure, governance and management

The Trustees (all but one of whom are also the directors of the company from a company law perspective) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare the financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Observe the methods and principles of the Charities SORP
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each Trustee is aware, there is no relevant information that has not been disclosed to the Company's auditors and each Trustee believes that all steps necessary have been taken that ought to have been taken to make them aware of any relevant audit information and to establish that the Company's auditors have been made aware of that information.

Auditor

PK Audit LLP were appointed as auditor to the company and a resolution proposing that they be re-appointed will be put at a General Meeting.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.

N Hatton

Chair of Trustees

21 May 2024

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Opinion

We have audited the financial statements of The School of Artisan Food (the 'charity') for the year ended 31 August 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with the director and from our commercial knowledge and experience of the sector;
- we focused on those laws and regulations which we considered may have a direct material effect on the financial statements or the charitable company's operations, including the Companies Act 2006, Charities Act 2011, data protection, anti-bribery, employment legislation and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through enquiries of management; and
- identified laws and regulations were communicated within the audit team who remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud and their knowledge of actual, suspected and alleged fraud; and
- considered the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Based on our understanding of the company and industry, and through discussion with the directors and other management, we identified that the principal risks were in relation to:

- management bias in relation to the risk of management override of controls;
- revenue recognition;
- going concern; and
- related party transactions.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- investigated the rationale behind significant or unusual transactions;
- performed proof in total to ensure completeness of income;
- reviewed post year end receipts of contracted income to ensure strict cut off procedures have been applied; and
- reviewed cashflow projections and challenging assumptions and judgements made by management.

In response to the risk of irregularities, including fraud and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the director and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Annie Lee (Senior Statutory Auditor)
for and on behalf of PK Audit LLP
Statutory Auditor

23 May 2024

1 Parkshot
Richmond
Surrey
TW9 2RD

THE SCHOOL OF ARTISAN FOOD

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2023

Current financial year

		Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total As restated 2022 £
	Notes				
<u>Income and endowments from:</u>					
Donations and legacies	2	296,575	320,697	617,272	630,120
Charitable activities	3	861,005	-	861,005	873,619
Investments	4	3,301	-	3,301	295
Other income	5	8,909	-	8,909	10,824
Total income		1,169,790	320,697	1,490,487	1,514,858
<u>Expenditure on:</u>					
Charitable activities	6	1,323,277	73,195	1,396,472	1,166,901
Other	10	12,443	-	12,443	-
Total expenditure		1,335,720	73,195	1,408,915	1,166,901
Net (outgoing)/incoming resources before transfers		(165,930)	247,502	81,572	347,957
Gross transfers between funds		34,914	(34,914)	-	-
Net (expenditure)/income for the year/ Net movement in funds		(131,016)	212,588	81,572	347,957
Fund balances at 1 September 2022		399,894	232,820	632,714	284,757
Fund balances at 31 August 2023		268,878	445,408	714,286	632,714

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

THE SCHOOL OF ARTISAN FOOD

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2023

Prior financial year

		Unrestricted funds 2022 £	Restricted funds 2022 £	Total As restated 2022 £
	Notes			
<u>Income and endowments from:</u>				
Donations and legacies	2	409,724	220,396	630,120
Charitable activities	3	873,619	-	873,619
Investments	4	295	-	295
Other income	5	10,824	-	10,824
Total income		1,294,462	220,396	1,514,858
<u>Expenditure on:</u>				
Charitable activities	6	1,139,423	27,478	1,166,901
Total expenditure		1,139,423	27,478	1,166,901
Net (outgoing)/incoming resources before transfers		155,039	192,918	347,957
Gross transfers between funds		81,684	(81,684)	-
Net (expenditure)/income for the year/ Net movement in funds		236,723	111,234	347,957
Fund balances at 1 September 2021		163,171	121,586	284,757
Fund balances at 31 August 2022		399,894	232,820	632,714

THE SCHOOL OF ARTISAN FOOD

BALANCE SHEET

AS AT 31 AUGUST 2023

		2023		2022	
	Notes	£	£	As restated	£
Fixed assets					
Intangible assets	12		25,310		39,478
Tangible assets	13		680,373		757,120
			<u>705,683</u>		<u>796,598</u>
Current assets					
Debtors	14	48,593		75,416	
Cash at bank and in hand		570,486		453,089	
		<u>619,079</u>		<u>528,505</u>	
Creditors: amounts falling due within one year	15	(280,194)		(328,237)	
Net current assets			<u>338,885</u>		<u>200,268</u>
Total assets less current liabilities			1,044,568		996,866
Creditors: amounts falling due after more than one year	16		(330,282)		(364,152)
Net assets			<u>714,286</u>		<u>632,714</u>
Income funds					
Restricted funds	19		445,408		232,820
Unrestricted funds	20		268,878		399,894
			<u>714,286</u>		<u>632,714</u>

The financial statements were approved by the Trustees on 21 May 2024

N Hatton
Trustee

Company registration number 06741463

THE SCHOOL OF ARTISAN FOOD

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2023

		2023		2022	
				As restated	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	22		140,460		325,859
Investing activities					
Purchase of intangible assets		(3,024)		(24,446)	
Purchase of tangible fixed assets		(30,140)		(41,732)	
Proceeds from disposal of tangible fixed assets		6,800		2,221	
Investment income received		3,301		295	
Net cash used in investing activities			(23,063)		(63,662)
Net cash generated from financing activities			-		-
Net increase in cash and cash equivalents			117,397		262,197
Cash and cash equivalents at beginning of year			453,089		190,892
Cash and cash equivalents at end of year			570,486		453,089

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

Charity information

The School of Artisan Food is a private company limited by guarantee incorporated in England and Wales. The registered office is Lower Motor Yard, Welbeck, Worksop, Nottinghamshire, S80 3LR.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, The principal accounting policies adopted are set out below.

1.2 Prior period adjustments

A prior year adjustment has been made to reduce certain grant funding from donation income on the statement of financial activities in the 2023 financial year and reallocate it to the 2022 financial year as it should have been recognised in the prior year. Adjustments have been made to the balance sheet within the unrestricted funds and the cash in bank as disclosed in note 23 to the accounts. A further prior year adjustment has been made to capitalise website development costs which were incorrectly charged to the statement of financial activities in 2021. An adjustment has been made to the balance sheet within the unrestricted funds as disclosed in note 23 to the accounts.

1.3 Going concern

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

1.4 Charitable funds

Unrestricted funds represent sums held by the charity for charitable purposes that are not subject to any restrictions as to how the funds can be used.

Restricted funds represent sums given to the charity subject to restrictions as to how the funds can be used.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

1.5 Income

Income is credited on an accruals basis, with the exception of donation and legacy income. Course fees are credited to income in the period in which the courses are provided. Diploma course income is recognised net of bursaries as these are given to diploma students in the form of a reduction in course fees. Foundation degree income is credited to income over the duration of the course provided. Donation income is recognised when there is entitlement to the funds and receipt is probable.

Gift Aid recovered on donations and bursaries is treated as part of that gift and as an addition to the same fund as the initial donation or bursary unless the donor has specified otherwise.

Donated goods are recognised as donation income when the charity has control over the donated goods and has satisfied any performance related conditions attached to the donation. Income associated with donated goods is measured as the fair value of the goods received.

Donated facilities and services are recognised as donation income once the charity has received the service and has satisfied any performance related conditions attached to the donation. Income associated with donated facilities and services is measured as the amount the charity would pay on the open market for an alternative item that would provide an equivalent benefit.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.7 Intangible fixed assets other than goodwill

Intangible assets are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Website	Over 3 years
---------	--------------

1.8 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Short leasehold land and buildings	Over 25 years
Plant and equipment	Over 5 years
Fixtures and fittings	Over 5 years
Office equipment	Over 3 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

1.9 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Government grants

Where government grants in respect of the purchase of tangible fixed assets have conditions attached outside the control of the charity, the grants have been recognised as deferred income when received. This is amortised at rates calculated to write off the deferred grant income evenly over the expected useful life of the assets purchased.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

2 Donations, grants and legacies

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total As restated
	2023	2023	2023	2022	2022	2022
	£	£	£	£	£	£
Donations and gifts	262,539	263,353	525,892	375,688	180,705	556,393
Grants	34,036	57,344	91,380	34,036	39,691	73,727
	<u>296,575</u>	<u>320,697</u>	<u>617,272</u>	<u>409,724</u>	<u>220,396</u>	<u>630,120</u>

Bursaries are provided to subsidise the costs of the diploma courses for a select number of students each year. In 2023 the number of students benefitting from a bursary was 3 (2022: 5). The bursaries provided to students in 2023 totaled £34,914 (2022: £41,153) which can be seen in the accounts as a transfer from the restricted bursary fund to the general fund.

Donation income includes £6,991 (2022: £40) in relation to donated goods in the form of plant and equipment. There are no unfulfilled conditions attached to the resources donated.

Donation income includes £191,878 (2022: £182,417) in relation to donated facilities and services in the form of the use of offices and premises. There are no unfulfilled conditions attached to the services donated.

Donation income includes £5,327 (2022: £nil) in relation to donated consumables. There are no unfulfilled conditions attached.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

3 Charitable activities

	Education 2023 £	BFF Project 2023 £	Total 2023 £	Education 2022 £
Sales within charitable activities	855,614	2,050	857,664	873,619
Other income	-	3,341	3,341	-
	<u>855,614</u>	<u>5,391</u>	<u>861,005</u>	<u>873,619</u>

4 Investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Interest receivable	<u>3,301</u>	<u>295</u>

5 Other income

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Net gain on disposal of tangible fixed assets	-	617
Miscellaneous income	<u>8,909</u>	<u>10,207</u>
	<u>8,909</u>	<u>10,824</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

6 Charitable activities

	Education	BFF Project	Total 2023	Education	BFF Project	Total 2022
	2023 £	2023 £	£	2022 £	2022 £	£
Charitable expenditure	415,227	72,695	487,922	490,496	21,757	512,253
Share of support costs (see note 7)	815,278	74,275	889,553	578,468	52,180	630,648
Share of governance costs (see note 7)	16,907	2,090	18,997	19,440	4,560	24,000
	<u>1,247,412</u>	<u>149,060</u>	<u>1,396,472</u>	<u>1,088,404</u>	<u>78,497</u>	<u>1,166,901</u>
Analysis by fund						
Unrestricted funds	1,246,912	76,365	1,323,277	1,082,683	56,740	1,139,423
Restricted funds	500	72,695	73,195	5,721	21,757	27,478
	<u>1,247,412</u>	<u>149,060</u>	<u>1,396,472</u>	<u>1,088,404</u>	<u>78,497</u>	<u>1,166,901</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

7 Support costs

	Support costs	Governance costs	Total	Support costs	Governance costs	Total	Basis of allocation
	2023	2023	2023	2022 (As restated)	2022 (As restated)	2022 (As restated)	
	£	£	£	£	£	£	
Staff costs	277,255	-	277,255	188,495	-	188,495	Staff time
Depreciation	104,836	-	104,836	89,558	-	89,558	Usage
Premises	434,520	-	434,520	341,943	-	341,943	Floor area
Marketing	4,595	-	4,595	3,485	-	3,485	Usage
Travel and subsistence	1,084	-	1,084	1,557	-	1,557	Usage
Legal and professional	14,167	-	14,167	19,326	-	19,326	Usage
Bank charges	8,570	-	8,570	11,144	-	11,144	Transactions
Office costs	43,491	-	43,491	24,993	-	24,993	Staff time
Bad debt write off	1,035	-	1,035	282	-	282	Direct
Irrecoverable VAT	-	-	-	(50,135)	-	(50,135)	Direct
Audit fees	-	15,000	15,000	-	15,600	15,600	Direct
Accountancy fees	-	3,997	3,997	-	8,400	8,400	Direct
	<u>889,553</u>	<u>18,997</u>	<u>908,550</u>	<u>630,648</u>	<u>24,000</u>	<u>654,648</u>	
Analysed between							
Charitable activities	<u>889,553</u>	<u>18,997</u>	<u>908,550</u>	<u>630,648</u>	<u>24,000</u>	<u>654,648</u>	

Governance costs include payments to the auditors of £15,000 (2022: £15,600) for audit fees.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

8 Trustees

During the year the following transactions took place with Trustees:-

Trustee Alison Swan Parente made donations to the charity totalling £16,100 (2022 - £22,198) and the charity made sales of £179 (2022 - £78) to her.

Trustee Daniel Jessel made donations to the charity totalling £nil (2022 - £15,000).

Trustee Nicholas Hatton made donations to the charity totalling £200 (2022 - £nil).

Trustees were reimbursed £64 (2022 - £114) in respect of travel expenses incurred.

No Trustees received any remuneration (2022 - no Trustees).

During the year the following transactions took place with entities related to Trustees:-

The Welbeck Estates Company Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the above-named company).

The charity paid rent to the company of £25,200 (2022 - £24,200). The company provided IT, management and property repair services to the charity of £135,023 (2022 - £52,181). The company recharged staff costs to the charity of £2,035 (2022 - £675). The charity made sales to this company of £nil (2022 - £658) in the year. The deemed donation relating to the rent-free period on the charity's premises totalled £191,878 (2022 - £182,417). At the balance sheet date, the total amount due to The Welbeck Estates Company Limited was £3,037 (2022 - £10,551).

The Welbeck Bakehouse Limited

(Trustee Alison Swan Parente is a director and the controlling shareholder of The Welbeck Bakehouse Limited.)

The charity purchased goods from this company of £578 (2022 - £216). The charity made sales to this company of £528 (2022 - £2,320). The charity recharged IT, pension, utility and staff costs to this company of £31,522 (2022 - £27,694). At the balance sheet date, the total amount due from The Welbeck Bakehouse Limited was £5,753 (2022 - £2,369).

Bolsover Properties Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the company.)

Bolsover Properties Limited made donations of £nil (2022 - £50,000) to the charity.

Stichelton Dairy Limited

(Trustee Joe Schneider is a director of the company).

The charity recharged staff costs to this company of £1,070 (2022 - £1,204). At the balance sheet date, the total amount due from Stichelton Dairy Limited was £101 (2022 - £100).

Other entities based at Welbeck

The charity made sales of £15 (2022 - £nil) and purchases of £2,426 (2022 - £2,517) to/from entities based on the Welbeck Estate. The charity recharged staff costs to these entities of £815 (2022 - £299). The amount due to these entities at the year end was £31 (2022 - £172).

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

9 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
	19	13

Employment costs

	2023 £	2022 £
Wages and salaries	437,598	289,235
Social security costs	38,092	25,114
Other pension costs	10,520	6,696
	486,210	321,045

The Trustees consider the key management personnel to comprise the Trustees and the Senior Leadership team. The total employment benefits including employer pension contributions and employer national insurance contributions of the Senior Leadership team were £79,337 (2022 - £61,320).

There were no employees whose annual remuneration was more than £60,000.

10 Other

	Unrestricted funds	Total
	2023 £	2022 £
Net loss on disposal of tangible fixed assets	12,443	-
	12,443	-

11 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

12 Intangible fixed assets

	Website £
Cost	
At 1 September 2022 (as restated)	49,396
Additions	3,024
At 31 August 2023	52,420
Amortisation and impairment	
At 1 September 2022 (as restated)	9,918
Amortisation charged for the year	17,192
At 31 August 2023	27,110
Carrying amount	
At 31 August 2023	25,310
At 31 August 2022 (as restated)	39,478

13 Tangible fixed assets

	Short leasehold land and buildings £	Plant and equipment £	Fixtures and fittings £	Office equipment £	Total £
Cost					
At 1 September 2022	1,607,714	415,072	99,980	63,136	2,185,902
Additions	210	19,201	2,347	8,383	30,141
Disposals	(16,055)	(120,876)	(17,338)	(31,054)	(185,323)
At 31 August 2023	1,591,869	313,397	84,989	40,465	2,030,720
Depreciation and impairment					
At 1 September 2022	901,269	370,473	99,209	57,831	1,428,782
Depreciation charged in the year	64,108	19,634	294	3,609	87,645
Eliminated in respect of disposals	(1,674)	(116,014)	(17,338)	(31,054)	(166,080)
At 31 August 2023	963,703	274,093	82,165	30,386	1,350,347
Carrying amount					
At 31 August 2023	628,166	39,304	2,824	10,079	680,373
At 31 August 2022	706,445	44,599	771	5,305	757,120

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

14 Debtors

	2023	2022
	£	£
Amounts falling due within one year:		
Trade debtors	7,155	-
Other debtors	9,284	29,620
Prepayments and accrued income	32,154	45,796
	<u>48,593</u>	<u>75,416</u>

15 Creditors: amounts falling due within one year

	Notes	2023	2022
		£	£
Other taxation and social security		10,714	7,493
Deferred income	17	205,454	167,455
Trade creditors		30,665	77,713
Other creditors		33,361	75,576
		<u>280,194</u>	<u>328,237</u>

16 Creditors: amounts falling due after more than one year

	Notes	2023	2022
		£	£
Deferred income	17	<u>330,282</u>	<u>364,152</u>

17 Deferred income

	2023	2022
	£	£
Other deferred income	<u>535,736</u>	<u>531,607</u>

Deferred income is included in the financial statements as follows:

	2023	2022
	£	£
Deferred income is included within:		
Current liabilities	205,454	167,455
Non-current liabilities	<u>330,282</u>	<u>364,152</u>
	<u>535,736</u>	<u>531,607</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

17 Deferred income

(Continued)

Movements in the year:

Deferred income at 1 September 2022	531,607	570,281
Released from previous periods	(167,455)	(172,093)
Resources deferred in the year	171,584	133,419
	<u> </u>	<u> </u>
Deferred income at 31 August 2023	<u>535,736</u>	<u>531,607</u>

Grant income of £364,151, which was used to purchase certain fixed assets in accordance with accounting policy note 1.13, has been deferred to match the expected life of the fixed assets. The remaining deferred income of £171,585 relates to short courses to take place after the financial year end.

18 Retirement benefit schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

19 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds				
	Balance at 1 September 2021	Incoming resources	Resources expended	Transfers (Note: Donations, grants and legacies)	Balance at 1 September 2022	Incoming resources	Resources expended	Transfers (Note: Donations, grants and legacies)	Balance at 31 August 2023
	£	£	£	£	£	£	£	£	£
Restricted Donations fund	121,586	180,705	(27,478)	(41,993)	232,820	285,783	(73,195)	-	445,408
Bursary fund	-	39,691	-	(39,691)	-	34,914	-	(34,914)	-
	<u>121,586</u>	<u>220,396</u>	<u>(27,478)</u>	<u>(81,684)</u>	<u>232,820</u>	<u>320,697</u>	<u>(73,195)</u>	<u>(34,914)</u>	<u>445,408</u>

20 Unrestricted funds

The income funds of the charity include unrestricted funds as follows:

	Movement in funds (as restated)				Movement in funds				
	Balance at 1 September 2021	Incoming resources	Resources expended	Transfers (Note: Donations, grants and legacies)	Balance at 1 September 2022	Incoming resources	Resources expended	Transfers (Note: Donations, grants and legacies)	Balance at 31 August 2023
	£	£	£	£	£	£	£	£	£
Unrestricted funds	143,710	1,294,462	(1,119,962)	81,684	399,894	1,169,790	(1,335,720)	34,914	268,878
	<u>143,710</u>	<u>1,294,462</u>	<u>(1,119,962)</u>	<u>81,684</u>	<u>399,894</u>	<u>1,169,790</u>	<u>(1,335,720)</u>	<u>34,914</u>	<u>268,878</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

21	Analysis of net assets between funds					As restated
	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2023	2023	2023	2022	2022	2022
	£	£	£	£	£	£
Fund balances at 31 August 2023 are represented by:						
Intangible fixed assets	25,310	-	25,310	39,478	-	39,478
Tangible assets	680,373	-	680,373	757,120	-	757,120
Current assets/(liabilities)	(106,523)	445,408	338,885	(32,552)	232,820	200,268
Long term liabilities	(330,282)	-	(330,282)	(364,152)	-	(364,152)
	<u>268,878</u>	<u>445,408</u>	<u>714,286</u>	<u>399,894</u>	<u>232,820</u>	<u>632,714</u>
22	Cash generated from operations					As restated
Net income for the year					2023	2022
					£	£
					81,572	347,957
Adjustments for:						
Investment income recognised in statement of financial activities					(3,301)	(295)
Loss/(gain) on disposal of tangible fixed assets					12,443	(617)
Amortisation and impairment of intangible assets					17,192	4,429
Depreciation and impairment of tangible fixed assets					87,644	85,129
Movements in working capital:						
Decrease/(increase) in debtors					26,823	(40,026)
(Decrease) in creditors					(86,042)	(32,044)
Increase/(decrease) in deferred income					4,129	(38,674)
Cash generated from operations					<u>140,460</u>	<u>325,859</u>
23 Prior period adjustments						

A prior year adjustment has been made to reduce certain grant funding from donation income on the statement of financial activities in the 2023 financial year (as below) and reallocate it to the 2022 year as it should have been recognised in accordance with accounting policy note 1.5 in the prior year. A further prior year adjustment has been made to capitalise website development costs which were incorrectly charged to the statement of financial activities in 2021. Adjustments have also been made to the balance sheet within the unrestricted funds, intangible fixed assets and the cash in bank as follows:

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

23 Prior period adjustments

(Continued)

Changes to the balance sheet

	At 31 August 2022		
	As previously reported	Adjustment	As restated
	£	£	£
Fixed assets			
Other intangibles	20,017	19,461	39,478
Current assets			
Bank and cash	328,089	125,000	453,089
	<u> </u>	<u> </u>	<u> </u>
Net assets	488,253	144,461	632,714
	<u> </u>	<u> </u>	<u> </u>
 Income funds			
Restricted funds	232,820	-	232,820
Unrestricted funds	255,433	144,461	399,894
	<u> </u>	<u> </u>	<u> </u>
Total equity	488,253	144,461	632,714
	<u> </u>	<u> </u>	<u> </u>

Changes to the statement of financial activities

	Year ended 31 August 2022		
	As previously reported	Adjustment	As restated
	£	£	£
Donations and legacies	505,120	125,000	630,120
	<u> </u>	<u> </u>	<u> </u>
Net movement in funds	222,957	125,000	347,957
	<u> </u>	<u> </u>	<u> </u>

Accounts



THE SCHOOL OF
ARTISAN FOOD

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 2022

THE SCHOOL OF ARTISAN FOOD

Lower Motor Yard

Welbeck

Nottinghamshire

www.schoolofartisanfood.org

THE SCHOOL OF ARTISAN FOOD
I N D E X

Year ended 31 August 2022

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THE SCHOOL OF ARTISAN FOOD
G E N E R A L I N F O R M A T I O N

Year ended 31 August 2022

Trustees and Directors	Alison Swan Parente Daniel Jessel Susan Amaku Nicholas Hatton Fran Warde
Trustee	Joe Schneider
Secretary	Sarah Andrew
Country of incorporation	England and Wales
Registered office	Lower Motor Yard Welbeck Worksop Nottinghamshire S80 3LR
Company number	06741463
Charitable status	The School of Artisan Food is a company limited by guarantee which was registered as a charity on 31 December 2010. Its charity number is 1139632.
Auditors	Dixon Wilson Audit Services LLP 22 Chancery Lane London WC2A 1LS
Bankers	Handelsbanken Nottingham Branch Ground Floor 22a The Ropewalk Nottingham NG1 5DT

THE SCHOOL OF ARTISAN FOOD

TRUSTEES' REPORT

Year ended 31 August 2022

The Board of Trustees, all but one of whom are also directors for the purposes of company law, present their report for the year.

Reference and Administrative Information

The School of Artisan Food is a company limited by guarantee (registration number 06741463) with charitable status (registered charity number 1139632).

Reference and administrative information are set out on the previous page and form part of this report.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Who we are and what we do

The School of Artisan Food (SAF) was founded in 2009 as a not for profit company. It became a registered charity on 31 December 2010. SAF is a unique, open-minded organisation, dedicated to teaching artisan food production skills. Artisan is a term used to describe food produced by non-industrialised methods, often handed down through generations but now in danger of being lost. Tastes and processes, such as fermentation, are allowed to develop slowly and naturally, rather than curtailed for mass-production.

Located on the Welbeck Estate in Nottinghamshire, SAF offers the opportunity for people of all skill levels, regardless of their socioeconomic circumstances, to expand their knowledge and improve their employability and social mobility through a wide range of courses including: Bread making and Patisserie, Business and Entrepreneurship, Butchery and Charcuterie, Cheese making, Chocolate making, Ice Cream making, Foraging as well as Food Preserving.

For those wishing to become professional bakers, SAF offers a unique full-time Advanced Diploma which equips students with the essential baking skills and business knowledge needed to launch a successful artisan bakery, to work in the baking industry or to manage a bakery enterprise.

In September 2019 SAF enrolled students to the UK's first FdSc Artisan Food Production degree, delivered in partnership with Nottingham Trent University.

As a charity, SAF works with voluntary organisations, schools, colleges and community groups to provide opportunities to inspire and teach artisan food production skills. SAF is committed to widening participation at every level and actively fundraises to provide bursaries to those who otherwise would be unable to access SAF's courses.

SAF is a place where people come to learn, to share and to be inspired. SAF is proud to inspire individuals to use the skills they have learnt, to seek out and to support artisan producers and suppliers and to share their experience with others.

Our aims are to:

- Provide exceptional quality education and training
- Raise aspirations and improve life chances for all students
- Improve an individual's social mobility
- Produce enterprising, entrepreneurial, employable graduates
- Be a thought leader in the growing artisan food world

Achievement of these aims will further the legal purposes of the charity and the public benefit provided.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2022

Our business-specific aims are to:

- Strengthen the School's financial position and increase profitability to achieve an operating surplus within the next three years
- Improve brand awareness and increase student numbers
- Remain competitive by developing innovative new courses
- Generate new sources of income and grant funding

Achievement of these business-specific aims will ensure the ability of the charity to continue and to provide public benefit in the future, and will support the achievement of the charity's main aims.

Our values

At SAF, students are taught by highly skilled and experienced tutors and artisan food producers who are able to share their artisan skills, knowledge and expertise; they are committed to ensuring that the next generation can learn from their experience. In recent years, most skills-based education in the food sector has focussed upon industrial production techniques, standardisation, shelf-life and price control.

It is only recently that government advisors, health professionals and an increasing number of public bodies have begun to realise the true cost of this in terms of health, cultural diversity and social cohesion. There is also increasing evidence that an ability to produce in smaller units contributes towards a more varied, resilient and sustainable food system. Emphasis on a *farm-to-fork* philosophy and local sourcing of seasonal, raw materials along with natural, slow fermentation processes are central to SAF's vision for the promotion of health and well-being. SAF recognises cultural, economic and psychological barriers to healthy eating and engages in dialogue and debate about these issues.



Year ended 31 August 2022

Review of the year

The core activities of The School of Artisan Food are the full-time six-month Advanced Diploma in Artisan Bakery qualification, the FdSc Artisan Food Production foundation degree which launched in 2019 and a wide range of short courses and professional level courses.

The FdSc Artisan Food Production foundation degree is a two-year programme delivered by SAF in partnership with Nottingham Trent University.

The School has continued its recovery from the impact of the COVID-19 pandemic, which has brought significant challenges. Despite this, the School raised significant funds to commence the Best Food Forward programme.

Charitable activities

Notable activities in the year included:

- Bursaries awarded to the 2021/22 Advanced Diploma cohorts totalled £41,153 (2021 - £61,037). This provided funds that enabled five Advanced Diploma students to attend the course.
- Surplus bread produced on the Advanced Diploma course was donated to Hope – Homeless Help and Support Charity, Nottinghamshire YMCA and Rhubarb Farm.
- SAF has received significant financial support from The Barbara Curtis Trust to aid in its recovery from the COVID-19 pandemic.
- The School has worked with the Samworth Church Academy to deliver a variety of practical sessions to its pupils.
- The School has worked with Nottinghamshire YMCA to deliver a programme of practical sessions to young adults whom they support.

Advanced Diploma in Artisan Bakery

A full programme was delivered during the year to 17 students, who graduated in May 2022. We were able to host a full graduation ceremony for this cohort and the 2020 and 2021 cohorts (who missed out due to the COVID-19 pandemic) during November 2022.

Recruitment for the Advanced Diploma continues to be strong given the high quality of teaching and the employment opportunities available.

FdSc Artisan Food Production

The School of Artisan Food welcomed its third cohort of students to enrol on the FdSc Artisan Food Production qualification in September 2021. We enrolled 12 students in year one with 16 students progressing onto year two, of which 14 students successfully completed the course.

Short courses

The School was able to deliver a normal programme of short courses during the year, which included 190.6 days of planned short courses.

Bespoke and tailored training

SAF continues to develop its bespoke training and tailored venue hire services, including delivery of bespoke events for clients including: Worshipful Company of Bakers, Welbeck Estate, LaFarge, Storycatchers, Rhubarb Farm, Food and Drink Forum, Miele and others.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2022

Fundraising

The School is grateful to charitable trusts including The Barbara Curtis Charitable Trust, LEADER, AB Charitable Trust, Rothschild Foundation and The Whittaker Trust who have contributed towards student bursaries and other charitable activities.

SAF would particularly like to recognise the ongoing support from The Welbeck Estates Company Limited and from Bolsover Properties Limited.

Staff

The School has a passionate and dedicated team who collectively deliver a first class experience to our students and charitable partners. Led by Ian Waterland, our Managing Director who was appointed during the year, each member of the team regularly goes above and beyond and the trustees wish to place on record their thanks and appreciation for all their efforts.



Year ended 31 August 2022

Report of the Trustees

The financial statements have been prepared in accordance with the accounting policies set out in note 2 to the accounts and comply with the charity's Memorandum and Articles of Association and UK Generally Accepted Accounting Practice. This Trustees' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Governance and management

SAF is governed by its Memorandum and Articles of Association. Its Trustees meet quarterly and more frequently if required. Day to day management is undertaken by a core team led by the Managing Director.

Alison Swan Parente, founder of SAF and previous Chair, serves in the role of Trustee and Principal Fundraiser.

Recruitment and appointment of Trustees

The directors of the company are also charity Trustees for the purposes of charity law, with one exception (see page 2). Under the requirements of the Memorandum and Articles of Association members of the Board are elected to serve for twelve months after which a minimum of one-third of the board must be re-elected at each Annual General Meeting.

Trustee induction and training

Potential Trustees meet with the Managing Director and Chair of Trustees for a discussion about SAF's work and the interaction between the staff and Trustees. They are invited to join a full Board meeting and to meet with other Trustees. Once Trustees have been invited to join the Board, they are provided with a full information pack and monthly updates from the Managing Director comprising management accounts and details of the activity of the school. Trustees also receive monthly updates from the Chair on staffing, finance, courses and current issues. Regular meetings are held between the Chair of Trustees and Managing Director, and all Trustees are invited regularly to events and presentations.

Risk management

The Trustees have examined the major risks to which SAF is exposed and confirm that strategic planning and systems have been established to mitigate against these risks. Procedures are also in place to ensure compliance with health and safety regulations for staff, students and visitors to the school. These have all been revised in the light of COVID-19 and are being kept continually under review.

The risk register has been substantially overhauled and will continue to be periodically reviewed by Trustees. The risk register identifies that financial sustainability is the major risk to the charity. A key risk is that revenue targets are not met, which is heavily dependent on continued strong recruitment on to the Advanced Diploma and FdSc programmes.

Non-financial risks arising from health and safety, fire and food hygiene are managed by ensuring accreditations are up to date and that robust policies and procedures are in place. Regular awareness training for staff is scheduled throughout the year.

Year ended 31 August 2022

Public Benefit statement

The Trustees, having regard to the Public Benefit guidance published by the Charity Commission in accordance with section 17 of the Charities Act 2011, consider that the purpose and activities of the company satisfy the requirements of the public benefit test set out in section 4 of the same Act. In particular, the School:

- Educates and inspires attendees at its courses
- Promotes access for all by offering bursaries for Diploma courses and ensuring, where possible, that places on short courses are available at a range of prices
- Seeks improvement in standards of public use of sustainable food products
- Delivers education and outreach to school children and community groups

Financial review

Incoming resources of £1,389,858 (2021 - £1,466,469) were generated during the year and there was expenditure of £1,166,901 (2021 - £1,252,897) resulting in a surplus for the year of £222,957 (2021 - £213,572). Details appear in the subsequent financial statements.

At the end of the reporting period, the charity reported a funds surplus of £488,253 (2021 – £265,296), of which £232,820 (2021 – £121,586) was restricted and £255,433 (2021 – £143,710) was unrestricted.

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

Reserves

Reserves are split between three funds:

- The Restricted Donations fund is a restricted fund as it represents donations received in connection with specific charitable activities, such as the Best Food Forward programme. Costs associated with carrying out these charitable activities are apportioned from the general fund. Any funds not used in the current year will be carried forward and will be available for allocation in future years.
- The Bursary fund is a restricted fund as it represents donations reserved strictly for the purposes of subsidising the cost of the diploma course for some students. Where funds are used during the year, there is a reserves transfer to the general fund. Any bursary funds not used in the current year will be carried forward and will be available for allocation in future years.
- The General fund is used for the continuing charitable activities of the company, including supplementing the cost of bursaries. The company is actively seeking new students to attend future courses. It is also seeking further donations to both the Bursary fund (to date £865,375 has been provided as bursaries to disadvantaged students) and also to fund the company's general charitable activities.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2022

Responsibilities of the Trustees

The Trustees (all but one of whom are also the directors of the company from a company law perspective) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare the financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each Trustee is aware, there is no relevant information that has not been disclosed to the Company's auditors and each Trustee believes that all steps necessary have been taken that ought to have been taken to make them aware of any relevant audit information and to establish that the Company's auditors have been made aware of that information.

Auditors

All of the current Trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purpose of their audit and to establish that the auditors are aware of that information. The Trustees are not aware of any relevant audit information of which the auditors are unaware.

Approved by the Board of Trustees on 28th May 2023 and signed on its behalf by:



Nicholas Hatton
Chair of Trustees

Year ended 31 August 2022

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Opinion

We have audited the financial statements of The School of Artisan Food (the 'charitable company') for the year ended 31 August 2022 which comprise the income and expenditure account, the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Year ended 31 August 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report, which includes the directors' report prepared for the purpose of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 11, the Trustees (all but one of whom are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

THE SCHOOL OF ARTISAN FOOD

INDEPENDENT AUDITOR'S REPORT (continued)

Year ended 31 August 2022

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the charitable company by considering, amongst other things, the sector in which it operates, and considered the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud. We designed audit procedures to respond to the assessed level of risk, but recognised that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

We focused on laws and regulations which could give rise to a material misstatement in the financial statements, including, but not limited to, UK Company Law, UK tax legislation and UK Charity Law.

Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management.

As in all our audits, we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by management that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We did not identify any key audit matters relating to irregularities, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Gregory Smye-Rumsby (Senior statutory auditor)

For and on behalf of Dixon Wilson Audit Services LLP, Statutory Auditor
22 Chancery Lane
London
WC2A 1LS

Date:

30 May 2023

THE SCHOOL OF ARTISAN FOOD
I N C O M E A N D E X P E N D I T U R E A C C O U N T

Year ended 31 August 2022

	Note	2022 £	2021 £
Surplus on short courses		230,782	139,713
Surplus/(deficit) on diploma courses		47,638	46,158
Surplus on foundation degree course		116,087	143,258
Deficit on catering		(33,141)	(3,840)
Surplus on courses and other charitable activities		361,366	325,289
Miscellaneous income		10,207	5,781
(Loss)/profit on disposal of fixed assets		617	(2,406)
Bank interest		295	96
Regular income		11,119	3,471
General expenditure		(654,648)	(869,763)
Regular income less general expenditure		(643,529)	(866,292)
Deficit on operations		(282,163)	(541,003)
Donations and grants	4	505,120	754,575
Net incoming resource for the year (page 14)		222,957	213,572
General fund		111,723	141,084
Restricted fund		111,234	72,488
Total surplus for the year (page 14)		222,957	213,572

THE SCHOOL OF ARTISAN FOOD
STATEMENT OF FINANCIAL ACTIVITIES
Year ended 31 August 2022

	Note	General fund (unrestricted) £	Restricted donations fund £	Bursary fund (restricted) £	Total 2022 £	Total 2021 £
Income:						
<i>Donations and legacies</i>	4					
Donations		250,688	180,705	39,691	471,084	692,727
Grants		34,036	-	-	34,036	61,848
		<u>284,036</u>	<u>180,705</u>	<u>39,691</u>	<u>505,120</u>	<u>754,575</u>
<i>Income from charitable activities</i>						
Short courses		416,327	-	-	416,327	236,055
Diploma courses	5	232,637	-	-	232,637	231,931
Foundation degree course		217,000	-	-	217,000	234,438
Catering		7,655	-	-	7,655	5,999
		<u>873,619</u>	<u>-</u>	<u>-</u>	<u>873,619</u>	<u>708,423</u>
<i>Other income</i>						
Miscellaneous income		10,207	-	-	10,207	5,781
(Loss)/profit on disposal of fixed asset		617	-	-	617	(2,406)
Bank interest		295	-	-	295	96
		<u>11,119</u>	<u>-</u>	<u>-</u>	<u>11,119</u>	<u>3,471</u>
Total income		<u>1,169,462</u>	<u>180,705</u>	<u>39,691</u>	<u>1,389,858</u>	<u>1,466,469</u>
Expenditure:						
Expenditure on charitable activities	6	<u>(1,139,423)</u>	<u>(27,478)</u>	<u>-</u>	<u>(1,166,901)</u>	<u>(1,252,897)</u>
Net income and net movement in funds for the year		30,039	153,227	39,691	222,957	213,572
Transfer to general fund		81,684	(41,993)	(39,691)	-	-
Reconciliation of funds:						
Total funds brought forward at 1 September 2021		143,710	121,586	-	265,296	51,724
Total funds carried forward at 31 August 2022		<u>255,433</u>	<u>232,820</u>	<u>-</u>	<u>488,253</u>	<u>265,296</u>

At 31 August 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	11	757,120	802,121
Intangible assets	12	20,017	-
Current assets			
Debtors	13	75,416	35,390
Cash at bank and in hand		328,089	190,892
		<u>403,505</u>	<u>226,282</u>
Creditors: amounts falling due within one year	14	<u>(328,237)</u>	<u>(364,919)</u>
Net current liabilities		75,268	(138,637)
Creditors: amounts falling due after one year	15	<u>(364,152)</u>	<u>(398,188)</u>
Net assets		<u>488,253</u>	<u>265,296</u>
Accumulated surplus (page 14)			
Unrestricted funds			
General fund		255,433	143,710
Restricted funds			
Restricted fund		<u>232,820</u>	<u>121,586</u>
Total	19	<u>488,253</u>	<u>265,296</u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime in Part 15 of the Companies Act 2006.

The accounts on pages 13 to 27 were approved by the board of Trustees on *28th May* 2023 and were signed on its behalf by:



Nicholas Hatton
Chair of Trustees

THE SCHOOL OF ARTISAN FOOD
STATEMENT OF CASH FLOWS

Year ended 31 August 2022

	Note	2022 £	2021 £
Cash flows from operating activities:			
<i>Net cash from operating activities</i>	16	200,298	48,616
Cash flows from investing activities:			
Proceeds from the sale of property, plant and equipment		2,220	-
Purchase of property, plant and equipment		(40,572)	(73,670)
Purchase of intangible assets		(24,446)	-
<i>Net cash used in investing activities</i>		(62,798)	(73,670)
Cash flows from financing activities:			
Bank interest payable		(598)	-
Bank interest receivable		295	96
<i>Net cash from financing activities</i>		(303)	96
<i>Change in cash and cash equivalents in the reporting period</i>		137,197	(24,958)
Cash and cash equivalents at the beginning of the reporting period		190,892	215,850
<i>Cash and cash equivalents at the end of the reporting period</i>		328,089	190,892

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 August 2022

1. General information

The School of Artisan Food is a company limited by guarantee with charitable status and incorporated in England and Wales.

The address of its registered office is:

Lower Motor Yard
Welbeck
Worksop
Nottinghamshire
S80 3LR

2. Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with the Charities Accounting Statement of Recommended Practice (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The financial statements are presented in sterling which is the financial currency of the charity and rounded to the nearest pound.

Basic financial instruments

Basic financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets or financial liabilities. Financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Tangible fixed assets

Tangible fixed assets are stated at their purchase price, together with any incidental expenses of acquisition, less accumulated depreciation. Provision for depreciation is made so as to write off the cost of tangible fixed assets on a straight line basis over the expected useful economic life of the assets concerned. The principal annual rates used for this purpose are:

Leasehold property improvements	- over 25 years
Plant and equipment	- over 5 years
Office equipment	- over 3 years
Fixtures and fittings	- over 5 years
Motor vehicles	- over 5 years

Impairments

Impairment reviews are carried out on tangible fixed assets where there are indications that the recoverable amount of the asset is below its net book value.

Government grants

Where government grants in respect of the purchase of tangible fixed assets have conditions attached outside the control of the charity, the grants have been recognised as deferred income when received. This is amortised at rates calculated to write off the deferred grant income evenly over the expected useful life of the assets purchased.

Year ended 31 August 2022

2. Accounting policies (continued)

Intangible assets

Intangible fixed assets are stated at their purchase price, less accumulated amortisation. Provision for amortisation is made so as to write off the cost of intangible fixed assets on a straight line basis over the expected useful economic life of the assets concerned. The principal annual rates used for this purpose are:

Website	- over 5 years
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Income and expenditure

Income is credited and expenditure is recognised on an accruals basis, with the exception of donation and legacy income. Course fees are credited to income in the period in which the courses are provided. Diploma course income is recognised net of bursaries as these are given to diploma students in the form of a reduction in course fees. Foundation degree income is credited to income over the duration of the course provided. Donation income is recognised when there is entitlement to the funds and receipt is probable.

Gift Aid recovered on donations and bursaries is treated as part of that gift and as an addition to the same fund as the initial donation or bursary unless the donor has specified otherwise.

Donated goods are recognised as donation income when the charity has control over the donated goods and has satisfied any performance related conditions attached to the donation. Income associated with donated goods is measured as the fair value of the goods received.

Donated facilities and services are recognised as donation income once the charity has received the service and has satisfied any performance related conditions attached to the donation. Income associated with donated facilities and services is measured as the amount the charity would pay on the open market for an alternative item that would provide an equivalent benefit.

Allocation of expenses

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity.

Concessionary loans

Concessionary loans received by the charity and falling due for repayment after more than one year are initially recognised as the amounts received with the carrying amount adjusted in subsequent years to reflect repayments and accrued interest, where applicable. Waivers of concessionary loans are recognised as unrestricted donations when the donor releases the obligation on the charity to repay the loan.

Funds

Unrestricted funds represent sums held by the charity for charitable purposes that are not subject to any restrictions as to how the funds can be used.

Restricted funds represent sums given to the charity subject to restrictions as to how the funds can be used.

Going concern

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2022
3. Prior period financial activities by fund

	General fund (unrestricted) £	Restricted donations £	Bursary fund (restricted) £	Total 2021 £
<i>Income:</i>				
<i>Donations and legacies</i>				
Donations	418,944	223,013	50,770	692,727
Grants	61,848	-	-	61,848
<i>Income from charitable activities</i>				
Short courses	236,055	-	-	236,055
Diploma courses	231,931	-	-	231,931
Foundation degree course	234,438	-	-	234,438
Catering	5,999	-	-	5,999
<i>Other income</i>				
Miscellaneous income	5,781	-	-	5,781
(Loss)/profit on disposal of fixed asset	(2,406)	-	-	(2,406)
Bank interest	96	-	-	96
Total income	1,192,686	223,013	50,770	1,466,469
<i>Expenditure:</i>				
<i>Expenditure on charitable activities</i>	(1,219,736)	(33,161)	-	(1,252,897)
Net income and net movement in funds for the year	(27,050)	189,852	50,770	213,572
Transfer to general fund	168,134	(117,364)	(50,770)	-
<i>Reconciliation of funds:</i>				
Total funds brought forward at 1 September 2020 (as restated)	2,626	49,098	-	51,724
Total funds carried forward at 31 August 2021	143,710	121,586	-	265,296

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2022**

4. Donations and grants	Donated goods and facilities £	Cash donations £	Total 2022 £	Total 2021 £
Unrestricted donations				
Over £10,000	182,417	65,000	247,417	417,378
Under £10,000	40	3,231	3,271	1,566
Total unrestricted donations	182,457	68,231	250,688	418,944
	Restricted donations £	Bursary fund £	Total 2022 £	Total 2021 £
Restricted donations				
Barbara Curtis Legacy	-	39,691	39,691	257,891
Tarmac	5,909	-	5,909	10,692
BFF	157,138	-	157,138	-
ASP	17,158	-	17,158	-
Under £10,000	500	-	500	5,200
Total restricted donations	180,705	39,691	220,396	273,783
Grants			2022 £	2021 £
Release of fixed asset grant			34,036	34,036
Furlough claims			-	27,812
Total unrestricted donations			34,036	61,848
Total donations and grant			505,120	754,575

Bursaries are provided to subsidise the costs of the diploma courses for a select number of students each year. In 2022 the number of students benefitting from a bursary was 5 (2021 - 7). The bursaries provided to students in 2022 totalled £41,153 (2021 - £61,037). Of this, £39,691 can be seen in the accounts as a transfer from the restricted bursary fund to the general fund. The remaining £1,462 is provided by the general fund.

Donation income includes £40 (2021 - £1,562) in relation to donated goods in the form of plant and equipment. There are no unfulfilled conditions attached to the resources donated.

Donation income includes £182,417 (2021 - £142,378) in relation to donated facilities and services in the form of the use of offices and premises (see note 9). There are no unfulfilled conditions attached to the services donated.

5. Diploma courses

Diploma course income consists of:

	2022 £	2021 £
Gross tuition fees	229,818	251,360
Student accommodation	43,972	41,608
Less: total bursaries	(41,153)	(61,037)
	232,637	231,931

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2022
6. Resources expended

	Basis of allocation	Charitable activities (unrestricted)	Charitable activities (restricted)	Charitable activities (governance)	2022 Total	2021 Total
		£	£	£	£	£
Costs directly allocated to activities						
Diploma course consumables	Direct	124,353	388	-	124,741	127,849
Short course consumables	Direct	163,788	21,757	-	185,545	96,342
Foundation degree course consumables	Direct	100,913	-	-	100,913	91,180
Accommodation costs	Direct	60,236	22	-	60,258	57,924
Catering costs	Direct	40,796	-	-	40,796	9,839
Support costs allocated to activities						
Accountancy fees	Direct	-	-	8,400	8,400	4,883
Audit fees	Direct	-	-	15,600	15,600	19,200
Staff costs	Staff time	188,075	-	-	188,075	299,563
Staff training	Staff time	420	-	-	420	889
Premises	Floor area	341,611	332	-	341,943	254,730
Marketing	Usage	3,485	-	-	3,485	20,492
Travel and subsistence	Usage	1,557	-	-	1,557	377
Legal and professional	Usage	14,671	4,655	-	19,326	17,869
Depreciation	Usage	85,129	-	-	85,129	90,565
Amortisation	Usage	4,429	-	-	4,429	-
Bank charges	Transactions	10,546	-	-	10,546	10,707
Bank interest	Transactions	598	-	-	598	-
Office costs	Staff time	24,669	324	-	24,993	56,692
Bad debt write off	Direct	282	-	-	282	28,257
Irrecoverable VAT	Direct	(50,135)	-	-	(50,135)	65,539
		<u>1,115,423</u>	<u>27,478</u>	<u>24,000</u>	<u>1,166,901</u>	<u>1,252,897</u>

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2022**

7. Auditors' remuneration	2022 £	2021 £
Statutory audit services	13,000	13,000
Tax advisory services	1,880	3,840
Other services	7,000	7,069
Total	<u>21,880</u>	<u>23,069</u>

8. Staff costs and remuneration of key management personnel	2022 £	2021 £
Salaries and wages	289,235	333,918
Social security costs	25,114	24,702
Other pension costs	6,696	8,210
Total	<u>321,045</u>	<u>366,830</u>

The Trustees consider the key management personnel to comprise the Trustees and the Senior Leadership team. The total employment benefits including employer pension contributions of the Senior Leadership team were £55,679 (2021 - £127,755).

There were no employees whose total employee benefits for the reporting period exceeded £60,000.

The average number of employees during the year on the basis of full time equivalents was 13 (2021 - 10).

9. Trustee remuneration and related party transactions

During the year the following transactions took place with Trustees:-

Trustee Alison Swan Parente made donations to the charity totalling £22,198 (2021 - £5,200) during the year and the charity made sales of £78 (2021 - £nil) to her. At the balance sheet date, the total amount due from Alison Swan Parente was £nil (2021 - £120).

Trustee Daniel Jessel made donations to the charity totalling £15,000 (2021 - £nil) during the year.

Trustees were reimbursed £114 (2021 – trustees reimbursed £nil) during the year in respect of travel expenses incurred.

No Trustees received any remuneration during the year (2021 – no Trustees).

During the year the following transactions took place with entities related to Trustees:-

The Welbeck Estates Company Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the above-named company).

(continued)

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (continued)

Year ended 31 August 2022

9. Trustee remuneration and related party transactions (continued)

The charity paid rent to the company of £24,000 during the year (2021 – £17,898). The company provided IT, management and property repair services to the charity of £52,181 (2021 - £65,751). The company recharged staff costs to the charity of £675 (2021 - £nil). The charity made sales to this company of £658 (2021 - £78) in the year. During the year the deemed donation relating to the rent-free period on the charity's premises totalled £182,417 (2021 - £142,378).

The company previously provided funding by way of a loan. The loan was unsecured, interest free and due to be repaid on 30 September 2021. On 23 February 2021, the Welbeck Estates Company Limited agreed to waive the remaining £250,000 owed by the charity. At the balance sheet date, the total amount due to The Welbeck Estates Company Limited was £10,551 (2021 - £15,547).

The Welbeck Bakehouse Limited

(Trustee Alison Swan Parente is a director and the controlling shareholder of The Welbeck Bakehouse Limited.)

The charity purchased goods from this company of £216 (2021 – £996). The charity made sales to this company of £2,320 (2021 - £1,553) in the year. The charity recharged IT, pension, utility and staff costs to this company of £27,694 (2021 - £24,812). At the balance sheet date, the total amount due from The Welbeck Bakehouse Limited was £2,369 (2021 - £5,784).

Bolsover Properties Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the company.)

Bolsover Properties Limited made donations of £50,000 in the year (2021 - £nil) to the charity.

Stichelton Dairy Limited

(Trustee Joe Schneider is a director of the company).

The charity recharged staff costs to this company of £1,204 (2021 - £nil).

At the balance sheet date, the total amount due from Stichelton Dairy Limited was £100 (2021 - £nil).

Other entities based at Welbeck

The charity made sales of £nil (2021 - £nil) and purchases of £2,517 (2021 - £1,137) to/from entities based on the Welbeck Estate. The charity recharged staff costs to these entities of £299 (2021 - £nil). The amount due to these entities at the year-end was £ 172 (2021 - £70).

10. Taxation

The School of Artisan Food is exempt from tax on income and gains falling within section 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent these are applied to charitable objects. No tax charges have arisen in the charity.

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2022
11. Tangible fixed assets

	Short leasehold property improvements £	Plant and equipment £	Office equipment £	Fixtures and fittings £	Total £
Cost					
Brought forward	1,582,757	403,907	59,376	99,980	2,146,020
Additions	24,957	13,015	3,760	-	41,732
Disposals	-	(1,850)	-	-	(1,850)
At 31 August 2022	1,607,714	415,072	63,136	99,980	2,185,902
Depreciation					
Brought forward	840,190	349,251	55,535	98,923	1,343,899
Charge for the year	61,079	21,468	2,296	286	85,129
Eliminated on disposal	-	(246)	-	-	(246)
At 31 August 2022	901,269	370,473	57,831	99,209	1,428,782
Net book value					
At 31 August 2022	706,445	44,599	5,305	771	757,120
At 31 August 2021	742,567	54,656	3,841	1,057	802,121

12. Intangible fixed assets

	Website £	Total £
Cost		
Brought forward	-	-
Additions	24,446	24,446
Disposals	-	-
At 31 August 2022	24,446	24,446
Amortisation		
Brought forward	-	-
Charge for the year	4,429	4,429
Eliminated on disposal	-	-
At 31 August 2022	4,429	4,429
Net book value		
At 31 August 2022	20,017	20,017
At 31 August 2021	-	-

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2022

13. Debtors: amounts falling due within one year		2022	2021
		£	£
Other debtors		29,620	13,369
Prepayments		45,796	22,021
		<u>75,416</u>	<u>35,390</u>
14. Creditors: amounts falling due within one year		2022	2021
		£	£
Trade creditors		77,713	84,394
Accruals and other creditors		75,576	83,481
Other taxes including Social Security		7,493	24,951
Deferred income		167,455	172,093
		<u>328,237</u>	<u>364,919</u>
15. Creditors: amounts falling due after one year		2022	2021
		£	£
Deferred income		364,152	398,188
		<u>364,152</u>	<u>398,188</u>
16. Reconciliation of net income to net cash flow from operating activities			
	Note	2022	2021
		£	£
Net income for the reporting period		222,957	213,572
Adjustments for:			
Amortisation		38,465	34,036
Depreciation	11	85,129	90,565
(Profit)/loss on sale of fixed assets		(617)	2,406
Non cash rent expense		182,417	142,378
Decrease in debtors		(40,026)	104,440
(Decrease) in creditors		(70,718)	(110,709)
Release of fixed asset grant	4	(34,036)	(34,036)
Donated goods and facilities	4	(182,457)	(143,940)
Loan waiver		-	(250,000)
Bank interest receivable		(295)	(96)
Bank interest payable		598	-
Other		(1,119)	-
Net cash from operating activities		<u>200,298</u>	<u>48,616</u>

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2022
17. Analysis of changes in net debt

	At 1 September 2021 £	Cash flows £	Non-cash changes £	At 31 August 2022 £
Cash and cash equivalents				
Cash	190,892	137,197	-	328,089
	<u>190,892</u>	<u>137,197</u>	<u>-</u>	<u>328,089</u>
Borrowings				
Debt due within one year	(15,815)	15,815	-	-
Debt due after more than one year	-	-	-	-
	<u>(15,815)</u>	<u>15,815</u>	<u>-</u>	<u>-</u>
Total net debt	<u>175,077</u>	<u>153,012</u>	<u>-</u>	<u>328,089</u>

18. Analysis of net assets between funds

	General fund £	Restricted funds £	Total £
Fixed assets	777,137	-	777,137
Current assets	170,685	232,820	403,505
Current liabilities	(328,237)	-	(328,237)
Long term liabilities	(364,152)	-	(364,152)
Net assets at 31 August 2022	<u>255,433</u>	<u>232,820</u>	<u>488,253</u>

19. Movement of funds

	At 1 September 2021 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 August 2022 £
Restricted funds					
Donations	121,586	180,705	(27,478)	(41,993)	232,820
Bursary fund	-	39,691	-	(39,691)	-
Total restricted	<u>121,586</u>	<u>220,396</u>	<u>(27,478)</u>	<u>(81,684)</u>	<u>232,820</u>
Unrestricted funds					
General fund	143,710	1,169,462	(1,139,423)	81,684	255,433
Total funds	<u>265,296</u>	<u>1,389,858</u>	<u>(1,166,901)</u>	<u>-</u>	<u>488,253</u>

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2022****20. Financial assets and liabilities**

The charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. These are initially recognised at transaction value and subsequently measured at their amortised cost.

Financial assets	2022	2021
	£	£
Trade debtors	-	-
Other debtors	29,620	13,369
	<u>29,620</u>	<u>13,369</u>
Financial liabilities	2022	2021
	£	£
Trade creditors	77,713	84,394
Other creditors	-	-
Accruals	75,576	83,481
	<u>153,289</u>	<u>167,875</u>

Accounts



THE SCHOOL OF
ARTISAN FOOD

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 2021

THE SCHOOL OF ARTISAN FOOD

Lower Motor Yard

Welbeck

Nottinghamshire

www.schoolofartisanfood.org

THE SCHOOL OF ARTISAN FOOD
I N D E X

Year ended 31 August 2021

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THE SCHOOL OF ARTISAN FOOD
G E N E R A L I N F O R M A T I O N

Year ended 31 August 2021

Trustees and Directors	Judith Cobham-Lowe (resigned 29 January 2021) Alison Swan Parente Daniel Jessel Susan Amaku Nicholas Hatton (appointed as Chair of Trustees 29 January 2021) Fran Warde
Trustee	Joe Schneider
Secretary	Sarah Andrew
Country of incorporation	England and Wales
Registered office	Lower Motor Yard Welbeck Worksop Nottinghamshire S80 3LR
Company number	06741463
Charitable status	The School of Artisan Food is a company limited by guarantee which was registered as a charity on 31 December 2010. Its charity number is 1139632.
Auditors	Dixon Wilson Audit Services LLP 22 Chancery Lane London WC2A 1LS
Bankers	Handelsbanken Nottingham Branch Ground Floor 22a The Ropewalk Nottingham NG1 5DT

Year ended 31 August 2021

The Board of Trustees, all but one of whom are also directors for the purposes of company law, present their report for the year.

Reference and Administrative Information

The School of Artisan Food is a company limited by guarantee (registration number 06741463) with charitable status (registered charity number 1139632).

Reference and administrative information are set out on the previous page and form part of this report.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Who we are and what we do

The School of Artisan Food (SAF) was founded in 2009 as a not for profit company. It became a registered charity on 31 December 2010. SAF is a unique, open-minded organisation, dedicated to teaching artisan food production skills. Artisan is a term used to describe food produced by non-industrialised methods, often handed down through generations but now in danger of being lost. Tastes and processes, such as fermentation, are allowed to develop slowly and naturally, rather than curtailed for mass-production.

Located on the Welbeck Estate in Nottinghamshire, SAF offers the opportunity for people of all skill levels, regardless of their socioeconomic circumstances, to expand their knowledge and improve their employability and social mobility through a wide range of courses including: Bread making and Patisserie, Business and Entrepreneurship, Butchery and Charcuterie, Cheese making, Chocolate making, Ice Cream making, Foraging as well as Food Preserving.

For those wishing to become professional bakers, SAF offers a unique full-time Advanced Diploma which equips students with the essential baking skills and business knowledge needed to launch a successful artisan bakery, to work in the baking industry or to manage a bakery enterprise.

In September 2019 SAF enrolled students to the UK's first FdSc Artisan Food Production degree, delivered in partnership with Nottingham Trent University.

As a charity, SAF works with voluntary organisations, schools, colleges and community groups to provide opportunities to inspire and teach artisan food production skills. SAF is committed to widening participation at every level and actively fundraises to provide bursaries to those who otherwise would be unable to access SAF's courses.

SAF is a place where people come to learn, to share and to be inspired. SAF is proud to inspire individuals to use the skills they have learnt, to seek out and to support artisan producers and suppliers and to share their experience with others.

Our aims are to:

- Provide exceptional quality education and training
- Raise aspirations and improve life chances for all students
- Improve an individual's social mobility
- Produce enterprising, entrepreneurial, employable graduates
- Be a thought leader in the growing artisan food world

Achievement of these aims will further the legal purposes of the charity and the public benefit provided.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2021

Our business-specific aims are to:

- Strengthen the School's financial position and increase profitability to achieve an operating surplus within the next three years
- Improve brand awareness and increase student numbers
- Remain competitive by developing innovative new courses
- Generate new sources of income and grant funding

Achievement of these business-specific aims will ensure the ability of the charity to continue and to provide public benefit in the future, and will support the achievement of the charity's main aims.

Our values

At SAF, students are taught by highly skilled and experienced tutors and artisan food producers who are able to share their artisan skills, knowledge and expertise; they are committed to ensuring that the next generation can learn from their experience. In recent years, most skills-based education in the food sector has focussed upon industrial production techniques, standardisation, shelf-life and price control.

It is only recently that government advisors, health professionals and an increasing number of public bodies have begun to realise the true cost of this in terms of health, cultural diversity and social cohesion. There is also increasing evidence that an ability to produce in smaller units contributes towards a more varied, resilient and sustainable food system. Emphasis on a *farm-to-fork* philosophy and local sourcing of seasonal, raw materials along with natural, slow fermentation processes are central to SAF's vision for the promotion of health and well-being. SAF recognises cultural, economic and psychological barriers to healthy eating and engages in dialogue and debate about these issues.



Year ended 31 August 2021

Review of the year

The core activities of The School of Artisan Food are the full-time six-month Advanced Diploma in Artisan Bakery qualification, the FdSc Artisan Food Production foundation degree which launched in 2019 and a wide range of short courses and professional level courses.

The FdSc Artisan Food Production foundation degree is a two-year programme delivered by SAF in partnership with Nottingham Trent University.

Following the School's closure due to the government Covid measures introduced in March 2020, the School was able to re-open its doors and welcome Advanced Diploma and FdSc students back to the School again in September 2020. The short course programme was badly impacted by government lockdown measures as SAF was unable to deliver the scheduled courses during lockdown periods.

A number of measures were introduced to limit the risk of Covid transmission including one way systems, limited use of shared facilities, separate lunch areas for different student cohorts and sanitiser stations throughout the School.

The Barbara Curtis Training room which was funded through LEADER, Tarmac-Entrust, Miele as well as a financial commitment from Barbara Curtis Charitable Trust (BCT) became operational in September 2020 and was officially opened on the 9th February 2021 in a ceremony attended by representatives of the BCT, LEADER, local council representatives, SAF Trustees, staff and students. The BCT continues to provide bursaries for Advanced Diploma students.

The decision by Welbeck Estates Company to write-off the £3,200,000 loan to SAF has been hugely beneficial and has made a significant impact on the balance sheet. £2,950,000 of the waiver was included in the prior year's financial statements, with the remaining £250,000 included this year.

Charitable activities

Notable activities in the year included:

- Bursaries awarded to the 2020/21 Advanced Diploma cohorts totalled £61,037 (2020 - £18,900). This provided funds that enabled six Advanced Diploma students to attend the course.
- Surplus bread produced on the Advanced Diploma course was donated to Hope – Homeless Help and Support Charity, Nottinghamshire YMCA and Rhubarb Farm.
- SAF has been successful in securing grant funding from AB Charitable Trust to allow a client of Nottingham and Nottinghamshire Refugee Forum to attend a short course at no cost. They attended the Artisan Bread Baking course on 02/06/21.

Advanced Diploma in Artisan Bakery

The Advanced Diploma course which was scheduled to start in April 2020 was postponed because of the coronavirus pandemic and national lockdown restrictions. Given the fact that the previous couple of years had shown a trend in recruiting smaller cohorts and with the risk of coronavirus impacts, it was agreed to only run one instance of the Advanced Diploma going forward, beginning in September 2020. This resulted in a larger cohort of 18 students which has proved to be a more viable option in delivering this course with maximum profitability.

SAF was able commence delivery of the Advanced Diploma in September 2020, however in January 2021, a third national lockdown forced SAF to close to full-time students, with a selection of classes being delivered virtually. Staff were furloughed where appropriate and all expenditure reduced accordingly.

Full-time students were able to return to complete studies from 8 March 2021 which impacted the course timetable and delayed the completion of the Advanced Diploma to May 2021.

Year ended 31 August 2021

FdSc Artisan Food Production

The School of Artisan Food welcomed its second cohort of students to enrol on the FdSc Artisan Food Production qualification in September 2020. 16 students enrolled in year one with 15 students progressing onto year two. All classes that had to be postponed in March 2020 due to Covid 19, were successfully delivered in September before the new term started.

Short courses

The Covid 19 pandemic continued to have an impact on SAF's plans and business model. SAF was unable to host short courses from October 2020 (less than two months after re-opening) up until the 17th May 2021. This impacted badly on short course revenue forecasted for this year.

166 short courses were scheduled to run during the financial year. In total, only 78 of these were delivered in-person due to lockdown with a further 17 courses delivered online instead.

Bespoke and tailored training

SAF continued to develop its bespoke training and tailored venue hire services, up until the coronavirus lockdown prevented it from doing so.

A much smaller range of bespoke sessions were delivered as a result including the following:

- No bespoke training or venue hire occurred from 1st September 2020 to 1st June 2021.
- Wild Grain Farm visited on the 27/07/21, hiring the BCT training room for a bespoke baking event, spread across 2 days. This brought in bakers from around the country to showcase Wild Farm Flours. Bringing in £1,020, along with a visit on the 01/06/21 bringing in £225.
- SAF hosted a FOC bespoke (in return for first aid, fire marshal training) with Craig Stevens on 12/06/22.
- SAF hosted a bespoke Mindful Bread Baking class for PriceWaterhouseCoopers on the 28/06/21 for 12 attendees, bringing in £1,200.
- Autism East Midlands made use of the lecture theatre and had lunch on 06/07/21 for 20 people. Our first major bespoke since Covid-19, bringing in £960.

Fundraising

The School is grateful to charitable trusts including The Barbara Curtis Charitable Trust, LEADER, AB Charitable Trust, Rothschild Foundation and The Whittaker Trust who have contributed towards student bursaries and other charitable activities.

SAF would particularly like to recognise the ongoing support from The Welbeck Estates Company Limited and from Bolsover Properties Limited.

Staffing Changes

From the start of this financial year, The Senior Leadership Team continued to be responsible for management of SAF, following the departure of the current MD. The Senior Leadership Team comprised of a Head of Studies, an Operations Director and a Sales and Marketing Director.

In response to the impact of coronavirus a staffing restructure was completed in July 2020, which consolidated a number of duties and staffing roles.

In June 2021, the Operations Director left the School to take up a new role and a number of duties and responsibilities were passed onto the Operations Manager. The Sales & Marketing Director also left the School in August 2021. Management of the School continued with the Head of Studies and Operations Manager temporarily until a suitable replacement could be found.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2021



Future plans

The plan for the forthcoming year is to improve the financial position of SAF and to provide stability following the devastating impact coronavirus has had upon the organisation. The aim is to deliver a platform for long-term financial sustainability.

A new business plan was created however due to the continuing impacts of Covid 19 government restrictions, it has not been possible to deliver the number of short courses and professional courses that were part of this plan.

Year ended 31 August 2021

The Advanced Diploma in Artisan Bakery qualification continues to make up SAF's core activity alongside the FdSc Artisan Food Production qualification.

New professional courses and new short courses are in development to add to the current portfolio.

SAF is also actively exploring opportunities to deliver grant funded programmes and activities focused on sustainable artisan food production methods showcasing the far-reaching health and well-being benefits of nutritious food in response to the pandemic.

Marketing and sales

Marketing and sales are integral to SAF achieving both its business and charitable objectives. A review of marketing and sales activity has resulted in a staff restructuring in order to support and to deliver SAF's business targets. The Sales and Marketing Director is now supported by a Digital Sales and Marketing Assistant.

A root and branch re-design and development of the SAF website, www.schoolofartisanfood.org, is underway, to improve user experience with intuitive navigation and improved aesthetics. The underlying e-commerce platform and its reporting functionality is also being improved to deliver enhanced and efficient data and reporting. £38,000 in donations has been received for the website.

An active and growing social media presence provides an informal and accessible medium for SAF to share information about and engage with existing and new customers. The School continues to receive positive coverage in the local and national media.

Report of the Trustees

The financial statements have been prepared in accordance with the accounting policies set out in note 2 to the accounts and comply with the charity's Memorandum and Articles of Association and UK Generally Accepted Accounting Practice. This Trustees' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Governance and management

SAF is governed by its Memorandum and Articles of Association. Its Trustees meet quarterly and more frequently if required. Day to day management is undertaken by a core team which is comprised of a Head of Studies, an Operations Director and a Sales and Marketing Director.

Alison Swan Parente, founder of SAF and previous Chair, serves in the role of Trustee and Principal Fundraiser.

Recruitment and appointment of Trustees

The directors of the company are also charity Trustees for the purposes of charity law, with one exception (see page 2). Under the requirements of the Memorandum and Articles of Association members of the Board are elected to serve for twelve months after which a minimum of one-third of the board must be re-elected at each Annual General Meeting.

Year ended 31 August 2021

Trustee induction and training

Potential Trustees meet with the Managing Director and Chair of Trustees for a discussion about SAF's work and the interaction between the staff and Trustees. They are invited to join a full Board meeting and to meet with other Trustees. Once Trustees have been invited to join the Board, they are provided with a full information pack and monthly updates from the Managing Director comprising management accounts and details of the activity of the school. Trustees also receive monthly updates from the Chair on staffing, finance, courses and current issues. Regular meetings are held between the Chair of Trustees and Managing Director, and all Trustees are invited regularly to events and presentations.

Risk management

The Trustees have examined the major risks to which SAF is exposed and confirm that strategic planning and systems have been established to mitigate against these risks. Procedures are also in place to ensure compliance with health and safety regulations for staff, students and visitors to the school. These have all been revised in the light of COVID-19 and are being kept continually under review.

The risk register has been substantially overhauled and will continue to be periodically reviewed by Trustees. The risk register identifies that financial sustainability is the major risk to the charity. In particular, SAF is dependent on the continued financial support of The Welbeck Estates Company Limited, which has made substantial loans available. An additional risk is that revenue targets are not met, and in response to underperformance in this area SAF has restructured its Advanced Diploma to reduce the length and the price of the course in order to improve access to a broader range of students.

Non-financial risks arising from health and safety, fire and food hygiene are managed by ensuring accreditations are up to date and that robust policies and procedures are in place. Regular awareness training for staff is scheduled throughout the year.

Public Benefit statement

The Trustees, having regard to the Public Benefit guidance published by the Charity Commission in accordance with section 17 of the Charities Act 2011, consider that the purpose and activities of the company satisfy the requirements of the public benefit test set out in section 4 of the same Act. In particular, the School:

- Educates and inspires attendees at its courses
- Promotes access for all by offering bursaries for Diploma courses and ensuring, where possible, that places on short courses are available at a range of prices
- Seeks improvement in standards of public use of sustainable food products
- Delivers education and outreach to school children and community groups

Year ended 31 August 2021

Financial review

Incoming resources of £1,466,469 (2020 - £4,202,821 as restated) were generated during the year and there was expenditure of £1,252,897 (2020 - £1,214,926 as restated) resulting in a surplus for the year of £213,572 (2020 - £2,987,895 as restated). Details appear in the subsequent financial statements.

At the end of the reporting period, the charity reported a funds surplus of £265,296 (2020 – £51,724 as restated), of which £121,586 (2020 – £49,098 as restated) was restricted and £143,710 (2020 – £2,626 as restated) was unrestricted.

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

Prior period adjustments

Adjustments were made in the year to some brought forward balances and prior period comparative figures in the financial statements. In prior years, the charity considered the provision of short courses to be a taxable supply at standard rate for the purposes of VAT. This meant that VAT was charged on the sale of these courses and paid to HMRC, and that VAT was reclaimed from HMRC on the basis of partial exemption calculations. However, following correspondence with HMRC, the Trustees now believe that these courses are exempt sources of income for the purposes of VAT and that incorrect amounts of VAT were both paid to and reclaimed from HMRC for a number of years. As a result, certain comparative figures have been restated. Further details are shown in note 20 to the financial statements.

Reserves

Reserves are split between three funds:

- The Restricted Donations fund is a restricted fund as it represents donations received in connection with specific charitable activities, such as the Food For Thought event. Costs associated with carrying out these charitable activities are apportioned from the general fund. Any funds not used in the current year will be carried forward and will be available for allocation in future years.
- The Bursary fund is a restricted fund as it represents donations reserved strictly for the purposes of subsidising the cost of the diploma course for some students. Where funds are used during the year, there is a reserves transfer to the general fund. Any bursary funds not used in the current year will be carried forward and will be available for allocation in future years.
- The General fund is used for the continuing charitable activities of the company, including supplementing the cost of bursaries. The company is actively seeking new students to attend future courses. It is also seeking further donations to both the Bursary fund (to date £824,222 has been provided as bursaries to disadvantaged students) and also to fund the company's general charitable activities.

Year ended 31 August 2021

Responsibilities of the Trustees

The Trustees (all but one of whom are also the directors of the company from a company law perspective) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare the financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each Trustee is aware, there is no relevant information that has not been disclosed to the Company's auditors and each Trustee believes that all steps necessary have been taken that ought to have been taken to make them aware of any relevant audit information and to establish that the Company's auditors have been made aware of that information.

Auditors

All of the current Trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purpose of their audit and to establish that the auditors are aware of that information. The Trustees are not aware of any relevant audit information of which the auditors are unaware.

Approved by the Board of Trustees on 17 August 2022 and signed on its behalf by:



Nicholas Hatton
Chair of Trustees

Year ended 31 August 2021

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Opinion

We have audited the financial statements of The School of Artisan Food (the 'charitable company') for the year ended 31 August 2021 which comprise the income and expenditure account, the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Year ended 31 August 2021

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report, which includes the directors' report prepared for the purpose of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 11, the Trustees (all but one of whom are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

THE SCHOOL OF ARTISAN FOOD

I N D E P E N D E N T A U D I T O R ' S R E P O R T (c o n t i n u e d)

Year ended 31 August 2021

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the charitable company by considering, amongst other things, the sector in which it operates, and considered the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud. We designed audit procedures to respond to the assessed level of risk, but recognised that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

We focused on laws and regulations which could give rise to a material misstatement in the financial statements, including, but not limited to, UK Company Law, UK tax legislation and UK Charity Law.

Our tests included agreeing the financial statement disclosures to underlying supporting documentation and enquiries with management.

As in all our audits, we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by management that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We did not identify any key audit matters relating to irregularities, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Gregory Smye-Rumsby (Senior statutory auditor)

For and on behalf of Dixon Wilson Audit Services LLP, Statutory Auditor
22 Chancery Lane
London
WC2A 1LS

Date: 26 August 2022

THE SCHOOL OF ARTISAN FOOD
I N C O M E A N D E X P E N D I T U R E A C C O U N T

Year ended 31 August 2021

			(As restated)
	Note	2021	2020
		£	£
Surplus on short courses		139,713	115,426
Surplus/(deficit) on diploma courses		46,158	(20,324)
Surplus on foundation degree course		143,258	76,381
Deficit on catering		(3,840)	(30,137)
Surplus on courses and other charitable activities		325,289	141,346
Miscellaneous income		5,781	23,202
(Loss)/profit on disposal of fixed assets		(2,406)	5,833
Bank interest		96	248
Regular income		3,471	29,283
General expenditure		(869,763)	(851,390)
Regular income less general expenditure		(866,292)	(822,107)
Deficit on operations		(541,003)	(680,761)
Donations and grants	4	754,575	3,668,656
Net incoming resource for the year (page 16)		213,572	2,987,895
General fund		141,084	2,651,318
Restricted fund		72,488	336,577
Total surplus for the year (page 16)		213,572	2,987,895

THE SCHOOL OF ARTISAN FOOD
STATEMENT OF FINANCIAL ACTIVITIES

Year ended 31 August 2021

					(As restated)	
	Note	General fund (unrestricted) £	Restricted donations fund £	Bursary fund (restricted) £	Total 2021 £	Total 2020 £
Income:						
<i>Donations and legacies</i>	4					
Donations		418,944	223,013	50,770	692,727	3,556,599
Grants		61,848	-	-	61,848	112,057
		<u>480,792</u>	<u>223,013</u>	<u>50,770</u>	<u>754,575</u>	<u>3,668,656</u>
<i>Income from charitable activities</i>						
Short courses		236,055	-	-	236,055	223,115
Diploma courses	5	231,931	-	-	231,931	156,919
Foundation degree course		234,438	-	-	234,438	116,250
Catering		5,999	-	-	5,999	8,598
		<u>708,423</u>	<u>-</u>	<u>-</u>	<u>708,423</u>	<u>504,882</u>
<i>Other income</i>						
Miscellaneous income		5,781	-	-	5,781	23,202
(Loss)/profit on disposal of fixed asset		(2,406)	-	-	(2,406)	5,833
Bank interest		96	-	-	96	248
		<u>3,471</u>	<u>-</u>	<u>-</u>	<u>3,471</u>	<u>29,283</u>
Total income		<u>1,192,686</u>	<u>223,013</u>	<u>50,770</u>	<u>1,466,469</u>	<u>4,202,821</u>
Expenditure:						
Expenditure on charitable activities	6	<u>(1,219,736)</u>	<u>(33,161)</u>	<u>-</u>	<u>(1,252,897)</u>	<u>(1,214,926)</u>
Net income and net movement in funds for the year						
		(27,050)	189,852	50,770	213,572	2,987,895
Transfer to general fund		168,134	(117,364)	(50,770)	-	-
Reconciliation of funds:						
Total funds brought forward at 1 September 2020 (as restated)		2,626	49,098	-	51,724	(2,936,171)
Total funds carried forward at 31 August 2021		<u>143,710</u>	<u>121,586</u>	<u>-</u>	<u>265,296</u>	<u>51,724</u>

At 31 August 2021

			(As restated)
	Note	2021 £	2020 £
Fixed assets			
Tangible assets	11	802,121	819,860
Current assets			
Debtors	12	35,390	139,830
Cash at bank and in hand		190,892	215,850
		<u>226,282</u>	<u>355,680</u>
Creditors: amounts falling due within one year	13	<u>(364,919)</u>	<u>(442,225)</u>
Net current liabilities		(138,637)	(86,545)
Creditors: amounts falling due after one year	14	<u>(398,188)</u>	<u>(681,591)</u>
Net assets		<u>265,296</u>	<u>51,724</u>
Accumulated surplus (page 16)			
Unrestricted funds			
General fund		143,710	2,626
Restricted funds			
Restricted fund		<u>121,586</u>	<u>49,098</u>
Total	18	<u>265,296</u>	<u>51,724</u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime in Part 15 of the Companies Act 2006.

The accounts on pages 15 to 30 were approved by the board of Trustees on 17 August 2022 and were signed on its behalf by:



Nicholas Hatton
Chair of Trustees

THE SCHOOL OF ARTISAN FOOD
S T A T E M E N T O F C A S H F L O W S

Year ended 31 August 2021

		(As restated)	
	Note	2021 £	2020 £
Cash flows from operating activities:			
<i>Net cash from operating activities</i>	15	48,616	141,899
Cash flows from investing activities:			
Proceeds from the sale of property, plant and equipment		-	5,833
Purchase of property, plant and equipment		(73,670)	(321,795)
<i>Net cash used in investing activities</i>		(73,670)	(315,962)
Cash flows from financing activities:			
Increase in long term loans		-	325,000
Bank interest payable		96	248
<i>Net cash from financing activities</i>		96	325,248
<i>Change in cash and cash equivalents in the reporting period</i>		(24,958)	151,185
Cash and cash equivalents at the beginning of the reporting period		215,850	64,665
<i>Cash and cash equivalents at the end of the reporting period</i>		190,892	215,850

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 August 2021

1. General information

The School of Artisan Food is a company limited by guarantee with charitable status and incorporated in England and Wales.

The address of its registered office is:

Lower Motor Yard
Welbeck
Worksop
Nottinghamshire
S80 3LR

2. Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with the Charities Accounting Statement of Recommended Practice (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The financial statements are presented in sterling which is the financial currency of the charity and rounded to the nearest pound.

Basic financial instruments

Basic financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets or financial liabilities. Financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Tangible fixed assets

Fixed assets are stated at their purchase price, together with any incidental expenses of acquisition, less accumulated depreciation. Provision for depreciation is made so as to write off the cost of tangible fixed assets on a straight line basis over the expected useful economic life of the assets concerned. The principal annual rates used for this purpose are:

Leasehold property improvements	- over 25 years
Plant and equipment	- over 5 years
Office equipment	- over 3 years
Fixtures and fittings	- over 5 years
Motor vehicles	- over 5 years

Impairments

Impairment reviews are carried out on tangible fixed assets where there are indications that the recoverable amount of the asset is below its net book value.

Government grants

Where government grants in respect of the purchase of tangible fixed assets have conditions attached outside the control of the charity, the grants have been recognised as deferred income when received. This is amortised at rates calculated to write off the deferred grant income evenly over the expected useful life of the assets purchased. Other government grants, including the COVID-19 business support grants and furlough claims, have been recognised as income in the period to which they relate.

Year ended 31 August 2021

2. Accounting policies (continued)

Income and expenditure

Income is credited and expenditure is recognised on an accruals basis, with the exception of donation and legacy income. Course fees are credited to income in the period in which the courses are provided. Diploma course income is recognised net of bursaries as these are given to diploma students in the form of a reduction in course fees. Foundation degree income is credited to income over the duration of the course provided. Donation income is recognised when there is entitlement to the funds and receipt is probable.

Gift Aid recovered on donations and bursaries is treated as part of that gift and as an addition to the same fund as the initial donation or bursary unless the donor has specified otherwise.

Donated goods are recognised as donation income when the charity has control over the donated goods and has satisfied any performance related conditions attached to the donation. Income associated with donated goods is measured as the fair value of the goods received.

Donated facilities and services are recognised as donation income once the charity has received the service and has satisfied any performance related conditions attached to the donation. Income associated with donated facilities and services is measured as the amount the charity would pay on the open market for an alternative item that would provide an equivalent benefit.

Allocation of expenses

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity.

Concessionary loans

Concessionary loans received by the charity and falling due for repayment after more than one year are initially recognised as the amounts received with the carrying amount adjusted in subsequent years to reflect repayments and accrued interest, where applicable. Waivers of concessionary loans are recognised as unrestricted donations when the donor releases the obligation on the charity to repay the loan.

Funds

Unrestricted funds represent sums held by the charity for charitable purposes that are not subject to any restrictions as to how the funds can be used.

Restricted funds represent sums given to the charity subject to restrictions as to how the funds can be used.

Going concern

The Trustees have assessed the charity's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the charity has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report, and believe the charity has sufficient cash resources to meet all its liabilities falling due within 12 months of the date these accounts were approved.

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2021
3. Prior period financial activities by fund

	(As restated)			
	General fund (unrestricted) £	Restricted donations £	Bursary fund (restricted) £	Total 2020 £
Income:				
<i>Donations and legacies</i>				
Donations	3,210,682	332,017	13,900	3,556,599
Grants	112,057	-	-	112,057
<i>Income from charitable activities</i>				
Short courses	223,115	-	-	223,115
Diploma courses	156,919	-	-	156,919
Foundation degree course	116,250	-	-	116,250
Catering	8,598	-	-	8,598
<i>Other income</i>				
Miscellaneous income	23,202	-	-	23,202
Profit on disposal of fixed asset	5,833	-	-	5,833
Bank interest	248	-	-	248
Total income	3,856,904	332,017	13,900	4,202,821
Expenditure:				
<i>Expenditure on charitable activities</i>	(1,205,586)	(9,340)	-	(1,214,926)
Net income and net movement in funds for the year	2,651,318	322,677	13,900	2,987,895
Transfer to general fund	303,704	(289,804)	(13,900)	-
Reconciliation of funds:				
Total funds brought forward at 1 September 2019 (as restated)	(2,952,396)	16,225	-	(2,936,171)
Total funds carried forward at 31 August 2020 (as restated)	2,626	49,098	-	51,724

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2021

4. Donations and grants	Loan waiver £	Donated goods and facilities £	Cash donations £	Total 2021 £	Total 2020 £
Unrestricted donations					
Over £10,000	250,000	142,378	25,000	417,378	3,194,622
Under £10,000	-	1,562	4	1,566	16,060
Total unrestricted donations	250,000	143,940	25,004	418,944	3,210,682
		Restricted donations £	Bursary fund £	Total 2021 £	Total 2020 £
Restricted donations					
Barbara Curtis Legacy		207,121	50,770	257,891	208,779
LEADER		-	-	-	92,225
Goldman Sachs		-	-	-	38,213
Tarmac		10,692	-	10,692	-
Under £10,000		5,200	-	5,200	6,700
Total restricted donations		223,013	50,770	273,783	345,917
Grants				2021 £	2020 £
Release of fixed asset grant				34,036	34,036
Furlough claims				27,812	78,021
Total unrestricted donations				61,848	112,057
Total donations and grant				754,575	3,668,656

Bursaries are provided to subsidise the costs of the diploma courses for a select number of students each year. In 2021 the number of students benefitting from a bursary was 7 (2020 - 2). The bursaries provided to students in 2021 totalled £61,037 (2020 - £18,900). Of this, £50,770 can be seen in the accounts as a transfer from the restricted bursary fund to the general fund. The remaining £10,267 is provided by the general fund.

Donation income includes £1,562 (2020 - £16,298) in relation to donated goods in the form of plant and equipment. There are no unfulfilled conditions attached to the resources donated.

Donation income includes £142,378 (2020 - £98,024) in relation to donated facilities and services in the form of the use of offices and premises (see note 9). There are no unfulfilled conditions attached to the services donated.

5. Diploma courses

Diploma course income consists of:

	2021 £	2020 £
Gross tuition fees	251,360	145,685
Student accommodation	41,608	30,134
Less: total bursaries	(61,037)	(18,900)
	231,931	156,919

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2021
6. Resources expended

						(As restated)	
	Basis of allocation	Charitable activities (unrestricted)	Charitable activities (restricted)	Charitable activities (governance)	2021 Total	2020 Total	
		£	£	£	£	£	
Costs directly allocated to activities							
Short course consumables	Direct	96,342	-	-	96,342	107,689	
Diploma course consumables	Direct	126,838	1,011	-	127,849	146,429	
Foundation degree course consumables	Direct	91,180	-	-	91,180	39,869	
Accommodation costs	Direct	57,924	-	-	57,924	30,814	
Catering costs	Direct	9,839	-	-	9,839	38,735	
Support costs allocated to activities							
Accountancy fees	Direct	-	-	4,883	4,883	3,307	
Audit fees	Direct	-	-	19,200	19,200	12,000	
Staff costs	Staff time	299,563	-	-	299,563	339,220	
Staff training	Staff time	889	-	-	889	1,045	
Premises	Floor area	254,730	-	-	254,730	178,505	
Marketing	Usage	20,492	-	-	20,492	28,674	
Travel and subsistence	Usage	377	-	-	377	6,382	
Legal and professional	Usage	12,669	5,200	-	17,869	32,003	
Depreciation	Usage	90,565	-	-	90,565	76,214	
Bank charges	Transactions	10,707	-	-	10,707	9,424	
Office costs	Staff time	29,742	26,950	-	56,692	36,733	
Bad debt write off	Direct	28,257	-	-	28,257	79,575	
Irrecoverable VAT	Direct	65,539	-	-	65,539	48,308	
		<u>1,195,653</u>	<u>33,161</u>	<u>24,083</u>	<u>1,252,897</u>	<u>1,214,926</u>	

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021**

7. Net incoming resources for the year	2021 £	2020 £
This is stated after charging:		
Depreciation	90,565	76,214
Auditors' remuneration	19,200	12,000

8. Staff costs and remuneration of key management personnel	2021 £	2020 £
Salaries and wages	333,918	422,372
Social security costs	24,702	29,546
Other pension costs	8,210	11,179
Total	366,830	463,097

The Trustees consider the key management personnel to comprise the Trustees and the Senior Leadership team. The total employment benefits including employer pension contributions of the Senior Leadership team were £127,755 (2020 - £204,223).

There were no employees whose total employee benefits for the reporting period exceeded £60,000.

The average number of employees during the year on the basis of full time equivalents was 10 (2020 - 14).

9. Trustee remuneration and related party transactions

During the year the following transactions took place with Trustees:-

Trustee Alison Swan Parente made donations to the charity totalling £5,200 (2020 - £nil) during the year and the charity made sales of £nil (2020 - £820) to her. At the balance sheet date, the total amount due from Alison Swan Parente was £120 (2020 - £nil).

Trustees were reimbursed £nil (2020 - two trustees reimbursed £2,034) during the year in respect of travel expenses incurred.

No Trustees received any remuneration during the year (2020 - no Trustees).

During the year the following transactions took place with entities related to Trustees:-

The Welbeck Estates Company Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the above-named company).

The charity paid rent to the company of £17,898 during the year (2020 - £10,761). The company provided IT, management and property repair services to the charity of £65,751 (2020 - £50,929). The charity made sales to this company of £78 (2020 - £2,802) in the year. During the year the deemed donation relating to the rent-free period on the charity's premises totalled £142,378 (2020 - £98,024).

The company previously provided funding by way of a loan. The loan was unsecured, interest free and due to be repaid on 30 September 2021. On 23 February 2021, the Welbeck Estates Company Limited agreed to waive the remaining £250,000 owed by the charity. At the balance sheet date, the total amount due to The Welbeck Estates Company Limited was £15,547 (2020 - £253,213).

(continued)

Year ended 31 August 2021

9. Trustee remuneration and related party transactions (continued)

The Welbeck Bakehouse Limited

(Trustee Alison Swan Parente is a director and the controlling shareholder of The Welbeck Bakehouse Limited.)

The charity purchased goods from this company of £996 (2020 – £149). The charity made sales to this company of £1,553 (2020 - £nil) in the year. The charity recharged IT, pension, utility and staff costs to this company of £24,812 (2020 - £25,688). At the balance sheet date, the total amount due from The Welbeck Bakehouse Limited was £5,784 (2020 - £5,640).

Bolsover Properties Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the company. Trustee Daisy Parente is also a director of the company.)

Bolsover Properties Limited made donations of £nil in the year (2020 - £100,000) to the charity.

Other entities based at Welbeck

The charity made sales of £nil (2020 - £915) and purchases of £1,137 (2020 - £2,045) to/from entities based on the Welbeck Estate. The amount due to these entities at the year-end was £70 (2020 - £nil).

Woodhall Planning & Conservation Limited

(Trustee Susan Amaku is a director of Woodhall Planning & Conservation Limited).

The charity paid £nil (2020 - £16,218) to Woodhall Planning & Conservation Limited for services associated with the development of the Barbara Curtis Training Room. At the balance sheet date, the total amount due to Woodhall Planning & Conservation Limited was £nil (2020 - £nil). Susan Amaku and Woodhall Planning & Conservation Ltd are experts in the conservation and restoration of historic buildings. The services were engaged on terms more favourable to the charity than were available from other commercial providers and, given Susan's involvement in previous development at the School, the trustees were comfortable that the engagement of Woodhall Planning & Conservation Limited represented best value for money. Susan Amaku did not take part in any discussion associated with the decision to engage Woodhall Planning & Conservation Limited.

10. Taxation

The School of Artisan Food is exempt from tax on income and gains falling within section 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent these are applied to charitable objects. No tax charges have arisen in the charity.

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021****11. Fixed assets**

	Short leasehold property improvements £	Plant and equipment £	Office equipment £	Fixtures and fittings £	Total £
Cost					
Brought forward (as restated)	1,535,965	382,652	55,346	99,231	2,073,194
Additions	49,198	21,255	4,030	749	75,232
Disposals	(2,406)	-	-	-	(2,406)
At 31 August 2021	1,582,757	403,907	59,376	99,980	2,146,020
Depreciation					
Brought forward	778,102	324,240	54,000	96,992	1,253,334
Charge for the year	62,088	25,011	1,535	1,931	90,565
At 31 August 2021	840,190	349,251	55,535	98,923	1,343,899
Net book value					
At 31 August 2021	742,567	54,656	3,841	1,057	802,121
At 31 August 2020 (as restated)	757,863	58,412	1,346	2,239	819,860

12. Debtors: amounts falling due within one year

	(As restated)	
	2021 £	2020 £
Trade debtors	-	4,142
Other debtors	13,369	12,398
Prepayments	22,021	123,290
	<u>35,390</u>	<u>139,830</u>

13. Creditors: amounts falling due within one year

	2021 £	2020 £
Trade creditors	84,394	136,853
Accruals and other creditors	83,481	92,786
Other taxes including Social Security	24,951	34,610
Deferred income	172,093	177,976
	<u>364,919</u>	<u>442,225</u>

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS (continued)
Year ended 31 August 2021

14. Creditors: amounts falling due after one year	2021 £	2020 £
Other creditors	-	250,000
Deferred income	398,188	431,591
	<u>398,188</u>	<u>681,591</u>

Other creditors include £nil (2020 - £250,000) owed to The Welbeck Estates Company. During the year the remaining £250,000 was waived. See note 9 for the terms of this loan.

15. Reconciliation of net income to net cash flow from operating activities
(As restated)

	Note	2021 £	2020 £
Net income for the reporting period		213,572	2,987,895
Adjustments for:			
Amortisation		34,036	34,036
Depreciation	11	90,565	76,214
Profit on sale of fixed assets		2,406	(5,833)
Non cash rent expense		142,378	98,024
Decrease in debtors		104,440	25,092
(Decrease)/increase in creditors		(110,709)	83,778
Release of fixed asset grant	4	(34,036)	(34,036)
Donated goods and facilities	4	(143,940)	(114,322)
Accrued PPE additions		-	(58,701)
Loan waiver	4	(250,000)	(2,950,000)
Bank interest receivable		(96)	(248)
Net cash from operating activities		<u>48,616</u>	<u>141,899</u>

16. Analysis of changes in net debt

	At 1 September 2020 £	Cash flows £	Non-cash changes £	At 31 August 2021 £
Cash and cash equivalents				
Cash	215,850	(24,958)	-	190,892
	<u>215,850</u>	<u>(24,958)</u>	<u>-</u>	<u>190,892</u>
Borrowings				
Debt due within one year	(3,213)	(12,602)	-	(15,815)
Debt due after more than one year	(250,000)	-	250,000	-
	<u>(253,213)</u>	<u>(12,602)</u>	<u>250,000</u>	<u>(15,815)</u>
Total net debt	<u>(37,363)</u>	<u>(37,560)</u>	<u>250,000</u>	<u>175,077</u>

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021**

17. Analysis of net assets between funds	General fund £	Restricted funds £	Total £
Tangible fixed assets	802,121	-	802,121
Current assets	104,696	121,586	226,282
Current liabilities	(364,919)	-	(364,919)
Long term liabilities	(398,188)	-	(398,188)
Net assets at 31 August 2021	<u>143,710</u>	<u>121,586</u>	<u>265,296</u>

18. Movement of funds**(As restated)**

	At 1 September 2020	Incoming resources £	Outgoing resources £	Transfers £	At 31 August 2021 £
Restricted funds					
Donations	49,098	223,013	(33,161)	(117,364)	121,586
Bursary fund	-	50,770	-	(50,770)	-
Total restricted	<u>49,098</u>	<u>273,783</u>	<u>(33,161)</u>	<u>(168,134)</u>	<u>121,586</u>
Unrestricted funds					
General fund	2,626	1,192,686	(1,219,736)	168,134	143,710
Total funds	<u>51,724</u>	<u>1,466,469</u>	<u>(1,252,897)</u>	<u>-</u>	<u>265,296</u>

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021****19. Financial assets and liabilities**

The charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. These are initially recognised at transaction value and subsequently measured at their amortised cost.

Financial assets	2021	2020
	£	£
Trade debtors	-	4,142
Other debtors	13,369	12,398
	<u>13,369</u>	<u>16,540</u>
Financial liabilities	2021	2020
	£	£
Trade creditors	84,394	136,853
Other creditors	-	250,000
Accruals	83,481	92,786
	<u>167,875</u>	<u>479,639</u>

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2021****20. Prior period adjustments**

In prior years, the charity considered the provision of short courses to be a taxable supply at standard rate for the purposes of VAT. This meant that VAT was charged on the sale of these courses and paid to HMRC, and that VAT was reclaimed from HMRC on the basis of partial exemption calculations. However, following correspondence with HMRC, the Trustees now believe that these courses are exempt sources of income for the purposes of VAT and that incorrect amounts of VAT were both paid to and reclaimed from HMRC for a number of years. As a result, the comparative figures have been restated as shown below.

	Year ended 31 August 2020		At 1 September 2019	
	Original £	As restated £	Original £	As restated £
Income and expenditure account				
Surplus on short courses	72,627	115,426		
General expenditure	(782,747)	(851,390)		
Statement of financial activities				
Income from charitable activities: Short courses	180,316	223,115		
Expenditure on charitable activities	(1,146,283)	(1,214,926)		
Total funds brought forward at 1 September 2019	(3,016,971)	(2,936,171)	(2,735,759)	(2,694,386)
Total funds carried forward at 31 August 2020	(3,232)	51,724	(3,016,971)	(2,936,171)
Balance sheet				
Fixed assets: Tangible assets	764,904	819,860	498,619	499,167
Current assets: Debtors	139,830	139,830	84,783	126,156
Accumulated (deficit)/surplus:				
Unrestricted funds: General fund	(52,330)	2,626	(3,033,196)	(2,991,823)

Accounts



THE SCHOOL OF
ARTISAN FOOD

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 2020

THE SCHOOL OF ARTISAN FOOD
Lower Motor Yard
Welbeck
Nottinghamshire

www.schoolofartisanfood.org

THE SCHOOL OF ARTISAN FOOD
I N D E X

Year ended 31 August 2020

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THE SCHOOL OF ARTISAN FOOD
G E N E R A L I N F O R M A T I O N

Year ended 31 August 2020

Trustees and Directors	Judith Cobham-Lowe (resigned 29 January 2021) Alison Swan Parente Daniel Jessel Susan Amaku Nicholas Hatton (appointed as Chair of Trustees 29 January 2021) Fran Warde
Trustee	Joe Schneider
Secretary	Sarah Andrew
Country of incorporation	England and Wales
Registered office	Lower Motor Yard Welbeck Worksop Nottinghamshire S80 3LR
Company number	06741463
Charitable status	The School of Artisan Food is a company limited by guarantee which was registered as a charity on 31 December 2010. Its charity number is 1139632.
Auditors	Dixon Wilson Audit Services LLP 22 Chancery Lane London WC2A 1LS
Bankers	Handelsbanken Nottingham Branch Ground Floor 22a The Ropewalk Nottingham NG1 5DT

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT

Year ended 31 August 2020

The Board of Trustees, all but one of whom are also directors for the purposes of company law, present their report for the year.



Reference and Administrative Information

The School of Artisan Food is a company limited by guarantee (registration number 06741463) with charitable status (registered charity number 1139632).

Reference and administrative information are set out on the previous page and form part of this report.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Who we are and what we do

The School of Artisan Food (SAF) was founded in 2009 as a not-for-profit company. It became a registered charity on 31 December 2010. SAF is a unique, open-minded organisation, dedicated to teaching artisan food production skills. Artisan is a term used to describe food produced by non-industrialised methods, often handed down through generations but now in danger of being lost. Tastes and processes, such as fermentation, are allowed to develop slowly and naturally, rather than curtailed for mass-production.

Located on the Welbeck Estate in Nottinghamshire, SAF offers the opportunity for people of all skill levels, regardless of their socioeconomic circumstances, to expand their knowledge and improve their employability and social mobility through a wide range of courses including: Bread making and Patisserie, Business and Entrepreneurship, Butchery and Charcuterie, Cheese making, Chocolate making, Ice Cream making, Foraging as well as Food Preserving.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

For those wishing to become professional bakers, SAF offers a unique full-time Advanced Diploma which equips students with the essential baking skills and business knowledge needed to launch a successful artisan bakery, to work in the baking industry or to manage a bakery enterprise.

In September 2019 SAF enrolled students to the UK's first FdSc Artisan Food Production qualification, delivered in partnership with Nottingham Trent University.

As a charity, SAF works with voluntary organisations, schools, colleges and community groups to provide opportunities to inspire and teach artisan food production skills. SAF is committed to widening participation at every level and actively fundraises to provide bursaries to those who otherwise would be unable to access SAF's courses.

SAF is a place where people come to learn, to share and to be inspired. SAF is proud to inspire individuals to use the skills they have learnt, to seek out and to support artisan producers and suppliers and to share their experience with others.

The School of Artisan Food aims to:

- Provide exceptional and unrivalled quality education and training
- Raise aspirations and improve life chances for all students
- Improve an individual's social mobility, by widening access and participation
- Produce enterprising, entrepreneurial, employable graduates
- Be a thought leader in the artisan food sector, with a focus on sustainable food production

The School of Artisan Food's business specific aims are to:

- Strengthen its financial position and increase profitability to achieve an operating surplus within the next four years
- Improve brand awareness and increase student numbers
- Remain competitive by developing innovative new courses for all skill levels
- Generate new sources of income and grant funding

Values

At SAF, students are taught by highly skilled and experienced tutors and artisan food producers who are able to share their artisan skills, knowledge, and expertise; they are committed to ensuring that new generations can learn from their experience. In recent years, most skills-based education in the food sector has focussed upon industrial production techniques, standardisation, shelf-life and price control.

It is only recently that government advisors, health professionals and an increasing number of public bodies have realised the true cost of this in terms of health, cultural diversity and social cohesion. There is increasing research and evidence that an ability to produce in smaller units contributes towards a more varied, resilient and sustainable food system. Emphasis on local, sustainable sourcing of seasonal, raw materials along with natural, slow fermentation processes are central to SAF's vision for the promotion of health and well-being. SAF recognises cultural, economic and psychological barriers to healthy eating and engages in dialogue and debate about these issues.

Year ended 31 August 2020



Review of the year

The core activities of The School of Artisan Food are the full-time six-month Advanced Diploma in Artisan Bakery qualification, a newly developed Foundation Degree in Artisan Food Production as well as a wide range of short courses.

The FdSc Artisan Food Production qualification is a new two-year programme delivered by SAF in partnership with Nottingham Trent University. The first cohort of students enrolled in September 2019.

The year marked SAF's tenth anniversary. A celebration event to recognise the milestone was hosted in conjunction with the annual Advanced Diploma graduation ceremony in October 2019, attended by key stakeholders, funders, supporters as well as staff, students and tutors.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

A strategic business plan was in place to ensure SAF's financial position continued to improve throughout the year. All plans were frustrated by the coronavirus pandemic which resulted in the School's closure on 23 March 2020. The UK government's coronavirus national lockdown had a significant operational impact on every element of SAF's activity.

SAF was successful in securing LEADER funding as well as a financial commitment from Barbara Curtis Charitable Trust for the development of an additional training room, to support future growth and to alleviate capacity issues. Despite the lockdown, the building project was completed and the additional training facility – The Barbara Curtis Training Room - became operational in September 2020.



Charitable activities

Notable activities in the year included:

- Two students in the 2019/20 Advanced Diploma cohort were awarded bursaries totalling £18,900 (2019 - £105,560), who otherwise would have been unable to attend the course. The reduction in bursaries awarded from 2018/19 is due to a limited amount of funds being available as well as only one course being delivered in 2019/20 compared to the two hosted in 2018/19 due to COVID-19.
- Surplus bread produced on the Advanced Diploma course was donated to Hope – Homeless Help and Support Charity and Rhubarb Farm
- SAF has been successful in securing grant funding from AB Charitable Trust to allow clients of Nottingham and Nottinghamshire Refugee Forum to attend short courses at no cost. 11 people attended 18 days of classes thanks to the AB Charitable Trust funding

Year ended 31 August 2020

Advanced Diploma in Artisan Bakery

SAF intended to host two cohorts of the intensive six-month Advanced Diploma in Artisan Bakery qualification in the year, with one cohort enrolling in September 2019 and a further cohort commencing studies in April 2020.

In the previous financial year, SAF had removed some of the key barriers to accessing the Advanced Diploma by reducing the length and the price of the qualification. The high value academic rigour, accreditation and exceptional student experience of the Advanced Diploma were all retained. Despite the qualification reducing in length by four months the course continues to be formally recognised and accredited as a level 4 and 5 qualification by the Food and Drink Qualification/Ofqual Agency (FDQ).

In September 2019, nine students enrolled and subsequently completed the Advanced Diploma to study bread baking, patisserie and viennoiserie, whilst also taking lessons in the science of fermentation. In addition, students completed a module entitled *Creating an Artisan Food Business* in which they developed fully-costed business and marketing plans.

Many Advanced Diploma students come to SAF with the expressed intention of starting their own artisan food business. Some wish to diversify an existing business, some wish to convert a hobby into a business and others wish to learn skills to change career. Students visit existing SMEs and take seminars with people who have started their own small businesses, many of whom are graduates of SAF. High quality work experience enables students to hone their skills in real-life working environments.

SAF has teachers who are well-respected in their fields and who have superb contacts in the artisan food community, in addition students benefit from an impressive range of guest lecturers, visiting artisans and industry professionals. SAF has a reputation for assisting its graduates into employment and is pleased to report that many have now secured positions in the artisan food sector.

The Advanced Diploma course which was scheduled to start April 2020 was postponed due to the coronavirus pandemic and national lockdown restrictions. SAF's inability to host a second Advanced Diploma cohort resulted in a significant impact on not achieving enrollment and revenue targets.

FdSc Artisan Food Production

The School of Artisan Food welcomed the first cohort of FdSc Artisan Food Production students in September 2019.

This unique two-year foundation degree programme is the first of its kind in the UK and is delivered in conjunction with Nottingham Trent University. 15 students enrolled on the qualification.

Classes were still being delivered when the coronavirus lockdown was imposed. Due to the hands-on nature of the qualification, and the access to specialist equipment required by students, classes were rescheduled and hosted in September 2020.

This new qualification recognises the value SAF can contribute to training a new generation of artisan food producer, while at the same time diversifying SAF's course and product offer.

The qualification also provides a further revenue stream alongside supporting SAF's aims to produce enterprising, employable graduates.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

Short courses

1,163 short course student days were hosted in the year, between September 2019 and March 2020. SAF was unable to host in-person short courses from 23 March 2020 to the end of the financial year, due to the coronavirus lockdown restrictions.

In celebration of SAF's tenth year, a special masterclass and demonstration was hosted with internationally recognised fermentation expert and award-winning food writer Sandor Katz.

A small number of online demonstrations were developed and offered to keep customers engaged and to serve as a lead generation tool for future in-person short course bookings.

Bespoke and tailored training

SAF continued to develop its bespoke training and tailored venue hire services, up until the coronavirus lockdown prevented it from doing so.

Between September and March SAF delivered a range of bespoke sessions – focussed on the value of sustainable artisan food production – to a range of clients including the Food and Drink Forum, an advertising agency, the Game and Wildlife Conservation Trust and Nottingham and Nottinghamshire Refugee Forum among other groups and businesses.

Waukesha County Technical College (USA) were scheduled to complete a 12-day study tour programme in May 2020. This could not be attended due to the ongoing coronavirus pandemic. Discussions are ongoing to reschedule this study tour for a future date.

SAF developed a range of study tour options specifically for the Chinese market, in conjunction with a specialist Chinese tour operator. This is the result of two cultural trade trips to China, funded by Nottingham City Council and Midlands Engine. In December 2020, a delegation of head teachers from Chinese colleges visited SAF to explore the possibility of travelling with students later in the year. In the near future, hosting study tours from China is now unlikely as a result of coronavirus.

Fundraising

The School is grateful to charitable trusts including The Barbara Curtis Charitable Trust, LEADER and AB Charitable Trust who have contributed towards student bursaries and other charitable activities. SAF would particularly like to recognise the ongoing support from The Welbeck Estates Company Limited and from Bolsover Properties Limited who have made a generous donation.

SAF received a coronavirus Discretionary Grant from the UK Government's business support measures.

Staffing Changes

Following the departure of SAF's Managing Director in October 2019 a new Managing Director was appointed in February 2020.

A new Sales and Marketing Director role was created, with a successful appointment made and the new role commencing November 2019.

In June 2020, a Senior Leadership Team was established and is responsible for day-to-day management of SAF, following the departure of the Managing Director. The Senior Leadership Team comprises of the Head of Studies, Operations Director and Sales and Marketing Director. The Operations Director resigned in June 2021.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

An organisation wide staffing restructure was completed in July 2020, which consolidated a number of duties and staffing roles.

Future plans

The plan for the forthcoming year is to improve the financial position and to provide stability following the devastating impact coronavirus has had upon the organisation. The aim is to deliver a platform for long-term financial sustainability.

Coronavirus Pandemic

SAF welcomed back full-time students and short course attendees in September 2020, as cases of coronavirus subsided in England.

A range of appropriate coronavirus prevention measures to ensure safe and compliant working for staff, students and visitors were installed prior to reopening, to protect staff, students and visitors.

The pandemic continues to have an impact on SAF's activities. SAF was unable to host short courses during Government mandated lockdowns in late 2020 and early 2021.

A selection of classes were delivered virtually. Staff were furloughed where appropriate and all expenditure reduced accordingly. SAF welcomed full-time students back to complete in-person studies on 8 March 2021. Both the Advanced Diploma and FdSc programmes were successfully completed and short courses recommenced in May 2021 when lockdown measures were eased. Since then bookings have started to recover and short courses that have been delivered have been well attended.

The Barbara Curtis Trust has provided a significant donation to assist SAF in recovering from the impact of the pandemic and the Trustees place on record their gratitude for this.

Full-Time Qualifications

The Advanced Diploma in Artisan Bakery qualification continues to make up SAF's core activity alongside the FdSc Artisan Food Production qualification.

Only one instance of the six-month Advanced Diploma programme will be hosted in the financial year 2020-21, with the aim of recruiting a full student cohort. 18 students enrolled on the Advanced Diploma in September 2020.

In September 2020, 15 FdSc students progressed to year-two studies. A further 16 students commenced year-one studies.

Short Courses

Whilst SAF's short course activity was dramatically impacted by coronavirus, a wide range of online classes were developed and hosted, until in-person teaching of short courses could recommence. A full programme of short courses to be delivered in person is now on sale.

Funding and charitable activity

SAF is actively exploring opportunities to deliver grant funded programmes and activities focussed on sustainable artisan food production methods showcasing the far-reaching health and well-being benefits of nutritious food in response to the pandemic. There are ongoing discussions with potential donors to provide funding to deliver these programmes.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

Marketing and sales

Marketing and sales are integral to SAF achieving both its business and charitable objectives. A review of marketing and sales activity has resulted in staff restructuring in order to support and deliver SAF's business targets. The Sales and Marketing Director has been supported by a Digital Sales and Marketing Assistant since October 2020.

A root and branch re-design and development of the SAF website, www.schoolofartisanfood.org, is underway, to improve user experience with intuitive navigation and improved aesthetics. The underlying e-commerce platform and its reporting functionality is also being improved to deliver enhanced and efficient data and reporting. The new website should be on-line during August 2021.

An active and growing social media presence provides an informal and accessible medium for SAF to share information and engage with existing and new customers. The School continues to receive positive coverage in the local and national media.



Report of the Trustees

The financial statements have been prepared in accordance with the accounting policies set out in note 2 to the accounts and comply with the charity's Memorandum and Articles of Association and UK Generally Accepted Accounting Practice. This Trustees' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

Governance and management

SAF is governed by its Memorandum and Articles of Association. Its Trustees meet quarterly and more frequently if required. Day to day management is undertaken by a Senior Leadership Team which is comprised of the Head of Studies, Operations Director and Sales and Marketing Director.

Judith Cobham-Lowe served as the Chair of the Board of Trustees for the entirety of the financial year, however resigned from the position in January 2021. Nicholas Hatton took over as Chair of Trustees in January 2021.

Alison Swan Parente, founder of SAF and previous Chair, serves in the role of Trustee and Principal Fundraiser.

Recruitment and appointment of Trustees

The directors of the company are also charity Trustees for the purposes of charity law, with one exception (see page 2). Under the requirements of the Memorandum and Articles of Association members of the Board are elected to serve for twelve months after which a minimum of one-third of the board must be re-elected.

Trustee induction and training

Potential Trustees meet with the Chair of Trustees for a discussion about SAF's work and the interaction between the staff and Trustees. They are invited to join a full Board meeting and to meet with other Trustees. Once Trustees have been invited to join the Board, they are provided with a full information pack and monthly updates from the Senior Leadership Team comprising management accounts and details of the activity of the school. Trustees also receive monthly updates from the Chair on staffing, finance, courses and current issues. Regular meetings are held between the Chair of Trustees and Senior Leadership Team, and all Trustees are invited regularly to events and presentations.

Risk management

The Trustees have examined the major risks to which SAF is exposed and confirm that strategic planning and systems have been established to mitigate against these risks. Procedures are also in place to ensure compliance with health and safety regulations for staff, volunteers, students and visitors to the school. These have all been revised in the light of COVID-19 and are being kept continually under review.

The risk register has been substantially overhauled and will continue to be periodically reviewed by Trustees. The risk register identifies that financial sustainability is the major risk to the charity. An additional risk is that revenue targets are not met, and in response to underperformance in this area SAF has restructured its Advanced Diploma to reduce the length and the price of the course in order to improve access to a broader range of students.

Non-financial risks arising from health and safety, fire and food hygiene are managed by ensuring accreditations are up to date and that robust policies and procedures are in place. Regular awareness training for staff is scheduled throughout the year.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

Public Benefit statement

The Trustees, having regard to the Public Benefit guidance published by the Charity Commission in accordance with section 17 of the Charities Act 2011, consider that the purpose and activities of the company satisfy the requirements of the public benefit test set out in section 4 of the same Act. In particular, SAF:

- Educates and inspires attendees at its courses
- Promotes access for all by offering bursaries for Diploma courses and ensuring, where possible, that places on short courses are available at a range of prices
- Seeks improvement in standards of public use of sustainable food products
- Delivers education and outreach to school children and community groups

Financial review

Incoming resources of £4,160,022 (2019 - £1,088,525) were generated during the year and there was expenditure of £1,146,283 (2019 - £1,369,737) resulting in a surplus for the year of £3,013,739 (2019 - deficit £281,212). Details appear in the subsequent financial statements.

At the end of the reporting period, the charity reported a funds deficit of £3,232 (2019 - £3,016,971). After the year end, The Welbeck Estates Company Limited agreed to waive the remaining £250,000 of the loan (see note 20), which eliminates the deficit.

The Trustees have assessed the company's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the company has the ability to continue and as such the accounts are prepared on a going concern basis. This conclusion is based on available resources and committed future donations. The COVID-19 pandemic means there is continued significant uncertainty about the global economic situation and the continued restrictions surrounding social distancing. Initial indications following the recent reopening of the School are positive with strong occupancy levels across all short courses run to date and the September 2021 Advanced Diploma cohort is almost fully subscribed with a continued high level of interest. With the Degree course continuing to remain popular the offer is looking to be further developed. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report and believe SAF has sufficient cash resources to meet all of its liabilities falling due within 12 months of the date these accounts were approved.

Reserves

Reserves are split between three funds:

- The Restricted Donations fund is a restricted fund as it represents donations received in connection with specific charitable activities, such as the Food For Thought event. Costs associated with carrying out these charitable activities are apportioned from the general fund. Any funds not used in the current year will be carried forward and will be available for allocation in future years.
- The Bursary fund is a restricted fund as it represents donations reserved strictly for the purposes of subsidising the cost of the diploma course for some students. Where funds are used during the year, there is a reserves transfer to the general fund. Any bursary funds not used in the current year will be carried forward and will be available for allocation in future years.

THE SCHOOL OF ARTISAN FOOD
TRUSTEES' REPORT (continued)

Year ended 31 August 2020

- The General fund is used for the continuing charitable activities of the company, including supplementing the cost of bursaries. The company is actively seeking new students to attend future courses. It is also seeking further donations to both the Bursary fund (to date £763,185 has been provided as bursaries to disadvantaged students) and also to fund the company's general charitable activities. The fund is in deficit, which is attributable to historic investment and ongoing operating losses. In order to create a sustainable financial structure for SAF, a business plan and an implementation action plan have been adopted by the Trustees which aim to deliver ongoing annual surpluses within the next five years.

Responsibilities of the Trustees

The Trustees (all but one of whom are also the directors of the company from a company law perspective) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare the financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each Trustee is aware, there is no relevant information that has not been disclosed to the Company's auditors and each Trustee believes that all steps necessary have been taken that ought to have been taken to make them aware of any relevant audit information and to establish that the Company's auditors have been made aware of that information.

Auditors

All of the current Trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purpose of their audit and to establish that the auditors are aware of that information. The Trustees are not aware of any relevant audit information of which the auditors are unaware.

Approved by the Board of Trustees on 28 June 2021 and signed on its behalf by:

Nicholas Hatton
Chair of Trustees

Year ended 31 August 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SCHOOL OF ARTISAN FOOD

Opinion

We have audited the financial statements of The School of Artisan Food (the 'charitable company') for the year ended 31 August 2020 which comprise the income and expenditure account, the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Emphasis of matter

We draw attention to notes 2 and 20 in the financial statements regarding the effects of the COVID-19 pandemic and post year end support provided by The Welbeck Estates Company Limited and The Barbara Curtis Charitable Trust. Our opinion is not modified in respect of this matter.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we **THE**

Year ended 31 August 2020

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or, if such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purpose of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report and the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 13, the trustees (all but one of whom are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Year ended 31 August 2020

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Gregory Smye-Rumsby (Senior Statutory Auditor)

For and on behalf of Dixon Wilson Audit Services LLP, Statutory Auditor
22 Chancery Lane
London
WC2A 1LS

Date: 29 June 2021

THE SCHOOL OF ARTISAN FOOD
I N C O M E A N D E X P E N D I T U R E A C C O U N T
Year ended 31 August 2020

	Note	2020 £	2019 £
Surplus on short courses		72,627	159,082
(Deficit)/ surplus on diploma courses		(20,324)	35,487
Surplus on foundation degree course		76,381	-
Deficit on catering		(30,137)	(65,898)
Surplus on courses and other charitable activities		98,547	128,671
Miscellaneous income		23,202	33,372
Profit on disposal of fixed asset		5,833	-
Bank interest		248	74
Regular income		29,283	33,446
General expenditure		(782,747)	(787,243)
Regular income less general expenditure		(753,464)	(753,797)
Deficit on operations		(654,917)	(625,126)
Donations and grants	4	3,668,656	343,914
Net incoming/(outgoing) resource for the year (page 18)		3,013,739	(281,212)
General fund		2,677,162	(292,141)
Restricted fund		336,577	16,225
Big Lottery fund (Local Food)		-	(5,296)
Total surplus/(deficit) for the year (page 18)		3,013,739	(281,212)

THE SCHOOL OF ARTISAN FOOD
STATEMENT OF FINANCIAL ACTIVITIES

Year ended 31 August 2020

	Note	General fund (unrestricted) £	Restricted donations fund £	Bursary fund (restricted) £	Total 2020 £	Total 2019 £
Income:						
<i>Donations and legacies</i>	4					
Donations		3,210,682	332,017	13,900	3,556,599	3,099,911
Grants		112,057	-	-	112,057	34,003
		<u>3,322,739</u>	<u>332,017</u>	<u>13,900</u>	<u>3,668,656</u>	<u>3,433,914</u>
<i>Income from charitable activities</i>						
Short courses		180,316	-	-	180,316	380,586
Diploma courses	5	156,919	-	-	156,919	313,814
Foundation degree course		116,250	-	-	116,250	-
Catering		8,598	-	-	8,598	16,765
		<u>462,083</u>	<u>-</u>	<u>-</u>	<u>462,083</u>	<u>711,165</u>
<i>Other income</i>						
Miscellaneous income		23,202	-	-	23,202	33,372
Profit on disposal of fixed asset		5,833	-	-	5,833	-
Bank interest		248	-	-	248	74
		<u>29,283</u>	<u>-</u>	<u>-</u>	<u>29,283</u>	<u>33,446</u>
Total income		<u>3,814,105</u>	<u>332,017</u>	<u>13,900</u>	<u>4,160,022</u>	<u>1,088,525</u>
Expenditure:						
Expenditure on charitable activities	6	(1,136,943)	(9,340)	-	(1,146,283)	(1,369,737)
Net (expenditure)/income and net movement in funds for the year		2,677,162	322,677	13,900	3,013,739	(281,212)
Transfer to general fund		303,704	(289,804)	(13,900)	-	-
Reconciliation of funds:						
Total funds brought forward at 1 September 2019		(3,033,196)	16,225	-	(3,016,971)	(2,735,759)
Total funds carried forward at 31 August 2020		<u>(52,330)</u>	<u>49,098</u>	<u>-</u>	<u>(3,232)</u>	<u>(3,016,971)</u>

THE SCHOOL OF ARTISAN FOOD
BALANCE SHEET

Company number: 06741463

At 31 August 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	11	764,904	498,619
Current assets			
Debtors	12	139,830	84,783
Cash at bank and in hand		215,850	64,665
		<u>355,680</u>	<u>149,448</u>
Creditors: amounts falling due within one year	13	<u>(442,225)</u>	<u>(324,577)</u>
Net current liabilities		(86,545)	(175,129)
Creditors: amounts falling due after one year	14	<u>(681,591)</u>	<u>(3,340,461)</u>
Net liabilities		<u>(3,232)</u>	<u>(3,016,971)</u>
Accumulated deficit (page 18)			
Unrestricted funds			
General fund		(52,330)	(3,033,196)
Restricted fund		49,098	16,225
Total	18	<u>(3,232)</u>	<u>(3,016,971)</u>

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime in Part 15 of the Companies Act 2006.

The accounts on pages 17 to 32 were approved by the board of Trustees on 28 June 2021 and were signed on its behalf by:

Nicholas Hatton
Chair of Trustees

THE SCHOOL OF ARTISAN FOOD
STATEMENT OF CASH FLOWS

Year ended 31 August 2020

	Note	2020 £	2019 £
Cash flows from operating activities:			
<i>Net cash from/(used in) operating activities</i>	15	87,604	(240,166)
Cash flows from investing activities:			
Proceeds from the sale of property, plant and equipment		5,833	-
Purchase of property, plant and equipment		(267,499)	(8,695)
<i>Net cash used in investing activities</i>		(261,666)	(8,695)
Cash flows from financing activities:			
Increase in long term loans		325,000	240,000
Bank interest receivable		248	74
<i>Net cash from financing activities</i>		325,248	240,074
<i>Change in cash and cash equivalents in the reporting period</i>		151,185	(8,787)
Cash and cash equivalents at the beginning of the reporting period		64,665	73,452
<i>Cash and cash equivalents at the end of the reporting period</i>		215,850	64,665

THE SCHOOL OF ARTISAN FOOD
NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 August 2020

1. General information

The School of Artisan Food is a company limited by guarantee with charitable status and incorporated in England and Wales.

The address of its registered office is:

Lower Motor Yard
Welbeck
Worksop
Nottinghamshire
S80 3LR

2. Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with the Charities Accounting Statement of Recommended Practice (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The charity constitutes a public benefit entity as defined by FRS 102.

Basic financial instruments

Basic financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets or financial liabilities. Financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Tangible fixed assets

Fixed assets are stated at their purchase price, together with any incidental expenses of acquisition, less accumulated depreciation. Provision for depreciation is made so as to write off the cost of tangible fixed assets on a straight line basis over the expected useful economic life of the assets concerned. The principal annual rates used for this purpose are:

Leasehold property improvements	- over 25 years
Plant and equipment	- over 5 years
Office equipment	- over 3 years
Fixtures and fittings	- over 5 years
Motor vehicles	- over 5 years

Impairments

Impairment reviews are carried out on tangible fixed assets where there are indications that the recoverable amount of the asset is below its net book value.

Government grants

Where government grants in respect of the purchase of tangible fixed assets have conditions attached outside the control of the charity, the grants have been recognised as deferred income when received. This is amortised at rates calculated to write off the deferred grant income evenly over the expected useful life of the assets purchased. Other government grants, including the COVID-19 business support grants and furlough claims, have been recognised as income in the period to which they relate.

Year ended 31 August 2020

2. Accounting policies (continued)

Income and expenditure

Income is credited and expenditure is recognised on an accruals basis, with the exception of donation and legacy income. Course fees are credited to income in the period in which the courses are provided. Diploma course income is recognised net of bursaries as these are given to diploma students in the form of a reduction in course fees. Foundation degree income is credited to income over the duration of the course provided. Donation income is recognised when there is entitlement to the funds and receipt is probable.

Gift Aid recovered on donations and bursaries is treated as part of that gift and as an addition to the same fund as the initial donation or bursary unless the donor has specified otherwise.

Donated goods are recognised as donation income when the charity has control over the donated goods and has satisfied any performance related conditions attached to the donation. Income associated with donated goods is measured as the fair value of the goods received.

Donated facilities and services are recognised as donation income once the charity has received the service and has satisfied any performance related conditions attached to the donation. Income associated with donated facilities and services is measured as the amount the charity would pay on the open market for an alternative item that would provide an equivalent benefit.

Allocation of expenses

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity.

Concessionary loans

Concessionary loans received by the charity and falling due for repayment after more than one year are initially recognised as the amounts received with the carrying amount adjusted in subsequent years to reflect repayments and accrued interest, where applicable. Waivers of concessionary loans are recognised as unrestricted donations when the donor releases the obligation on the charity to repay the loan.

Funds

Unrestricted funds represent sums held by the charity for charitable purposes that are not subject to any restrictions as to how the funds can be used.

Restricted funds represent sums given to the charity subject to restrictions as to how the funds can be used.

Going concern

The Trustees have assessed the company's ability to continue as a going concern for at least 12 months from the date these accounts were approved. They have concluded that the company has the ability to continue and as such the accounts are prepared on a going concern basis. The COVID-19 pandemic means there is significant uncertainty about the global economic situation and about future restrictions surrounding social distancing. Initial indications following the recent reopening of the School are positive with strong occupancy levels across all short courses run to date and the September 2021 Advanced Diploma cohort is almost fully subscribed with a continued high level of interest. With the Degree course continuing to remain popular the offer is looking to be further developed. The Trustees have made plans to deal with the current situation as much as it is possible, as summarised in the Trustees Report and believe SAF has sufficient cash resources to meet all of its liabilities falling due within 12 months of the date these accounts were approved.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (continued)

Year ended 31 August 2020

3. Prior period financial activities by fund

	General fund (unrestricted) £	Restricted donations £	Bursary fund (restricted) £	Big Lottery Fund (Local Food) (restricted) £	Total 2019 £
<i>Income:</i>					
<i>Donations and legacies</i>					
Donations	205,426	16,225	88,260	-	309,911
Grants	34,003	-	-	-	34,003
<i>Income from charitable activities</i>					
Short courses	380,586	-	-	-	380,586
Diploma courses	313,814	-	-	-	313,814
Catering	16,765	-	-	-	16,765
<i>Other income</i>	33,446	-	-	-	33,446
Total income	984,040	16,225	88,260	-	1,088,525
<i>Expenditure:</i>					
<i>Expenditure on charitable activities</i>	(1,364,441)	-	-	(5,296)	(1,369,737)
Net expenditure and net movement in funds for the year	(380,401)	16,225	88,260	(5,296)	(281,212)
Transfer to general fund	88,260	-	(88,260)	-	-
<i>Reconciliation of funds:</i>					
Total funds brought forward at 1 September 2018	(2,741,055)	-	-	5,296	(2,735,759)
Total funds carried forward at 31 August 2019	(3,033,196)	16,225	-	-	(3,016,971)

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (continued)

Year ended 31 August 2020

4. Donations and grants

	Loan Waiver £	Donated goods and facilities £	Cash donations £	Total 2020 £	Total 2019 £
Unrestricted donations					
Over £10,000	2,950,000	109,622	135,000	3,194,622	195,358
Under £10,000	-	4,700	11,360	16,060	10,068
Total unrestricted donations	<u>2,950,000</u>	<u>114,322</u>	<u>146,360</u>	<u>3,210,682</u>	<u>205,426</u>
		Restricted donations £	Bursary fund £	Total 2020 £	Total 2019 £
Restricted donations					
The A B Charitable Trust		-	-	-	16,225
H Matheson		-	-	-	13,900
Barbara Curtis Legacy		194,879	13,900	208,779	27,800
Whitaker's Charitable Trust		-	-	-	18,000
The Rothschild Foundation		-	-	-	26,380
Leader		92,225	-	92,225	-
Goldman Sachs		38,213	-	38,213	-
Under £10,000		6,700	-	6,700	2,180
Total restricted donations		<u>332,017</u>	<u>13,900</u>	<u>345,917</u>	<u>104,485</u>
Grants				2020 £	2019 £
Release of Fixed Asset grant				34,036	34,003
Furlough Claims				78,021	-
Total unrestricted donations				<u>112,057</u>	<u>34,003</u>
Total donations and grant				<u>3,668,656</u>	<u>343,914</u>

Bursaries are provided to subsidise the costs of the diploma courses for a select number of students each year. In 2020 the number of students benefitting from a bursary was 2 (2019 - 14). The bursaries provided to students in 2020 totalled £18,900 (2019 - £105,560). Of this, £13,900 can be seen in the accounts as a transfer from the restricted bursary fund to the general fund. The remaining £5,000 is provided by the general fund.

Donation income includes £16,298 (2019 - £17,800) in relation to donated goods in the form of plant and equipment. There are no unfulfilled conditions attached to the resources donated.

Donation income includes £98,024 (2019 - £172,000) in relation to donated facilities and services in the form of the use of offices and premises (see note 9). There are no unfulfilled conditions attached to the services donated.

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2020****5. Diploma courses**

Diploma course income consists of:

	2020	2019
	£	£
Gross tuition fees	145,685	369,856
Student accommodation	30,134	49,518
Less: total bursaries	(18,900)	(105,560)
	<u>156,919</u>	<u>313,814</u>

Year ended 31 August 2020

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THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2020**

7. Net incoming resources for the year	2020	2019
	£	£
This is stated after charging:		
Depreciation	76,214	81,049
Auditors' remuneration	12,000	12,000

8. Staff costs and remuneration of key management personnel	2020	2019
	£	£
Salaries and wages	422,372	383,297
Social security costs	29,546	27,047
Other pension costs	11,179	8,050
Total	463,097	418,394

The Trustees consider the key management personnel to comprise the Trustees and the Senior Leadership Team. The total employment benefits including employer pension contributions of the key management personnel were £204,223 (2019 - £145,782).

There were no employees whose total employee benefits for the reporting period exceeded £60,000.

The average number of employees during the year on the basis of full time equivalents was 14 (2019 - 15).

Year ended 31 August 2020

9. Trustee remuneration and related party transactions

During the year the following transactions took place with Trustees:-

Trustee Alison Swan Parente made no donations to the charity (2019 - £10) during the year. The charity did make sales of £820 (2019 - £470) to her.

Two trustees were reimbursed £2,034 (2019 - £1,113) during the year in respect of travel expenses incurred.

No Trustees received any remuneration during the year (2019 - no Trustees).

During the year the following transactions took place with entities related to Trustees:-

The Welbeck Estates Company Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the above-named company).

The charity paid rent to the company of £10,761 during the year (2019 - £4,750). The company provided IT, management and property repair services to the charity of £50,929 (2019 - £87,687). The charity made sales of venue hire to this company of £2,802 (2019 - £nil) in the year. During the year the deemed donation relating to the rent-free period on the charity's premises totalled £98,024 (2019 - £172,000). The company provided funding by way of a loan. The loan is unsecured, interest free and due to be repaid on 30 September 2021. At the balance sheet date, the total amount due to The Welbeck Estates Company Limited was £253,213 (2019 - £2,934,714). £2,950,000 of the loan was waived in the year and the remaining balance was waived in February 2021 (see note 20).

The Welbeck Bakehouse Limited

(Trustee Alison Swan Parente is a director and the controlling shareholder of The Welbeck Bakehouse Limited).

The charity purchased goods from this company of £149 (2019 - £431). The charity recharged IT, pension, utility and staff costs to this company of £25,688 (2019 - £36,044). At the balance sheet date, the total amount due from The Welbeck Bakehouse Limited was £5,640 (2019 - £26,404).

Bolsover Properties Limited

(Trustee Alison Swan Parente is the wife of William Parente who is a director of the company. Trustee Daisy Parente is also a director of the company).

Bolsover Properties Limited made a donation of £100,000 in the year (2019 - £nil) to the charity.

Other entities based at Welbeck

The charity made sales of £915 (2019 - £99) and purchases of £2,045 (2019 - £6,209) to/from entities based on the Welbeck Estates. The amount due to these entities at the year-end was £nil (2019 - £247).

Woodhall Planning & Conservation Limited

(Trustee Susan Amaku is a director of Woodhall Planning & Conservation Limited).

The charity paid £16,218 (2019: £nil) to Woodhall Planning & Conservation Limited for services associated with the development of the Barbara Curtis Training Room. At the balance sheet date, the total amount due to Woodhall Planning & Conservation Limited was £nil (2019: £nil). Susan Amaku and Woodhall Planning & Conservation Ltd are experts in the conservation and restoration of historic buildings. The services were engaged on terms more favourable to the charity than were available from other commercial providers and, given Susan's involvement in previous development at the School, the trustees were comfortable that the engagement of Woodhall Planning & Conservation Limited represented best value for money. Susan Amaku did not take part in any discussion associated with the decision to engage Woodhall Planning & Conservation Limited.

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (continued)

Year ended 31 August 2020

10. Taxation

The School of Artisan Food is exempt from tax on income and gains falling within section 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent these are applied to charitable objects. No tax charges have arisen in the charity.

11. Fixed assets	Short leasehold property improvements £	Plant and equipment £	Office equipment £	Fixtures and fittings £	Motor vehicles £	Total £
Cost						
Brought forward	1,152,031	370,030	54,446	99,231	30,000	1,705,738
Additions	329,768	12,098	634	-	-	342,500
Disposals	-	-	-	-	(30,000)	(30,000)
At 31 August 2020	1,481,799	382,128	55,080	99,231	-	2,018,238
Depreciation						
Brought forward	732,005	297,075	53,371	94,668	30,000	1,207,119
Charge for the year	46,097	27,165	629	2,324	-	76,214
Eliminated on disposal	-	-	-	-	(30,000)	(30,000)
At 31 August 2020	778,102	324,240	54,000	96,992	-	1,253,334
Net book value						
At 31 August 2020	703,697	57,888	1,080	2,239	-	764,904
At 31 August 2019	420,026	72,955	1,075	4,563	-	498,619

12. Debtors: amounts falling due within one year	2020 £	2019 £
Trade debtors	4,142	15,475
Other debtors	12,398	45,627
Prepayments	123,290	23,681
	<u>139,830</u>	<u>84,783</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (continued)

Year ended 31 August 2020

13. Creditors: amounts falling due within one year	2020	2019
	£	£
Trade creditors	136,853	117,842
Accruals and other creditors	92,786	31,690
Other taxes including Social Security	34,610	22,966
Deferred income	177,976	152,079
	<u>442,225</u>	<u>324,577</u>

14. Creditors: amounts falling due after one year	2020	2019
	£	£
Other creditors	250,000	2,875,000
Deferred income	431,591	465,461
	<u>681,591</u>	<u>3,340,461</u>

Other creditors include £250,000 owed to The Welbeck Estates Company. During the year £2,950,000 of the loan was waived. See notes 9 and 20 for the terms of this loan.

15. Reconciliation of net income/(expenditure) to net cash flow from operating activities

		2020	2019
	Note	£	£
Net income/(expenditure) for the reporting period		3,013,739	(281,212)
Adjustments for:			
Amortisation		34,036	34,003
Depreciation	11	76,214	81,049
Profit on sale of fixed asset		(5,833)	-
Non cash rent expense		98,024	-
(Increase)/decrease in debtors		(55,047)	12,691
Increase/(decrease) in creditors		83,778	(34,820)
Release of fixed asset grant	4	(34,036)	(34,003)
Donated goods and facilities	4	(114,322)	(17,800)
Accrued PPE additions		(58,701)	-
Loan waiver	4	(2,950,000)	-
Bank interest receivable		(248)	(74)
Net cash from/ (used in) operating activities		<u>87,604</u>	<u>(240,166)</u>

THE SCHOOL OF ARTISAN FOOD

NOTES TO THE FINANCIAL STATEMENTS (continued)

Year ended 31 August 2020

16. Analysis of changes in net debt

	At 1 September 2019	Cash flows £	Non-cash changes £	At 31 August 2020 £
Cash and cash equivalents				
Cash	64,665	151,185	-	215,850
	<u>64,665</u>	<u>151,185</u>	<u>-</u>	<u>215,850</u>
Borrowings				
Debt due within one year	(59,714)	56,501	-	(3,213)
Debt due after one year	(2,875,000)	(325,000)	2,950,000	(250,000)
	<u>(2,934,714)</u>	<u>(268,499)</u>	<u>2,950,000</u>	<u>(253,213)</u>
Total net debt	<u>(2,870,049)</u>	<u>(117,314)</u>	<u>2,950,000</u>	<u>(37,363)</u>

17. Analysis of net (liabilities)/assets between funds

	General fund £	Restricted funds £	Total £
Tangible fixed assets	764,904	-	764,904
Current assets	306,582	49,098	355,680
Current liabilities	(442,225)	-	(442,225)
Long term liabilities	(681,591)	-	(681,591)
Net (liabilities)/assets at 31 August 2020	<u>(52,330)</u>	<u>49,098</u>	<u>(3,232)</u>

18. Movement of funds

	At 1 September 2019	Incoming resources £	Outgoing resources £	Transfers £	At 31 August 2020 £
Restricted funds					
Donations	16,225	332,017	(9,340)	(289,804)	49,098
Bursary fund	-	13,900	-	(13,900)	-
Total restricted	<u>16,225</u>	<u>345,917</u>	<u>(9,340)</u>	<u>(303,704)</u>	<u>49,098</u>
Unrestricted funds					
General fund	(3,033,196)	3,814,105	(1,136,943)	303,704	(52,330)
Total funds	<u>(3,016,971)</u>	<u>4,160,022</u>	<u>(1,146,283)</u>	<u>-</u>	<u>(3,232)</u>

THE SCHOOL OF ARTISAN FOOD**NOTES TO THE FINANCIAL STATEMENTS (continued)****Year ended 31 August 2020****19. Financial assets and liabilities**

The charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. These are initially recognised at transaction value and subsequently measured at their amortised cost.

Financial assets	2020	2019
	£	£
Trade debtors	4,142	15,475
Other debtors	12,398	45,627
	<u>16,540</u>	<u>61,102</u>
Financial liabilities	2020	2019
	£	£
Trade creditors	136,853	117,842
Other creditors	250,000	2,875,000
Accruals	92,786	31,690
	<u>479,639</u>	<u>3,024,532</u>

20. Post balance sheet event

Government enforced lockdowns in late 2020 and the first quarter of 2021 had a significant impact on the School's operations. The School was unable to operate any short courses during these periods, although the Advanced Diploma and Foundation Degree courses were successfully completed. There will be a consequential impact on the School's income for the financial year ending 31 August 2021.

On 23 February 2021, The Welbeck Estates Company Limited agreed to waive the remaining £250,000 owed by the charity. In April 2021, The Barbara Curtis Trust has agreed to provide a cash donation of £150,000.