

ANNUAL REPORT 2021- 2022

PROVIDING SUSTAINABLE COMMUNITY HUBS,
ACTIVELY IMPROVING THE LIVES OF LOCAL PEOPLE

24

Hours per
month of
1-2-1 sup-
port given

100+

Older people
using our
social clubs

79%

Youth club
teens have
become more
active

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**PROVIDING SUSTAINABLE COMMUNITY HUBS,
ACTIVELY IMPROVING THE LIVES OF LOCAL PEOPLE**

WELCOME

**PROVIDING SUSTAINABLE
COMMUNITY HUBS,
ACTIVELY IMPROVING THE
LIVES OF LOCAL PEOPLE**

Looking back at 2021, the charity had a busy year supporting our community coming out of covid, with the pressures of lockdowns, restrictions

and lasting legacy of covid. Our team worked hard to relaunch and expand our services, having an even greater impact on the lives of local people.

£18,400

**IN SAVING FOR WORKING FAMILIES
ON SCHOOL HOLIDAY CARE COSTS**

PROVIDING SUSTAINABLE COMMUNITY HUBS,
ACTIVELY IMPROVING THE LIVES OF LOCAL PEOPLE

TRUSTEES REPORT

The members of the Board of Trustees during the year ended 31 March 2022

Trevor Abram - **Chair**

Gay Kay

Beverley Swan - **Vice Chair**

Pamela Hoile - **Treasurer**

Margaret Abram

Joanne Wintle-Smith

Julie Harrild - (Resigned 1/3/22)

Antony Hook (Resigned 19/1/22)

Mark Foster (Resigned 8/6/21)

Anita Walker (Appointed 10/3/22)

Carole Jackson

Alison Reynolds

Registered Office

West Faversham Community Centre
Bysing Wood Road
Faversham
Kent
ME13 7RH

Company number

07296070

Charity number

1139228

All The Extras Limited

Company Number

09062780

Auditors

MHA MacIntyre Hudson
Victoria Court,
17-21 Ashford Road
Maidstone
Kent
ME14 5DA

Kent Community Training CIC

Company Number

10349844

114

**HOURS PER WEEK
OF COMMUNITY
ACTIVITIES AND
SUPPORT SERVICES
DELIVERED BY OUR
TEAM**

**The charity has 16
staff within its
community delivery
team offering a wide
range of services &
activities in our
centers.**

362

Inactive people
used our centres to
become active

34

Kickstarts given an
opportunity to gain
work and skills to
increase employ-
ability

93

Children used our
school holiday
activities support-
ing working families
with low cost
childcare

40

COMMUNITY
ACTIVITIES
PROVIDED
EACH WEEK

The Trustees (who are also Directors of the charitable company for the purposes of company law) present their annual report together with the financial statements of West Faversham Community Association (the charitable company) for the year ended 31 March 2022. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011, the company act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and republic of Ireland: FRS 102, issued October 2009.

Constitution

The charitable company is registered as a company limited by guarantee and was set up by a Memorandum and Articles of Association on 25 June 2010 and became a registered charity on 30 November 2010.

The reference and administration information is set out on page 4.

Method of appointment or election of trustees

The management of the charitable company is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum and Articles of Association, standing for annual election by the members, with the exception of 3 appointees, one from each of the statutory bodies operating in the area. All Trustees have been chosen with a view to the needs of the charitable company providing a range of skills beneficial to the development and management of the running of the West Faversham Community Association.

85%

OF OUR TEAM LIVE IN THE
COMMUNITIES WE SUPPORT

The board continue to review their skills through the skills audit and seek to grow the board in the areas needed.

Policies adopted for the induction and training of trustees

New Trustees, on appointment, are supplied with copies of all documents and relevant guidance necessary in order for them to understand their role. In addition the charitable company relies upon the guidance issued by the Charity Commission and Advising Communities in relation to decision making.

Organisation structure and decision making

The management of the charity is the responsibility of the Trustees who meet monthly, when the C.E.O updates the board on the charity's operations. The board reviews the charity's performance against the strategy, its financial performance and risk assessed activities. The board consider matters raised by board members or the C.E.O for approval when they are outside of the scope of C.E.O responsibilities for the day to day management of the Charity. Between meetings the C.E.O is delegated to run the charity within the budgets and scope set by the board. In an emergency, provisions allow for action to be taken by the Chair and C.E.O

Risk assessment

The Trustees have assessed the major risks to which the charitable company is exposed, in particular those related to the operations and finances of the charitable company, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks.

During the year the board continued to use its risk log for the charity, which identifies the risks to the charity. Each risk is reviewed by the board six times or more each year, and action plans are put in place to reduce or mitigate risks.

This new process has proven to be a valuable exercise for the board and has greatly improved the organisation's risk mitigation planning.

The objectives and activities

The objectives and activities of the charitable company are to establish or secure the establishment of a community centre and to maintain and manage the same (whether alone or in co-operation with any statutory authority or other person or body) in furtherance of the objectives.

TEEN GYM

Our youth and fitness team join together for our teen gym sessions, in which the gym is opened up to 12-16 year olds to come use the equipment and train with the support of our personal trainers.

These sessions are hugely popular and help young people gain an interest in healthier lifestyles and build confidence.

70+

YOUNG PEOPLE USE OUR TEEN GYM

"I enjoy these sessions because it gives me a chance to come and see my friends, build muscle with them and get fitter."

"I enjoy lifting the weights in such an encouraging atmosphere where everyone is supportive"

87%

OF YOUNG PEOPLE USING TEEN GYM SAY IT MAKES THEM MORE ACTIVE THAN THEY WOULD BE WITHOUT IT

OUR STRATEGY

In 2021 as we moved back to delivering our core strategic aims, we did so from a place of strength having used the pause in normal operations to reflect on our services, develop our team and relaunch stronger. Our work continued to be across our 5 areas of work;



Providing Positive Opportunities for Young People

We believe that everyone in our community should be given the best opportunities to become the best versions of themselves. We look to provide a great range of opportunities for young people to express themselves, learn and just enjoy living in our community. Our services range from early years to teens and work with over 240 young people, in addition to this we run free fundays which can have up to 2000 people attend.



Reducing Loneliness and Isolation in the Elderly Population

Getting older shouldn't mean less fun, we put on a range of activities each week targeting older people to make sure life stays fun, active, and sociable.

Of our regular users, a high proportion tell us that they often have no other social engagement outside the centre this week.



Giving People the Means to Gain Meaningful Employment

Giving people the skills and knowledge to find work, and to retain the skills in finding work for life is key to helping improve the quality of life of local people. We aim to help anyone who needs it become more work ready and enter into a meaningful career.



Increasing Engagement in Sports and Physical Activity

Being physically active can have so many benefits, but too many people cannot get active due to barriers, we aim to break those barriers down and build a more active, healthy and positive community.



Building Community Cohesion & Faversham Pride

Helping to ensure that we have a community that is tolerant and accepting of each other, and ready to step in support each other through a crisis and enjoying happier lives together; this runs through all activities for all ages.

267

**OLDER PEOPLE
BENEFITED FROM
OUR SERVICES
TARGETED AT
REDUCING SOCIAL
ISOLATION**

"I enjoy dancing and keep fit. This social event allows me to make friends and keep happy"

In 2022 we partnered with Imago to boost our services for older people to tackle isolation

29

HOURS OF ACTIVITIES PER WEEK TO COMBATING LONELINESS

85%

OF SERVICE USERS ATTEND ON A REGULAR BASIS

100%

SAY THEY HAVE MADE NEW FRIENDS WHILE ATTENDING THE CENTRE

17

PEOPLE LEARNT TO USE TECHNOLOGY TO STAY BETTER CONNECTED

"Even with my disability there are sessions I can attend to make sure I make friends and socialise"

OUR COMMUNITY OFFER 2022-23

The charity has a team of well trained and specialist staff able to deliver a great range of services in the community.

Our services are mainly funded by our trading income so we are able to adapt these to suit the needs of our community.

Check out some of what we have on offer, and get in touch to find out about other services and give us your ideas!

114^{HOURS}

Per week of community services offered by our team

136^{ACTIVITIES}

Available to the public each week

**SCHOOL HOLIDAY ACTIVITIES
PROVIDED FOR 150+ CHILDREN**

**TEAM OF 5 1-2-1 SUPPORT
WORKERS HELPING WITH
ISSUES FROM BENEFITS TO
HOUSING**

**7 DAYS A WEEK OF ACTIVITIES
PROVIDED**

Youth

Youth ADHD Group: Support for parents/carers whilst young people with ADHD are given the opportunity to participate in activities such as the climbing wall, fitness classes, cooking, arts and crafts.

Youth Social Café: Drop-in support group, in the café that offer young people the chance to meet up, chat, play games, use our Wi-Fi and computers, seek support from youth workers and have a free meal.

Youth Cooking: Session with a youth worker and a chef, teaching young people how to prepare dishes and then young people can share what they have cooked with other young people

Youth Fitness and Gym : A fitness class with a Personal Trainer (PT) and Youth Worker and an opportunity for young people to train in the gym under the supervision of a PT

Youth Club : Games, activities, skateboard ramps, climbing wall, Wii, Xbox, Pizza, Music, Nerf Guns, pool, ping pong, socialising inside the main youth rooms.



140

young people use
our youth services
in an average
week

82%

of young people say
they can turn to our
team when they are
struggling

70

Families used
messy play or fam-
ily support services

60

Hours of 1-2-1
support given in the
last year

Children and Families

Autism parents support group – Time for parents with children who have an ASD to talk and share experiences with other parents.

Messy Play - Parents and carers exploring real world learning with pre school children and learning about child development

Cooking for the family - learn about cooking healthy meals for the family on a budget

School Holiday Club - Support for working families on low incomes to avoid hardship due to the costs of childcare in the school holidays, and to ensure their children still have a great school holiday full of fun.

Older People

Over 50s Climbing Wall- A fitness opportunity for our over 55's to allow them to step out of their comfort zones and enjoy some new light physical challenges

Sports Bar- Open up our bar to older people who would like to watch sports on our screens in the bar with a drink, in a calmer atmosphere than other pubs and bars.

Golden Surfers- 1-2-1 FREE appointments to help support and teach the older generation how to use their tablet, phone or other devices for internet, emails and social media.

Lunch Club- 2 course home cooked meal, prepared by our chefs, in our café for just £5.50.

Seated fitness- A fitness exercise which is fun but at a gentler pace, helping build strength and balance.

Social Club- Social opportunities for over 55's to enjoy some classical board games, meet new people and enjoy some free cake.

Sunday Lunch- A monthly 2 course meal for the older members of the community to enjoy a tasty freshly cooked meal, working with AGE UK.

And more... such as wellbeing groups, parent & toddler sessions and our Job hub



Our People working to deliver for our community

"Staff are

"Everyone is v
trainers are a
that people ar

West Faversham Community Association has a team of 60 working staff to deliver its strategic aims, during the year we had higher than normal staffing levels due to being a kickstart provider, which had great benefit to individuals and the charity. These roles fit within our ethos of training and developing local teams invested in the charity and the community, with 80% of our team living within 3 miles of one of our centres. A large number of our team undergo training as apprentices including higher level degrees courses and over 20% of our team are on our internal career pathway. We continue to enjoy our partnership with HMP Stanford hill, supporting the rehabilitation of offenders.

In the year the gender pay gap was 0.5% with less than the £0.10 difference in average pay. Our team was 43% male 57% female, ranging from 16-67 years old, many with lived experience for our areas of work.

Our operations are led by the CEO and Senior Leadership Team, who are below.



James Browning - CEO

James has worked for us for 7 years, and leads the delivery of the charity's strategy and ensures the team are all focused on improving the lives of local people



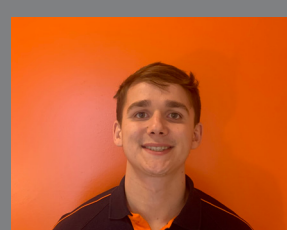
Amy Mildon - Accountant

Amy is our management accountant and works for the charity full time to ensure its accounts are in good order and funds are well spent on community activities



Louise Asekokhai

Louise plays a vital role, she leads all of our community support services, as our Head of Community Activities, including the youth, family and older people support teams



Josh Dolman

Josh is our assistant CEO, and forms an important part of our leadership team, looking after our people and their training and monitoring the impact of the charity

are very friendly and supportive”

“All abilities are made to feel welcome.”

very welcoming and polite. The personal
always willing to help if there is anything
e unsure of when working out.”

LEISURE ACTIVITIES

The charity continues to run leisure facilities to promote health and wellbeing in the community. The charity operates two gyms within its centers in Faversham and Aylesham as well as number of sports pitches in Aylesham and indoor activity spaces in Faversham and Herne. These facilities alongside the climbing wall in Faversham help the charity to deliver its aim of increasing engagement in sports and physical activity.

These facilities have helped over 350 people who were not active before become active in the last year, having great benefits for themselves and society. Alongside this our facilities have allowed over 1000 to engage in physical activity over the year.

Over the coming year the charity will continue to seek ways it can use its facilities to improve access to leisure services in the community helping create healthier and happier communities.

45+

**Fitness opportunities
per week**

Trading

The charity continues to operate All The Extras Limited as a trading subsidiary of the charity, during the period the company had limited ability to generate income due to restrictions and lockdowns.

The Board of All The Extras will continue to explore ways to grow its revenue and profits and maximize profitability of its operations allowing it to generate greater income for the charity.

The trading company has assisted the charity in the delivery of its aims, in particular around employability and community wellbeing.

The charity's other trading subsidiary, Kent Community Trading CIC did not trade in the year.

Our wider Community

Our Invicta Community Leisure brand, which is a registered trademark of West Faversham Community Association, and registered with the charity commission as a trading name of the charity. Under the banner of Invicta the charity operates Herne Centre and Aylesham Welfare Leisure Centre, and has explored additional sites in the Swale area.

The charity continues to explore venues in the local area, in which there is mutual benefit to both the venue's local community and the Faversham Community of management contracts, allowing for broader and more impactful community services to be delivered in our community.

96%

of respondents
feel our centres
benefit the com-
munity

100%

of respondents agree
we should have
charged services to
subsides community
activities

100%

of staff would
recommend our
services to family
and friends

Over 100 members of the public,
service users and stakeholders
gave feedback on our strategic
plan

CEO's Remarks

The last year saw the charity build on the development in made during covid, allowing stronger and more im pactful delivery of its aims. We saw our centres come out of the final lockdowns and restriction and with that the slow return our trading income, and normal activities starting at our Aylesham site which opened during the pandemic.

The year was packed full of exciting times for our communities and teams, with bigger and better community events been held than ever before, and our services having significantly expanded supporting more people than ever before. It has been humbling to see the team's passion to support our communities and not only deliver support to more people but also seeing this support go deeper and deliver stronger impacts on the lives of local people.

Since year end the team have been reflecting on our work, engaging with stakeholders and service users to review the charitable strategy. This has helped inform the work being done to develop the new strategic plan for 2023-2028, which we are looking forward to rolling out later this year.

Chairman's Remarks

Further to the comments above made by our CEO, I can confirm that at the commencement of the year 2021/22 we were still in the Covid Lockdown period, due to which we only recommenced operations four months into the financial year. The budget forecast set by the Board of Trustees took this into account.

During the lockdown period there were no room hires permitted and the gyms and sports facilities brought in no revenue. Board meetings were conducted through on-line platforms and the Trustees were kept informed of the up to date financial situation.

As I reported in last year's report we did manage to assist with the distribution of food and other essential items to those who were suffering difficulty due to loss of employment. To accomplish this we received several grants from Swale Bor- ough Council, Faversham Town Council, Kent County Council, DEFRA and others as well as donated items from local trad- ers and cash donations from several individuals. Through these efforts we were able to distribute the equivalent of more than 72,000 meals! As we came out of lockdown, the four venues that we manage were gradually able to reopen and slowly return to normal operation.

Due to the increasing complexity of the various activities that we offer, in order to take some of the load off our extremely competent CEO, we divided the management structure and appointed heads of service to each division. Each of these now has responsibility for ensuring that they meet targets for increasing revenue and working within agreed budgets. This has made for a more streamlined method of governance and is working well.

Although we were budgeting to just reach a breakeven income against expenditure for this year, you will note from the accounts that we have in fact been able to achieve an increase to our reserves even though only eight months of operation were possible due to Covid restrictions. This goes to show that West Faversham Community Association is still proving to be sustainable and popular by providing activities and services in line with our stated aims.

We are thankfully continuing to secure significant amounts of grant funding and once again have been able to run several fun days at all venues with no cost to the participants (other than for food and beverages). These have been attended by families from a wide area, with numbers running into the thousands, something of which we are extremely proud.

On behalf of the Trustees, I would like to congratulate and heartily thank all our excellent staff for their dedication and the efforts they have put in during the year to ensure the satisfaction of all our users. We hope that all our members and other users continue to use our facilities, which are there to improve their health and wellbeing.

Reserves and Financial Review

The charity continues to budget to grow the Charity's reserves by a small amount each year giving balance to supporting the community through challenging times. Income was substantially improved in the year at £1,263,457 (2021 - £824,667) as the charity emerged from covid constraints, the overall deficit in the year was £100,903 (2021 deficit of £72,991) after all costs including depreciation of the community centre.

Public Benefit

When considering the West Faversham Community Association's activities, the Trustees have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's General Guidance on Public Benefit.

Fundraising

The charity carries out limited public fundraising, when this is carried out it, it is done so through staff and volunteers of the charity at fundraising events such as bingos, quizzes and music nights, all of which take place in our centres and not offsite. Fundraising from the public accounted for £19,521 of income and £1,353 of expenditure in the year. No complaints have been received with regards to fundraising activities, and no external parties are used for fundraising.

Going Concern

The Trustees have taken account of the document "Going Concern and Liquidity Risk" Guidance for Directors of UK Companies 2009 issued by the Financial Reporting Council in assessing whether the charitable company is a going concern. The COVID-19 pandemic and the ensuing economic shutdown has had a significant impact on the charity's operations. In response to the COVID-19 pandemic the Trustees have performed a robust analysis of forecast future cash flows, also considering the effectiveness of available measures to assist in mitigating the impact. This assessment is based upon the funding available, repayment terms of the Charity Bank loan, cash in hand and the level of free reserves and income expected to be received from the services provided. Based on this and having regard to the resources available to the charity, the Trustees have concluded there are no material uncertainties and they can continue to adopt the going concern basis in preparing the annual report and accounts.

Remuneration Policy

The pay of all the employees, is determined by the Board of Trustees on recommendation of the Chief Executive Officer.

Statement of Trustees' Responsibilities

The Trustees (who are also Directors of West Faversham Community Association for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the charities act 2011, the charity accounts and reports regulations 2008, and in accordance with the Charity's governing document. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report was approved by the Board of Trustees on September 13th and signed on their behalf by:

Trevor Abram - Chair



AUDITORS REPORT

MHA MacIntyre Hudson
Chartered Accountants
Victoria Court
17-21 Ashford Road
Maidstone
Kent
ME14 5DA

Independent Auditor's Report to the Trustees of West Faversham Community Association

Opinion

We have audited the financial statements of West Faversham Community Association (the 'charitable company') for the year ended 31 March 2022 which comprise the Group Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be

materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 15, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Reviewing minutes of meetings of those charged with governance;
- Enquiry of entity's management to identify any instances of non compliance with laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias; and
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

MHA MacIntyre Hudson
Statutory Auditor
Maidstone
United Kingdom

ANNUAL ACCOUNTS 2021-22

SOFA

BALANCE SHEET

NOTES TO ACCOUNTS

GROUP STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating an Income and Expenditure Account)

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	General Fund	Restricted Funds	Total	Total
		2022 £	2022 £	2022 £	2021 £
Income from:					
Donations and legacies:					
Fundraising		19,521	-	19,521	-
Grant income and donations	3		560,656	560,656	530,080
Charitable Activities:					
Hiring fees		187,011	-	187,011	63,485
Membership fees		561	-	561	259
Classes and Club fees		246,022	-	246,022	96,785
Other trading activities:		247,694		247,694	129,098
Investments	5	5	-	5	16
Other:		0	-	-	-
Other income		1,988	-	1,988	4,945
Total income		702,801	560,656	1,263,457	824,668
Expenditure on:					
Raising funds		1,353	-	1,353	-
Charitable activities:					
Cost of running the Centre	6	438,275	681,793	1,120,068	808,006
Other Trading Activities		242,939	-	242,939	89,653
Total expenditure		682,567	681,793	1,364,360	897,659
Net income/expenditure		20,234	(121,137)	(100,903)	(72,991)
Transfers between funds	17	-	-	-	-
Net movement in funds		20,234	(121,137)	(100,903)	(72,991)
Reconciliation of funds					
Total funds brought forward		102,485	1,820,582	1,923,067	1,996,058
Total funds carried forward		122,719	1,699,445	1,822,164	1,923,067

All of the Charity's activities are continuing.

There are no gains or losses other than those shown above.

BALANCE SHEET

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Group		Charity	
		2022	2021	2022	2021
		£	£	£	£
Fixed assets					
Tangible assets	12	2,095,802	2,172,504	2,039,420	2,122,274
Intangible assets	12a	507	761	-	
Investments				1	1
<i>Total fixed assets</i>		<u>2,096,309</u>	<u>2,173,265</u>	<u>2,039,421</u>	<u>2,122,275</u>
Current assets					
Stock		26,099	19,440	10,650	8,650
Debtors (amounts falling due within one year)	13	46,761	58,010	77,290	84,701
Cash at bank and in hand		83,895	87,991	79,059	78,166
<i>Total current assets</i>		<u>156,755</u>	<u>165,441</u>	<u>166,999</u>	<u>171,517</u>
Liabilities					
Creditors: amounts falling due within one year	14	<u>146,727</u>	<u>121,254</u>	<u>131,270</u>	<u>115,542</u>
<i>Net current assets</i>		10,028	44,187	35,729	55,975
Total assets less current liabilities		<u>2,106,337</u>	<u>2,217,452</u>	<u>2,075,150</u>	<u>2,178,250</u>
Creditors: amounts falling due after more than one year	15	<u>284,173</u>	<u>294,385</u>	<u>270,306</u>	<u>282,604</u>
Total net assets		<u>1,822,164</u>	<u>1,923,067</u>	<u>1,804,845</u>	<u>1,895,646</u>
The funds of the Charity					
Restricted funds	17	1,699,445	1,820,582	1,699,445	1,820,582
Unrestricted funds					
General fund		<u>122,719</u>	<u>102,485</u>	<u>105,400</u>	<u>75,063</u>
Total Charity Funds		<u>1,822,164</u>	<u>1,923,067</u>	<u>1,804,845</u>	<u>1,895,646</u>

The Trustees consider that the charitable company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act"). The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006. However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and preparation of financial statements.

These financial statements have been prepared in accordance with the provision applicable to charities. The financial statements were approved by the Board of Trustees on 28 MARCH 2023 and signed on their behalf.

T Abram
Chairman



Company Number 7296070

NOTES

1) Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) General information and basis of Preparation

West Faversham Community Association is a Charitable Company limited by guarantee in England and Wales. The address of the registered office is given in the charity information on page 3 of these financial statements. The nature of the Charity's operations and principal activities are to establish and run community centres.

The Charity constitutes a public benefit entity as defined by FRS 102 Section 1A. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 Section 1A) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 Section 1A) and the Companies Act 2006.

The Charity has applied Update Bulletin 1 as published on 2 February 2016 and does not include a cash flow statement on the grounds that it is applying FRS 102 Section 1A.

The financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

b) Going Concern

The financial statements are prepared on a going concern basis. The Trustees have considered relevant information, including the annual budget, forecast future cashflows and the impact of subsequent events in making their assessment. In response to the COVID-19 pandemic, the Trustees have performed a robust analysis of forecast future cashflows, taking into account the potential impact on the business of possible scenarios arising from the impact of COVID-19. Based on these assessments and having regards to the resources available to the Charity, the Trustees have concluded that there are no material uncertainties related to events or conditions which would cast doubt on the Charity's ability to continue as a going concern.

c) Income

All incoming resources are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Donations are recognised as income when any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the Charity of the item is probable and the economic benefit can be measured reliably.

No amounts are included in the financial statements for services donated by volunteers.

Grants are recognised at fair value when the Charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Income tax recoverable in relation to donations received under gift aid or deeds of covenant is recognised at the time of the donation.

Hiring fees are recognised when the event takes place. Fees received in advance for events occurring after the year end are deferred and recognised in other creditors.

Income from trading activities includes income earned from trading activities to raise funds for the Charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Fundraising income is recognised when the income is receivable. Investment income, gains and losses are allocated to the appropriate fund. Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally on notification of the interest paid or payable by the Bank.

d) Expenditure

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation

to activities. Any irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Costs of generating funds include fundraising, publicity costs and non-charitable trading activities together with their related support costs.

Expenditure on charitable activities includes costs directly related to running the community centre. Costs include direct wages, repairs and maintenance, and overheads such as insurance and utility expenses.

Support costs are those costs incurred directly in support of expenditure on the objects of the charitable company and are allocated across charitable and non-charitable activities on a pro-rata basis guided by the value of attributable costs, unless they can be attributed directly, being a measurement considered representative of the specific input into each activity. Costs include office and governance costs.

Governance costs include those costs associated with meeting the constitutional and Statutory requirements of the Charity and include Independent examination fees.

e) Company Status

The charitable company is a company limited by guarantee. In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charitable company.

f) Tangible fixed assets and depreciation

After the initial set up costs, all assets costing less than £1,250 are written off at time of purchase.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives as follows:

Freehold buildings	2%/10% on cost
Furniture, fittings and equipment	15% reducing balance
Office equipment and computers	25% straight line
Motor vehicles	25% straight line

Depreciation is charged once the equipment purchased has been fully received and is operational.

g) Intangible asset amortisation

Intangible assets are amortised over their useful life as follows

Computer software	20% straight line
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h) Financial Instruments

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

I) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

J) Fund Accounting

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been raised by the charitable company for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

K) Stock

Stock is valued at the lower of cost or net realisable value. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing stock to its present location and condition. Provision is made for damaged, obsolete and slow moving stock where appropriate.

L) Pensions

The Charity operates an Auto-enrolment Pension scheme. The charge shown in the accounts represents the employer's contributions to the money purchase scheme.

O) Consolidation

These financial statements consolidate the results of the charity and its wholly owned Subsidiaries All The Extras Ltd and Kent Community Training C.I.C. on a line by line basis. A separate statement of financial position or income and expenditure account, for the Charity itself is not presented having taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.

2) Restricted and unrestricted Income

All income for the current and prior year was attributable to unrestricted income, except for restricted grants and donations as disclosed in note 3.

3	Grant Income and donations	General Fund 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
	Grants	-	560,656	560,656	528,928
	Donations	-	-	-	1,152
		-	560,656	560,656	530,080
	Grants				
	Local authorities				
	Job Retention scheme	-	34,078	34,078	180,703
	Swale Borough Council	-	35,426	35,426	44,287
	Herne Council	-	13,271	13,271	
	Kent County Council	-	1,225	1,225	3,232
	Faversham Town Council	-	-	-	800
	Dover DC	-	10,363	10,363	10,565
	Charities				
	National lottery	-	43,814	43,814	63,690
	Power to change	-	-	-	30,125
	HAF	-	27,450	27,450	
	J&H Trust	-	18,500	18,500	
	Reconnect	-	70,885	70,885	
	Children in need	-	43,000	43,000	
	Co-op Youth	-	1,741	1,741	
	Colyer Ferguson	-	-	-	6,250
	IJ.21.003	-	4,900	4,900	
	Kent Community Foundation	-	5,000	5,000	10,000
	Key Fund Covid	-	-	-	47,971
	Headstart	-	1,000	1,000	
	Paypal - just giving	-	-	-	379
	Police Donation	-	500	500	
	Arnold Clarke	-	1,000	1,000	
	Pay it forward	-	3,000	3,000	
	Defra	-	-	-	23,000
	John Swire	-	5,000	5,000	4,800
	Tudor Trust	-	-	-	7,800
	APR Fundays	-	1,000	1,000	
	Apprentishp Grant	-	1,500	1,500	
	KCF Digital fund	-	8,250	8,250	3,500
	CCES Sector recovery	-	3,790	3,790	
	Sports England	-	32,625	32,625	10,000
	CAF Grant	-	-	-	10,000
	Street Games Uk	-	1,800	1,800	
	GWUK Groundwork	-	-	-	500
	Cinema project	-	-	-	2,000
	Clothworkers	-	-	-	1,250
	ADHD Parent support	-	-	-	14,401
	Faversham Lottery	-	1,172	1,172	
	Health Intellegence	-	-	-	70
	Others				
	Aylesham Welfare leisure Centre	-	18,000	18,000	8,000
	Means to Gains Meaningful Emplc	-	172,096	172,096	4,768
	Daniel Katz	-	-	-	3,000
	Re-opening grant	-	-	-	500
	Barrat Homes	-	-	-	1,000
	Positive oppertunities for young pe	-	-	-	6,224
	Building fund	-	-	-	25,000
	Other	-	270	270	5,113
		-	-	-	
		-	560,656	560,656	528,928

INCOME AND EXPENDITURE OF TRADING SUBSIDIARIES

The Charity owns the whole of the issued share capital of All The Extras Ltd. The results of this Company for the year ended 31 March 2022 are summarised below:

The results include intercompany trading with the parent, these balances are eliminated in the Charities consolidated

	2022	2021
	£	£
Turnover	207,134	45,699
Direct costs	<u>(186,095)</u>	<u>(55,912)</u>
	21,039	(10,213)
Management charges to/ from parent company	(1,200)	(4,800)
Administrative expenses	<u>(67,226)</u>	<u>(33,428)</u>
	(47,387)	(48,441)
Gift Aided to the Charity	(2,944)	(6,608)
Other operating income	<u>40,551</u>	<u>83,058</u>
Operating Profit	(9,780)	28,009
Interest receivable	9	341
Interest payable	(331)	(313)
Tax	<u>(109)</u>	<u>(10,604)</u>
Retained profit/loss in subsidiary	(10,211)	17,433
The aggregate of assets, liabilities and funds was:	<u><u> </u></u>	<u><u> </u></u>

	2022	2021
	£	£
Assets	82,320	86,810
Liabilities	<u>(75,712)</u>	<u>(69,991)</u>
Net assets	<u><u>6,608</u></u>	<u><u>16,819</u></u>
Represented by:		
Ordinary shares of £1 each	1	1
Profit and Loss account	<u>6,607</u>	<u>16,818</u>
Total funds	<u><u>6,608</u></u>	<u><u>16,819</u></u>

The Charity is the sole member of Kent Community Training C.I.C. (formerly The Café at West Faversham Community Centre Limited), a company limited by guarantee. The Company is dormant for the year ended 31 March 2022 (dormant, in the year ended 31 March 2021)

5 Investment income	General Fund 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Interest receivable	5	-	5	16
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

All interest receivable in 2021 was unrestricted.

6	Costs of running the Community Centre	General	Restricted	Total	Total
	Analysis of resources expended	Fund	Funds	Funds	Funds
		2022	2022	2022	2021
		£	£	£	£
	Activities undertaken directly				
	Gross wages	645,110	-	645,110	442,808
	Direct cost of Gym, classes, holiday scheme and jobs hub	17,985	-	17,985	3,341
	Purchase of decorations and hirings inc fundraisi	37,208	-	37,208	12,998
	Community Activity Equipment and Licenses	23,009	-	23,009	929
	Covid-19 related expenses	556	-	556	17,162
	Purchase of food and Drink	19,599	-	19,599	29,628
		<hr/>	<hr/>	<hr/>	<hr/>
		743,466	-	743,466	506,866
		<hr/>	<hr/>	<hr/>	<hr/>
	<i>Repairs, maintenance and improvements:</i>				
	Sundry repairs	3,205	-	3,205	10,249
	Equipment services maintenance	15,369	-	15,369	6,641
	Purchase of small items of equipment				0
	and fixtures	10,129	-	10,129	4,172
	Garden Maintenance	111	-	111	5,136
	Depreciation		169,412	169,412	134,706
		<hr/>	<hr/>	<hr/>	<hr/>
		28,813	169,412	198,225	160,904
		<hr/>	<hr/>	<hr/>	<hr/>
	Support costs				
	<i>Overheads:</i>				
	Insurance	12,506	-	12,506	9,959
	Water and sewage rates	7,784	-	7,784	7,925
	Electricity and Gas	24,417	-	24,417	24,078
	Waste disposal	12,578	-	12,578	8,310
	TV licence and performing rights	5,887	-	5,887	6,008
	Telephone	22,539	-	22,539	15,238
	Cleaning materials	5,283	-	5,283	3,193
	Staff and volunteer training and travel	19,123	-	19,123	15,745
	Advertising	7,209	-	7,209	5,916
	Stationery and postage	2,852	-	2,852	2,327
	Employment HR and Consultancy	9,838	-	9,838	4,293
	Sundry expenses	6,322	-	6,322	2,633
	Interest	9,334	-	9,334	9,211
		<hr/>	<hr/>	<hr/>	<hr/>
		145,672	-	145,672	114,836
		<hr/>	<hr/>	<hr/>	<hr/>
	Accountancy and independent examination	9,450	-	9,450	4,432
	Photocopier charges	1,727	-	1,727	1,067
	Subscriptions	5,447	-	5,447	3,699
	Local authority licences	1,011	-	1,011	1,500
	PC Support and onsite	5,706	-	5,706	13,200
	Legal fees	2,933	-	2,933	418
	Profit or Loss on disposal of asset	-	-	-	(856)
	Bank and credit charges	6,431	-	6,431	1,940
		<hr/>	<hr/>	<hr/>	<hr/>
		32,705	-	32,705	25,400
		<hr/>	<hr/>	<hr/>	<hr/>
	Total cost of running the Centre	950,656	169,412	1,120,068	808,006
	Reallocation to restricted funds	(512,381)	512,381	-	-
		<hr/>	<hr/>	<hr/>	<hr/>
		438,275	681,793	1,120,068	808,006
		<hr/>	<hr/>	<hr/>	<hr/>

In 2022, total costs of £673,300 were from Unrestricted Funds and £134,706 from Restricted Funds.

7 Governance costs					
Governance costs comprised of auditors remuneration which amounted to an audit fee of £5,500 (2021: independent examination £4,432).					
8 Employee costs and Trustees' remuneration					
			2022 £	2021 £	
Staff costs of the group were:-					
Wages and salaries			619,025	415,181	
Social security costs			29,872	21,690	
Employers pension contributions			4,212	5,937	
			<u>653,109</u>	<u>442,808</u>	
There were no employees whose annual emoluments were £60,000 or more.					
The average monthly number of employees (full time equivalents (FTE)) during the year was:					
			2022 Number	2022 FTE	2021 Number
			<u>60</u>	<u>38</u>	<u>41</u>
					<u>28</u>
9 Pension Costs					
The Charity operates a contributory pension scheme. This is a defined contribution scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £7,636 (2021: £7,393). As at the balance sheet date the Charity owed the fund					
10 Trustees, and key management personnel Remuneration and expenses					
None of the Trustees (nor any persons connected with them) received any remuneration nor reimbursed expenses during the year (2021: Nil). The total amount of employee benefits received by key management personnel was £159,729 (2021 £96,954). The Charity considers its key management personnel to comprise the Charity's Trustees and those charged with its management.					
11 Taxation					
The parent company is a charity and not subject to corporation tax.					
The Subsidiaries: All The Extras Ltd and Kent Community Training C.I.C have no corporation tax liabilities.					
12 Tangible fixed assets - Charity					
	Freehold building	Motor vehicles	Furniture, fittings & equipment	Computer & Office Equipment	Total 2022
	£	£	£	£	£
Cost					
As at 1 April 2021	3,098,985		149,194	40,056	3,288,235
Additions	46,124		9,373	11,098	66,594
Disposals	-		-	-	-
As at 31 March 2021	<u>3,145,109</u>	<u>-</u>	<u>158,567</u>	<u>51,154</u>	<u>3,354,829</u>
Depreciation					
As at 1 April 2021	1,038,530		104,656	22,748	1,165,934
Disposals	-				-
Charge for the year	<u>128,176</u>	<u>-</u>	<u>12,359</u>	<u>8,940</u>	<u>149,475</u>
As at 31 March 2022	<u>1,166,706</u>	<u>-</u>	<u>117,015</u>	<u>31,688</u>	<u>1,315,409</u>
Net book value					
As at 31 March 2022	<u>1,978,403</u>	<u>-</u>	<u>41,552</u>	<u>19,466</u>	<u>2,039,420</u>
As at 31 March 2021	<u>2,060,455</u>	<u>-</u>	<u>44,511</u>	<u>17,308</u>	<u>2,122,274</u>

Tangible fixed assets - Group	Freehold building	Other Fixed Assets	Furniture fittings & equipment	Computer & office equipment	Total 2022
	£	£	£	£	£
Cost					
As at 1 April 2021	3,098,985	25,183	179,823	40,056	3,344,047
Additions	46,124		22,409	11,098	79,630
Disposals	-		-	-	-
As at 31 March 2022	3,145,109	25,183	202,232	51,154	3,423,677
Depreciation					
As at 1 April 2021	1,038,530	2,518	107,719	22,748	1,171,515
Disposal	-		-		-
Charge for the year	128,176	2,518	16,726	8,940	156,360
As at 31 March 2022	1,166,706	5,036	124,445	31,688	1,327,875
Net book values					
As at 31 March 2022	1,978,403	20,147	77,787	19,466	2,095,802
As at 31 March 2021	2,060,455	22,665	72,076	17,308	2,172,504

At 31 March 2022 the net book value of freehold land and buildings contained £250,000 of Land at Cost which is not depreciated.

12a Intangible fixed assets - Group	Computer Software	Total
	£	£
As at 1 April 2021	1,269	1,269
Additions	-	-
Disposals	-	-
As at 31 March 2022	1,269	1,269
Depreciation		
As at 1 April 2021	508	508
Disposal	-	-
Charge for the year	254	254
As at 31 March 2022	762	762
Net book Values		
As at 31 March 2022	507	507
As at 31 March 2021	761	761

13 Debtors	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Trade debtors	30,028	30,840	27,285	25,777
Amount owed by group undertakings	-	-	35,675	36,894
Sundry debtors	8,108	10,140	5,705	5,000
Prepayments	8,625	17,030	8,625	17,030
	46,761	58,010	77,290	84,701

14 Creditors: amounts falling due within one year

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Loans	19,342	18,829	16,624	16,624
Trade creditors	31,189	29,394	30,144	27,930
Other creditors	5,424	1,107	1,974	546
Taxation and social security	61,700	48,641	55,406	48,641
Accruals and deferred income	29,072	23,283	27,122	21,801
	146,727	121,254	131,270	115,542

14a Deferred Income

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
The deferred income in accruals and deferred income relates to advanced booking sales for an event which has not yet taken place.				
Balance as at 1 April 2021	23,283	17,562	21,801	17,562
Amount released to income earned from charitable activities	- 23,283	- 17,562	- 21,801	- 17,562
Amount deferred in the year	20,141	23,283	20,141	21,801
	20,141	23,283	20,141	21,801

15 Creditors: amounts falling due after more than one year

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Loans	284,173	294,385	270,306	282,604
	284,173	294,385	270,306	282,604
Included within the above are amounts falling due as follows:				
<i>Between one and five years</i>				
Loan due within 1 - 2 years	19,342	19,342	16,624	16,624
Loan due within 2 - 5 years	58,444	58,444	49,871	49,871
	77,786	77,786	66,495	66,495
Loan due over more than 5 years	206,387	216,599	203,811	216,109
Creditors includes amount not wholly repayable within 5 years as follows:				
Repayable by instalments	206,387	216,599	203,811	216,109

The loan represents amounts advanced from Charity Bank. The loan is repayable over 20 years, repayment of the loan commenced in April 2012. Interest is payable at a rate of 3% per annum. The loan is secured by way of a legal charge over the Association's land and buildings. The Subsidiary All the Extras is in receipt of a loan of £11.667 as at 31 March 2022 (2021: £14.000).

16 Analysis of net assets between funds

	General Funds	Designated	Restricted funds	Total
	Undesignated			2022
	£	£	£	£
Tangible fixed assets	269,986	-	1,826,323	2,096,309
Current assets	-	-	156,755	156,755
Current liabilities	(127,385)	-	(19,342)	(146,727)
Long term liabilities	-	-	(284,173)	(284,173)
Deferred taxation	-	-	-	-
Net assets as at 31 March 2022	142,602	-	1,679,563	1,822,164

Analysis of net assets between funds - prior year

	General Funds	Designated	Restricted funds	Total
	Undesignated			2021
	£	£	£	£
Tangible fixed assets		-		
Current assets	193,702	-	1,979,563	2,173,265
Current liabilities	-	-	165,441	165,441
Long term liabilities	(102,425)	-	(18,829)	(121,254)
Deferred taxation	-	-	(294,385)	(294,385)
Net assets as at 31 March 2021	91,277	-	1,831,790	1,923,067

17	Statement of funds	Balance at 01 04 21 £	Incoming resources £	Expenses £	Transfers £	Balance at 31 03 22 £
	Unrestricted funds					
	Undesignated general fund	102,485	702,801	682,567		122,719
	Restricted funds					
	<i>Building improvement and Association development fund</i>	1,785,288	18,000	149,296	-	1,653,992
	<i>Other grants</i>					
	a Swale Borough Council	- 7,259	10,760	3,501	-	-
	b Lottery fun days	4,100		4,100	-	-
	c AWLC youth work	2,000		1,000	-	1,000
	d KCEF Family cooking	7,000		7,000	-	-
	e Faversham Town council	3,236		3,236	-	-
	f KCC youth club	1,199		1,199	-	-
	g Co-op youth activities	140	1,741	140	-	1,741
	h Aldi com - food for youth in schools	400		400	-	-
	i OGA	4,768		4,768	-	-
	j Tudor Trust	2,000		2,000	-	-
	k Sports England	- 6,750	32,625	25,875	-	-
	l Lottery SHC	-	26,364	26,364	-	-
	m HAF SHC	-	27,450	15,756	-	11,694.50
	n Kent Community Foundation	-	5,000	-	-	5,000.00
	o Reconnect	-	65,393	58,041	-	7,352.30
	p John Swire	1,200	5,000	6,200	-	-
	q Colyer Ferguraon	-	-	-	-	-
	r Children in need	-	43,000	34,000	-	9,000.00
	s Kent Police	-	500	500	-	-
	t Street Games UK	-	1,800	1,800	-	-
	u Apprentiship Grant	-	1,500	1,500	-	-
	v Community PTC	-			-	-
	w KC Reconnect Leisure	-	5,492	2,500	-	2,991.52
	x KCC Talents & Interest	-	1,225	1,000	-	225.00
	y CCES Sector recovery	-	3,790	2,600	-	1,190.00
	z KCF Digital fund	-	8,250	5,000	-	3,250.00
	aa APR fundays	-	1,000	1,000	-	-
	ab The Julia..... Trust	-	18,500	18,500	-	-
	ac IJ.21003	-	4,900	4,900	-	-
	ae Faversham Lottery	-	1,172	1,164	-	8.00
	af Pay it forward	-	3,000	2,000	-	1,000.00
	ag Anold Clark	-	1,000	1,000	-	-
	ah Headstart	-	1,000	1,000	-	-
	ai Kickstarter Grants	3,720	-	2,720	-	1,000.00
	aa ADHD Parent support	14,401		14,401	-	-
	ab Dover DC Reopening Grants	-	10,363	10,363	-	-
	ac Swale BC Reopening Grants	-	24,666	24,666	-	-
	ae Heme CC Reopening Grants	-	13,271	13,271	-	-
	af National Lottery Covid	-	17,450	17,450	-	-
	ag Other Grants (including JRS)	-	206,443	206,443	-	-
		1,815,443	560,656	676,654	-	1,699,445
	Subsidiary					-
	Savoy Grant	5,139		5,139	-	-
		1,820,582	560,656	681,793	-	1,699,445

18 Capital comm

The charity has no capital commitments at 31 March 2022 (2021: Nil).

19 Related Party

During the year an employee (the daughter and step-daughter of Trustees) received a salary of £26,000 (2021: £18,150)

'Sometimes it is the people no one can imagine anything of who do the things no one can imagine'

Alan Turing

'Great things are done by a series of small things brought together'

Vincent Van Gogh



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