

# Blackpool Stanley Rugby League Club

(A company limited by guarantee)

Annual Report and Unaudited Financial Statements  
for the Year Ended 31 December 2023



Established 1979

# **Blackpool Stanley Rugby League Club**

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## 1. Reference and Administrative Details

### Trustees

Mr S Clements  
Mr S Gilderdale  
Mr J H Gill  
Mr S J Hornby  
Mr K Laycock  
Mr G Parker  
Mr M Sinclair-Sly

### Place of Business

Rathlyn Avenue  
Blackpool  
FY3 8ED

The Charity is incorporated in England &  
Wales.

### Company Registration Number

07104788

### Charity Registration Number

1139190

### Bankers

Lloyds Bank  
30 Corporation Street  
Blackpool  
Lancashire

## General Information

The company is a charitable company limited by guarantee incorporated in England and Wales.

The postal address is:

Club Secretary  
c/o 46, Leeds Road,  
Blackpool  
FY1 4HJ

These financial statements were authorised by the Board on **01/02/2024**

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## **2. Trustees Report 2023**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 December 2023. This trustees' report includes the directors' report and as such fulfils the requirements by company law.

### **2.1 Trustees**

Mr S Clements  
Mr S Gilderdale  
Mr J H Gill  
Mr S J Hornby  
Mr K Laycock  
Mr G Parker  
Mr M Sinclair-Sly

### **2.2 Objectives and activities**

The objective of the club shall be to promote and further the interests of Rugby League in Blackpool and wherever possible the surrounding areas.

The aims and objectives should be consistent with the furthering of equal opportunities.

### **2.3 Public benefit**

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

### **2.4 Financial Review**

The club maintained its policy of making rugby league free at the point of delivery with no players paying subscriptions. However, every member was encouraged to support the recycling policy of the club by donating clothes and textiles and also to join the club lottery. There were a number of events in 2023 where members were encouraged to volunteer to help raise club funds through these events.

The National Governing Body, The Rugby Football League, introduced a fee for all participants in the community game. The fee varied by age group from £12 for the youngest members to up to £24 to older age groups. The club was unable to finance these fees in 2023. These fees undoubtedly affected recruitment of the rugby league section at all age groups in 2023.

The club maintained a fully operational club house at Kingscote Park, Layton. All facilities both social and playing were fully available to members and guests throughout the year. Revenue from bar and kitchen sales were restricted in 2023

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by the withdrawal of the open age side from the North West Mens League and by the small numbers of volunteers who were able to support fund raising events.

The club increased the numbers subscribing to the club lottery during 2023. Although rugby league players withdrew from the lottery as fixtures stopped, parents and new supporters joined as the junior section was expanded. Numbers of members from other clubs (Darts, Knitting, Coffee etc) increased slightly but helped grow numbers overall.

The club remained a fully accredited member of Ofgem's Non Domestic Renewal Heat Incentive and submitted regular quarterly energy readings throughout 2023. The club received payments from the scheme quarterly throughout 2023. The cost of electricity impacted on the use of the ground source system with heating being used less during the year and the loss of the open age side meant we heated less hot water over the duration of the year.

The club was successful in applying for a number of grants during the year. One from SUEZ helped with the purchase of an additional tractor for the development and maintenance of a second pitch at Kingscote Park. Other grants were received from The Lancashire Police and Crime Commissioner and Blackpool Citizens Advice. Applications were made to a further 3 funds but were unsuccessful.

The club deployed existing funds to help with the delivery of a junior / youth development project in partnership with Blackpool Council and Wigan Warriors. Club reserves were also deployed to help fund the involvement of Wigan Warriors in the development project.

## **2.5 Reserves Policy**

The charity operates a reserves policy that reviews the amount of reserves required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis.

## **2.6 Going concern**

Due to the increased number of none specific rugby league activity generating additional income and the close monitoring of expenditure the club continues to be a going concern.

## **2.7 Achievements and Performance 2023**

The club's Open Age side was not able to fulfil all its fixtures in 2023 due to declining numbers of players.

The club did manage to field junior / youth teams in 2023. Teams at under 10 and under 13 were established in 2023 but were unable to enter competitive leagues. Both teams had one friendly game in 2023 and attended festivals and open sessions with other clubs throughout the summer.

The club was able to establish a development project in 2022 which started in September 2022 and ran throughout 2023. The club partnered with Wigan

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Warriors to deliver a primary school project in our immediate catchment. Initially Layton Primary, Boundary Primary, Christ The King and Saint Kentigern's primary schools signed up to the project and the delivery of Rugby League based PE lessons during Curriculum time.

The club fully funded a variety of volunteer training in 2023 including first aid courses, safeguarding courses and coaching courses in pursuit of its aims and objectives and the maintenance of the Rugby Football Leagues Club Mark standard.

The club also financed volunteer training with the Ground Maintenance Association for volunteers to complete the GMA Level 1 in Rugby League Pitch Maintenance.

Masters rugby league was not played under the club's umbrella during 2023, however Blackpool Masters RL chose to use the club as a venue for festivals during 2023.

The club continued to develop links with the wider community of Layton.

1. The club was used by Blackpool Council to host a summer Forest school one day a week throughout the school summer holidays
2. A volunteer week was organised by the Trinity Parish and a number of longstanding jobs on the park were completed. The club made its facilities available in support of the event.
3. The club ran a Christmas Hamper Appeal in 2023. Donations from various sources meant the club were able to deliver 67 food hampers to families in need in the Layton area at Christmas.
4. The club continued with community activities at the clubhouse during 2023. A regular Knitting and Coffee Club were maintained along with Darts and Dominos teams that competed in local leagues. New community clubs started to use the clubhouse for their meetings including Friends of Kingscote Park and a local religious group. The knitting club expanded to two afternoons a week.
5. The club hosted a community day in 2023. The day was open to the local community and a variety of activities were available across the day including stalls run by local residents, circus skills, donkey rides, bucking bronco etc.
6. The club was able to increase the number of private parties held at the club during 2023.

## **2.8 Plans for Future Periods.**

The club plans to continue its development of rugby league during the next period (2024). The club will do this by

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- The club Development Programme will be the main source of junior/youth players during 2024. The club will continue to fund the program through additional external funding and it's own reserves.
- Increasing the number of participants in the sport by increasing the numbers of teams playing competitive games under the club umbrella, including the development of Masters Rugby League and Primary League at the club.
- Develop further links with schools in the immediate catchment area so that young people can be aware of the club and signposted to it.
- Develop sources of volunteers to support the development activities. This may include the appointment of a Development Officer, subject to funding, Council support and NGB support.
- Work closely with Blackpool Council to improve the overall facilities available to young people through the club at Kingscote Park.

The club also aims to develop other sources of income during 2024. The club will do this by

- Increase the use of the club house by other community groups.
- Increase the number of community events on the park that will bring increased use and revenues to the club house.

## **2.9 Structure, Governance & Management**

Blackpool Stanley operates a Governance model which is open, inclusive and seeks to represent the wishes of its members in the pursuit of the club's objectives. An executive Board, elected by the members annually, ensures that the club operates within the memorandum and articles of association and that volunteer and official time is focused and targeted at achieving the overall club objectives. A series of committees representing the different functional areas of the club (Youth/Junior rugby section, Commercial, Events, Press and Marketing) are established to deal with the day to day running of the club. These committees come together periodically as a management committee to assess the progress of the club. The terms of reference for these committees together with those of the Executive Board and the Management Board are held within the RFL approved club mark file. The Executive Board ensures that the various committees work together to achieve the club objectives and manage this through the Management Board. All meetings held within the governance structure are minuted and minutes are held by the appropriate secretary or chairperson.

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## 3. Statement of Financial Activities

This section includes the Income and Expenditure Account and Statement of Total Recognised Gains and Losses for the Year Ended 31 December 2022

	Unrestricted funds £	Restricted funds £	Total 2023 £
<b>Income and Endowments from:</b>			
Donations and Legacies	10018	26648	36666
Other trading activities	18241		18241
<b>Total Income</b>	<b>28259</b>	<b>26648</b>	<b>54908</b>
<b>Expenditure on:</b>			
Charitable Activities	36633	30632	67266
<b>Total Expenditure</b>	<b>36633</b>	<b>30632</b>	<b>67266</b>
Net income [expenditure] and net movement in funds	<b>-8374</b>	<b>-3984</b>	<b>-12358</b>
<b>Reconciliation of funds</b>			
Total funds brought forward	13717	15852	29569
Total funds carried forward	<b>5547</b>	<b>11867</b>	<b>17415</b>

	Unrestricted funds £	Restricted funds £	Total 2022 £
<b>Income and Endowments from:</b>			
<b>Donations and</b> legacies	18184	31004	49188
Other trading activities	14043		14043
<b>Total Income</b>	<b>32227</b>	<b>31004</b>	<b>63231</b>
<b>Expenditure on:</b>			
Charitable activities	45073	18152	63225
<b>Total Expenditure</b>	<b>45073</b>	<b>18152</b>	<b>63225</b>
Net income/ [expenditure]and net movement in funds	-12845	12851	6
<b>Reconciliation of funds</b>			
Total funds brought forward	26563	3001	29564
Total funds carried forward]	<b>13717</b>	<b>15852</b>	<b>29569</b>

All of the Charity's activities derive from continuing operation during the above two periods.

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## 4. Balance sheet

	2023 £	2022 £
<b>Fixed Assets</b>		
Tangible assets	31792	18892
<b>Current assets</b>		
Debtors		560
Cash at bank and in hand	18986	29266
<b>Creditors: Amounts falling due within one year</b>		
<b>Net current assets</b>		29826
<b>Net assets</b>		
	<b>18986</b>	<b>29826</b>
<b>Funds of the Charity:</b>		
	50778	48718
<b>Restricted income funds</b>		
	11868	16852
<b>Unrestricted income funds</b>		
Unrestricted income funds	<b>5548</b>	<b>13922</b>
<b>Total funds</b>	<b>17415</b>	<b>29774</b>

For the year in question the charitable company was entitled to exemption from an audit under section 477 of the Companies Act 2006.

The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Act.

The trustees/directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts

The financial statements on pages 8 to 13 were approved by the trustees, and authorised for issue on **01/02/2024** and signed on their behalf by:

Mr S J Hornby.  
Trustee

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## 4.1 Income from donations and legacies

	Unrestricted Funds	Restricted funds	Total	Total 2023
2022	General			
	£	£	£	£
Donations and legacies:				
Donations from local collections	2509		2509	9329
Grants, including capital grants:		26649	26649	31004
Lottery Membership	5010		5010	5087
Sponsorship	1815		1815	3280
Council Utility	685		685	489
Insurance Payout				
	<b>10018</b>	<b>26649</b>	<b>36666</b>	<b>49188</b>

## 4.2 Income from other trading activities

	Unrestricted funds General	Total	
Total		2023	2022
	£	£	£
Fundraising income:			
Sale of purchased goods - bar	12419	12419	11973
Sale of purchased goods - General	788	788	205
Sale of donated goods	958	958	445
Renewable Heat Incentive	1841	1841	1625
Hire of Clubhouse	1070	1070	
Income from Clubs	786	786	
Other	389	389	
		<b>18242</b>	<b>14248</b>

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## 4.3 Expenditure on charitable activities

	Activity Undertak en Directly	Grant funding of activity	Total 2023	Total 2022
	£	£	£	£
Assets	1361	17263	18624	1738
Bar and Food purchases inc. after match hospitality	5639		5639	5789
Clubhouse Costs	70			201
Development Project	6500	8500	15000	20000
Event Expenses	-579	2829	2250	2509
Facilities Hire				392
Fees	113		113	
Food Stock	1316		1316	1688
Insurance	1132		1132	897
Lottery Prizes	2705		2705	2520
Maintenance	6724		6724	3923
Merchandise	2161		2161	1494
Ground & Playing Expenses	450		450	189
RFL	200		200	1903
Staff Costs	850		850	850
Stationery & Sundry Costs	566		566	147
Utilities	5991		5991	4959
Van	2236		2236	12592
Volunteering Expenses	600		600	474
Volunteering Training		312	312	570
Website	321		321	384
Governance costs – accountancy fees				
Other	-1467	1467		
	<b>36894</b>	<b>30373</b>	<b>67266</b>	<b>63226</b>

Included in the expenditure analysed above, there are also governance costs of (2021 - £1123) which relate directly to charitable activities. See note 6 for further details

## 4.4 Analysis of governance and support costs

### Governance costs

	Unrestricted Funds	Restricted Funds	Total 2023	Total 2022
	General £	£	£	£
<b>Other governance costs - Accountancy fees</b>				

## 4.5 Government Grants

During the year the club didn't benefit from any government (Sport England) support schemes

## 4.6 Trustees remuneration and expenses

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No trustees, nor any persons connected with them, have received any remuneration or expenses from the charity during this year.

### 4.7 Staff costs

The aggregate payroll costs were as follows:

	2023	2022
	£	£
<b>Staff costs during the year were:</b>		
Staff costs	850	850

No employee received emoluments of more than £60,000 during the year.

### 4.8 Taxation

The Charity is a registered charity and is therefore exempt from taxation.

### 4.9 Tangible Fixed Assets

	Furniture and Equipment £	Other Tangible fixed Assets £	Total £
<b>Cost</b>			
At 1 January 2023	6833	12943	19777
Additions to 31/12/23	3252	16810	20062
At 31 December 2022	10085	29753	39839
<b>Depreciation</b>			
At 1 January 2024	2822	5224	8046
Charge for the year			
At 31 December 2023	2822	5224	8046
<b>Net book value</b>			
At 31 December 2023	7263	24529	31792
At 31 December 2022	6833	12943	19777

### 4.10 Debtors

	2023	2022
	£	£
Other debtors		
Council Electricity (March 2023 to December 2023)		560

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## 4.11 Creditors: amounts falling due within one year

	2023 £	2022 £
Other creditors		
<b>Totals</b>	0	0

## 4.12 Charity status

The Charity is a Charity limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £10 towards the assets of the Charity in the event of liquidation.

## 4.13 Funds

	Balance as at 1 January 2023 £	Incoming Resources £	Resources Expended £	Balance as at 31 December 2023 £
<b>Unrestricted funds</b>	13922	28259	-36634	5548
<b>Restricted funds</b>	15852	26649	-30633	11868
<b>Total funds</b>	<b>29570</b>	<b>54908</b>	<b>-67267</b>	<b>17415</b>

	Balance as at 1 January 2022 £	Incoming Resources £	Resources Expended £	Balance as at 31 December 2022 £
<b>Unrestricted funds</b>	26563	32432	-45073	13922
<b>Restricted funds</b>	3001	31004	-18153	15852
<b>Total funds</b>	<b>29564</b>	<b>63436</b>	<b>-63226</b>	<b>29570</b>

## **5. Accounting Policies**

### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below:

#### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Companies Act 2006.

#### **Basis of Preparation**

Blackpool Stanley Rugby League Club meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost of transaction value unless otherwise stated in the relevant accounting policy notes.

#### **Going Concern**

The financial statements have been prepared on a going concern basis.

As with most businesses the club has been impacted by the Coronavirus [Covid 19] and this has had an impact on the operation and members of the club. The club have utilised grants available from the UK Government and have been taking appropriate steps to safeguard the club's operations. Whilst the full impact of the global pandemic to the economy and trading operation remains uncertain, the committee believe that the going concern basis of accounting is appropriate.

#### **Exemption from preparing a cash flow statement**

The Charity opted to early adopt Bulletin 1 published on 2 February 2016 and have therefore not included a cash flow statement in these financial statements.

#### **Critical accounting judgements and key sources of estimation uncertainty**

In the application of the charity's accounting policies, management is required to make judgements, estimates and exemptions about the carrying values of assets and liabilities that are not really apparent from other sources. The estimates and underlying assumptions are based on historic experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

The key sources of judgements, estimates and assumptions about the carrying values of assets and liabilities that have a significant effect on the amounts recognised in the financial statements are detailed in the accounting policies.

#### **Income and Endowments**

Voluntary income including donations and grants are recognised where there is entitlement, certainty or receipt and the amount can be measured with sufficient reliability.

Sales income from the bar, shirt & ticket sales, donated goods and income derived from events is recognised as earned [that is, as the related goods or services are provided]. As is other income such as income from the renewable heat incentive, hire of the clubhouse and commission.

#### **Donations and Legacies**

Donations are recognised when the Charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of

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performance by the Charity before the Charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the Charity and it is probable that those conditions will be fulfilled in the reporting period.

### Grants receivable

Grants are recognised when the Charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included in the balance sheet as deferred income to be released.

### Expenditure

All expenditure is recognised once there is a constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

### Charitable activities

Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

### Grant provisions

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the amount of grant payable.

### Governance costs

These include the costs attributable to the Charity's compliance with constitutional and statutory requirements, including accountancy, strategic management and Trustee's meetings and reimbursed expenses.

### Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

### Taxation

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered in Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### Tangible fixed assets

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

### Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Furniture and equipment	35% reducing balance
Plant and machinery	35% straight line

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In 2021 the clubroom furniture was replaced and so the residual value of the existing furniture was written off.

### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the Charity will not be able to collect all amounts due according to the original terms of the receivables.

### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

### **Trade creditors**

Trade and other creditors are obligations to pay for goods or services that have been acquired in the ordinary course of the charity's activities and are initially measured at transaction price.

### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustee's discretion in furtherance of the objectives of the Charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose

## **6. Additional Notes**

In 2019 the club received a further grant from Blackpool Borough Council of £1,304 towards the cost of a defibrillator, again the grant will be written off as the defibrillator is depreciated over 3 years. The balance in restricted reserves as at 31 December 2022 was £260 (2021- £521). The remaining balance of £260 was written off at the end of 2023.

The club received a grant from Blackpool Coastal Housing (BCH) for £10000 in 2022 towards the cost of establishing a club development project including the delivery of rugby league based P.E. lessons in a number of local primary schools in the clubs immediate catchment. The balance as at 31 December 2022 was £1961.99. The remaining balance has been used to fund the development project in 2023. The outstanding balance at the end of 2023 is nil.

The club received a grant from Blackpool Council (BBC) for £15000 to be allocated to the clubs development project at a rate of £5K per annum. The balance as at 31 December 2022 was £10000. A further £5000 was spent in 2023 to fund the development project. The outstanding balance at the end of 2023 is £5000

The club received a grant for £5000 from Blackpool Borough Council (BBC) under their Communities Together fund. The fund aims to fund events and projects that bring communities together post COVID – 19. The balance as at 31 December 2022 was £2829. The balance at the end of 2023 is nil.

The club received a grant for £500 from The Rugby Football League (The RFL) to help with the promotion of the Rugby League World Cup 2021. The balance as at 31 December 2022 was £300. The balance at the end of 2023 is nil.

The club received a grant from Beaverbrooks The Jewellers for £504 to replace the Oven in the clubhouse Kitchen. The balance as at 31 December 2022 was £504. The balance as of 31<sup>st</sup> December 2023 remains £504

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The club received a grant from SUEZ for £15008 in March 2023 for the purchase of a second tractor, a flail mower and tractor spreader to help with ongoing maintenance of the playing and training areas and to help with the establishment of a second pitch at Kingscote Park. All of the equipment was purchased during 2023, the equipment value will be depreciated over 3 years. The outstanding balance as of 31<sup>st</sup> December 2023 was nil.

The club received a grant from Blackpool Citizens Advice for £2000 in June 2023. The grant was to be used to fund volunteer training and expenses (including merchandise) needed to support the expansion of the playing side of the club. The club spent £1480 of the grant in 2023. The outstanding balance as of 31<sup>st</sup> December 2023 was £521.

The club received a grant from the Lancashire Police and Crime Commissioners Community Fund for £8040 in October 2023. The grant was to help divert young people away from Anti Social Behaviour and in to organised and structured activity. During 2023 the club spent £3796 of the grant. The outstanding balance as of 31<sup>st</sup> December 2023 was £4244.

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# Blackpool Stanley Rugby League Club

Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup>  
December 2023

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## 1. Reference and Administrative Details

### Trustees

Mr S Clements  
Mr S Gilderdale  
Mr J H Gill  
Mr S J Hornby  
Mr K Laycock  
Mr G Parker  
Mr M Sinclair-Sly

### Place of Business

Rathlyn Avenue  
Blackpool  
FY3 8ED

The Charity is incorporated in England &  
Wales.

Company Registration Number 07104788

Charity Registration Number 1139190

### Bankers

Lloyds Bank  
30 Corporation Street  
Blackpool  
Lancashire

## General Information

The company is a charitable company limited by guarantee incorporated in England and Wales.

The postal address is:

Club Secretary  
c/o 46, Leeds Road,  
Blackpool  
FY1 4HJ

These financial statements were authorised by the Board on **01/02/2024**

# **Blackpool Stanley Rugby League Club**

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## **2. Trustees Report 2023**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 December 2023. This trustees' report includes the directors' report and as such fulfils the requirements by company law.

### **2.1 Trustees**

Mr S Clements  
Mr S Gilderdale  
Mr J H Gill  
Mr S J Hornby  
Mr K Laycock  
Mr G Parker  
Mr M Sinclair-Sly

### **2.2 Objectives and activities**

The objective of the club shall be to promote and further the interests of Rugby League in Blackpool and wherever possible the surrounding areas.

The aims and objectives should be consistent with the furthering of equal opportunities.

### **2.3 Public benefit**

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

### **2.4 Financial Review**

The club maintained its policy of making rugby league free at the point of delivery with no players paying subscriptions. However, every member was encouraged to support the recycling policy of the club by donating clothes and textiles and also to join the club lottery. There were a number of events in 2023 where members were encouraged to volunteer to help raise club funds through these events.

The National Governing Body, The Rugby Football League, introduced a fee for all participants in the community game. The fee varied by age group from £12 for the youngest members to up to £24 to older age groups. The club was unable to finance these fees in 2023. These fees undoubtedly affected recruitment of the rugby league section at all age groups in 2023.

The club maintained a fully operational club house at Kingscote Park, Layton. All facilities both social and playing were fully available to members and guests throughout the year. Revenue from bar and kitchen sales were restricted in 2023

# **Blackpool Stanley Rugby League Club**

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by the withdrawal of the open age side from the North West Mens League and by the small numbers of volunteers who were able to support fund raising events.

The club increased the numbers subscribing to the club lottery during 2023. Although rugby league players withdrew from the lottery as fixtures stopped, parents and new supporters joined as the junior section was expanded. Numbers of members from other clubs (Darts, Knitting, Coffee etc) increased slightly but helped grow numbers overall.

The club remained a fully accredited member of Ofgem's Non Domestic Renewal Heat Incentive and submitted regular quarterly energy readings throughout 2023. The club received payments from the scheme quarterly throughout 2023. The cost of electricity impacted on the use of the ground source system with heating being used less during the year and the loss of the open age side meant we heated less hot water over the duration of the year.

The club was successful in applying for a number of grants during the year. One from SUEZ helped with the purchase of an additional tractor for the development and maintenance of a second pitch at Kingscote Park. Other grants were received from The Lancashire Police and Crime Commissioner and Blackpool Citizens Advice. Applications were made to a further 3 funds but were unsuccessful.

The club deployed existing funds to help with the delivery of a junior / youth development project in partnership with Blackpool Council and Wigan Warriors. Club reserves were also deployed to help fund the involvement of Wigan Warriors in the development project.

## **2.5 Reserves Policy**

The charity operates a reserves policy that reviews the amount of reserves required to ensure that they are adequate to fulfil the charity's continuing obligations on a quarterly basis.

## **2.6 Going concern**

Due to the increased number of none specific rugby league activity generating additional income and the close monitoring of expenditure the club continues to be a going concern.

## **2.7 Achievements and Performance 2023**

The club's Open Age side was not able to fulfil all its fixtures in 2023 due to declining numbers of players.

The club did manage to field junior / youth teams in 2023. Teams at under 10 and under 13 were established in 2023 but were unable to enter competitive leagues. Both teams had one friendly game in 2023 and attended festivals and open sessions with other clubs throughout the summer.

The club was able to establish a development project in 2022 which started in September 2022 and ran throughout 2023. The club partnered with Wigan

# **Blackpool Stanley Rugby League Club**

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Warriors to deliver a primary school project in our immediate catchment. Initially Layton Primary, Boundary Primary, Christ The King and Saint Kentigern's primary schools signed up to the project and the delivery of Rugby League based PE lessons during Curriculum time.

The club fully funded a variety of volunteer training in 2023 including first aid courses, safeguarding courses and coaching courses in pursuit of its aims and objectives and the maintenance of the Rugby Football Leagues Club Mark standard.

The club also financed volunteer training with the Ground Maintenance Association for volunteers to complete the GMA Level 1 in Rugby League Pitch Maintenance.

Masters rugby league was not played under the club's umbrella during 2023, however Blackpool Masters RL chose to use the club as a venue for festivals during 2023.

The club continued to develop links with the wider community of Layton.

1. The club was used by Blackpool Council to host a summer Forest school one day a week throughout the school summer holidays
2. A volunteer week was organised by the Trinity Parish and a number of longstanding jobs on the park were completed. The club made its facilities available in support of the event.
3. The club ran a Christmas Hamper Appeal in 2023. Donations from various sources meant the club were able to deliver 67 food hampers to families in need in the Layton area at Christmas.
4. The club continued with community activities at the clubhouse during 2023. A regular Knitting and Coffee Club were maintained along with Darts and Dominos teams that competed in local leagues. New community clubs started to use the clubhouse for their meetings including Friends of Kingscote Park and a local religious group. The knitting club expanded to two afternoons a week.
5. The club hosted a community day in 2023. The day was open to the local community and a variety of activities were available across the day including stalls run by local residents, circus skills, donkey rides, bucking bronco etc.
6. The club was able to increase the number of private parties held at the club during 2023.

## **2.8 Plans for Future Periods.**

The club plans to continue its development of rugby league during the next period (2024). The club will do this by

# **Blackpool Stanley Rugby League Club**

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- The club Development Programme will be the main source of junior/youth players during 2024. The club will continue to fund the program through additional external funding and it's own reserves.
- Increasing the number of participants in the sport by increasing the numbers of teams playing competitive games under the club umbrella, including the development of Masters Rugby League and Primary League at the club.
- Develop further links with schools in the immediate catchment area so that young people can be aware of the club and signposted to it.
- Develop sources of volunteers to support the development activities. This may include the appointment of a Development Officer, subject to funding, Council support and NGB support.
- Work closely with Blackpool Council to improve the overall facilities available to young people through the club at Kingscote Park.

The club also aims to develop other sources of income during 2024. The club will do this by

- Increase the use of the club house by other community groups.
- Increase the number of community events on the park that will bring increased use and revenues to the club house.

## **2.9 Structure, Governance & Management**

Blackpool Stanley operates a Governance model which is open, inclusive and seeks to represent the wishes of its members in the pursuit of the club's objectives. An executive Board, elected by the members annually, ensures that the club operates within the memorandum and articles of association and that volunteer and official time is focused and targeted at achieving the overall club objectives. A series of committees representing the different functional areas of the club (Youth/Junior rugby section, Commercial, Events, Press and Marketing) are established to deal with the day to day running of the club. These committees come together periodically as a management committee to assess the progress of the club. The terms of reference for these committees together with those of the Executive Board and the Management Board are held within the RFL approved club mark file. The Executive Board ensures that the various committees work together to achieve the club objectives and manage this through the Management Board. All meetings held within the governance structure are minuted and minutes are held by the appropriate secretary or chairperson.

# Blackpool Stanley Rugby League Club

Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup>  
December 2023

## 3. Statement of Financial Activities

This section includes the Income and Expenditure Account and Statement of Total Recognised Gains and Losses for the Year Ended 31 December 2022

	Unrestricted funds £	Restricted funds £	Total 2023 £
<b>Income and Endowments from:</b>			
Donations and Legacies	10018	26648	36666
Other trading activities	18241		18241
<b>Total Income</b>	<b>28259</b>	<b>26648</b>	<b>54908</b>
<b>Expenditure on:</b>			
Charitable Activities	36633	30632	67266
<b>Total Expenditure</b>	<b>36633</b>	<b>30632</b>	<b>67266</b>
Net income [expenditure] and net movement in funds	<b>-8374</b>	<b>-3984</b>	<b>-12358</b>
<b>Reconciliation of funds</b>			
Total funds brought forward	13717	15852	29569
Total funds carried forward	<b>5547</b>	<b>11867</b>	<b>17415</b>

	Unrestricted funds £	Restricted funds £	Total 2022 £
<b>Income and Endowments from:</b>			
<b>Donations and legacies</b>	18184	31004	49188
Other trading activities	14043		14043
<b>Total Income</b>	<b>32227</b>	<b>31004</b>	<b>63231</b>
<b>Expenditure on:</b>			
Charitable activities	45073	18152	63225
<b>Total Expenditure</b>	<b>45073</b>	<b>18152</b>	<b>63225</b>
Net income/ [expenditure]and net movement in funds	-12845	12851	6
<b>Reconciliation of funds</b>			
Total funds brought forward	26563	3001	29564
Total funds carried forward]	<b>13717</b>	<b>15852</b>	<b>29569</b>

All of the Charity's activities derive from continuing operation during the above two periods.

**Blackpool Stanley Rugby League Club**  
Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup>  
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## 4. Balance sheet

	2023 £	2022 £
<b>Fixed Assets</b>		
Tangible assets	31792	18892
<b>Current assets</b>		
Debtors		560
Cash at bank and in hand	18986	29266
<b>Creditors: Amounts falling due within one year</b>		
<b>Net current assets</b>		29826
<b>Net assets</b>		
	<b>18986</b>	<b>29826</b>
<b>Funds of the Charity:</b>		
	50778	48718
<b>Restricted income funds</b>		
	11868	16852
<b>Unrestricted income funds</b>		
Unrestricted income funds	<b>5548</b>	<b>13922</b>
<b>Total funds</b>	<b>17415</b>	<b>29774</b>

For the year in question the charitable company was entitled to exemption from an audit under section 477 of the Companies Act 2006.

The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Act.

The trustees/directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts

The financial statements on pages 8 to 13 were approved by the trustees, and authorised for issue on **01/02/2024** and signed on their behalf by:

Mr S J Hornby.  
Trustee

# Blackpool Stanley Rugby League Club

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## 4.1 Income from donations and legacies

	Unrestricted Funds	Restricted funds	Total	Total 2023
2022	General			
	£	£	£	£
Donations and legacies:				
Donations from local collections	2509		2509	9329
Grants, including capital grants:		26649	26649	31004
Lottery Membership	5010		5010	5087
Sponsorship	1815		1815	3280
Council Utility	685		685	489
Insurance Payout				
	<b>10018</b>	<b>26649</b>	<b>36666</b>	<b>49188</b>

## 4.2 Income from other trading activities

	Unrestricted funds General	Total	
Total		2023	2022
	£	£	£
Fundraising income:			
Sale of purchased goods - bar	12419	12419	11973
Sale of purchased goods - General	788	788	205
Sale of donated goods	958	958	445
Renewable Heat Incentive	1841	1841	1625
Hire of Clubhouse	1070	1070	
Income from Clubs	786	786	
Other	389	389	
		<b>18242</b>	<b>14248</b>

# Blackpool Stanley Rugby League Club

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## 4.3 Expenditure on charitable activities

	Activity Undertaken Directly	Grant funding of activity	Total 2023	Total 2022
	£	£	£	£
Assets	1361	17263	18624	1738
Bar and Food purchases inc. after match hospitality	5639		5639	5789
Clubhouse Costs	70			201
Development Project	6500	8500	15000	20000
Event Expenses	-579	2829	2250	2509
Facilities Hire				392
Fees	113		113	
Food Stock	1316		1316	1688
Insurance	1132		1132	897
Lottery Prizes	2705		2705	2520
Maintenance	6724		6724	3923
Merchandise	2161		2161	1494
Ground & Playing Expenses	450		450	189
RFL	200		200	1903
Staff Costs	850		850	850
Stationery & Sundry Costs	566		566	147
Utilities	5991		5991	4959
Van	2236		2236	12592
Volunteering Expenses	600		600	474
Volunteering Training		312	312	570
Website	321		321	384
Governance costs – accountancy fees				
Other	-1467	1467		
	<b>36894</b>	<b>30373</b>	<b>67266</b>	<b>63226</b>

Included in the expenditure analysed above, there are also governance costs of (2021 - £1123) which relate directly to charitable activities. See note 6 for further details

## 4.4 Analysis of governance and support costs

### Governance costs

	Unrestricted Funds	Restricted Funds	Total 2023	Total 2022
	General £	Funds £	£	£
<b>Other governance costs – Accountancy fees</b>				

## 4.5 Government Grants

During the year the club didn't benefit from any government (Sport England) support schemes

## 4.6 Trustees remuneration and expenses

# Blackpool Stanley Rugby League Club

## Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup> December 2023

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No trustees, nor any persons connected with them, have received any remuneration or expenses from the charity during this year.

### 4.7 Staff costs

The aggregate payroll costs were as follows:

	2023	2022
	£	£
<b>Staff costs during the year were:</b>		
Staff costs	850	850

No employee received emoluments of more than £60,000 during the year.

### 4.8 Taxation

The Charity is a registered charity and is therefore exempt from taxation.

### 4.9 Tangible Fixed Assets

	Furniture and Equipment £	Other Tangible fixed Assets £	Total £
<b>Cost</b>			
At 1 January 2023	6833	12943	19777
Additions to 31/12/23	3252	16810	20062
At 31 December 2022	10085	29753	39839
<b>Depreciation</b>			
At 1 January 2024	2822	5224	8046
Charge for the year			
At 31 December 2023	2822	5224	8046
<b>Net book value</b>			
At 31 December 2023	7263	24529	31792
At 31 December 2022	6833	12943	19777

### 4.10 Debtors

	2023	2022
	£	£
Other debtors		
Council Electricity (March 2023 to December 2023)		560

# Blackpool Stanley Rugby League Club

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## 4.11 Creditors: amounts falling due within one year

	2023 £	2022 £
Other creditors		
<b>Totals</b>	0	0

## 4.12 Charity status

The Charity is a Charity limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £10 towards the assets of the Charity in the event of liquidation.

## 4.13 Funds

	Balance as at 1 January 2023 £	Incoming Resources £	Resources Expended £	Balance as at 31 December 2023 £
<b>Unrestricted funds</b>	13922	28259	-36634	5548
<b>Restricted funds</b>	15852	26649	-30633	11868
<b>Total funds</b>	<b>29570</b>	<b>54908</b>	<b>-67267</b>	<b>17415</b>

	Balance as at 1 January 2022 £	Incoming Resources £	Resources Expended £	Balance as at 31 December 2022 £
<b>Unrestricted funds</b>	26563	32432	-45073	13922
<b>Restricted funds</b>	3001	31004	-18153	15852
<b>Total funds</b>	<b>29564</b>	<b>63436</b>	<b>-63226</b>	<b>29570</b>

## **5. Accounting Policies**

### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below:

#### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Companies Act 2006.

#### **Basis of Preparation**

Blackpool Stanley Rugby League Club meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost of transaction value unless otherwise stated in the relevant accounting policy notes.

#### **Going Concern**

The financial statements have been prepared on a going concern basis.

As with most businesses the club has been impacted by the Coronavirus [Covid 19] and this has had an impact on the operation and members of the club. The club have utilised grants available from the UK Government and have been taking appropriate steps to safeguard the club's operations. Whilst the full impact of the global pandemic to the economy and trading operation remains uncertain, the committee believe that the going concern basis of accounting is appropriate.

#### **Exemption from preparing a cash flow statement**

The Charity opted to early adopt Bulletin 1 published on 2 February 2016 and have therefore not included a cash flow statement in these financial statements.

#### **Critical accounting judgements and key sources of estimation uncertainty**

In the application of the charity's accounting policies, management is required to make judgements, estimates and exemptions about the carrying values of assets and liabilities that are not really apparent from other sources. The estimates and underlying assumptions are based on historic experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

The key sources of judgements, estimates and assumptions about the carrying values of assets and liabilities that have a significant effect on the amounts recognised in the financial statements are detailed in the accounting policies.

#### **Income and Endowments**

Voluntary income including donations and grants are recognised where there is entitlement, certainty or receipt and the amount can be measured with sufficient reliability.

Sales income from the bar, shirt & ticket sales, donated goods and income derived from events is recognised as earned [that is, as the related goods or services are provided]. As is other income such as income from the renewable heat incentive, hire of the clubhouse and commission.

#### **Donations and Legacies**

Donations are recognised when the Charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of

# Blackpool Stanley Rugby League Club

## Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup> December 2023

performance by the Charity before the Charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the Charity and it is probable that those conditions will be fulfilled in the reporting period.

### Grants receivable

Grants are recognised when the Charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included in the balance sheet as deferred income to be released.

### Expenditure

All expenditure is recognised once there is a constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

### Charitable activities

Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

### Grant provisions

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the amount of grant payable.

### Governance costs

These include the costs attributable to the Charity's compliance with constitutional and statutory requirements, including accountancy, strategic management and Trustee's meetings and reimbursed expenses.

### Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

### Taxation

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered in Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### Tangible fixed assets

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

### Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Furniture and equipment	35% reducing balance
Plant and machinery	35% straight line

# **Blackpool Stanley Rugby League Club**

## **Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup> December 2023**

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In 2021 the clubroom furniture was replaced and so the residual value of the existing furniture was written off.

### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the Charity will not be able to collect all amounts due according to the original terms of the receivables.

### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

### **Trade creditors**

Trade and other creditors are obligations to pay for goods or services that have been acquired in the ordinary course of the charity's activities and are initially measured at transaction price.

### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustee's discretion in furtherance of the objectives of the Charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose

## **6. Additional Notes**

In 2019 the club received a further grant from Blackpool Borough Council of £1,304 towards the cost of a defibrillator, again the grant will be written off as the defibrillator is depreciated over 3 years. The balance in restricted reserves as at 31 December 2022 was £260 (2021- £521). The remaining balance of £260 was written off at the end of 2023.

The club received a grant from Blackpool Coastal Housing (BCH) for £10000 in 2022 towards the cost of establishing a club development project including the delivery of rugby league based P.E. lessons in a number of local primary schools in the clubs immediate catchment. The balance as at 31 December 2022 was £1961.99. The remaining balance has been used to fund the development project in 2023. The outstanding balance at the end of 2023 is nil.

The club received a grant from Blackpool Council (BBC) for £15000 to be allocated to the clubs development project at a rate of £5K per annum. The balance as at 31 December 2022 was £10000. A further £5000 was spent in 2023 to fund the development project. The outstanding balance at the end of 2023 is £5000

The club received a grant for £5000 from Blackpool Borough Council (BBC) under their Communities Together fund. The fund aims to fund events and projects that bring communities together post COVID – 19. The balance as at 31 December 2022 was £2829. The balance at the end of 2023 is nil.

The club received a grant for £500 from The Rugby Football League (The RFL) to help with the promotion of the Rugby League World Cup 2021. The balance as at 31 December 2022 was £300. The balance at the end of 2023 is nil.

The club received a grant from Beaverbrooks The Jewellers for £504 to replace the Oven in the clubhouse Kitchen. The balance as at 31 December 2022 was £504. The balance as of 31<sup>st</sup> December 2023 remains £504

# **Blackpool Stanley Rugby League Club**

## **Annual Report and Unaudited Financial Statements for the Year Ended 31<sup>st</sup> December 2023**

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The club received a grant from SUEZ for £15008 in March 2023 for the purchase of a second tractor, a flail mower and tractor spreader to help with ongoing maintenance of the playing and training areas and to help with the establishment of a second pitch at Kingscote Park. All of the equipment was purchased during 2023, the equipment value will be depreciated over 3 years. The outstanding balance as of 31<sup>st</sup> December 2023 was nil.

The club received a grant from Blackpool Citizens Advice for £2000 in June 2023. The grant was to be used to fund volunteer training and expenses (including merchandise) needed to support the expansion of the playing side of the club. The club spent £1480 of the grant in 2023. The outstanding balance as of 31<sup>st</sup> December 2023 was £521.

The club received a grant from the Lancashire Police and Crime Commissioners Community Fund for £8040 in October 2023. The grant was to help divert young people away from Anti Social Behaviour and in to organised and structured activity. During 2023 the club spent £3796 of the grant. The outstanding balance as of 31<sup>st</sup> December 2023 was £4244.

# **Independent Examiners Report to the Trustees of Blackpool Stanley Rugby League Club**

I report on the accounts of Blackpool Stanley Rugby League Club for the year ending 31<sup>st</sup> December 2023

## **Responsibilities and Basis of Report**

As charity trustees of Blackpool Stanley Rugby League Club, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 (the Act).

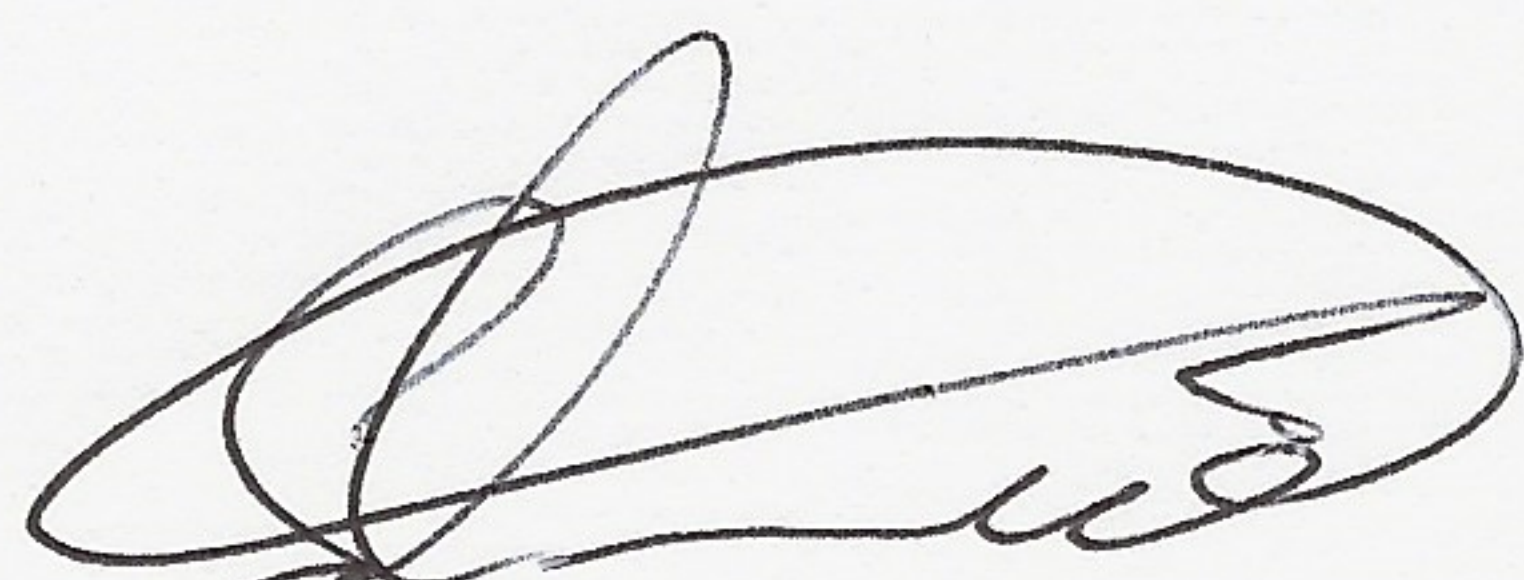
I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable directions given by the Charity Commission under section 145(5)(b) of the Act.

## **Independent Examiner's Statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. Accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. The accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Stephen Smith  
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