

Registered number: 7236762
Charity number: 1138871

OASIS COMMUNITY HUB: HADLEY
(A company limited by guarantee)

**DIRECTORS' REPORT AND
FINANCIAL STATEMENTS**
FOR THE YEAR ENDED 31 AUGUST 2021

OASIS COMMUNITY HUB: HADLEY
(A company limited by guarantee)

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS DIRECTORS AND ADVISERS
FOR THE YEAR ENDED 31 AUGUST 2021**

Directors

G Walker
P Rose
P J Campbell (resigned 23 November 2021)
L M Dawes (appointed 11 November 2021)

Company registered number

7236762

Charity registered number

1138871

Registered office

1 Kennington Road, London, SE1 7QP

Company secretary

D J Parr

Independent Auditor

Mercer & Hole
21 Lombard Street
London
EC3V 9AH

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TRUSTEES' REPORT (INCORPORATING A DIRECTORS' REPORT) FOR THE YEAR ENDED 31 AUGUST 2021

The Directors (who are also Trustees of the charity for the purposes of the Charities Act) present their annual report together with the audited financial statements of Oasis Community Hub: Hadley (the company) for the year ended 31 August 2021. The Trustees confirm that the Annual report and financial statements of the company comply with the Companies Act 2006 and Charities Act 2011, the requirements of the company's governing document and the provisions of the Charities SORP 2019 applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Structure, governance and management

a. CONSTITUTION

The company is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 27 April 2010 and is a registered charity number 1138871.

The principal objects of the Company are the advancement for the public benefit of education and health, the preservation and protection of public health generally, the relief of persons who are in need, hardship or distress and the prevention and relief of poverty.

The Directors confirm that they have paid due regard to the guidance contained in the Charity Commission's general guidance on public benefit when setting the charity's objectives and planning its activities.

b. METHOD OF APPOINTMENT OR ELECTION OF DIRECTORS

The management of the company is the responsibility of the Directors who are elected and co-opted under the terms of the Articles of Association. The appointment of new directors is at the discretion of the existing directors (and/or the Guarantor, Oasis Community Partnerships).

c. POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF DIRECTORS

Policies for the induction and training of new directors follow those of the ultimate parent, Oasis Charitable Trust.

d. ORGANISATIONAL STRUCTURE AND DECISION MAKING

Oasis Community Hub: Hadley (the Company) is a company limited by guarantee, whose registered number is 7236762. It is also a registered charity, number 1138871. The Company is governed by a Memorandum and Articles of Association of 27th April 2010. The Company is controlled by the Directors who are also the Trustees. Oasis Community Partnerships is the founding member and guarantor. The Company does not have a share capital. Directors are appointed by a majority of other Directors or by the Guarantor. The Directors have delegated the day to day activity of the Company to the hub leader, but retain responsibility for major strategic and governance decision.

The Company was established in furtherance of Oasis Charitable Trust and Oasis Community Partnership's intention to deliver individual and community transformation through local community hubs. As the purpose of each Hub is to respond to the issues and needs arising in its own locality, each Hub operates as an independent legal entity but within the Oasis group of organisations and expressing consistently the ethos of Oasis.

e. RISK MANAGEMENT

The Directors have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks.

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The risks and impact of Covid-19 have been assessed by the Directors and they are satisfied that risks have been mitigated wherever possible. We have confirmed grant commitments from our major funders covering the period up to and beyond August 2022.

The Directors consider that Oasis Community Hub: Hadley has adequate resources to continue in operational existence for the foreseeable future and, for this reason, the Directors continue to adopt the going concern basis in preparing the accounts.

Objectives and Activities

The objective of the company is to operate as a catalyst for community transformation by facilitating improvements in the lives of individuals and growth in community activity and cohesion. This will be achieved by identifying and understanding the needs and strengths within the community and by applying the Oasis Ethos to everything. The Oasis Ethos is:

- A passion to include everyone
- A desire to treat everyone equally, respecting differences
- A commitment to healthy and open relationships
- A deep sense of hope that things can change and be transformed
- A sense of perseverance to keep going for the long haul

Oasis Hubs will typically include activities in education, youth and children's work, community empowerment, housing, advice and support, personal and spiritual development and health and wellbeing.

1. Relationship of Oasis Community Hub: Hadley to other Oasis companies

The Hub has three relationships with the wider Oasis group:

1. With the national group of Oasis organisations
2. With the Oasis Community Partnerships group
3. With Oasis Academy Hadley

These relationships are described below as follows

1.1 The national Oasis group

The Oasis family of charities in the UK has been structured to enable the entire group to benefit from working together towards national objectives, while at the same time being able to deliver maximum impact in local communities. The challenge of running a national charity is in ensuring the correct needs are being addressed in local communities, while the advantage is working collaboratively at a national level to minimise cost locally and benefitting from the value of interdependent working. This 'hybrid structure' has been developed to ensure that local ownership and oversight is achieved whilst leveraging economies of scale.

Oasis Charitable Trust is responsible for all Oasis' activities in the UK and is the parent company for three national subsidiaries.

These are:

1. Oasis Community Learning – a multi-academy trust running 52 academies across England
2. Oasis Community Partnerships – a charity delivering community development work
3. Oasis Community Housing – a housing charity supporting vulnerable adults and young people

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1.2 The Oasis Community Partnerships group

Within this group structure, Oasis Community Partnerships is responsible for all of Oasis' community development work in the UK. It is the national holding company for 19 local Oasis Community Hubs and one Trading Company, delivering integrated community development work in a number of targeted neighbourhoods across the country.

Oasis Community Hub: Hadley is a local subsidiary of Oasis Community Partnerships, which, in the same way as the main group structure, is also a hybrid model. This enables sharing of resources, best practice and central support functions while Oasis Community Hub: Hadley operates locally in order to respond appropriately to the needs of the local area. As a result, Oasis Community Hub: Hadley benefits from higher quality and cheaper infrastructure than it would be able to access as an entirely standalone organisation.

1.3 Oasis Community Hub: Hadley and its partnership with Oasis Academies Hadley and Enfield

Oasis Community Hub: Hadley is governed by a local board of trustees, who oversee all the operational activities and the financial management of the Hub, ensuring that projects are designed to meet local needs and that those projects benefit from any funds raised. As explained above, Oasis Community Hub: Hadley is a subsidiary of Oasis Community Partnerships, which, in turn, is a subsidiary of Oasis Charitable Trust.

Oasis Community Hub: Hadley delivers integrated community development work in Ponders End and Enfield Lock, Enfield and in particular the community surrounding Oasis Academy Hadley (an all-through school) and Oasis Academy Enfield (Secondary), part of the Oasis Community Learning multi-academy trust. One objective of the Hub is to provide wrap around care for students and their parents/carers at the Academies. Therefore, Oasis Community Hub: Hadley works in close partnership with Oasis Academies Hadley and Enfield in order to provide integrated and holistic community transformation.

2. Achievements and performance for 20/21

As with every other charity, Oasis Community Hub: Hadley (OCHH) has been heavily impacted by the Covid-19 pandemic, especially since March 2020 when the first national lockdown was imposed. This has had a substantial impact on our work; the majority of our face-to-face work stopped, and we quickly had to adjust how we work. However, from September 2020, we were able to resume several face-to-face activities and return to a level of normalcy for our community. We continued to provide immediate crisis support in terms of food provision, pastoral support and our priority was making sure that our vital food poverty and pastoral support services were able to continue, with most of our activity moving to online delivery.

For our team it was important to ensure that our young people and families were supported emotionally and practically. We were able to continue our mentoring of vulnerable families and young people through online digital platforms or by phone. Additional to this we provided the online youth activities including quizzes, treasure hunts, crafts, fitness, and regular challenges. For our families, we were able to post out craft packs with a variety of activities for children to do while in lockdown, as well as online story sessions, support calls and singing sessions.

One of the key things that came from the national lockdown was the need for food and day-to-day essentials. We have continued our link to The Felix Project who deliver us fresh food on a weekly basis, and cultivated new links with Coop, Morrisons, Aldi and other smaller and more local food providers which enables us to continue to run a weekly food pantry for the local community.

Whilst this time has been extremely challenging; it has presented us with opportunities to serve our community in a unique way, and our increased online presence has helped raise our profile. We have built new partnerships and developed new ways of working.

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Hadley Youth Project

The Hadley Youth Project has had a good year with many positive outcomes. Through our two main funding streams we have been able to continue our much needed youth provision in Ponders End and expand the support we can offer to include Enfield Highway and Enfield Lock.

Through open access provision, the Hub seeks to build and support relationships with young people in order to improve life opportunities, engage the most vulnerable, create pathways of support that increase recognised skills. From a base of positive relationships, the community team are able to support targeted needs and work holistically with young people to identify areas where they have strengths, areas where they need encouragement and any potential risk factors at an early stage. All of the work carried out by the Hub is preventative in order that further intervention will not be needed in the future.

The Youth Centre is able to offer additional support to local students that adds value to the work that schools are doing on a daily basis. We are lucky to have the support of our Principals at Oasis Academy Hadley and Oasis Academy Enfield and are able to continue the supportive work in the academy as well.

Our Regular Projects include;

- Senior Youth Club - open access youth sessions between 15:00 and 21:00 Monday to Wednesday that focus on social skills, positive relationships and peer support. This happens at two sites in Enfield, Ponders End Youth Centre and Bell Lane Youth Centre
- Targeted accredited workshops including motor mechanics, hairdressing, cooking, sports and life skills
- Hadley Bike Maintenance
- Girls Group – focusing on issues affecting girls in our community
- Junior club - open sessions for 8-13 year olds every Friday night
- Detached Outreach Work in Ponders End Park
- Youth Leaders Programme – develop leadership skills and volunteering opportunities for young people
- Fitness
- Residential trips
- Holiday trips

During the lighter restrictions of 2020 the team were able to deliver face to face work in line with the National Youth Agency guidelines. This enabled us to continue the much needed mentoring support for our young people, who suffered from the first national lockdown. The team developed a more formalised partnership with a partner organisation called ENACT to deliver detached outreach work in all local parks across the north east corridor. The purpose of this was to reach out to young people and remind them that there were still activities and opportunities they could access.

In the later months of 2020, the Hadley Youth Project was approached by Enfield Councils Public Health Team to take part in a borough wide consultation regarding serious youth violence and the impact it is having on the young generation. The Hadley Youth young people brought valuable insight into this piece of work. The feedback from Public Health was very positive, praising the engagement of these young people. During the 3rd National Lockdown the Hadley Youth Project continued to operate support sessions for the most vulnerable following all the correct guidance issued for youth settings. As restrictions eased, the main projects were delivered in our local park, which worked well, allowing young people to socialise safely. The young people were happy to be outside and the key focus was around fitness and mental wellbeing.

In July 2021 OCHH were involved in the launch and opening of the brand-new youth centre in Ponders End. The young people and staff team were involved in the clear out and closure of the old centre, so were very excited to move over to the new site. The new centre is fantastic and has become very popular with a wider cohort of young people. This has brought new challenges, for example managing staff to young people ratios, new workshops and opening hours. However, it has been an exciting period of change and a privilege to be involved.

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The Hadley Youth Project, Oasis Academy Hadley and Oasis Academy Enfield all benefited from the introduction of the Holiday Activities and Food Fund that was distributed from central government. We were able to secure over £32,000 to provide activities across Ponders End and Enfield Lock throughout the Easter and Summer breaks. The holiday sessions included a hot meal each day, recipe cards for food parcels and activities including sports, leadership training, cooking and outdoor trips. The introduction of these activities at Oasis Academy Enfield were a positive step in developing further work in Enfield Lock which has helped us to create a strong base to continue from.

Alongside the HAF Projects, the Hadley Youth Team also delivered the Open Access Summer Scheme and the Summer university programme. Based on the success of last years workshops we delivered the same programmes again. This included the Vegan Cooking School which concentrated on different diets, allergies, food budgeting, hygiene and how to create a menu, and the Band Project which focussed on young people learning how to create a song, from lyrics to melody to performance.

Project	Number of Young People
Easter @ OAE	25
Summer @ OAE	54
Easter @ OAH	23
Summer @ OAH	49
Hadley Youth Club Open Access	110
Summer University Programmes	28

Oasis Youth Support at North Middlesex Hospital (OYS @ North Mid)

OYS @ North Mid supports any young people aged 11 to 24 that attend Accident & Emergency due to violent crime or suspected gang involvement. The youth workers offer all young people one-to-one support and work with them for 24 to 48 weeks. They engage with the young people around behaviour patterns, school life, home life, and confidence and self-esteem issues and build strategies for changing their behaviours into their sessions. OYS @ North Mid continues to go from strength to strength.

Due to the pandemic the team had to move to remote working and were unable to access the hospital at the peak of the lockdowns. The team adapted well and were still able to support the young people through digital platforms, and were still able to take on new referrals when they came in. Thankfully, when restrictions were lifted the team were able to return to their hospital-based positions and become a more visual/physical presence within the A&E Departments. This has helped to strengthen the links between OYS and the new clinical based team within North Middlesex Hospital.

During lockdown the initial data showed that violence within the community reduced and the number of referrals dropped to less than 10 in the first month. However the vulnerability levels of those referrals were high with the young people being classified as high risk. As we moved into the 2nd lockdown in November 2020, when schools were still open but sports clubs remained closed we saw an increase in in school fighting and a heightened tension among 14-15 year old males. The team worked hard to provide support to those young people and when restriction were lifted again saw an improvement in these types of behaviours.

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Key Data

Project	Referrals in 2020 - 21	Engaged in Primary (less than 3 meetings) Support	Engaged in Intensive 1:1 Support	Total Number of Young People Support via OYS @ North Mid
OYS @ North Mid	426 Direct Referrals	37% of direct referrals received primary support	22% of direct referrals received intensive 1:1 support	255 young people received support in our last reporting year

Op Alliance – Oasis Youth Support @ Wood Green Custody Suite

In November 2020 Op Alliance was launched in partnership with the Metropolitan Police, London Borough of Haringey, London Borough of Enfield and the Children's Society. This new project has embedded 4 youth workers in the Wood Green Custody suite and acts as a neutral sign posting service for all young people that have been arrested. In February 2021 OCHH were successful in securing a further £49,000 to continue this project out in the community. This meant that the Oasis Hadley Youth Support Workers were able to work with the young people on a longer term basis, mirroring the successful Oasis Youth Support model at North Middlesex.

The data below shows the number of young people that have engaged with Oasis Youth Support Workers. Although there have been over 600 young people come through custody during the period of the project some will have met with a youth worker from LBE, or The Children's Society.

Project	Engaged in Primary (less than 3 meetings) Support	Engaged in Intensive 1:1 Support	Total Number of Consultations with Oasis Workers
Op Alliance	20 young people	50 young people	147

Community Outreach

This year we have been able to fully utilise our Community Space on South Street, Ponders End which has become the heart of South Street. The Community know they can find help, support, food and a smile at the Oasis Hadley Creative Community Space. Throughout the national lockdowns the Community Space became our food pantry, where we facilitated the delivery or collection of over 70 food parcels per week. Additional to the food we also facilitate a Baby Cupboard, where the community can collect a bag of baby or children's clothes for a small donation and a Toy Library. The toy library allows families to borrow new toys for a number of weeks, then return them and try out something new. In July 2021 the Hub Leader secured a second shop front on the South Street parade, this will allow the team to create a food pantry space that doesn't need to be shared.

Since the easing of Covid-19 restrictions the Community outreach team has been able to restart face to face activities this includes our long established groups Knit and Natter, Stay and Play and English classes. These have been welcomed back by the local residents and are currently well attended. The Youth and Community Engagement worker was able to start the Hadley Luncheon Club, which provides a hot lunch and a social activity for older residents in the area. This has been very popular and has highlighted the need for these activities as loneliness and social isolation has increased due to the pandemic. The luncheon club isn't just about a hot meal, but also provides the members with fun and laughter on a Thursday afternoon.

As in previous years, the highlight of our Community Outreach Programmes has been our Family Fun Holiday Club which includes a hot meal for all who attend. We were successful in securing further funding from Children in Need Small Grants after having a years break. This funding will continue for a further 3 years and allow us to continue to provide family activities during school holidays. Thankfully we were able to adapt the way the Holiday Club ran through the pandemic and facilitated 2 sessions a day for the October 2020 Half Term. This allowed us to support 30 families across the week. Unfortunately, due to restrictions we had to cancel February half term activities but came back in full force for the Easter Break we were able to take the families on trips as well as host activity sessions in the Academy.

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Attendance Data

Project	Number of Families	Number of Children	Number of Adults
Family Holiday Club	39	58	NA
Summer Fun holiday Club	84	77	NA
Knit and Natter	NA	NA	6
Luncheon Club	NA	NA	14
Rhyme Time	14	17	14
Stay and Play	40	48	NA

Based on feedback from the community we have also introduced adult and family fitness sessions in partnership with Ponders End Community Development Trust, URC Ponders End and Active Enfield. These sessions have been really popular with our families and highlighted the need for simple and social physical activity.

Financial review

Total income for the year ended 31 August 2021 amounted to £820,460 (2020: £490,633). Expenditure amounted to £601,766 (2020: £478,923). The overall result is a surplus of £218,694 (2020: £11,710) leaving retained funds of £393,453 (2020: £174,759).

Reserves

The Directors continue to review the Hub's need for reserves in line with the guidance issued by the Charity Commission and have adopted a policy to set aside funds of approximately three months running costs which we estimate to be £150,450 for 2020/21 (2019/20: £119,730). Many staff are working on restricted projects and therefore the three months running costs are held within restricted funds. We have sufficient reserves to guard against unexpected downturns in financial performance. The total level of funds as at 31 August 2021 is £393,453 (2020: £174,759), with unrestricted funds of £23,282 (2020: £12,773) and restricted funds of £370,171 (2020: £161,986). The reserves policy has therefore been met.

Going concern

The Directors have considered the risks to the Hub, including the impact of Covid-19, and these include the ability for the Hub to carry out its activities in an environment where social distancing rules are expected to be in force for some time. The Directors have confirmed that the major sources of grant funding are committed and the delivery of the activities can be adjusted to ensure that guidelines around social distancing can still be applied. Furthermore, the Directors are confident that costs will only be incurred to the extent that funding is secured. The Directors are confident that the Hub has adequate resources to continue operating for the foreseeable future and, for this reason, the Trustees continue to adopt the going concern basis in preparing the accounts.

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TRUSTEES' REPORT (INCORPORATING A DIRECTORS' REPORT) FOR THE YEAR ENDED 31 AUGUST 2021

Plans for the future

The Core Leadership Team of the Community Hub are developing a new Hub Vision that will follow a three-year plan. It will have three distinct strands that all link together to form the wider hub vision.

Our Plans for 2021-22;

- To develop a community space in Ponders End that facilitates the local community groups and empowers them to transform their local area. As an organisation we are working towards this goal with Enfield Council and other local groups in Ponders End.
- Continue to develop the Hub Council membership and support them to get their voice in the wider community.
- Further develop our new team of volunteers.
- Secure funding for the Hadley Youth Project to ensure we can continue to run the much-needed activities for our young people.
- Develop a more active partnership between local providers in Enfield including the Young Leaders Programme.
- Increase the number of days our food pantry is open in the new community space in Ponders End.
- Secure funding past August 2022 to support the Community Space in Ponders End.
- Grow the work that we deliver in the Enfield Lock area to include the following;
 - small food pantry
 - mentoring and family support work
 - additional youth activities that complement what local partners are doing in the area
 - Fitness sessions

DIRECTORS' RESPONSIBILITIES STATEMENT

The Directors (who are also Trustees of Oasis Community Hub: Hadley for the purposes of charity law) are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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**TRUSTEES' REPORT (INCORPORATING A DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 AUGUST 2021**

PROVISION OF INFORMATION TO AUDITOR

Each of the persons who are Directors at the time when this Directors' report is approved has confirmed that:

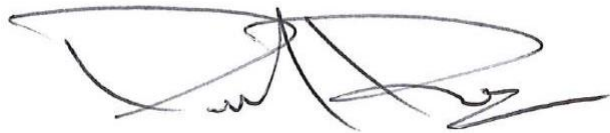
- so far as that Director is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- that Director has taken all the steps that ought to have been taken as a Director in order to be aware of any information needed by the charitable company's auditor in connection with preparing its report and to establish that the charitable company's auditor is aware of that information.

AUDITOR

Mercer & Hole were appointed as auditor to the company and in accordance with section 485 of the Companies Act 2006, a resolution that they be re-appointed will be put at a General Meeting

In preparing this report, the Directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the Directors on 08/03/2022 and signed on their behalf by:

A handwritten signature in black ink, appearing to be 'P ROSE', written over a horizontal line.

P ROSE
Director

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AUDIT REPORT TO THE MEMBER OF OASIS COMMUNITY HUB: HADLEY

Opinion

We have audited the financial statements of Oasis Community Hub: Hadley (the 'charitable company') for the year ended 31 August 2021 which comprise the Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

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Independent Auditor's Report to the Members of Oasis Community Hub: Hadley

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of Company Law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report which is included in the Trustees' Report, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report or the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit, or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law), are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

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Independent Auditor's Report to the Members of Oasis Community Hub: Hadley

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches in Health & Safety and General Data Protection Regulations, and we considered the extent to which non-compliance may have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements and the financial report (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate entries including journals to overstate revenue or understate expenditure, and management bias in accounting estimates.

Audit procedures performed by the engagement team included:

- discussions with management, including considerations of known or suspected instances of non-compliance with laws and regulations and fraud;
- evaluation of the operating effectiveness of management's controls designed to prevent and detect irregularities;
- identifying and testing journal entries.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Helen Cain, *Senior Statutory Auditor*

For and on behalf of Mercer & Hole, Statutory Auditor

Mercer & Hole is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

21 Lombard Street
London
EC3V 9AH

Date: 16/03/2022

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 AUGUST 2021

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
INCOME FROM:					
Donations and grants	2	7,119	762,791	769,910	452,146
Activities for generating funds		-	-	-	-
Charitable activities		28,910	21,640	50,550	38,487
TOTAL INCOME		36,029	784,431	820,460	490,633
EXPENDITURE ON:					
Charitable activities	4	49,919	551,847	601,766	478,923
TOTAL EXPENDITURE		49,919	551,847	601,766	478,923
NET INCOME/(EXPENDITURE) FOR THE YEAR, BEING NET MOVEMENT IN FUNDS		(13,890)	232,584	218,694	11,710
Transfers between funds		24,399	(24,399)	-	-
<i>Total funds at 1 September 2020</i>		<i>12,773</i>	<i>161,986</i>	<i>174,759</i>	<i>163,049</i>
TOTAL FUNDS AT 31 AUGUST 2021		23,282	370,171	393,453	174,759

The notes on pages 18 to 25 form part of these financial statements.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

Registered Number: 7236762

**BALANCE SHEET
AS AT 31 AUGUST 2021**

	Note	2021 £	2020 £
CURRENT ASSETS			
Debtors	6	234,165	117,617
Cash at bank		<u>194,779</u>	<u>100,253</u>
		428,944	217,870
CREDITORS: amounts falling due within one year	7	<u>(35,491)</u>	<u>(43,111)</u>
NET CURRENT ASSETS		<u>393,453</u>	<u>174,759</u>
NET ASSETS		<u><u>393,453</u></u>	<u><u>174,759</u></u>
CHARITY FUNDS			
Restricted funds	8	370,171	161,986
Unrestricted funds	8	<u>23,282</u>	<u>12,773</u>
TOTAL FUNDS		<u><u>393,453</u></u>	<u><u>174,759</u></u>

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements were approved by the Directors on 08/03/2022 and signed on their behalf, by:



P ROSE

Director

The notes on pages 18 to 25 form part of these financial statements.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

**STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 31 AUGUST 2021**

	2021	2020
	£	£
Cash flows from operating activities		
Net income for the year	218,694	11,710
Reconciliation to cash generated from operations		
(Increase) in debtors	(116,548)	(43,785)
(Decrease)/increase in creditors	(7,620)	3,380
	<hr/>	<hr/>
Net cash provided by/(used in) operating activities	94,526	(28,695)
	<hr/>	<hr/>
Cash flow statement		
Net cash provided by/(used in)/from operating activities	94,526	(28,695)
	<hr/>	<hr/>
Net increase in cash in the year	94,526	(28,695)
	<hr/>	<hr/>
Reconciliation of net cash flow movements to net funds		
Net increase in cash in the year	94,526	(28,695)
At 1 September	100,253	128,948
	<hr/>	<hr/>
At 31 August	194,779	100,253
	<hr/>	<hr/>
Consisting of:		
Bank Accounts	194,779	100,253
	<hr/>	<hr/>
	194,779	100,253

Analysis of changes in net debt:

	1 September		31 August
	2020	Cash flows	2021
	£	£	£
Cash and cash equivalents	100,253	94,526	194,779
	<hr/>		<hr/>

The notes on pages 18 to 25 form part of these financial statements.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The accounts (financial statements) have been prepared in accordance with the Charities SORP (FRS102) applicable to charities preparing their accounts in accordance with FRS102 the Financial Reporting Standard applicable in the UK and Republic of Ireland, the Companies Act 2006 and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2019. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2 Company status

The company is a company limited by guarantee, incorporated and domiciled in the UK and is a public benefit entity. Oasis Community Partnerships is the sole member of the company. The address of the registered office is 1 Kennington Road, London, SE1 7QP. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.3 Going concern

The Directors have considered the risks to the Hub, including the impact of Covid-19, and these include the ability for the Hub to carry out its activities in an environment where social distancing rules are expected to be in force for some time. The Directors have confirmed that the major sources of grant funding are committed and the delivery of the activities can be adjusted to ensure that guidelines around social distancing can still be applied. Furthermore, the Directors are confident that costs will only be incurred to the extent that funding is secured. The Directors are confident that the Hub has adequate resources to continue operating for the foreseeable future and, for this reason, the Trustees continue to adopt the going concern basis in preparing the accounts.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Directors in furtherance of the objectives of the company and have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund.

1.5 Income

Income is included in the Statement of Financial Activities when the company is legally entitled to the income and the amount can be quantified with reasonable accuracy and the likelihood of receipt of the income is probable. Income includes gifts and donations and grants. Gifts and donations are recognised when receivable and grant income is recognised in the period applicable for the grant funding.

1.5.1 Government Grants

Where no performance conditions relating to the receipt of the grant, the grant revenue is recognised when received.

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Expenditure on charitable activities includes the costs of delivering youth programmes and activities undertaken to further the purposes of the charity and their associated support costs. Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Hub's operations and activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid after taking account of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.9 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.10 Financial instruments

The company has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value. Financial assets held at amortised cost comprise cash and bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise bank loans and overdrafts, trade and other creditors.

1.11 Critical accounting judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates, assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects the current and future periods.

In the view of the directors, no assumptions concerning the future or estimation uncertainty affecting assets and liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

2. DONATIONS AND GRANTS

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Donations	-	2,501	2,501	28,512
Grants	7,119	760,290	767,409	423,634
Total income	7,119	762,791	769,910	452,146

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021**

3. GOVERNANCE COSTS

	2021	<i>2020</i>
	£	£
Auditor's remuneration	2,500	<i>2,160</i>
	<u>2,500</u>	<i><u>2,160</u></i>

4. CHARITABLE ACTIVITIES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Gross Salaries	36,996	331,444	368,440	<i>306,097</i>
National Insurance	4,686	28,150	32,836	<i>23,725</i>
Pension Contributions	2,774	22,527	25,301	<i>18,290</i>
Consultancy	-	51,708	51,708	<i>25,298</i>
Training costs	780	3,410	4,190	<i>825</i>
Bank charges	72	-	72	<i>52</i>
Governance costs	2,500	-	2,500	<i>2,160</i>
Equipment costs	321	4,582	4,903	<i>3,393</i>
Travel, subsistence and accommodation	190	4,862	5,052	<i>2,791</i>
Communication costs	-	7,163	7,163	<i>2,818</i>
Subscriptions	61	4,263	4,324	<i>957</i>
Sundry consumable supplies	159	9,492	9,651	<i>1,438</i>
Publicity and promotion	-	1,152	1,152	<i>230</i>
Management fees	-	37,055	37,055	<i>45,481</i>
General office costs	1,380	46,039	47,419	<i>45,368</i>
	<u>49,919</u>	<u>551,847</u>	<u>601,766</u>	<i><u>478,923</u></i>

The costs above are classified as:

	Direct Costs 2021 £	Support Costs 2021 £	Governance costs 2021 £	Total costs 2021 £	<i>Total costs 2020 £</i>
Total	<u>562,211</u>	<u>37,055</u>	<u>2,500</u>	<u>601,766</u>	<i><u>478,923</u></i>

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021**

4. CHARITABLE ACTIVITIES (continued)

The company has no employees other than the directors who did not receive any remuneration during the year (2020: nil). All staff are employed by Oasis Community Partnerships, the immediate parent undertaking, and the cost of those staff employed by Oasis Community Partnerships but who work for Oasis Community Hub: Hadley are recharged to the company. No employee received remuneration amounting to more than £60,000 in the year (2020: nil). The Hub leader is the key management personnel and the salary and pension cost of key management personnel for the year are £55,126 (2020: £38,851).

5. NET INCOME

This is stated after charging:

	2021	2020
	£	£
Auditor's remuneration	2,500	2,160
	2,500	2,160

During the year, no Director received any remuneration, benefits in kind or reimbursement of expenses (2020: £nil).

6. DEBTORS

	2021	2020
	£	£
Trade debtors	132,181	46,099
Accrued income	101,984	62,442
Amounts owed by group undertaking	-	9,076
	234,165	117,617

**7. CREDITORS:
Amounts falling due within one year**

	2021	2020
	£	£
Trade creditors	11,540	28,132
Amounts owed to group undertaking	23,951	14,979
	35,491	43,111

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

8. MOVEMENT IN FUNDS - 2021

	Brought Forward £	Transfers between funds £	Income 2021 £	Expenditure 2021 £	Carried Forward £
Unrestricted funds	12,773	24,399	36,029	(49,919)	23,282
<u>Restricted funds:</u>					
Mdx Hospital	48,273	(20,639)	322,401	(285,939)	64,096
Youthwork – CIN	6,202	-	54,527	(33,632)	27,097
Youthwork	30,355	-	309,711	(164,890)	175,176
Community Programmes	35,525	-	36,931	(24,003)	48,453
Reserves	24,000	-	-	-	24,000
Hub Leader funds	-	-	21,617	-	21,617
CIN – Holiday Club	5,162	-	2,577	(1,491)	6,248
Employability	12,469	(3,760)	36,667	(41,892)	3,484
Total restricted funds	161,986	(24,399)	784,431	(551,847)	370,171
	174,759	-	820,460	(601,766)	393,453

The Middlesex Hospital fund is to support any young people aged between 11 and 24 that attend the A&E due to violent crime or suspected gang involvement. The young people are offered support and coaching looking at behaviour patterns, home life and other aspects of their well-being. Funds have been set aside to cover future salaries of the youth workers. The carry over fund will be spent in the first quarter of the new financial year.

The Hadley Youthwork project runs sessions at two youth centres where employment skills workshops and motor vehicle workshops are run for the youths. The fund is to cover future salaries of the staff.

Employability is a project designed to help the young people be ready for future employment.

Further details of all projects are given on page 6 of the Trustees' report.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021**

MOVEMENT OF FUNDS – 2020

	Brought Forward £	Transfers between funds £	Income 2020 £	Expenditure 2020 £	Carried Forward £
Unrestricted funds	31,368	2,000	42,031	(62,626)	12,773
<u>Restricted funds:</u>					
Mdx Hospital	15,943	(5,000)	328,510	(291,180)	48,273
Youthwork – CIN	8,190	-	43,418	(45,406)	6,202
Youthwork	19,323	898	11,714	(1,580)	30,355
Community Programmes	-	18,803	22,484	(5,762)	35,525
Reserves	-	24,000	-	-	24,000
Gardening	6,295	(6,295)	-	-	-
Pop up Kitchen	6,650	(6,650)	-	-	-
Detached Youthwork	248	(248)	-	-	-
CIN – Holiday Club	6,165	-	2,476	(3,479)	5,162
Motorworks	2,202	(2,202)	-	-	-
Employability	43,157	(1,798)	40,000	(68,890)	12,469
Knit and Natter	3,858	(3,858)	-	-	-
Coffee and Craft	620	(620)	-	-	-
OA Hadley Youthwork Fund	19,030	(19,030)	-	-	-
Total restricted funds	131,681	(2,000)	448,602	(416,297)	161,986
	163,049	-	490,633	(478,923)	174,759

9. ANALYSIS OF NET ASSETS BETWEEN FUNDS - 2021

	Restricted funds 2021 £	Unrestricted funds 2021 £	Total funds 2021 £
Current assets	390,083	38,861	428,944
Current liabilities	(19,912)	(15,579)	(35,491)
	370,171	23,282	393,453

ANALYSIS OF NET ASSETS BETWEEN FUNDS – 2020

	Restricted funds 2020 £	Unrestricted funds 2020 £	Total funds 2020 £
Current assets	203,097	14,773	217,870
Current liabilities	(41,111)	(2,000)	(43,111)
	161,986	12,773	174,759

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

10. ULTIMATE AND IMMEDIATE PARENT UNDERTAKING

The company is a wholly owned subsidiary of Oasis Community Partnerships (OCP), a company incorporated in England (registered number 08749179) and a registered charity (number 1163889). OCP is the immediate parent company and has the power to appoint and remove trustees. Oasis Community Partnership prepares consolidated financial statements and this is the smallest group for which accounts are prepared that incorporate Oasis Community Hub: Hadley. Copies of these financial statement can be obtained from its registered office at 1 Kennington Road, London, SE1 7QP.

OCP's principal objectives are to:

- To deliver integrated community development work in a number of targeted neighbourhoods across the country
- To grow and develop Oasis hubs across the country
- To facilitate regional improvement networks
- To ensure the Oasis Ethos is promoted nationally and that best practise is implemented throughout the hubs.

Oasis Charitable Trust (OCT) is the Ultimate Parent and is a company incorporated in England (registered number 02818823) and a registered charity (registered charity number 1026487). Oasis Charitable Trust prepares consolidated financial statements which include the results of Oasis Community Hub: Ashburton Park, and this is the largest group for which accounts are prepared that include this company. Copies of the Oasis Charitable Trust group financial statements are available from its registered office at 1 Kennington Road, London, SE1 7QP.

OCT's principle objectives are to:

- To ensure that the national group of organisations is governed well and in accordance with Oasis theology and ethos
- To maintain the cohesion of the family of Oasis organisations in the UK by ensuring that the Oasis vision, mission, and ethos is understood and implemented across the group of organisations
- To lead the integration of work across the subsidiaries and to grow and develop Oasis Hubs – the Oasis model of community transformation
- To promote the corporate message of Oasis

11. RELATED PARTY TRANSACTIONS

During the year the company made the following transactions with other group companies:

- An amount of £426,577 (2020: £322,689) was paid by the Hub to OCP in respect of staff recharges. At year-end a balance of £12,951 (2020: £14,979) was owed by the Hub to OCP.
- An amount of £50,018 (2020: £27,228) was paid by the Hub to Oasis Academy Hadley in respect of staff recharges. At year-end a balance of £11,000 (2020: £9,076) was owed by the Hub to Oasis Academy Hadley.

There were no other related party transactions.

12. OPERATING LEASES

The hub have a three year shop front lease, which will expire in 2022. The site is undergoing re-development. and as a result, the hub will be able to access increased space to deliver additional community services.

OASIS COMMUNITY HUB: HADLEY

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2021

13. STATEMENT OF FINANCIAL ACTIVITIES – COMPARATIVES

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
INCOME FROM:				
Donations and grants	2	3,544	448,602	452,146
Activities for generating funds		-	-	-
Charitable activities		38,487	-	38,487
		<hr/>	<hr/>	<hr/>
TOTAL INCOME		42,031	448,602	490,633
EXPENDITURE ON:				
Charitable activities	4	62,626	416,297	478,923
		<hr/>	<hr/>	<hr/>
TOTAL EXPENDITURE		62,626	416,297	478,923
NET INCOME/(EXPENDITURE) FOR THE YEAR, BEING NET MOVEMENT IN FUNDS		(20,595)	32,305	11,710
Transfers between funds		2,000	(2,000)	-
<i>Total funds at 1 September 2019</i>		<hr/> 31,368	<hr/> 131,681	<hr/> 163,049
TOTAL FUNDS AT 31 AUGUST 2020		<hr/> 12,773	<hr/> 161,986	<hr/> 174,759