

# BACK ON THE MAP LIMITED

England & Wales · Charity number 1138833

## Details

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Status	Registered
Legal form	Charitable company
Company number	<a href="#">05212073</a>
Registered	2010-11-05
Register	<a href="#">View on the Charity Commission register</a>

## Contact

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Address	67 Toward Road Hendon Sunderland Tyne & Wear SR2 8JG
Phone	01915147844
Email	<a href="mailto:enquiries@backonthemap.org">enquiries@backonthemap.org</a>
Website	<a href="http://www.backonthemap.org">www.backonthemap.org</a>

## Activities

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**Objects:** THE PROMOTION FOR THE PUBLIC BENEFIT OF URBAN REGENERATION IN AREAS OF SOCIAL AND ECONOMIC DEPRIVATION IN THE AREA OF BENEFIT BY ALL OR ANY OF THE FOLLOWING MEANS:A) THE RELIEF OF UNEMPLOYMENT IN SUCH WAYS AS MAY BE THOUGHT FIT, INCLUDING ASSISTANCE TO FIND EMPLOYMENT;B) THE ADVANCEMENT OF EDUCATION, TRAINING OR RETRAINING, PARTICULARLY AMONG UNEMPLOYED PEOPLE, AND PROVIDING UNEMPLOYED PEOPLE WITH WORK EXPERIENCE;C) THE PROVISION OF HOUSING FOR THOSE HOW ARE IN CONDITIONS OF NEED AND THE IMPROVEMENT OF HOUSING IN THE PUBLIC SECTOR OR IN CHARITABLE OWNERSHIP PROVIDED THAT SUCH POWER SHALL NOT EXTEND TO RELIEVING ANY LOCAL AUTHORITIES OR OTHER BODIES OF A STATUTORY DUTY TO PROVIDE OR IMPROVE HOUSING;D) THE MAINTENANCE, IMPROVEMENT OR PROVISION OF PUBLIC AMENITIES;E) THE PROVISION OR ASSISTANCE IN THE PROVISION OF RECREATIONAL FACILITIES FOR THE PUBLIC AT LARGE AND/OR THOSE WHO, BY REASONS OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES, HAVE NEED OF SUCH FACILITIES;F) THE PROTECTION OR CONSERVATION OF THE ENVIRONMENT;G) THE PROVISION OF PUBLIC HEALTH FACILITIES;H) THE PROMOTION OF PUBLIC SAFETY AND PREVENTION OF CRIME;I) SUCH OTHER MEANS AS MAY FROM TIME TO TIME BE DETERMINED SUBJECT TO THE PRIOR CONSENT OF THE CHARITY COMMISSIONERS FOR ENGLAND AND WALES.

**Activities:** Promoting and facilitating social, physical and economic development in Hendon. Objectives are the relief of unemployment, advancement of education, provision and improvement of housing, provision of recreational facilities, protection of the environment, provision of health facilities, promotion of public safety, prevention of crime and other means from time to time determined by the trustees.

## Classification

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- **How:** Makes Grants To Organisations, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty, Accommodation/housing, Economic/community Development/employment, Recreation
- **Who:** The General Public/mankind

## Geography

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- **Area of benefit:** SEE GOVERNING DOCUMENT
- Sunderland

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,291,283	£1,165,505	£5,818,486	22
2024-03-31	£1,259,400	£970,659	£5,692,708	20
2023-03-31	£887,237	£880,119	£5,403,967	18
2022-03-31	£1,113,676	£846,340	£5,302,415	15
2021-03-31	£875,640	£725,108	£5,458,047	11

## Trustees

Name	Role	Appointed
<b>Julie Dawn Gray</b>	Chair	2014-11-27
Charlotte Fox		2024-03-07
Eddy Moore		2019-04-25
Giles David McCourt		2025-03-27
Helen Raymond		2024-03-07
James David Pace		2018-11-22
Jemma Brunniche		2024-03-07
Keri Frances Bethell		2019-08-01
Momotas Begum		2021-11-18
Peter Harrison		2023-11-09
Philip Gordon Ewing		2024-03-07

**BACK ON THE MAP LIMITED**

England & Wales - Charity number 1138833

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# Accounts

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**BACK ON THE MAP LIMITED**

**Company Number: 05212073**

**Charity Number: 1138833**

**REPORT AND GROUP AUDITED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST MARCH 2025**

*Prepared by:*

*Osbourne Sandy & Co  
Chartered Accountants  
10 Grange Terrace  
Sunderland*

## ADMINISTRATIVE INFORMATION

**Charity Number:** 1138833

**Company Number:** 5212073

**Registered Office:** 67 Toward Road  
Hendon  
Sunderland  
SR2 8JG

**Trustees:** Julie Dawn Gray  
James Pace  
Edward Moore  
Keri Bethell  
Bina (Mamotas) Begum  
Giles David Mccourt  
Jemma Brunniche  
Philip Gordon Ewing  
Charlotte Hannah Fox  
Peter Harrison  
Helen Raymond

**Auditors:** Osbourne Sandy & Co.  
Chartered Accountants  
10 Grange Terrace  
Sunderland  
SR2 7DF

**Bankers:** The Co-op Bank Plc  
5/6 Fawcett Street  
Sunderland  
SR1 1RF

## **Back on the Map Limited**

**(A company limited by Guarantee) Company Registration number 05212073**

### **INTRODUCTION FROM THE CHAIR**

2024/25 has been a year of considerable achievements and successes for Back on the Map. As we come to the end of the year it's time to reflect on these collective achievements but also start to think about the future, because as you all know, there's still a lot of work to do as we continue our mission to make Hendon a place of opportunity, to live, work and thrive.

We've continued to deliver impactful programmes across our three strategic objectives that guide our work;

**A Better Place  
A Stronger Community and  
A Local Voice**

Here are some of the highlights of 2024/25...

#### **Youth**

Phase 1 renovation of Elliot House has been completed and re-opened to great success as a dedicated space for the delivery of community services for 18-30 year olds in collaboration with many valuable partners, securing "Million Hours" funding to continue this vital work.

#### **Apprenticeships**

We have extended our Apprenticeship opportunities in 2024/25 At Back on the Map we have a commitment to helping young people develop meaningful careers through our Apprenticeship programmes. We now have four apprentices, three of whom were recognised for their achievements this year. Firstly Chelsea Leng Adams won Intermediate Apprentice of the year at the NE Apprentice Awards. Nathan Mahan won Apprentice of the year at the Sunderland Echo Business Excellence Awards. Finally, Nusrat Begum was awarded a Wear Innovative Award from the Foundation of Light.

And speaking of awards, our CEO Jo Cooper was named Charity Leader of the Year in the North East Charity Awards this year.

Back on the Map also won Social Enterprise of the Year in the Sunderland Echo Excellence in Business Awards.

#### **Volunteering**

Volunteering continues to be key to what we do, ensuring we are locally led, we can't thank our volunteers enough for the generosity of their time.

In 2024/25: We have 61 active volunteers running peer led community services. We are utilising an Average of 104 volunteer hours per week. We have hosted 5 Corporate volunteer days, 49 Corporate Volunteers gave 211 hours of their time in our community.

In 2025/26, we'll be developing our Volunteer Pathways training offer through a collaborative programme alongside four other Sunderland based Community Anchors.

#### **Health Hub**

One of the most exciting developments of recent months is our leasing of the former Ashburn Medical Centre on Toward Road. Over the next 12 months we'll work with local people to develop a Hendon Health Hub which will provide much-needed health services to the people in our community who need them most.

**Julie D Gray**

**Chairperson, Back on the Map Limited**

## **Trustees Annual Report for the year ended 31<sup>st</sup> March 2025**

The Trustees have pleasure in presenting their report and the financial statements of the charity for the year ended 31<sup>st</sup> March 2025.

### **REFERENCE AND ADMINISTRATION DETAILS**

Reference and administrative details are shown in the schedule of members of the Board and professional advisors on page 1 of the financial statements.

### **THE TRUSTEES**

Julie Dawn Gray – (Chairperson from December 2017, re-appointed as Chairperson 27.03.2025)

Kevin Rooney – Treasurer (resigned 27.03.2025)

Philip Ewing – Treasurer (appointed as Treasurer 27.03.2025)

James Pace

Edward Moore

Keri Bethell

Bina (Mamotas) Begum

Charlotte Fox

Peter Harrison

Jemma Brunniche

Helen Raymond

Giles McCourt (appointed (27.03.2025)

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

Back on the Map was established as a Company limited by Guarantee on 23<sup>rd</sup> August 2004 (No. 05212073). On 5<sup>th</sup> November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833).

The organisation is governed by a Board of Trustees who set the policies and strategy of the Charity.

### **NATURE OF GOVERNING DOCUMENT**

The company was established under a Memorandum of Association which sets the objects and powers of the Charity. The company is governed by its Articles of Association and Trustees (who are also directors for the purpose of company law) were recruited in accordance with the terms of the Articles of Association.

### **ORGANISATIONAL STRUCTURE OF THE CHARITY**

The Board employs 14 full-time and 11 part time members of staff. The leadership team has 4 full time staff members, 2 full time and 1 part time managers, 10 full time and 8 part time delivery staff. The organisation is a registered Charity with a trading arm, known as Back on the Map Enterprises Ltd. Back on the Map Enterprises was established as a wholly-owned Company on 24 September 2010 and this is registered at Companies House (No. 7387041). On a monthly and annual basis the trading company gifts an amount to the Charity and, currently, that is one of the main sources of income for the Charity.

### **RECRUITMENT AND APPOINTMENT OF TRUSTEES**

Charity Trustees are appointed by a majority vote of the Board at a general Board meeting that has a quorum present. Newly appointed Trustees are provided with Induction Training to ensure they are familiar with the Vision, Strategic Objectives, policies and operational activities of the Charity. Those holding elected officer posts of Chairperson and Treasurer stood down at the general meeting on 27<sup>th</sup> March in accordance with the Charity's Memorandum and Articles. Nominations were invited from Trustees, Julie Gray was duly re-elected on 27<sup>th</sup> March 2025. Kevin Rooney retired from his role as Treasurer. A Nomination was received and seconded for Philip Ewing to act as Treasurer. Edward Moore continued to act as Charity Representative on Back on the Map Enterprises Board.

## **OBJECTIVES AND ACTIVITIES**

### **CHARITY PURPOSE**

Back on the Map's objectives are to benefit the public by promoting and facilitating social, and economic regeneration in the area of Hendon, Sunderland. This is achieved by creating a community where local people can live, work and thrive. Improving the quality of life through the promotion of community ownership and local benefit. These objectives are inclusive, sustainable, accessible, open and honest whilst encouraging best practice, value for money, and making optimum use of partnership working. The detailed objectives specified in the Articles of Association include the relief of unemployment, the advancement of education, provision of housing and the improvement of housing, provision of recreational facilities, protection or conservation of the environment, provision of public health facilities, promotion of public safety and prevention of crime and such other means as may be from time to time determined by the trustees at their discretion.

### **MAIN ACTIVITIES**

Overseen by the Trustees, the staff team delivered services against our mission, 'Making Hendon a place of opportunity to live, work and thrive' and three strategic objectives of creating; A Stronger Community, A Better Place and a Local Voice. These objectives provide clear and demonstrable public benefit, are the driving force behind all our work and are clearly reflected in our Theory of Change model and our Strategic Plans.

We ended the first 12 months of your agreed 5 year plan, 'Social and Economic Change for Hendon 2023/28' which sought to build infrastructure through capital investment on the high street whilst developing a people focused programme of social change for young people aged 14-30 and families facing poverty. The increasing and deep rooted poverty along with declining living standards and a lack of investment in facilities for young people locally has left our young people behind, disadvantaged by postcode and unable to reach their potential. We need an ambitious place to stem the tide of this decline and reach out to our young people fostering pride in place for this generation and those for years to come.

### **HENDON YOUTH**

Last year we piloted a Youth Empowerment Strategy in response to a lack of opportunities for young people. This plan works to address negative perceptions of the area and raise aspirations, creating the next generation of community leaders and youth workers. This led to the purchase of the former probation office on the patch and joint delivery of youth activities with key VCS partners.

This year we completed Phase 1 of the refurbishment of Elliott House, a former probation office into a dedicated youth space. There are plans to undertake further works at the building in direct response to young people, in years 2/3 of the strategic plan. However this initial refurbishment has created a dedicated space for children and young people to meet and socialise in a safe setting. This new facility has attracted funding which has enabled us to establish a daily service for children and young people, Hendon Youth, in collaboration with the Sunderland All Together Consortium. Alongside this we have been able through grant funding to offer three community and youth apprenticeships this year to local young people to develop skills in the sector and recruit new talent. Back on the Map is now also a member of NE Youth, the regional LIO for Youth.

### **HIGH STREET REVOLUTION**

Building upon the success of the Community Improvement District (CID) pilot where Back on the Map was held as an exemplar in high street management and renewal, we established a Traders Forum to steer the programme past the initial 12 months. As identified by local traders we sought to tackle an ambitious scheme to return a block of empty and derelict retail units back into use after 15 years vacant. The property was secured via a funding mix of charity reserves, social lending and refurbished using Community Ownership funds (COF). The project has seen four new retailers move onto the high street, expanding the offer to local peoples and increasing trade for all current traders by diversifying and complementing the local offer.

Creating shops, services and spaces people need on their high street that are resident led and appealing to the next generation will create a lasting legacy and succession for not just Back on the Map but the whole of Hendon. It has the potential to alleviate the cost of living pressures on households' budgets through schemes and incentives with local traders using a Buy Hendon First model.

## HENDON HEALTH HUB

We will explore using our local trust with residents and our strong local infrastructure to scope a 'Health Hub for Hendon'. We agreed a 12 month lease on the former GP surgery a stone's throw from our main HQ and the local high street. We then set about establishing a partnership for delivery with trusted VCS organisations. The pilot programme has directly delivered health services to 355 individuals in the community.

Next year we will seek to complete the purchase, refurbish and bring back into use the former GP Surgery into a Community Front Door for preventative health interventions to tackle health inequalities and create a pathway to work. Providing a facility for delivery of VCS and Statutory preventative health services on the doorstep of local people. The area Hendon Health Hub will service has a population of between 11,500 (Hendon Ward) and 277,000 (Sunderland City) people. In regards to the health of the population, 3,181 people in the Hendon ward and 64,552 people in Sunderland are living with a limiting long term illness and disability. This equates to 25.1% of the Hendon population and 23.4% of the Sunderland population

## HENDON ECO

Identified as a theme for work through the work we've undertaken in the CID pilot last year, we sought to improve the amenities and access to local green spaces to improve residents' health and wellbeing. The Hendon ECO (Environmental Community Opportunities) project encompasses greening up the high street, staff and volunteer street ranger work, educational activities, teaching and learning sessions around food production and usage, volunteer coordination and training.

Funded by National Lottery Reaching Communities fund, over the next four years we will work in partnership with other like minded organisations and those who wish to share space at the Urban Garden at Corporation road Allotments, a social space for residents at Plot 86 (a disused, fly tipped allotment site) and a community growing allotment and orchard at Barley Mow park.

## ACHIEVEMENTS AND PERFORMANCE DURING 2024/25

Progress against the objectives set for 2024/25 is set out below and these clearly demonstrate that the Charity is achieving its aims of providing public benefit to the Hendon community;

**Stronger Community:** Our work over the past year focussed on assisting residents to rebuild their social networks and resilience;

1. **Service Delivery** - Our community services provided support to **1258** individual residents, enabling beneficiaries to be more financially, emotionally and socially resilient through our services.
2. **Digital Exclusion** - The programme assisted **216** residents facing digital exclusion and poverty.
3. **Household Support Scheme** - £126k supporting 454 families locally. The funds were distributed in targeted financial support for those families most at risk of food and fuel poverty due to the economic crisis.
4. **Community Pantry** - The Community Pantry has continued to provide vital crisis support to residents experiencing food poverty, while also connecting vulnerable individuals with relevant support services. During 2024/25, the Pantry distributed 819 Grab-a-Bags filled with fresh fruit and vegetables, 95 crisis food parcels, and provided cooking on a budget classes to 55 participants. In addition, 94 fuel vouchers were issued to help ease the burden of rising energy costs. Access to the Community Pantry also resulted in 39 referrals for debt and benefits advice, offering long-term support to individuals facing financial hardship.

**Local Voice;**

1. We have, and always will, maintain a resident majority on the Charity board of Trustees. 6 of our 12 Trustees are local people. With one vacancy for a Resident Trader.
2. The Volunteer Handbook and Training Pathway was rolled out. The Volunteer Coordinator post has been sustained and is now a core role and we maintained our Investors in Volunteers accreditation.
3. We continued to work with our statutory partners including Northumbria Police, Sunderland City Council to build community reassurance and offer a safe space for residents and Police to meet. We also provided community intelligence and advocated for residents on issues pertaining to crime/ASB concerns and hosted the monthly Police & Community meetings.

### **Better Place;**

1. BotM Enterprises generated income in excess of £655,500 and contributed to reversing physical decline in key neighbourhoods, bringing more previously problematic homes under positive local management and control in perpetuity.
2. Our High Street Revolution programme has brought street scene improvements to Villette Road. A new Traders & Stakeholders forum which has led to the group being constituted and embedded into our Governance arrangements with a new 'Resident Trader Representative' role being created on our Charity Board.
3. To renew pride, improve green spaces and deal with 'grot spots' staff and volunteers from the East Rangers project delivered 330 litter picks across the Hendon and East End area and 223 fly tips reported and sorted.
4. Our volunteer Urban Rangers have carried out daily litter picks on the high street and installed and maintained new planters to green up the area and create a renewed sense of pride for local residents and traders.
5. We delivered the BotM-owned and managed portfolio to 87 homes, 36 Almshouses and 8 shops; increasing the number of locally owned and managed properties and extending the impact of our positive property and tenancy management.

### **PLANS FOR FUTURE PERIODS**

As set out in our 2023-2028 Strategy 'Social and Economic Growth for Hendon' The following priorities have been set for the strategy period;

#### **Goal 1: Sustain Core Services**

- Maintain recurring revenue from residential portfolio in line with KPIs
- Safeguard core community services through gift aid
- Safeguard core costs through trading income

#### **Goal 2: Maintain a vital Housing Portfolio**

- Maintain Housing recurring revenue to fund core community services
- Grow our Housing operations when financially viable to do so
- Expand Housing Model through Hendon Home Investment offer

#### **Goal 3: Build the High Street Revolution**

- Improvements to the local High Street, Villette Road
- Strategic capital acquisitions on the High Street
- Build the agreed 'Heart of Hendon' brand; growing recognition and footfall on the High Street contributing to Community WealthBuilding
- Establish a Trader's & Stakeholder Forum & Charter

#### **Goal 4: Address a lack of Youth Opportunities**

- Develop a Youth Engagement, Employment & Enterprise Strategy to secure succession of BotM operations and raising aspirations
- Lead on the development of a 'Youth Hub' and provide facilities in the locality for partner outreach, bringing key services to the high street
- Facilitate local delivery from strategic partners to respond to local need
- Respond directly to concerns raised and prioritised by local young people via a Youth Forum
- Create spaces for young people to meet, engage, learn, grow and lead social and economic change in their community
- Restore a sense of pride and raise local aspirations

#### **Goal 5: Contribute to addressing Health Equalities**

- Scope the feasibility of a Health Hub for Hendon
- Act as an anchor and provide facilities for health services in the community
- Enable the delivery of preventative health and wellbeing activities in partnership with other VCS organisations

## FINANCIAL REVIEW

**Maintained Rental income** – Despite challenging economic times we were able to maintain a good rental Income from our asset portfolio. Generating £655,502 of rental income in 2024/25.

**Grant Income** – We are indebted to The Rank Foundation, Greggs Foundation, Sir James Knott Trust, National Lottery Community Fund, The Charity of Sir Richard Whittington, The Clothworkers' Foundation, The Barbour Foundation, Garfield Weston Foundation and Sunderland City Council for grants of £520,790 that enabled us to deliver a vast range of support services and to reduce the impact of the economic and cost of living crisis on local residents.

**Trading Income** – The charity's wholly-owned trading subsidiary, BotM Enterprises, continued to trade efficiently; generating a surplus of £221.4k of which £223.k was gifted to the Charity to support its revenue requirements, plus £248,402 toward salaries. Trustees are very pleased with the ongoing success of the venture, particularly during a very difficult period.

**Financial Position** – The group has total funds of £5,818,486, including £124,646 designated Long Term Renewals funds (Capital Reserves) and £250,000 Revenue Reserves which Trustees believe should be set aside for essential operating costs in the event of a sudden change in income or expenditure as well as grant income toward the cost of delivering a wide range of community services and strategic house/property purchases. The Company also has restricted 'funds' of £4,330,057 (Investment Properties) which underpin the success of the charity and its ability to meet its financial sustainability imperatives as well as charitable objectives. Further information can be found at Note 14 of the accounts. Cashflow at the year end is positive and ensures the charity can continue as a going concern. The Trustee Board is satisfied with the trading and operations in the year and are confident of the Charity's ability to deliver its plans in the coming year.

## SIGNIFICANCE OF VOLUNTEERS

Back on the Map prides itself on being resident-led and locally accountable and this is the golden thread in our governance arrangements, strategic leadership and day-to-day operations. The Charity is led by a strong board of volunteer Trustees, the majority of whom are Hendon residents, who each bring a unique set of skills, local knowledge and lived experience to steer and lead the organisation to meet its charitable objectives. In addition, our team of volunteers play a vital role in maintaining and co-designing the Charity's community services at Carnegie Community Corner and The Workshop. This growing 'army' of local people contribute to the day-to-day running of the Centres and the activities by delivering social opportunities. That includes managing our Community Library services, carrying out front-of-house and reception functions as well as steering the development of services through the Volunteer Committee; enabling us to achieve our 'Stronger Community' and 'Local Voice' objectives. All of this work contributed and is evidenced by our successful award of Investors in Volunteer accreditation.

## INTERNAL CONTROLS AND RISK MANAGEMENT

Systems and procedures have been put in place to identify, monitor and manage any risks that BotM faces. The Risk Register and Risk Management Plan approved by the DCLG as part of the Succession Strategy have been updated and are utilised by both Charity and Enterprises boards. These continue to provide useful tools to measure whether risks have increased, decreased, been recognised in advance and managed over the past twelve months. Those controls have now been augmented by the Financial Management & Controls Policy and Procedures, as well as the Business Risk Register. Those Plans proved to be robust and we have taken steps to ensure our core services are sustained, even in these unprecedented times. We will work on those and bolster our own resilience in the coming years to ensure we can continue to 'be here' for the people of Hendon.

## RESERVES POLICY

The Charity currently maintains a small amount of free reserves, sufficient to meet our working capital requirements and long term commitments. The Charity board agreed the 2024/25 Reserves Policy to accrue approximately 3 months of operational costs in reserve and, for capital reserves, to continue to accrue sums equivalent to 10% net rental income per annum for Long Term Renewals associated with the Back on the Map's housing and commercial property portfolio.

## **ASSET VALUATION**

The charity always considers the fair value of all its investments on a regular basis and at all of its board meetings. The investment return and fair value are always considered together to maximise the benefit to the charities objectives. The year ended 31st March 2022 had its quinquennial external valuation which supported the in house valuations of the senior housing management team. The board fully accepted the valuations and recognised a significant loss which was as anticipated. There was significant work done up to and including until the point of approval by the board.

The work performed by the senior management team and a local agent for the year ended 31st March 2025 was on the same basis, discussed and agreed. This indicated that there were no changes to the fair value of its investments. To ensure this opinion was supported we obtained further external valuation confirmation that our investments are stated at fair value. Therefore the board considers no adjustments are required to fair value.

## **PUBLIC BENEFIT**

The Trustees have complied with the duty in S4 of the Charities Act 2006 to have regard to the public benefit guidance published by the Charity Commission. This is reflected both in the objectives and achievements for 2024/25 and in the objectives outlined for 2025/26.

## **RESPONSIBILITY OF THE TRUSTEES**

All Trustees receive a formal Induction on taking up their place on the Charity or Enterprises Boards and comprehensive written reports and management accounts are provided to all Board members a week in advance of each board meeting. These contain full details of progress against Back on the Map's operational objectives, financial data with analyses as well as the organisation's wider strategic position. It is the duty of Trustees and Directors to ask pertinent questions and to seek clarification on any matter, ensure they act with due diligence and make decisions with all necessary information at all times. The Chief Executive has ensured that comprehensive reports have been, and will continue to be, provided to enable the Trustees/Directors to carry out their roles effectively. Where there is any doubt, it is the duty of each member to seek clarification.

## **TRUSTEES RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS**

The trustees (who are also the directors of Back on the Map Limited for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity's company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- (a) select suitable accounting policies and then apply them consistently;
- (b) observe the methods and principles in the Charities SORP;
- (c) make judgements and estimates that are reasonable and prudent;
- (d) state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- (e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy, at any time, the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is not aware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

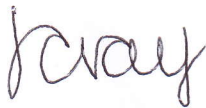
#### **AUDITOR**

The two year term for Osbourne, Sandy & Co came to an end with the completion of the 2024/25 audit. We will undertake a transparent procurement process in 2025/26 to secure an audit firm for future years.

#### **SMALL COMPANIES PROVISION**

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 31<sup>st</sup> July 2025 and are signed on behalf of the Trustees by



J D Gray, Chairperson and Trustee

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## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF BACK ON THE MAP LIMITED**

### **Opinion**

We have audited the financial statements of Back on the Map Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st March 2025 which comprise the consolidated and parent company statement of Financial Activity, the consolidated and parent company balance sheets, the consolidated and parent company cash flow statements and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and parent charitable company affairs as at 31st March 2025, and of the group and parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Continued**

**Other information**

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit. [; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED** Continued

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 8, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditors responsibilities for the audit of financial statements**

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity from our general commercial and sector experience and from previous audits of the client.

We assessed the risk of material misstatement in respect of fraud by obtaining an understanding of the charity and its subsidiary's activities, business processes and accounting systems and assessing the susceptibility to fraud.

We corroborated our enquiries through discussions with trustees and other members of management, review of minutes of trustees' meetings.

We determined that the most significant laws and regulations which have a direct impact on the determination of material amounts and disclosures in the financial statements are the Companies Act 2006, the charity law and accounting standards. These comprise FRS 102 and the Charities SORP.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP**  
**LIMITED Continued**

The following are significant because non-compliance would have a material effect on the financial statements - charity law, the company's charitable trust, employment law, health and safety and tenancy law.

Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above.

Based on the results of our risk assessment we designed our audit procedures to identify and to address material misstatements in relation to fraud.

We considered the risk of fraud through management override, and in response, we incorporated testing of manual journal entries into our audit approach.

The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with laws and regulations.

Fraud risk factors were discussed during the audit team briefing and professional scepticism exercised throughout the audit.

Because of the inherent limitations of an audit there is a risk that we will not detect all misstatements due to irregularities, including fraud.

The more removed the laws and regulations are from the financial transactions, the less likely it is that we would become aware of non-compliance.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment, forgery, omission, misrepresentation and collusion.

Audit standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiries of management and inspection of regulatory and legal correspondence, if any, in the absence of identified or suspected non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED** Continued

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees for our audit work, for this report, or for the opinions we have formed.

O.E. Sandy FCA (Senior Statutory Auditor)  
Osbourne Sandy & Co (Statutory Auditor)  
10 Grange Terrace  
Sunderland  
SR2 7DF

*O.E. Sandy*

**12th November 2025**

**BACK ON THE MAP LIMITED**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE  
INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2025**

	<u>Note</u>	<u>Restricted</u> £	<u>Unrestricted</u> £	<u>Total</u> <u>2025</u> £	<u>Total</u> <u>2024</u> £
<b><u>INCOME FROM</u></b>					
Fund Raising	3	-	655,502	655,502	593,090
Charitable Activities	4	480,342	155,439	635,781	666,310
<b><u>TOTAL</u></b>		<u>480,342</u>	<u>810,941</u>	<u>1,291,283</u>	<u>1,259,400</u>
<b><u>EXPENDITURE ON</u></b>					
Raising Funds	6	-	431,466	431,466	408,778
Charitable Activities	6	451,936	282,103	734,039	561,881
<b><u>TOTAL</u></b>		<u>451,936</u>	<u>713,569</u>	<u>1,165,505</u>	<u>970,659</u>
<b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>		28,406	97,372	125,778	288,741
<b><u>OTHER GAINS AND (LOSSES)</u></b>		-	-	-	-
<b><u>NET MOVEMENT IN FUNDS</u></b>		<u>28,406</u>	<u>97,372</u>	<u>125,778</u>	<u>288,741</u>
Reconciliation of Funds:					
Total Funds Brought Forward		4,484,222	1,208,486	5,692,708	5,403,967
Total Funds Carried Forward		<u>4,512,628</u>	<u>1,305,858</u>	<u>5,818,486</u>	<u>5,692,708</u>

**BACK ON THE MAP LIMITED**

**CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES**

**(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)**

**FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

<b><u>INCOME FROM</u></b>	<b><u>Note</u></b>	<b><u>Restricted</u></b>	<b><u>Unrestricted</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Charitable Activities	4	480,342	155,439	635,781	663,135
Investments	3	-	223,600	223,600	140,000
<b><u>TOTAL</u></b>		<b><u>480,342</u></b>	<b><u>379,039</u></b>	<b><u>859,381</u></b>	<b><u>803,135</u></b>
<b><u>EXPENDITURE ON</u></b>					
Charitable Activities	5	451,936	279,520	731,456	558,391
<b><u>TOTAL</u></b>		<b><u>451,936</u></b>	<b><u>279,520</u></b>	<b><u>731,456</u></b>	<b><u>558,391</u></b>
<b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>		28,406	99,519	127,925	244,744
<b><u>OTHER GAINS AND (LOSSES)</u></b>		-	-	-	-
<b><u>NET MOVEMENT IN FUNDS</u></b>		<b><u>28,406</u></b>	<b><u>99,519</u></b>	<b><u>127,925</u></b>	<b><u>244,744</u></b>
Reconciliation of Funds:					
Total Funds Brought Forward		4,484,222	1,068,031	5,552,253	5,307,509
Total Funds Carried Forward		<b><u>4,512,628</u></b>	<b><u>1,167,550</u></b>	<b><u>5,680,178</u></b>	<b><u>5,552,253</u></b>

**BACK ON THE MAP LIMITED**

Company Number: 05212073

**BALANCE SHEET AT 31ST MARCH 2025**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b><u>FIXED ASSETS</u></b>					
Tangible Assets	9	298,443	302,003	298,443	302,003
Investments	10	5,265,500	5,090,440	5,265,510	5,090,450
		<u>5,563,943</u>	<u>5,392,443</u>	<u>5,563,953</u>	<u>5,392,453</u>
<b><u>CURRENT ASSETS</u></b>					
Debtors	11	83,387	143,930	136,615	183,798
Cash at bank and in hand		697,295	701,829	455,300	491,528
		<u>780,682</u>	<u>845,759</u>	<u>591,915</u>	<u>675,326</u>
<b><u>CURRENT LIABILITIES</u></b>					
Amounts falling due within one year	12	(180,748)	(144,429)	(130,299)	(114,461)
<b><u>NET CURRENT ASSETS (LIABILITIES)</u></b>		<u>599,934</u>	<u>701,330</u>	<u>461,616</u>	<u>560,865</u>
<b><u>TOTAL ASSETS LESS CURRENT LIABILITIES</u></b>		<u>6,163,877</u>	<u>6,093,773</u>	<u>6,025,569</u>	<u>5,953,318</u>
<b><u>CREDITORS</u></b>					
Amounts falling due after more than one year	12	(345,391)	(401,065)	(345,391)	(401,065)
<b><u>NET ASSETS</u></b>		<u>5,818,486</u>	<u>5,692,708</u>	<u>5,680,178</u>	<u>5,552,253</u>
<b><u>THE FUNDS OF THE CHARITY</u></b>					
Unrestricted Funds	13	1,305,858	1,208,486	1,167,550	1,068,031
Restricted Income Funds	14	4,512,628	4,484,222	4,512,628	4,484,222
<b><u>TOTAL FUNDS</u></b>		<u>5,818,486</u>	<u>5,692,708</u>	<u>5,680,178</u>	<u>5,552,253</u>

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act relating to small companies.

The financial statements were approved by the Trustees and were authorised for issue on 31st July 2025 and are signed on their behalf by:

.....  
  
 J.D. Gray - Trustee

**BACK ON THE MAP LIMITED**

**STATEMENTS OF CASH FLOWS AND CONSOLIDATED STATEMENT OF**

**CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2025**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash used in operating activities</b>		(423,489)	(145,161)	200,319	428,669
<b>Cash flows from investing activities</b>					
Investment income	3	655,502	593,090	-	-
Proceeds from Sale of Assets		1,050	133,000	1,050	133,000
Purchase of fixed assets:					
Fixtures and Fittings	9	(6,863)	(180,832)	(6,863)	(180,832)
Investment Properties	10	(175,060)	(259,940)	(175,060)	(259,940)
<b>Cash provided by (used in) investing activities</b>		<u>474,629</u>	<u>285,318</u>	<u>(180,873)</u>	<u>(307,772)</u>
<b>Cash flows from financing activities</b>					
Loan advances		-	115,000	-	115,000
Loan repayments		(55,674)	(38,979)	(55,674)	(38,979)
<b>Cash provided by (used in) financing activities</b>		<u>(55,674)</u>	<u>76,021</u>	<u>(55,674)</u>	<u>76,021</u>
Increase (decrease) in cash and cash equivalents in the year		(4,534)	216,178	(36,228)	196,918
Cash and cash equivalents at the beginning of the year		701,829	485,651	491,528	294,610
<b>Total cash and cash equivalents at the end of the year</b>		<u>697,295</u>	<u>701,829</u>	<u>455,300</u>	<u>491,528</u>
<b>Reconciliation of net movements in funds to net cash flow from operating activities</b>					
Net movement in funds		125,778	288,741	127,925	244,744
Add back depreciation charge, loss on disposal of assets and other (gains) and losses		9,373	16,951	9,373	16,951
Deduct income shown in:					
Investment activities		(655,502)	(593,090)	-	-
Decrease (increase) in debtors		60,543	148,906	47,183	167,043
(Decrease) increase in creditors		36,319	(6,669)	15,838	(69)
<b>Net cash used in operating activities</b>		<u>(423,489)</u>	<u>(145,161)</u>	<u>200,319</u>	<u>428,669</u>

**Analysis of changes in net debt - see note 15**

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

#### **1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

##### **a) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2018) – Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) Companies Act 2006 and the Charities Act 2011.

Back on the Map Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **b) Group financial statements**

The financial statements consolidate the results of the charity and its wholly owned subsidiary Back on the Map Enterprises Limited on an acquisition basis.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from Government and other grants, whether ‘capital’ grants or ‘revenue’ grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

##### **d) Donated services and facilities**

In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised - refer to the trustees’ annual report for more information about their contribution.

##### **e) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**ACCOUNTING POLICIES - Cont'd**

**f) Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are only available for the purpose which they were given. More information can be found at note 14.

**g) Expenditure and Irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- costs of raising funds comprise the costs of commercial trading.
- expenditure on charitable activities includes the costs of activities undertaken to further the purposes of the charity.
- other expenditure represents
- those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**h) Tangible fixed assets**

Fixtures & Fittings and Motor Vehicles are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line or reducing balance basis as follows:

<b>Asset Category</b>	<b>Annual Rate</b>
Fixtures & Fittings	25% to 50% Straight Line Basis & Lease Term
Motor Vehicles	25% Reducing Balance Basis
Group Land and Buildings	2% Straight Line Basis

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

#### **ACCOUNTING POLICIES - Cont'd**

##### **i) Land and Buildings – Investment Properties**

Properties purchased for rent are capitalised on the basis of purchase price plus refurbishment costs. Thereafter they are included at a fair value assessed by the directors with gains and losses recognised in the SOFA. In the year 31st March 2022 year the charity had utilised the services of independent external RICS accredited surveyors to perform quinquennial valuations.

##### **j) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **k) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **l) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **m) Pensions**

Employees joining the money purchase pension scheme operated by St James Place contract directly with the insurance company. The charity also makes a contribution to this pension scheme and acts as agent in collecting and paying over employee pension contributions.

##### **n) Going concern**

The directors continue to adopt the going concern basis in preparing financial statements as outlined in the Trustees Responsibilities Statement.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**ACCOUNTING POLICIES - Cont'd**

**o) Registered status**

Back on the Map Limited was registered as a UK company on 23rd August 2004 (No 05212073). On 5th November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833).

**2. KEY MANAGEMENT DISCLOSURE**

The directors consider the Board of Directors, who are the charity's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 16 to the accounts.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

	<u>Group</u>		<u>Charitable Company</u>	
<b>3. <u>INVESTMENTS</u></b>	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Gift Aid from Subsidiary Company	-	-	223,600	140,000
Rents Received	655,502	593,090	-	-
	<u>655,502</u>	<u>593,090</u>	<u>223,600</u>	<u>140,000</u>

**4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES**

	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Grants received in year	573,666	635,141	573,666	635,141
Other income	62,115	31,169	62,115	27,994
	<u>635,781</u>	<u>666,310</u>	<u>635,781</u>	<u>663,135</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

<b>5. <u>TOTAL EXPENDITURE</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2025</u></b>	<b><u>2024</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Advertising	2,143	946	2,143	946
Audit Fees	8,511	9,340	5,928	5,850
Bad Debts	1,181	744	-	-
Bank Charges	2,321	1,990	44	24
Depreciation	9,424	9,951	9,424	9,951
Disposal of Assets - Loss (Profit)	(51)	7,000	(51)	7,000
Funded Expenditure	123,621	44,859	123,621	44,859
Heat and Light	21,959	19,340	18,804	14,411
Insurance	15,681	13,813	14,411	12,519
Interest	5,085	5,352	5,085	5,352
IT Expenses	1,829	1,311	1,829	1,311
Lease Payments	-	2,294	-	-
Motor Expenses	6,968	7,323	-	-
Office Costs	2,588	1,221	2,588	1,221
Printing	2,078	1,865	2,078	1,865
Professional Fees	32,429	40,080	31,329	39,989
Project Costs	-	27,244	-	27,244
Rates and Rent	32,956	27,349	29,331	23,134
Repairs and Maintenance	165,760	137,261	14,327	10,164
Sessional Work and Training	-	512	-	512
Staff	691,471	576,120	443,069	328,660
Telephone	7,493	7,833	4,747	4,669
Training	3,875	-	3,875	-
Travel and Sundry Expenses	28,183	26,911	18,874	18,710
	<b>1,165,505</b>	<b>970,659</b>	<b>731,456</b>	<b>558,391</b>
	<b>1,165,505</b>	<b>970,659</b>	<b>731,456</b>	<b>558,391</b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**6. ANALYSIS OF EXPENDITURE**

a) Raising funds expenditure is represented by the costs incurred by the charity's trading subsidiary excluding governance costs.

b) Charitable activities consist of:

	<b>Activities Undertaken Directly</b>	<b>Grant Funding of Activities</b>	<b>Support Costs</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Main Fund	265,110	-	16,993	282,103
Own Use Property Fund	-	1,000	-	1,000
Small Projects	-	1,419	-	1,419
Rank Time to Shine	-	6,529	-	6,529
Sunderland City Council Extended Winter Offer	-	10,809	-	10,809
Sunderland City Council Fancy a Day Out	-	3,781	-	3,781
Greggs Foundation	-	15,524	-	15,524
Sunderland City Council (East Rangers)	-	16,249	-	16,249
Sunderland City Council Household Support Funds	-	14,214	-	14,214
Virgin Money Foundation Community Anchors Funding	-	13,750	-	13,750
The Charity of Sir Richard Whittington (1)	-	32,500	-	32,500
The Charity of Sir Richard Whittington (2)	-	1,183	-	1,183
Community Foundation Sunderland City Council	-	9,891	-	9,891
Youth Work	-	23,640	-	23,640
Biffa	-	1,866	-	1,866
UKSPF Links for Life Sunderland	-	22,089	-	22,089
Community Ownership Fund - Revenue	-	8,423	-	8,423
UKSPF Enterprising Sunderland	-	21,884	-	21,884
Joicey Trust	-	2,000	-	2,000
Natures Hub	-	2,767	-	2,767
Swire Charitable Trust	-	23,942	-	23,942
The National Lottery Community Fund Reaching Communities	-	138,866	-	138,866
The National Lottery Community Fund Million Hours	-	20,833	-	20,833
Rank Community Anchor Sunderland City Council	-	24,999	-	24,999
Walk and Talk	-	12,000	-	12,000
Clothworkers Sunderland City Council	-	12,823	-	12,823
Smoking Cessation	-	6,869	-	6,869
The National Lottery Awards For all Fund	-	2,086	-	2,086
	<b>265,110</b>	<b>451,936</b>	<b>16,993</b>	<b>734,039</b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**6. ANALYSIS OF EXPENDITURE - Continued**

Support Costs are made up as follows:

Governance	15,164
Information Technology	1,829
	16,993

	<b>Group</b>		<b>Charitable Company</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>7. <u>NET MOVEMENT IN FUNDS</u></b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
This is stated after comprising:				
Staff pension contributions	29,551	25,649	29,551	25,649
Depreciation	9,424	9,951	9,424	9,951
(Profit) Loss on Disposal of Asset	(51)	7,000	(51)	7,000
Auditor's fees	8,511	9,340	5,928	5,850

	<b>Group</b>		<b>Charitable Company</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
<b>8. <u>PARTICULARS OF EMPLOYEES</u></b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Total staff costs were as follows:				
Wages and Salaries	612,053	505,989	612,053	505,989
Social Security Costs	49,867	44,482	49,867	44,482
Other Pension Costs	29,551	25,649	29,551	25,649
Management Fee Recharged	-	-	(248,402)	(247,460)

The average number of staff employed is as follows:

	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Number of Staff	22	20	22	20

One employee received remuneration between £ 70,000 and £80,000. Key management remuneration amounted to £77,956.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**9. TANGIBLE FIXED ASSETS**

	<b>Fixtures &amp; Fittings and Motor Vehicles Group £</b>	<b>Land and Buildings Group £</b>	<b>Total Group £</b>
<b><u>Cost</u></b>			
At 1st April 2024	109,743	271,147	380,890
Disposals	(999)	-	(999)
Additions	6,863	-	6,863
At 31st March 2025	<u>115,607</u>	<u>271,147</u>	<u>386,754</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2024	74,988	3,899	78,887
Charge for Year	7,101	2,323	9,424
At 31st March 2025	<u>82,089</u>	<u>6,222</u>	<u>88,311</u>
<b><u>Net Book Value</u></b>			
At 31st March 2025	<u>33,518</u>	<u>264,925</u>	<u>298,443</u>
At 31st March 2024	<u>34,755</u>	<u>267,248</u>	<u>302,003</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**10. INVESTMENTS**

<b>Valuation - Group</b>	<b>Investment Properties</b>			
	<b>£</b>			
At 1st April 2024	5,090,440			
Additions	175,060			
Disposals	-			
Revaluation Adjustment	-			
At 31st March 2025	<u>5,265,500</u>			
		<b>Unlisted Investment</b>	<b>Investment Properties</b>	<b>Total</b>
		<b>£</b>	<b>£</b>	<b>£</b>
At 1st April 2024	10	5,090,440		5,090,450
Additions	-	175,060		175,060
Disposals	-	-		-
Revaluation Adjustment	-	-		-
At 31st March 2025	<u>10</u>	<u>5,265,500</u>		<u>5,265,510</u>

The carrying value of the investment properties on a historical cost basis would have been £5,193,503.

**Investments and income earned from other activities**

The unlisted investments above include a 100% interest in the issued share capital of Back on the Map Enterprises Limited, a company registered in England and Wales. The wholly owned trading subsidiary Back on the Map Enterprises Limited is incorporated in the United Kingdom (company number 7387041) and pays all of its profits to the charity under the gift aid scheme. A summary of the trading results is shown below.

The summary financial performance of the subsidiary alone is:

	<b><u>2025</u></b>	<b><u>2024</u></b>
	<b>£</b>	<b>£</b>
Turnover	655,502	593,090
Other Income	-	3,175
Cost of Sales and Administration Costs	(434,049)	(412,268)
Net Profit	<u>221,453</u>	<u>183,997</u>
Profits Brought Forward	140,455	96,458
Distribution to the Charity	(223,600)	(140,000)
	<u>138,308</u>	<u>140,455</u>
The assets and liabilities of the subsidiary were:		
Current Assets	276,967	258,633
Current Liabilities	(138,649)	(118,168)
Total Net Assets	<u>138,318</u>	<u>140,465</u>
The Aggregate Share Capital and Reserves	<u>138,318</u>	<u>140,465</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

11. <b><u>DEBTORS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2025</u></b>	<b><u>2024</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Trade Debtors	31,015	17,265	-	-
Other Debtors and Prepayments	52,372	126,665	48,415	95,598
Amount due from Group Undertaking	-	-	88,200	88,200
	<b>83,387</b>	<b>143,930</b>	<b>136,615</b>	<b>183,798</b>
<b>12. <u>CREDITORS</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Amounts falling due within one year:				
Loans (secured)	53,673	53,673	53,673	53,673
Loans (unsecured)	16,428	16,428	16,428	16,428
Trade Creditors	5,796	5,525	-	-
Other Creditors, Accruals and Deferred Income	90,498	55,404	45,845	30,961
Other Tax and Social Security	14,353	13,399	14,353	13,399
	<b>180,748</b>	<b>144,429</b>	<b>130,299</b>	<b>114,461</b>
	<b><u>2025</u></b>	<b><u>2024</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>
Amounts falling due after more than one year:	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Loans (Secured)	263,247	302,493	263,247	302,493
Loans (Unsecured)	82,144	98,572	82,144	98,572
	<b>345,391</b>	<b>401,065</b>	<b>345,391</b>	<b>401,065</b>

**Secured Loans**

Loans prior to 31st March 2018 are free of interest.

Sums falling due after more than five years is £155,651.

Security provided is the properties to which the loans relate.

**Unsecured Loans**

Loans are free of interest.

Sums falling due after more than five years is £16,432.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

<b>13. <u>UNRESTRICTED INCOME FUNDS</u></b>	<b><u>Group</u></b>	<b><u>Charitable</u></b>
	<b><u>£</u></b>	<b><u>Company</u></b>
		<b><u>£</u></b>
At 1st April 2024	1,208,486	1,068,031
Total Income	810,941	379,039
Total Expenditure	(713,569)	(279,520)
At 31st March 2025	<u>1,305,858</u>	<u>1,167,550</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**14. RESTRICTED FUNDS**

	<b>At 01/04/2024</b>	<b>Total Income</b>	<b>Total Expenditure</b>	<b>At 31/03/2025</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Investment Properties Fund	4,330,057	-	-	4,330,057
Own Use Property Fund	47,000	-	(1,000)	46,000
Small Projects	1,419	-	(1,419)	-
Rank Time to Shine	-	18,190	(6,529)	11,661
Sunderland City Council Extended Winter Offer	7,380	9,144	(10,809)	5,715
Sunderland City Council Fancy a Day Out	-	3,781	(3,781)	-
Greggs Foundation	-	20,800	(15,524)	5,276
Sunderland City Council (East Rangers)	-	16,249	(16,249)	-
Sunderland City Council Household Support Funds	-	14,214	(14,214)	-
Virgin Money Foundation Community Anchors Funding	13,750	-	(13,750)	-
The Charity of Sir Richard Whittington (1)	-	32,500	(32,500)	-
The Charity of Sir Richard Whittington (2)	2,686	-	(1,183)	1,503
Community Foundation Sunderland City Council	9,891	-	(9,891)	-
Youth Work	-	23,640	(23,640)	-
Biffa	25,616	-	(1,866)	23,750
UKSPF Links for Life Sunderland	-	22,089	(22,089)	-
Community Ownership Fund - Revenue	8,423	-	(8,423)	-
UKSPF Enterprising Sunderland	-	21,884	(21,884)	-
Joicey Trust	2,000	-	(2,000)	-
Natures Hub	6,000	-	(2,767)	3,233
Swire Charitable Trust	30,000	-	(23,942)	6,058
The National Lottery Community Fund Reaching Communities	-	142,479	(138,866)	3,613
The National Lottery Community Fund Million Hours	-	39,135	(20,833)	18,302
Rank Community Anchor Sunderland City Council	-	30,000	(24,999)	5,001
Walk and Talk	-	12,000	(12,000)	-
Garfield Weston	-	20,000	-	20,000
Clothworkers Sunderland City Council	-	25,000	(12,823)	12,177
Smoking Cessation	-	9,869	(6,869)	3,000
The National Lottery Awards For all Fund	-	19,368	(2,086)	17,282
	<b>4,484,222</b>	<b>480,342</b>	<b>(451,936)</b>	<b>4,512,628</b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

**Name of restricted fund description, nature and purposes of the fund.**

Investment Properties Fund – In the main is represented by investment assets purchased prior to 1st April 2011 using New Deals for Communities funding. The charity also received a contribution of £5,443 towards the cost of a property in the year to 31st March 2018 and £220,000 was awarded in the year ended 31st March 2020 by the Virgin Money Foundation to assist with the purchase and refurbishment of four empty or PRS homes. In the year to 31st March 2022 Power to Change provided £180,000 to assist with the purchase of four investment properties. In the year to 31st March 2024 the Community Ownership Fund provided funding of £140,000 to assist with high street renovations. The board treats the property fund as restricted assets, the purpose of which is to build a local asset base for income generation and programme related service in perpetuity. It is never the intention of the board to dispose of the assets.

Own Use Property Fund - funding was received to assist with the refurbishment and expenditure will be released in line with the accounting policy for this asset class.

Small projects grants consist of a number of important restricted grants to contribute to the charitable aims of the organisation.

Rank - time to shine (t2s) provides funding to cover a t2s leader in the charity who undergoes a 12 month leadership and talent development programme.

Sunderland City Council - Extended Winter Offer (EWO) funds to cover costs associated with tackling food poverty.

Sunderland City Council Neighbourhood Fund - Fancy a Day Out were funds awarded to run a holiday activity programme for children in Hendon. Funds covered the staff time and the costs of running the programme.

Greggs Foundation - provides funds for a part time community support worker and a contribution to our food poverty programme costs

Sunderland City Council Neighbourhood Fund - East Rangers funds a programme of neighbourhood clean ups held weekly across Hendon in identified 'grot spot' areas. Staff and volunteers carry out awareness raising campaigns in targeted areas such as; dog fouling in parks and green spaces, recycling at Christmas, reducing waste etc.

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

#### **(Continued)**

#### **14. RESTRICTED FUNDS - (cont)**

Sunderland City Council Household Support Funds - was an administration fee awarded to cover the staff costs of distributing food vouchers to help tackle poverty in the Hendon ward.

Virgin Money Foundation - Community Anchors Funding was awarded to enable us to build on the work and achievements of the previous two years. The funding was used to cover staff posts working on the programme.

The Charity of Sir Richard Whittington (1) - Funding was provided towards core costs and sustainability of Community led prevention, crisis and intervention services.

The Charity of Sir Richard Whittington (2) - Funding was provided towards wellbeing and support staff.

Community Foundation - Funding received for development of the youth engagement strategy and pilot phase of Youth Hub in Hendon.

Sunderland City Council - Youth work in every space and place is funding youth work across Hendon delivered by the charity and its partners.

Biffa - Funding was received for refurbishment of kitchen and toilet facilities at Carnegie Community Corner.

UKSPF Links for Life Sunderland Community Grants scheme is overseen by Sunderland City Council to provide Community Services from the charity's Community Hubs to target 'Social Isolation', 'Mental Health' and the escalating 'Cost of Living Crisis'.

Community Ownership Fund - The award covers both capital and revenue costs associated with High Street renovations and to support the ambitions of our community.

UKSPF Enterprising Sunderland is overseen by Sunderland City Council and has been set up to help stimulate business start-up, growth and innovation. The Charity is working alongside North East BIC (The lead organisation) and other not for profit organisations to deliver this project.

The Joicey Foundation has provided funding towards core costs and the the Charity's sustainability.

Natures Hub has provided funding towards creating a Community Swap Shop and Urban Garden at our local allotment sites.

Swire Charitable Trust - Funding was provided towards staffing requirements for our Hendon Eco programme.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

The National Lottery Community Fund - Reaching Communities grant was awarded to support the Hendon Eco Programme including the development of our urban garden and staffing costs.

The National Lottery Community Fund - Million Hours was awarded to support staffing costs and overheads for youth work delivered by the Charity and Partners.

The Rank Foundation funding was awarded to contribute to core staff and running costs to enable the Charity to participate in establishing a Sunderland Community Anchor Organisations Co-Lab initiative.

Sunderland City Hendon Community Fund - Walk and Talk - Developing urban garden at our local allotments sites.

Garfield Weston Foundation - Funding awarded to support the refurbishment of our youth space.

The Cloth Workers Foundation - Grant Awarded to support the pilot programme costs for Hendon Health Hub.

Sunderland City Council - Smoking Cessation - Contribution to staff and running costs of providing a smoking cessation service to residents of Hendon.

The National Lottery Awards For All - Funding for a digital support worker and contribution to IT equipment.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025**

**(Continued)**

**15. ANALYSIS OF CHANGES IN NET DEBT**

	<u>At 01/04/24</u>	<u>Cash</u> <u>Flows</u>	<u>Other non-</u> <u>cash changes</u>	<u>At 31/03/25</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash and Cash Equivalents</b>				
Cash	701,829	(4,534)	-	697,295
	701,829	(4,534)	-	697,295
<b>Borrowings</b>				
Debt due within one year	(70,101)	-	-	(70,101)
Debt due after more than one year	(401,065)	55,674	-	(345,391)
	(471,166)	55,674	-	(415,492)
Total	230,663	51,140	-	281,803

**16. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS**

No trustee of the company received any remuneration or expenses during the year.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

**17. COMPANY LIMITED BY GUARANTEE**

The company is limited by guarantee and has no share capital. In the event of a winding up, every member undertakes to contribute to the payment of liabilities such amount as may be requested not exceeding the total of £1.

**18. CONTINGENT LIABILITIES**

The charity's Board of Trustees has not identified any significant contingent liabilities.

**19. TAXATION**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**20. CAPITAL COMMITMENTS**

There were no such items at the year end.

**21. OTHER INFORMATION**

Back on the Map Limited is a private limited company, limited by guarantee, domiciled in England and Wales. The presentation currency is £ sterling.

**BACK ON THE MAP LIMITED**

England & Wales - Charity number 1138833

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# Accounts

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**BACK ON THE MAP LIMITED**

Company Number: 05212073

Charity Number: 1138833

**REPORT AND GROUP AUDITED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST MARCH 2024**

*Prepared by:*

*Osbourne Sandy & Co  
Chartered Accountants  
10 Grange Terrace  
Sunderland*

## ADMINISTRATIVE INFORMATION

**Charity Number:** 1138833

**Company Number:** 5212073

**Registered Office:** 67 Toward Road  
Hendon  
Sunderland  
SR2 8JG

**Trustees:** Julie Dawn Gray  
James Pace  
Edward Moore  
Keri Bethell  
Bina (Mamotas) Begum  
Kevin Rooney  
Jemma Brunniche  
Philip Gordon Ewing  
Charlotte Hannah Fox  
Peter Harrison  
Helen Raymond

**Auditors:** Osbourne Sandy & Co.  
Chartered Accountants  
10 Grange Terrace  
Sunderland  
SR2 7DF

**Bankers:** The Co-op Bank Plc  
5/6 Fawcett Street  
Sunderland  
SR1 1RF

## INTRODUCTION FROM THE CHAIR

The Charity has gone from strength to strength in the last 12 months, the dedication of our staff and volunteers has delivered an unprecedented performance and expanded our reach, directly contributing to the delivery of our mission '*making Hendon a place of opportunity to live, work and thrive*'. As we reflect on another successful year, I am proud to provide the introduction to this year's annual report for Back on the Map Charity.

Our three strategic objectives guide our work; ensuring our services are mission driven as we continue to respond responsively to local needs throughout the economic and fuel crisis. Our strategic objectives are;

A Better Place  
A Stronger Community and  
A Local Voice

Last year we embarked on an ambitious plan of rebuilding community foundations through investment in the local High Street to create a vibrant place where people can thrive. We are now looking forward to the second year of our ambitious 5 year plan which directly responds to local needs and resident priorities.

We are enormously proud of the consistent impact we have been able to have on Hendon, and as we take a moment to reflect on this years good work – it's been heartwarming to hear the many stories from local residents, businesses and stakeholders of the difference our work has made to their lives and the community.

Having achieved significant growth since our inception in 2011, Back on the Map is now regarded at a national level as a leader in the fields of community activism, development and community led housing provision. We have built on this reputation to reach into new opportunities. One of which was securing Community Ownership Funds for our local high street, this capital grant will bring a substantial block of derelict retail units back into use.

We can not overlook the tremendous contribution of our volunteers and the role they play in extending our reach and impact. The organisation became an accredited Living Wage Employer and received Investors in Volunteers accreditation, recognising our commitment to our staff and volunteers.

Our Board of Trustees were highly commended in the NE Charity Awards 2023 as Board of the Year, demonstrating our strong governance arrangement and commitment from our Trustees and Directors. We must also give huge and heartfelt thanks on behalf of the community to our funders who enable our work to deliver for the people of Hendon.

Julie D Gray  
Chairperson, Back on the Map Limited

## Trustees Annual Report for the year ended 31<sup>st</sup> March 2024

The Trustees have pleasure in presenting their report and the financial statements of the charity for the year ended 31<sup>st</sup> March 2024.

### REFERENCE AND ADMINISTRATION DETAILS

Reference and administrative details are shown in the schedule of members of the Board and professional advisors on page 1 of the financial statements.

### THE TRUSTEES

Julie Dawn Gray - (Chairperson from December 2017, re-appointed as Chairperson 07.03.2024)

Kevin Rooney - Treasurer (re-appointed as Treasurer 07.03.2024)

Laura Calvert (resigned 09.11.2023)

James Pace

Edward Moore

Keri Bethell

Pam Todd (resigned 09.11.2023)

Bina (Mamotas) Begum

Phillip Ewing (appointed 07.03.2024)

Charlotte Fox (appointed 07.03.2024)

Peter Harrison (appointed 09.11.2023)

Jemma Brunniche (appointed 07.03.2024)

Helen Raymond (appointed 07.03.2024)

### STRUCTURE, GOVERNANCE AND MANAGEMENT

Back on the Map was established as a Company limited by Guarantee on 23<sup>rd</sup> August 2004 (No. 05212073). On 5<sup>th</sup> November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833). The organisation is governed by a Board of Trustees who set the policies and strategy of the Charity.

### NATURE OF GOVERNING DOCUMENT

The company was established under a Memorandum of Association which sets the objects and powers of the Charity. The company is governed by its Articles of Association and Trustees (who are also directors for the purpose of company law) were recruited in accordance with the terms of the Articles of Association.

### ORGANISATIONAL STRUCTURE OF THE CHARITY

The Board employs 12 full-time and 10 part time members of staff. The leadership team has 3 full time staff members, 2 full time and 1 part time managers, 7 full time and 9 part time delivery staff. The organisation is a registered Charity with a trading arm, known as Back on the Map Enterprises Ltd. Back on the Map Enterprises was established as a wholly-owned Company on 24 September 2010 and this is registered at Companies House (No. 7387041). On a monthly and annual basis the trading company gifts an amount to the Charity and, currently, that is one of the main sources of income for the Charity.

### RECRUITMENT AND APPOINTMENT OF TRUSTEES

Charity Trustees are appointed by a majority vote of the Board at a general Board meeting that has a quorum present. Newly appointed Trustees are provided with Induction Training to ensure they are familiar with the Vision, Strategic Objectives, policies and operational activities of the Charity. Those holding elected officer posts of Chairperson and Treasurer stood down at the general meeting on 9<sup>th</sup> March in accordance with the Charity's Memorandum and Articles. Nominations were invited from Trustees, Julie Gray was duly re-elected on 7<sup>th</sup> March 2024. A Nomination was received and seconded for Kevin Rooney to act as Treasurer. Edward Moore continued to act as Charity Representative on Back on the Map Enterprises Board.

### ALTERATIONS TO Back on the Map Ltd ARTICLES OF ASSOCIATION

Following a detailed review and Special Resolution by the Board of Trustees on the 9<sup>th</sup> March 2023, the Articles of Association were amended. The changes were acknowledged and accepted by the Charities Commission on the 15<sup>th</sup> March 2023 and Companies House on the 16<sup>th</sup> March. The amendments made were on appointment and retirement of trustees and the notice needed to call meetings. No other changes have been made since.

### ALTERATIONS TO Back on the Map Enterprises ARTICLES OF ASSOCIATION

Following a detailed review and Special Resolution by the Board of Trustees on the 16<sup>th</sup> February, the Articles of Association were amended. The changes were acknowledged and accepted by Companies House on the 22<sup>nd</sup> February 2023. The amendments made were on the tenure of directors to align it with Back on the Map Ltd and quorum for meetings. No amendments have been made since.

## OBJECTIVES AND ACTIVITIES

### The Purpose of the Charity

Back on the Map's objectives are to benefit the public by promoting and facilitating social, and economic regeneration in the area of Hendon, Sunderland. This is achieved by creating a community where local people can live, work and thrive. Improving the quality of life through the promotion of community ownership and local benefit. These objectives are inclusive, sustainable, accessible, open and honest whilst encouraging best practice, value for money, and making optimum use of partnership working. The detailed objectives specified in the Articles of Association include the relief of unemployment, the advancement of education, provision of housing and the improvement of housing, provision of recreational facilities, protection or conservation of the environment, provision of public health facilities, promotion of public safety and prevention of crime and such other means as may be from time to time determined by the trustees at their discretion.

### MAIN ACTIVITIES

Trustees established and the staff team delivered services against our mission and strategic objectives of creating; A Stronger Community, A Better Place and a Local Voice. These objectives provide clear and demonstrable public benefit, are the driving force behind all our work and are clearly reflected in our Theory of Change model and our Strategic Plans.

Overachieving the targets set out in our 2022/23 Celebrations strategy we've built a strong foundation for an ambitious 5 year strategy. The plan, 'Social and Economic Change for Hendon 2023/28' will seek to build infrastructure through capital investment on the high street whilst developing a people focused programme of social change for young people aged 14-30. The increasing and deep rooted poverty along with declining living standards and a lack of investment in facilities for young people locally has left our young people behind, disadvantaged by postcode and unable to reach their potential. We need an ambitious place to stem the tide of this decline and reach out to our young people fostering pride in place for this generation and those for years to come.

Back on the Map is now regarded by its national, regional and local peers as an exemplar in community activism, development and community led housing provision. The last two years have seen over 3000 people benefit from our services with specific projects targeting the Over 65s, those in recovery, those experiencing crisis and/or food, fuel and digital poverty and those often excluded because of discrimination. We are now actively delivering our five year plan - one that is ambitious for the community, responds to stakeholder consultation, and is directly focused on positive impacts on People and Place.

The organisation has grown to meet increasing demands since the pandemic and reaching more people facing financial, food and fuel crisis but we know there is still more to do. We need an ambitious plan to stem the tide of uncertainty, address the root causes of poverty and bring lasting stability to our community. Responding directly to local concerns, identified in our May '21 and July '22 consultations, we will focus on social and economic regeneration for Hendon through The following key areas of Development;

- **State of the Highstreet** - *Specifically in the large poorly -maintained commercial property, with 36% of shops empty, over double the national average.*
- **Lack of Opportunities for Young People** - *closure of local youth projects and no dedicated 'Hendon' youth provision.*
- **Health Inequalities** - *Deprived communities (particularly low-income, unemployed, or homeless individuals) face the most health inequalities.*
- **Powerlessness** - *Little opportunity to 'have a say', lack of resident voice and local concerns unheard.*
- **The scale of the private rented sector** - *850+ homes in 2 neighbourhoods and poorly maintained homes with unvetted tenants.*
- **Anti-social behaviour & 'Churn'** - *Often by unvetted PRS tenants who are not from Hendon compounded by chaotic lifestyles, lack of stability and loss of community cohesion.*
- **Low social resilience** - *Need to build social networks and a renewed sense of community spirit.*

Back on the Map is committed to using our own time and resources delivering on activities to improve the state of the high street, creating opportunities for younger people and improve the health of local people.. By identifying Vilette Road nationally as a Community Improvement District we have raised the profile and have a national spotlight on the area, this is accelerating the momentum, raising the profile of the area and our work enabled us to leverage essential funds from the Community Ownership Fund, to make long term social and economic change.

Creating shops, services and spaces people need on their highstreet that are resident led and appeal to the next generation will create a lasting legacy and succession for not just Back on the Map but the whole of Hendon. It has the potential to alleviate the cost of living pressures on households' budgets through schemes and incentives with local traders using a Buy Hendon First model.

We have piloted a Youth Empowerment Strategy in response to a lack of opportunities for young people. This plan works to address negative perceptions of the area and raise aspirations, creating the next generation of community leaders. Our learning could support policy development and replication of the model in areas facing similar issues. Not only will national and local governments further understand the power of community activism in regeneration, investors will become aware of business cases and options such as ours, and be able to participate in new and revolutionary models to support community leadership to revitalise local high streets and youth led regeneration.

We will explore using our local trust with residents and our strong local infrastructure to scope a 'Health Hub for Hendon'. Hubs can act as a powerful prevention tool by improving knowledge, engagement, self-esteem, and confidence. This can enable communities to make informed decisions about their health and adopt positive health-seeking behaviours. Alongside health and social benefits derived from better connections and support, health hubs also positively contribute to the local economy by increasing footfall for local businesses. This will positively contribute to the work Back on the Map has done with their nationally recognised Highstreet Revolution programme on Vilette Road.

The following paragraphs outline;

- Our targets for 2023/24 as agreed by Trustees.
- Progress, achievements and significant factors during that period.
- Goals for the coming year and their connection to our overall purposes.

#### TARGETS FOR 2023/24

The objectives agreed by Trustees at the end of 2022/23 as follows;

1. Maintain operational Revenue Reserves
2. Maintain extended activity at Carnegie Community Corner to safeguard the nil rent agreement
3. Maintain income stream from community sites user groups/partners room hire & donations in order to ensure sustainability of services.
4. Establish income streams from the Workshop user groups/ partners room hire & donations to ensure sustainability of services.
5. Continue to work collaboratively with specialist agencies to deliver key services meeting identified community needs
6. Increase the number of beneficiaries accessing social activities across our sites
7. Support 14 local residents to volunteer in the design and delivery of community services.
8. Hold a volunteer recognition event and activities to continue to value volunteers contributions
9. Maintain BotM rental portfolio income at £418,842
10. Maintain arrears at no more than 6%
11. Maintain void costs at no more than 5%
12. Maintain and manage Responsive Repairs budget at 10%
13. Maintain and manage Damp Remediation budget at 5%
14. Invest Long Term renewals fund at 10% in asset improvements and renewals
15. Maintain Freemans Almshouses in line with KPI's
16. Ensure compliance with regulatory and legal policy

## ACHIEVEMENTS AND PERFORMANCE DURING 2023/24

Progress against the objectives set for 2023/24 is set out below and these clearly demonstrate that the Charity is achieving its aims of providing public benefit to the Hendon community;

**Building A Stronger Community:** Our work over the past year focussed on assisting residents to rebuild their social networks and resilience following the pandemic;

1. **Service Delivery** - Our community services provided support to 985 individual residents, enabling beneficiaries to be more financially, emotionally and socially resilient through our services.
2. **Digital Exclusion** - We continued to lead the East Digital Inclusion Taskforce and deliver our 'GO Online!' contact with Sunderland City Council. The programme assisted 202 residents facing digital exclusion and poverty.
3. **Household Support Scheme** - £73k supporting 269 families locally. The funds were distributed and targeted to financially support for those families most at risk of food and fuel poverty due to the economic crisis.
4. **Community Pantry** - In response to the increasing demand for essential food supplies last year we set up a new initiative with funding from Greggs Foundation. The Community Pantry has continued to provide crisis food poverty relief and signposts vulnerable residents to support agencies. This crisis food provision provided; 390 family food hampers, 1109 crisis food bags and cooking on a budget classes for 60 individuals.
5. Building on our Community Anchor work we continued to provide community enterprise support to micro enterprises and individuals through our involvement with the Enterprising Sunderland consortium to engage and support 45 people to exploring self employment
6. **Support for Older People** - A targeted programme funded by Independent Age has allowed us to respond to the energy crisis supporting those over 65 in fuel poverty with energy efficiency advice and measures to save money. 500 households were visited of those over 300 received free energy saving measures and 86 received energy debt advice.

### Creating A Local Voice;

1. We have, and always will, maintain a resident majority on the Charity board of Trustees. 6 of our 12 Trustees are local people. With one vacancy for a Resident Trader.
2. The Volunteer Handbook was created and a recruitment and training plan has been implemented. The Volunteer Coordinator post has been sustained and is now a core role and we secured Investors in Volunteers organisation accreditation.
3. We continued to work with our statutory partners including Northumbria Police, Sunderland City Council to build community reassurance and offer a safe space for residents and Police to meet. We also provided community intelligence and advocated for residents on issues pertaining to crime/ASB concerns and hosted the monthly Police & Community meetings.

### Creating A Better Place;

1. BotM Enterprises generated income in excess of £593,000 and contributed to reversing physical decline in key neighbourhoods, bringing more previously problematic homes under positive local management and control in perpetuity.
2. The Community Improvement District pilot has brought street scene improvements to Villette Road. A new Traders & Stakeholders forum which has led to the group being constituted and embedded into our Governance arrangements with a new 'Resident Trader Representative' role being created on our Charity Board.
3. To renew pride, improve green spaces and deal with 'grot spots' staff and volunteers from the East Rangers project delivered 172 litter picks across the Hendon and East End area and 131 fly tips reported and sorted.
4. Our volunteer Urban Rangers have carried out daily litter picks on the high street and installed and maintained new planters to green up the area and create a renewed sense of pride for local residents and traders.
5. We delivered the BotM-owned and managed portfolio to 87 homes, 36 Almshouses and 4 shops; increasing the number of locally owned and managed properties and extending the impact of our positive property and tenancy management.

## FINANCIAL REVIEW

**Maintained Rental income** - Despite challenging economic times we were able to maintain a good rental income from our asset portfolio. Generating £593,090 of rental income in 2023/24.

**Grant Income** - We are indebted to Power to Change, Virgin Money Foundation, The Community Foundation Serving Tyne & Wear and Northumberland, The Rank Foundation, Greggs Foundation, Foundation of Light, Sir James Knott, RANK Foundation, Independent Age, National Lottery Awards for All England, The Charity of Sir Richard Whittington, The Joicey Trust and Sunderland City Council for grants of £329,423 that enabled us to deliver a vast range of support services and to reduce the impact of the economic and cost of living crisis on local residents.

**Sale of Assets** - Trustees also agreed, based on a strong commercial rationale and RICS valuations, to dispose of an underperforming property that did not generate a yield in keeping with our asset portfolio but at no less than market value.

**Trading Income** - The charity's wholly-owned trading subsidiary, BotM Enterprises, continued to trade efficiently; generating a surplus of £183,997 of which £140,000 was gifted to the Charity in year to support its revenue requirements, plus £247,460 toward salaries. Trustees are very pleased with the ongoing success of the venture, particularly during a very difficult period.

**Financial Position** - The Company has total funds of £5,692,708 including £160,000 designated Long Term Renewals funds (Capital Reserves) and £250,000 Revenue Reserves which Trustees believe should be set aside for essential operating costs in the event of a sudden change in income. In addition the majority of the remaining of unrestricted reserves is allocated to expenditure toward the cost of delivering a wide range of community services and strategic house/property purchases. The Company also has restricted 'funds' of £4,190,057 (Investment Properties) which underpin the success of the charity and its ability to meet its financial sustainability imperatives as well as charitable objectives. Further information can be found at Note 14 of the accounts. Cashflow at the year end is positive and ensures the charity can continue as a going concern. The Trustee Board is satisfied with the trading and operations in the year and are confident of the Charity's ability to deliver its plans in the coming year.

## PLANS FOR FUTURE PERIODS

As set out in our 2023-2028 Strategy 'Social and Economic Growth for Hendon' The following priorities have been set for the strategy period;

### Goal 1: Sustain Core Services

- Maintain recurring revenue from residential portfolio in line with KPIs
- Safeguard core community services through gift aid
- Safeguard core costs through trading income

### Goal 2: Build the High Street Revolution

- Improvements to the local High Street, Vilette Road
- Strategic capital acquisitions on the High Street
- Build the agreed 'Heart of Hendon' brand; growing recognition and footfall on the High Street contributing to Community WealthBuilding
- Establish a Trader's & Stakeholder Forum & Charter

### Goal 3: Maintain a vital Housing Portfolio

- Maintain Housing recurring revenue to fund core community services
- Grow our Housing operations when financially viable to do so
- Expand Housing Model through Hendon Home Investment offer

#### Goal 4: Address a lack of Youth Opportunities

- Develop a Youth Engagement, Employment & Enterprise Strategy to secure succession of BotM operations and raising aspirations
- Lead on the development of a 'Youth Hub' and provide facilities in the locality for partner outreach, bringing key services to the highstreet
- Facilitate local delivery from strategic partners to respond to local need
- Respond directly to concerns raised and prioritised by local young people via a Youth Forum
- Create spaces for young people to meet, engage, learn, grow and lead social and economic change in their community
- Restore a sense of pride

#### Goal 5: Contribute to addressing Health Equalities

- Scope the feasibility of a Health Hub for Hendon
- Act as an anchor and provide facilities for health services in the community
- Enable the delivery of preventative health and wellbeing activities in partnership with other VCS organisations

### **SIGNIFICANCE OF VOLUNTEERS**

Back on the Map prides itself on being resident-led and locally accountable and this is the golden thread in our governance arrangements, strategic leadership and day-to-day operations. The Charity is led by a strong board of volunteer Trustees, the majority of whom are Hendon residents, who each bring a unique set of skills, local knowledge and lived experience to steer and lead the organisation to meet its charitable objectives. In addition our team of volunteers play a vital role in maintaining and co-designing the Charity's community services at Carnegie Community Corner and The Workshop. This growing 'army' of local people contribute to the day-to-day running of the Centres and the activities by delivering social opportunities. That includes managing our Community Library services, carrying out front-of-house and reception functions as well as steering the development of services through the Volunteer Committee; enabling us to achieve our 'Stronger Community' and 'Influencing Role for Residents' objectives. All of this work contributed and is evidenced by our successful award of Investors in Volunteer accreditation.

### **INTERNAL CONTROLS AND RISK MANAGEMENT**

Systems and procedures have been put in place to identify, monitor and manage any risks that BotM faces. The Risk Register and Risk Management Plan approved by the DCLG as part of the Succession Strategy have been updated and are utilised by both Charity and Enterprises boards. These continue to provide useful tools to measure whether risks have increased, decreased, been recognised in advance and managed over the past twelve months. Those controls have now been augmented by the Financial Management & Controls Policy and Procedures, as well as the Business Risk Register. Those Plans proved to be robust and we have taken steps to ensure our core services are sustained, even in these unprecedented times. We will work on those and bolster our own resilience in the coming years to ensure we can continue to 'be here' for the people of Hendon.

### **RESERVES POLICY**

The Charity currently maintains a small amount of free reserves, sufficient to meet our working capital requirements and long term commitments. The Charity board agreed the 2023/24 Reserves Policy to accrue approximately 3 months of operational costs in reserve and, for capital reserves, to continue to accrue sums equivalent to 10% net rental income per annum for Long Term Renewals associated with the Back on the Map's housing and commercial property portfolio.

### **ASSET VALUATION**

The charity always considers the fair value of all its investments on a regular basis and at all of its board meetings. The investment return and fair value are always considered together to maximise the benefit to the charities objectives. The year ended 31st March 2022 had its quinquennial external valuation which supported the in house valuations of the senior housing management team. The board fully accepted the valuations and recognised a significant loss which was as anticipated. There was significant work done up to and including until the point of approval by the board.

The work performed by the senior management team and a local agent for the year ended 31st March 2024 was on the same basis, discussed and agreed. This indicated that there were no changes to the fair value of its investments. To ensure this opinion was supported we obtained further external valuation confirmation that our investments are stated at fair value. Therefore the board considers no adjustments are required to fair value.

## **PUBLIC BENEFIT**

The Trustees have complied with the duty in S4 of the Charities Act 2006 to have regard to the public benefit guidance published by the Charity Commission. This is reflected both in the objectives and achievements for 2023/24 and in the objectives outlined for 2024/25.

## **RESPONSIBILITY OF THE TRUSTEES**

All Trustees receive a formal Induction on taking up their place on the Charity or Enterprises Boards and comprehensive written reports and management accounts are provided to all Board members a week in advance of each board meeting. These contain full details of progress against Back on the Map's operational objectives, financial data with analyses as well as the organisation's wider strategic position. It is the duty of Trustees and Directors to ask pertinent questions and to seek clarification on any matter, ensure they act with due diligence and make decisions with all necessary information at all times. The Chief Executive has ensured that comprehensive reports have been, and will continue to be, provided to enable the Trustees/Directors to carry out their roles effectively. Where there is any doubt, it is the duty of each member to seek clarification.

## **TRUSTEES RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS**

The trustees (who are also the directors of Back on the Map Limited for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity's company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- (a) select suitable accounting policies and then apply them consistently;
- (b) observe the methods and principles in the Charities SORP;
- (c) make judgements and estimates that are reasonable and prudent;
- (d) state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- (e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy, at any time, the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is not aware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

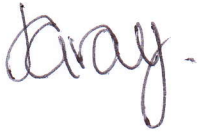
## AUDITOR

Subsequent to a transparent procurement process, the Trustees duly appointed Osborne, Sandy & Co as the Charity auditors at their meeting on 9 November 2023 for the next two years. They have indicated their willingness to act on the Charity's behalf.

## SMALL COMPANIES PROVISION

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 15<sup>th</sup> August 2024 and signed on behalf of the Trustees by

A handwritten signature in black ink, appearing to read 'J D Gray', with a horizontal line extending from the end of the signature.

J D Gray, Chairperson and Trustee

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF BACK ON THE MAP LIMITED**

### **Opinion**

We have audited the financial statements of Back on the Map Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st March 2024 which comprise the consolidated and parent company statement of Financial Activity, the consolidated and parent company balance sheets, the consolidated and parent company cash flow statements and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and parent charitable company affairs as at 31st March 2024, and of the group and parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED**  
**Continued**

**Other information**

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit. [; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED** Continued

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 9, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the groups and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditors responsibilities for the audit of financial statements**

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity from our general commercial and sector experience and from previous audits of the client.

We assessed the risk of material misstatement in respect of fraud by obtaining an understanding of the charity and its subsidiary's activities, business processes and accounting systems and assessing the susceptibility to fraud.

We corroborated our enquiries through discussions with trustees and other members of management, review of minutes of trustees' meetings.

We determined that the most significant laws and regulations which have a direct impact on the determination of material amounts and disclosures in the financial statements are the Companies Act 2006, the charity law and accounting standards. These comprise FRS 102 and the Charities SORP.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED** Continued

The following are significant because non-compliance would have a material effect on the financial statements - charity law, the company's charitable trust, employment law, health and safety and tenancy law.

Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above.

Based on the results of our risk assessment we designed our audit procedures to identify and to address material misstatements in relation to fraud.

We considered the risk of fraud through management override, and in response, we incorporated testing of manual journal entries into our audit approach.

The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with laws and regulations.

Fraud risk factors were discussed during the audit team briefing and professional scepticism exercised throughout the audit.

Because of the inherent limitations of an audit there is a risk that we will not detect all misstatements due to irregularities, including fraud.

The more removed the laws and regulations are from the financial transactions, the less likely it is that we would become aware of non-compliance.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment, forgery, omission, misrepresentation and collusion.

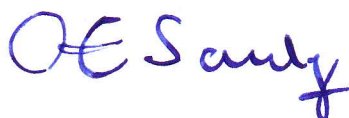
Audit standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiries of management and inspection of regulatory and legal correspondence, if any, in the absence of identified or suspected non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED Continued**

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees for our audit work, for this report, or for the opinions we have formed.



O.E. Sandy FCA (Senior Statutory Auditor)

Osbourne Sandy & Co (Statutory Auditor)

10 Grange Terrace

Sunderland

SR2 7DF

19th August 2024

**BACK ON THE MAP LIMITED**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE  
INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2024**

<b><u>INCOME FROM</u></b>	<b><u>Note</u></b>	<b><u>Restricted</u></b>	<b><u>Unrestricted</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
				<b><u>£</u></b>	<b><u>£</u></b>
Fund Raising	3	-	593,090	593,090	549,889
Charitable Activities	4	570,905	95,405	666,310	337,348
<b><u>TOTAL</u></b>		<b><u>570,905</u></b>	<b><u>688,495</u></b>	<b><u>1,259,400</u></b>	<b><u>887,237</u></b>
<b><u>EXPENDITURE ON</u></b>					
Raising Funds	6	-	408,778	408,778	397,148
Charitable Activities	6	398,616	163,265	561,881	482,971
<b><u>TOTAL</u></b>		<b><u>398,616</u></b>	<b><u>572,043</u></b>	<b><u>970,659</u></b>	<b><u>880,119</u></b>
<b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>		<b><u>172,289</u></b>	<b><u>116,452</u></b>	<b><u>288,741</u></b>	<b><u>7,118</u></b>
<b><u>OTHER GAINS AND (LOSSES)</u></b>		<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b><u>NET MOVEMENT IN FUNDS</u></b>		<b><u>172,289</u></b>	<b><u>116,452</u></b>	<b><u>288,741</u></b>	<b><u>7,118</u></b>
Reconciliation of Funds:					
Total Funds Brought Forward		4,311,933	1,092,034	5,403,967	5,396,849
Total Funds Carried Forward		<b><u>4,484,222</u></b>	<b><u>1,208,486</u></b>	<b><u>5,692,708</u></b>	<b><u>5,403,967</u></b>

**BACK ON THE MAP LIMITED**

**CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES**

**(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)**

**FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

<b><u>INCOME FROM</u></b>	<b><u>Note</u></b>	<b><u>Restricted</u></b>	<b><u>Unrestricted</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
				<b><u>£</u></b>	<b><u>£</u></b>
Charitable Activities	4	570,905	92,230	663,135	337,348
Investments	3	-	140,000	140,000	147,921
<b><u>TOTAL</u></b>		<b><u>570,905</u></b>	<b><u>232,230</u></b>	<b><u>803,135</u></b>	<b><u>485,269</u></b>
<b><u>EXPENDITURE ON</u></b>					
Charitable Activities	5	398,616	159,775	558,391	480,175
<b><u>TOTAL</u></b>		<b><u>398,616</u></b>	<b><u>159,775</u></b>	<b><u>558,391</u></b>	<b><u>480,175</u></b>
<b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>		172,289	72,455	244,744	5,094
<b><u>OTHER GAINS AND (LOSSES)</u></b>		-	-	-	-
<b><u>NET MOVEMENT IN FUNDS</u></b>		172,289	72,455	244,744	5,094
Reconciliation of Funds:					
Total Funds Brought Forward		4,311,933	995,576	5,307,509	5,302,415
Total Funds Carried Forward		<b><u>4,484,222</u></b>	<b><u>1,068,031</u></b>	<b><u>5,552,253</u></b>	<b><u>5,307,509</u></b>

**BACK ON THE MAP LIMITED**

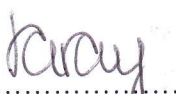
Company Number: 05212073

**BALANCE SHEET AT 31ST MARCH 2024**

		<u>Group</u>		<u>Charitable Company</u>	
	<u>Note</u>	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b><u>FIXED ASSETS</u></b>					
Tangible Assets	9	302,003	131,122	302,003	131,122
Investments	10	5,090,440	4,970,500	5,090,450	4,970,510
		<u>5,392,443</u>	<u>5,101,622</u>	<u>5,392,453</u>	<u>5,101,632</u>
<b><u>CURRENT ASSETS</u></b>					
Debtors	11	143,930	292,836	183,798	350,841
Cash at bank and in hand		701,829	485,651	491,528	294,610
		<u>845,759</u>	<u>778,487</u>	<u>675,326</u>	<u>645,451</u>
<b><u>CURRENT LIABILITIES</u></b>					
Amounts falling due within one year	12	(144,429)	(134,670)	(114,461)	(98,102)
<b><u>NET CURRENT ASSETS (LIABILITIES)</u></b>					
		<u>701,330</u>	<u>643,817</u>	<u>560,865</u>	<u>547,349</u>
<b><u>TOTAL ASSETS LESS CURRENT LIABILITIES</u></b>					
		<u>6,093,773</u>	<u>5,745,439</u>	<u>5,953,318</u>	<u>5,648,981</u>
<b><u>CREDITORS</u></b>					
Amounts falling due after more than one year	12	(401,065)	(341,472)	(401,065)	(341,472)
<b><u>NET ASSETS</u></b>					
		<u>5,692,708</u>	<u>5,403,967</u>	<u>5,552,253</u>	<u>5,307,509</u>
<b><u>THE FUNDS OF THE CHARITY</u></b>					
Unrestricted Funds	13	1,208,486	1,092,034	1,068,031	995,576
Restricted Income Funds	14	4,484,222	4,311,933	4,484,222	4,311,933
<b><u>TOTAL FUNDS</u></b>					
		<u>5,692,708</u>	<u>5,403,967</u>	<u>5,552,253</u>	<u>5,307,509</u>

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act relating to small companies.

The financial statements were approved by the Trustees and were authorised for issue on 15th August 2024 and are signed on their behalf by:

  
 .....  
 J.D. Gray - Trustee

**BACK ON THE MAP LIMITED**

**STATEMENTS OF CASH FLOWS AND CONSOLIDATED STATEMENT OF**

**CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2024**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash used in operating activities</b>		(145,161)	(647,781)	428,669	(112,574)
<b>Cash flows from investing activities</b>					
Investment income	3	593,090	549,889	-	-
Proceeds from Sale of Assets		133,000	-	133,000	-
Purchase of fixed assets:					
Fixtures and Fittings	9	(180,832)	(9,439)	(180,832)	(9,439)
Investment Properties	10	(259,940)	-	(259,940)	-
<b>Cash provided by (used in) investing activities</b>		<u>285,318</u>	<u>540,450</u>	<u>(307,772)</u>	<u>(9,439)</u>
<b>Cash flows from financing activities</b>					
Loan advances		115,000	-	115,000	-
Loan repayments		(38,979)	(38,717)	(38,979)	(38,717)
<b>Cash provided by (used in) financing activities</b>		<u>76,021</u>	<u>(38,717)</u>	<u>76,021</u>	<u>(38,717)</u>
Increase (decrease) in cash and cash equivalents in the year		216,178	(146,048)	196,918	(160,730)
Cash and cash equivalents at the beginning of the year		485,651	631,699	294,610	455,340
<b>Total cash and cash equivalents at the end of the year</b>		<u>701,829</u>	<u>485,651</u>	<u>491,528</u>	<u>294,610</u>
<b>Reconciliation of net movements in funds to net cash flow from operating activities</b>					
Net movement in funds		288,741	7,118	244,744	5,094
Add back depreciation charge, loss on disposal of assets and other (gains) and losses		16,951	8,286	16,951	8,286
Deduct income shown in:					
Investment activities		(593,090)	(549,889)	-	-
Decrease (increase) in debtors		148,906	(112,740)	167,043	(121,336)
(Decrease) increase in creditors		(6,669)	(556)	(69)	(4,618)
<b>Net cash used in operating activities</b>		<u>(145,161)</u>	<u>(647,781)</u>	<u>428,669</u>	<u>(112,574)</u>

Analysis of changes in net debt - see note 15

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

#### **1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

##### **a) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2018) – Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) Companies Act 2006 and the Charities Act 2011.

Back on the Map Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **b) Group financial statements**

The financial statements consolidate the results of the charity and its wholly owned subsidiary Back on the Map Enterprises Limited on an acquisition basis.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from Government and other grants, whether 'capital' grants or 'revenue' grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

##### **d) Donated services and facilities**

In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised - refer to the trustees' annual report for more information about their contribution.

##### **e) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**ACCOUNTING POLICIES - Cont'd**

**f) Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are only available for the purpose which they were given. More information can be found at note 14.

**g) Expenditure and Irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- costs of raising funds comprise the costs of commercial trading.
- expenditure on charitable activities includes the costs of activities undertaken to further the purposes of the charity.
- other expenditure represents
- those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**h) Tangible fixed assets**

Fixtures & Fittings and Motor Vehicles are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line or reducing balance basis as follows:

<b>Asset Category</b>	<b>Annual Rate</b>
Fixtures & Fittings	25% to 50% Straight Line Basis & Lease Term
Motor Vehicles	25% Reducing Balance Basis
Group Land and Buildings	2% Straight Line Basis

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

#### **ACCOUNTING POLICIES - Cont'd**

##### **i) Land and Buildings – Investment Properties**

Properties purchased for rent are capitalised on the basis of purchase price plus refurbishment costs. Thereafter they are included at a fair value assessed by the directors with gains and losses recognised in the SOFA. In the year 31st March 2022 year the charity had utilised the services of independent external RICS accredited surveyors to perform quinquennial valuations.

##### **j) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **k) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **l) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **m) Pensions**

Employees joining the money purchase pension scheme operated by St James Place contract directly with the insurance company. The charity also makes a contribution to this pension scheme and acts as agent in collecting and paying over employee pension contributions.

##### **n) Going concern**

The directors continue to adopt the going concern basis in preparing financial statements as outlined in the Trustees Responsibilities Statement.

## BACK ON THE MAP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024

(Continued)

#### ACCOUNTING POLICIES - Cont'd

o) **Registered status**

Back on the Map Limited was registered as a UK company on 23rd August 2004 (No 05212073). On 5th November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833).

#### **2. KEY MANAGEMENT DISCLOSURE**

The directors consider the Board of Directors, who are the charity's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 16 to the accounts.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

	<u>Group</u>		<u>Charitable Company</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
3. <b><u>INVESTMENTS</u></b>				
Gift Aid from Subsidiary Company	-	-	140,000	147,921
Rents Received	593,090	549,889	-	-
	<u>593,090</u>	<u>549,889</u>	<u>140,000</u>	<u>147,921</u>

	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
4. <b><u>INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</u></b>				
Grants received in year	635,141	316,214	635,141	316,214
Other income	31,169	21,134	27,994	21,134
	<u>666,310</u>	<u>337,348</u>	<u>663,135</u>	<u>337,348</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

<b><u>5. TOTAL EXPENDITURE</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Advertising	946	8,616	946	8,616
Audit Fees	9,340	7,560	5,850	4,764
Bad Debts	744	(314)	-	-
Bank Charges	1,990	1,998	24	49
Depreciation	9,951	8,286	9,951	8,286
Disposal of Assets - Loss	7,000	-	7,000	-
Funded Expenditure	44,859	26,742	44,859	26,742
Heat and Light	19,340	11,953	14,411	8,742
Insurance	13,813	13,731	12,519	12,287
Interest	5,352	5,613	5,352	5,613
IT Expenses	1,311	1,227	1,311	1,227
Lease Payments	2,294	3,394	-	-
Motor Expenses	7,323	8,248	-	-
Office Costs	1,221	334	1,221	334
Printing	1,865	2,578	1,865	2,578
Professional Fees	40,080	34,642	39,989	34,589
Project Costs	27,244	54,943	27,244	54,943
Rates and Rent	27,349	22,441	23,134	19,395
Repairs and Maintenance	137,261	120,267	10,164	10,789
Sessional Work and Training	512	7,374	512	7,374
Staff	576,120	495,219	328,660	237,926
Telephone	7,833	6,631	4,669	6,631
Travel and Sundry Expenses	26,911	38,636	18,710	29,290
	<b><u>970,659</u></b>	<b><u>880,119</u></b>	<b><u>558,391</u></b>	<b><u>480,175</u></b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**6. ANALYSIS OF EXPENDITURE**

a) Raising funds expenditure is represented by the costs incurred by the charity's trading subsidiary excluding governance costs.

b) Charitable activities consist of:

	<b>Activities Undertaken Directly</b>	<b>Grant Funding of Activities</b>	<b>Support Costs</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Main Fund	152,614	-	10,651	163,265
Investments Properties Fund		7,000	-	7,000
Own Use Property Fund	-	1,000	-	1,000
Small Projects	-	15,409	-	15,409
Rank Time to Shine	-	19,131	-	19,131
Sunderland City Council Extended Winter Offer	-	9,014	-	9,014
Sunderland City Council Fancy a Day Out	-	1,050	-	1,050
Greggs Foundation	-	19,621	-	19,621
Edit - Go Online! Sunderland City Council	-	36,722	-	36,722
(East Rangers)	-	14,992	-	14,992
Rank Golden Awards Sunderland City Council	-	467	-	467
Household Support Funds	-	9,201	-	9,201
Power to Change	-	7,623	-	7,623
Virgin Money Foundation Community Anchors Funding	-	12,375	-	12,375
Independent Age	-	30,812	-	30,812
The Charity of Sir Richard Whittington (1)	-	32,500	-	32,500
The Charity of Sir Richard Whittington (2) Sunderland City Council	-	1,714	-	1,714
Neighbourhood Fund	-	7,252	-	7,252
Community Foundation Sunderland City Council	-	40,109	-	40,109
Youth Work	-	11,487	-	11,487
Biffa	-	1,866	-	1,866
UKSPF Links for Life Sunderland	-	10,013	-	10,013
Community Organisations Cost of Living Fund	-	67,563	-	67,563
Community Ownership Fund	-	19,577	-	19,577
UKSPF Enterprising Sunderland	-	12,118	-	12,118
BDN	-	10,000	-	10,000
	<b>152,614</b>	<b>398,616</b>	<b>10,651</b>	<b>561,881</b>

Support Costs are made up as follows:

Governance	9,340
Information Technology	1,311
	<b>10,651</b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

<b>7. <u>NET MOVEMENT IN FUNDS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
This is stated after comprising:				
Staff pension contributions	25,649	20,358	25,649	20,358
Depreciation	9,951	8,286	9,951	8,286
Loss on Disposal of Asset	7,000	-	7,000	-
Auditor's fees	9,340	7,560	5,850	4,764

<b>8. <u>PARTICULARS OF EMPLOYEES</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Total staff costs were as follows:				
Wages and Salaries	505,989	439,295	505,989	439,295
Social Security Costs	44,482	35,566	44,482	35,566
Other Pension Costs	25,649	20,358	25,649	20,358
Management Fee Recharged	-	-	(247,460)	(257,293)
	<b>576,120</b>	<b>495,219</b>	<b>328,660</b>	<b>237,926</b>

The average number of staff employed is as follows:

	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Number of Staff	20	18	20	18

One employee received remuneration between £ 70,000 and £80,000. Key management remuneration amounted to £70,641.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**9. TANGIBLE FIXED ASSETS**

	<b>Fixtures &amp; Fittings and Motor Vehicles <u>Group</u> £</b>	<b>Land and Buildings <u>Group</u> £</b>	<b>Total <u>Group</u> £</b>
<b><u>Cost</u></b>			
At 1st April 2023	80,615	119,443	200,058
Additions	29,128	151,704	180,832
At 31st March 2024	<u>109,743</u>	<u>271,147</u>	<u>380,890</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2023	67,359	1,577	68,936
Charge for Year	7,629	2,322	9,951
At 31st March 2024	<u>74,988</u>	<u>3,899</u>	<u>78,887</u>
<b><u>Net Book Value</u></b>			
At 31st March 2024	<u>34,755</u>	<u>267,248</u>	<u>302,003</u>
At 31st March 2023	<u>13,256</u>	<u>117,866</u>	<u>131,122</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**10. INVESTMENTS**

<b>Valuation - Group</b>	<b>Investment Properties £</b>		
At 1st April 2023	4,970,500		
Additions	259,940		
Disposals	(140,000)		
Revaluation Adjustment	-		
At 31st March 2024	<u>5,090,440</u>		
		<b>Unlisted Investment £</b>	<b>Investment Properties £</b>
			<b>Total £</b>
<b>Valuation - Charitable Company</b>			
At 1st April 2023	10	4,970,500	4,970,510
Additions	-	259,940	259,940
Disposals	-	(140,000)	(140,000)
Revaluation Adjustment	-	-	-
At 31st March 2024	<u>10</u>	<u>5,090,440</u>	<u>5,090,450</u>

The carrying value of the investment properties on a historical cost basis would have been £4,939,975.

**Investments and income earned from other activities**

The unlisted investments above include a 100% interest in the issued share capital of Back on the Map Enterprises Limited, a company registered in England and Wales. The wholly owned trading subsidiary Back on the Map Enterprises Limited is incorporated in the United Kingdom (company number 7387041) and pays all of its profits to the charity under the gift aid scheme. A summary of the trading results is shown below.

The summary financial performance of the subsidiary alone is:

	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b>£</b>	<b>£</b>
Turnover	593,090	549,889
Other Income	3,175	-
Cost of Sales and Administration Costs	(412,268)	(399,944)
Net Profit	<u>183,997</u>	<u>149,945</u>
Profits Brought Forward	96,458	94,434
Distribution to the Charity	(140,000)	(147,921)
	<u>140,455</u>	<u>96,458</u>
The assets and liabilities of the subsidiary were:		
Current Assets	258,633	221,236
Current Liabilities	(118,168)	(124,768)
Total Net Assets	<u>140,465</u>	<u>96,468</u>
The Aggregate Share Capital and Reserves	<u>140,465</u>	<u>96,468</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

<b>11. <u>DEBTORS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Trade Debtors	17,265	24,201	-	-
Other Debtors and Prepayments	126,665	268,635	95,598	262,641
Amount due from Group Undertaking	-	-	88,200	88,200
	143,930	292,836	183,798	350,841
<b>12. <u>CREDITORS</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Amounts falling due within one year:				
Loans (secured)	53,673	53,673	53,673	53,673
Loans (unsecured)	16,428	-	16,428	-
Trade Creditors	5,525	5,875	-	-
Other Creditors, Accruals and Deferred Income	55,404	64,628	30,961	33,935
Other Tax and Social Security	13,399	10,494	13,399	10,494
	144,429	134,670	114,461	98,102
Amounts falling due after more than one year:	<b><u>2024</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2023</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Loans (Secured)	302,493	341,472	302,493	341,472
Loans (Unsecured)	98,572	-	98,572	-
	401,065	341,472	401,065	341,472

Secured Loans

Loans prior to 31st March 2018 are free of interest.

Sums falling due after more than five years is £177,711

Security provided is the properties to which the loans relate.

Unsecured Loans

Loans are free of interest.

Sums falling due after more than five years is £32,860.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**  
**(Continued)**

<b>13. <u>UNRESTRICTED INCOME FUNDS</u></b>	<b><u>Group</u></b> <b><u>£</u></b>	<b><u>Charitable</u></b> <b><u>Company</u></b> <b><u>£</u></b>
At 1st April 2023	1,092,034	995,576
Total Income	688,495	232,230
Total Expenditure	<u>(572,043)</u>	<u>(159,775)</u>
At 31st March 2024	<u><u>1,208,486</u></u>	<u><u>1,068,031</u></u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**14. RESTRICTED FUNDS**

	<b>At</b>	<b>Total</b>	<b>Total</b>	<b>At</b>
	<b>01/04/2023</b>	<b>Income</b>	<b>Expenditure</b>	<b>31/03/2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Investment Properties Fund	4,197,057	-	(7,000)	4,190,057
Own Use Property Fund	48,000	-	(1,000)	47,000
Small Projects	16,828	-	(15,409)	1,419
Rank Time to Shine	8,816	10,315	(19,131)	-
Sunderland City Council Extended Winter Offer	14,154	2,240	(9,014)	7,380
Sunderland City Council Fancy a Day Out	1,050	-	(1,050)	-
Greggs Foundation	-	19,621	(19,621)	-
Edit - Go Online!	-	36,722	(36,722)	-
Sunderland City Council (East Rangers)	-	14,992	(14,992)	-
Rank Golden Awards	467	-	(467)	-
Sunderland City Council Household Support Funds	-	9,201	(9,201)	-
Power to Change	3,624	3,999	(7,623)	-
Virgin Money Foundation Community Anchors Funding	11,125	15,000	(12,375)	13,750
Independent Age	10,812	20,000	(30,812)	-
The Charity of Sir Richard Whittington (1)	-	32,500	(32,500)	-
The Charity of Sir Richard Whittington (2)	-	4,400	(1,714)	2,686
Sunderland City Council Neighbourhood Fund	-	7,252	(7,252)	-
Community Foundation	-	50,000	(40,109)	9,891
Sunderland City Council Youth Work	-	11,487	(11,487)	-
Biffa	-	27,482	(1,866)	25,616
UKSPF Links for Life Sunderland	-	10,013	(10,013)	-
Community Organisations Cost of Living Fund	-	67,563	(67,563)	-
Community Ownership Fund - Capital	-	140,000	-	140,000
Community Ownership Fund - Revenue	-	28,000	(19,577)	8,423
UKSPF Enterprising Sunderland	-	12,118	(12,118)	-
Joicey Trust	-	2,000	-	2,000
Natures Hub	-	6,000	-	6,000
Swire Charitable Trust	-	30,000	-	30,000
BDN	-	10,000	(10,000)	-
	<b>4,311,933</b>	<b>570,905</b>	<b>(398,616)</b>	<b>4,484,222</b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

**Name of restricted fund description, nature and purposes of the fund.**

Investment Properties Fund – In the main is represented by investment assets purchased prior to 1st April 2011 using New Deals for Communities funding. The charity also received a contribution of £5,443 towards the cost of a property in the year to 31st March 2018 and £220,000 was awarded in the year ended 31st March 2020 by the Virgin Money Foundation to assist with the purchase and refurbishment of four empty or PRS homes. In the year to 31st March 2022 Power to Change provided £180,000 to assist with the purchase of four investment properties. The board treats the property fund as restricted assets, the purpose of which is to build a local asset base for income generation and programme related service in perpetuity. It is never the intention of the board to dispose of the assets.

Own Use Property Fund - funding was received to assist with the refurbishment and expenditure will be released in line with the accounting policy for this asset class.

Small projects grants consist of a number of important restricted grants to contribute to the charitable aims of the organisation.

Rank - time to shine (t2s) provides funding to cover a t2s leader in the charity who undergoes a 12 month leadership and talent development programme.

Sunderland City Council - Extended Winter Offer (EWO) funds to cover costs associated with tackling food poverty.

Sunderland City Council Neighbourhood Fund - Fancy a Day Out were funds awarded to run a holiday activity programme for children in Hendon. Funds covered the staff time and the costs of running the programme.

Greggs Foundation - provides funds for a part time community support worker and a contribution to our food poverty programme costs

Edit - Go Online! - aims to reduce digital isolation in the North East area of Sunderland, share digital skills via an IT buddy volunteer programme and through 1-2-1 staff support. Digital workshops are held covering subjects such as; online safety, online shopping, web browsing etc. Daily drop-in support is available for those facing digital isolation as well as specialist support for individuals facing universal credit reforms.

Sunderland City Council Neighbourhood Fund - East Rangers funds a programme of neighbourhood clean ups held weekly across Hendon in identified 'grot spot' areas. Staff and volunteers carry out awareness raising campaigns in targeted areas such as; dog fouling in parks and green spaces, recycling at Christmas, reducing waste etc.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

Rank Golden Awards - related to funding awarded for a programme of work concentrating on reducing isolation and loneliness, including mental well-being through volunteering. The funding covered the employment costs of the volunteer coordinator and a contribution to the costs of running the programme.

Sunderland City Council Household Support Funds - was an administration fee awarded to cover the staff costs of distributing food vouchers to help tackle poverty in the Hendon ward.

Power To Change - funds were awarded for Villetta Road to be a pilot community improvement district. The funding covered the employment costs of the marketing and social media assistant and expenses linked to the pilot programme.

Virgin Money Foundation - Community Anchors Funding was awarded to enable us to build on the work and achievements of the previous two years. The funding was used to cover staff posts working on the programme.

Independent Age - is funding provided to work with beneficiaries aged over 65 facing financial hardship in the east area of Sunderland, funding is covering employment costs, staff training, debt advice and energy saving initiatives for residents.

The Charity of Sir Richard Whittington (1) - Funding was provided towards core costs and sustainability of Community led prevention, crisis and intervention services.

The Charity of Sir Richard Whittington (2) - Funding was provided towards wellbeing and support staff.

Sunderland City Council Neighbourhood Fund - Hendon Community garden represents funding received for developing the Urban garden at our local allotment sites.

Community Foundation - Funding received for development of the youth engagement strategy and pilot phase of Youth Hub in Hendon.

Sunderland City Council - Youth work in every space and place is funding youth work across Hendon delivered by the charity and its partners.

Biffa - Funding was received for refurbishment of kitchen and toilet facilities at Carnegie Community Corner.

UKSPF Links for Life Sunderland Community Grants scheme is overseen by Sunderland City Council to provide Community Services from the charity's Community Hubs to target 'Social Isolation', 'Mental Health' and the escalating 'Cost of Living Crisis'.

The Community Organisations Cost of Living Fund was funded by UK government and delivered by the National Lottery Community Fund. Funding was awarded to alleviate the cost of living crisis for the residents of Hendon.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

Community Ownership Fund - The award covers both capital and revenue costs associated with High Street renovations and to support the ambitions of our community.

UKSPF Enterprising Sunderland is overseen by Sunderland City Council and has been set up to help stimulate business start-up, growth and innovation. The Charity is working alongside North East BIC (The lead organisation) and other not for profit organisations to deliver this project.

The Joicey Foundation has provided funding towards core costs and the the Charity's sustainability.

Natures Hub has provided funding towards creating a Community Swap Shop and Urban Garden at our local allotment sites.

Swire Charitable Trust - Funding was provided towards staffing requirments for our Hendon Eco programme.

BDN Architects provided pro bono support in in the development plans required for the High Street renovations project.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024**

**(Continued)**

**15. ANALYSIS OF CHANGES IN NET DEBT**

	<u>At 01/04/23</u>	<u>Cash</u> <u>Flows</u>	<u>Other non-</u> <u>cash changes</u>	<u>At 31/03/24</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash and Cash Equivalents</b>				
Cash	485,651	216,178	-	701,829
	485,651	216,178	-	701,829
<b>Borrowings</b>				
Debt due within one year	(53,673)	-	-	(53,673)
Debt due after more than one year	(341,472)	(59,593)	-	(401,065)
	(395,145)	(59,593)	-	(454,738)
Total	90,506	156,585	-	247,091

**16. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS**

No trustee of the company received any remuneration or expenses during the year.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

**17. COMPANY LIMITED BY GUARANTEE**

The company is limited by guarantee and has no share capital. In the event of a winding up, every member undertakes to contribute to the payment of liabilities such amount as may be requested not exceeding the total of £1.

**18. CONTINGENT LIABILITIES**

The charity's Board of Trustees has not identified any significant contingent liabilities.

**19. TAXATION**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**20. CAPITAL COMMITMENTS**

The budgeted cost of our High Street Renovations project has been set at £140,000 and at the balance sheet date £29,940 had been expended.

**21. OTHER INFORMATION**

Back on the Map Limited is a private limited company, limited by guarantee, domiciled in England and Wales. The presentation currency is £ sterling.

**BACK ON THE MAP LIMITED**

England & Wales - Charity number 1138833

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# Accounts

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**BACK ON THE MAP LIMITED**

**Company Number: 05212073**

**Charity Number: 1138833**

**REPORT AND GROUP AUDITED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST MARCH 2023**

*Prepared by:*

*Osbourne Sandy & Co  
Chartered Accountants  
10 Grange Terrace  
Sunderland*

## ADMINISTRATIVE INFORMATION

**Charity  
Number:** 1138833

**Company  
Number:** 5212073

**Registered  
Office:** 67 Toward Road  
Hendon  
Sunderland  
SR2 8JG

**Trustees:** Julie Dawn Gray  
Christine McCardle  
Laura Calvert  
James Pace  
Edward Moore  
Keri Bethell  
Pamela Todd  
Bina (Mamotas) Begum  
Kevin Rooney

**Auditors:** Osbourne Sandy & Co.  
Chartered Accountants  
10 Grange Terrace  
Sunderland  
SR2 7DF

**Bankers:** The Co-op Bank Plc  
5/6 Fawcett Street  
Sunderland  
SR1 1RF

## **INTRODUCTION FROM THE CHAIR**

In the year following our decade as a Charity our reach and profile has grown significantly enabling us to successfully deliver on our charitable mission of *making Hendon a place of opportunity to live, work and thrive*. As we review the last year I am proud to provide the introduction to this year's annual report for Back on the Map Charity.

Our three strategic objectives guide our work; ensuring our services are mission driven as we continue to respond responsively to local needs throughout the economic and fuel crisis. Our strategic objectives are;

**A Better Place  
A Stronger Community and  
A Local Voice**

This year we embarked on an ambitious plan of rebuilding community foundations through investment in the local High Street to create a vibrant place where people can thrive. We are now looking forward to a five year plan - one that is ambitious for the community and responds to stakeholder consultation.

We are enormously proud of the consistent impact we have been able to have on Hendon, and as we take a moment to reflect on our tenth anniversary – it's been brilliant to hear the many stories from local residents, businesses and stakeholders of the difference our work has made to their lives and the community.

This last year our work has received four national recognition awards evidencing the high standards of support we offer our local community and the impact we make. We were privileged to be awarded; The Charity Award 2022 for Social Care, Advice & Support, Locality Power of Community Award 2022, Rank Foundation Golden Award and highly commended by Third Sector Enterprise Award.

Having achieved significant growth since our inception in 2011, Back on the Map is now regarded at a national level as a leader in the fields of community activism, development and community led housing provision. We have built on this reputation to reach into new opportunities. One of which was securing Community Improvement District status for our local high street. One of only five national pilots the scheme will work with local residents and traders to regenerate the main shopping parade in Hendon.

Like all charities, our amazing team has worked absolutely tirelessly over the last 12 months. In April we were pleased to appoint a new Chief Executive to lead the organisation bringing renewed energy, drive and ambition to our plans for the coming years.

The Board have completed a range of reviews this year surrounding our governance arrangements, values, vision and mission to bring clarity and further consistency, transparency to the organisation.

We can not overlook the tremendous contribution of our volunteers and the role they play in extending our reach and impact. Along with thanks to our funders who enable our work to deliver for the people of Hendon.

**Julie D Gray  
Chairperson, Back on the Map Limited**

**Back on the Map Limited**  
**Trustees Annual Report for the year ended 31<sup>st</sup> March 2023**

The Trustees have pleasure in presenting their report and the financial statements of the charity for the year ended 31<sup>st</sup> March 2023.

**REFERENCE AND ADMINISTRATION DETAILS**

Reference and administrative details are shown in the schedule of members of the Board and professional advisors on page 1 of the financial statements.

**THE TRUSTEES**

Julie Dawn Gray - (Chairperson from December 2017, re-appointed as trustee and Chairperson 30.4.2020)

Michael Smith - Treasurer (re-appointed as trustee and Treasurer 30.4.2020) See below.

Marie Hazel Clark MBE (re-appointed as trustee on 13.05.21 and as Charity representative on BotM Enterprises Board 10.2.2022) Resigned 09.03.2023.

Christine McCardle (re-appointed 10.2.2022) Resigned 09.03.2023

Laura Calvert (re-appointed 13.5.2021)

James Pace (re-appointed 10.2.2022)

Edward Moore (re-appointed 13.5.2021) See below.

Keri Bethell (re-appointed 13.5.2021)

Pam Todd (appointed 13.5.2021)

Bina (Mamotas) Begum (appointed 18.11.2021)

Kevin Rooney (appointed 01.04.2023)

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

Back on the Map was established as a Company limited by Guarantee on 23<sup>rd</sup> August 2004 (No. 05212073). On 5<sup>th</sup> November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833). The organisation is governed by a Board of Trustees who set the policies and strategy of the Charity.

**NATURE OF GOVERNING DOCUMENT**

The company was established under a Memorandum of Association which sets the objects and powers of the Charity. The company is governed by its Articles of Association and Trustees (who are also directors for the purpose of company law) were recruited in accordance with the terms of the Articles of Association.

**ORGANISATIONAL STRUCTURE OF THE CHARITY**

The Board employs 10 full-time members of staff (Chief Executive (J Cooper), Head of Finance, Business Manager, Community services Manager, Finance & Governance Manager, Assets, Construction & Safety Manager, Senior Maintenance Operative, Housing Services Manager and Inclusion Support Worker, Community Support Officer and Comms & Marketing Officer. It also employs 9 part time members of staff (Volunteer Coordinator, 2 Community Support Workers, Community Support Trainee, Finance & Housing Administrative Assistant and Maintenance Operative and 2 Maintenance Trainee). The organisation is a registered Charity with a trading arm, known as Back on the Map Enterprises Ltd. Back on the Map Enterprises was established as a wholly-owned Company on 24 September 2010 and this is registered at Companies House (No. 7387041). On a monthly and annual basis the trading company gifts an amount to the Charity and, currently, that is one of the main sources of income for the Charity.

## **RECRUITMENT AND APPOINTMENT OF TRUSTEES**

Charity Trustees are appointed by a majority vote of the Board at a general Board meeting that has a quorum present. Newly appointed Trustees are provided with Induction Training to ensure they are familiar with the Vision, Strategic Objectives, policies and operational activities of the Charity. Those holding elected officer posts of Chairperson and Treasurer stood down at the general meeting on 9th March in accordance with the Charity's Memorandum and Articles. Nominations were invited from Trustees, Julie Gray was duly re-elected as Chairperson. Michael Smith retired from the board as of the 31st March 2023. A Nomination was received and seconded for Kevin Rooney to join the board from the 1st April 2023 as the elected Treasurer. Election of a Charity Representative to sit on Back on the Map Enterprises Board was held and Edward Moore was duly appointed.

## **ALTERATIONS TO Back on the Map Ltd ARTICLES OF ASSOCIATION**

Following a detailed review and Special Resolution by the Board of Trustees on the 9th March, the Articles of Association were amended. The changes were acknowledged and accepted by the Charities Commission on the 15th March and Companies House on the 16th March. The amendments made were on appointment and retirement of trustees and the notice needed to call meetings.

## **ALTERATIONS TO Back on the Map Enterprises ARTICLES OF ASSOCIATION**

Following a detailed review and Special Resolution by the Board of Trustees on the 16th February, the Articles of Association were amended. The changes were acknowledged and accepted by Companies House on the 22nd February. The amendments made were on the tenure of directors to align it with Back on the Map Ltd and quorum for meetings.

## **OBJECTIVES AND ACTIVITIES**

### **The Purpose of the Charity**

Back on the Map's objectives are to benefit the public by promoting and facilitating social, and economic regeneration in the area of Hendon, Sunderland. This is achieved by creating a community where local people can live, work and thrive. Improving the quality of life through the promotion of community ownership and local benefit, which are inclusive, sustainable, accessible, open and honest whilst encouraging best practice, value for money, and making optimum use of partnership working. The detailed objectives specified in the Articles of Association include the relief of unemployment, the advancement of education, provision of housing and the improvement of housing, provision of recreational facilities, protection or conservation of the environment, provision of public health facilities, promotion of public safety and prevention of crime and such other means as may be from time to time determined by the trustees at their discretion.

## MAIN ACTIVITIES

Trustees established and deliver services against our mission and strategic objectives of creating; A Stronger Community, A Better Place and a Local Voice. These objectives provide clear and demonstrable public benefit, are the driving force behind all our work and are clearly reflected in our Theory of Change model and our Strategic Plans. In identifying what the main activities of the Charity should be, trustees have taken into account a comprehensive community consultation, which highlighted the following resident concerns from our May '21 and July '22 consultations;

- **State of the Highstreet** - *Specifically in the large poorly -maintained commercial property, with 36% of shops empty, over double national average.*
- **Lack of Opportunities for Young People** - *closure of local youth projects and no dedicated 'Hendon' youth provision.*
- **The scale of the private rented sector** - *850+ homes in 2 neighbourhoods and poorly maintained homes with unvetted tenants.*
- **Anti-social behaviour & 'Churn'** - *Often by unvetted PRS tenants who are not from Hendon compounded by chaotic lifestyles, lack of stability and loss of community cohesion.*
- **Low social resilience** - *Need to build social networks and a renewed sense of community spirit.*
- **Powerlessness** - *Little opportunity to 'have a say', lack of resident voice and local concerns unheard.*

The above work will be the basis of our next delivery strategy for 2023 to 2028, with the strategy being written and agreed by the end of 2023. Work to address the above concerns has begun a detailed delivery plan for both people and place will be developed.

Back on the Map is committed to using our own time and resources to delivering on activities to improve the state of the high street and in creating opportunities for young people. By identifying Vilette Road nationally as a Community Improvement District we have raised the profile and have a national spotlight on the area, this is accelerating the momentum, raising the profile of the area and our work and next year we need it to leverage essential funds to make long term social and economic change.

Creating shops, services and spaces people need on their high street that are resident led and appeal to the next generation with create a lasting legacy and succession for not just Back on the Map but the whole of Hendon. It has the potential to alleviate the cost of living pressures on households' budgets through schemes and incentives with local traders using a Buy Hendon First model.

We have begun to develop a Youth Empowerment Strategy in response to a lack of opportunities for young people. This plan would work to address negative perceptions of the area and raise aspirations, creating the next generation of community leaders. Our learning could support policy development and replication of the model in areas facing similar issues. Not only will national and local governments further understand the power of community activism in regeneration, investors will become aware of business cases and options such as ours, and be able to participate in new and revolutionary models to support community leadership to revitalise local high streets and youth led regeneration.

The following paragraphs outline;

- Our achievement over our first decade.
- Our targets for 2022/23 as agreed by Trustees.
- Progress, achievements and significant factors during that period.
- Goals for the coming year and their connection to our overall purposes.

## TARGETS FOR 2022/23

The objectives agreed by Trustees at the end of 2021/22 were as follows;

1. Maintain operational Revenue Reserves
2. Maintain extended activity at Carnegie Community Corner to safeguard the nil rent agreement
3. Maintain income stream from community sites user groups/partners room hire & donations in order to ensure sustainability of services.
4. Establish income streams from the Workshop user groups/ partners room hire & donations to ensure sustainability of services.
5. Continue to work collaboratively with specialist agencies to deliver key services meeting identified community needs
6. Increase the number of beneficiaries accessing social activities across our sites
7. Support 14 local residents to volunteer in the design and delivery of community services.
8. Hold a volunteer recognition event and activities to continue to value volunteers contributions
9. Maintain BotM rental portfolio income at £408,689
10. Maintain arrears at no more than £34,738 (8%)
11. Maintain void costs at no more than £20,435 (5%)
12. Maintain and manage Responsive Repairs budget at £40,869 (10%)
13. Maintain and manage Damp Remediation budget at £20,434 (5%)
14. Invest Long Term renewals fund at £40,869 (10%) in asset improvements and renewals
15. Maintain Freemans Almshouses in line with KPI's
16. Ensure compliance with regulatory and legal policy

## ACHIEVEMENTS AND PERFORMANCE DURING 2022/23

Progress against the objectives set for 2021/22 is set out below and these clearly demonstrate that the Charity is achieving its aims of providing public benefit to the Hendon community;

**Building A Stronger Community:** Our work over the past year focussed on assisting residents to rebuild their social networks and resilience following the pandemic;

1. **Service Delivery** - Our community buildings, Carnegie Community Corner and The Workshop. Over 1,018 individual residents supported to be more financially, emotionally and socially resilient through our services.
2. **Digital Exclusion** - We continued to lead the East Digital Inclusion Taskforce and deliver our 'GO Online!' contact with Sunderland City Council. The programme assists residents facing digital exclusion and poverty, providing access and support to those most at risk of being financially disadvantaged by digital exclusion. Staff and volunteers provide daily support and drop-in services. This contract generates income of £70,000 with £56,400 being redistributed to VCS partners to deliver the programme across the East of Sunderland.
3. **Community Health** - We continued to support the health and wellbeing of local people thanks to funding from GOGA and Community Foundation. 230 Beneficiaries were supported with their physical, emotional and financial health via £17,600k of funding collectively.
4. **Community Cafe** - We launch the Community Cafe in partnership with Sunderland Home Care Associates providing local jobs and training opportunities for those with Special educational Needs.
5. **Household Support Scheme** - £212,316 supporting 673 number of families was distributed in targeted financial support for those families most at risk of food and fuel poverty due to the economic crisis, the fund supported 218 families. We will lead round 2 of the scheme in the new financial year across the East of the City of Sunderland.
6. **Community Pantry** - In response to the increasing demand for essential food supplies last year we set up a new initiative with funding from Greggs Foundation. The Community Pantry has continued to provide crisis food poverty relief and signposts vulnerable residents to support agencies. An additional £12,300 was secured for stock and is held in reserves. The pantry supported 90 emergency food parcels this year.
7. We continued to provide community enterprise support to micro enterprises through our Community Anchor programme. Our Community Enterprise and Digital Manager supported four local enterprises with extensive business start up advice, governance support, financial projections and funding expertise during this period. With 2 new business established on the high street as a result of this work.
8. **Support for Older People** - A targeted programme funded by Independent Age has allowed us to respond to the energy crisis supporting those over 65 in fuel poverty with energy efficiency advice and measure to save money. 81 local people have been supported.

### **Creating An Influencing Role for Residents;**

1. We have, and always will, maintain a resident majority on the Charity board of Trustees. 5 of our 8 Trustees are local people. 6 of our 8 board members have been trained via our Volunteer Pathway to be Group Leaders, Volunteer Committee Representatives and, ultimately, Board Members. We are immensely proud of this progression route and the fact that it clearly demonstrates that Back on the Map is truly resident-led and locally accountable.
2. Rank Foundation Time to Shine funding allowed us to employ a dedicated integration worker to outreach into the most marginalised groups in the area. 124 of BAME residents were supported to access our services.
3. The Rank Foundation also awarded us one of their 50th Golden Awards which enabled us to employ a Volunteer Coordinator for the first time. Our Volunteer Pathway was formalised, new Volunteer Handbook created and a recruitment and training plan has been developed, resulting in 14 new volunteers being recruited. This post will be sustained and we are seeking to become an accredited Investors in Volunteers organisation.
4. We continued to work with our statutory partners including Northumbria Police, Sunderland City Council to build community reassurance and offer a safe space for residents and Police to meet. We also provided community intelligence and advocated for residents on issues pertaining to crime/ASB concerns and hosted the monthly Police & Community meetings.

### **Creating A Better Place;**

1. BotM Enterprises generated income in excess of £549,000, contributed £147,921 to the Charity to support its revenue requirements, £257,293 toward salaries and part-financed the House Purchase Fund of four additional properties. This programme contributed to reversing physical decline in key neighbourhoods, bringing more previously problematic homes under positive local management and control in perpetuity.
2. We have taken a strategic decision not to pursue the Social Letting Agency or take on additional managed Private Rented Sector properties. The scale of the units required to provide financial viability was not felt to be best use of charity resources.
3. The Community Improvement District pilot has brought street scene improvements to Villette Road. A new Traders & Stakeholders forum which has led to the group being constituted and embedded into our Governance arrangements with a new 'Resident Trader Representative' role being created on our Charity Board.
4. To renew pride, improve green spaces and deal with 'grot spots' staff and volunteers from the East Rangers project delivered 117 litter picks across the Hendon and East End area.
5. Our volunteer Urban Gardeners have carried out daily litter picks on the high street and installed and maintained new planters to green up the area and creating a renewed sense of pride for local residents and traders.
6. We delivered the BotM-owned and managed portfolio to 87 homes, 36 Almshouses and 4 shops; increasing the number of locally owned and managed properties and extending the impact of our positive property and tenancy management.

### **Strategic Developments, Systems & Governance;**

1. We have been recognised with national awards; The Charity Award 2022 for Social Care, Advice & Support, Locality Power of Community Award 2022, Rank Foundation Golden Award and highly commended by Third Sector Enterprise Award.
2. We maintained and further developed the BotM website and social media communications to ensure residents were aware of and could benefit from our services.
3. We maintained Revenue Reserves to the agreed level and in line with our Reserves Policy.
4. Our Long Term Renewals Schedule and LTR Budget ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community.
5. We completed Annual Health & Safety Assessments at Carnegie Community Corner, BotM Homes and The Workshop; to comply with current legislation and fulfil the needs of the organisation as it develops.
6. We reviewed and updated relevant Back on the Map policies to ensure compliance with current legislation and fulfil the needs of the organisation as it develops.

## FINANCIAL REVIEW

**Maintained Rental income** - Despite challenging economic times we were able to maintain a good rental Income from our asset portfolio which generated £549,889 of rental income in 2022/23.

**Grant Income** - We are indebted to Power to Change, Virgin Money Foundation, The Community Foundation Serving Tyne & Wear and Northumberland, The Rank Foundation, Greggs Foundation, Foundation of Light, Sir James Knott, RANK Foundation, Independent Age, National Lottery Awards for All England and Sunderland City Council for grants of £265,792 that enabled us to deliver a vast range of support services and to reduce the impact of the economic and cost of living crisis on local residents.

**Sale of Assets** – The Trustees agreed, based on a strong commercial rationale and RICS valuations, to dispose of hard-to-let property and those that do not generate a yield in keeping with our asset portfolio but at no less than market value. See also note 21 to the accounts.

**Trading Income** - The charity's wholly-owned trading subsidiary, BotM Enterprises, continued to trade efficiently; generating a surplus of £149,945 of which £147,921 was gifted in the year to the Charity to support its revenue requirements, plus £257,293 toward salaries. Trustees are very pleased with the ongoing success of the venture, particularly during a very difficult period.

**Financial Position** - The Company has total funds of £5,403,967, including £148,782 designated Long Term Renewals funds (Capital Reserves) and £108,000 Revenue Reserves which Trustees believe should be set aside for essential operating costs in the event of a sudden change in income or expenditure as well as grant income toward the cost of delivering a wide range of community services and strategic house/property purchases. The Company also has restricted 'funds' of £4,197,097 (Investment Properties) which underpin the success of the charity and its ability to meet its financial sustainability imperatives as well as charitable objectives. Further information can be found at Note 14 of the accounts. Cashflow at the year end is positive and ensures the charity can continue as a going concern. The Trustee Board is satisfied with the trading and operations in the year and are confident of the Charity's ability to deliver its plans in the coming year.

### PLANS FOR FUTURE PERIODS

For the period 1st April 2023 to 31st March 2024 and in direct response to our Spring Consultation, Trustees agree the following actions and activities designed to meet local needs and the overall purpose of the organisation;

#### **Building A Stronger Community:**

1. Provide a variety of community services to reduce social isolation, address mental health problems, build emotional and financial resilience and social capital within the local community.
2. Provide digital support and access to residents to improve digital skills, access to IT equipment, and reduce digital poverty.
3. Develop partnerships with specialist agencies to deliver services that improve residents' physical and mental wellbeing, build coping mechanisms, support networks and emotional resilience.
4. Formalise the Volunteer Pathway for residents to develop groups that meet identified needs, provide training to enable them to carry out their roles fully and build their self esteem, confidence and emotional resilience.
5. Continue to develop The Workshop as a community-led production space.

#### **Creating An Influencing Role for Residents:**

1. Maintain a resident majority on the Charity board by developing and training local people to board level.
2. Provide opportunities for local people to shape the services and the facilities via the Volunteer Committee, upskilling Group Leaders to act as a local voice and steer service development.
3. Seek accreditation for our Volunteer Pathway via Investors in Volunteers.
4. Work with local Traders to give them opportunities to have a cohesive local voice on the state of the local high street and how it could be improved.
5. Maintain relationships with Elected Members and Northumbria Police to enable residents to voice their concerns via monthly ward surgeries and Police & Community Together meetings.
6. Support residents in addressing local issues such as Homes of Multiple Occupation (HMO), Anti Social Behaviour (ASB), Private Rented Sector concerns and other neighbourhood issues as and when these arise.

### **Creating A Better Place:**

1. Maintain our residential asset to a high standard to provide quality homes for local families, stabilising the community and reducing churn in micro neighbourhoods.
2. Maintain our commercial assets to elevate the standards of shop fronts on the main high street and encourage other owners to do the same and raise local aspirations.
3. Maintain our mixed motive assets to a high standard to provide quality spaces for local people to receive community and housing services and raise the expectations of local people.
4. Explore the options for becoming Sole Trustee of Sunderland Aged Merchant Seamen's Homes.
5. Deliver a programme of green space task days and neighbourhood based clean ups and encourage local residents to participate in 'keeping Hendon tidy'.

### **Strategic Developments, Systems & Governance**

1. Actively raise the profile of the organisation and the impact of our work at a regional and national level to mark a decade of delivery.
2. Seek to become a Living Wage accredited employer to recognise and reward staff's dedication and commitment to the organisation. In addition seek expert advice on a Remuneration Policy, Pay Review and Performance Related Pay Framework.
3. Explore the viability of BotM Repairs & Maintenance Service as an additional source of recurring revenue.
4. Maintain the BotM website and social media communications to ensure residents, tenants and those visiting the area are aware of our community activities, events, services and accommodation.
5. Maintain our Customer Relations Management system to ensure housing operations are effectively managed and tenants receive a responsive service and roll out to Tenants via a dedicated App in 2024.
6. Update the BotM Reserves policy and maintain Revenue Reserves to agreed level.
7. Extend the Long Term Renewals Schedule and LTR Budget and ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community.
8. Review and update Back on the Map policies, as appropriate, to ensure compliance with current legislation and fulfil the needs of the organisation as it develops.

### **SIGNIFICANCE OF VOLUNTEERS**

Back on the Map prides itself on being resident-led and locally accountable and this is the golden thread in our governance arrangements, strategic leadership and day-to-day operations. The Charity is led by a strong board of volunteer Trustees, the majority of whom are Hendon residents, who each bring a unique set of skills, local knowledge and lived experience to steer and lead the organisation to meet its charitable objectives. In addition our team of volunteers play a vital role in maintaining and co-designing the Charity's community services at Carnegie Community Corner and The Workshop. This growing 'army' of local people contribute to the day-to-day running of the Centres and the activities by delivering social opportunities. That includes managing our Community Library services, carrying out front-of-house and reception functions as well as steering the development of services through the Volunteer Committee; enabling us to achieve our 'Stronger Community' and 'Influencing Role for Residents' objectives.

### **INTERNAL CONTROLS AND RISK MANAGEMENT**

Systems and procedures have been put in place to identify, monitor and manage any risks that BotM faces. The Risk Register and Risk Management Plan approved by the DCLG as part of the Succession Strategy have been updated and are utilised by both Charity and Enterprises boards. These continue to provide useful tools to measure whether risks have increased, decreased, been recognised in advance and managed over the past twelve months. Those controls have now been augmented by the Financial Management & Controls Policy and Procedures, as well as the Business Risk Register. Those Plans proved to be robust and we have taken steps to ensure our core services are sustained, even in these unprecedented times. We will work on those and bolster our own resilience in the coming years to ensure we can continue to 'be here' for the people of Hendon.

### **RESERVES POLICY**

The Charity currently maintains a small amount of free reserves, sufficient to meet our working capital requirements and long term commitments. On 22nd September the Charity board agreed the 2022/23 Reserves Policy to accrue approximately 3 months of operational costs in reserve and, for capital reserves, to continue to accrue sums equivalent to 10% net rental income per annum for Long Term Renewals associated with the Back on the Map's housing and commercial property portfolio.

## **ASSET VALUATION**

The charity always considers the fair value of all its investments on a regular basis and at all of its board meetings. The investment return and fair value are always considered together to maximise the benefit to the charities objectives. The year ended 31st March 2022 had its quinquennial external valuation which supported the in house valuations of the senior housing management team. The board fully accepted the valuations and recognised a significant loss which was as anticipated. There was significant work done up to and including the valuations being approved by the board.

The work performed by the senior management team and a local agent for the year ended 31st March 2023 was on the same basis, discussed and agreed. This indicated that there were no changes to the fair value of its investments. To ensure this opinion was supported we obtained further external valuation confirmation that our investments are stated at fair value. Therefore the board considers no adjustments are required to fair value.

## **PUBLIC BENEFIT**

The Trustees have complied with the duty in S4 of the Charities Act 2006 to have regard to the public benefit guidance published by the Charity Commission. This is reflected both in the objectives and achievements for 2022/23 and in the objectives outlined for 2023/24.

## **RESPONSIBILITY OF THE TRUSTEES**

All Trustees receive a formal Induction on taking up their place on the Charity or Enterprises Boards and comprehensive written reports and management accounts are provided to all Board members a week in advance of each board meeting. These contain full details of progress against Back on the Map's operational objectives, financial data with analyses as well as the organisation's wider strategic position. It is the duty of Trustees and Directors to ask pertinent questions and to seek clarification on any matter, ensure they act with due diligence and make decisions with all necessary information at all times. The Chief Executive has ensured that comprehensive reports have been, and will continue to be, provided to enable the Trustees/Directors to carry out their roles effectively. Where there is any doubt, it is the duty of each member to seek clarification.

## **TRUSTEES RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS**

The trustees (who are also the directors of Back on the Map Limited for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity's company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- (a) select suitable accounting policies and then apply them consistently;
- (b) observe the methods and principles in the Charities SORP;
- (c) make judgements and estimates that are reasonable and prudent;
- (d) state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- (e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy, at any time, the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is not aware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

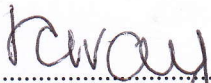
## AUDITOR

Subsequent to a transparent procurement process, the Trustees duly appointed Osbourne Sandy & Co as the Charity auditors at their meeting in February 2022. They have indicated their willingness to act on the Charity's behalf.

## SMALL COMPANIES PROVISION

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 28<sup>th</sup> September 2023 and signed on behalf of the Trustees by:



.....  
J.D Gray, Chairperson and Trustee

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF BACK ON THE MAP LIMITED**

### **Opinion**

We have audited the financial statements of Back on the Map Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st March 2023 which comprise the consolidated and parent company statement of Financial Activity, the consolidated and parent company balance sheets, the consolidated and parent company cash flow statements and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and parent charitable company affairs as at 31st March 2023, and of the group and parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED**

### **Continued**

#### **Other information**

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit. [; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED Continued**

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the groups and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditors responsibilities for the audit of financial statements**

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity from our general commercial and sector experience and from previous audits of the client.

We assessed the risk of material misstatement in respect of fraud by obtaining an understanding of the charity and its subsidiary's activities, business processes and accounting systems and assessing the susceptibility to fraud.

We corroborated our enquiries through discussions with trustees and other members of management, review of minutes of trustees' meetings.

We determined that the most significant laws and regulations which have a direct impact on the determination of material amounts and disclosures in the financial statements are the Companies Act 2006, the charity law and accounting standards. These comprise FRS 102 and the Charities SORP.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP**  
**LIMITED Continued**

The following are significant because non-compliance would have a material effect on the financial statements - charity law, the company's charitable trust, employment law, health and safety and tenancy law.

Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above.

Based on the results of our risk assessment we designed our audit procedures to identify and to address material misstatements in relation to fraud.

We considered the risk of fraud through management override, and in response, we incorporated testing of manual journal entries into our audit approach.

The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with laws and regulations.

Fraud risk factors were discussed during the audit team briefing and professional scepticism exercised throughout the audit.

Because of the inherent limitations of an audit there is a risk that we will not detect all misstatements due to irregularities, including fraud.

The more removed the laws and regulations are from the financial transactions, the less likely it is that we would become aware of non-compliance.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment, forgery, omission, misrepresentation and collusion.

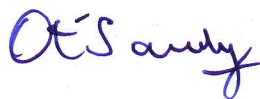
Audit standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiries of management and inspection of regulatory and legal correspondence, if any, in the absence of identified or suspected non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED Continued**

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees for our audit work, for this report, or for the opinions we have formed.



**O.E. Sandy FCA (Senior Statutory Auditor)**

**Osbourne Sandy & Co (Statutory Auditor)**

**10 Grange Terrace**

**Sunderland**

**SR2 7DF**

**29th September 2023**

**BACK ON THE MAP LIMITED**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE  
INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2023**

	<u>Note</u>	<u>Restricted</u>	<u>Unrestricted</u>	<u>Total</u>	<u>Total</u>
<u>INCOME FROM</u>		<u>£</u>	<u>£</u>	<u>2023</u>	<u>2022</u>
				<u>£</u>	<u>£</u>
Fund Raising	3	-	549,889	549,889	516,811
Charitable Activities	4	273,512	63,836	337,348	596,865
<b><u>TOTAL</u></b>		<u>273,512</u>	<u>613,725</u>	<u>887,237</u>	<u>1,113,676</u>
 <b><u>EXPENDITURE ON</u></b>					
Raising Funds	6	-	397,148	397,148	443,772
Charitable Activities	6	251,641	231,330	482,971	402,568
<b><u>TOTAL</u></b>		<u>251,641</u>	<u>628,478</u>	<u>880,119</u>	<u>846,340</u>
 <b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>					
		21,871	(14,753)	7,118	267,336
 <b><u>OTHER GAINS AND (LOSSES)</u></b>					
		-	-	-	(328,534)
 <b><u>NET MOVEMENT IN FUNDS</u></b>					
		<u>21,871</u>	<u>(14,753)</u>	<u>7,118</u>	<u>(61,198)</u>
 Reconciliation of Funds:					
Total Funds Brought Forward		4,290,062	1,106,787	5,396,849	5,458,047
Total Funds Carried Forward		<u>4,311,933</u>	<u>1,092,034</u>	<u>5,403,967</u>	<u>5,396,849</u>

**BACK ON THE MAP LIMITED**

**CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES**

**(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)**

**FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

	<u>Note</u>	<u>Restricted</u>	<u>Unrestricted</u>	<u>Total</u>	<u>Total</u>
<u>INCOME FROM</u>		<u>£</u>	<u>£</u>	<u>2023</u>	<u>2022</u>
				<u>£</u>	<u>£</u>
Charitable Activities	4	273,512	63,836	337,348	565,015
Investments	3	-	147,921	147,921	91,945
<b><u>TOTAL</u></b>		<u>273,512</u>	<u>211,757</u>	<u>485,269</u>	<u>656,960</u>
<u>EXPENDITURE ON</u>					
Charitable Activities	5	251,641	228,534	480,175	399,634
<b><u>TOTAL</u></b>		<u>251,641</u>	<u>228,534</u>	<u>480,175</u>	<u>399,634</u>
<u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u>		21,871	(16,777)	5,094	257,326
<b><u>OTHER GAINS AND (LOSSES)</u></b>		-	-	-	(328,534)
<b><u>NET MOVEMENT IN FUNDS</u></b>		<u>21,871</u>	<u>(16,777)</u>	<u>5,094</u>	<u>(71,208)</u>
Reconciliation of Funds:					
Total Funds Brought Forward		4,290,062	1,012,353	5,302,415	5,373,623
Total Funds Carried Forward		<u>4,311,933</u>	<u>995,576</u>	<u>5,307,509</u>	<u>5,302,415</u>

**BACK ON THE MAP LIMITED**

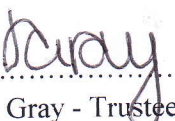
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**BALANCE SHEET AT 31ST MARCH 2023**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2023</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b><u>FIXED ASSETS</u></b>					
Tangible Assets	9	131,122	129,969	131,122	129,969
Investments	10	4,970,500	4,970,500	4,970,510	4,970,510
		<u>5,101,622</u>	<u>5,100,469</u>	<u>5,101,632</u>	<u>5,100,479</u>
<b><u>CURRENT ASSETS</u></b>					
Debtors	11	292,836	180,096	350,841	229,505
Cash at bank and in hand		485,651	631,699	294,610	455,340
		<u>778,487</u>	<u>811,795</u>	<u>645,451</u>	<u>684,845</u>
<b><u>CURRENT LIABILITIES</u></b>					
Amounts falling due within one year	12	(134,670)	(135,226)	(98,102)	(102,720)
<b><u>NET CURRENT ASSETS (LIABILITIES)</u></b>		<u>643,817</u>	<u>676,569</u>	<u>547,349</u>	<u>582,125</u>
<b><u>TOTAL ASSETS LESS CURRENT LIABILITIES</u></b>					
		<u>5,745,439</u>	<u>5,777,038</u>	<u>5,648,981</u>	<u>5,682,604</u>
<b><u>CREDITORS</u></b>					
Amounts falling due after more than one year	12	(341,472)	(380,189)	(341,472)	(380,189)
<b><u>NET ASSETS</u></b>		<u>5,403,967</u>	<u>5,396,849</u>	<u>5,307,509</u>	<u>5,302,415</u>
<b><u>THE FUNDS OF THE CHARITY</u></b>					
Unrestricted Funds	13	1,092,034	1,106,787	995,576	1,012,353
Restricted Income Funds	14	4,311,933	4,290,062	4,311,933	4,290,062
<b><u>TOTAL FUNDS</u></b>		<u>5,403,967</u>	<u>5,396,849</u>	<u>5,307,509</u>	<u>5,302,415</u>

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act relating to small companies.

The financial statements were approved by the Trustees and were authorised for issue on 28th September 2023 and are signed on their behalf by:

.....  
  
 J.D. Gray - Trustee

**BACK ON THE MAP LIMITED**

**STATEMENTS OF CASH FLOWS AND CONSOLIDATED STATEMENT OF**

**CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2023**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2023</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash used in operating activities</b>		(647,781)	(431,516)	(112,574)	296,705
<b>Cash flows from investing activities</b>					
Investment income	3	549,889	516,811	-	-
Proceeds from Sale of Assets		-	201,362	-	201,362
Purchase of fixed assets:					
Fixtures and Fittings	9	(9,439)	(4,377)	(9,439)	(4,377)
Investment Properties	10	-	(172,455)	-	(338,138)
<b>Cash provided by (used in) investing activities</b>		540,450	541,341	(9,439)	(141,153)
<b>Cash flows from financing activities</b>					
Loan advances		-	-	-	-
Loan repayments		(38,717)	(38,462)	(38,717)	(38,462)
<b>Cash provided by (used in) financing activities</b>		(38,717)	(38,462)	(38,717)	(38,462)
Increase (decrease) in cash and cash equivalents in the year		(146,048)	71,363	(160,730)	117,090
Cash and cash equivalents at the beginning of the year		631,699	560,336	455,340	338,250
<b>Total cash and cash equivalents at the end of the year</b>		485,651	631,699	294,610	455,340
<b>Reconciliation of net movements in funds to net cash flow from operating activities</b>					
Net movement in funds		7,118	(61,198)	5,094	(71,208)
Add back depreciation charge, loss on disposal of assets and other (gains) and losses		8,286	343,956	8,286	343,956
Deduct income shown in:					
Investment activities		(549,889)	(516,811)	-	-
Decrease (increase) in debtors		(112,740)	(94,325)	(121,336)	5,123
(Decrease) increase in creditors		(556)	(103,138)	(4,618)	18,834
<b>Net cash used in operating activities</b>		(647,781)	(431,516)	(112,574)	296,705

**Analysis of changes in net debt - see note 15**

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

#### **1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

##### **a) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2018) – Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) Companies Act 2006 and the Charities Act 2011.

Back on the Map Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **b) Group financial statements**

The financial statements consolidate the results of the charity and its wholly owned subsidiary Back on the Map Enterprises Limited on an acquisition basis.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from Government and other grants, whether ‘capital’ grants or ‘revenue’ grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

##### **d) Donated services and facilities**

In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised - refer to the trustees’ annual report for more information about their contribution.

##### **e) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

## BACK ON THE MAP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023

#### ACCOUNTING POLICIES - Cont'd

##### **f) Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are only available for the purpose which they were given. More information can be found at note 14.

##### **g) Expenditure and Irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- costs of raising funds comprise the costs of commercial trading.
- expenditure on charitable activities includes the costs of activities undertaken to further the purposes of the charity.
- other expenditure represents
- those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

##### **h) Tangible fixed assets**

Fixtures & Fittings and Motor Vehicles are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line or reducing balance basis as follows:

<b>Asset Category</b>	<b>Annual Rate</b>
Fixtures & Fittings	25% to 50% Straight Line Basis
Motor Vehicles	25% Reducing Balance Basis
Group Land and Buildings	2% Straight Line Basis

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

#### **ACCOUNTING POLICIES - Cont'd**

##### **i) Land and Buildings – Investment Properties**

Properties purchased for rent are capitalised on the basis of purchase price plus refurbishment costs. Thereafter they are included at a fair value assessed by the directors with gains and losses recognised in the SOFA. In the year 31st March 2022 year the charity has utilised the services of independent external RICS accredited surveyors to perform quinquennial valuations.

##### **j) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **k) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **l) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **m) Pensions**

Employees joining the money purchase pension scheme operated by St James Place contract directly with the insurance company. The charity also makes a contribution to this pension scheme and acts as agent in collecting and paying over employee pension contributions.

##### **n) Going concern**

The directors continue to adopt the going concern basis in preparing financial statements as outlined in the Trustees Responsibilities Statement.

## BACK ON THE MAP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023

(Continued)

#### ACCOUNTING POLICIES - Cont'd

**o) Registered status**

Back on the Map Limited was registered as a UK company on 23rd August 2004 (No 05212073). On 5th November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833).

#### **2. KEY MANAGEMENT DISCLOSURE**

The directors consider the Board of Directors, who are the charity's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 16 to the accounts.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

<b>3. <u>INVESTMENTS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Gift Aid from Subsidiary Company	-	-	147,921	91,945
Rents Received	549,889	516,811	-	-
	<u>549,889</u>	<u>516,811</u>	<u>147,921</u>	<u>91,945</u>

<b>4. <u>INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</u></b>				
	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Grants received in year	316,214	588,475	316,214	556,625
Other income	21,134	8,390	21,134	8,390
	<u>337,348</u>	<u>596,865</u>	<u>337,348</u>	<u>565,015</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

<b>5. <u>TOTAL EXPENDITURE</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Advertising	8,616	219	8,616	219
Audit Fees	7,560	7,785	4,764	4,851
Bad Debts	(314)	5,195	-	-
Bank Charges	1,998	1,548	49	50
Depreciation	8,286	13,880	8,286	13,880
Disposal of Assets - Loss	-	1,542	-	1,542
Funded Expenditure	26,742	30,552	26,742	30,552
Heat and Light	11,953	8,234	8,742	5,711
Insurance	13,731	13,362	12,287	12,034
Interest	5,613	5,869	5,613	5,869
IT Expenses	1,227	3,744	1,227	3,744
Lease Payments	3,394	3,394	-	-
Motor Expenses	8,248	7,394	-	-
Office Costs	334	3,668	334	3,668
Printing	2,578	3,183	2,578	3,183
Professional Fees	34,642	34,048	34,589	23,949
Project Costs	54,943	41,364	54,943	41,364
Rates and Rent	22,441	31,380	19,395	19,595
Repairs and Maintenance	120,267	163,689	10,789	13,765
Sessional Work and Training	7,374	7,802	7,374	7,802
Staff	495,219	424,826	237,926	187,796
Telephone	6,631	8,652	6,631	8,652
Travel and Sundry Expenses	38,636	25,010	29,290	11,408
	<b><u>880,119</u></b>	<b><u>846,340</u></b>	<b><u>480,175</u></b>	<b><u>399,634</u></b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

**6. ANALYSIS OF EXPENDITURE**

a) Raising funds expenditure is represented by the costs incurred by the charity's trading subsidiary excluding governance costs.

b) Charitable activities consist of:

	<b>Activities Undertaken <u>Directly</u> £</b>	<b>Grant Funding of Activities £</b>	<b>Support Costs £</b>	<b>Total £</b>
Main Fund	222,543	-	8,787	231,330
Own Use Property Fund	-	2,000	-	2,000
Small Projects	-	24,827	-	24,827
Rank Time to Shine	-	22,069	-	22,069
Sunderland City Council Extended Winter Offer	-	1,096	-	1,096
Sunderland City Council Fancy a Day Out	-	3,150	-	3,150
Crisis Best Practice	-	25,000	-	25,000
Greggs Foundation	-	19,510	-	19,510
Edit - Go Online!	-	73,555	-	73,555
Sunderland City Council (East Rangers)	-	15,998	-	15,998
Rank Golden Awards	-	19,533	-	19,533
Sunderland City Council Household Support Funds	-	12,194	-	12,194
Power to Change	-	16,646	-	16,646
Virgin Money Foundation Community Anchors Funding	-	6,875	-	6,875
Independent Age	-	9,188	-	9,188
	<u>222,543</u>	<u>251,641</u>	<u>8,787</u>	<u>482,971</u>

Support Costs are made up as follows:

Governance	7,560
Information Technology	1,227
	<u>8,787</u>

**7. NET MOVEMENT IN FUNDS**

	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
This is stated after comprising:				
Staff pension contributions	20,358	18,350	20,358	18,350
Depreciation	8,286	13,880	8,286	13,880
Loss on Disposal of Asset	-	1,542	-	1,542
Auditor's fees	7,560	7,785	4,851	4,851

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

<b>8. <u>PARTICULARS OF EMPLOYEES</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Total staff costs were as follows:				
Wages and Salaries	439,295	377,122	439,295	372,895
Social Security Costs	35,566	29,354	35,566	29,354
Other Pension Costs	20,358	18,350	20,358	18,350
Management Fee Recharged	-	-	(257,293)	(232,803)
	<u>495,219</u>	<u>424,826</u>	<u>237,926</u>	<u>187,796</u>

The average number of staff employed is as follows:

	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Number of Staff	<u>18</u>	<u>15</u>	<u>18</u>	<u>15</u>

One employee received remuneration between £ 60,000 and £70,000. Key management remuneration amounted to £66,450.

**9. TANGIBLE FIXED ASSETS**

	<b><u>Fixtures &amp; Fittings and Motor Vehicles Group</u></b>	<b><u>Land and Buildings Group</u></b>	<b><u>Total Group</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
<b><u>Cost</u></b>			
At 1st April 2022	71,176	119,443	190,619
Additions	9,439	-	9,439
At 31st March 2023	<u>80,615</u>	<u>119,443</u>	<u>200,058</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2022	59,883	767	60,650
Charge for Year	7,476	810	8,286
At 31st March 2023	<u>67,359</u>	<u>1,577</u>	<u>68,936</u>
<b><u>Net Book Value</u></b>			
At 31st March 2023	<u>13,256</u>	<u>117,866</u>	<u>131,122</u>
At 31st March 2022	<u>11,293</u>	<u>118,676</u>	<u>129,969</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

**9. TANGIBLE FIXED ASSETS - (cont)**

	<b>Fixtures &amp; Fittings and Motor Vehicles Charitable Company £</b>	<b>Land and Buildings Charitable Company £</b>	<b>Total Charitable Company £</b>
<b><u>Cost</u></b>			
At 1st April 2022	71,176	119,443	190,619
Additions	9,439	-	9,439
At 31st March 2023	<u>80,615</u>	<u>119,443</u>	<u>200,058</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2022	59,883	767	60,650
Charge for Year	7,476	810	8,286
At 31st March 2023	<u>67,359</u>	<u>1,577</u>	<u>68,936</u>
<b><u>Net Book Value</u></b>			
At 31st March 2023	<u>13,256</u>	<u>117,866</u>	<u>131,122</u>
At 31st March 2022	<u>11,293</u>	<u>118,676</u>	<u>129,969</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

**10. INVESTMENTS**

<b>Valuation - Group</b>	<b><u>Investment Properties</u></b>			
	<b>£</b>			
At 1st April 2022	4,970,500			
Additions	-			
Disposals	-			
Revaluation Adjustment	-			
At 31st March 2023	<u>4,970,500</u>			
		<b><u>Unlisted Investment</u></b>	<b><u>Investment Properties</u></b>	<b><u>Total</u></b>
		<b>£</b>	<b>£</b>	<b>£</b>
At 1st April 2022	10	4,970,500	4,970,510	
Additions	-	-	-	
Disposals	-	-	-	
Revaluation Adjustment	-	-	-	
Transfer from Subsidiary	-	-	-	
At 31st March 2023	<u>10</u>	<u>4,970,500</u>	<u>4,970,510</u>	

The carrying value of the investment properties on a historical cost basis would have been £4,888,816.

**Investments and income earned from other activities**

The unlisted investments above include a 100% interest in the issued share capital of Back on the Map Enterprises Limited, a company registered in England and Wales. The wholly owned trading subsidiary Back on the Map Enterprises Limited is incorporated in the United Kingdom (company number 7387041) and pays all of its profits to the charity under the gift aid scheme. A summary of the trading results is shown below.

The summary financial performance of the subsidiary alone is:

	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b>£</b>	<b>£</b>
Turnover	549,889	516,811
Cost of Sales and Administration Costs	(399,944)	(414,856)
Net Profit	<u>149,945</u>	<u>101,955</u>
Profits Brought Forward	94,434	84,424
Distribution to the Charity	(147,921)	(91,945)
	<u>96,458</u>	<u>94,434</u>

The assets and liabilities of the subsidiary were:

Fixed Assets	-	-
Current Assets	221,236	223,150
Current Liabilities	(124,768)	(128,706)
Total Net Assets	<u>96,468</u>	<u>94,444</u>
The Aggregate Share Capital and Reserves	<u>96,468</u>	<u>94,444</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

<b>11. <u>DEBTORS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Trade Debtors	24,201	44,322	-	-
Other Debtors and Prepayments	268,635	135,774	262,641	141,305
Amount due from Group Undertaking	-	-	88,200	88,200
	292,836	180,096	350,841	229,505
<b>12. <u>CREDITORS</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Amounts falling due within one year:				
Loans (secured)	53,673	53,673	53,673	53,673
Trade Creditors	5,875	3,466	-	-
Other Creditors, Accruals and Deferred Income	64,628	68,707	33,935	39,667
Other Tax and Social Security	10,494	9,380	10,494	9,380
	134,670	135,226	98,102	102,720
Amounts falling due after more than one year:	<b><u>2023</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>2022</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Loans (Secured)	341,472	380,189	341,472	380,189

Loans are secured on properties to which they relate. Loans advanced prior to 31st March 2018 are free of interest. Loan repayments falling due after more than five years is £ 201,432.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

<b>13. <u>UNRESTRICTED INCOME FUNDS</u></b>	<b><u>Group</u></b> <b>£</b>	<b><u>Charitable</u></b> <b><u>Company</u></b> <b>£</b>
At 1st April 2022	1,106,787	1,012,353
Total Income	613,725	211,757
Total Expenditure	(628,478)	(228,534)
At 31st March 2023	<u>1,092,034</u>	<u>995,576</u>

**14. RESTRICTED FUNDS**

	<b><u>At</u></b> <b><u>01/04/2022</u></b> <b>£</b>	<b><u>Total</u></b> <b><u>Income</u></b> <b>£</b>	<b><u>Total</u></b> <b><u>Expenditure</u></b> <b>£</b>	<b><u>At</u></b> <b><u>31/03/2023</u></b> <b>£</b>
Investment Properties Fund	4,197,057	-	-	4,197,057
Own Use Property Fund	50,000	-	(2,000)	48,000
Small Projects	8,263	33,392	(24,827)	16,828
Rank Time to Shine	6,792	24,093	(22,069)	8,816
Sunderland City Council Extended Winter Offer	2,950	12,300	(1,096)	14,154
Sunderland City Council Fancy a Day Out	-	4,200	(3,150)	1,050
Crisis Best Practice	25,000	-	(25,000)	-
Greggs Foundation	-	19,510	(19,510)	-
Edit - Go Online!	-	73,555	(73,555)	-
Sunderland City Council (East Rangers)	-	15,998	(15,998)	-
Rank Golden Awards	-	20,000	(19,533)	467
Sunderland City Council Household Support Funds	-	12,194	(12,194)	-
Power to Change	-	20,270	(16,646)	3,624
Virgin Money Foundation Community Anchors Funding	-	18,000	(6,875)	11,125
Independent Age	-	20,000	(9,188)	10,812
	<u>4,290,062</u>	<u>273,512</u>	<u>(251,641)</u>	<u>4,311,933</u>

**FUNDS RECEIVED AS AGENT**

Funds received and expended in the financial year are £212,306. No such funds brought or carried forward.

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

#### **14. RESTRICTED FUNDS - (cont)**

##### **Name of restricted fund description, nature and purposes of the fund.**

Investment Properties Fund – In the main is represented by investment assets purchased prior to 1st April 2011 using New Deals for Communities funding. The charity also received a contribution of £5,443 towards the cost of a property in the year to 31st March 2018 and £220,000 was awarded in the year ended 31st March 2020 by the Virgin Money Foundation to assist with the purchase and refurbishment of four empty or PRS homes. In the year to 31st March 2022 Power to Change provided £180,000 to assist with the purchase of four investment properties. The board treats the property fund as restricted assets, the purpose of which is to build a local asset base for income generation and programme related service in perpetuity. It is never the intention of the board to dispose of the assets.

Own Use Property Fund - funding was received to assist with the refurbishment and expenditure will be released in line with the accounting policy for this asset class.

Small projects grants consist of a number of important restricted grants to contribute to the charitable aims of the organisation.

Rank - time to shine (t2s) provides funding to cover a t2s leader in the charity who undergoes a 12 month leadership and talent development programme.

Sunderland City Council - Extended Winter Offer (EWO) funds to cover costs associated with tackling food poverty.

Sunderland City Council Neighbourhood Fund - Fancy a Day Out were funds awarded to run a holiday activity programme for children in Hendon. Funds covered the staff time and the costs of running the programme.

Crisis best practice fund - to cover the costs of the housing manager to provide financial and consultancy support which works to end homelessness.

Greggs Foundation - provides funds for a part time community support worker and a contribution to our food poverty programme costs

Edit - Go Online! - aims to reduce digital isolation in the North East area of Sunderland, share digital skills via an IT buddy volunteer programme and through 1-2-1 staff support. Digital workshops are held covering subjects such as; online safety, online shopping, web browsing etc. Daily drop-in support is available for those facing digital isolation as well as specialist support for individuals facing universal credit reforms.

Sunderland City Council Neighbourhood Fund - East Rangers funds a programme of neighbourhood clean ups held weekly across Hendon in identified 'grot spot' areas. Staff and volunteers carry out awareness raising campaigns in targeted areas such as; dog fouling in parks and green spaces, recycling at Christmas, reducing waste etc.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

Rank Golden Awards - related to funding awarded for a programme of work concentrating on reducing isolation and loneliness, including mental well-being through volunteering. The funding covered the employment costs of the volunteer coordinator and a contribution to the costs of running the programme.

Sunderland City Council Household Support Funds - was an administration fee awarded to cover the staff costs of distributing food vouchers to help tackle poverty in the Hendon ward.

Power To Change - funds were awarded for Villetta Road to be a pilot community improvement district. The funding covered the employment costs of the marketing and social media assistant and expenses linked to the pilot programme.

Virgin Money Foundation - Community Anchors Funding was awarded to enable us to build on the work and achievements of the previous two years. The funding was used to cover staff posts working on the programme.

Independent Age - is funding provided to work with beneficiaries aged over 65 facing financial hardship in the east area of Sunderland, funding is covering employment costs, staff training, debt advice and energy saving initiatives for residents.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

**15. ANALYSIS OF CHANGES IN NET DEBT**

	<u>At 01/04/22</u>	<u>Cash</u> <u>Flows</u>	<u>Other non-</u> <u>cash changes</u>	<u>At 31/03/23</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash and Cash Equivalents</b>				
Cash	631,699	(146,048)	-	485,651
	631,699	(146,048)	-	485,651
<b>Borrowings</b>				
Debt due within one year	(53,673)	-	-	(53,673)
Debt due after more than one year	(380,189)	38,717	-	(341,472)
	(433,862)	38,717	-	(395,145)
<b>Total</b>	<u>197,837</u>	<u>(107,331)</u>	<u>-</u>	<u>90,506</u>

**16. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS**

No trustee of the company received any remuneration or expenses during the year.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

**17. COMPANY LIMITED BY GUARANTEE**

The company is limited by guarantee and has no share capital. In the event of a winding up, every member undertakes to contribute to the payment of liabilities such amount as may be requested not exceeding the total of £1.

**18. CONTINGENT LIABILITIES**

The charity's Board of Trustees has not identified any significant contingent liabilities.

**19. TAXATION**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**20. OTHER INFORMATION**

Back on the Map Limited is a private limited company, limited by guarantee, domiciled in England and Wales.

The presentation currency is £ sterling.

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023**

**(Continued)**

#### **21. OTHER DISCLOSURES**

The following are as a result of our strategic plan

Prior to 31st March 2023 £220,000 was deposited with our solicitors to allow the purchase of a row of commercial premises in our locality with attached residential properties (the deposit is shown within debtors and will be transferred to investment properties in the 2024 financial year).

After the year end we received confirmation from the Rank Foundation that we have been provided with an interest free loan of £115,000 to support the above purchase.

The board have agreed to dispose of a residential property that did not match its investment criteria. The funds realised from the sale were £133,000.

The board have also agreed to purchase a property for £150,000 to facilitate its commitment to provide additional services in the local area.

**BACK ON THE MAP LIMITED**

England & Wales - Charity number 1138833

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# Accounts

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**BACK ON THE MAP LIMITED**

Company Number: 05212073

Charity Number: 1138833

**REPORT AND GROUP AUDITED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST MARCH 2022**

*Prepared by:*

*Osbourne Sandy & Co  
Chartered Accountants  
10 Grange Terrace  
Sunderland*

## ADMINISTRATIVE INFORMATION

**Charity  
Number:** 1138833

**Company  
Number:** 5212073

**Registered  
Office:** 67 Toward Road  
Hendon  
Sunderland  
SR2 8JG

**Trustees:** Julie Dawn Gray  
Michael Smith  
Marie Hazel Clark MBE  
Christine McCardle  
Laura Calvert  
James Pace  
Edward Moore  
Keri Bethell  
Pamela Todd

**Auditors:** Osbourne Sandy & Co.  
Chartered Accountants  
10 Grange Terrace  
Sunderland  
SR2 7DF

**Bankers:** The Co-op Bank Plc  
5/6 Fawcett Street  
Sunderland  
SR1 1RF

## **INTRODUCTION FROM THE CHAIR**

**For ten years, Back on the Map has delivered for the people and communities of Hendon in Sunderland.** As we look back over another extraordinary year I am delighted to provide the introduction to this year's annual report for Back on the Map Charity.

Our objectives continue to guide our work and service delivery in the challenging times of recovering from a global pandemic whilst continuing to respond responsively to local needs. In the Spring we carried out a local consultation to check in with the community and take the temperature on how the pandemic has affected our residents. The consensus from local people was that our strategic objectives were still right for our communities. Therefore our guiding objectives continue to be;

**A Better Place  
A Stronger Community and  
An Influencing Role for Residents**

This year we marked our tenth year as a Registered Charity. Back on the Map is a very focused charity with huge ambition for the area and residents we serve. We work with an area that is among the most deprived in the UK, giving the people who live there a strong voice, rebuilding community foundations through investment in housing and the High Street and creating a vibrant place where people can thrive.

True partnership working with key stakeholders, funders and members of the community has helped us to build a more prosperous community. We have returned empty homes to use, reinvigorated the high street with investment in buildings that have become vital community resources. We've connected residents through engaging sessions and events that enrich their lives to build stronger communities. We have given power to local people, enabling them to play a more active role in shaping their community.

We are enormously proud of the impact we have been able to have on Hendon, and as we take a moment to reflect on our tenth anniversary – it's been brilliant to hear the many stories from local residents, businesses and stakeholders of the difference our work has made to their lives and the community.

Like all charities, our amazing team has worked absolutely tirelessly over the last 12 months, navigating their way through the challenge of the pandemic which has hit the community we support very hard. We are so proud of the impact of our work, enabled by the amazing funders who back us, and this award is for the whole team – volunteers, staff, funders, trustees and the amazing people we support, who inspire us to aim higher year-in year-out.

Our achievements over the last decade have been recognised with both a local and regional award. In the Sunderland Echo Portfolio Awards we were awarded Social Enterprise of the year and also received the Outstanding Social Enterprise Award at the North East Charity Awards. We were privileged to receive these accolades recognising our work and impact over the last decade. This report will highlight our nationally recognised model for resident led regeneration and look ahead to another 10 years of serving this wonderful community and building an ever-increasing virtuous cycle and bringing enormous value to Hendon and the whole City.

**Julie D Gray**  
**Chairperson, Back on the Map Limited**

## **Trustees Annual Report for the year ended 31<sup>st</sup> March 2022**

The Trustees have pleasure in presenting their report and the financial statements of the charity for the year ended 31<sup>st</sup> March 2022.

### **REFERENCE AND ADMINISTRATION DETAILS**

Reference and administrative details are shown in the schedule of members of the Board and professional advisors on page 1 of the financial statements.

### **THE TRUSTEES**

Julie Dawn Gray - (Chairperson from December 2017, re-appointed as trustee and Chairperson 30.4.2020)

Michael Smith - Treasurer (re-appointed as trustee and Treasurer 30.4.2020)

Marie Hazel Clark MBE (re-appointed as Charity representative on BotM Enterprises Board 10.2.2022)

Christine McCardle (re-appointed 10.2.2022)

Laura Calvert (re-appointed 13.5.2021)

James Pace (re-appointed 10.2.2022)

Edward Moore (re-appointed 13.5.2021)

Keri Bethell (re-appointed 13.5.2021)

Pamela Todd (appointed 13.5.2021)

Bina (Mamotas) Begum (appointed 18.11.2021)

Lynn Wilson (resigned 13.5.2021)

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

Back on the Map was established as a Company limited by Guarantee on 23<sup>rd</sup> August 2004 (No. 05212073). On 5<sup>th</sup> November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833). The organisation is governed by a Board of Trustees who set the policies and strategy of the Charity.

### **NATURE OF GOVERNING DOCUMENT**

The company was established under a Memorandum of Association which sets the objects and powers of the Charity. The company is governed by its Articles of Association and Trustees (who are also directors for the purpose of company law) were recruited in accordance with the terms of the Articles of Association.

### **ORGANISATIONAL STRUCTURE OF THE CHARITY**

The Board employs 8 full-time members of staff (Chief Executive, Deputy Chief Executive, Finance & Governance Manager, Community Services Manager, Community Enterprise & Digital Manager, Assets, Construction & Safety Manager, Senior Maintenance Operative, Housing Services Manager and Inclusion Support Worker). It also employs 6 part time members of staff (3 Community Support Workers, 1 Monitoring Assistant, 1 Finance & Housing Administrative Assistant and Maintenance Operative Trainee). The organisation is a registered Charity with a trading arm, known as Back on the Map Enterprises Ltd. Back on the Map Enterprises was established as a wholly-owned Company on 24 September 2010 and this is registered at Companies House (No. 7387041). On a monthly and annual basis the trading company gifts an amount to the Charity and, currently, that is one of the main sources of income for the Charity.

### **RECRUITMENT AND APPOINTMENT OF TRUSTEES**

Charity Trustees are appointed by a majority vote of the Board at a general Board meeting that has a quorum present. Newly appointed Trustees are provided with Induction Training to ensure they are familiar with the Vision, Strategic Objectives, policies and operational activities of the Charity. Those holding elected officer posts of Chairperson and Treasurer stood down at the general meeting on 10th February 2022, in accordance with the Charity's Memorandum and Articles. Nominations were invited from Trustees and both Julie Gray and Michael Smith were duly re-elected as Chairperson and Treasurer respectively. Election of a Charity Representative to sit on Back on the Map Enterprises Board was held and Hazel Clark MBE was duly reappointed on 10th February 2022.

## OBJECTIVES AND ACTIVITIES

### The Purpose of the Charity

Back on the Map's objectives are to benefit the public by promoting and facilitating social, physical and economic development in the area of Hendon. This is achieved by attempting to improve the quality of life through the promotion of community ownership and local benefit, which are inclusive, sustainable, accessible, open and honest whilst encouraging best practice, value for money, and making optimum use of partnership working. The detailed objectives specified in the Articles of Association include the relief of unemployment, the advancement of education, provision of housing and the improvement of housing, provision of recreational facilities, protection or conservation of the environment, provision of public health facilities, promotion of public safety and prevention of crime and such other means as may be from time to time determined by the trustees at their discretion. In identifying what the main activities of the Charity should be, trustees have taken into account a comprehensive community consultation carried out in 2010, which highlighted the following resident concerns;

- The scale of the private rented sector - *850+ homes in 2 neighbourhoods*
- Deteriorating housing - *Specifically in the large poorly-managed private rented sector (PRS).*
- The state of neighbourhoods - *Specifically those streets with absent PRS landlords.*
- Anti-social behaviour - *Often by unvetted PRS tenants who are not from Hendon*
- Churn - *Chaotic lifestyles, lack of stability and loss of community cohesion.*
- No community facilities in South Hendon - *Nowhere to meet, form groups and access services.*
- Low social resilience - *Need to build social networks and a renewed sense of community spirit.*
- Powerlessness - *No chance to 'have a say', lack of resident voice and local concerns unheard.*

This year, between March and May 2021 we carried out a major consultation setting out to consult 10% of Hendon households to listen to residents, understand emerging needs and check whether our goals are still relevant and are what local people consider impactful to their community. We talked to 10% of the households in Hendon Ward and explained that "Back on the Map works in the heart of the community to create; A Stronger Community, A Better Place and An Influencing Role for residents. We strive to be sustainable so we can continue to provide vital service for the local community in Hendon. Therefore we use profits we earn from our assets to fund vital community services and grow our unique model of community led regeneration".

We consciously went out to people we thought we weren't engaged with in order to fully establish community needs and raise the profile of BotM and our work. Of those consulted, 37% were already using Back on the Map services while the remaining 63% were not, although many had heard of us. This consultation was a very successful exercise in capturing local need and raising our profile, particularly in terms of people knowing about our community services offer, myth-busting and building local relationships. 67% of respondents do feel part of the Hendon Community, showing people still feel like they belong, that they have shared interests, goals and experiences as those around them. One third of individuals did not feel part of the community.

It was important to check back in with local people about our strategic objectives; to gauge whether these were still relevant and raise awareness of them. The almost unanimous consensus was that local residents felt we should continue to create; *A Stronger Community, A Better Place and An Influencing Role for Residents*. It is worth noting that respondents identified with and understood exactly what *A Stronger Community* and *A Better Place* meant to them and the area, but needed an explanation as to what we mean by creating *An Influencing Role for Residents*. Once staff discussed this objective however, almost all residents felt this was right and that local people should be supported to have a say over what happens in their area.

Residents told us they wish to do more to support each other and we believe this is a knock-on effect of the fantastic work that has gone on locally and nationally throughout the pandemic. People have seen what can be achieved by pulling together and want to get involved. Community pride is evident and this is the time to capitalise on the community's wish to support each other. We must continue to provide opportunities for individuals to have a role to influence decision making and support their community.

A key element of our work and for our own sustainability is buying and refurbishing properties then letting these to vetted local families. It was important to gain an understanding as to the degree of resident support for this approach, so we asked if we should continue to buy houses. 97% of respondents agreed this was right. In terms of

commercial acquisitions, Vilette Road is the spine of Hendon and at one time a thriving local shopping area. There was a clear appetite from respondents to see the street restored and better serving the local community. The local views from this consultation will feed directly into and inform our next strategy.

## **MAIN ACTIVITIES**

Trustees established and deliver services against the following strategic objectives and these provide a focus for all BotM activities;

**A Better Place** - The continuing objective is to hold and further increase the number of investment properties held by the charity. These properties are held for the long term and provide income to use for the charitable objectives of the charity. The Trustees consider that these assets should be held and disclosed as Investment Properties. Additionally, by buying, refurbishing and managing empty and/or private rented sector homes, we also increase the reach and impact of our ethical local housing management model which improves housing standards, ensures tenants are properly vetted and have good homes to settle into, become good neighbours, reduce the number of empty properties, reduce anti-social behaviour, crime and churn. Our Investment Property portfolio now consists of 87 houses and 4 shops which generate recurring revenue to pursue the Charity's objects.

**A Stronger Community** - In 2014, after a community consultation and successful tender submission, Sunderland Council transferred Hendon Library to BotM on a 25 year lease and, with residents, we transformed it into a multi-functional community facility. The newly named Carnegie Community Corner (usually) enables us to provide a range of social, educational, cultural and welfare support services, training and numerous community activities. In 2020 we launched a satellite centre focusing on the development of skills and relief of poverty. These community facilities have supported over 4,500 individuals since opening.

**An Influencing Role for Residents** - We help residents establish a 'voice' regarding areas of concern including campaigns to combat anti-social behaviour, coordination of appeals against applications to develop Houses in Multiple Occupation (HMO's); address litter, fly-tipping, etc. To date, we have been successful in dealing with extreme cases of anti-social behaviour and harassment and have worked with residents to ensure the development of more HMO's is stemmed. We also work with residents and partners to deliver 'clean-ups', improve identified 'grot spots' and make open spaces safer for children/young people to play.

These objectives provide clear and demonstrable public benefit, are the driving force behind all our work and are clearly reflected in our Theory of Change model and our Strategic Plans.

The following paragraphs outline;

- Our achievement over our first decade.
- Our targets for 2020/21 as agreed by Trustees.
- Progress, achievements and significant factors during that period.
- Goals for the coming year and their connection to our overall purposes.

## **DECADE OF DELIVERY**

Our key successes during the last decade were as follows;

- Over 200 local resident volunteered their time
- Over 40k attendances to our services
- Over 4,500 individual residents supported to be more financial, emotional and social resilient
- Over 800 residents provided with benefit & debt advice contributing to a financially resilient residents
- 540 residents supported to improve their digital skills reducing digital poverty and exclusion
- 260 local clean ups completed removing over 15 tonnes of waste from the community
- Grown a £5.2m Asset Portfolio creating recurring revenue to finance our charitable objectives
- £1.3m House Purchase Fund delivered bringing local homes into community ownership in perpetuity
- 87 Homes owned, providing safe, quality housing for local families
- 4 commercial units brought back into use on the local high street
- £28,790 in Pandemic crisis payments made to struggling local families
- Over 5,000 welfare calls made during the Pandemic to reduce social isolation
- Over 2,000 emergency food parcels distributed to local families during the Pandemic

## TARGETS FOR 2021/22

The objectives agreed by Trustees for 2021/22 were as follows;

1. Maintain operational Revenue Reserves
2. Maintain extended activity at Carnegie Community Corner to safeguard the nil rent agreement
3. Maintain income stream from community sites user groups/partners room hire & donations in order to ensure sustainability of services.
4. Stimulate entrepreneurial activity and support local micro enterprise to trade from The Workshop
5. Continue to work collaboratively with specialist agencies to deliver key services meeting identified community needs
6. Support 20 local residents to volunteer in the design and delivery of community services.
7. Hold a volunteer recognition event and activities to continue to value volunteers contributions
8. Maintain BotM rental portfolio income at 89%
9. Maintain arrears at no more than 6%
10. Maintain void costs at no more than 5%
11. Maintain and manage Responsive Repairs budget at 10%
12. Maintain and manage Damp Remediation budget at 5%
13. Invest Long Term renewals fund at 10% in asset improvements and renewals
14. Maintain Freemans Almshouses in line with KPI's
15. Ensure compliance with regulatory and legal policy

## ACHIEVEMENTS AND PERFORMANCE DURING 2021/22

Progress against the objectives set for 2021/22 is set out below and these clearly demonstrate that the Charity is achieving its aims of providing public benefit to the Hendon community;

**Building A Stronger Community:** Our work over the past year focussed on assisting residents to rebuild their social networks and resilience following the pandemic;

1. **Service Delivery** - Our community buildings, Carnegie Community Corner and The Workshop, were able to reopen fully in May 2021, albeit with reduced capacity to comply with Covid measures. We continued to deliver remote support, welfare calls and hybrid services. Over 2,400 individual residents were supported to be more financially, emotionally and socially resilient through our services.
2. **Digital Exclusion** - We continued to lead the East Digital Inclusion Taskforce and deliver our 'GO Online!' contact with Sunderland City Council. The programme assists residents facing digital exclusion and poverty, providing access and support to those most at risk of being financially disadvantaged by digital exclusion. Staff and volunteers provide daily support and drop-in services. This contract generates income of £99,250 with £74,500 being redistributed to VCS partners to deliver the programme across the East of Sunderland.
3. **Safety Measures** - We continued to provide a safe space for our residents to meet and access vital services in a Covid safe environment.
4. **Community Health** - We continued to support the health of the community via Public Health grants. Initiatives included; hosting vaccine clinics, booking vaccine appointments, supporting residents with their mental wellbeing and reducing social isolation through befriending and welfare calls.
5. **Community Cafe** - We launch the Community Cafe in partnership with Sunderland Home Care Associates providing local jobs and training opportunities for those with Special educational Needs.
6. **Household Support Scheme** - £23,840 was distributed in targeted financial support for those families most at risk of food and fuel poverty due to the economic crisis, the fund supported 218 families. We will lead round 2 of the scheme in the new financial year across the East of the City of Sunderland. An additional £1,450 was distributed to 17 families in extreme fuel poverty.
7. **Enhanced Winter Offer** - We also distributed targeted winter support to isolated residents, this programme saw £3,500 to 150 local families
8. **Community Pantry** - In response to the increasing demand for essential food supplies we set up a new initiative with funding from Greggs Foundation. The Community Pantry provides crisis food poverty relief and signposts vulnerable residents to support agencies. An additional £4k was secured to purchase stock from Sunderland City Council. Household support fund 2:

9. **Targeted Support** - We provided a Festive programme to support families through the Christmas period, supporting 90 of the most vulnerable families via our Santa Grotto project which saw the families receive financial assistance and food provision. Families were identified in partnership with our three local primary schools; Hudson Road, Valley Road and Grangetown.
10. We continued to provide community enterprise support to micro enterprises through our Community Anchor programme. Our Community Enterprise and Digital Manager supported four local enterprises with extensive business start up advice, governance support, financial projections and funding expertise during this period.

#### **Creating An Influencing Role for Residents;**

1. We have, and always will, maintain a resident majority on the Charity board of Trustees. Seven of our ten Trustees are local people, 4 of which were initially users of Carnegie Community Corner who went on to become volunteers, then trained via our Volunteer Pathway to be Group Leaders, Volunteer Committee Representatives and, ultimately, Board Members. We are immensely proud of this progression route and the fact that it clearly demonstrates that Back on the Map is truly resident-led and locally accountable.
2. We provided opportunities for local people to lead the organisation during the pandemic and as we moved back to normal operations by the following means;
  - a. Trustees received comprehensive reports regarding all aspects of Back on the Map operations and services and were able to make informed decisions which form our strategic actions and approach. Meetings were facilitated in various ways; Google Meet, Hybrid or in person allowing the governance of the organisation to remain at a high level and ensure accountability.
  - b. All Trustees received tech and bespoke training; maintaining excellent Governance arrangements during the pandemic and beyond. The upskilling digitally of the board has allowed us to increase efficiencies and transparency via online document sharing and storage.
3. We worked closely with Northumbria Police, Sunderland City Council and other statutory partners to build community reassurance and offer a safe space for residents and Police to meet. We also provided community intelligence and advocated for residents on issues pertaining to crime/ASB concerns and hosted the monthly Police & Community meetings.

#### **Creating A Better Place;**

1. BotM Enterprises generated income in excess of £600,000, contributed £91,945 to the Charity to support its revenue requirements, £237,030 toward salaries and part-financed the House Purchase Fund of four additional properties. This programme contributed to reversing physical decline in key neighbourhoods, bringing more previously problematic homes under positive local management and control in perpetuity.
2. We secured a grant of £107k from the North East Local Enterprise Partnership to develop a training cafe for people with Special Educational needs which provided another local facility for residents. This project has brought another empty commercial unit back into use on the highstreet and improved the visual amenities of Vilette Road
3. Delays with opening the Client Money Account and registering with a government-approved redress scheme caused by the pandemic meant that we did not develop the Social Letting Agency or take on additional managed Private Rented Sector properties.
4. To renew pride, improve green spaces and deal with 'grot spots' we delivered 38 litter picks across the Hendon and East End area. We also carried out 18 tasks a day across the areas in parks, green spaces and the beach.
5. We delivered the BotM-owned and managed portfolio to 87 homes, 36 Almshouses and 4 shops; increasing the number of locally owned and managed properties and extending the impact of our positive property and tenancy management.

#### **Strategic Developments, Systems & Governance;**

1. We have been recognised with both a local and regional award. In the Sunderland Echo Portfolio Awards we were awarded Social Enterprise of the year and also received the Outstanding Social Enterprise Award at the North East Charity Awards. We were privileged to receive these accolades recognising our work and impact over the last decade.
2. In July we were visited by HRH Princess Anne at the Sunderland Aged Merchant Seamen's Homes where we provide asset and tenancy management services. The visit raised the profile of our work.

3. We maintained and further developed the BotM website and social media communications to ensure residents were aware of and could benefit from our community services and accommodation.
4. Thanks to Business Development Support from Power to Change, we secured specialist input, reviewed our housing management system and are in the process of establishing a new Customer Relations Management system which was implemented in Quarter 3. This has improved our housing operations and tenant service as well as creating staff efficiencies. We plan to launch a new Tenant App next year, this will simplify the process for tenants wishing to request a repair, make an appointment, pay rent, make a comment/provide feedback etc.
5. We maintained Revenue Reserves to the agreed level and in line with our Reserves Policy.
6. Extended the Long Term Renewals Schedule and LTR Budget to ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community. Work began on replacement of kitchens this year, with 3 completed by year end.
7. We completed Annual Health & Safety Assessments at Carnegie Community Corner, BotM Homes and The Workshop; to comply with current legislation and fulfil the needs of the organisation as it develops.
8. We reviewed and updated relevant Back on the Map policies to ensure compliance with current legislation and fulfil the needs of the organisation as it develops.

### **SIGNIFICANT FACTORS AFFECTING ACHIEVEMENT**

**COVID-19 the 'new normal'** - By early 2021/22 we were seeing our services return to pre-pandemic operations however demand for crisis support continued to grow. Residents were still facing uncertainty, financial insecurity, food and fuel poverty, many of those requesting support services were residents we have not needed to support before, in work poverty was increasing and we acted responsively. We sought and secured funding to deliver as package of crisis support for our residents alongside our regular programme, these included;

- Community Pantry
- Grab a Bag
- Winter Fuel Payments
- Winter Clothing Vouchers
- Grocery Voucher

**The Impact on Our Team** - The burden on our small but highly committed staff team was enormous. Every member of the team dealt with continued to work in new and adaptive ways. We owe a debt of gratitude to all staff and volunteers who experienced the brunt of the emotional stress as a result of the pandemic aftermath and we commend their empathetic approach which helped our community through the worst crisis in generations.

The following factors played a vital role in ensuring BotM remained efficient and viable in year two of the global pandemic;

**The Finance & General Purposes Sub Committee** - The F&GP group continued to meet frequently to ensure all appropriate measures were taken to safeguard staff, users, tenants and to monitor the financial health of the organisation and mitigate any business risks.

**Google Technology** - As a recognised not-for-profit, Google Suite provides us with free cloud based IT services and storage. We have continued the practice established early in the pandemic with all Trustees/Directors having domain emails and drive accounts to access board papers and access to Google based Charity owned devices.

**Increased Capacity** - Thanks to revenue income from Foundation of Light, Sir James Knott, Greggs Foundation and Rank Foundation we have been able to increase our Community Services department to respond to increased local need.

### **FINANCIAL REVIEW**

**Recovery from COVID 19** - Our recurring revenue has begun to recover post pandemic and we have done well in securing grant income to supplement the rental income as well as additional funds to develop new services which respond to emerging local needs;

**Maintained Rental income** - Despite challenging economic times we were able to maintain a good rental Income from our asset portfolio.

**Grant Income** - We are indebted to Power to Change, Virgin Money Foundation, The Community Foundation Serving Tyne & Wear and Northumberland, The Rank Foundation, Greggs Foundation, Foundation of Light and Sunderland City Council for grants that enabled us to deliver a vast range of support services and to reduce the impact of loss of earnings.

A special thanks to North East Local Enterprise Partnership for their grant to refurbish one of our commercial assets allowing for the development of The Community Cafe.

**Sale of Assets** - In August 2020, after securing independent RICS valuation and ensuring compliance with Charity Commission guidance on asset disposal, Trustees accepted an offer to purchase the (pepper-potted) Middle Hendon land bank from a highly respected social housing provider on the basis that the land be used to develop affordable social rented accommodation. Trustees agreed it was in BotM and the community's best interest for the site to be in single ownership and the disposal was achieved prior to the year end. Trustees also agreed, based on a strong commercial rationale and RICS valuations, to dispose of two of our hard-to-let properties at no less than market value.

**Trading Income** - The charity's wholly-owned trading subsidiary, BotM Enterprises, continued to trade efficiently; generating a surplus of £101,955 of which £91,945 was gifted to the Charity to support its revenue requirements, plus £232,803 toward salaries. Trustees are very pleased with the ongoing success of the venture, particularly during a very difficult period.

**Financial Position** - The group has total funds of £5,396,849, including £115,150 designated Long Term Renewals funds (Capital Reserves) and £102,000 Revenue Reserves which Trustees believe should be set aside for essential operating costs in the event of a sudden change in income or expenditure as well as grant income toward the cost of delivering a wide range of community services and strategic house/property purchases. The Company also has restricted 'funds' of £4,197,057 (Investment Properties) which underpin the success of the charity and its ability to meet its financial sustainability imperatives as well as charitable objectives. Further information can be found at Note 14 of the accounts.

The Charity annually reviews its investment properties in accordance with its accounting policies. This year it has utilised the services of independent external RICS Accredited surveyors who have performed its Quinquennial Investment property valuation on all properties. The detailed reports have been reviewed and investigated by Senior management, treasurers and trustees of the charity and the valuations are accepted and recognised in these financial statements as the fair value of its portfolio. The current average yield of 9.4% is deemed a good return on its investment and its reduction in fair value of £328,354 is recorded through its statement of financial activities. The charity continues to make a good trading surplus to continue its charitable objectives. Cashflow at the year end is positive and ensures the charity can continue as a going concern. The Trustee Board is satisfied with the trading and operations in the year and are confident of the Charity's ability to deliver its plans in the coming year.

Following the decision in 2021 by the Boards not to proceed with the registered social landlord (RSL) application by Back on the Map Enterprises Limited. They have continued consulting with Power to Change (grant provider) and both parties have agreed that as with all other grants and properties the assets and income in respect of the property purchase project should sit within the Back on the Map Limited charity accounts. In addition all conditions relating to the grant are applied to Back on the Map Limited charity. The assets and liabilities were transferred at cost.

#### **PLANS FOR FUTURE PERIODS**

For the period 1st April 2022 to 31st March 2023 and in direct response to our Spring Consultation, Trustees agree the following actions and activities designed to meet local needs and the overall purpose of the organisation;

#### **Building A Stronger Community:**

1. Provide a variety of community services to reduce social isolation, address mental health problems, build emotional and financial resilience and social capital within the local community.

2. Provide digital support and access to residents to improve digital skills, access to IT equipment, and reduce digital poverty.
3. Develop partnerships with specialist agencies to deliver services that improve residents' physical and mental wellbeing, build coping mechanisms, support networks and emotional resilience.
4. Formalise the Volunteer Pathway for residents to develop groups that meet identified needs, provide training to enable them to carry out their roles fully and build their self esteem, confidence and emotional resilience.
5. Continue to develop The Workshop as a community-led production space.

#### **Creating An Influencing Role for Residents:**

1. Maintain a resident majority on the Charity board by developing and training local people to board level.
2. Provide opportunities for local people to shape the services and the facilities via the Volunteer Committee, upskilling Group Leaders to act as a local voice and steer service development.
3. Seek accreditation for our Volunteer Pathway via Investors in Volunteers.
4. Work with local Traders to give them opportunities to have a cohesive local voice on the state of the local highstreet and how it could be improved.
5. Maintain relationships with Elected Members and Northumbria Police to enable residents to voice their concerns via monthly ward surgeries and Police & Community Together meetings.
6. Support residents in addressing local issues such as Homes of Multiple Occupation (HMO), Anti Social Behaviour (ASB), Private Rented Sector concerns and other neighbourhood issues as and when these arise.

#### **Creating A Better Place:**

1. Maintain our residential asset to a high standard to provide quality homes for local families, stabilising the community and reducing churn in micro neighbourhoods.
2. Maintain our commercial assets to elevate the standards of shop fronts on the main highstreet and encourage other owners to do the same and raise local aspirations.
3. Maintain our mixed motive assets to a high standard to provide quality spaces for local people to receive community and housing services and raise the expectations of local people.
4. Explore the options for becoming Sole Trustee of Sunderland Aged Merchant Seamen's Homes.
5. Deliver a programme of green space task days and neighbourhood based clean ups and encourage local residents to participate in 'keeping Hendon tidy'.

#### **Strategic Developments, Systems & Governance**

1. Actively raise the profile of the organisation and the impact of our work at a regional and national level to mark a decade of delivery.
2. Complete the opening of a Client Money Account and registration with a government-approved redress scheme and launch BotM Social Lettings agency. Provide private landlords with honest and reliable tenant vetting and repairs services that meet the standards set by the trustees and Back on the Map Enterprises board; with the aim of driving up standards across the private rented sector in Hendon.
3. Explore the viability of BotM Repairs & Maintenance Service as an additional source of recurring revenue.
4. Maintain the BotM website and social media communications to ensure residents, tenants and those visiting the area are aware of our community activities, events, services and accommodation.
5. Embed a Customer Relations Management system to ensure housing operations are effectively managed and tenants receive a responsive service and roll out to Tenants via a dedicated App.
6. Update the BotM Reserves policy and maintain Revenue Reserves to agreed level.
7. Extend the Long Term Renewals Schedule and LTR Budget and ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community.
8. Review and update Back on the Map policies, as appropriate, to ensure compliance with current legislation and fulfil the needs of the organisation as it develops.

#### **SIGNIFICANCE OF VOLUNTEERS**

Back on the Map prides itself on being resident-led and locally accountable and this is the golden thread in our governance arrangements, strategic leadership and day-to-day operations. The Charity is led by a strong board of

volunteer Trustees, the majority of whom are Hendon residents, who each bring a unique set of skills, local knowledge and lived experience to steer and lead the organisation to meet its charitable objectives. In addition, our 32 strong team of volunteers play a vital role in maintaining and co-designing the Charity's community services at Carnegie Community Corner and The Workshop. This growing 'army' of local people contribute to the day-to-day running of the Centres and the activities by delivering social opportunities. That includes managing our Community Library services, carrying out front-of-house and reception functions as well as steering the development of services through the Volunteer Committee; enabling us to achieve our 'Stronger Community' and 'Influencing Role for Residents' objectives.

#### **INTERNAL CONTROLS AND RISK MANAGEMENT**

Systems and procedures have been put in place to identify, monitor and manage any risks that BotM faces. The Risk Register and Risk Management Plan approved by the DCLG as part of the Succession Strategy have been updated and are utilised by both Charity and Enterprises boards. These continue to provide useful tools to measure whether risks have increased, decreased, been recognised in advance and managed over the past twelve months. Those controls have now been augmented by the Financial Management & Controls Policy and Procedures, as well as the Critical Incident Plan and Disaster Recovery & Business Continuity Plans which have been reviewed and updated as a result of the COVID-19 crisis. Those Plans proved to be robust and we have taken steps to ensure our core services are sustained, even in these unprecedented times. We will work on those and bolster our own resilience in the coming years to ensure we can continue to 'be here' for the people of Hendon.

#### **RESERVES POLICY**

The Charity currently maintains a small amount of free reserves, sufficient to meet our working capital requirements and long term commitments. On 28<sup>th</sup> July 2022 agreed the 2022/23 Reserves Policy to accrue approximately 3 months of operational costs in reserve and, for capital reserves, to continue to accrue sums equivalent to 10% net rental income per annum for Long Term Renewals associated with the Back on the Map's housing and commercial property portfolio.

#### **PUBLIC BENEFIT**

The Trustees have complied with the duty in S4 of the Charities Act 2006 to have regard to the public benefit guidance published by the Charity Commission. This is reflected both in the objectives and achievements for 2021/22 and in the objectives outlined for 2022/23.

#### **RESPONSIBILITY OF THE TRUSTEES**

All Trustees receive a formal Induction on taking up their place on the Charity or Enterprises Boards and comprehensive written reports and management accounts are provided to all Board members a week in advance of each board meeting. These contain full details of progress against Back on the Map's operational objectives, financial data with analyses as well as the organisation's wider strategic position. It is the duty of Trustees and Directors to ask pertinent questions and to seek clarification on any matter, ensure they act with due diligence and make decisions with all necessary information at all times. The Chief Executive has ensured that comprehensive reports have been, and will continue to be, provided to enable the Trustees/Directors to carry out their roles effectively. Where there is any doubt, it is the duty of each member to seek clarification.

#### **TRUSTEES RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS**

The trustees (who are also the directors of Back on the Map Limited for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity's company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- (a) select suitable accounting policies and then apply them consistently;

- (b) observe the methods and principles in the Charities SORP;
- (c) make judgements and estimates that are reasonable and prudent;
- (d) state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- (e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy, at any time, the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is not aware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

#### **AUDITOR**

Subsequent to a transparent procurement process, the Trustees duly appointed Osbourne Sandy & Co as the Charity auditors at their meeting in February 2022. They have indicated their willingness to act on the Charity's behalf.

#### **SMALL COMPANIES PROVISION**

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 8th December 2022 and signed on behalf of the Trustees by:

.....  
J.D Gray, Chairperson and Trustee

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF BACK ON THE MAP LIMITED**

### **Opinion**

We have audited the financial statements of Back on the Map Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st March 2022 which comprise the consolidated and parent company statement of Financial Activity, the consolidated and parent company balance sheets, the consolidated and parent company cash flow statements and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and parent charitable company affairs as at 31st March 2022, and of the group and parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Continued**

**Other information**

The other information comprises the information included in the trustees annual report , other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit. [; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

## INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED

Continued

### **Responsibilities of directors**

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the groups and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

### **Auditors responsibilities for the audit of financial statements**

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity from our general commercial and sector experience and from previous audits of the client.

We assessed the risk of material misstatement in respect of fraud by obtaining an understanding of the charity and its subsidiary's activities, business processes and accounting systems and assessing the susceptibility to fraud.

We corroborated our enquiries through discussions with trustees and other members of management, review of minutes of trustees' meetings.

We determined that the most significant laws and regulations which have a direct impact on the determination of material amounts and disclosures in the financial statements are the Companies Act 2006, the charity law and accounting standards. These comprise FRS 102 and the Charities SORP.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED** Continued

The following are significant because non-compliance would have a material effect on the financial statements - charity law, the company's charitable trust, employment law, health and safety and tenancy law.

Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above.

Based on the results of our risk assessment we designed our audit procedures to identify and to address material misstatements in relation to fraud.

We considered the risk of fraud through management override, and in response, we incorporated testing of manual journal entries into our audit approach.

The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with laws and regulations.

Fraud risk factors were discussed during the audit team briefing and professional scepticism exercised throughout the audit.

Because of the inherent limitations of an audit there is a risk that we will not detect all misstatements due to irregularities, including fraud.

The more removed the laws and regulations are from the financial transactions, the less likely it is that we would become aware of non-compliance.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment, forgery, omission, misrepresentation and collusion.

Audit standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiries of management and inspection of regulatory and legal correspondence, if any, in the absence of identified or suspected non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP  
LIMITED** Continued

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees for our audit work, for this report, or for the opinions we have formed.



**O.E. Sandy FCA (Senior Statutory Auditor)**

**Osbourne Sandy & Co (Statutory Auditor)**

**10 Grange Terrace**

**Sunderland**

**SR2 7DF**

**9th December 2022**

**BACK ON THE MAP LIMITED**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE  
INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2022**

<b><u>INCOME FROM</u></b>	<b><u>Note</u></b>	<b><u>Restricted</u></b>	<b><u>Unrestricted</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Fund Raising	3	-	516,811	516,811	527,088
Charitable Activities	4	500,016	96,849	596,865	348,552
<b><u>TOTAL</u></b>		<b>500,016</b>	<b>613,660</b>	<b>1,113,676</b>	<b>875,640</b>
<b><u>EXPENDITURE ON</u></b>					
Raising Funds	6	31,850	411,922	443,772	375,721
Charitable Activities	6	281,122	121,446	402,568	349,387
<b><u>TOTAL</u></b>		<b>312,972</b>	<b>533,368</b>	<b>846,340</b>	<b>725,108</b>
<b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>		187,044	80,292	267,336	150,532
<b>OTHER GAINS AND (LOSSES)</b>		(328,534)	-	(328,534)	-
<b><u>NET MOVEMENT IN FUNDS</u></b>		<b>(141,490)</b>	<b>80,292</b>	<b>(61,198)</b>	<b>150,532</b>
Reconciliation of Funds:					
Total Funds Brought Forward		4,431,552	1,026,495	5,458,047	5,307,515
Total Funds Carried Forward		<b>4,290,062</b>	<b>1,106,787</b>	<b>5,396,849</b>	<b>5,458,047</b>

**BACK ON THE MAP LIMITED**

**CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES**

**(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)**

**FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

<b><u>INCOME FROM</u></b>	<b><u>Note</u></b>	<b><u>Restricted</u></b>	<b><u>Unrestricted</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Charitable Activities	4	468,166	96,849	565,015	324,602
Investments	3	-	91,945	91,945	146,000
<b><u>TOTAL</u></b>		<b><u>468,166</u></b>	<b><u>188,794</u></b>	<b><u>656,960</u></b>	<b><u>470,602</u></b>
<b><u>EXPENDITURE ON</u></b>					
Charitable Activities	5	281,122	118,512	399,634	347,875
<b><u>TOTAL</u></b>		<b><u>281,122</u></b>	<b><u>118,512</u></b>	<b><u>399,634</u></b>	<b><u>347,875</u></b>
<b><u>NET INCOME (EXPENDITURE) BEFORE INVESTMENT GAINS AND (LOSSES)</u></b>		187,044	70,282	257,326	122,727
<b><u>OTHER GAINS AND (LOSSES)</u></b>		(328,534)	-	(328,534)	-
<b><u>NET MOVEMENT IN FUNDS</u></b>		<b><u>(141,490)</u></b>	<b><u>70,282</u></b>	<b><u>(71,208)</u></b>	<b><u>122,727</u></b>
Reconciliation of Funds:					
Total Funds Brought Forward		4,431,552	942,071	5,373,623	5,250,896
Total Funds Carried Forward		<b><u>4,290,062</u></b>	<b><u>1,012,353</u></b>	<b><u>5,302,415</u></b>	<b><u>5,373,623</u></b>

**BACK ON THE MAP LIMITED**

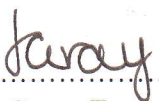
Company Number: 05212073

**BALANCE SHEET AT 31ST MARCH 2022**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b><u>FIXED ASSETS</u></b>					
Tangible Assets	9	129,969	139,472	129,969	139,472
Investments	10	4,970,500	5,329,483	4,970,510	5,163,811
		<u>5,100,469</u>	<u>5,468,955</u>	<u>5,100,479</u>	<u>5,303,283</u>
<b><u>CURRENT ASSETS</u></b>					
Debtors	11	180,096	85,771	229,505	234,628
Cash at bank and in hand		631,699	560,336	455,340	338,250
		<u>811,795</u>	<u>646,107</u>	<u>684,845</u>	<u>572,878</u>
<b><u>CURRENT LIABILITIES</u></b>					
Amounts falling due within one year	12	(135,226)	(238,363)	(102,720)	(83,886)
<b><u>NET CURRENT ASSETS (LIABILITIES)</u></b>					
		<u>676,569</u>	<u>407,744</u>	<u>582,125</u>	<u>488,992</u>
<b><u>TOTAL ASSETS LESS CURRENT LIABILITIES</u></b>					
		<u>5,777,038</u>	<u>5,876,699</u>	<u>5,682,604</u>	<u>5,792,275</u>
<b><u>CREDITORS</u></b>					
Amounts falling due after more than one year	12	(380,189)	(418,652)	(380,189)	(418,652)
<b><u>NET ASSETS</u></b>					
		<u>5,396,849</u>	<u>5,458,047</u>	<u>5,302,415</u>	<u>5,373,623</u>
<b><u>THE FUNDS OF THE CHARITY</u></b>					
Unrestricted income fund	13	1,106,787	1,026,495	1,012,353	942,071
Restricted Funds	14	4,290,062	4,431,552	4,290,062	4,431,552
<b><u>TOTAL FUNDS</u></b>					
		<u>5,396,849</u>	<u>5,458,047</u>	<u>5,302,415</u>	<u>5,373,623</u>

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act relating to small companies.

The financial statements were approved by the Trustees and were authorised for issue on 8th December 2022 and are signed on their behalf by:

.....  
  
 J.D. Gray - Trustee

**BACK ON THE MAP LIMITED**

**STATEMENTS OF CASH FLOWS AND CONSOLIDATED STATEMENT OF  
CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2022**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash used in operating activities</b>		(431,516)	(261,814)	296,705	126,848
<b>Cash flows from investing activities</b>					
Investment income	3	516,811	527,088	-	-
Proceeds from Sale of Assets		201,362	52,536	201,362	52,536
Purchase of fixed assets:					
Fixtures and Fittings	9	(4,377)	(11,631)	(4,377)	(11,631)
Investment Properties	10	(172,456)	(252,895)	(338,138)	(87,213)
<b>Cash provided by (used in) investing activities</b>		<u>541,340</u>	<u>315,098</u>	<u>(141,153)</u>	<u>(46,308)</u>
<b>Cash flows from financing activities</b>					
Loan advances		-	135,500	-	135,500
Loan repayments		(38,462)	(34,062)	(38,462)	(34,062)
<b>Cash provided by (used in) financing activities</b>		<u>(38,462)</u>	<u>101,438</u>	<u>(38,462)</u>	<u>101,438</u>
Increase (decrease) in cash and cash equivalents in the year		71,362	154,722	117,090	181,978
Cash and cash equivalents at the beginning of the year		<u>560,336</u>	<u>405,614</u>	<u>338,250</u>	<u>156,272</u>
<b>Total cash and cash equivalents at the end of the year</b>		<u>631,698</u>	<u>560,336</u>	<u>455,340</u>	<u>338,250</u>
<b>Reconciliation of net movements in funds to net cash flow from operating activities</b>					
Net movement in funds		(61,198)	150,532	(71,208)	122,727
Add back depreciation charge, loss on disposal of assets and other (gains) and losses		343,956	21,848	343,956	21,848
Deduct income shown in:					
Investment activities		(516,811)	(527,088)	-	-
Decrease (increase) in debtors		(94,325)	(27,631)	5,123	(10,721)
(Decrease) increase in creditors		(103,138)	120,525	18,834	(7,006)
<b>Net cash used in operating activities</b>		<u>(431,516)</u>	<u>(261,814)</u>	<u>296,705</u>	<u>126,848</u>

**Analysis of changes in net debt - see note 15**

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

#### **1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

##### **a) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2018) – Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) Companies Act 2006 and the Charities Act 2011.

Back on the Map Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **b) Group financial statements**

The financial statements consolidate the results of the charity and its wholly owned subsidiary Back on the Map Enterprises Limited on an acquisition basis.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from Government and other grants, whether ‘capital’ grants or ‘revenue’ grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

##### **d) Donated services and facilities**

In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised - refer to the trustees’ annual report for more information about their contribution.

##### **e) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**ACCOUNTING POLICIES - Cont'd**

**f) Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are only available for the purpose which they were given. More information can be found at note 14.

**g) Expenditure and Irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- costs of raising funds comprise the costs of commercial trading.
- expenditure on charitable activities includes the costs of activities undertaken to further the purposes of the charity.
- other expenditure represents
- those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**h) Tangible fixed assets**

Fixtures & Fittings and Motor Vehicles are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line or reducing balance basis as follows:

<b>Asset Category</b>	<b>Annual Rate</b>
Fixtures & Fittings	25% to 50% Straight Line Basis
Motor Vehicles	25% Reducing Balance Basis
Group Land and Buildings	2% Straight Line Basis

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

#### **ACCOUNTING POLICIES - Cont'd**

##### **i) Land and Buildings – Investment Properties**

Properties purchased for rent are capitalised on the basis of purchase price plus refurbishment costs. Thereafter they are included at a fair value assessed by the directors with gains and losses recognised in the SOFA. This year the charity has utilised the services of independent external RICS accredited surveyors who have performed quinquennial valuations.

##### **Land and Buildings – Development Land**

In August 2020 the Trustees sought an independent valuation of the land held by the charity given the current market conditions where these parcels of land are held. The independent valuation was performed by Richard Henderson BSC (Hons) MRICS FIAVRICS Registered Valuer/Chartered Surveyor, Vickers & Barrass, Bank Top Mart, Clifton Road, Darlington, County Durham DL1 5DU who valued the land at £107,405 on an equitable value basis. During the year the charity has sold the asset and realised £107,405 before professional costs.

##### **j) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **k) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **l) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **m) Pensions**

Employees joining the money purchase pension scheme operated by St James Place contract directly with the insurance company. The charity also makes a contribution to this pension scheme and acts as agent in collecting and paying over employee pension contributions.

##### **n) Going concern**

The directors continue to adopt the going concern basis in preparing financial statements as outlined in the Trustees Responsibilities Statement.

## BACK ON THE MAP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

(Continued)

#### ACCOUNTING POLICIES - Cont'd

**o) Registered status**

Back on the Map Limited was registered as a UK company on 23rd August 2004 (No 05212073). On 5th November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833).

#### **2. KEY MANAGEMENT DISCLOSURE**

The directors consider the Board of Directors, who are the charity's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 16 to the accounts.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

<b>3. <u>INVESTMENTS</u></b>	<u>Group</u>		<u>Charitable Company</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Gift Aid from Subsidiary Company	-	-	91,945	146,000
Rents Received	516,811	527,088	-	-
	<u>516,811</u>	<u>527,088</u>	<u>91,945</u>	<u>146,000</u>

#### **4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES**

	<u>Group</u>		<u>Charitable Company</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Grants received in year	588,475	339,675	556,625	315,725
Other income	8,390	8,877	8,390	8,877
	<u>596,865</u>	<u>348,552</u>	<u>565,015</u>	<u>324,602</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

<b>5. <u>TOTAL EXPENDITURE</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2022</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Advertising	219	2,803	219	2,803
Audit Fees	7,785	4,365	4,851	2,853
Bad Debts	5,195	15,376	-	-
Bank Charges	1,548	1,127	50	-
Depreciation	13,880	9,384	13,880	9,384
Disposal of Assets - Loss	1,542	12,464	1,542	12,464
Funded Expenditure	30,552	15,296	30,552	15,296
Grant Returned	-	5,600	-	5,600
Heat and Light	8,234	6,521	5,711	4,621
Insurance	13,362	10,103	12,034	8,939
Interest	5,869	3,680	5,869	3,680
Internship Costs	-	990	-	-
IT Expenses	3,744	1,769	3,744	1,769
Lease Payments	3,394	3,394	-	-
Motor Expenses	7,394	6,421	-	-
Office Costs	3,668	4,251	3,668	4,251
Printing	3,183	567	3,183	567
Professional Fees	34,048	57,143	23,949	52,273
Project Costs	41,364	18,788	41,364	18,788
Rates and Rent	31,380	27,870	19,595	17,572
Repairs and Maintenance	163,689	161,832	13,765	9,584
Sessional Work and Training	7,802	5,919	7,802	5,919
Staff	424,826	328,689	187,796	159,731
Telephone	8,652	8,925	8,652	8,925
Training	-	450	-	450
Travel and Sundry Expenses	25,010	11,381	11,408	2,406
	846,340	725,108	399,634	347,875



**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

<b>8. <u>PARTICULARS OF EMPLOYEES</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2022</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Total staff costs were as follows:				
Wages and Salaries	377,122	289,228	372,895	289,228
Social Security Costs	29,354	24,446	29,354	24,446
Other Pension Costs	18,350	15,015	18,350	15,015
Management Fee Recharged	-	-	(232,803)	(168,958)
	<u>424,826</u>	<u>328,689</u>	<u>187,796</u>	<u>159,731</u>

The average number of staff employed is as follows:

	<b><u>2022</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Number of Staff	15	11	15	11

One employee received remuneration between £ 60,000 and £70,000. Key management remuneration amounted to £112,939.

**9. TANGIBLE FIXED ASSETS**

	<b>Fixtures &amp; Fittings and</b>		
	<b>Motor Vehicles</b>	<b>Land and Buildings</b>	<b>Total</b>
	<b><u>Group</u></b>	<b><u>Group</u></b>	<b><u>Group</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
<b><u>Cost</u></b>			
At 1st April 2021	66,799	119,443	186,242
Additions	4,377	-	4,377
At 31st March 2021	<u>71,176</u>	<u>119,443</u>	<u>190,619</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2021	46,770	-	46,770
Charge for Year	13,113	767	13,880
At 31st March 2021	<u>59,883</u>	<u>767</u>	<u>60,650</u>
<b><u>Net Book Value</u></b>			
At 31st March 2022	<u>11,293</u>	<u>118,676</u>	<u>129,969</u>
At 31st March 2021	<u>20,029</u>	<u>119,443</u>	<u>139,472</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

**9. TANGIBLE FIXED ASSETS - (cont)**

	<b>Fixtures &amp; Fittings and Motor Vehicles Charitable Company</b>	<b>Land and Buildings Charitable Company</b>	<b>Total Charitable Company</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>Cost</u></b>			
At 1st April 2021	66,799	119,443	186,242
Additions	4,377	-	4,377
At 31st March 2022	<u>71,176</u>	<u>119,443</u>	<u>190,619</u>
 <b><u>Accumulated Depreciation</u></b>			
At 1st April 2020	46,770	-	46,770
Charge for Year	13,113	767	13,880
At 31st March 2021	<u>59,883</u>	<u>767</u>	<u>60,650</u>
 <b><u>Net Book Value</u></b>			
At 31st March 2022	<u>11,293</u>	<u>118,676</u>	<u>129,969</u>
At 31st March 2021	<u>20,029</u>	<u>119,443</u>	<u>139,472</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

**10. INVESTMENTS**

<b>Cost or valuation - Group</b>	<b>Investment Properties £</b>	<b>Development Land £</b>	<b>Total £</b>
At 1st April 2021	5,222,078	107,405	5,329,483
Additions	172,456	-	172,456
Disposals	(95,500)	(107,405)	(202,905)
Revaluation Adjustment	(328,534)	-	(328,534)
At 31st March 2022	<u>4,970,500</u>	<u>-</u>	<u>4,970,500</u>

<b>Cost or valuation - Charitable Company</b>	<b>Unlisted Investment £</b>	<b>Investment Properties £</b>	<b>Development Land £</b>	<b>Total £</b>
At 1st April 2021	10	5,056,396	107,405	5,163,811
Additions	-	53,138	-	53,138
Disposals	-	(95,500)	(107,405)	(202,905)
Revaluation Adjustment	-	(328,534)	-	(328,534)
Transfer from Subsidiary	-	285,000	-	285,000
At 31st March 2022	<u>10</u>	<u>4,970,500</u>	<u>-</u>	<u>4,970,510</u>

The carrying value of the investment properties on a historical cost basis would have been £4,635,574.

**Investments and income earned from other activities**

The unlisted investments above include a 100% interest in the issued share capital of Back on the Map Enterprises Limited, a company registered in England and Wales. The wholly owned trading subsidiary Back on the Map Enterprises Limited is incorporated in the United Kingdom (company number 7387041) and pays all of its profits to the charity under the gift aid scheme. A summary of the trading results is shown below.

The summary financial performance of the subsidiary alone is:	<b>2022 £</b>	<b>2021 £</b>
Turnover	516,811	527,088
Cost of Sales and Administration Costs	(414,856)	(353,283)
Net Profit	<u>101,955</u>	<u>173,805</u>
Profits Brought Forward	84,424	56,619
Distribution to the Charity	(91,945)	(146,000)
	<u>94,434</u>	<u>84,424</u>
The assets and liabilities of the subsidiary were:		
Fixed Assets	-	165,682
Current Assets	223,150	283,277
Current Liabilities	(128,706)	(364,525)
Total Net Assets	<u>94,444</u>	<u>84,434</u>
The Aggregate Share Capital and Reserves	<u>94,444</u>	<u>84,434</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

<b>11. <u>DEBTORS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2022</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Trade Debtors	44,322	58,856	-	-
Other Debtors and Prepayments	135,774	26,915	141,305	33,428
Amount due from Group Undertaking	-	-	88,200	201,200
	<u>180,096</u>	<u>85,771</u>	<u>229,505</u>	<u>234,628</u>

Trade debtors include balances of £7,197 that fall due for payment after more than 12 months.

<b>12. <u>CREDITORS</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2021</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Amounts falling due within one year:				
Loans (secured)	53,673	53,673	53,673	53,673
Trade Creditors	3,466	3,235	-	-
Other Creditors, Accruals and Deferred Income	68,707	173,101	39,667	21,859
Other Tax and Social Security	9,380	8,354	9,380	8,354
	<u>135,226</u>	<u>238,363</u>	<u>102,720</u>	<u>83,886</u>
Amounts falling due after more than one year:				
Loans (Secured)	<u>380,189</u>	<u>418,652</u>	<u>380,189</u>	<u>418,652</u>

Loans are secured on properties to which they relate. Loans advanced prior to 31st March 2018 are free of interest. Loan repayments falling due after more than five years £ 199,615.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

<b>13. <u>UNRESTRICTED INCOME FUNDS</u></b>	<b><u>Group</u></b>	<b><u>Charitable Company</u></b>
	<b>£</b>	<b>£</b>
At 1st April 2021	1,026,495	942,071
Total Income	613,660	188,794
Total Expenditure	(533,368)	(118,512)
At 31st March 2022	1,106,787	1,012,353

**14. RESTRICTED FUNDS**

	<b><u>At</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>	<b><u>Revaluation</u></b>	<b><u>At</u></b>
	<b>01/04/2021</b>	<b>Income</b>	<b>Expenditure</b>	<b>Adjustment</b>	<b>31/03/2022</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Investment Properties Fund	4,345,591	180,000	-	(328,534)	4,197,057
Own Use Property Fund	50,000	-	-	-	50,000
Big Lottery	597	-	(597)	-	-
Awards to All	6,610	-	(6,610)	-	-
Bernard Sunley	7,320	-	(4,380)	-	2,940
Power to Change (2)	2,091	-	(2,091)	-	-
NE Local Enterprises Partnership	4,549	87,148	(91,697)	-	-
Virgin Money Foundation	8,000	-	(8,000)	-	-
Garfield Weston	6,794	-	(5,471)	-	1,323
Cleaner - Communities	-	11,715	(11,715)	-	-
Community Foundation	-	5,000	(5,000)	-	-
Edit	-	58,860	(58,860)	-	-
Empower	-	5,930	(5,930)	-	-
Rank Foundation - Time to Shine	-	12,929	(6,137)	-	6,792
Sunderland C C - TLC	-	8,640	(8,640)	-	-
Sunderland C C - Cancer Awareness	-	600	(600)	-	-
Sunderland C C - Mental Awareness	-	2,250	(2,250)	-	-
SOL - GOGA	-	10,000	(10,000)	-	-
Sunderland C C - HSF	-	21,425	(21,425)	-	-
Crisis Best Practice	-	25,000	-	-	25,000
Sunderland C C - Gardening	-	1,300	(1,300)	-	-
Sunderland C C - Winter Covid	-	2,500	(2,500)	-	-
Sunderland C C - EWO	-	4,000	(1,050)	-	2,950
PTC - Powering Up	-	4,000	(1,000)	-	3,000
Clayhills Trust	-	25,369	(25,369)	-	-
Resilient Funding	-	1,500	(500)	-	1,000
	4,431,552	468,166	(281,122)	(328,534)	4,290,062

## BACK ON THE MAP LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

(Continued)

#### **14. RESTRICTED FUNDS - (cont)**

##### **Name of restricted fund description, nature and purposes of the fund.**

Investment Properties Fund – In the main is represented by investment assets purchased prior to 1st April 2011 using New Deals for Communities funding. The charity also received a contribution of £5,443 towards the cost of a property in the year to 31st March 2018 and £220,000 was awarded in the year ended 31st March 2020 by the Virgin Money Foundation to assist with the purchase and refurbishment of four empty or PRS homes. In the to 31st March 2022 Power to Change provided £180,000 to assist with the purchase of four investment properties. The board treats the property fund as restricted assets, the purpose of which is to build a local asset base for income generation and programme related service in perpetuity. It is never the intention of the board to dispose of the assets.

Own Use Property Fund - funding was received to assist with the refurbishment and expenditure will be released in line with the accounting policy for this asset class.

Big Lottery – to deliver services that build confidence and emotional as well as financial resilience amongst residents in the community and was extended to provide covid support to local residents.

Awards for All - To upskill volunteers, provide uniforms and training and volunteer expenses.

Bernard Sunley - To produce community kitchen area and appliances.

Power to Change (2) - Covid-19 Community led recovery scheme.

NE Local Enterprises Partnership - The project will deliver a social kitchen with a community café attached and will focus on training young people aged 19-24 who have learning disabilities.

Virgin Money Foundation - The costs associated with the roll out of a property management system.

Garfield Weston - To produce community kitchen area and appliances.

Cleaner Communities - a programme of neighbourhood clean ups are held weekly across Hendon in identified

Community Foundation - Work that helps prevent poverty and social exclusion.

Edit - Go Online! - Aims to reduce digital isolation in the North East area of Sunderland, share digital skills via an IT buddy volunteer programme and through 1-2-1 staff support. Digital workshops are also held covering subjects such as; online safety, online shopping, web browsing etc. Daily drop-in support is available for those facing digital isolation as well as specialist support for individuals facing Universal Credit reforms.

Empower - Upgrading the lighting at Carnegie Community Corner.

Rank Foundation - To cover the costs of a social inclusion worker.

Sunderland C C - (TLC ) Costs associated to exclude isolation.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

**Name of restricted fund description, nature and purposes of the fund.**

Sunderland C C - (Cancer Awareness) Workshops to raise awareness.

Sunderland C C - (Mental Awareness) Workshops to raise awareness.

SOL (GOGA) - Organising Activities to get people active.

Sunderland C C - (HSF) Food Vouchers to help tackle poverty.

Crisis Best Practice - To cover the costs of Housing Manager to prevent homelessness.

Sunderland C C - (Gardening) Plant materials for workshop activities.

Sunderland C C (Winter Covid) To cover costs associated with pandemic support.

Sunderland C C (EWO) To cover costs associated with tackling food poverty.

PTC - (Powering Up) Tool to measure social impact of programmes.

Clayshills Trust - Employment of a community anchor worker.

Resilient Funding- Costs associated with tackling fuel poverty.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

**15. ANALYSIS OF CHANGES IN NET DEBT**

	<u>At 01/04/21</u>	<u>Cash</u> <u>Flows</u>	<u>Other non-</u> <u>cash changes</u>	<u>At 31/03/22</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash and Cash Equivalents</b>				
Cash	560,336	71,362	-	631,698
	560,336	71,362	-	631,698
<b>Borrowings</b>				
Debt due within one year	(53,673)	-	-	(53,673)
Debt due after more than one year	(418,652)	38,464	-	(380,188)
	(472,325)	38,464	-	(433,861)
Total	88,011	109,826	-	197,837

**16. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS**

No trustee of the company received any remuneration or expenses during the year.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

**17. COMPANY LIMITED BY GUARANTEE**

The company is limited by guarantee and has no share capital. In the event of a winding up, every member undertakes to contribute to the payment of liabilities such amount as may be requested not exceeding the total of £1.

**18. CONTINGENT LIABILITIES**

The charity's Board of Trustees has not identified any significant contingent liabilities.

**19. TAXATION**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**20. OTHER INFORMATION**

Back on the Map Limited is a private limited company, limited by guarantee, domiciled in England and Wales.

The presentation currency is £ sterling.

**21. FINANCIAL COMMITMENTS AUTHORISED**

There is no such expenditure authorised at the balance sheet date.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022**

**(Continued)**

**22. OTHER DISCLOSURES**

Following the decision in 2021 by the Boards not to proceed with the registered social landlord (RSL) application by Back on the Map Enterprises Limited. They have continued consulting with Power to Change (grant provider) and both parties have agreed that as with all other grants and properties the assets and income in respect of the property purchase project should sit within the Back on the Map Limited charity accounts. In addition all conditions relating to the grant are applied to Back on the Map Limited charity. The assets and liabilities were transferred at cost.

**BACK ON THE MAP LIMITED**

England & Wales - Charity number 1138833

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# Accounts

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**BACK ON THE MAP LIMITED**

**Company Number: 05212073**

**Charity Number: 1138833**

**REPORT AND GROUP AUDITED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST MARCH 2021**

*Prepared by:*

*Osbourne Sandy & Co  
Chartered Accountants  
10 Grange Terrace  
Sunderland*

**BACK ON THE MAP LIMITED**

**ADMINISTRATIVE INFORMATION**

**Charity Number:** 1138833

**Company Number:** 5212073

**Registered Office:** 67 Toward Road  
Hendon  
Sunderland  
SR2 8JG

**Trustees:** Julie Dawn Gray  
Michael Smith  
Marie Hazel Clark MBE  
Christine McCardle  
Laura Calvert  
James Pace  
Edward Moore  
Keri Bethell  
Pamela Todd

**Auditors:** Osbourne Sandy & Co.  
Chartered Accountants  
10 Grange Terrace  
Sunderland  
SR2 7DF

**Bankers:** The Co-op Bank Plc  
5/6 Fawcett Street  
Sunderland  
SR1 1RF

## **Back on the Map Limited**

**(A company limited by Guarantee) Company Registration number 05212073**

### **INTRODUCTION FROM THE CHAIR**

At the end of a year quite unlike any other I am delighted to provide the introduction to the tenth annual report for Back on the Map Charity.

Our objectives of creating:

- *A Better Place*
- *A Stronger Community*
- *An Influencing Role for Residents*

... have continued to guide our work and service delivery in the challenging context Covid-19 has and continues to present.

The Charity currently holds an investment property portfolio of 87 houses and 4 shops and manages a further 36 homes, all generating an income to support the delivery of our objectives. This income, along with funds raised over the last year, enabled us to respond quickly to support our community - and particularly those in the most challenging circumstances - through the delivery of more than 5,000 welfare calls, grocery and a variety of other supplies, specialist advice and home activity packs. We also introduced crisis support services including food parcels, funding for utilities and payment plans for tenants when Covid restrictions impacted on their ability to earn.

We have increased our property portfolio by a further 4 houses which will be extended and refurbished to provide family accommodation, since this approach helps to contribute toward reversing the decline in some of our neighbourhoods. To contribute to improvements in the commercial spine of the area we have purchased another shop unit on Villette Road which will also be refurbished and will provide a range of activities for the community. We have also continued with our programme of environmental activities and have completed more than 50 clean ups and task days to help improve outdoor spaces and renew local pride.

Our foresight in establishing a Back on the Map Digital Team meant that we could continue to deliver services through a variety of channels when it became necessary to temporarily close our buildings. We trained volunteers so that group activities could continue and developed online tutorials to complement the home activity packs. This meant that we could continue to reach into our community and ensure residents continued to feel connected and access the support and advice they needed. The Team also provided training and support to Trustees so that we could meet more frequently, online, to guide and track the work of the Charity.

Fundraising over the last year has been primarily focused on mitigating any potential loss of rental income and extending our reach and offer for the local community during these unprecedented times. We have successfully raised just over £200,000 from a variety of sources, ensuring the sustainability of the organisation and its service delivery. In the longer term we will need to develop more innovative approaches to sustain our work given the increased demands on external funders.

As we look to the future we have undertaken a comprehensive community consultation to inform our forward strategy. That will ensure we remain focused on responding to the needs and desires of our residents and that our services are tailored to meet these.

The achievements outlined in this report would not have been possible without the support of our partners, funders and the magnificent team of volunteers and Back on the Map staff. I would also pay tribute to our Board Trustees who have given so freely of their time and expertise. My thanks to you all.

**Julie D Gray**

**Chairperson, Back on the Map Limited**

## **Back on the Map Limited**

**(A company limited by Guarantee) Company Registration number 05212073**

### **Trustees Annual Report for the year ended 31st March 2021**

The Trustees have pleasure in presenting their report and the audited financial statements of the charity and its subsidiary for the year ended 31st March 2021. The Trustees report incorporates the directors' report as required by company law.

#### **REFERENCE AND ADMINISTRATION DETAILS**

Reference and administrative details are shown in the schedule of members of the Board and professional advisors on page 1 of the financial statements.

#### **THE TRUSTEES**

Julie Dawn Gray - (Chairperson from December 2017, re-appointed as trustee and Chairperson 30.4.2020)

Michael Smith - Treasurer (re-appointed as trustee and Treasurer 30.4.2020)

Marie Hazel Clark MBE (re-appointed as a trustee for the Charity on 30.4.2020)

Christine McCardle (re-appointed 30.4.2020)

Laura Calvert (re-appointed 25.4.2019)

James Pace (re-appointed 30.4.2020)

Edward Moore (appointed 25.4.2019)

Keri Bethell (appointed 1.8.2019)

Lynn Wilson (resigned 26.04.2021)

Pamela Todd (appointed 13.05.2021)

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

Back on the Map was established as a Company limited by Guarantee on 23rd August 2004 (No. 05212073). On 5th November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833). The organisation is governed by a Board of Trustees who set the policies and strategy of the Charity.

#### **NATURE OF GOVERNING DOCUMENT**

The company was established under a Memorandum of Association which sets the objects and powers of the Charity. The company is governed by its Articles of Association and Trustees (who are also directors for the purpose of company law) were recruited in accordance with the terms of the Articles of Association.

#### **ORGANISATIONAL STRUCTURE OF THE CHARITY**

The Board employs 8 full-time members of staff (Chief Executive, Deputy Chief Executive, Finance & Governance Officer, Community Services Manager, Community Enterprise & Digital Manager, Assets, Construction & Safety Manager, Senior Maintenance Operative and Lettings Officer) and 5 part time members of staff (3 Community Support Workers, 1 Finance & Housing Administrative Assistant and Maintenance Operative) and 1 trainee to pursue the charitable objects. The organisation is a registered Charity with a trading arm, known as Back on the Map Enterprises Ltd. Back on the Map Enterprises was established as a wholly-owned Company on 24 September 2010 and this is registered at Companies House (No. 7387041). On a monthly and annual basis the trading company gifts an amount to the Charity and, currently, that is one of the main sources of income for the Charity.

## **RECRUITMENT AND APPOINTMENT OF TRUSTEES**

Charity Trustees are appointed by a majority vote of the Board at a general Board meeting that has a quorum present. Newly appointed Trustees are provided with Induction Training to ensure they are familiar with the Vision, Strategic Objectives, policies and operational activities of the Charity. Those holding elected officer posts of Chairperson and Treasurer stood down at the general meeting on 30th April 2020, in accordance with the Charity's Memorandum and Articles. Nominations were invited from Trustees and both Julie Gray and Michael Smith were duly re-elected as Chairperson and Treasurer respectively. Election of a Charity Representative to sit on Back on the Map Enterprises Board was held and Hazel Clark MBE was duly reappointed on 30th April 2020.

## **ALTERATIONS TO BOTM LTD ARTICLES OF ASSOCIATION**

Following a detailed review and Special Resolution by the Board of Trustees in February 2020, the Articles were amended to extend the maximum term that Trustees may serve in office to no more than twelve consecutive years and to remove Sunderland City Council as the Accountable Body.

## **OBJECTIVES AND ACTIVITIES**

### **The Purpose of the Charity**

Back on the Map's objectives are to benefit the public by promoting and facilitating social, physical and economic development in the area of Hendon. This is achieved by attempting to improve the quality of life through the promotion of community ownership and local benefit, which are inclusive, sustainable, accessible, open and honest whilst encouraging best practice, value for money, and making optimum use of partnership working. The detailed objectives specified in the Articles of Association include the relief of unemployment, the advancement of education, provision of housing and the improvement of housing, provision of recreational facilities, protection or conservation of the environment, provision of public health facilities, promotion of public safety and prevention of crime and such other means as may be from time to time determined by the trustees at their discretion. In identifying what the main activities of the Charity should be, trustees have taken into account a comprehensive community consultation carried out in 2010, which highlighted the following resident concerns;

- The scale of the private rented sector - *850+ homes in 2 neighbourhoods (= 80% in some streets).*
- Deteriorating housing - *Specifically in the large but often poorly -managed private rented Sector (PRS).*
- The poor state of neighbourhoods - *Specifically those streets with absent PRS landlords.*
- Anti-social behaviour - *Often by unvetted PRS tenants who are not from Hendon and do not put down roots.*
- Churn - *Chaotic lifestyles, constant house-moving, lack of stability and loss of community cohesion.*
- No community focal point in South Hendon - *Nowhere to meet, form social groups and access services.*
- Low social resilience - *Need to build social networks a renewed sense of community spirit.*
- Powerlessness - *No chance to 'have a say', lack of a coherent resident voice and local concerns unheard.*

(Another major community consultation exercise is planned to take place in March, April and May 2021 and this will shape the priorities for BotM Charity and BotM Enterprises for the new strategy beyond that).

## **Main Activities of the Charity**

In response, trustees established the following strategic objectives and these provide a focus for all BotM activities;

- ***A Better Place*** - The continuing primary objective is to hold and further increase the number of investment properties held by the charity. These properties are held for the long term and provide income to use for the charitable objectives of the charity. The Trustees consider that these assets should be held and disclosed as Investment Properties. Additionally, by buying, refurbishing and managing empty and/or private rented sector homes, we also increase the reach and impact of our ethical local housing management model which improves housing standards, ensures tenants are properly vetted and have good homes to settle into, become good neighbours, reduce the number of empty properties, reduce anti-social behaviour, crime and churn. Our Investment Property portfolio now consists of 87 houses and 4 shops which generate recurring revenue to pursue the Charity's objects.
- ***A Stronger Community*** - In 2014, after a community consultation and successful tender submission, Sunderland Council transferred Hendon Library to BotM on a 25 year lease and, with residents, we transformed it into a multi-functional community facility. The newly named Carnegie Community Corner (usually) enables us to provide a range of social, educational, cultural and welfare support services, training and numerous community activities. The Centre is used by 900+ residents per year and that work is supplemented by wider community events, such as our Hendon Family Fun Days; attended by 600+ people.
- ***An Influencing Role for Residents*** - We help residents establish a 'voice' regarding areas of concern including campaigns to combat anti-social behaviour, coordination of appeals against applications to develop Houses in Multiple Occupation (HMO's), address litter, fly-tipping, etc. To date, we have been successful in dealing with extreme cases of anti-social behaviour and harassment and have worked with residents to ensure the development of more HMO's is stemmed. We also work with residents and partners to deliver 'clean-ups', improve identified 'grot spots' and make open spaces safer for children/young people to play.

These objectives provide clear and demonstrable public benefit, are the driving force behind all our work and are clearly reflected in the 2016-2021 Business Growth Plan, which outlines trustees' aspirations to do more with and for the local community. The following paragraphs outline;

- Our objectives for 2020/21 as agreed by Trustees.
- Progress, achievements and significant factors during that period.
- Goals for the coming year and their connection to our overall purposes and business plan objectives.

## **OBJECTIVES FOR 2020/21**

The main objectives agreed by Trustees for 2020/21, under each of the 3 strategic objectives, were as follows;

### **Building A Stronger Community:**

1. Support 70 more residents by enabling 19 community groups to reduce social isolation, address mental health problems, strengthen community bonds and build emotional resilience within the local community.
2. Provide up to 50 more residents with improved digital skills to reduce the likelihood of benefit sanctioning and prevent residents from becoming impoverished as a result.
3. Provide employment support to 40 more residents; assisting more residents into the employment market with the aim of improving their financial resilience.
4. Attract and support 6 more volunteers to take an active role in maintaining 19 community groups that meet identified local needs, provide training to enable them to carry out their roles fully and build their self esteem, confidence and emotional resilience.
5. Respond to resident requests and seek to establish a new facility with workshop/production space.

### **Creating An Influencing Role for Residents:**

1. Maintain a resident majority on the Charity board by developing and training local people to board level.
2. Provide 10 events/opportunities for local people to shape the services and the facilities via bi-monthly User Committee meetings, etc. we will upskill group leaders to act as a local voice to steer service development.
3. Maintain relationships with Northumbria Police and elected members to enable residents to voice their concerns via 10 monthly ward surgeries and 3 Police & Community Together meetings.
4. Support residents in addressing local issues such as Homes of Multiple Occupation (HMO), Anti Social Behaviour (ASB), Private Rented Sector concerns and other neighbourhood issues as and when these arise.

### **Creating A Better Place:**

1. The Charity's wholly-owned trading subsidiary, Back on the Map Enterprises, will generate income in excess of £350,000 and contribute at least £150,000 of that to support the Charity's revenue requirements.
2. Complete the refurbishment of the final two long term empty properties purchased in 2019, the completion of which was delayed by the lockdown restrictions imposed by the Government due to COVID-19. We will let these to vetted local families to stabilise what was a previously fraught neighbourhood in order to reverse the physical decline and bring more homes under positive local management and control in perpetuity.
3. Increase the number of managed properties from 5 to 8; extending the reach and impact of our housing operations and positive property/tenancy management.
4. Deliver 26 Litter Picks, 17 'Grot Spot' Task days and 12 educational campaigns to renew pride in the area.

### **Strategic Developments, Systems & Governance**

1. Complete registration with a government-approved redress scheme, complete the opening of a Client Money Account and launch BotM Social Lettings agency. Provide private landlords with honest and reliable tenant vetting and repairs services that meet the standards set by the trustees and Back on the Map Enterprises board; with the aim of driving up standards across the private rented sector in Hendon.
2. Maintain the BotM website and social media communications to ensure residents, tenants and those visiting the area are aware of our community activities, events, services and accommodation.
3. Review our housing management system and, if appropriate, establish a Customer Relations Management system to ensure housing operations are effectively managed and tenants receive a responsive service.
4. Update the BotM Reserves policy and maintain Revenue Reserves to agreed level.
5. Extend the Long Term Renewals Schedule and LTR Budget and ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community.
6. Complete Annual Fire Risk Assessments at Carnegie Community Corner, BotM Homes and The Workshop to ensure compliance with current legislation and fulfill the needs of the organisation as it develops.
7. Review and update Back on the Map policies, as appropriate, to ensure compliance with current legislation and fulfill the needs of the organisation as it develops.

### **ACHIEVEMENTS AND PERFORMANCE DURING 2020/21**

Progress against the objectives set for 2020/21 is set out below and these clearly demonstrate that the Charity is achieving its aims of providing public benefit to the Hendon community;

**Building A Stronger Community:** Our work over the past year focussed on assisting residents through COVID-19;

1. **Our Direct COVID Response Package** - In order to respond to the emerging needs including increased emotional, financial and physical crisis we took direct and immediate action to reduce anxiety, isolation, emotional stress and financial pressure. Our team worked closely with volunteers and residents to move services online and provide remote support. Throughout the year we provided residents with 5000+ weekly welfare calls, 1,500+ weekly grocery supplies, 245 hot meals delivered to the most vulnerable, 150 crisis energy payments, 100+ crisis food doorstep deliveries, 100+ essential household packs, 250+ nappy packs and 200 hours of specialist benefit & debt advice. All of this provision became essential during lockdown and our team quickly adapted and diversified what they did on a day-to-day basis in order to meet new and emerging community needs at a time of national crisis and acute local suffering.

For those still unable to access physical services we also distributed 506 Home Activity Packs to resident's homes and reached 871 isolated individuals in the process. We worked closely with Hendon organisations to ensure that as many residents as possible benefitted, and specifically worked in partnership with;

*Hudson Road Primary School, Sunderland Bangladesh International Centre, CHANCE Charity, Valley Road Primary School, Nelson Close & Beaumont Lodge Residential Homes, Young Parents Unit.*

2. **Creation of a New Digital Team** - In order to support some of our most physically vulnerable residents we recruited a Digital & Enterprise Manager & a part time Digital Enabler to roll out services online via our social media channels and to upskill our existing volunteers to enable them to continue providing support to their groups. This shift in delivery was essential as many of our service users were over 70 and/or had underlying health conditions. We knew they needed BotM services to prevent further isolation and anxiety. By providing volunteers with equipment and training we were able to cascade support and have a much wider reach allowing physically vulnerable residents to access provision and be supported remotely. The Digital Enabler has facilitated and supported the creation of online video tutorials to complement the Activity Packs and assisted volunteers to set up remote virtual support groups and social sessions. The funding also allowed us to purchase chromebooks for our Trustees/Directors and provide training in order to hold meetings remotely and access board papers electronically and keeping strong Governance arrangements for the organisation.
3. **Safety Measures** - We implemented numerous measures to reopen our Centres including; PPE screening, one way systems, hand sanitizing stations and three-weekly COVID chemical sprays. This allowed us, when appropriate with national guidance, to return some of our most emotionally vulnerable residents to access services face-to-face. In order to enable staff to work at safe distances we reconfigured our offices, allowing staff to continue to deliver essential crisis support services. These measures increased resident confidence to access provision by creating a safe environment, providing increased safe capacity for residents to attend our social groups and activities in the centres (CCC & Workshops). We also provided Counselling services for those struggling to cope with life post-lockdown, bereavement and relationship breakdown.

#### **Creating An Influencing Role for Residents:**

1. We have, and always will, maintain a resident majority on the Charity board of Trustees. Six of our nine Trustees are local people, 4 of which were initially users of Carnegie Community Corner who went on to become volunteers, then trained and supported as Group Leaders, User Committee Representatives and, ultimately, Board Members. We are immensely proud of this progression route and the fact that it clearly demonstrates that Back on the Map is truly community-led and locally accountable. Another two long-standing local activists have been Board members for 9 years and we are thrilled that they wish to remain at the heart of decision-making for another 3 years.
2. We provided opportunities for local people to lead the organisation during COVID-19 by the following means;

- a. **Board meetings** - Trustees received comprehensive reports regarding all aspects of Back on the Map operations and services and were able to make informed decisions which form our strategic actions and approach. Meetings were quickly moved online via Google Hangouts and all Trustees received hardware and bespoke training; maintaining excellent Governance arrangements during the pandemic.
- b. **F&GP Meetings** - Our Finance & General Purposes sub-committee met 15 times to oversee financial management and monitor the impact of covid on the organisation; enhancing our financial controls, strengthening leadership of the Trustees and scrutinising decisions.
3. We worked closely with Northumbria Police, maintaining close working relationships during the pandemic to build community reassurance and offer a COVID-safe space for residents and Police to meet. We also provided community intelligence and advocated for residents on issues pertaining to crime/ASB concerns.

#### **Creating A Better Place:**

1. The charity's wholly-owned trading subsidiary, BotM Enterprises, continued to trade efficiently; generating a surplus of £173,805 of which £146,000 was gifted to the Charity to support its revenue requirements, plus £168,958 toward salaries. Trustees are very pleased with the ongoing success of the venture, particularly during a very difficult period.
2. We completed the refurbishment of the final 2 long term empty properties purchased in 2019, delayed by the COVID-19 lockdown restrictions. Those have been let to vetted local families to stabilise what was a previously fraught neighbourhood in order to reverse the physical decline and bring more homes under positive local management and control in perpetuity.
3. We did not increase the number of managed properties because of delays with opening the Client Money Account and registering with a government-approved redress scheme caused by COVID-19.
4. To renew pride, improve green spaces and deal with 'grot spots' we delivered 28 'task days' and 26 neighbourhood clean-ups/litter picks. This was less than expected due to the COVID 19 lockdowns, however staff time was used to enhance our Welfare Call support offer to residents.
5. We also bought, are in the process of refurbishing and will manage 4 more long-standing empty homes in key neighbourhoods in Hendon, are making more progress in reversing physical decline in key neighbourhoods, bringing more previously problematic homes under positive local management and control in perpetuity.
6. We increased the BotM-owned portfolio to 87 homes and 4 shops; increasing the number of locally owned and managed properties and extending the impact of our positive property and tenancy management.
7. We now own and manage 87 Back on the Map homes as well as 36 Almshouses; extending the reach and impact of our positive property and tenancy management services. We also bought, refurbished a further empty commercial unit on Vilette Road (the main shopping parade) and will complete the transformation of that into another community facility in the coming months. That brings our overall housing management operations to 123 homes and wholly-owned shop-front premises to 4.

#### **Strategic Developments, Systems & Governance**

1. We were nearing completion of opening a Client Money Account and registration with a government-approved redress scheme but that was delayed significantly by COVID-19. Once restrictions are lifted and the banks are allowing new accounts to be opened we will complete the process and launch BotM Social Lettings agency to improve PRS standards in key neighbourhoods.
2. We maintained and further developed the BotM website and social media communications to ensure residents were aware of and could benefit from our community services and accommodation. We also established a Digital team and 'Hendon DiGi' to reach out, keep in touch and support the most isolated and vulnerable during the COVID-19 lockdowns and extended social restriction periods.

3. Thanks to additional Business Development Support from Power to Change, we secured specialist input, reviewed our housing management system and are in the process of establishing a new Customer Relations Management system to improve housing operations and tenant service. This will simplify the process for tenants wishing to request a repair, make an appointment, pay rent, make a comment/provide feedback etc.
4. We updated the BotM Reserves policy and maintained Revenue Reserves to the agreed level.
5. Extended the Long Term Renewals Schedule and LTR Budget to ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community.
6. We completed Annual Fire Risk Assessments at Carnegie Community Corner, BotM Homes and The Workshop; to comply with current legislation and fulfill the needs of the organisation as it develops.
7. We reviewed and updated relevant Back on the Map policies to ensure compliance with current legislation and fulfill the needs of the organisation as it develops.

The Board have consulted and considered resident interests in all key actions in pursuance of our ***Influencing Role for Residents*** objective. This is evidenced by the completion of a major community consultation during March/April 2021 and in the development of our new strategy which will seek to consolidate housing operations and the vast array of advice, support services, events and personal development opportunities provided with and for local people.

## **SIGNIFICANT FACTORS AFFECTING ACHIEVEMENT**

### **COVID-19**

**The Impact on Our Community & How We Responded** - Before COVID-19, many residents were already locked in poverty, struggled to 'stay afloat', were more likely to be in poor health, disabled, caring for others, experiencing anxiety, depression and other mental health problems. In seeking to escape the poverty trap, many began working in low paid jobs, were on insecure zero-hours contracts with fewer rights/benefits and unlikely to have savings to cover crises or gaps in income. At the beginning of the C-19 lockdown, a significant proportion of these residents were laid off and families were at breaking point. Rather than benefit from the Government's Furlough scheme and minimise any financial impact on BotM, we took the decision to keep everyone in work and 'be there' for our community throughout. Our team supported those in crisis and our response took the form of immediate action to reduce both emotional stress and financial pressure. In a matter of weeks we turned our work on its head and delivered;

**Emotional Support** - Because our community could not come to us, we changed the way we work and reached out to them via weekly (sometimes daily) welfare calls. These contacts were a real lifeline as many were isolated, depressed and anxious. As well as 5,000+ calls to the most vulnerable, we arranged and paid for talking therapies, specialist counselling for bereavement & relationship breakdown. Often our staff delivering food or emergency support would be the only human contact, so they would chat from a safe distance.

**Financial Support** - Many residents and BotM tenants employed on zero-hours contracts lost their jobs and immediately fell into debt. In many ways these families faced more hardship than those on benefits so we arranged and paid for fast-track Specialist Debt & Benefits Advice to enable them to claim Universal Credit quickly. We also established long term Payment Plans to manage rent arrears; helping families sustain their tenancies and feel secure in their homes. We knew residents were having to make tough decisions; put the heating on or buy food, so we partnered with local traders and delivered weekly shopping, emergency food & non-food provisions, energy top-ups and mobile phone credits to ensure they were not alone, cold and lonely.

**Home Activities** - We sourced materials, made and delivered 600 Home Activity Packs; woodwork, sewing, knitting, felting, embroidery/crafts for adults, themed family kits, children's activity kits, story books, arts & crafts. We also delivered essentials; baby supplies inc. nappies and C19 cleaning & PPE.

**Digital Support** - As well as building our residents' emotional and financial resilience, we set up our new Digital Team to establish more online activities, support the development of residents' digital skills to reduce isolation via 'How To' videos to go with the Home Activity Packs that supported individuals who were excluded due to lack of skills or access to technology. That will also build their resilience and capability to shop & socialise online, should further lockdowns/social restrictions be imposed.

**The Impact on Our Team** - The burden on our small but highly committed staff team was enormous. Every member of the team dealt with completely changing our way of work and 5,000+ welfare/support calls placed a significant emotional burden on them emotionally. We owe a debt of gratitude to all staff and volunteers who experienced the brunt of the emotional stress as a result of day after day of welfare calls and support, but that caring approach is what helped our community through the worst crisis in generations.

The following factors were critical in ensuring BotM remained efficient and viable;

1. **The Finance & General Purposes Sub Committee** - In early 2020 the Charity invited BotM Enterprises Chair to join the Committee, the Terms of Reference were updated and the Committee met frequently (15 times) during 2020/21 to ensure all appropriate measures were taken to safeguard staff, users, tenants and to monitor the financial health of the organisation. In terms of managing risk, F&GP reviewed the Disaster Recovery & Business Continuity Plan, developed COVID-specific Critical Incident Plan & monitored financial impact closely.
2. **Google Technology** - As a recognised not-for-profit, Google Suite provided to us free gratis made a huge difference in enabling us to respond swiftly. Within 24 hours all staff were able to work from home safely, join Google Meets, access, plan and work simultaneously on shared documents. Trustees/Directors that required them were issued with Google Chromebooks, Back on the Map email addresses and training, which enabled us to maintain effective governance arrangements and Board decision-making.
3. **Increased Capacity** - Thanks to revenue income from Virgin Money Foundation and Power to Change we employed a highly experienced Lettings Officer and established a small Digital Team to support residents online.

## FINANCIAL REVIEW

**The Impact of COVID-19** - Our income and recurring revenue streams were directly affected;

**Reduced rental income** - Because of 13 tenants losing their jobs (not furloughed), 3 abandonments, 2 tenants relinquishing tenancies and 1 death, we experienced unprecedented arrears and loss of earnings, the impact of which was £50k+ in the first 12 months. That was compounded by empty properties incurring higher security, Council Tax, utility, insurance and maintenance costs of a further £4k. Room hire ceased overnight which further reduced our income by £5k. We could not re-let abandoned homes due to restrictions, which exacerbated matters and whilst we supported many tenants, many who lost their jobs/were furloughed could not make full rent payments. While some tenants' debt may be recoverable in the long term, this will take years to clear due to the low amount which tenants can realistically afford to repay.

**Loss of long term Community Services grant income** - We were fortunate to secure £200k for delivery of our COVID Response package throughout 2020/21, but the pandemic dramatically altered the funding landscape. In March 2020 we were at stage 2 National Lottery grant assessment for a 5 year programme of community support, but they closed their usual grants, would only fund C-19 responses and our application was deleted. Other funders did similar and long term non-COVID grants are only just emerging.

**Grant Income** - We are indebted to The National Lottery, The Community Foundation Serving Tyne & Wear and Northumberland, Power to Change, The Rank Foundation, The Hadrian Trust and Sunderland City Council for grants of £201,846 that enabled us to deliver a vast range of support services and to reduce the impact of loss of earnings. We are also grateful to Power to Change for their injection of £180,000 capital grant that, together with a BotM Charity commitment of £100,000 has enabled us to buy and refurbish a further 4 long-standing empty homes which are converting to 3-bed family homes for local families who can put down roots in a safe and sustainable community. Those 4 investment properties will generate additional recurring revenue for Back on the Map in perpetuity.

In terms of BIG Lottery revenue funding for Community Services and the continuation of provision at the Carnegie Community Corner, the final year of the £428,093 five year grant ended in June 2020. We are acutely aware that many residents now have even more complex needs and are grateful to the many funders who support us financially and to Sunderland City Council for their ongoing support via service level agreements for 2021/22.

**Sale of Assets** - In August 2020, after securing independent RICS valuation and ensuring compliance with Charity Commission guidance on asset disposal, Trustees accepted an offer to purchase the (pepper-potted) Middle Hendon land bank from a highly respected social housing provider on the basis that the land be used to develop affordable social rented accommodation. Trustees agreed it was in BotM and the community's best interest for the site to be in single ownership and we anticipate the sale being completed in the coming months. Trustees also agreed, based on a strong commercial rationale and RICS valuations, to dispose of hard-to-let property at no less than market value.

**Financial Position** - The Company has total funds of £5,373,623, including £107,913 designated Long Term Renewals funds (Capital Reserves) and £94,000 Revenue Reserves which Trustees believe should be set aside for essential operating costs in the event of a sudden change in income or expenditure as well as grant income toward the cost of delivering a wide range of community services and strategic house/property purchases. The Company also has restricted 'funds' of £4,431,552 (Investment Properties) which underpin the success of the charity and its ability to meet its financial sustainability imperatives as well as charitable objectives. Further information can be found at Note 14 of the accounts. Cashflow at the year end is positive and ensures the charity can continue as a going concern. The Trustee Board is satisfied with the trading and operations in the year and are confident of the Charity's ability to deliver its plans in the coming year.

## **PLANS FOR FUTURE PERIODS**

We completed a major community consultation exercise in March, April and May 2021 and this will shape the priorities of BotM Charity and Enterprises for the coming year as well as the new strategy. Having reviewed the consultation findings, reflected on the impact of COVID-19 and consulted staff, Trustees believe the original Strategic Objectives remain of paramount importance. Therefore, for the period 1st April 2021 to 31st March 2022, Trustees agree the following actions and activities designed to meet local needs and the overall purpose of the organisation;

### **Building A Stronger Community:**

1. Provide a variety of physical and digital services to reduce social isolation, address mental health problems, build emotional resilience and social capital within the local community.
2. Provide digital support and access to residents to improve digital skills, access to IT equipment, facilitate compliance with work Universal Jobmatch commitments and reduce the likelihood of benefit sanctioning.

3. Form partnerships with specialist employability agencies/services to deliver employment support; assisting more residents into the jobs market with the aim of improving their financial resilience.
4. Form partnerships with specialist agencies to deliver services that improve residents' physical and mental wellbeing, build coping mechanisms, support networks and emotional resilience.
5. Create a Volunteer Pathway for residents to develop groups that meet identified needs, provide training to enable them to carry out their roles fully and build their self esteem, confidence and emotional resilience.
6. Respond to resident requests and seek to embed The Workshop as a community-led production space.

#### **Creating An Influencing Role for Residents:**

1. Maintain a resident majority on the Charity board by developing and training local people to board level.
2. Provide opportunities for local people to shape the services and the facilities via thematic Community Services Steering Group, upskilling Group Leaders to act as a local voice and steer service development.
3. Maintain relationships with Elected Members and Northumbria Police to enable residents to voice their concerns via monthly ward surgeries and Police & Community Together meetings.
4. Support residents in addressing local issues such as Homes of Multiple Occupation (HMO), Anti Social Behaviour (ASB), Private Rented Sector concerns and other neighbourhood issues as and when these arise.

#### **Creating A Better Place:**

1. The Charity's wholly-owned trading subsidiary, Back on the Map Enterprises, will generate income in excess of £527,000 and contribute at least £146,000 of that to support the Charity's revenue requirements.
2. Complete the refurbishment of the 4 long term empty properties purchased in 2020, which was delayed by COVID-19. We will let these to vetted families, stabilise the neighbourhood and bring more homes under positive local management and control in perpetuity.
3. Deliver 24 Litter Picks, 24 'Grot Spot' Task days and 6 educational campaigns to renew pride in the area.

#### **Strategic Developments, Systems & Governance**

1. Complete the opening of a Client Money Account and registration with a government-approved redress scheme and launch BotM Social Lettings agency. Provide private landlords with honest and reliable tenant vetting and repairs services that meet the standards set by the trustees and Back on the Map Enterprises board; with the aim of driving up standards across the private rented sector in Hendon.
2. Explore the viability of BotM Repairs as an additional source of recurring revenue.
3. Maintain the BotM website and social media communications to ensure residents, tenants and those visiting the area are aware of our community activities, events, services and accommodation.
4. Establish, train staff and embed a Customer Relations Management system to ensure housing operations are effectively managed and tenants receive a responsive service.
5. Update the BotM Reserves policy and maintain Revenue Reserves to agreed level.
6. Extend the Long Term Renewals Schedule and LTR Budget and ensure adequate funds are held in reserve to maintain and preserve BotM assets for the long term benefit of the community.
7. Complete Annual Fire Risk Assessments at Carnegie Community Corner, BotM Homes and The Workshop to ensure compliance with current legislation and fulfill the needs of the organisation as it develops.
8. Review and update Back on the Map policies, as appropriate, to ensure compliance with current legislation and fulfill the needs of the organisation as it develops.

#### **INTERNAL CONTROLS AND RISK MANAGEMENT**

Systems and procedures have been put in place to identify, monitor and manage any risks that BotM faces. The Risk Register and Risk Management Plan approved by the DCLG as part of the Succession Strategy have been updated and are utilised by both Charity and Enterprises boards. These continue to provide useful tools to measure whether risks have increased, decreased, been recognised in advance and managed over the past twelve months. Those controls have now been augmented by the Financial Management & Controls Policy and Procedures, as well as the Critical Incident Plan and Disaster Recovery & Business Continuity Plans which have been reviewed and updated as a result of the COVID-19 crisis. Those Plans proved to be robust and we have taken steps to ensure our core services are sustained, even in these unprecedented times. We will work on those and bolster our own resilience in the coming months to ensure we can continue to 'be here' for the people of Hendon.

### **SIGNIFICANCE OF VOLUNTEERS**

Back on the Map prides itself on being locally-led and accountable and this is ingrained in our governance arrangements, strategic leadership and day to day operations. The Charity is led by a strong board of volunteer Trustees, most of whom are Hendon residents who each bring a unique set of skills and local knowledge to steer and lead the organisation to meet its charitable objectives. An additional 25 volunteers also play a vital role in maintaining and developing the Charity's community services at Carnegie Community Corner and The Workshop. This small but growing 'army' of local people contribute to the day to day running of the Centres and the activities by delivering social opportunities. That includes managing our Community Library services, carrying out front of house and reception functions as well as steering the development of services through the Community Services User Committee; enabling us to achieve our 'Stronger Community' and 'Influencing Role for Residents' objectives.

More residents have expressed a keen interest in developing The Workshop and, like the CCC, this facility will be run by and for local people.

### **RESERVES POLICY**

The Charity currently maintains a small amount of free reserves, sufficient to meet our working capital requirements and long term commitments. On 26th August 2021 the Charity board agreed the 2021/22 Reserves Policy to accrue approximately 3 months of operational costs in reserve and, for capital reserves, to continue to accrue sums equivalent to 10% net rental income per annum for Long Term Renewals associated with the Back on the Map's housing and commercial property portfolio.

### **PUBLIC BENEFIT**

The Trustees have complied with the duty in S4 of the Charities Act 2006 to have regard to the public benefit guidance published by the Charity Commission. This is reflected both in the objectives and achievements for 2019/20 and in the objectives outlined for 2020/21.

### **RESPONSIBILITY OF THE TRUSTEES**

All Trustees receive a formal Induction on taking up their place on the Charity or Enterprises Boards and comprehensive written reports and management accounts are provided to all Board members a week in advance of each board meeting. These contain full details of progress against Back on the Map's operational objectives, financial data with analyses as well as the organisation's wider strategic position. It is the duty of Trustees and Directors to ask pertinent questions and to seek clarification on any matter, ensure they act with due diligence and make decisions with all necessary information at all times. The Chief Executive has ensured that comprehensive reports have been, and will continue to be, provided to enable the Trustees/Directors to carry out their roles effectively. Where there is any doubt, it is the duty of each member to seek clarification.

## **TRUSTEES RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS**

The trustees (who are also the directors of Back on the Map Limited for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity's company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- (a) select suitable accounting policies and then apply them consistently;
- (b) observe the methods and principles in the Charities SORP;
- (c) make judgements and estimates that are reasonable and prudent;
- (d) state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- (e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy, at any time, the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is not aware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

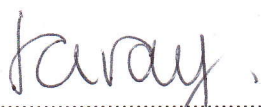
### **AUDITOR**

Subsequent to a transparent procurement process, the Trustees duly appointed Osbourne Sandy & Co as the Charity auditors for the year ended 31st March 2021. They have indicated their willingness to act on the Charity's behalf.

### **SMALL COMPANIES PROVISION**

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 18th November 2021 and signed on behalf of the Trustees by:



.....  
J D Gray, Chairperson and Trustee

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF BACK ON THE MAP LIMITED**

### **Opinion**

We have audited the financial statements of Back on the Map Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st March 2021 which comprise the consolidated and parent company statement of Financial Activity, the consolidated and parent company balance sheets, the consolidated and parent company cash flow statements and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and parent charitable company affairs as at 31st March 2021, and of the group and parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## **INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED**

### **Continued**

#### **Other information**

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit. [; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED Continued**

**Responsibilities of directors**

As explained more fully in the trustees' responsibilities statement set out on page 15, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the groups and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditors responsibilities for the audit of financial statements**

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity from our general commercial and sector experience and from previous audits of the client.

We assessed the risk of material misstatement in respect of fraud by obtaining an understanding of the charity and its subsidiary's activities, business processes and accounting systems and assessing the susceptibility to fraud.

We corroborated our enquiries through discussions with trustees and other members of management, review of minutes of trustees' meetings.

We determined that the most significant laws and regulations that relate which have a direct impact on the determination of material amounts and disclosures in the financial statements are the Companies Act 2006, the charity law and accounting standards. These comprise FRS 102 and the Charities SORP.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED Continued**

The following are significant because non-compliance would have a material effect on the financial statements - charity law, the company's charitable trust, employment law, health and safety and tenancy law.

Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above.

Based on the results of our risk assessment we designed our audit procedures to identify and to address material misstatements in relation to fraud.

We considered the risk of fraud through management override, and in response, we incorporated testing of manual journal entries into our audit approach.

The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with laws and regulations.

Fraud risk factors were discussed during the audit team briefing and professional scepticism exercised throughout the audit.

Because of the inherent limitations of an audit there is a risk that we will not detect all misstatements due to irregularities, including fraud.

The more removed the laws and regulations are from the financial transactions, the less likely it is that we would become aware of non-compliance.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment, forgery, omission, misrepresentation and collusion.

Audit standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiries of management and inspection of regulatory and legal correspondence, if any, in the absence of identified or suspected non-compliance.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF BACK ON THE MAP LIMITED Continued**

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with [Part 4 of the Charities (Accounts and Reports) Regulations 2008 / Part 4 of the Charities (Accounts and Reports) Regulations charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees for our audit work, for this report, or for the opinions we have formed.

**O.E. Sandy FCA (Senior Statutory Auditor)  
Osbourne Sandy & Co (Statutory Auditor)  
10 Grange Terrace  
Sunderland  
SR2 7DF**



**22nd November 2021**

**BACK ON THE MAP LIMITED**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE  
INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2021**

	<u>Note</u>	<u>Restricted</u> £	<u>Unrestricted</u> £	<u>Total</u> <u>2021</u> £	<u>Total</u> <u>2020</u> £
<b><u>INCOME FROM</u></b>					
Fund Raising	3	-	527,088	527,088	448,152
Charitable Activities	4	278,287	70,265	348,552	434,235
<b><u>TOTAL</u></b>		<u>278,287</u>	<u>597,353</u>	<u>875,640</u>	<u>882,387</u>
<b><u>EXPENDITURE ON</u></b>					
Raising Funds	6	23,950	351,771	375,721	279,265
Charitable Activities	6	326,310	23,077	349,387	332,274
Diminution in Land Value		-	-	-	317,595
<b><u>TOTAL</u></b>		<u>350,260</u>	<u>374,848</u>	<u>725,108</u>	<u>929,134</u>
<b><u>NET MOVEMENT IN FUNDS</u></b>		(71,973)	222,505	150,532	(46,747)
Reconciliation of Funds:					
Total Funds Brought Forward		4,503,525	803,990	5,307,515	5,354,262
Total Funds Carried Forward		<u>4,431,552</u>	<u>1,026,495</u>	<u>5,458,047</u>	<u>5,307,515</u>

**BACK ON THE MAP LIMITED**

**CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES**

**(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)**

**FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

<b><u>INCOME FROM</u></b>	<b><u>Note</u></b>	<b><u>Restricted</u></b>	<b><u>Unrestricted</u></b>	<b><u>Total</u></b>	<b><u>Total</u></b>
		<b><u>£</u></b>	<b><u>£</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>
				<b><u>£</u></b>	<b><u>£</u></b>
Charitable Activities	4	254,337	70,265	324,602	434,235
Investments	3	-	146,000	146,000	162,000
<b><u>TOTAL</u></b>		<b><u>254,337</u></b>	<b><u>216,265</u></b>	<b><u>470,602</u></b>	<b><u>596,235</u></b>
<b><u>EXPENDITURE ON</u></b>					
Charitable Activities	5	326,310	21,565	347,875	330,924
Diminution in Land Value		-	-	-	317,595
<b><u>TOTAL</u></b>		<b><u>326,310</u></b>	<b><u>21,565</u></b>	<b><u>347,875</u></b>	<b><u>648,519</u></b>
<b><u>NET MOVEMENT IN FUNDS</u></b>		(71,973)	194,700	122,727	(52,284)
Reconciliation of Funds:					
Total Funds Brought Forward		4,503,525	747,371	5,250,896	5,303,180
Total Funds Carried Forward		<b><u>4,431,552</u></b>	<b><u>942,071</u></b>	<b><u>5,373,623</u></b>	<b><u>5,250,896</u></b>

**BACK ON THE MAP LIMITED**

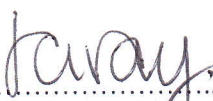
Company Number: 05212073

**BALANCE SHEET AT 31ST MARCH 2021**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b><u>FIXED ASSETS</u></b>					
Tangible Assets	9	139,472	17,782	139,472	17,782
Investments	10	5,329,483	5,261,031	5,163,811	5,261,041
		<u>5,468,955</u>	<u>5,278,813</u>	<u>5,303,283</u>	<u>5,278,823</u>
<b><u>CURRENT ASSETS</u></b>					
Debtors	11	85,771	58,140	234,628	223,907
Cash at bank and in hand		560,336	405,614	338,250	156,272
		<u>646,107</u>	<u>463,754</u>	<u>572,878</u>	<u>380,179</u>
<b><u>CURRENT LIABILITIES</u></b>					
Amounts falling due within one year	12	(238,363)	(109,406)	(83,886)	(82,460)
<b><u>NET CURRENT ASSETS (LIABILITIES)</u></b>					
		<u>407,744</u>	<u>354,348</u>	<u>488,992</u>	<u>297,719</u>
<b><u>TOTAL ASSETS LESS CURRENT LIABILITIES</u></b>					
		<u>5,876,699</u>	<u>5,633,161</u>	<u>5,792,275</u>	<u>5,576,542</u>
<b><u>CREDITORS</u></b>					
Amounts falling due after more than one year	12	(418,652)	(325,646)	(418,652)	(325,646)
<b><u>NET ASSETS</u></b>					
		<u>5,458,047</u>	<u>5,307,515</u>	<u>5,373,623</u>	<u>5,250,896</u>
<b><u>THE FUNDS OF THE CHARITY</u></b>					
Unrestricted income fund	13	1,026,495	803,990	942,071	747,371
Restricted Funds	14	4,431,552	4,503,525	4,431,552	4,503,525
<b><u>TOTAL FUNDS</u></b>					
		<u>5,458,047</u>	<u>5,307,515</u>	<u>5,373,623</u>	<u>5,250,896</u>

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act relating to small companies.

The financial statements were approved by the Trustees and were authorised for issue on 18th November 2021 and are signed on their behalf by:

.....  
  
 J.D. Gray - Trustee

**BACK ON THE MAP LIMITED**

**STATEMENTS OF CASH FLOWS AND CONSOLIDATED STATEMENT OF**

**CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2021**

	<u>Note</u>	<u>Group</u>		<u>Charitable Company</u>	
		<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>Cash used in operating activities</b>		(261,814)	(147,318)	126,848	287,588
<b>Cash flows from investing activities</b>					
Investment income	3	527,088	448,152	-	-
Proceeds from Sale of Assets		52,536	-	52,536	-
Purchase of fixed assets:					
Fixtures and Fittings	9	(11,631)	(17,462)	(11,631)	(17,462)
Investment Properties	10	(252,895)	(436,534)	(87,213)	(436,534)
<b>Cash provided by (used in) investing activities</b>		<u>315,098</u>	<u>(5,844)</u>	<u>(46,308)</u>	<u>(453,996)</u>
<b>Cash flows from financing activities</b>					
Loan advances		135,500	90,535	135,500	90,535
Loan repayments		(34,062)	(30,484)	(34,062)	(30,484)
<b>Cash provided by (used in) financing activities</b>		<u>101,438</u>	<u>60,051</u>	<u>101,438</u>	<u>60,051</u>
Increase (decrease) in cash and cash equivalents in the year		154,722	(93,111)	181,978	(106,357)
Cash and cash equivalents at the beginning of the year		<u>405,614</u>	<u>498,725</u>	<u>156,272</u>	<u>262,629</u>
<b>Total cash and cash equivalents at the end of the year</b>		<u>560,336</u>	<u>405,614</u>	<u>338,250</u>	<u>156,272</u>
<b>Reconciliation of net movements in funds to net cash flow from operating activities</b>					
Net movement in funds		150,532	(46,747)	122,727	(52,284)
Add back depreciation charge and loss on disposal of assets		21,848	341,362	21,848	341,362
Deduct income shown in:					
Investment activities		(527,088)	(448,152)	-	-
Decrease (increase) in debtors		(27,631)	(26,358)	(10,721)	(16,875)
(Decrease) increase in creditors		120,525	32,577	(7,006)	15,385
<b>Net cash used in operating activities</b>		<u>(261,814)</u>	<u>(147,318)</u>	<u>126,848</u>	<u>287,588</u>

**Analysis of changes in net debt - see note 15**

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

#### **1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

##### **a) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2018) – Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) Companies Act 2006 and the Charities Act 2011.

Back on the Map Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **b) Group financial statements**

The financial statements consolidate the results of the charity and its wholly owned subsidiary Back on the Map Enterprises Limited on an acquisition basis.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from Government and other grants, whether ‘capital’ grants or ‘revenue’ grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

##### **d) Donated services and facilities**

In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised - refer to the trustees’ annual report for more information about their contribution.

##### **e) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**ACCOUNTING POLICIES - Cont'd**

**f) Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are only available for the purpose which they were given. More information can be found at note 14.

**g) Expenditure and Irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- costs of raising funds comprise the costs of commercial trading.
- expenditure on charitable activities includes the costs of activities undertaken to further the purposes of the charity.
- other expenditure represents
- those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**h) Tangible fixed assets**

Fixtures & Fittings and Motor Vehicles are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line or reducing balance basis as follows:

<b>Asset Category</b>	<b>Annual Rate</b>
Fixtures & Fittings	25% to 50% Straight Line Basis
Motor Vehicles	25% Reducing Balance Basis

The directors have identified two properties that no longer satisfy the investment properties criteria and these assets have been transferred accordingly (see note 9).

Land and buildings have been transferred from investment properties at market value. The directors are of the opinion that the transfer value and carrying value at the year end are one in the same. The estimated useful economic life of the assets has been set at 50 years and will be depreciated on a straight line basis of 2% per annum commencing 1st April 2021.

## **BACK ON THE MAP LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

#### **ACCOUNTING POLICIES - Cont'd**

##### **i) Land and Buildings – Investment Properties**

Properties purchased for rent are capitalised on the basis of purchase price plus refurbishment costs. Thereafter they are included at a fair value assessed by the directors with gains recognised in income in the SOFA.

##### **Land and Buildings – Development Land**

In August 2020 the Trustees sought an independent valuation of the land held by the charity given the current market conditions where these parcels of land are held. The independent valuation was performed by Richard Henderson BSC (Hons) MRICS FIAVRICS Registered Valuer/Chartered Surveyor, Vickers & Barrass, Bank Top Mart, Clifton Road, Darlington, County Durham DL1 5DU who valued the land at £107,405 on an equitable value basis.

##### **j) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **k) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **l) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **m) Pensions**

Employees joining the money purchase pension scheme operated by St James Place contract directly with the insurance company. The charity also makes a contribution to this pension scheme and acts as agent in collecting and paying over employee pension contributions.

##### **n) Going concern**

The directors continue to adopt the going concern basis in preparing financial statements as outlined in the Trustees Responsibilities Statement.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**ACCOUNTING POLICIES - Cont'd**

**o) Registered status**

Back on the Map Limited was registered as a UK company on 23rd August 2004 (No 05212073). On 5th November 2010 the company obtained charitable status, upon which it became registered with the Charity Commission (No 1138833).

**2. KEY MANAGEMENT DISCLOSURE**

The directors consider the Board of Directors, who are the charity's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in note 16 to the accounts.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

**3. INVESTMENTS**

	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Gift Aid from Subsidiary Company	-	-	146,000	162,000
Rents Received	527,088	448,152	-	-
Interest Received	-	-	-	-
	<u>527,088</u>	<u>448,152</u>	<u>146,000</u>	<u>162,000</u>

**4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES**

	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Grants received in year	339,675	420,556	315,725	420,556
Other income	8,877	13,679	8,877	13,679
	<u>348,552</u>	<u>434,235</u>	<u>324,602</u>	<u>434,235</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

<b><u>5. TOTAL EXPENDITURE</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2021</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Advertising	2,803	2,026	2,803	2,026
Audit Fees	4,365	3,696	2,853	2,346
Bad Debts	15,376	2	-	-
Bank Charges	1,127	820	-	76
Depreciation	9,384	23,767	9,384	23,767
Disposal of Assets - Loss	12,464	-	12,464	-
Funded Expenditure	15,296	-	15,296	-
Grant Returned	5,600	-	5,600	-
Heat and Light	6,521	6,869	4,621	4,920
Insurance	10,103	7,012	8,939	6,689
Interest	3,680	1,835	3,680	1,835
Internship Costs	990	13,343	-	-
IT Expenses	1,769	1,674	1,769	1,674
Lease Payments	3,394	3,394	-	-
Motor Expenses	6,421	4,179	-	-
Office Costs	4,251	2,479	4,251	2,479
Placement Costs	-	5,070	-	-
Printing	567	1,722	567	1,722
Professional Fees	57,143	63,532	52,273	62,857
Project Costs	18,788	60,586	18,788	60,586
Rates and Rent	27,870	9,794	17,572	2,467
Repairs and Maintenance	161,832	108,436	9,584	2,740
Sessional Work and Training	5,919	9,546	5,919	9,546
Staff	328,689	255,462	159,731	122,846
Telephone	8,925	7,318	8,925	7,318
Training	450	5,467	450	5,467
Travel and Sundry Expenses	11,381	13,510	2,406	9,563
	<b><u>725,108</u></b>	<b><u>611,539</u></b>	<b><u>347,875</u></b>	<b><u>330,924</u></b>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**6. ANALYSIS OF EXPENDITURE**

a) Raising funds expenditure is represented by the costs incurred by the charity's trading subsidiary excluding governance costs.

b) Charitable activities consist of:

	<b>Activities Undertaken Directly</b>	<b>Grant Funding of Activities</b>	<b>Support Costs</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Community Foundation	-	20,500	-	20,500
Big Lottery	-	58,285	-	58,285
Main Fund	16,913	-	6,164	23,077
Cleaner Communities	-	11,226	-	11,226
Edit Go Online	-	28,587	-	28,587
Clays Hill Trust and Virgin Money	-	24,596	-	24,596
Awards for All	-	10,258	-	10,258
Bernard Sunley	-	2,680	-	2,680
Power to Change	-	104,224	-	104,224
Rank Foundation	-	25,000	-	25,000
North East Local Enterprise Partnership	-	8,776	-	8,776
Ground Works	-	19,841	-	19,841
Garfield Weston	-	7,337	-	7,337
Over 50's More Men	-	5,000	-	5,000
	<b>16,913</b>	<b>326,310</b>	<b>6,164</b>	<b>349,387</b>

Support costs are made up as follows:

Governance	4,365
Information Technology	1,799
	<b>6,164</b>

**7. NET MOVEMENT IN FUNDS**

This is stated after comprising:

	<b>Group</b>		<b>Charitable Company</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Staff pension contributions	15,015	11,297	15,015	11,297
Depreciation	9,384	23,767	9,384	23,767
Loss on Disposal of Asset	12,464	-	12,464	-
Auditor's fees	4,365	3,696	2,853	2,346

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

<b>8. <u>PARTICULARS OF EMPLOYEES</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Total staff costs were as follows:				
Wages and Salaries	289,228	225,110	289,228	225,110
Social Security Costs	24,446	19,055	24,446	19,055
Other Pension Costs	15,015	11,297	15,015	11,297
Management Fee Recharged	-	-	(168,958)	(132,616)
	<u>328,689</u>	<u>255,462</u>	<u>159,731</u>	<u>122,846</u>

The average number of staff employed is as follows:

	<b><u>2021</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Number of Staff	<u>11</u>	<u>7</u>	<u>11</u>	<u>7</u>

One employee received remuneration between £ 60,000 and £70,000. Key management remuneration amounted to £114,407.

**9. TANGIBLE FIXED ASSETS**

	<b><u>Fixtures &amp; Fittings and Motor Vehicles Group</u></b>	<b><u>Land and Buildings Group</u></b>	<b><u>Total Group</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
<b><u>Cost</u></b>			
At 1st April 2020	55,168	-	55,168
Transfer from Investments	-	119,443	119,443
Additions	11,631	-	11,631
At 31st March 2021	<u>66,799</u>	<u>119,443</u>	<u>186,242</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2020	37,386	-	37,386
Charge for Year	9,384	-	9,384
At 31st March 2021	<u>46,770</u>	<u>-</u>	<u>46,770</u>
<b><u>Net Book Value</u></b>			
At 31st March 2021	<u>20,029</u>	<u>119,443</u>	<u>139,472</u>
At 31st March 2020	<u>17,782</u>	<u>-</u>	<u>17,782</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**9. TANGIBLE FIXED ASSETS - (cont)**

	<b>Fixtures &amp; Fittings and Motor Vehicles Charitable Company</b>	<b>Land and Buildings Charitable Company</b>	<b>Total Charitable Company</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>Cost</u></b>			
At 1st April 2020	55,168	-	55,168
Transfer from Investments	-	119,443	119,443
Additions	11,631	-	11,631
At 31st March 2021	<u>66,799</u>	<u>119,443</u>	<u>186,242</u>
<b><u>Accumulated Depreciation</u></b>			
At 1st April 2020	37,386	-	37,386
Charge for Year	9,384	-	9,384
At 31st March 2021	<u>46,770</u>	<u>-</u>	<u>46,770</u>
<b><u>Net Book Value</u></b>			
At 31st March 2021	<u>20,029</u>	<u>119,443</u>	<u>139,472</u>
At 31st March 2020	<u>17,782</u>	<u>-</u>	<u>17,782</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**10. INVESTMENTS**

<b>Cost or valuation - Group</b>	<b>Investment</b>	<b>Development</b>	<b>Total</b>
	<b>Properties</b>	<b>Land</b>	
	<b>£</b>	<b>£</b>	<b>£</b>
At 1st April 2020	5,153,626	107,405	5,261,031
Additions	252,895	-	252,895
Disposals	(65,000)	-	(65,000)
Transfer to Tangible Fixed Assets	(119,443)	-	(119,443)
At 31st March 2021	<u>5,222,078</u>	<u>107,405</u>	<u>5,329,483</u>

<b>Cost or valuation - Charitable Company</b>	<b>Unlisted</b>	<b>Investment</b>	<b>Development</b>	<b>Total</b>
	<b>Investment</b>	<b>Properties</b>	<b>Land</b>	
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
At 1st April 2020	10	5,153,626	107,405	5,261,041
Additions	-	87,213	-	87,213
Disposals	-	(65,000)	-	(65,000)
Transfer to Tangible Fixed Assets	-	(119,443)	-	(119,443)
At 31st March 2021	<u>10</u>	<u>5,056,396</u>	<u>107,405</u>	<u>5,163,811</u>

The carrying value of the investment properties on a historical cost basis would have been £4,391,424.

**Investments and income earned from other activities**

The unlisted investments above include a 100% interest in the issued share capital of Back on the Map Enterprises Limited, a company registered in England and Wales. The wholly owned trading subsidiary Back on the Map Enterprises Limited is incorporated in the United Kingdom (company number 7387041) and pays all of its profits to the charity under the gift aid scheme. A summary of the trading results is shown below.

The summary financial performance of the subsidiary alone is:

	<b><u>2021</u></b>	<b><u>2020</u></b>
	<b>£</b>	<b>£</b>
Turnover	527,088	448,152
Cost of Sales and Administration Costs	(353,283)	(280,615)
Net Profit	<u>173,805</u>	<u>167,537</u>
Profits Brought Forward	56,619	51,082
Distribution to the Charity	(146,000)	(162,000)
	<u>84,424</u>	<u>56,619</u>

The assets and liabilities of the subsidiary were:

Fixed Assets	165,682	-
Current Assets	283,277	284,775
Current Liabilities	(364,525)	(228,146)
Total Net Assets	<u>84,434</u>	<u>56,629</u>

The Aggregate Share Capital and Reserves	<u>84,434</u>	<u>56,629</u>
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**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

<b>11. <u>DEBTORS</u></b>	<b><u>Group</u></b>		<b><u>Charitable Company</u></b>	
	<b><u>2021</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Trade Debtors	58,856	33,935	-	-
Other Debtors and Prepayments	26,915	24,205	33,428	22,707
Amount due from Group Undertaking	-	-	201,200	201,200
	<u>85,771</u>	<u>58,140</u>	<u>234,628</u>	<u>223,907</u>

Trade debtors include balances of £16,594 that fall due for payment after more than 12 months.

<b>12. <u>CREDITORS</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2020</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
Amounts falling due within one year:				
Loans (secured)	53,673	45,241	53,673	45,241
Trade Creditors	3,235	5,560	-	-
Other Creditors, Accruals and Deferred Income	173,101	51,923	21,859	31,578
Other Tax and Social Security	8,354	6,682	8,354	5,641
	<u>238,363</u>	<u>109,406</u>	<u>83,886</u>	<u>82,460</u>
Amounts falling due after more than one year:				
Loans (Secured)	<u>418,652</u>	<u>325,646</u>	<u>418,652</u>	<u>325,646</u>

Loans are secured on properties to which they relate. Loans advanced prior to 31st March 2018 are free of interest. Loan repayments falling due after more than five years £ 241,327.

The Subsidiary company has been awarded a grant of £227,901 from Power to Change and the grantor has advised that the spending of these funds are restricted to specific purposes. The grant is made up of two elements £180,000 to assist with the purchase of four investment properties and £47,901 to cover the costs of a housing/lettings officer over a two year period. The funding received prior to the balance sheet date is £143,950 and £23,950 has been released to the profit and loss account this year. The remainder has been carried forward and following completion of the project will be released to revenue accordingly.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

<b>13. <u>UNRESTRICTED INCOME FUNDS</u></b>	<b><u>Group</u></b>	<b><u>Charitable Company</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>
At 1st April 2020	803,990	747,371
Total Income	597,353	216,265
Total Expenditure	(374,848)	(21,565)
At 31st March 2021	<u>1,026,495</u>	<u>942,071</u>

<b>14. <u>RESTRICTED FUNDS</u></b>	<b><u>Virgin Money Foundation</u></b>	<b><u>Big Lottery</u></b>	<b><u>Cleaner Communities</u></b>	<b><u>Rank Foundation</u></b>	<b><u>Sub Total</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
At 1st April 2020	8,000	17,132	-	-	25,132
Total Income	-	41,750	11,226	25,000	77,976
Transfer	-	-	-	-	-
Total Expenditure		(58,285)	(11,226)	(25,000)	(94,511)
At 31st March 2021	<u>8,000</u>	<u>597</u>	<u>-</u>	<u>-</u>	<u>8,597</u>

	<b><u>Sub Total b/f</u></b>	<b><u>Clayhill Trust</u></b>	<b><u>Edit Go Online</u></b>	<b><u>Property Fund</u></b>	<b><u>Sub Total</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
At 1st April 2020	25,132	-	-	4,395,591	4,420,723
Total Income	77,976	24,596	28,588	-	131,160
Transfer	-	-	-	(50,000)	(50,000)
Total Expenditure	(94,511)	(24,596)	(28,588)	-	(147,695)
At 31st March 2021	<u>8,597</u>	<u>-</u>	<u>-</u>	<u>4,345,591</u>	<u>4,354,188</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

	<b><u>Sub Total b/f</u></b>	<b><u>Community Foundation</u></b>	<b><u>Power to Change (1)</u></b>	<b><u>Ground Work</u></b>	<b><u>Sub Total</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
At 1st April 2020	4,420,723	-	31,316	19,841	4,471,880
Total Income	131,160	20,500	-	-	151,660
Transfer	(50,000)	-	-	-	(50,000)
Total Expenditure	(147,695)	(20,500)	(31,316)	(19,841)	(219,352)
At 31st March 2021	<u>4,354,188</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,354,188</u>

	<b><u>Sub Total b/f</u></b>	<b><u>Awards for All</u></b>	<b><u>Garfield Weston</u></b>	<b><u>Suez</u></b>	<b><u>Sub Total</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>		<b><u>£</u></b>
At 1st April 2020	4,471,880	7,614	14,131	-	4,493,625
Total Income	151,660	9,254	-	-	160,914
Transfer	(50,000)	-	-	50,000	-
Total Expenditure	(219,352)	(10,258)	(7,337)	-	(236,947)
At 31st March 2021	<u>4,354,188</u>	<u>6,610</u>	<u>6,794</u>	<u>50,000</u>	<u>4,417,592</u>

	<b><u>Sub Total b/f</u></b>	<b><u>Over 50's More Men</u></b>	<b><u>Bernard Sunley</u></b>	<b><u>Power to Change (2)</u></b>	<b><u>Sub Total</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
At 1st April 2020	4,493,625	5,000	4,900	-	4,503,525
Total Income	160,914		5,100	74,999	241,013
Transfer	-	-	-	-	-
Total Expenditure	(236,947)	(5,000)	(2,680)	(72,908)	(317,535)
At 31st March 2021	<u>4,417,592</u>	<u>-</u>	<u>7,320</u>	<u>2,091</u>	<u>4,427,003</u>

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

	<b><u>Sub</u></b>	<b>NE Local</b>	<b><u>Sub</u></b>
	<b><u>Total b/f</u></b>	<b>Enterprises</b>	<b><u>Total</u></b>
	<b><u>£</u></b>	<b><u>Partnership</u></b>	<b><u>£</u></b>
	<b><u>£</u></b>	<b><u>£</u></b>	<b><u>£</u></b>
At 1st April 2020	4,503,525	-	4,503,525
Total Income	241,013	13,325	254,338
Transfer	-	-	-
Total Expenditure	(317,535)	(8,776)	(326,311)
At 31st March 2021	<u>4,427,003</u>	<u>4,549</u>	<u>4,431,552</u>

**14. RESTRICTED FUNDS - (cont)**

**Name of restricted fund description, nature and purposes of the fund.**

Virgin Money Foundation - The balances relates to property management system where the costs will be incurred in the 2022 accounts year.

Big Lottery – to deliver services that build confidence and emotional as well as financial resilience amongst residents in the community and was extended to provide covid support to local residents.

Cleaner Communities - a programme of neighbourhood clean ups are held weekly across Hendon in identified ‘grot spot’ areas. Staff and volunteers also carry out awareness raising campaigns in targeted areas such as; dog fouling in parks and green spaces, recycling at Christmas, reducing waste etc.

Rank Foundation - To assist the charity to recover from Covid-19.

Clayshills Trust - Employment of a community anchor worker.

Edit - Go Online! - Aims to reduce digital isolation in the North East area of Sunderland, share digital skills via an IT buddy volunteer programme and through 1-2-1 staff support. Digital workshops are also held covering subjects such as; online safety, online shopping, web browsing etc. Daily drop-in support is available for those facing digital isolation as well as specialist support for individuals facing Universal Credit reforms.

Property Fund – In the main is represented by investment assets purchased prior to 1st April 2011 using New Deals for Communities funding. The charity also received a contribution of £5,443 towards the cost of a property in the year to 31st March 2018 and £220,000 was awarded in the year ended 31st March 2020 by the Virgin Money Foundation to assist with the purchase and refurbishment of four empty or PRS homes. The board treats the property fund as restricted assets, the purpose of which is to build a local asset base for income generation and programme related service in perpetuity. It is never the intention of the board to dispose of the assets.

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**14. RESTRICTED FUNDS - (cont)**

**Name of restricted fund description, nature and purposes of the fund.**

Community Foundation - Work that helps prevent poverty and social exclusion.

Power to Change (1) - To create a stronger community business and helps the community realise its aspirations for an Artists Living Hub.

Ground Work - The Steering Group will establish and oversee the South of Tyne Community Led Housing Enabling Hub for the geographical area consisting of Gateshead, South Tyneside, Sunderland and Co. Durham.

Awards for All - To upskill volunteers, provide uniforms and training and volunteer expenses.

Garfield Weston - To produce community kitchen area and appliances.

Suez - Refurb 45 Vilette Road to enable community building.

Over 50's More Men - To work with men over 50 in the workshop and upskill local residents.

Bernard Sunley - To produce community kitchen area and appliances.

Power to Change (2) - Covid-19 Community led recovery scheme.

NE Local Enterprises Partnership - The project will deliver a social kitchen with a community café attached and will focus on training young people aged 19-24 who have learning disabilities.

**15. ANALYSIS OF CHANGES IN NET DEBT**

	<u>At 01/04/20</u>	<u>Cash</u>	<u>Other non-</u>	<u>At 31/03/21</u>
	<u>£</u>	<u>Flows</u>	<u>cash changes</u>	<u>£</u>
		<u>£</u>	<u>£</u>	
<b>Cash and Cash Equivalents</b>				
Cash	405,614	154,722	-	560,336
	405,614	154,722	-	560,336
<b>Borrowings</b>				
Debt due within one year	(45,241)	(8,432)	-	(53,673)
Debt due after more than one year	(325,646)	(93,006)	-	(418,652)
	(370,887)	(101,438)	-	(472,325)
Total	34,727	53,284	-	88,011

**BACK ON THE MAP LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**

**(Continued)**

**16. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS**

No trustee of the company received any remuneration or expenses during the year.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

**17. COMPANY LIMITED BY GUARANTEE**

The company is limited by guarantee and has no share capital. In the event of a winding up, every member undertakes to contribute to the payment of liabilities such amount as may be requested not exceeding the total of £1.

**18. CONTINGENT LIABILITIES**

The charity's Board of Trustees has not identified any significant contingent liabilities.

**19. TAXATION**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**20. OTHER INFORMATION**

Back on the Map Limited is a private limited company, limited by guarantee, domiciled in England and Wales. The Registered Office is detailed on page 1 of these accounts.

The presentation currency is £ sterling.

**21. FINANCIAL COMMITMENTS AUTHORISED**

The budget for the refurbishment of the the Social Kitchen has been set at £74,144 and the costs of these works is grant funded.