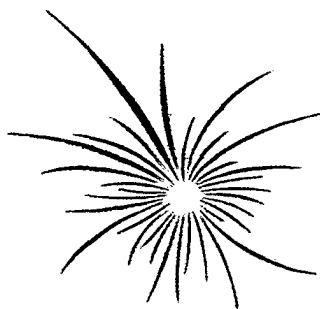


THE LAND RESTORATION TRUST
(A company limited by guarantee)
YEAR ENDED 31 MARCH 2021

Registered Company No 5077263
Registered Charity No 1138337
Office of the Scottish Charity Registrar No SC43833



THE LAND RESTORATION TRUST
Operating as The Land Trust

ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

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CHAIRMAN'S REPORT

Introduction

When the Covid-19 pandemic took hold in the UK in March 2020 it was a very uncertain time for the Land Trust. Following my appointment as Chair of the organisation in December 2019 I did not expect to be facing such an unprecedented situation during my first few months in the role.

Covid-19 threw many obstacles in the Land Trust's path. The first, and immediate priority, was considering how best to keep our sites open and safe for our communities to use during this incredibly challenging time. However, as Chair of the organisation, there were also numerous other issues to consider.

How would the pandemic affect the long-term financial position of the Trust? How was the transition to home working affecting the morale of our passionate and dedicated staff team? With so much of our new business work conducted face to face with clients how would it affect the transfer of new parks and green spaces to the Land Trust's portfolio?

Writing these words 12 months later I am very proud of the way the Trust overcame these significant obstacles to ensure that the organisation finished the year in a stronger position than which we started and with a bright future ahead of us.

One of the few positives to come out of the pandemic has been the new appreciation people have for their local parks and green spaces.

We know that keeping our sites open, when many other organisations and local authorities were closing theirs, was hugely valued by our communities. We understood that this would put added pressure on the sites as more people than ever before flocked to our green spaces, but knew that it would have a significant positive effect on the physical and mental wellbeing of our communities. We estimate that we were able to welcome circa two million people to our parks and green spaces over the last 12 months. This is first time we have hit this significant milestone and we were delighted to do so.

Delivering charitable outcomes

Delivering our charitable outcomes was understandably affected by the pandemic.

For much of the last 12 months we were unable to run many of our usual activities due to social distancing restrictions and guidelines. Many of our volunteering activities had to be suspended while the community events across our endowment and service charge sites were unable to go ahead.

However the Land Trust staff and our excellent managing partners adapted brilliantly and we still managed to deliver a great deal of economic and social value to our communities.

The Land Trust delivers charitable activity in five key areas. These are:

- Environment and biodiversity
- Health and wellbeing
- Social and community cohesion
- Economic vitality
- Education and learning

It was wonderful to see record numbers of people visiting our green spaces and being able to use them for their daily exercise was hugely important for the physical and mental wellbeing of our communities.

Like so many organisations we had to find new ways to deliver charitable outcomes. This was particularly evident with our Green Angels trainees and Service Charge customers.

The Land Trust's Green Angels programme which provides free environmental training and education programmes makes a considerable difference to the lives of our trainees, helping many into further education and employment.

Throughout the course of the last 12 months the Trust had to suspend activities or run them at vastly reduced numbers to ensure they were safe. However we were acutely aware that our Green Angels trainees relied on our activities for their physical and mental wellbeing. Our team therefore successfully moved much of the activities online, producing weekly newsletters packed full of activities and ideas for our trainees to complete from the safety of their own home or gardens or while taking their daily exercise. Further training was then moved online before some activities were able to be resumed in person. Our Green Angels team and trainees adapted and made a success of the very challenging scenarios placed in front of them.

Equally, engaging with our service charge customers throughout this time was very important. Community engagement is what, we believe, sets our service charge business model apart from other green space management companies and Covid-19 restrictions made this far more difficult. However our team adapted quickly, hosting resident meetings online and providing regular updates through our dedicated social media pages. Although we were unable to run our usual seasonal events we made great efforts to organise activities, particularly during the Christmas period when we ran a very popular Christmas storytelling event online which was attended by customers from across our service charge portfolio.

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While we have not been able to deliver the usual volume of activities have still been able to deliver a number of activities which contribute to the delivery of our charitable objectives.

In 2020-21 just over 3,000 people took part in a community event on one of our spaces. This was understandably a significant decrease on previous years while training and school activities were also severely restricted.

Our volunteers have continued to play a very important role in the success of our green spaces over the last 12 months completing over 3,000 volunteer work days and I thank them hugely for their continued efforts.

One area where we have continued to make great progress is in delivering health activities with over 60,000 people taking part in some form of activity, a 27% increase over the last 12 months. We're incredibly proud of the positive difference we've made to people's physical and mental health.

I would like to finish by saying that I was particularly proud of how the Trust engaged with its staff throughout this difficult time. We recognised that this was an extremely worrying period for everybody with people having concerns about their own health, that of their friends and family and financial concerns while everyone was also adapting to new ways of working. The Trust has done a huge amount to protect the mental and physical wellbeing of our staff, offering a variety of online activities such as yoga, Pilates and art classes. The Trust also has a team of trained Mental Health first aiders and also send a regular Health and Wellbeing newsletter. The team also completed a 15,000 mile walking challenge, designed to encourage them to take regular breaks throughout the working day and protect their physical and mental health.

Our financial performance

At the start of the Covid-19 pandemic one of the great unknowns was what the potential financial ramifications would be for the Trust, both in the short and long-term.

I am very pleased to say that our balance sheet remains strong with net assets at 31st March 2021 of £180.6 million, of which £3.7 million was classified as General Funds, with a total investment income during the year of £6.3 million.

This income enables us to manage our sites sustainably and achieve our charitable outcomes. Costs were well controlled with the Trust making significant savings, particularly in areas such as staff travel due to the Covid-19 pandemic.

During 2020/21 our investment portfolio made £22.8m of Realised & Unrealised Gains.

It is very encouraging that the Trust has managed to navigate the most challenging year in the organisation's history and come out of it in a better financial position. We have learned a great deal and there are likely to be significant savings in the future as we continue to work flexibly and in new ways.

The Board of Trustees

It is a great privilege to be Chair of the Land Trust and my fellow Trustees and I are determined to work to support the Trust and its hard working staff as we continue our great work delivering against our five key charitable objectives and working with the communities around our green spaces.

Their wise counsel has been of great value as we navigated our way through the last 12 months and I consider it a great honour to lead such a fantastic, experienced and selfless group of people who have the best interests of the Land Trust at heart.

In the last 12 months Dinah Nichols and Simon MacGillivray retired as Trustees. Dinah and Simon both provided a decade of sterling service and I thank them for their enormous contribution to the Trust.

Biographical details of all our Trustees are available to view on the Land Trust website.

Acknowledging the commitment of our partners and staff

Under our operating model we engage local managing partners and community groups to run our sites in line with our strategic objectives. I would like to thank them for the remarkable contribution they have made to the achievements of the Land Trust over the last year.

Finally, my thanks go to the staff of the Land Trust for their continued hard work and commitment to improving people's lives. I have been inspired by their ability to adapt to the significant challenges posed by Covid-19 and the positive impact their efforts have had on millions of people across the country. While we are growing as an organisation I am still amazed at our ability to punch above our weight and maximise our resources to deliver what we do. This is down to our wonderful staff team, who all care passionately about the Trust's mission to change people's lives for the better.



William Hiscocks

15th September 2021

Chairman

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CHIEF EXECUTIVE'S REPORT:

Introduction

I am very pleased to report that, despite all the challenges we faced due to the Covid-19 pandemic, the Land Trust had another very successful year in 2020-21. We have brought more parks and green spaces into our ownership and management and increased charitable delivery across our parks and green spaces despite the impact of Covid-19.

I have been very proud to see Land Trust green spaces playing such an important role in aiding our communities' physical and mental wellbeing during the pandemic.

While my colleagues adapted quickly and effectively to the challenges of home working, delivery of activity to the communities who live and work around our green spaces was understandably affected with a large drop, in particular, in organised community events and education and training activities. Organised activity fell by 62% year on year which was disappointing but understandable given the circumstances.

Although we were unable to deliver our usual programme of activity, just being able to keep our green spaces open made a huge difference. Working closely with our dedicated managing partners, and in some cases our volunteer workforce, we were able to ensure that our sites were maintained to the best possible standards during this time.

This hard work paid off and I'm delighted to report that based on counts on several of our sites we estimate that we welcomed circa two million people to our parks and green spaces, the first time in our history that we have reached this number. This again reinforces the importance of well managed green infrastructure in people's lives, but never more so than through this pandemic.

Ensuring our communities continue using our sites in the future is a challenge we are looking forward to.

Site Acquisitions

The Covid-19 pandemic has had an effect on many aspects of the Trust's work and the acquisition of new sites is no different. In usual circumstances our Business Development Team would regularly be meeting with clients to complete the complex negotiations which bring new sites under the Trust's ownership and management. While this has not been possible for obvious reasons I'm pleased to say excellent progress has still been made with new sites brought under management and a number of other legal agreements signed, ensuring our business development pipeline remains strong.

2020-21 has seen three new sites come under the Land Trust's management. Runfold Ridge in Surrey is a site with fantastic panoramic views and with a wildflower rich chalk grassland is a great destination for exploring and experiencing the benefits of nature. Chalk grassland is Britain's equivalent to tropical rainforests, with an abundance of wildflowers. Runfold Ridge has future potential to return to this type of habitat through the long-term cutting and removal of grass to reduce nutrient levels. New tree planting and wildlife boxes are all in place to enhance environmental value.

I am also very pleased to report our involvement in a wonderful new area of green space in the South. We were delighted to take over management of Hogmoor Inclosure, in Whitehill and Bordon, Hampshire – one of the Governments Healthy New Towns and one of the largest SANGs (Suitable Alternative Natural Greenspaces) in the country. Totalling over 54 hectares of land the SANG contains a variety of habitats and natural features and is designed to avoid increased recreational pressure on the Wealden Heaths Phase II Special Protection Area (SPA), Shortheath Common Special Area of Conservation (SAC) and Woolmer Forest (SAC) from new residential development by providing an alternative recreation area. We will initially manage the site under contract whilst we build an endowment fund for the SANG.

Hogmoor Inclosure is part of Prince Philip Park comprising a variety of public open spaces totalling 114 hectares. The Land Trust has a dedicated Estates and Community Officer based at Prince Philip Park who is responsible for delivering activities to bring the new community together. As well as Hogmoor Inclosure the Land Trust will manage land within the new development on behalf of the residents. This will be paid for via service charge. The Land Trust will not have a direct relationship with the residents but will liaise with a number of Residential Management Companies who will collect the service charge on the Trust's behalf.

We also were delighted to finally open Castle Hill Country Park, Salisbury which we had been developing over the past 2 years. We have now received the endowment for this site which is actively under our management.

Delivering economic and social value

Over the last few years the Land Trust has been measuring the impact of our work using an Economic and Social Value Model, developed in partnership with AMION Consulting. The model provides evidence based measurable indicators of the benefits of well-managed green space for communities.

As we grow, the economic and social value we deliver continues to rise. This is partly due to the increase in the number of parks and green spaces we own but also as we focus our efforts on delivering more targeted charitable outcomes to meet the needs of our local communities.

This work has understandably been affected by the Covid-19 pandemic, however through the management of our sites we have still been able to deliver significant economic and social value in 2020-21 in excess of £25m across the entire portfolio including £2m from our service charges spaces.

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Charitable Outputs

We are very proud of our contribution to society through our management of parks and green spaces. A summary of our activities and events is shown below:

	2018/19 Actual	2019/20 Actual	2020/21 Actual	% change during 2020/21
School visits (formal)	7,662	6,243	702	-89%
Training activities	4,942	9,088	964	-89%
Health activities	44,970	47,483	60,450	27%
Community activities	67,778	101,174	3,182	-97%
Practical Voluntary Work (days)	13,420	18,400	3,142	-83%
Totals	138,772	182,388	68,440	-62%

Grants

We received £159,000 in grants in the financial year with over £155,000 coming from the Denise Coates Foundation for our ongoing programme of works at Hassall Green Nature Reserve. We are very grateful for this continued support which is allowing us to transform Hassall Green into a valuable community asset which is delivering significant economic and social value.

The Trust also chose to place a number of our staff on the Coronavirus Job Retention Scheme. At the start of the pandemic with many of our events and activities cancelled we felt it prudent to place a number of our staff whose jobs had been affected on furlough. Once restrictions began to ease and workloads increased our staff were brought back to resume to their roles.

Acknowledgements

On behalf of my colleagues and fellow members of the senior leadership team I would like to thank our Board of Trustees for their continued guidance and expertise over the last 12 months. Their counsel and advice has been hugely valuable.

Finally, I would like to thank our committed team of staff, volunteers and managing partners without whom none of our charitable delivery would have been possible.



Euan Hall

15th September 2021

Chief Executive

THE LAND RESTORATION TRUST
(A company limited by guarantee)
YEAR ENDED 31 MARCH 2021

TRUSTEES' REPORT:

LEGAL AND ADMINISTRATIVE

STRUCTURE

The Land Restoration Trust, (operating as the Land Trust) is a charity registered with the Charity Commission in England and Wales No 1138337. It is a company limited by guarantee No 5077263 and is registered with the Office of the Scottish Charity Register No SC43833.

The Charity's governing documents are its Articles of Association. The Articles of Association were amended to meet requirements for registering for the Office of the Scottish Charity Register and the updated Articles of Association were adopted on 2 December 2013.

The Charity has two wholly-owned subsidiaries: Osprey Quay Management Services Company Limited (a charity and a company limited by guarantee) and The Land Restoration Trust Services Limited.

The Land Restoration Trust Services Limited has a further 10 subsidiaries, three of which traded in 2020/21 (Land Trust Residential Services Limited, Beaulieu Estate Management Limited and Land Trust Estates Scotland Limited), these generally provided management services to particular sites. The remaining subsidiaries: Merlin Park Limited, Osprey Quay Management Company Limited, Carr Lodge Management Company Limited, Frickley Management Company Limited, Space First (South East) Limited and Space First (North West) Limited, Space First (Manchester) Limited did not trade during 2020/21.

More details are provided in Note 13 to the financial statements

THE LAND RESTORATION TRUST DIRECTORS

The Directors of the Charity are its Trustees for the purpose of Company Law and throughout this report are collectively referred to as the "Trustees". The Trustees serving as at 31st March 2021, who unless otherwise stated, served throughout the year, were:

William Hiscocks (Chairman)
Patrick Aylmer
Anthony Bickmore
Dr Louise Brooke-Smith
Janet Haddock-Fraser
Jonathan Irvine
Tom Keevil
Sandra Kelly
Simon MacGillivray (retired 8th December 2020)
Nicholas McLeod-Clarke
Dinah Nichols CB (retired 8th December 2020)
Deborah Rees
Dr Nick Taylor-Buck
Sarah Whitney

Details of all Trustees are available on the Trust's website.

Chief Executive
Euan Hall, RD MRICS

Company Secretary
Euan Hall, RD MRICS

KEY MANAGEMENT PERSONNEL

Chief Executive	Euan Hall RD, MRICS
Director of Finance	Paul Oberg, BA (Hons), CA
Director of Portfolio Management	Alan Carter, BSc (Hons), MRICS

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PRINCIPAL AND REGISTERED OFFICE

7 Birchwood One
Dewhurst Road
Birchwood
Warrington WA3 7GB

PROFESSIONAL ADVISORS

The Trust's main advisors are:

EXTERNAL AUDITORS

Saffery Champness LLP
71 Queen Victoria Street
London EC4V 4BE

SOLICITORS

The Land Trust operates a framework agreement with various solicitors. Firms are tasked from time to time according to their expertise.

INTERNAL AUDITORS

BDO LLP
3 Hardman Street
Springfields
Manchester
M3 3AT

INVESTMENT MANAGERS

CCLA Investment Management Ltd
Senator House
85 Queen Victoria Street
London EC4V 4ET

BANKERS

Barclays Plc
1st Floor
3 Hardman Street
Spinningfields
Manchester, M3 3HF

GOVERNANCE AND MANAGEMENT

Trustees – recruitment and emoluments

Our Trustees have been recruited to provide the skills and experience required to govern the Charity. The Trustees, who comprise the Board of the Company, did not receive any remuneration during the period. When recruited, Trustees are inducted by attending workshops and other training arranged by the Charity. Travelling and subsistence expenses incurred by the Trustees on Board business amounted to £1,001 (2019/20: £14,258) during the year.

The Trustees are generally elected or appointed for a term of 3 years, normally with a maximum period of service of 9 years. Thereafter a Trustee may be re-elected on an annual basis for their specific skills. There is a role description for all Trustees and the Trust's Nominations Committee makes recommendations for the appointment and re-appointment of Trustees to the Board.

All candidates must be able to demonstrate that they can fulfil the requirements of the role. The Charity has a policy to recruit Trustees through an open and transparent process to identify Trustees with the right skills to help the Charity grow and deliver its objectives.

Newly appointed Trustees receive a letter of appointment, an induction programme and on-going updates during their term.

The Trustees have benefited from Trustee Directors & Officers insurance throughout the year and since the year end.

The Board

The Board usually meets four times a year, on one occasion for a two-day strategy review. Additional ad hoc meetings of the Board or Trustees take place during the year to appraise new sites or property and to consider acquisitions and finance plans.

Performance and effectiveness reviews of the Board and Committees of the Board are carried out on an annual basis.

The Chair of the Board also has an annual appraisal.

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Committees of the Board of Trustees

While reserving its authority over a number of key areas, the Trust has five standing committees which assist the Board with its work:

The Audit Committee

The Audit Committee assists in discharging the Trustees' oversight responsibilities, by overseeing the financial reporting process in order to review the balance, transparency and integrity of the Trust's published financial information. At the end of the financial year, the Audit Committee was made up of five Trustees: Patrick Aylmer as Chair, Tom Keevil, Nick McLeod-Clarke, Sandra Kelly and Deborah Rees with the Chairman, the Director of Finance and the Chief Executive Officer in attendance where appropriate. This committee also reviews the effectiveness of the Trust's internal control, risk-management and compliance systems, the Trust's internal audit and the external audit function, including assessing the performance of both internal and external auditors.

Investment Committee

The Investment Committee reviews the management and performance of the Trust's investments on behalf of the Board of Trustees. The committee recommends to the Board of Trustees an appropriate investment strategy, advises on the selection of investment managers and monitors investment performance against appropriate benchmarks and pre-agreed targets. At the end of the year, this committee was made up of seven Trustees: Nicholas McLeod-Clarke as Chair, William Hiscocks, Patrick Aylmer, Tom Keevil, Sarah Whitney, Deborah Rees and Louise Brooke-Smith, with the Chief Executive Officer and Director of Finance in attendance where appropriate.

The Remuneration & HR Committee

The Remuneration & HR Committee oversees the remuneration and terms of employment of the senior staff, and reviews succession planning for senior management. The committee ensures the development of a committed and motivated workforce through the Trust's HR policies and practices. At the end of the year, this committee was made up of Janet Haddock-Fraser as Chair, William Hiscocks, Nick Taylor Buck, Deborah Rees and Sandra Kelly, with the Chief Executive Officer in attendance.

The Nominations Committee

The Nominations Committee assists the Board in fulfilling its responsibilities for ensuring the Trust is appropriately governed and that the Trustees have the necessary skills and experience to further the organisation's charitable objectives. This committee comprises: the Chairman of the Board; the Chairs of the Audit, Investment, Property and Remuneration & HR Committees; and the Chief Executive Officer. The Chief Executive Officer is a non-voting Member.

Property Committee

The Property Committee reviews all property acquisitions and disposals in the context of the overall approved Business Plan of the Trust. The committee approves and recommends any property transactions to the Board of Trustees in line with the Delegated Authorities Policy. At the end of the year, this committee was made up of seven Trustees: Tom Keevil as Chair, Anthony Bickmore, Jon Irvine, Louise Brooke-Smith, Nick Taylor-Buck, Sandra Kelly and William Hiscocks, with the Chief Executive Officer and Directors of Portfolio Management & Finance in attendance where appropriate.

In addition to the above formal committees, Trustees also sit on the following groups:

- Health Advisory Group;
- Biodiversity, Ecology and Environment Group; &
- Fort Burgoyne Group.

Fundraising

The Trustees take their responsibilities under the Charities (Protection and Social Investment) Act 2016 seriously and have considered the implications on their fundraising activities. The Trust receives minimal funds directly from the general public. The Trust does not work directly with commercial sponsors but where commercial sponsorship is arranged for an event a clear contract is in place between the Trust and the commercial sponsor. The Trustees are not aware of any complaints made in respect of fundraising during the year.

Diversity

During the year, the Land Trust developed a new Equality and Diversity Strategy, demonstrating a commitment to equality and diversity, which is integral to our way of working. The strategy was developed and is backed up by action plans, to ensure that the strategy is working effectively

Key Management Personnel

In the opinion of the Board of Directors (who are also the Trust's Trustees), the key personnel of the Trust are considered to be both the Trustees and the Senior Leadership Team.

The Senior Leadership Team is responsible for directing, controlling, running and operating the Trust on a day to day basis.

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All Trustees give their time freely and no Trustee received remuneration in the year. Details of Trustees' expenses are disclosed in Note 8 to the accounts.

The pay of the senior staff is reviewed and approved annually by the Remuneration & HR Committee in accordance with the cost of living, comparable average earnings in both the related charity and the commercial development sectors, the Trust's ability to pay and the achievement of business plan objectives, in accordance with the Trust's performance management procedures.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

Health and Safety

The Board considers the health, safety and well-being of our staff, volunteers, suppliers and visitors to our sites to be a governance priority.

The Board is ultimately responsible for compliance with Health and Safety legislation. The Board receives immediate updates upon any serious incidents, quarterly reports at each Board meeting and each year conducts an annual review of the Trust's performance and safety trends in comparison to the previous twelve month period. The Board also receives regular updates upon the physical and mental health and well-being of its employees, which has been a particular focus during the on-going COVID-19 pandemic.

The day-to-day responsibility for health and safety is delegated to the Chief Executive and the Director of Portfolio Management, who are together responsible for compliance, relevant policy development and performance. Health and Safety is a line management responsibility throughout the Trust. Additionally, the Trust is supported by Caldston Ltd, a consultancy with significant experience and qualifications in managing risk in green spaces.

During the course of the year the Trust has reviewed and updated our safety management system to ensure that we continue to improve our safety performance. All staff have completed training sessions outlining both their individual and the Trust's health and safety responsibilities as expressed in legislation such as the Health and Safety at Work Act 1974. The Trust has a number of proactive monitoring systems in place to ensure these responsibilities are met. We continue to work closely with our managing agents to develop robust and complementary best practice.

Through our various events and activities the Land Trust interacts with vulnerable individuals. The Trust has a Safeguarding Policy in place to ensure we provide safe and effective care. Our staff and managing partners have access to this policy while the underlining processes and procedures are subject to periodic review.

Financial Reporting

The Trustees (who are also Directors of The Land Restoration Trust for the purposes of Company Law) are responsible for preparing the Trust's Annual Report, including the Strategic Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for ensuring proper accounting records are kept that disclose with reasonable accuracy at any time the financial position of the charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the Trust and financial information included on the Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

OBJECTIVES AND ACTIVITIES

Objectives

The Trust promotes the conservation, protection and improvement of the physical and natural environment anywhere in the United Kingdom. Its objectives are to:

1. Advance public education in environmental matters and other ways of better conserving, protecting and improving the physical natural environment;
2. Promote sustainable development for the benefit of the public by the preservation, conservation and protection of the environment and the prudent use of natural resources and promotion of biological diversity;
3. Advance the education of the public in subjects relating to sustainable development and the protection, enhancement and rehabilitation of the environment (sustainable development means development which meets the needs of the present without compromising the ability of future generations to meet their needs);
4. Promote the voluntary sector for the benefit of the public by supporting local community based groups to maintain open spaces, woodlands and forests for the benefit of the public to be used as areas of informal recreation, play or other leisure time activities and for any other purpose consistent with this object and for the benefit of the community anywhere in the United Kingdom;
5. Promote urban and rural regeneration in areas of economic and social deprivation by all or any of the following means: i) the advancement of education, training or retraining, particularly among unemployed people and providing unemployed people with work experience, ii) the maintenance and improvement of provision of public amenities, iii) the provision or assistance in the provision of recreational facilities for the public at large and/or those who, by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances, have need of such activities, and iv) the protection or conservation or improvement of the environment;
6. Create, provide, improve and maintain, open spaces, woodlands and forests for the benefit of the public to be used as areas of informal recreation, play, sport or other leisure time activities and for any other purpose consistent with this object and for the benefit of the community anywhere in the United Kingdom; and
7. Provide facilities in the interest of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for those living or working anywhere in the United Kingdom.

We describe the various ways in which the Trust has achieved these objectives during the last year within the Chairman's Report and the Chief Executive's Report on pages 3 to 6. Further information is available on the Trust's website.

PUBLIC BENEFIT

A charity is required to meet one or more of the prescribed charitable purposes as set out in the Charities Act 2011. In planning the Trust's activities, the Trustees have had regard to the Charity Commission's guidance (RR2 - Promotion of Urban and Rural Regeneration) on public benefit.

The public benefit lies in the provision of land for a charitable purpose either as a public amenity or in its preservation or conservation.

STRATEGIC REPORT

BUSINESS MODEL

Traditionally, the Land Trust has been funded through investment returns on endowments, provided at the time a site is acquired. The investment income is used to cover the work performed on site, most of which is undertaken by our managing partners. A management fee, which covers part of the Trust's costs is also charged against this income. Additional charitable activity is often delivered through fundraising. This will continue to be the case for many new sites.

Since 2013/14, some of our sites have been funded through service charges paid by the residents surrounding a site. Maintenance work on these sites is also carried out by our managing partners. The service charge sites are managed through a number of trading subsidiaries, so that the trade can be held separately and transparently.

Included within the group's income figure is site funding. In essence, this is capital funding for investment in relation to new sites. When new site funding receipts are excluded, the vast majority of the group's income arises from investments. The majority of site expenditure is met from this investment income. The group also relies on this investment income to cover its overheads.

ACHIEVEMENTS AND PERFORMANCE

A summary of the activities undertaken by the Trust during the year and its achievements and performance are set out in the Chairman's and Chief Executive's reports on pages 3 to 6 and are more fully described in the Annual Review and on the Trust's website www.thelandtrust.org.uk.

FINANCIAL REVIEW

Overview and Income

The principal sources of income for the Trust in 2020/21 are: investment income, receipts from site funding, and income from charitable activities. Receipts from site funding are invested to generate investment income which is used to cover the cost of managing sites for public benefit. In the year ended 31 March 2021 new site funding was £2.4m (2019/20: £3.5m) which represented three sites (Runfold Ridge, Castle Hill Country Park and Omega Green Thumb, a small extension to an existing site, Green Heart Park) (2019/20: 4 new sites).

Whilst site funding (reported in the Statement of Financial Activities under Income and Endowments) is critical to the growth of the Trust, it is more importantly the Trust's investment income that provides the ongoing revenue to fund the Trust's charitable activities. During the year investment income was £6.3m (2019/20: £5.9m).

Due to the mitigating actions put in place by the Investment Committee, we were able to avoid any Covid-19 impact to investment income.

Fewer sites have been transferred to the Trust in 2020/21 due to the impact of Covid-19.

Looking forward both the transfer of new sites and levels of investment income may be more uncertain. Many companies, in both the UK and globally, have reduced dividend pay outs to investors and so our confidence in forecasting income receipts is necessarily reduced. The Trust has therefore reviewed its investment strategy, lowered targets for investment income and put specific monitoring in place.

Modelling of future investment income indicates that the Trust should not have a Going Concern issue in the next few years and further steps have been agreed to ensure this is the case.

Income from charitable activities in the year was £1.2m (2019/20: £1.1m), this was due to a combination of an increase in the number of grants awarded in the year offset by a fall in the works carried out on third party owned sites.

Income from other trading activities remained broadly level at £0.5m (2019/20: £0.5m) in the year. This income is generated from a number of sources which include service charge management & administration fees, food concession licences, grazing licences, site access licences and site visits.

Expenditure

Total expenditure in 2020/21 fell to £7.2m (2019/20: £8.1m). This was mainly due to a fall in site maintenance costs due to Covid 19, a fall in staff costs (due to the Pension Exit Sum of £0.2m being reflected in 2019/20) and a fall in general running costs, due to Covid 19, working from home and less travel & associated costs.

The Trust generated a net incoming resource surplus (i.e. income less expenditure before gains & losses on investments) of £3.2m (2019/20: £3.0m). The surplus is taken to the Trust's reserves and those funds with restrictions are held to be applied in accordance with the donors' wishes.

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Subsidiaries

The Land Trust Group has three trading subsidiaries, Land Trust Residential Services Limited, Beaulieu Estate Management Limited and Land Trust Estates Scotland Limited (these are 100% directly owned by The Land Restoration Trust Services Limited) which carry out the management of Service Charge Sites.

Within 2020/21 Land Trust Residential Services Limited, Beaulieu Estate Management Limited, Land Trust Estates Scotland Limited and The Land Restoration Trust Services Limited together made surpluses of £0.1m (2019/20: £0.01m). All distributable profits were donated to The Land Trust (£0.1m) (2019/20: £0.06m).

Land Trust Estates Scotland Limited ceased to trade on 31st March 2021, with a view to winding up the company in the near future.

Within The Land Trust group is Osprey Quay Management Services Company Limited, a charity, which manages the site at Osprey Quay in Dorset. In 2020/21 its surplus was £0.3m (2019/20: deficit of £0.003m).

Investment Policy

The Trust's Investment Policy is reviewed by the Investment Committee and sets out the long-term investment objectives. These are in essence, to generate a level of income to meet its related site expenditure requirements whilst growing its capital base and expected future income in line with, or ahead of, inflation.

The Land Trust has a number of charitable aims and as such operates a policy of promoting responsible investment. We do not manage our investments in-house but instead employ external managers who act on a discretionary basis. We instruct our investment managers to reflect our values in their selection of investments. In line with guidance from the Charity Commission we require from them due consideration of environmental, social, and corporate governance factors when making investments.

As an active owner of the investments held within our portfolio we do not generally exclude companies or sectors from investment preferring, in most cases, our investment managers to engage constructively with boards on our behalf to reach a satisfactory resolution of the issue. For example, we expect our portfolio to be managed in a way that recognises negative impacts to the environment and biodiversity; this requires a strong focus on the risks and opportunities associated with climate change and the transition to a low carbon economy.

We require our investment managers to be a signatory to the United Nations backed Principles of Responsible Investment (PRI) and monitor the managers' ratings in the annual PRI Assessment Process. We expect our managers to achieve ratings of either A or A+ in all appropriate areas of activity and would engage with our manager should they not meet these ratings in any year.

The Land Trust's investment committee monitors and evaluates the investment managers approach to responsible investment and receives a full report on all activity once a year in addition to regular presentations and informal updates.

The value of the portfolio increased to £165.3m as at 31 March 2021 (31 March 2020: £140.9m) mainly due to the recovery in the value of the investments, following the fall in their value at the end of 2019/20, as the extent of the Covid-19 Pandemic was becoming known.

Financial Reserves

The Trustees ensure that an adequate level of reserves is maintained to enable the Trust to manage financial risk and ensure there is sufficient funding for the long term financing of site maintenance.

When the Trust takes on a site on a permanent basis, it commits to keeping the site under management in perpetuity and it must therefore plan over the very long term. However, as incoming resources are mainly generated from investment returns, the Trust is subject to the effects of short term volatility in these returns. The Trust ensures that, in the face of potentially volatile investment returns, adequate liquid resources are held to meet short term maintenance cost commitments.

Expenditure on endowment sites is normally met from investment income generated from the investment of site funding received on acquisition. Site expenditure is carefully planned not to exceed available funds. For example, if investment income were to decrease, the level of expenditure to which the Trust commits could also decrease, still ensuring that the Trust's material obligations on each site are fulfilled. The Trust monitors reserves on a site-by-site basis. This enables the Trust to maintain an adequate level of reserves for each individual site to cover any short term shortfall in investment income.

The Trust may hold reserves to be applied to future activities in a number of categories:

General Funds

These funds can be used for any of the Trust's charitable purposes.

Designated Funds

These funds, which are otherwise unrestricted, are earmarked by the Trustees for the management of specific sites.

Restricted Funds

These funds are applied to the various specific purposes intended by the donors.

Endowment Funds

These funds are held to generate income to manage the Trust's land.

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Site costs are largely met from funds which are classified as Endowed, Restricted or Designated. These funds are managed so that sufficient funds are ring-fenced to ensure the sites can be managed in perpetuity.

In 2017/18 the Board approved the Designation of all current site funds which had been classified as General Funds. The Board also agreed that all future new site funds received would be automatically Designated if on the date of transfer they were classified as being General Funds.

In 2018/19 the Trustees of Osprey Quay Management Services Company Limited designated Site Funds of £0.1m.

During the financial year, the Trust reviewed its Designated Funds and identified surplus net income that was not required for future site expenditure. This income has been transferred to General Funds to use for other charitable projects. As a result of this review, £1.1m has been released from Designated Funds and moved to General Funds in the year (2019/20: £2.0m).

The effect of these designations, releases and adjustments within the year are shown in Note 21.

As disclosed in Note 21, the balance on the Trust's General Funds after these transfers, is £3.7 million as at 31st March 2021 (2019/20: £2.7 million).

The Board adopted a Reserves Policy in 2016/17, as a result of which the minimum level of General Funds for 2020/21 has been calculated as £0.7 million. Following the designation of Site Funds, General Funds comprises funds available to meet any future operating deficit. The current level of General Funds (£3.7m) is to be used to fund operating deficits in line with the Trust's Business Plan and is expected to reduce over time.

The Trust has clear policies on reserves and its designation of funds, having reviewed these policies in light of the effect of Covid-19. The Trust considers that these policies remain appropriate and proportionate and they form part of the Trust's Business Plan going forward.

The Trust developed a ten year plan in 2012 to achieve its long term sustainability, and a new strategic plan is being developed to ensure the Trust achieves a position where it is making annual surpluses before the General Fund reaches the minimum level. This plan includes contingency plans should that position not be achieved, to ensure the long term viability of the Trust.

Unrestricted Funds

These comprise the General Funds and Designated Funding received.

The General Funds at 31 March 2021 amounted to £3.7m (2019/20: £2.7m).

The Designated Funds at 31 March 2021 amounted to £15.7m (2019/20: £10.5m). This represents funding designated for site maintenance. This increase is mainly due to an increase in investment income and gains on investments during the year.

Restricted Funds

At 31 March 2021 these funds amounted to £81.2m (2019/20: £72.1m), the main reason for this increase was the gains on investments during the year. These funds are restricted due to their Site Funding Agreements.

Endowed Funds

At 31 March 2021, these funds amounted to £80.0m (2019/20: £69.2m) and are invested in the Trust's long term discretionary investment portfolio. These funds have been provided on the condition that, with the exception of the Expendable Endowments (the major ones being: Pleasley, Brodsworth and Shirebrook), their capital is retained to generate long term investment income.

An expendable endowment is where under the terms of its funding agreement its capital can be expended, normally this expenditure is only spent on capital items at the point of transfer to the Trust to ensure that the site is 'fit for purpose'.

Related Parties

Trustees and Member organisations are considered to be related parties. Details of the transactions with these parties are set out in Note 30 under Related Party transactions.

Pensions

Throughout the year, the Trust operated a stakeholder defined contribution pension scheme operated by Aviva and available to all staff.

In 2019/20 the Trust withdrew from the Homes England (formerly the Homes & Communities Agency (HCA)) defined benefit scheme.

PLANS FOR FUTURE PERIODS

The Trust's plans for future periods are set out in the Chairman's and Chief Executive's Reports on pages 3 to 6.

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PRINCIPAL RISKS AND UNCERTAINTIES

The Trust's risk management processes are designed to enable the Board, on the advice of the Audit Committee which considers reports from the Director of Finance, to conclude whether the major risks to which the Trust is exposed have been identified and reviewed, and systems and procedures have been established to mitigate these risks.

The Trust has currently identified the main risks as 'Rapid Expansion /Overtrading', 'Failure to deliver contracts for Land Management', 'Failure to provide service to Service Charge Customers' and 'Failure to identify and manage a major environmental issue'.

Major risks are those which have a combined high impact and high probability of occurring and would, if they occurred, have a severe impact on either operational performance or achievement of purpose and objectives, or could damage the Trust's reputation. The Trustees concentrate their efforts on ensuring that the most serious risks are being managed effectively. These are reported regularly to the Board and are also considered in detail periodically by the Audit Committee.

The Land Trust is dependent on investment income which has an associated volatility risk, however the Trust has sufficient mitigation in place to deal with this risk.

The Trust's approach addresses risk in a wide context, with emphasis on strategic, environmental and operational risks in addition to the more familiar areas of financial risks, compliance with statutory requirements and internal control procedures. The Trust assesses risk in terms of its financial and reputational impact and its impact on the delivery of its key objectives.

A scheme of delegations is in place and this is periodically reviewed and agreed by the Board, setting out the delegated authority to the Investment, Remuneration & HR, Property, Audit and Nominations Committees, and to the principal officers. The day-to-day management is delegated to the Chief Executive, the principal officers and other Trust staff.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

The Trustees have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees, in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

AUDITORS

A resolution to reappoint Saffery Champness LLP will be proposed at the forthcoming Annual General Meeting.

The Trustees Report, which includes the Directors Report and Strategic Report, was approved by the Board on 15th September 2021 and signed on their behalf by:



William Hiscocks
Chairman

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LAND RESTORATION TRUST

For the year ended 31 March 2021

Opinion

We have audited the financial statements of The Land Restoration Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise the group and charity statements of financial activities, the group and charity balance sheets, the group and charity statements of cash flow and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the affairs of the group and the parent charitable company as at 31 March 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

Other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' Report and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report and the Strategic Report has been prepared in accordance with applicable legal requirements.

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Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report and Strategic Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 10, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and under the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the group and parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the group and parent charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees and management, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the group and parent charitable company by discussions with trustees and management and updating our understanding of the sector in which the group and parent charitable company operate.

Laws and regulations of direct significance in the context of the group and parent charitable company include The Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and guidance issued by the Charity Commission for England and Wales and the Office of the Scottish Charity Regulator.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the parent charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the parent charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

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During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the parent charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the parent charitable company's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the parent charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent charitable company, the parent charitable company's members and trustees as a body, for our audit work, for this report, or for the opinions we have formed.

.....
Saffery Champness LLP
.....

Cara Turlington (Senior Statutory Auditor)
for and on behalf of Saffery Champness LLP

Chartered Accountants

**71 Queen Victoria Street
London
EC4V 4BE**

Statutory Auditors

Date: 6 October 2021

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

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GROUP CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(Including the consolidated Income and Expenditure Account)
YEAR ENDED 31 MARCH 2021

	Note	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Income and Endowments from:						
Donations and Legacies	2	2	30	-	32	38
Charitable Activities	3	970	199	-	1,169	1,110
Other Trading Activities	4	511	4	-	515	529
Site Funding	5	1,575	789	-	2,364	3,375
Investments	6	3,502	2,799	-	6,301	5,902
Other Income	7	-	-	-	-	109
Total Income		6,560	3,821	-	10,381	11,063
Expenditure on:						
Investment Management Fees	9	76	179	241	496	485
Charitable Activities	9	3,743	2,941	-	6,684	7,571
Total Expenditure		3,819	3,120	241	7,180	8,056
Net Gains/(Losses) on Investments		3,439	8,418	10,981	22,838	(12,605)
Corporation Tax	10	-	-	-	-	-
Net Income/(Expenditure)		6,180	9,119	10,740	26,039	(9,598)
Other Recognised Gains						
Actuarial Gains on Defined Benefit Pension Scheme		-	-	-	-	49
Net Movement in Funds		6,180	9,119	10,740	26,039	(9,549)
Reconciliation of Funds						
Total Funds brought forward		13,231	72,086	69,237	154,554	164,103
Total Funds carried forward	21	19,411	81,205	79,977	180,593	154,554
INCOME AND EXPENDITURE ACCOUNT						
Total Income (excluding Permanent Endowment income)					10,381	9,766
Total Expenditure (excluding Permanent Endowment Expenditure & Taxation)					(6,996)	(7,874)
Gains & Losses on Investments (excluding Permanent Endowments)					14,476	(7,966)
Net Income/Expenditure					17,861	(6,074)

There are no new or discontinued activities during the year. The Trust has no recognised gains or losses other than as stated in the Statement of Financial Activities.

Historical comparatives are included at Note 31.

THE LAND RESTORATION TRUST
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YEAR ENDED 31 MARCH 2021

CHARITY COMPANY STATEMENT OF FINANCIAL ACTIVITIES
(Including the Income and Expenditure Account)
YEAR ENDED 31 MARCH 2021

	Note	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Income and Endowments from:						
Donations and Legacies	2	109	30	-	139	100
Charitable Activities	3	720	199	-	919	1,110
Other Trading Activities	4	410	4	-	414	404
Site Funding	5	1,575	789	-	2,364	3,375
Investments	6	3,451	2,799	-	6,250	5,851
Other Income	7	-	-	-	-	109
Total Income		6,265	3,821	-	10,086	10,949
Expenditure on:						
Investment Management Fees	9	76	179	241	496	485
Charitable Activities	9	3,501	2,940	-	6,441	7,524
Other	9	-	-	-	-	-
Total Expenditure		3,577	3,119	241	6,937	8,009
Net Gains/(Losses) on Investments		3,439	8,123	10,981	22,543	(12,558)
Net Income/(Expenditure)		6,127	8,825	10,740	25,692	(9,618)
Other Recognised Gains						
Actuarial Gains on Defined Benefit Pension Scheme		-	-	-	-	49
Net Movement in Funds		6,127	8,825	10,740	25,692	(9,569)
Reconciliation of Funds						
Total Funds brought forward		13,104	70,678	69,237	153,019	162,588
Total Funds carried forward	21	19,231	79,503	79,977	178,711	153,019
INCOME AND EXPENDITURE ACCOUNT						
Total Income (excluding Permanent Endowment income)					10,086	9,652
Total Expenditure (excluding Permanent Endowment Expenditure & Taxation)					(6,753)	(7,827)
Gains & Losses on Investments (excluding Permanent Endowments)					14,181	(7,919)
Net Income/Expenditure					17,514	(6,094)

There are no new or discontinued activities during the year. The Trust has no recognised gains or losses other than as stated in the Statement of Financial Activities.

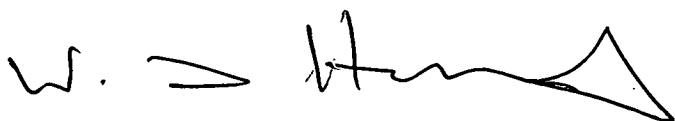
Historical comparatives are included at Note 31.

THE LAND RESTORATION TRUST
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YEAR ENDED 31 MARCH 2021

BALANCE SHEETS AS AT 31 MARCH 2021

		GROUP		CHARITY	
	Note	31/03/2021 £000's	31/03/2020 £000's	31/03/2021 £000's	31/03/2020 £000's
Fixed Assets					
Tangible Fixed Assets	14	1,000	979	1,000	979
Investments	15	165,254	140,860	163,533	139,434
Total Fixed Assets		166,254	141,839	164,533	140,413
Current Assets					
Debtors	16	1,308	1,582	1,418	1,653
Cash in Bank and in Hand		15,011	13,484	14,690	13,275
Total Current Assets		16,319	15,066	16,108	14,928
Liabilities					
Creditors: falling due within one year	17	(1,979)	(2,348)	(1,929)	(2,319)
Net Current Assets		14,340	12,718	14,179	12,609
Creditors: falling due after more than one year	18	(1)	(3)	(1)	(3)
Total Net Assets		180,593	154,554	178,711	153,019
Funds:					
Endowment Funds	21	79,977	69,237	79,977	69,237
Restricted Funds	21	81,205	72,086	79,503	70,678
Unrestricted Funds	21	19,411	13,231	19,231	13,104
Total Funds		180,593	154,554	178,711	153,019

The financial statements were approved by the Trustees and authorised for issue on 15th September 2021 and signed on their behalf by:



William Hiscocks
Trustee

The Land Restoration Trust - Company Number: 5077263

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CONSOLIDATED STATEMENT OF CASH FLOWS

		GROUP	
	Note	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Net Cash provided by (used in) Operating Activities	22	(4,963)	2,425
Cash flows from Investing Activities:			
Dividends, interest and rents from investments		6,301	5,902
Investment Management Costs		(496)	(485)
Purchase of Fixed Assets		(123)	(486)
Purchase of Investments		(93,500)	(49,701)
Proceeds from Sale of Investments		89,237	41,761
Net Cash used in Investing Activities		1,419	(3,009)
Cash flows from Financing Activities:			
Additions to Endowments/Site Funding		2,364	3,375
Net cash provided by Financing Activities		2,364	3,375
Change in Cash and Cash Equivalents in the Reporting Period		(1,180)	2,791
Cash and Cash Equivalents at the beginning of the Reporting Period		17,473	14,682
Cash and Cash Equivalents at the End of the Reporting Period		16,293	17,473
Change in Cash and Cash Equivalents in the Reporting Period	23	(1,180)	2,791

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CHARITY STATEMENT OF CASH FLOWS

		CHARITY	
	Note	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Net Cash provided by (used in) Operating Activities	22	(5,024)	2,360
Cash Flows from Investing Activities:			
Dividends, Interest and Rents from Investments		6,250	5,851
Investment Management Costs		(496)	(485)
Purchase of Fixed Assets		(123)	(486)
Purchase of Investments		(93,500)	(49,701)
Proceeds from Sale of Investments		89,237	41,761
Net Cash used in Investing Activities		1,368	(3,060)
Cash Flows from Financing Activities:			
Additions to Endowments/Site Funding		2,364	3,375
Net Cash provided by Financing Activities		2,364	3,375
Change in Cash and Cash Equivalents in the Reporting Period		(1,292)	2,675
Cash and Cash Equivalents at the Beginning of the Reporting Period		17,264	14,589
Cash and Cash Equivalents at the End of the Reporting Period		15,972	17,264
Change in Cash and Cash Equivalents in the Reporting Period	23	(1,292)	2,675

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1 ACCOUNTING POLICIES:

The Land Restoration Trust, (operating as the Land Trust) is a charity registered with the Charity Commission in England and Wales No 1138337. It is a company limited by guarantee No 5077263 and is registered with the Office of the Scottish Charity Register No SC43833. The registered office is 7 Birchwood One, Dewhurst Road, Birchwood, Warrington, WA3 7GB.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

BASIS OF PREPARATION AND ASSESSMENT OF GOING CONCERN

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trust constitutes a Public Benefit Entity as defined by FRS 102.

The Trust has a clear focus on managing its costs and, working within its appetite for risk, seeks to generate maximum income from its investment portfolio.

We continue to review and prepare long term forecasts and projections to show that:

- The projected income from each endowment and site fund is sufficient to meet its expected operating costs; and
- The contribution margin earned from the management of these sites, plus the Disengagement Grant, is sufficient to meet central costs; such that the Trust generate will equate General Funds to remain financially sustainable in the long term.

The financial statements are presented in sterling, rounded to the nearest thousand pounds.

Having considered the financial position of the Trust and the availability of free reserves, the Trustees consider that there are no material uncertainties about the Trust's ability to continue as a going concern. The most significant areas of adjustment and key assumptions that affect items in the accounts are to do with the valuation of investments and pension obligations but professional advice is taken on these areas and they are not thought to represent a significant risk to the Trust.

The Trustees have therefore continued to adopt the Going Concern basis in preparing the annual Financial Statements.

CONSOLIDATED ACCOUNTS

The consolidated financial statements include the financial statements of The Land Restoration Trust and all its subsidiary undertakings made up to 31 March 2021.

The acquisition method of accounting has been adopted. The results of subsidiary undertakings acquired or disposed of in the year are included in the consolidated profit and loss account from the date of acquisition or up to the date of disposal. All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred

In the Charity's individual financial statements, investments in subsidiary undertakings are stated at cost.

INCOME

All income, including government grants, is recognised once the Trust has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations, are recognised when the Trust has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the Trust is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the Trust and it is probable that those conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case by case basis following the granting of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the Trust.

Interest on funds held on deposit is accrued and where the amount can be measured reliably by the Trust; this is normally upon notification of the interest payable by the bank. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due. This is normally upon notification by our investment advisor of the dividend yield of the investment portfolio.

Income from charitable activities include Endowment Funds and both Restricted and Unrestricted Funds which provide an income for the management of sites and other income received for managing sites not held by the Trust.

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Income in relation to each site is accounted for separately, initial funds are classified under Site Funding, with any associated investment income being identified under investments.

DONATED SERVICES AND FACILITIES

Donated professional services and donated facilities are recognised as income when the Trust has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the Trusts' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Trust which is the amount the Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

INVESTMENT INCOME

Investment income is recognised on a receivable basis. Withholding Tax from overseas investments is recognised on a received basis.

At 31st March 2021 Withholding Tax due to the Trust was £0.44m (31st March 2020: £0.35m) based on the exchange rate at that date.

EXPENDITURE

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing the Trust to that expenditure. Expenditure is recognised when, and to the extent that, a liability is incurred or increases without a commensurate increase in recognised assets or decrease in liabilities. All expenditure is accounted for on an accruals basis and is classified under appropriate headings that aggregate all costs relating to the category. Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

CHARITABLE EXPENDITURE

Charitable expenditure includes all expenditure associated with the Trust's charitable activities, including support costs. Support costs include central office functions such as general management, finance and accounting, IT and human resources.

OTHER EXPENDITURE

Other expenditure represents those items not falling into any other heading.

TANGIBLE FIXED ASSETS

Tangible fixed assets are stated at historical cost.

The following de-minimis levels of expenditures are set as the value above which a single item will be capitalised:

IT Equipment / Fixtures & Fittings / Office Furniture & Equipment	- £500
Motor Vehicles	- £10,000
Freehold Land	- £500
Buildings & Structures	
Freehold and Leasehold Buildings / Structures	- £15,000
Car Parks, Footpaths & Fencing	- £35,000
Plant & Machinery	- £15,000

Depreciation is provided so as to write off the cost of the assets, other than freehold land, on a straight line basis over their estimated useful lives. Freehold land is not depreciated. The estimated useful lives are:

IT equipment	- 3 years
Fixtures and Fittings	- Office Fixtures & Fittings - 5 years
	- Office Furniture & Equipment - 4 to 6 years
Motor Vehicles	- 6 years
Freehold Land	- n/a
Buildings & Structures	
Freehold and Leasehold Buildings / Structures	- 10 to 35 years
Car Parks, Footpaths & Fencing	- 10 years
Plant & Machinery	- 5 to 10 years

FIXED ASSET INVESTMENTS

Investments are stated at market value at the balance sheet date.

DEBTORS

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

CASH AT BANK AND IN HAND

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

CREDITORS AND PROVISIONS

Creditors and provisions are recognised where the Trust has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

FINANCIAL INSTRUMENTS

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

RETIREMENT BENEFITS

The Trust operates a defined contribution scheme for staff recruited directly by the Trust. The amount charged to the Statement of Financial Activities in respect of pension costs and other post-retirement benefits is the contributions payable in the period. Differences between contributions payable in respect of the period and contributions actually paid are shown as accruals in the balance sheet.

On the 12th September 2019 the Trust withdrew from the Homes England Defined Contribution Pension Scheme.

LEASING COMMITMENTS

Rentals paid under operating leases are charged to the statement of financial activities over the life of the lease.

Leases where the Land Trust assumes substantially all risks and rewards incidental to ownership of a leased asset, are classified as finance leases.

The leased assets and the corresponding lease liabilities (net of finance charges) under finance leases are recognised on the balance sheet as Tangible Fixed assets and borrowings respectively, at the inception of the leases based on the lower of the fair value of the leased assets and the present value of the minimum lease payments. Each lease payment is apportioned between the finance expense and the reduction of the outstanding lease liability. The finance expense is recognised in profit or loss on a basis that reflects a constant periodic rate of interest on the finance lease liability.

GAINS AND LOSSES ON INVESTMENTS

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

FUNDS STRUCTURE

Funds held by the Trust are:

Unrestricted General Funds

These are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated Funds

These funds have been earmarked out of Unrestricted Funds by the Trustees for specific purposes.

The Trust has established a policy of designating all site funds (identified at the point of transfer to the Trust), that are not restricted to a site.

On an annual basis and after taking legal advice, the Trust reviews these designated funds and releases surplus income to the General Fund that is not required for future site expenditure to use for other charitable projects. The Trust then retains any revenue surplus that is not available for release within the Designated Funds.

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Restricted Funds

These are funds that can only be used for particular restricted purposes within the objects of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Permanent Endowment Funds

These are funds held permanently by the Trust, principally investments. Income arising on these investments can be used in accordance with the terms of Endowments and is taken to Restricted or Unrestricted Funds as appropriate.

Expendable Endowment Funds

In certain instances, the Trustees have the power of discretion to convert endowed capital into income, in which case the Fund is known as an Expendable Endowment.

CORPORATION TAX

The Land Restoration Trust as a registered charity is exempt from Corporation Tax under the Corporation Tax Act 2010 (chapters 2 and 3 of part ii, section 466 onwards) or Section 256 of the Taxation for Chargeable Gains Act 1992, to the extent that surpluses are applied to its charitable purposes. Non Charitable Activities carried out within the Trust and the Charity's trading subsidiaries are subject to Corporation Tax.

2 DONATIONS AND LEGACIES:

GROUP

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Fundraising Income	2	30	-	32
	<u>2</u>	<u>30</u>	<u>-</u>	<u>32</u>
Year Ended 31/03/20	<u>1</u>	<u>37</u>	<u>-</u>	<u>38</u>

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Fundraising Income	109	30	-	139
	<u>109</u>	<u>30</u>	<u>-</u>	<u>139</u>
Year Ended 31/03/20	<u>63</u>	<u>37</u>	<u>-</u>	<u>100</u>

Historical comparatives are included at Note 31.

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3 CHARITABLE ACTIVITIES:

GROUP & CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Higher Level Stewardship & English Woodland Grants	-	8	-	8
Single Farm Payment	167	-	-	167
Coronavirus Job Retention Scheme	46	-	-	46
Denise Coates Foundation Grant - Site Development/Improvement Programme	-	155	-	155
Local Authority Grants	-	4	-	4
Countryside Stewardship Grant	-	32	-	32
Site Maintenance	757	-	-	757
	970	199	-	1,169
Year Ended 31/03/20	1,051	59	-	1,110

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Higher Level Stewardship & English Woodland Grants	-	8	-	8
Single Farm Payment	167	-	-	167
Coronavirus Job Retention Scheme	46	-	-	46
Denise Coates Foundation Grant - Site Development/Improvement Programme	-	155	-	155
Local Authority Grants	-	4	-	4
Countryside Stewardship Grant	-	32	-	32
Site Maintenance	507	-	-	507
	720	199	-	919
Year Ended 31/03/20	1,051	59	-	1,110

These activities include Grant Funding that the Trust has been awarded and the income from the management of third party owned sites.

Historical comparatives are included at Note 31.

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4 OTHER TRADING ACTIVITIES:

GROUP

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Consultancy Work	90	-	-	90
Miscellaneous Income	41	-	-	41
Site Activities	103	4	-	107
Site Maintenance	277	-	-	277
	511	4	-	515
Year Ended 31/03/20	505	24	-	529

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Consultancy Work	63	-	-	63
Site Activities	102	4	-	106
Recharge to Subsidiaries	218	-	-	218
Site Maintenance	27	-	-	27
	410	4	-	414
Year Ended 31/03/20	380	24	-	404

The main activities relate to consultancy work carried out on behalf of third parties, site activities i.e. income earned from the sites, for example grazing licences & wayleave fees and Site Maintenance, i.e. Service Charge Income from the management of Service Charge Sites.

Historical comparatives are included at Note 31.

5 SITE FUNDING

GROUP & CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
New Site Funding	1,575	789	-	2,364
	1,575	789	-	2,364
Year Ended 31/03/20	11	2,067	1,297	3,375

The site funding in 2020/21 relates to three fully managed sites.

Historical comparatives are included at Note 31.

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6 INCOME FROM INVESTMENTS:

GROUP

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Bank Interest	31	18	-	49
Interest & Dividends from Investments	3,471	2,781	-	6,252
	<u>3,502</u>	<u>2,799</u>	<u>-</u>	<u>6,301</u>
Year Ended 31/03/20	<u>3,265</u>	<u>2,637</u>	<u>-</u>	<u>5,902</u>

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Bank Interest	31	18	-	49
Interest & Dividends from Investments	3,420	2,781	-	6,201
	<u>3,451</u>	<u>2,799</u>	<u>-</u>	<u>6,250</u>
Year Ended 31/03/20	<u>3,214</u>	<u>2,637</u>	<u>-</u>	<u>5,851</u>

Historical comparatives are included at Note 31.

7 OTHER INCOME:

GROUP & CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2021 £000's
Disposals	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Year Ended 31/03/20	<u>9</u>	<u>100</u>	<u>-</u>	<u>109</u>

The disposals in 2029/20 mainly relates to proceeds of an option for the future sale of land at Cronton.

Historical comparatives are included at Note 31.

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8 TRUSTEES' REMUNERATION:

Expenses claimed by the Trustees in 2020/21 totalled £1,001 in respect of travel and subsistence (2019/20: £14,258). At 31st March 2021 £167 was unpaid and due to 1 Trustee (31st March 2020: £nil). The Trustees received no remuneration in 2020/21 (2019/20: £nil). Five Trustees claimed expenses during 2020/21 (2019/20: 16).

9 ANALYSIS OF EXPENDITURE:

		GROUP			Year Ended
	Basis of Allocation	Investment Management Fees £000's	Charitable Activities £000's	Other £000's	31/03/2021 £000's
<u>Costs directly charged to activities</u>					
Site Maintenance.	Direct	-	4,021	-	4,021
Project Consultancy	Direct	-	26	-	26
Insurance	Direct	-	124	-	124
Subscriptions	Direct	-	16	-	16
Legal & Professional	Direct	-	261	-	261
Investment Management Costs	Direct	413	-	-	413
Audit & Accountancy fees	Direct	-	43	-	43
Premises Running Costs	Direct	-	55	-	55
Marketing	Direct	-	21	-	21
Recruitment	Direct	-	15	-	15
Director/Trustee Expense	Direct	-	1	-	1
Irrecoverable VAT	Direct	83	193	-	276
<u>Support costs allocated to activities</u>					
Staff Costs	Usage	-	1,649	-	1,649
General Running Costs	Usage	-	69	-	69
Finance Leases	Usage	-	1	-	1
Depreciation	Usage	-	102	-	102
IT Support	Usage	-	59	-	59
Training	Usage	-	28	-	28
		496	6,684	-	7,180
		Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended £000's
Year Ended 31/03/21					
Investment Management Fees		76	179	241	496
Charitable Activities		3,743	2,941	-	6,684
Total Expenditure		3,819	3,120	241	7,180
Year Ended 31/03/20					
Investment Management Fees		71	175	239	485
Charitable Activities		4,869	2,702	-	7,571
Total Expenditure		4,940	2,877	239	8,056

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		CHARITY			Year Ended
	Basis of Allocation	Investment Management Fees £000's	Charitable Activities £000's	Other £000's	31/03/2021 £000's
<u>Costs directly charged to activities</u>					
Site Maintenance	Direct	-	3,772	-	3,772
Project Consultancy	Direct	-	26	-	26
Insurance	Direct	-	124	-	124
Subscriptions	Direct	-	16	-	16
Legal & Professional	Direct	-	241	-	241
Investment Management Costs	Direct	413	-	-	413
Audit & Accountancy Fees	Direct	-	32	-	32
Premises Running Costs	Direct	-	55	-	55
Marketing	Direct	-	21	-	21
Recruitment	Direct	-	15	-	15
Director/Trustee Expense	Direct	-	1	-	1
Irrecoverable VAT	Direct	83	193	-	276
<u>Support costs allocated to activities</u>					
Staff Costs	Usage	-	1,685	-	1,685
Finance Leases	Usage	-	1	-	1
General running costs	Usage	-	70	-	70
Depreciation	Usage	-	102	-	102
IT Support	Usage	-	59	-	59
Training	Usage	-	28	-	28
		496	6,441	-	6,937
		Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended £000's
Year Ended 31/03/21					
Investment Management Fees		76	179	241	496
Charitable Activities		3,501	2,940	-	6,441
Other		-	-	-	-
Total Expenditure		3,577	3,119	241	6,937
Year Ended 31/03/20					
Investment Management Fees		71	175	239	485
Charitable Activities		4,822	2,702	-	7,524
Other		-	-	-	-
Total Expenditure		4,893	2,877	239	8,009

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Basis of Allocation

Cost allocation includes an element of judgement and the Trust has had to consider the cost/benefit of detailed calculations and record keeping. Bases for calculation include:

- Specific costs have been attributed where possible
- Overheads/Management Fees have been allocated to sites on the basis set out in the individual funding agreements
- Staff and other costs have been allocated based on management estimates of time and usage

Within each site's Funding Agreement, there is a provision for the charging of a management fee to the individual site. In 2020/21 this management fee totalled £0.66m (2019/20: £0.62m). The management fees are included within the Expenditure column of the Analysis of Charitable Funds (see Note 21).

Historical comparatives are included at Note 31.

10 CORPORATION TAX

The main activity of the Land Trust is to provide charitable activities, therefore no corporation tax is payable on any surplus from these activities.

In 2020/21, Land Trust Residential Services Limited, Beaulieu Estate Management Limited, Land Trust Estates Scotland Limited and The Land Restoration Trust Services Limited carried out trading activities and were therefore subject to Corporation Tax.

	GROUP	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Current Tax		
Current Year	-	-
Prior Year	-	-
Total Current Year	-	-
Deferred Tax		
Current Year	-	-
Prior Year	-	-
Total Deferred Tax	-	-
Tax on Profit on Ordinary Activities	-	-

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	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Factors affecting the Tax Charge for the Year		
Company Profit on Ordinary Activities Before Tax	120	87
Company Profit on Ordinary Activities multiplied by the Standard Rate of Corporation Tax in the UK of 19%	23	16
Effects of:		
Tax Relief on Gift Aid payment treated as a Distribution of Profits	(21)	(12)
Expenses that are not deductible in determining Taxable Profit - Legal Expenses	-	-
Loss on trade not carried on with a view to profit not allowed	-	-
Management Expenses - not utilised	-	-
Losses Brought Forward	-	(7)
Losses Carried Forward	4	3
Income not taxable in period	(6)	-
Total Current Tax	-	-

11 NET INCOME/EXPENDITURE:

	GROUP		CHARITY	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
This is stated after charging:				
Depreciation	102	80	102	80
Operating leases	53	52	53	52
<u>Auditors' Remuneration</u>				
External Auditors				
- Current Year Audit Fees	29	27	20	20
- Non-Audit Fees	-	-	-	-
- Additional Fees for Prior Year	-	8	-	8
Independent Examination of Service Charges	2	2	-	-

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12 ANALYSIS OF STAFF COSTS AND REMUNERATION OF KEY MANAGEMENT PERSONNEL:

	GROUP & CHARITY	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Wages and Salaries	1,497	1,514
Social Security Costs	154	155
Pension Costs	88	154
Pension Exit Fee	-	243
	<u>1,739</u>	<u>2,066</u>
Staff Health Assessments	2	4
Contractors	31	50
	<u>1,772</u>	<u>2,120</u>

	GROUP & CHARITY	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Business Development & Operations	24	23
Marketing & Communications	4	4
Finance & Administration	12	12
Chief Executive Office	2	2
Total	<u>42</u>	<u>41</u>

The average number of employees employed by the Trust was:

Business Development & Operations	24	23
Marketing & Communications	4	4
Finance & Administration	12	12
Chief Executive Office	2	2
Total	<u>42</u>	<u>41</u>

Employees' emoluments for the staff earning more than £60,000 for the year fell into the following bands:

	GROUP & CHARITY	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
£'s	No.	No.
120,000 - 129,999	1	1
80,000 - 89,999	-	2
70,000 - 79,999	2	-
60,000 - 69,999	1	1

The total employer pension contributions for staff earning more than £60,000 were £19,626 in the year 2020/21 (£30,500 in 2019/20).

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The key management personnel of the Trust, during the year, comprised Mr E Hall (Chief Executive), Mr A Carter (Director of Portfolio Management) and Mr P Oberg (Director of Finance). The total employee benefits of the key management personnel of the Trust were £287,964 in the year 2020/21 (2019/20: £312,847).

Termination payments of £8,300 were made in 2020/21 (2019/20: £5,000).

13 SUBSIDIARY COMPANIES AND THEIR ACTIVITIES:

As at 31st March 2021, the Trust has two wholly-owned subsidiaries, Osprey Quay Management Services Company Limited (a charity & a company limited by guarantee) and The Land Restoration Trust Services Limited.

Osprey Quay Management Services Company Limited is a company limited by guarantee, registered in England and Wales and incorporated on the 16th July 2015. This company obtained charity status on 21st April 2016. On the 1st October 2016, the assets and liabilities of Osprey Quay Management Company Limited were transferred to this subsidiary, enabling it to manage the open space around Osprey Quay, Portland.

The Land Restoration Trust Services Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 29th October 2012. The Land Restoration Trust Services Limited became a subsidiary from 29th October 2012. The main activity of The Land Restoration Trust Services Limited is to act as a holding company.

The Land Restoration Trust Services Limited has a further 10 subsidiaries, Space First Limited, Osprey Quay Management Company Limited, Manor Kingsway Management Company Limited, Carr Lodge Management Company Limited, Frickley Management Company Limited, Space First (South East) Limited and Space First (North West) Limited, Space First (Manchester) Limited, Land Trust Residential Services Limited, Beaulieu Estate Management Limited and Land Trust Estates Scotland Limited.

In 2020/21 three of The Land Restoration Trust Services Limited subsidiaries traded; Land Trust Residential Services Limited, Beaulieu Estate Management Limited and Land Trust Estates Scotland, as below:

Land Trust Residential Services Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 28th January 2016. Land Trust Residential Services became a subsidiary from 28th January 2015. Land Trust Residential Services started trading on 1st April 2016. At 31st March 2021 this company manages 7 sites.

Beaulieu Estate Management Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 29th September 2015. Beaulieu Land Management Limited became a subsidiary from 29th September 2015. Beaulieu Land Management Limited started trading on 1st July 2016, managing the Service Charges for Beaulieu, Chelmsford.

Land Trust Estates Scotland Limited is a company limited by share capital, registered in Scotland and incorporated in the UK on 22nd April 2015. Space First (South East) Limited became a subsidiary from 28th June 2017. Land Trust Estates Scotland Limited began trading on 27th March 2019 managing Cardowan, near Glasgow. Land Trust Estates Scotland ceased trading, with a view to winding up the company in the near future, on the 31st March 2021.

The remaining subsidiaries of The Land Restoration Trust Services Limited, did not trade in 2020/21 as below:

Merlin Park Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 29th October 2012. Merlin Park Limited became a subsidiary from 29th October 2012. A site called Merlin Park, located in Hucknall, Nottinghamshire was transferred to Merlin Park Limited on 1st June 2019. Merlin Park is a service charge site and is being managed by another subsidiary of The Land Restoration Trust, Land Trust Residential Services. Merlin Park Limited did not trade during 2020/21.

Osprey Quay Management Company Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 20th March 2013. Osprey Quay Management Company Limited became a subsidiary from 20th March 2013. On the 1st October 2016, its assets and liabilities were transferred to Osprey Quay Management Services Company Limited and therefore it ceased to trade from that date.

Carr Lodge Management Company Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 29th May 2014. Carr Lodge Management Company Limited became a subsidiary from 29th May 2014. Carr Lodge Management Company Limited remained dormant throughout the financial year. Once trading, its main activity will be the management of land and green space for community benefit.

Frickley Management Company Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 25th November 2014. Frickley Management Company Limited became a subsidiary from 25th November 2014. Frickley Management Company Limited remained dormant throughout the financial year. Once trading, its main activity will be the management of land and green space for community benefit.

Space First (North West) Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 23rd April 2015. Space First (North West) Limited became a subsidiary from 23rd April 2015. Space First (North West) Limited remained dormant throughout the financial year. Once trading, its main activity will be the management of land and green space for community benefit.

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Space First (South East) Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 22nd April 2015. Space First (South East) Limited became a subsidiary from 22nd April 2015. Space First (South East) Limited remained dormant throughout the financial year. Once trading, its main activity will be the management of land and green space for community benefit.

Space First (Manchester) Limited is a company limited by share capital, registered in England and Wales and incorporated in the UK on 14th July 2015. Space First (Manchester) Limited became a subsidiary from 14th July 2015. Space First (South East) Limited remained dormant throughout the financial year. Once trading, its main activity will be the management of land and green space for community benefit.

14 TANGIBLE FIXED ASSETS:

	GROUP & CHARITY					Total
	Building & Structures £000's	Motor Vehicles £000's	Fixtures & Fittings £000's	IT £000's	Plant & Machinery £000's	£000's
Costs Brought Forward	905	12	132	132	118	1,299
Additions in Year	105	-	-	18	-	123
Disposals in Year	-	-	(2)	(8)	-	(10)
Carried Forward	1,010	12	130	142	118	1,412
Depreciation Brought Forward	43	7	119	119	32	320
Charge for the Year	70	2	5	12	13	102
Depreciation on Disposals	-	-	(2)	(8)	-	(10)
Carried Forward	113	9	122	123	45	412
Net Book Value at 31 March 2021	897	3	8	19	73	1,000
Net Book Value at 31 March 2020	862	5	13	13	86	979

Fixtures and Fittings with a carrying value of £3,187 (2019/20: £4,925) are held under finance leases.

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15 FIXED ASSET INVESTMENTS:

	GROUP	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Market Value as at 1st April 2020	140,860	142,134
Additions	93,500	49,701
Disposals	(89,237)	(41,761)
Transfers to / (from) Cash Pool	(2,221)	3,852
Cash Withdrawn (Management Fees)	(486)	(461)
Net investment Realised & Unrealised Gains/(Losses)	22,838	(12,605)
Market Value as at 31st March 2021	165,254	140,860

	GROUP			
	Year Ended 31/03/2021 UK £000's	Year Ended 31/03/2021 Overseas £000's	Year Ended 31/03/2020 UK £000's	Year Ended 31/03/2020 Overseas £000's
Investments comprise:				
<u>Listed Investments</u>				
Developed Market Equity	30,159	92,279	33,939	68,456
Private Equity & Other	1,987	1,549	791	1,644
Infrastructure & Operating	18,174	2,450	13,255	-
Contractual & Other Income	7,026	4,004	5,507	1,783
Balanced Funds	1,721	-	1,426	-
<u>Unlisted investments</u>				
Cash Pool	1,282	-	3,989	-
Cash Pool Debtors	60	-	4	-
Cash Pool Creditors	-	-	-	-
Foreign Exchange Contracts	-	-	(1,388)	-
Property	4,563	-	11,454	-
	64,972	100,282	68,977	71,883
		165,254		140,860

The fixed asset investments are held in managed funds. The historical cost of the investments as at 31st March 2021 was £138.1m (2019/20: £132.4m), based on a weighted average calculation.

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	CHARITY	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Market Value as at 1st April 2020	139,434	140,661
Additions	93,500	49,701
Disposals	(89,237)	(41,761)
Transfers to / (from) Cash Pool	(2,221)	3,852
Cash Withdrawn (Management Fees)	(486)	(461)
Net investment Realised & Unrealised Gains/(Losses)	22,543	(12,558)
Market Value as at 31st March 2021	163,533	139,434

	CHARITY			
	Year Ended 31/03/2021 UK £000's	Year Ended 31/03/2021 Overseas £000's	Year Ended 31/03/2020 UK £000's	Year Ended 31/03/2020 Overseas £000's
Investments comprise:				
<u>Listed Investments</u>				
Developed Market Equity	30,159	92,279	33,939	68,456
Private Equity & Other	1,987	1,549	791	1,644
Infrastructure & Operating	18,174	2,450	13,255	-
Contractual & Other Income	7,026	4,004	5,507	1,783
<u>Unlisted investments</u>				
Cash Pool	1,282	-	3,989	-
Cash Pool Debtors	60	-	4	-
Foreign Exchange Contracts	-	-	(1,388)	-
Property	4,563	-	11,454	-
	63,251	100,282	67,551	71,883
		163,533		139,434

The fixed asset investments are held in managed funds. The historical cost of the investments as at 31st March 2021 was £136.8m (2019/20: £131.1m), based on a weighted average calculation.

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16 DEBTORS:

	GROUP		CHARITY	
	31/03/2021	31/03/2020	31/03/2021	31/03/2020
	£000's	£000's	£000's	£000's
Amounts falling due within one year:				
Trade Receivables	373	505	361	490
Amounts owed from Group Undertakings	-	-	136	101
Prepayments & Accrued Income	358	525	344	505
VAT Receivable	4	61	4	66
Investment Income	573	490	573	490
Deposits	-	1	-	1
	1,308	1,582	1,418	1,653

17 CREDITORS: FALLING DUE WITHIN ONE YEAR:

	GROUP		CHARITY	
	31/03/2021	31/03/2020	31/03/2021	31/03/2020
	£000's	£000's	£000's	£000's
Amounts falling due within one year:				
Trade Creditors	607	440	592	440
Amounts owed to Group Undertakings	-	-	5	-
Finance Leases	2	2	2	2
Accruals & Deferred Income	1,334	1,906	1,310	1,877
Other Creditors	36	-	20	-
	1,979	2,348	1,929	2,319

The Accruals relate to estimates of works that had been carried out at year end but not invoiced, the Deferred Income relates to payments which have been received at year end which are in relation to works that are planned to be carried out in the following year.

18 CREDITORS: FALLING DUE AFTER MORE THAN ONE YEAR

	GROUP		CHARITY	
	31/03/2021	31/03/2020	31/03/2021	31/03/2020
	£000's	£000's	£000's	£000's
Amounts falling due after one year:				
Finance Leases	1	3	1	3
	1	3	1	3

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19 FINANCIAL INSTRUMENTS

	31/03/2021 £000's	31/03/2020 £000's
GROUP		
Financial Assets measured at Amortised Cost	16,319	15,066
Financial Liabilities measured at Amortised Cost	1,784	2,146
Financial Assets measured at Fair Value	165,254	140,860

Financial assets measured at amortised cost comprise trade debtors, other debtors and cash and cash equivalents.

Financial liabilities measured at amortised costs comprise trade creditors and accruals excluding deferred income.

Financial assets measured at fair value comprise investments.

20 ANALYSIS OF NET ASSETS BETWEEN FUNDS:

GROUP

	----- Unrestricted Funds -----				
	Designated	General	Restricted	Endowment	Total Funds
	Funds	Funds	Funds	Funds	31/03/2021
	£000's	£000's	£000's	£000's	£000's
Tangible Fixed Assets	114	76	810	-	1,000
Investments (fixed and current)	10,432	3,380	71,196	80,246	165,254
Current Assets	5,475	915	10,130	(201)	16,319
Current Liabilities	(333)	(647)	(931)	(68)	(1,979)
Long Term Liabilities	-	(1)	-	-	(1)
	15,688	3,723	81,205	79,977	180,593

CHARITY

	----- Unrestricted Funds -----				
	Designated	General	Restricted	Endowment	Total Funds
	Funds	Funds	Funds	Funds	31/03/2021
	£000's	£000's	£000's	£000's	£000's
Tangible Fixed Assets	114	76	810	-	1,000
Investments (fixed and current)	10,432	3,380	69,475	80,246	163,533
Current Assets	5,284	876	10,149	(201)	16,108
Current Liabilities	(337)	(593)	(931)	(68)	(1,929)
Long Term Liabilities	-	(1)	-	-	(1)
	15,493	3,738	79,503	79,977	178,711

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21 ANALYSIS OF CHARITABLE FUNDS:

	Balance at 31/03/20 £000's	Income £000's	GROUP & CHARITY Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/21 £000's
Endowment Funds						
Permanent Endowment Funds						
Funded restricted to the following sites:						
Warrington CRA	10,598	-	(37)	1,707	-	12,268
Greenwich Ecology Park	7,134	-	(25)	1,150	-	8,259
Silverdale	3,811	-	(13)	614	-	4,412
Bentley	3,613	-	(13)	582	-	4,182
Weetslade	3,174	-	(11)	512	-	3,675
Cronton	3,056	-	(11)	492	-	3,537
Warren House Park	2,866	-	(10)	462	-	3,318
Beam Parklands	2,480	-	(9)	400	-	2,871
Phoenix Park	2,456	-	(9)	396	-	2,843
Kiveton	2,185	-	(8)	352	-	2,529
Cudworth Common	2,162	-	(8)	348	-	2,502
Ashtons Field	1,692	-	(6)	273	-	1,959
The Old Brickworks	1,610	-	(6)	260	-	1,864
Other	6,347	-	(18)	814	-	7,143
Total	53,184	-	(184)	8,362	-	61,362
	Balance at 31/03/20 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/21 £000's
Expendable Endowment Funds						
Funded restricted to the following sites:						
Brodsworth	4,000	-	(14)	644	-	4,630
Pleasley	3,525	-	(13)	601	-	4,113
Shirebrook	3,469	-	(12)	559	-	4,016
Avenue	2,481	-	(9)	400	-	2,872
Haig	2,247	-	(8)	362	-	2,601
Other	331	-	(1)	53	-	383
Total	16,053	-	(57)	2,619	-	18,615
Total Endowment Funds	69,237	-	(241)	10,981	-	79,977

Note:

The Permanent Endowment Funds' Expenditure and Gains are excluded from the Income and Expenditure Account as identified under the Group and Charity Statement of Financial Activities (SOFA).

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		GROUP				
	Balance at 31/03/20 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/21 £000's
Restricted Funds						
Funds Restricted to the following sites:						
Fort Burgoyne	12,834	526	(806)	1,902	-	14,456
Avenue Country Park	7,162	36	(80)	-	-	7,118
Elba Park	3,654	-	(13)	606	-	4,247
Frickley	3,499	-	(13)	578	-	4,064
Fryston	2,862	-	(10)	476	-	3,328
Rabbit Ings	2,531	-	(9)	426	-	2,948
Carr Lodge	2,259	-	(9)	399	-	2,649
Warrington CRA	2,108	487	(215)	64	-	2,444
Bitmac Tip	2,077	-	(9)	306	-	2,374
Bromborough Dock	2,134	63	(123)	246	-	2,320
New Park Springs	1,968	-	(7)	317	-	2,278
Monkton	1,938	-	(12)	317	-	2,243
Newlands	2,469	18	(372)	-	-	2,115
Omega	1,759	-	(8)	281	-	2,032
Wellesley Woodlands	1,602	64	(5)	232	-	1,893
East Ketley	1,869	-	(3)	-	-	1,866
Knowle Haven	1,534	68	(24)	247	-	1,825
Ash Green Meadows	1,497	65	(43)	237	-	1,756
Osprey Quay	1,411	-	-	295	-	1,706
Other	14,919	2,494	(1,359)	1,489	-	17,543
Total	72,086	3,821	(3,120)	8,418	-	81,205

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	CHARITY					
	Balance at 31/03/20 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/21 £000's
Restricted Funds						
Funds Restricted to the following sites:						
Fort Burgoyne	12,834	526	(806)	1,902	-	14,456
Avenue	7,162	36	(80)	-	-	7,118
Elba Park	3,654	-	(13)	606	-	4,247
Frickley	3,499	-	(13)	578	-	4,064
Fryston	2,862	-	(10)	476	-	3,328
Rabbit Ings	2,531	-	(9)	426	-	2,948
Carr Lodge	2,259	-	(9)	399	-	2,649
Bitmac Tip (Port Clarence)	2,077	-	(9)	306	-	2,374
Bromborough Dock	2,134	63	(123)	246	-	2,320
New Park Springs	1,968	-	(7)	317	-	2,278
Warrington CRA 1	2,108	487	(215)	64	-	2,444
Monkton	1,938	-	(12)	317	-	2,243
Newlands	2,469	18	(372)	-	-	2,115
Omega	1,759	-	(8)	281	-	2,032
Wellesley Woodlands	1,602	64	(5)	232	-	1,893
East Ketley	1,869	-	(3)	-	-	1,866
Knowle Haven	1,534	68	(24)	247	-	1,825
Ash Green Meadows	1,497	65	(43)	237	-	1,756
Other	14,922	2,494	(1,358)	1,489	-	17,547
Total	70,678	3,821	(3,119)	8,123	-	79,503

	GROUP					
	Balance at 31/03/2020 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/2021 £000's
Unrestricted Funds						
General Funds	2,688	1,658	(2,298)	544	1,131	3,723
Designated Funds	10,543	4,902	(1,521)	2,895	(1,131)	15,688
Total Unrestricted Funds	13,231	6,560	(3,819)	3,439	-	19,411

	CHARITY					
	Balance at 31/03/20 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/21 £000's
Unrestricted Funds						
General Funds	2,709	1,416	(2,062)	544	1,131	3,738
Designated Funds	10,395	4,849	(1,515)	2,895	(1,131)	15,493
Total Unrestricted Funds	13,104	6,265	(3,577)	3,439	-	19,231

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Endowment Funds

The Endowment Funds are held permanently by the Charity, for the specific purposes intended by the donor.

Restricted Funds

These funds are applied to the various specific purposes intended by the donors.

Designated Funds

These funds, which are unrestricted, are earmarked by the Trustees for the management of specific sites.

General Funds

These funds can be used for any of the Trusts charitable activities.

Transfers

During 2017/18, the Trust established a policy of designating all unrestricted site funds (identified at the point of transfer) for use on that site and as disclosed in Note 1, these designated funds are reviewed on an annual basis.

During the year, the Trust reviewed these designated funds and released surplus income to the General Fund that is not required for future site expenditure to use for other charitable purposes.

The 'Transfers' column above in the 'Analysis of Charitable Funds' reflects all transfers between the funds within the year. The main transfer was a Release of Surplus Income of £1.1m (Designated Funds to General Funds).

22 NOTES TO THE STATEMENT OF CASH FLOWS:

	GROUP	
	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Reconciliation of Net Income to Net Cash Flow from Operating Activities		
Net Income for the Reporting Period (as per the Statement of Financial Activities)	26,039	(9,598)
Adjustments for:		
Site Funding / Endowments Received	(2,364)	(3,375)
Dividends, Interest and Rents from Investments	(6,301)	(5,902)
(Gains) / Losses on Investments	(22,838)	12,605
Investment Management Costs	496	485
Difference between Pension Contributions Paid and Charges Made	-	49
Depreciation Charges	102	80
Decrease / (Increase) in Debtors	274	7,866
Increase / (Decrease) in Creditors	(371)	215
Net Cash provided by (used in) Operating Activities	(4,963)	2,425

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CHARITY

	Year Ended 31/03/2021 £000's	Year Ended 31/03/2020 £000's
Reconciliation of Net Income to Net Cash Flow from Operating Activities		
Net Income for the Reporting Period (as per the Statement of Financial Activities)	25,692	(9,618)
Adjustments for:		
Site Funding / Endowments Received	(2,364)	(3,375)
Dividends, Interest and Rents from Investments	(6,250)	(5,851)
(Gains) / Losses on Investments	(22,543)	12,558
Investment Management Costs	496	485
Difference between Pension Contributions Paid and Charges Made	-	49
Depreciation Charges	102	80
Decrease / (Increase) in Debtors	235	7,804
Increase / (Decrease) in Creditors	(392)	228
Net Cash provided by (used in) Operating Activities	(5,024)	2,360

23 ANALYSIS OF CASH AND CASH EQUIVALENTS:

GROUP

	Year Ended 31/03/2020 £000's	Cashflow net	Year Ended 31/03/2021 £000's
Cash in Bank and in Hand	4,309	2,362	6,671
Cash held for Long Term Investment purposes (included in Fixed Asset Investments)	3,989	(2,707)	1,282
Cash held for Short-Term Investment purposes	9,175	(835)	8,340
Total Cash and Cash Equivalents	17,473	(1,180)	16,293

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CHARITY

	Year Ended 31/03/2020 £000's	Cashflow net £000's	Year Ended 31/03/2021 £000's
Cash in Bank and in Hand	4,100	2,250	6,350
Cash held for Long Term Investment purposes (included in Fixed Asset Investments)	3,989	(2,707)	1,282
Cash held for Short-Term Investment purposes	9,175	(835)	8,340
Total Cash and Cash Equivalents	17,264	(1,292)	15,972

24 ANALYSIS OF CHANGES IN NET DEBT

GROUP

	Year Ended 31/03/2020 £000's	Cashflow net £000's	Year Ended 31/03/2021 £000's
Cash in Bank and in Hand	4,309	2,362	6,671
Cash held for Long Term Investment purposes (included in Fixed Asset Investments)	3,989	(2,707)	1,282
Cash held for Short-Term Investment purposes	9,175	(835)	8,340
Finance Leases	(5)	2	(3)
Total	17,468	(1,178)	16,290

CHARITY

	Year Ended 31/03/2020 £000's	Cashflow net £000's	Year Ended 31/03/2021 £000's
Cash in Bank and in Hand	4,100	2,250	6,350
Cash held for Long Term Investment purposes (included in Fixed Asset Investments)	3,989	(2,707)	1,282
Cash held for Short-Term Investment purposes	9,175	(835)	8,340
Finance Leases	(5)	2	(3)
Total	17,259	(1,290)	15,969

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25 GUARANTEE COMPANY AND LIABILITY OF MEMBERS:

The Land Restoration Trust is a company limited by guarantee and therefore does not have any share capital.

The liability of Members is limited. In the event of the company being wound up during a Member's period of membership or within one year afterwards, an amount not exceeding the sum of £1 may be required from that Member towards the payment of the debts and liabilities of the company incurred before membership ceased.

As at 31 March 2021, the company had eight Members (31 March 2020: eight).

A full list of the status of the subsidiaries is shown in Note 13.

26 PENSION COMMITMENTS:

The Land Restoration Trust operated a defined contribution pension scheme during the year.

The Land Restoration Trust defined contribution pension scheme

The Trust operates a defined contribution pension scheme for all qualifying employees in the United Kingdom. The assets of the scheme are held separately from those of the Company in an independently administered fund. The contributions payable by the Company charged to profit or loss amounted to £87,538 (2019/20: £87,395). Contributions totaling £nil (2019/20: £nil) were payable to the fund at the year end and are included in creditors.

Homes England (formerly the Homes & Communities Agency (HCA)) defined benefit pension scheme

On 12 September 2019, The Land Restoration Trust withdrew from the Homes England (formerly the Homes & Communities Agency (HCA)) defined benefit pension scheme.

In 2020/21 there were no further contributions to the pension scheme in 2020/21 and no further Exit Costs (2019/20: £0.2m).

27 OPERATING LEASE COMMITMENTS:

At 31 March 2021 the Trust had commitments under non-cancellable operating leases as set out below:

	GROUP & CHARITY			
	31/03/2021 £000's	31/03/2020 £000's	31/03/2021 £000's	31/03/2020 £000's
	Land & Buildings		Other	
Within one year:	49	50	-	-
Within two to five years	26	75	-	-
After five years	-	-	-	-
	75	125	-	-

28 GOVERNMENT GRANTS

In 2020/21 Government Grants of £0.26m were recognised; as below:

	2020/21 £000's	2019/20 £000's
Higher Level Stewardship & English Woodland Grants	8	19
Single Farm Payment	167	141
Coronavirus Job Retention Scheme	46	0
Countryside Stewardship Grant	32	4
Local Authority Grants	4	3
Total	257	167

The Higher Level Stewardship, English Woodland and Countryside Stewardship Grants were used for the physical and environmental improvement of the Trusts sites.

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The Coronavirus Job Retention Scheme was used to fund Furloughed Staff salaries, National Insurance and Pension Contributions.

The Local Authority Grants were to improve transport links across the Phoenix Park Site and to encourage wild Play at Greenwich Ecological Park.

Of these grants, the Countryside Stewardship Grant was recognised on a performance basis and as at 31st March 2021 £0.03m was recognised as Debtors in the accounts (31st March 2020: £0.003m was recognised as Debtors).

29 CAPITAL COMMITMENTS:

There were no capital commitments at 31st March 2021 (2020: £nil).

30 RELATED PARTY TRANSACTIONS:

The Trust has considered the disclosure requirements of the Statement of Recommended Practice for Charities and believes that the following related party transactions, all of which were made on an arm's length basis, require disclosure.

The related party transactions for the eight organisations below, who are Members of the Trust, have all been disclosed as a supplier to the Trust:

- i. During the year Homes England recharged expenses of £nil (2019/20: £nil). The Trust recognised £36,000 of funding receivable (2019/20: £16,100) from Homes England and expenditure incurred with them amounted to £3,600 (2019/20: £1,800). At the year-end, the creditor balance for Homes England was £nil (2019/20: £nil), and the debtor balance was £nil (2019/20: £nil).
- ii. During the year the Trust used the services of National Trust for site maintenance activities at a cost of £45,255 (2019/20: £44,834).
- iii. During the year the Trust used the services of Groundwork for site maintenance activities at a cost of £580,305 (2019/20: £515,312). At the year-end, the creditor balance for Groundwork was £nil (2019/20: £62,348). The Trust also recognised £nil of income from Groundwork (2019/20: £nil).
- iv. During the year the Trust used the services of the Town and Country Planning Association at a cost of £4,735 (2019/20: £8,825), principally in sponsorship of events linked to our activities, the creditor balance for Town and Country Planning Association was £4,200 (2019/20: £4,200). At the year-end, the debtor balance from Town and Country Planning Association was £nil (2019/20: £nil).
- v. During the year the Trust used the services of the Woodland Trust for site maintenance activities at a cost of £4,213 (2019/20: £2,460).
- vi. During the year the Trust used the services of Wildlife Trusts for site maintenance activities at a cost of £381,176 (2019/20: £428,737). At the year-end, the creditor balance for the Wildlife Trust was £18,131 (2019/20: £59,682). The Trust also recognised £nil of income from Wildlife Trusts (2019/20: £nil).
- vii. During the year the Trust used the services of The Conservation Volunteers for site maintenance activities at a cost of £543,063 (2019/20: £573,931). At the year-end, the creditor balance for The Conservation Volunteers was £8,726 (2019/20: £9,469). The Trust also recognised £95 of income from The Conservation Volunteers (2019/20: £5,261). At the year-end, the debtor balance from The Conservation Volunteers was £nil (2019/20: £2,965).
- viii. There were no transactions with the Princes' Trust Foundation during the year.

The Land Trust also incurred expenses of £300 with the Canal and River Trust in 2020/21 (2019/20: £300).

The Land Trust is a member of Anglia Farmers Ltd. The Land Trust incurred expenses of £25,526 with Anglia Farmers Ltd in 2020/21 (2019/20: £22,378), at 31 March 2021 there was a creditor balance of £nil (2019/20: £4,455).

During the year the Trust used the services of Wirral Autistic Society t/a Autism Together for site maintenance activities at a cost of £48,882 (2019/20: £46,854). At the year-end, the creditor balance for Wirral Autistic Society t/a Autism Together was £117 (2019/20: £957).

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During the year, the Land Trust had the following transactions with its subsidiaries:

	Recharge of Costs	Management Fees	Labour & Overhead Recharges	Gift Aid Receipt	Intercompany Balance at 31st March 2021
Osprey Quay Management Services Company Limited	£541 (2019/20: -£27)	£6,679 (2019/20: £6,453)	n/a	n/a	Debit of £509 (2019/20: Debit of £837)
Beaulieu Estate Management Limited	£7,260 (2019/20: £13,617)	n/a	£48,312 (2019/20: £32,636)	£37,270 (2019/20: £17,684)	Debit of £49,023 (2019/20: Debit of £26,857)
Land Trust Residential Services Limited	£3,469 (2019/20: £4,089)	n/a	£128,631 (2019/20: £70,397)	£53,246 (2019/20: £44,886)	Debit of £68,842 (2019/20: Debit of £57,978)
Land Trust Estates Scotland Limited	£1,310 (2019/20: £266)	n/a	£21,900 (2019/20: £14,645)	£ nil (2019/20: £ nil)	Debit of £2,003 (2019/20: Debit of £15,177) Credit of £4,605 (2019/20: £ nil)
The Land Restoration Trust Services Limited	£ nil (2019/20: £ nil)	n/a	£ nil (2019/20: £ nil)	£16,412 (2019/20: £ nil)	Debit of £15,532 (2019/20: Debit of £ nil) Credit of £1 (2019/20: Credit of £1)

The Land Trust also waived an intercompany balance of £34,165 with Land Trust Estates Scotland Limited in the year (2019/20: £nil).

The Land Trust had no other transactions with any of its other subsidiaries.

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31 COMPARABLES FROM PREVIOUS FINANCIAL YEAR

GROUP CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2020

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Income and Endowments from:				
Donations and Legacies	1	37	-	38
Charitable Activities	1,051	59	-	1,110
Other Trading Activities	505	24	-	529
Site Funding	11	2,067	1,297	3,375
Investments	3,265	2,637	-	5,902
Other Income	9	100	-	109
Total Income	4,842	4,924	1,297	11,063
Expenditure on:				
Investment Management Fees	71	175	239	485
Charitable Activities	4,869	2,702	-	7,571
Total Expenditure	4,940	2,877	239	8,056
Net Gains/(Losses) on Investments	(2,055)	(4,465)	(6,085)	(12,605)
Corporation Tax	-	-	-	-
Net Income/(Expenditure)	(2,153)	(2,418)	(5,027)	(9,598)
Other Recognised Gains/(Losses)				
Actuarial Gains on Defined Benefit Pension Scheme	49	-	-	49
Transfers	(8)	8	-	-
Net Movement in Funds	(2,112)	(2,410)	(5,027)	(9,549)
Reconciliation of Funds				
Total Funds brought forward	15,343	74,496	74,264	164,103
Total Funds carried forward	13,231	72,086	69,237	154,554

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CHARITY COMPANY STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2020

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Income and Endowments from:				
Donations and Legacies	63	37	-	100
Charitable Activities	1,051	59	-	1,110
Other Trading Activities	380	24	-	404
Site Funding	11	2,067	1,297	3,375
Investments	3,214	2,637	-	5,851
Other Income	9	100	-	109
Total Income	4,728	4,924	1,297	10,949
Expenditure on:				
Investment Management Fees	71	175	239	485
Charitable Activities	4,822	2,702	-	7,524
Other	-	-	-	-
Total Expenditure	4,893	2,877	239	8,009
Net Gains/(Losses) on Investments	(2,055)	(4,418)	(6,085)	(12,558)
Net Income/(Expenditure)	(2,220)	(2,371)	(5,027)	(9,618)
Other Recognised Gains/(Losses)				
Actuarial Gains on Defined Benefit Pension Scheme	49	-	-	49
Transfers	(8)	8	-	-
Net Movement in Funds	(2,179)	(2,363)	(5,027)	(9,569)
Reconciliation of Funds				
Total Funds brought forward	15,283	73,041	74,264	162,588
Total Funds carried forward	13,104	70,678	69,237	153,019

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DONATIONS AND LEGACIES

GROUP

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Fundraising Income	1	37	-	38
	<u>1</u>	<u>37</u>	<u>-</u>	<u>38</u>

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Fundraising Income	63	37	-	100
	<u>63</u>	<u>37</u>	<u>-</u>	<u>100</u>

CHARITABLE ACTIVITIES

GROUP & CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Higher Level Stewardship & English Woodland Grants	-	19	-	19
Single Farm Payment	141	-	-	141
Local Authority Grants	-	3	-	3
Countryside Stewardship Grant	-	4	-	4
Site Maintenance	910	-	-	910
Other	-	33	-	33
Year Ended 31/03/20	<u>1,051</u>	<u>59</u>	<u>-</u>	<u>1,110</u>

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OTHER TRADING ACTIVITIES

GROUP

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Consultancy Work	76	-	-	76
Miscellaneous Income	19	16	-	35
Site Activities	129	8	-	137
Site Maintenance	281	-	-	281
	505	24	-	529

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Consultancy Work	76	-	-	76
Miscellaneous Income	8	16	-	24
Site Activities	126	8	-	134
Recharge to Subsidiaries	142	-	-	142
Site Maintenance	28	-	-	28
	380	24	-	404

SITE FUNDING

GROUP & CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
New Site Funding	11	2,067	1,297	3,375
	11	2,067	1,297	3,375

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INCOME FROM INVESTMENTS

GROUP

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Bank Interest	72	26	-	98
Interest & Dividends from Investments	3,193	2,611	-	5,804
	<u>3,265</u>	<u>2,637</u>	<u>-</u>	<u>5,902</u>

CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Bank Interest	71	26	-	97
Interest & Dividends from Investments	3,143	2,611	-	5,754
	<u>3,214</u>	<u>2,637</u>	<u>-</u>	<u>5,851</u>

OTHER INCOME

GROUP & CHARITY

	Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended 31/03/2020 £000's
Disposals	9	100	-	109
	<u>9</u>	<u>100</u>	<u>-</u>	<u>109</u>

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ANALYSIS OF EXPENDITURE

		GROUP			
	Basis of Allocation	Investment Management Fees £000's	Charitable Activities £000's	Other £000's	Year Ended 31/03/2020 £000's
<u>Costs directly charged to activities</u>					
Site Maintenance	Direct	-	4,398	-	4,398
Project Consultancy	Direct	-	30	-	30
Insurance	Direct	-	131	-	131
Subscriptions	Direct	-	17	-	17
Legal & Professional	Direct	-	299	-	299
Investment Management Costs	Direct	404	-	-	404
Audit & Accountancy fees	Direct	-	46	-	46
Premises Running Costs	Direct	-	59	-	59
Marketing	Direct	-	57	-	57
Recruitment	Direct	-	13	-	13
Director/Trustee Expense	Direct	-	14	-	14
Irrecoverable VAT	Direct	81	177	-	258
<u>Support costs allocated to activities</u>					
Staff Costs	Usage	-	1,995	-	1,995
General Running Costs	Usage	-	175	-	175
Finance Leases	Usage	-	1	-	1
Depreciation	Usage	-	80	-	80
IT Support	Usage	-	66	-	66
Training	Usage	-	13	-	13
		485	7,571	-	8,056
		Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended £000's
Year Ended 31/03/20					
Investment Management Fees		71	175	239	485
Charitable Activities		4,869	2,702	-	7,571
Total Expenditure		4,940	2,877	239	8,056

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		CHARITY			
	Basis of Allocation	Investment Management Fees £000's	Charitable Activities £000's	Other £000's	Year Ended 31/03/2020 £000's
<u>Costs directly charged to activities</u>					
Site Maintenance	Direct	-	4,366	-	4,366
Project Consultancy	Direct	-	30	-	30
Insurance	Direct	-	131	-	131
Subscriptions	Direct	-	17	-	17
Legal & Professional	Direct	-	298	-	298
Investment Management Costs	Direct	404	-	-	404
Audit & Accountancy Fees	Direct	-	37	-	37
Premises Running Costs	Direct	-	59	-	59
Marketing	Direct	-	57	-	57
Recruitment	Direct	-	13	-	13
Director/Trustee Expense	Direct	-	14	-	14
Interest Payable to Group Undertaking	Direct	-	-	-	-
Irrecoverable VAT	Direct	81	177	-	258
<u>Support costs allocated to activities</u>					
Staff Costs	Usage	-	1,991	-	1,991
Finance Leases	Usage	-	1	-	1
General running costs	Usage	-	174	-	174
Depreciation	Usage	-	80	-	80
IT Support	Usage	-	66	-	66
Training	Usage	-	13	-	13
		485	7,524	-	8,009
		Unrestricted Funds £000's	Restricted Funds £000's	Endowment Funds £000's	Year Ended £000's
Year Ended 31/03/20					
Investment Management Fees		71	175	239	485
Charitable Activities		4,822	2,702	-	7,524
Other		-	-	-	-
Total Expenditure		4,893	2,877	239	8,009

THE LAND RESTORATION TRUST
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ANALYSIS OF NET FUNDS

GROUP

	----- Unrestricted Funds -----					
	Designated	General	Pension	Restricted	Endowment	Total Funds
	Funds	Funds	Reserve	Funds	Funds	31/03/2020
	£000's	£000's	£000's	£000's	£000's	£000's
Tangible Fixed Assets	128	82	-	769	-	979
Investments (fixed and current)	6,270	3,447	-	61,641	69,502	140,860
Current Assets	4,561	110	-	10,596	(201)	15,066
Current Liabilities	(416)	(948)	-	(920)	(64)	(2,348)
Long Term Liabilities	-	(3)	-	-	-	(3)
Defined Pension Scheme Asset	-	-	-	-	-	-
	10,543	2,688	-	72,086	69,237	154,554

CHARITY

	----- Unrestricted Funds -----					
	Designated	General	Pension	Restricted	Endowment	Total Funds
	Funds	Funds	Reserve	Funds	Funds	31/03/2020
	£000's	£000's	£000's	£000's	£000's	£000's
Tangible Fixed Assets	128	82	-	769	-	979
Investments (fixed and current)	6,270	3,447	-	60,215	69,502	139,434
Current Assets	4,422	93	-	10,614	(201)	14,928
Current Liabilities	(425)	(910)	-	(920)	(64)	(2,319)
Long Term Liabilities	-	(3)	-	-	-	(3)
Defined Pension Scheme Asset	-	-	-	-	-	-
	10,395	2,709	-	70,678	69,237	153,019

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ANALYSIS OF CHARITABLE FUNDS

	Balance at 31/03/19 £000's	Income £000's	GROUP & CHARITY Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/20 £000's
Endowment Funds						
Permanent Endowment Funds						
Funds restricted to the following sites:						
Warrington CRA	11,588	-	(37)	(953)	-	10,598
Greenwich Ecology Park	7,787	-	(25)	(628)	-	7,134
Silverdale	4,160	-	(14)	(335)	-	3,811
Bentley	3,954	-	(12)	(329)	-	3,613
Weetlsade	3,465	-	(11)	(280)	-	3,174
Cronton	3,337	-	(11)	(270)	-	3,056
Warren House Park	3,137	-	(10)	(261)	-	2,866
Beam Parklands	2,709	-	(9)	(220)	-	2,480
Phoenix Park	2,688	-	(8)	(224)	-	2,456
Kiveton	2,391	-	(8)	(198)	-	2,185
Cudworth Common	2,365	-	(7)	(196)	-	2,162
Ashtons Field	1,847	-	(6)	(149)	-	1,692
The Old Brickworks	1,758	-	(6)	(142)	-	1,610
Other	5,522	1,297	(18)	(454)	-	6,347
Total	56,708	1,297	(182)	(4,639)	-	53,184
Expendable Endowment Funds						
Funds restricted to the following sites:						
Brodsworth	4,375	-	(14)	(361)	-	4,000
Pleasley	3,866	-	(13)	(328)	-	3,525
Shirebrook	3,789	-	(12)	(308)	-	3,469
Avenue	2,713	-	(9)	(223)	-	2,481
Haig	2,453	-	(8)	(198)	-	2,247
Other	360	-	(1)	(28)	-	331
Total	17,556	-	(57)	(1,446)	-	16,053
Total Endowment Funds	74,264	1,297	(239)	(6,085)	-	69,237

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	GROUP					
	Balance at 31/03/19 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/20 £000's
Restricted Funds						
Fort Burgoyne	13,999	509	(636)	(1,038)	-	12,834
Avenue	7,213	16	(67)	-	-	7,162
Elba Park	3,997	-	(13)	(330)	-	3,654
Frickley	3,827	-	(13)	(315)	-	3,499
Fryston	3,133	-	(11)	(260)	-	2,862
Newlands	2,775	26	(332)	-	-	2,469
Rabbit Ings	2,772	-	(9)	(232)	-	2,531
Carr Lodge	2,486	-	(9)	(218)	-	2,259
Bromborough Dock	2,273	64	(69)	(134)	-	2,134
Bitmac Tip (Port Clarence)	2,255	-	(11)	(167)	-	2,077
New Park Springs	2,148	-	(7)	(173)	-	1,968
Monkton	2,118	-	(7)	(173)	-	1,938
Omega	1,918	-	(6)	(153)	-	1,759
Warrington CRA 1	1,910	455	(222)	(35)	-	2,108
East Ketley	1,875	-	(6)	-	-	1,869
Knowle Haven	1,737	65	(133)	(135)	-	1,534
Wellesley Woodlands	1,673	63	(8)	(126)	-	1,602
The Spinney (Park Prewitt)	1,652	-	(57)	(120)	-	1,475
Ash Green Meadows	1,642	52	(31)	(166)	-	1,497
Oliver Road Lagoons	1,501	72	(81)	(107)	-	1,385
Other	11,592	3,602	(1,149)	(583)	8	13,470
Total Restricted Funds	74,496	4,924	(2,877)	(4,465)	8	72,086

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	CHARITY					
	Balance at 31/03/19 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/20 £000's
Restricted Funds						
Fort Burgoyne	13,999	509	(636)	(1,038)	-	12,834
Avenue	7,213	16	(67)	-	-	7,162
Elba Park	3,997	-	(13)	(330)	-	3,654
Frickley	3,827	-	(13)	(315)	-	3,499
Fryston	3,133	-	(11)	(260)	-	2,862
Newlands	2,775	26	(332)	-	-	2,469
Rabbit Ings	2,772	-	(9)	(232)	-	2,531
Carr Lodge	2,486	-	(9)	(218)	-	2,259
Bromborough Dock	2,273	64	(69)	(134)	-	2,134
Bitmac Tip (Port Clarence)	2,255	-	(11)	(167)	-	2,077
New Park Springs	2,148	-	(7)	(173)	-	1,968
Monkton	2,118	-	(7)	(173)	-	1,938
Omega	1,918	-	(6)	(153)	-	1,759
Warrington CRA 1	1,910	455	(222)	(35)	-	2,108
East Ketley	1,875	-	(6)	-	-	1,869
Knowle Haven	1,737	65	(133)	(135)	-	1,534
Wellesley Woodlands	1,673	63	(8)	(126)	-	1,602
The Spinney (Park Prewitt)	1,652	-	(57)	(120)	-	1,475
Ash Green Meadows	1,642	52	(31)	(166)	-	1,497
Oliver Road Lagoons	1,501	72	(81)	(107)	-	1,385
Other	10,137	3,602	(1,149)	(536)	8	12,062
Total Restricted Funds	73,041	4,924	(2,877)	(4,418)	8	70,678

		GROUP					
	No. of Funds	Balance at 31/03/19 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/20 £000's
Unrestricted Funds							
General Funds	1	2,340	1,778	(3,081)	(301)	1,952	2,688
Pension Reserve	1	-	-	(49)	49	-	-
Designated Funds	80	13,003	3,064	(1,810)	(1,754)	(1,960)	10,543
Total Unrestricted Funds		15,343	4,842	(4,940)	(2,006)	(8)	13,231

		CHARITY					
	No. of Funds	Balance at 31/03/19 £000's	Income £000's	Expenditure £000's	Gains / (Losses) £000's	Transfers £000's	Balance at 31/03/20 £000's
Unrestricted Funds							
General Funds	1	2,379	1,718	(3,039)	(301)	1,952	2,709
Pension Reserve	1	-	-	(49)	49	-	-
Designated Funds	79	12,904	3,010	(1,805)	(1,754)	(1,960)	10,395
Total Unrestricted Funds		15,283	4,728	(4,893)	(2,006)	(8)	13,104