

Company registration number: 07263026

Charity registration number: 1137602

# Cambridge Women's Aid

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2025



Burdett King Accountancy Limited  
8 The Hamiltons  
Newmarket  
Suffolk  
CB8 0NF

## Cambridge Women's Aid

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## **Cambridge Women's Aid**

### **Reference and Administrative Details**

**Charity Registration Number** 1137602

**Company Registration Number** 07263026

**Registered Office** The charity is incorporated in England.  
The Maple Centre  
6 Oak Drive  
Huntingdon  
PE29 7HN

**Independent Examiner** Burdett King Accountancy Limited  
8 The Hamiltons  
Newmarket  
Suffolk  
CB8 0NF

# **Cambridge Women's Aid**

## **Trustee's Report**

The trustees of Cambridge Women's Aid, who are also directors of the charity for the purposes of the Companies Act 2006, are pleased to present their Annual Trustees' Report, together with the financial statements of the charity for the year ending 31 March 2025. These are prepared to meet the requirements of 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102).

### **OBJECTIVES AND ACTIVITIES**

#### **History and Charitable Purpose**

Cambridge Women's Aid (CWA) offers information, advice and practical as well as emotional support to women affected by domestic abuse. The charity also provides safe and secure accommodation to women and children in need of a place of safety.

The charity's constitution was established in 1977 with the following objectives:

- To relieve the distress and suffering of women and children who have suffered or are exposed to domestic violence.
- To relieve the aforementioned women and children in need by making grants of money or providing or paying for items, services or facilities, and by the preservation and protection of their mental and physical health in such ways as shall contribute to relieving their need.
- To educate the public and partner agencies in the causes and effects of domestic violence and the prevention thereof, and to undertake or contribute to research into such matters and publish the results of such research where considered appropriate.

#### **Significant activities**

Throughout the year, CWA provided a range of high-quality support services to women and children affected by domestic abuse, through its safe refuge and its community based services. We delivered:

- Safe refuge accommodation to 38 women and 51 children;
  - Ongoing outreach support to 105 women in the community; and one-off advice to an additional 348 survivors, professionals and third-parties.
  - Direct support and specialist advice to local professionals, including help to find and access refuge space;
  - Remodelled and adapted the Ask Me project into shorter and more accessible Domestic Abuse Awareness Workshops for the community.
  - Free training for 50 new participants in the remodelled Domestic Abuse Awareness Workshops
- Further training, support and expertise on domestic abuse to: Cambridge City Council, Cambridge Housing Society, medical students at the University of Cambridge, Anglia Ruskin University, local political and community groups, the Office of the Police and Crime Commissioner, the national Domestic Abuse Commissioner, the Women's Homelessness Action Group.

# **Cambridge Women's Aid**

## **Trustee's Report**

### **Social investments**

As a long-established local charity and grassroots organisation, CWA is firmly rooted in our community. The strong support and goodwill we receive from Cambridge community groups, businesses, and institutions reflects the value we bring to both the city and the wider county. We are a Living Wage employer, committed to hiring local people, developing their skills, and providing supportive pathways into employment for several current and former service users. We also play a key role in directing practical and financial resources into the area, whether by distributing donated funds and goods or by securing grants and central government funding to invest back into the community.

Although we benefit from the flexibility and strengths that come with being an independent organisation with our own governance and decision-making structures, we also remain an active part of the national Women's Aid Federation England network. This affiliation enables us to draw on robust shared standards of best practice and provides a stronger platform from which to raise issues, contribute to research, and advocate for positive change at a national level.

It is vital that small, specialist services rooted in their communities have their voices heard by decision makers. Throughout the year, we contributed to national surveys and consultations, sharing evidence and insights with Women's Aid and with the Domestic Abuse Commissioner to highlight the challenges facing survivors and the sector.

CWA values strong relationships with other organisations and aims to share our expertise generously whenever it supports our service users. We recognise the vital role of multi-agency collaboration in tackling domestic abuse. To help deliver a fully coordinated response, we have remained actively engaged throughout the year in numerous partnerships and professional networks, including:

- Cambridgeshire and Peterborough Women's Consortium
- Cambridge Women and Homelessness Action Group
- The Cambridgeshire Domestic Abuse and Sexual Violence Partnership Governance Board and Operations Board.
- Crossing Pathways, bringing together domestic abuse services and health
- National Working Group on Domestic Abuse and Cancer
- Changing Futures Programme board, addressing systems issues for those facing multiple disadvantage
- Cambridge City Council Domestic Abuse conference

### **Public Benefit statement**

The Trustees believe the activities of Cambridge Women's Aid (CWA) continue to comply with Section 4 of the Charities Act 2011 with regard to public benefit. The information about the public benefit provided by CWA is set out in this report.

### **Volunteers**

CWA is immensely grateful for the countless volunteer hours contributed by generous individuals in our community, who tirelessly gather and deliver essential toiletries, clothing, household items, food, toys, vouchers, and financial donations for our service users, as well as providing activities within the refuge. We deeply appreciate the continued support of individuals, church groups, businesses, colleges, students, Women's Institutes, Mothers' Unions, and Soroptimists, whose contributions make a significant difference.

## Cambridge Women's Aid

### Trustee's Report

#### ACHIEVEMENT AND PERFORMANCE

##### Charitable activities

The main areas of charitable activity in this period were:

- Providing in-depth, needs-led support to women and children living in the refuges
- Offering one-to-one support and advice, through the outreach project, to women living in the community
- Revising our free community domestic abuse awareness training to increase accessibility
- Development of new services needed to meet the needs of survivors to come online in 2025/26
- Producing a new Effective Responses to Domestic Abuse programme
- Working with survivors to co-produce a new group work support programme, Beyond Survival, for women living in the refuge and using the Outreach Service.
- Developing our use of technology in delivering support through platforms such as Mentimeter
- Generating opportunities for women to come together for connection, solidarity and opportunities to influence positive change, through events such as our annual Survivor's Conference
- Collecting, storing and distributing donated items to women in need, as well as providing practical support and items for moving on from refuge into new homes
- Providing training and awareness-raising within the community and sharing expertise with other professional organisations

##### Safe refuge for women

CWA offers a high standard of modern refuge accommodation to women who are at risk of harm due to domestic abuse and need safe and supported accommodation. This service is funded by rent charges and by Cambridgeshire County Council. In the year up to March 2025 we maintained an 83% occupancy rate across the year, accommodating 38 women and the 51 children they had with them. In addition, 28 women and 57 children benefited from ongoing resettlement support during the year. The average stay in refuge was 144 days which was slightly up from the previous year. The length of stay for those living in refuge at any point during the year was as follows:

< 1 month	8
1 – 2 months	7
2 – 3 months	5
3 – 4 months	2
4 – 6 months	3
6 – 8 months	4
8 – 12 months	7
> 12 months	2

## Cambridge Women's Aid

### Trustee's Report

Each woman was assigned a Refuge Support Worker upon arrival, who helped her settle into the refuge, consider her options, identify her needs, and develop a personalised support plan. We assisted women with a broad range of needs, including accessing essentials such as food, clothing and money; ensuring they received the correct benefits; providing information about their legal rights; arranging childcare and school places for their children; and planning for the future. Some women were able to move on quickly into accommodation of their choice, while others stayed for longer periods as we supported them in securing permanent housing.

*"To be honest they support me in every matter and loved us like family" – former refuge resident*

Throughout the year, we continued to put effort into making our services as accessible as possible for women with multiple barriers to seeking support, through our designated Access Fund. We are one of the few refuges who can consider accepting women with no recourse to public funds, which we do on a case-by-case basis, and we receive a relatively high number of this type of complex referral. We have worked hard this year to build our capacity to accept more referrals of women with complex situations, and this has ensured that we are maximising the use of our available refuge space.

We were delighted to welcome back a highly skilled and experienced former colleague, who returned to CWA to take up the post of Refuge Manager after several years in a management role elsewhere. She succeeds our long-standing Refuge Manager, who retired after twenty years of exceptional service. This role carries significant responsibility, and we have been extremely fortunate to benefit from the dedication, expertise, and genuine care demonstrated by our previous manager. We are equally reassured to have appointed a successor who embodies these same values and standards.

During this period of transition, we also said farewell to two other highly valued members of staff. We were, however, able to recruit two new Support Workers and a new Children's Worker. This strong and committed team has continued to deliver the high-quality support that remains central to our mission.

#### Other Challenges

- Building maintenance remained difficult, with changes in contractors causing delays to essential repairs which impacted on our occupancy rates for the year.
- Accessing wider community services, particularly specialist mental health support for women with complex PTSD, continues to be a significant challenge. Clear referral pathways are lacking, and women are often redirected back to us, requiring sustained advocacy at every stage. These barriers are further compounded for women for whom English is a second language.

#### Successes

- We maintained strong working relationships with local schools, ensuring timely access to school places for children.
- We expanded our group work offer, including launching the *Beyond Survival* workshops in the spring to test and refine content ahead of the full programme planned for the summer. We also continued to offer creative arts and crafts sessions that support wellbeing and connection.
- We provided a comprehensive move-on support service for families resettling from the refuge. In addition to ongoing emotional and practical support, we supplied carpets, furniture, and essential household goods—support that was warmly welcomed and made a meaningful difference to the families' transitions.
- We provided a photoshoot for all families in the refuge for individual family Mother's Day portraits thanks to a volunteer photographer.

In September 2024, Women's Aid England and the Home Office opened the second round of their Emergency Fund for survivors fleeing domestic abuse, and once again we were successful in applying for significant direct grants for several women, to help them re-build their lives.

## Cambridge Women's Aid

### Trustee's Report

*"The most helpful thing about the refuge has been... time to feel like myself again, space to feel free" – former refuge resident*

We have kept developing and strengthening our knowledge through continuing professional development, and building our relationships with other specialist organisations, in order to advise, support and refer women effectively according to their needs and circumstances. Throughout the year, staff across the organisation undertook training in areas such as

- Health and Safety
- Vicarious Trauma Training
- First Aid
- Safeguarding
- Economic Abuse
- Child Neglect
- Immigration and Housing
- Measuring Outcomes
- Non-fatal strangulation
- Homicide Timeline
- Homelessness and temporary accommodation

*"I am grateful for the extraordinary work that women do, they are helping our emotions, financials, self-esteem, protection, housing, moving plan for future etc...." – former refuge resident*

We were grateful for an outpouring of goodwill and support at Christmas and received toys to give out to children from the Star Radio 'Giving Tree' Appeal, as well as donations of food, vouchers, pantomime tickets and money to support families in refuge at this time of year. With our successful Christmas voucher fundraising appeal, our generous donors in the community directly helped families in refuge to buy their chosen food and gifts to celebrate Christmas. We also put on a successful Christmas party for residents and families who had recently left the refuge, with an appearance from Santa who brought each child a lovely gift.

#### **Safe refuge for children**

The children's service focuses on keeping children safe and helping families rebuild their lives after abuse. The team works closely with each family to make the transition into refuge as smooth as possible. They welcome children into a safe environment, help them access health care, enrol in school or nursery, and connect with community resources. They also create opportunities for play, emotional support, and family outings that bring moments of joy during a difficult time. Children's Team workers advocate fiercely for families and liaise with professionals and statutory services to ensure every child receives the care and protection they need. Over the year, the refuge became a safe haven for 51 children, most of them under the age of 10.

Daily play sessions in the art room gave children the freedom to laugh, create, and form friendships, as well as building trust with support workers. Friday fun sessions, led by enthusiastic student volunteers, continued to be a highlight of the week. Children eagerly looked forward to face-painting, drama, and group games provided by student volunteers during Friday fun sessions. Half-term breaks brought bowling, cinema trips, pumpkin carving, museum visits, and action-packed activity camps funded through the Holiday Activity Fund, and the team worked hard to fill the summer holidays with seaside adventures, amusement parks, miniature train rides, and water play in the garden. Generous donations helped us to make Christmas magical once again, and the children loved opening their presents, taking a trip to the pantomime and having visits from Santa and her elf. These experiences restore a sense of normality and hope, reminding children that happiness and safety are possible.

## Cambridge Women's Aid

### Trustee's Report

We are grateful to several organisations and generous donors which help us to meet the needs of children living in refuge and those moving on to their new home. This support helped us to ensure that the children coming through the refuge have essential items for home, learning and playing so that they can thrive.

#### Outreach Service

The Cambridge Women's Aid Outreach Service offers a free and confidential service based in the community, offering in-depth, tailored emotional and practical support to women subjected to domestic abuse. As well as supporting survivors directly, outreach workers frequently offer advice to professional and personal supporters in a survivor's life. The Outreach service was funded thanks to contributions from South Cambridgeshire District Council and Cambridge City Councils, as well as through other grants and donations. Despite financial constraints, the project achieved significant outcomes and provided high social value to the community.

Across the year 2024-25, we received 80 new referrals for ongoing outreach support, with over 95% of these being self-referrals. This shows a trend over the past two years towards women contacting us for support directly rather than being referred by other agencies such as police and IDVA services, which used to be more common. Intensive ongoing support from outreach workers helped women to achieve major housing outcomes such as avoiding eviction, securing social housing, or removing perpetrators from homes. Staff also responded to 348 one-off enquiries through the navigation service, guiding survivors and professionals to housing, mental health, and legal aid resources. At the end of their support, 95% of survivors reported feeling safer.

*"I am so so grateful for your knowledge, your emails, and the step-by-step help you gave me thru those initial stages of leaving and applying for a non-molestation order, and then housing. It was a lifesaver."*— Survivor supported through outreach and housing advocacy

We were delighted that we were able to unlock over £23,000 in additional funds to distribute directly to survivors this year through the Home Office/Women's Aid Flee Fund. Women used this money to enable them to flee abusive partners, or to maintain their freedom from an abuser by covering key essentials such as deposits for housing. We continued distributing grants to women through our 'Fun Fund', made possible by a generous private donation, enabling families to enjoy activities they might not otherwise be able to afford and helping mums create lasting memories for their children. A particular highlight of the year was Christmas 2024, when we were once again able to give out vouchers, gifts, and panto tickets, allowing women and their children to fully enjoy the festive season.

We made a decision to wind down the Moving Forward mental health support group which we had been delivering in partnership with the Group Therapy Centre. We began a process of developing new ideas for group work which will better meet women's needs and impact a greater number of survivors. Following a review and feedback from survivors, we are planning to offer new group work sessions in 2025/6 based on the 'Power to Change' programme called Beyond Survival.

The funding environment for the outreach project remained challenging this year. As an uncommissioned service, despite appreciated support from funders such as our local district councils, we continued to operate with a significant financial shortfall which forced us to rely on reserves and seek extra funding. A bid to the National Lottery to meet our cost of living increased costs was unsuccessful, though we later secured some welcome additional funding from other sources which helped. Demand for our services remained high, and survivors continued to face worsening systemic barriers such as lack of legal aid, high debts, and long waiting lists for other services. This transferred pressure onto our service to meet the welfare needs of survivors in increasingly difficult situations, and alongside rising staff costs this contributed to the financial pressure on the service. Despite these challenges, the team offered lifesaving emotional and practical support to survivors of domestic abuse, delivered critical safety interventions, and strengthened multi-agency responses.

*"If not for your email, I know I would have gone on living my everyday life because I didn't have the headspace to make a new plan. Thank you for your calls and experience in recognising abuse, and for communicating with me during a critical time. You changed the course of my life and gave me clear steps when I was feeling caged and trapped."* - Survivor reflecting on crisis intervention

## Cambridge Women's Aid

### Trustee's Report

We are always keen to work in solidarity with survivors to elevate their lived experiences in a way that challenges injustice and contributes to system change. We held our annual Survivor's Conference at St Catharine's College in March 2025, with women joining conversations on topics such as the family court, police and health, sharing their experiences and their views on what needs to change to achieve justice and safety for survivors. After lunch there were wellbeing activities including a relaxing yoga session and an 'angry stitching' banner-making session. We would like to give special thanks to all of the survivors who took part in the conference and who contributed to the large CWA – Stronger Together banner that now hangs proudly in our outreach office.

*"It made me consider how far but paradoxically how much further we have to go to get safe outcomes in the courts, understanding and support from the police and equality for us against the casual misogyny we encounter every day in trying to provide safety and security for ourselves" - survivor's conference attendee*

In December 2024, we celebrated the long-awaited opening of our new outreach office in Cambridge city. We put lots of effort into furnishing and decorating to make it into a bright and welcoming space and developing policies for the new building. We were grateful for financial support from a benefactor that allowed us to do this. Being in a shared space again after many years of remote working has unlocked many exciting new projects and possibilities, such as a planned Legal Support Project to address the urgent need for accessible legal advice among women experiencing domestic abuse, and the Lotus Garden project, an initiative aimed at supporting women who have moved on from a domestic abuse refuge into their new homes. Through this project, we will be seeking to offer each woman a selection of plants to brighten her new home and provide a nurturing, hopeful start in her new life. We are looking forward to settling into our new space and planning new events and groups to bring it to life.

We continued to spend significant time supporting women to make sense of the support pathways they have been offered by other local services. We also provided significant support to women who felt let down by the lack of help they hoped statutory services would provide to them. We continued to work with other agencies to ensure they were made aware of the improvements that would significantly make a difference to the women we support.

Locally, we are fortunate that the two main district councils we worked with, Cambridge City Council and South Cambridgeshire District Council, both had their Domestic Abuse and Housing Alliance accreditation. We appreciated the importance the councils placed on ensuring a good response to those experiencing domestic abuse.

### Community Engagement

Research shows that communities are often the first to know about abuse, and that they can act as either gate openers or gate closers for a survivor seeking help. Cambridge Women's Aid has continued to develop work around education, prevention and community engagement to improve responses to domestic abuse in our area.

This year, our Ask Me project came to an end, and after some time for re-design and development, we re-launched our community offer as the Empowerment Collective in January 2025. We have used survivor and community feedback to create a shorter and more accessible format, and since the launch have delivered awareness training to 50 participants. We plan to work with Cambridgeshire Deaf Association over the coming year to develop accessible videos of the awareness training going forward. We have also developed and piloted a 12-week empowerment programme for survivors of domestic abuse called Beyond Survival and have begun adapting the programme for community-based delivery.

*"Excellent, impactful training. Very practical. Really learned a lot, and increased my knowledge and confidence in supporting people going through this."*

# **Cambridge Women's Aid**

## **Trustee's Report**

### **Organisational Development**

We have given special attention to developing the board of trustees this year. We were delighted to welcome two highly skilled and experienced new trustees onto the board, and this gave us a good opportunity to run refresher training for all board members, as well as developing clear role descriptions, holding a skills audit, and updating our induction pack to ensure that new trustees have all the information they need from the very start. We have also trialled a different structure for meetings, alternating non-reporting meetings with formal reporting meetings, to provide greater opportunities for board training, connection and informal updates.

In November we held an away day for senior staff and trustees to lay the groundwork for a strategic review and strategy-setting process. We commissioned a facilitator to hold the space and guide us through an in-depth conversation around this. We hope to build on this work going into next year.

We were pleased to welcome a new Finance worker in the Autumn who has helped immensely with increasing capacity and moving our financial record-keeping system onto QuickBooks. This will save work in the long-run and increase ease and efficiency of financial reporting.

### **FINANCIAL REVIEW**

#### **Principal funding sources**

The charity's main sources of funds come from Cambridgeshire County Council, which funds the support to women living in the refuge. We receive additional funding from Cambridge City Council and South Cambridgeshire District Council towards our Outreach Project. A considerable proportion of income is received as rent from the residents of the two refuges, mainly from Housing Benefit. The charity also receives grant funding for specific projects, as well as general donations from individuals and organisations who support the work of CWA.

In the past year, we received a significant donation from The Thompson Family Trust to support the work we do with children affected by domestic abuse. We are indebted to them for their generosity and support. This donation has been restricted to ensure we can meet the needs of families moving on with their lives. We are grateful to a number of other groups, businesses and individuals in our community who contacted us with offers of help and donations, which we valued highly.

We would also like to acknowledge the support we received from Star Radio, who ran a campaign to ensure that we could give out Christmas presents to every child we support. We are always touched by the depth of generosity from so many local groups and individuals at Christmas, and 2024 was no different – we would like to thank everyone who helped to make this time of year special for women and children using our service.

We are also grateful to those individuals and organisations who so kindly donated vital items to the charity throughout the year. The clothes, toys, household items, toiletries and furniture we received provided a much appreciated source of support to the service users.

#### **Reserves policy**

The trustees have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission and believe that reserves should be at a level to ensure the charity can run efficiently and cover perceivable risk factors that may arise. CWA undertakes an annual risk assessment which influences the reserves policy.

The trustees believe that the charity should hold financial reserves to:

1. Be able to run effectively and be able to meet the needs of the beneficiaries
2. Protect the organisation and be able to continue operating despite damaging events
3. Fund necessary development of services

## **Cambridge Women's Aid**

### **Trustee's Report**

#### **4. Meet all financial obligations such as lease commitments**

The trustees are of the opinion that the minimum level of unrestricted free reserves held should be the sum total of the following

- The equivalent of one month's running costs
- Lease commitments
- Staff redundancy costs (to be reviewed annually) and other staff related financial obligations
- Adherence to all obligations under the Equality Act 2010 and other statutory requirements
- An emergency fund (contingency costs in case of an emergency)

This equates to £191,012 for the financial period ending 31 March 2025. This amount is within our policy of holding less than 6 months running costs as free reserves at any given time.

As at 31 March 2025, CWA holds £199,427 as free reserves.

#### **PLANS FOR THE FUTURE**

Looking to the future, we are:

- Continuing to work with a bidwriter to obtain more sustainable funding for the outreach services, the Empowerment Collective and development of the organisation.
- Developing the services that we can offer from our Community Hub.
- Piloting the Legal Support Project to ensure that women who cannot access Legal Aid benefit from free support when using the Family court
- Delivering the Beyond Survival groups to women using the Outreach service or living in Refuge
- Increasing accessibility to our service through extending our use of Live chat
- Developing our Effective Responses programme to include those who are deaf and speakers of other languages.
- Developing the board of trustees by carrying out a skills audit and recruiting/inducting new members, to bring in new skills and perspectives to benefit the charity and drive forward our vision and mission.
- Undertaking a piece of work to refine reporting to the board against set targets
- Lending our expertise to local partners seeking to improve their response to domestic abuse through improved policies, procedures and training.

# **Cambridge Women's Aid**

## **Trustee's Report**

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

#### **Governing document**

CWA is a charitable company limited by guarantee not having share capital. The company was created under a Memorandum of Association which established the objects and powers of the charitable company, and is governed under its Articles of Association.

#### **Statement of Trustees' Responsibilities**

CWA is governed by a board of trustees, whose principal responsibilities are the setting and monitoring of the strategic direction of the organisation, and the establishment of policy. The trustees are also the directors of Cambridge Women's Aid for the purposes of company law.

The Trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of the charitable company's financial activities during the year and of its financial position at the end of the year. In preparing financial statements the trustees should:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The charity accounts for 2023/24 were filed late with the Charity Commission and Companies House during 2024/25. These delays were a result of a change in accounts staff, accounts system and accountant. With full Board input, CWA has addressed these issues and have had a new bookkeeper in place since autumn 2024, implemented a new accounting system, and have replaced the accountant with a charity specialist with significant experience. Accounts will be filed on time for 2024/25 and in future years.

Insofar as the trustees are aware:

- There is no relevant audit information of which the charitable company's accountants are unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **Management of the organisation**

The trustees of Cambridge Women's Aid are responsible for the charity. They delegate the day to day running of the charity to paid workers. The workers work collaboratively and all workers work at a high level, taking responsibility for their own area of work. The Chief Executive Officer is responsible for the overall management of the charity, particularly the strategic and resource aspects. The senior Refuge Worker is responsible for the refuge. All senior workers support and oversee the Outreach and community work. The other workers are all responsible to the senior workers.

## **Cambridge Women's Aid**

### **Trustee's Report**

Senior workers meet with the trustees quarterly. Workers communicate every day and keep each other informed of their work, particularly any challenges or concerns. Workers meet regularly for formal case reviews and to discuss CWA business. Workers offer each other a high level of support and opportunities to reflect and share good practice. Workers also have access to an external counsellor for in-depth clinical supervision.

CWA has a minimum of three trustees. They also act as directors of the company. All trustees are women and are selected for their skill and experience that both represent and benefit the service users. CWA has developed a trustee recruitment pack and a process setting out application, interview and selection. Women can be co-opted on to the Board by a majority vote of the current trustees. All trustees give their time on a voluntary basis and do not receive any remuneration from CWA. The CWA Trustee Information and Recruitment Pack sets out the trustee's job description, authority, responsibilities and induction.

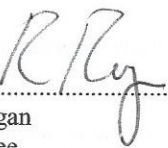
#### **Commencement of Activities**

The charity commenced activities on the 1 October 2010 following the transfer of activities and net assets from Cambridge Women's Aid (registered charity number 273867) on the 30 September 2010.

#### **Affiliations and Related Parties**

Cambridge Women's Aid is an independent charity and a full member of Women's Aid Federation England.

The annual report was approved by the member of the charity on 24 December 2025 and signed on its behalf by:

  
.....  
R Rogan  
Trustee

## Cambridge Women's Aid

### Independent Examiner's Report to the trustee of Cambridge Women's Aid ('the Company')

I report to the charity trustee on my examination of the accounts of the Company for the year ended 31 March 2025.

#### Responsibilities and basis of report

As the charity's trustee of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of Cambridge Women's Aid as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

  
.....  
Lisa King FCCA MAAT

8 The Hamiltons  
Newmarket  
Suffolk  
CB8 0NF

22 December 2025

## Cambridge Women's Aid

### Statement of Financial Activities for the Year Ended 31 March 2025 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2025 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	138,290	50,500	188,790
Charitable activities	4	190,063	224,450	414,513
Investment income	5	2,079	-	2,079
Total income		330,432	274,950	605,382
<b>Expenditure on:</b>				
Charitable activities	6	(351,628)	(288,705)	(640,333)
Total expenditure		(351,628)	(288,705)	(640,333)
Net expenditure		(21,196)	(13,755)	(34,951)
Net movement in funds		(21,196)	(13,755)	(34,951)
<b>Reconciliation of funds</b>				
Total funds brought forward		381,392	306,356	687,748
Total funds carried forward	17	360,196	292,601	652,797
	Note	Unrestricted funds £	Restricted funds £	Total 2024 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	119,080	74,000	193,080
Charitable activities	4	181,013	204,200	385,213
Investment income	5	1,911	-	1,911
Total income		302,004	278,200	580,204
<b>Expenditure on:</b>				
Charitable activities	6	(329,563)	(291,736)	(621,299)
Total expenditure		(329,563)	(291,736)	(621,299)
Net expenditure		(27,559)	(13,536)	(41,095)
Net movement in funds		(27,559)	(13,536)	(41,095)
<b>Reconciliation of funds</b>				
Total funds brought forward		408,951	319,892	728,843
Total funds carried forward	17	381,392	306,356	687,748

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2024 is shown in note 17.

The notes on pages 17 to 26 form an integral part of these financial statements.

## Cambridge Women's Aid

(Registration number: 07263026)  
Balance Sheet as at 31 March 2025

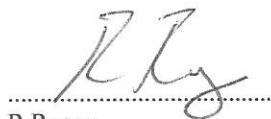
	Note	2025 £	2024 £
<b>Fixed assets</b>			
Tangible assets	11	396	-
<b>Current assets</b>			
Stocks	12	1,000	1,000
Debtors	13	18,797	11,087
Cash at bank and in hand	14	657,960	704,879
		677,757	716,966
<b>Creditors: Amounts falling due within one year</b>	15	(25,356)	(29,218)
<b>Net current assets</b>		652,401	687,748
<b>Net assets</b>		652,797	687,748
<b>Funds of the charity:</b>			
<b>Restricted income funds</b>			
Restricted funds		292,601	306,356
<b>Unrestricted income funds</b>			
Unrestricted funds		360,196	381,392
<b>Total funds</b>	17	652,797	687,748

For the financial year ending 31 March 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

### Director's responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The financial statements on pages 14 to 26 were approved by the , and authorised for issue on 24 December 2025 and signed on behalf by:



R Rogan  
Trustee

The notes on pages 17 to 26 form an integral part of these financial statements.

## Cambridge Women's Aid

### Statement of Cash Flows for the Year Ended 31 March 2025

	Note	2025 £	2024 £
<b>Cash flows from operating activities</b>			
Net cash expenditure		(34,951)	(41,095)
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation		-	246
Investment income		(2,079)	(1,911)
		(37,030)	(42,760)
<b>Working capital adjustments</b>			
Increase in stocks	12	-	(1,000)
Increase in debtors	13	(7,710)	(11,087)
(Decrease)/increase in creditors	15	(3,862)	29,218
Net cash flows from operating activities		(48,602)	(25,629)
<b>Cash flows from investing activities</b>			
Interest received		2,079	1,911
Acquisitions of tangible assets		(396)	-
Net cash flows from investing activities		1,683	1,911
Net decrease in cash and cash equivalents		(46,919)	(23,718)
Cash and cash equivalents at 1 April		704,879	728,597
Cash and cash equivalents at 31 March		657,960	704,879

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 17 to 26 form an integral part of these financial statements.

## **Cambridge Women's Aid**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### **1 Charity status**

The charity is limited by guarantee, incorporated in England, and consequently does not have share capital. Each of the trustee is liable to contribute an amount not exceeding £Nil towards the assets of the charity in the event of liquidation.

The address of its registered office is:

The Maple Centre  
6 Oak Drive  
Huntingdon  
PE29 7HN

These financial statements were authorised for issue by the trustee on 24 December 2025.

#### **2 Accounting policies**

##### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

##### **Basis of preparation**

Cambridge Women's Aid meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **Going concern**

The trustee consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

##### **Income and endowments**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

##### **Donations and legacies**

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### *Investment income*

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

#### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### *Charitable activities*

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### **Governance costs**

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustee's meetings and reimbursed expenses.

#### **Taxation**

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### **Tangible fixed assets**

Individual fixed assets costing £0.00 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### **Depreciation and amortisation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

<b>Asset class</b>	<b>Depreciation method and rate</b>
Fixtures and fittings	20% Straight Line
Motor vehicles	12.5% Straight Line

#### **Stock**

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out (FIFO).

## **Cambridge Women's Aid**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

#### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### **Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

#### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustee's discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### **Pensions and other post retirement obligations**

The charity operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the charity has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### **Financial instruments**

##### ***Classification***

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the charity after deducting all of its liabilities.

##### ***Recognition and measurement***

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the charity intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the charity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the charity, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

### **3 Income from donations and legacies**

	<b>Unrestricted funds General £</b>	<b>Restricted funds £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>
Donations and legacies;				
Donations from individuals	138,290	50,500	188,790	193,080
	<u>138,290</u>	<u>50,500</u>	<u>188,790</u>	<u>193,080</u>

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2025 £	Total 2024 £
	190,063	224,450	414,513	385,213
Restricted funds grants received:		<b>2025</b>		
		£		
Cambridgeshire County Council		165,000		
Cambridge City Council		30,000		
South Cambridgeshire District Council		14,450		
Hopestead		15,000		
		<u>224,450</u>		

#### 5 Investment income

	Unrestricted funds General £	Total 2025 £	Total 2024 £
Interest receivable and similar income; Interest receivable on bank deposits	<u>2,079</u>	<u>2,079</u>	<u>1,911</u>

#### 6 Expenditure on charitable activities

	Unrestricted funds Designated £	General £	Restricted funds £	Total 2025 £
Charitable expenditure	19,991	160,989	57,043	238,023
Staff costs	116,238	56,910	231,662	404,810
Governance costs	-	(2,500)	-	(2,500)
Charitable activities	<u>136,229</u>	<u>215,399</u>	<u>288,705</u>	<u>640,333</u>
				<b>Total 2024 £</b>
Charitable expenditure				225,348
Staff costs				385,146
Governance costs			7	<u>10,805</u>
Charitable activities				<u>621,299</u>

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

In addition to the expenditure analysed above, there are also governance costs of £(2,500) (2024 - £10,805) which relate directly to charitable activities. See note 7 for further details.

#### 7 Analysis of governance and support costs

##### Governance costs

	Unrestricted funds General £	Total 2025 £	Total 2024 £
Independent examiner fees			
Examination of the financial statements	(2,500)	(2,500)	10,805
	<u>(2,500)</u>	<u>(2,500)</u>	<u>10,805</u>

#### 8 Staff costs

The aggregate payroll costs were as follows:

	2025 £	2024 £
<b>Staff costs during the year were:</b>		
Wages and salaries	328,793	324,841
Social security costs	31,436	25,851
Pension costs	44,581	34,454
	<u>404,810</u>	<u>385,146</u>

Contributions to the employee pension schemes for the year totalled £44,581 (2024 - £34,454).

No employee received emoluments of more than £60,000 during the year.

#### 9 Independent examiner's remuneration

	2025 £	2024 £
Examination of the financial statements	<u>(2,500)</u>	<u>10,805</u>

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

#### 11 Tangible fixed assets

	Furniture and equipment £	Motor vehicles £	Total £
<b>Cost</b>			
At 1 April 2024	1,238	16,759	17,997
Additions	396	-	396
At 31 March 2025	1,634	16,759	18,393
<b>Depreciation</b>			
At 1 April 2024	1,238	16,759	17,997
At 31 March 2025	1,238	16,759	17,997
<b>Net book value</b>			
At 31 March 2025	396	-	396
At 31 March 2024	-	-	-

#### 12 Stock

	2025 £	2024 £
Stocks	1,000	1,000

#### 13 Debtors

	2025 £	2024 £
Trade debtors	17,129	(689)
Prepayments	890	898
Other debtors	778	10,878
	18,797	11,087

#### 14 Cash and cash equivalents

	2025 £	2024 £
Cash on hand	901	1,247
Cash at bank	657,059	703,632
	657,960	704,879

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 15 Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	9,720	2,932
Other taxation and social security	6,943	7,303
Other creditors	3,693	3,716
Accruals	5,000	15,267
	<u>25,356</u>	<u>29,218</u>

#### 16 Pension and other schemes

##### Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £31,436 (2024 - £34,454).

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 17 Funds

	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2025 £
<b>Unrestricted funds</b>					
<i>General</i>					
General Fund	96,863	197,863	(180,322)	(20,000)	94,404
Donations and Interest	123,866	132,569	(33,412)	(118,000)	105,023
	<u>220,729</u>	<u>330,432</u>	<u>(213,734)</u>	<u>(138,000)</u>	<u>199,427</u>
<i>Designated</i>					
HR Fund	819	-	(1,058)	3,000	2,761
Outreach Project	98,024	-	(77,361)	25,000	45,663
Women's Activities	10,395	-	(1,667)	-	8,728
Platform Costs	5,634	-	(7,060)	10,000	8,574
Development Fund	27,241	-	(29,585)	50,000	47,656
Interpreting Access Fund	8,286	-	(610)	-	7,676
Ask Me	10,263	-	(20,552)	30,000	19,711
Refuge Refurbishment	-	-	-	20,000	20,000
	<u>160,662</u>	<u>-</u>	<u>(137,893)</u>	<u>138,000</u>	<u>160,769</u>
<b>Total unrestricted funds</b>	<u>381,391</u>	<u>330,432</u>	<u>(351,627)</u>	<u>-</u>	<u>360,196</u>
<b>Restricted funds</b>					
Children's Move On Fund	290,702	50,000	(59,456)	-	281,246
Consulting Service Users	5,780	500	(6,280)	-	-
Outreach Project	-	59,450	(51,950)	-	7,500
Refuge Support Fund	4,700	165,000	(169,700)	-	-
Linney Fun Fund	5,175	-	(1,320)	-	3,855
<b>Total restricted funds</b>	<u>306,357</u>	<u>274,950</u>	<u>(288,706)</u>	<u>-</u>	<u>292,601</u>
<b>Total funds</b>	<u>687,748</u>	<u>605,382</u>	<u>(640,333)</u>	<u>-</u>	<u>652,797</u>

## Cambridge Women's Aid

### Notes to the Financial Statements for the Year Ended 31 March 2025

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2024 £
<b>Unrestricted funds</b>					
<i>General</i>					
General Fund	107,515	185,663	(191,815)	(4,500)	96,863
Donations and Interest	52,819	116,340	(10,319)	(34,974)	123,866
	<u>160,334</u>	<u>302,003</u>	<u>(202,134)</u>	<u>(39,474)</u>	<u>220,729</u>
<i>Designated</i>					
HR Fund	865	-	(46)	-	819
Outreach Project	91,623	-	(83,790)	90,191	98,024
Women's Activities	10,217	-	(4,822)	5,000	10,395
Platform Costs	4,588	-	(5,204)	6,250	5,634
Development Fund	130,678	-	(19,646)	(83,791)	27,241
Interpreting Access Fund	8,677	-	(391)	-	8,286
Ask Me	1,968	-	(13,529)	21,824	10,263
	<u>248,616</u>	<u>-</u>	<u>(127,428)</u>	<u>39,474</u>	<u>160,662</u>
<b>Total unrestricted funds</b>	<u>408,950</u>	<u>302,003</u>	<u>(329,562)</u>	<u>-</u>	<u>381,391</u>
<b>Restricted</b>					
Children's Move On Fund	290,637	50,000	(49,935)	-	290,702
Consulting Service Users	11,654	4,000	(9,874)	-	5,780
Outreach Project	-	44,500	(44,500)	-	-
Ask Me	-	20,000	(20,000)	-	-
Refuge Support Fund	8,554	159,700	(163,554)	-	4,700
Linney Fun Fund	6,795	-	(1,620)	-	5,175
Flexible Funding	586	-	(586)	-	-
Therapy Fund	1,667	-	(1,667)	-	-
	<u>319,893</u>	<u>278,200</u>	<u>(291,736)</u>	<u>-</u>	<u>306,357</u>
<b>Total restricted funds</b>	<u>319,893</u>	<u>278,200</u>	<u>(291,736)</u>	<u>-</u>	<u>306,357</u>
<b>Total funds</b>	<u>728,843</u>	<u>580,203</u>	<u>(621,298)</u>	<u>-</u>	<u>687,748</u>

#### 18 Analysis of net funds

	At 1 April 2024 £	Financing cash flows £	At 31 March 2025 £
Cash at bank and in hand	<u>704,879</u>	<u>(46,919)</u>	<u>657,960</u>
Net debt	<u>704,879</u>	<u>(46,919)</u>	<u>657,960</u>