



**Dandelion  
Time**

# Annual Report and Financial Statements

*12 months to 31st August 2025*



“

I would highly recommend any families that have experienced a significant period of trauma to try Dandelion Time. The setting is such a peaceful and idyllic environment. The staff there are very empathetic, kind and nurturing. They create a fun and safe environment for families to help them process their trauma and express any emotions that need to be expressed, always with a non judgemental and caring approach.

As a family we were able to spend quality time together there every week which helped us to heal from some of the trauma we experienced, understand each other on a deeper level and become even closer from it. **- Parent**

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# Growing Our Impact in a Time of Rising Need



**At Dandelion Time, we believe every child deserves to grow up feeling safe, nurtured, and free from fear. Yet the reality facing many children and young people today is increasingly challenging.**

Rates of mental health problems have risen sharply over the past decade, with one in five children now experiencing symptoms of a probable mental health problem, compared to one in nine in 2017 (NHS Digital, 2023). Every day, 500 children are referred to mental health services for anxiety alone (Children's Commissioner, 2024). For many families, long waiting lists mean vital support is delayed at a time when early intervention is critical.

Against this backdrop, I am immensely proud of what Dandelion Time has achieved this year. Our programmes continue to fill a crucial gap, providing timely, therapeutic support for children and families while they wait for, or alongside, statutory services.

“

*For over 23 years, Dandelion Time has worked towards a vision where vulnerable children and families across the UK can access nature-based therapeutic support. Today, we're committed to exploring every opportunity to make our service accessible to all while growing sustainably for the future.*



This year we supported 290 children, up from 197 the previous year, demonstrating both the growing demand for our work and our ability to respond with compassion, creativity, and resilience. Our adaptability has been strengthened further through innovation, partnerships with schools, and the dedication of our staff and volunteers.

Importantly, the impact of our work has also been reinforced through positive external evaluation by the University of Greenwich, giving confidence that our approach continues to make a meaningful difference.

We have delivered this progress during an exceptionally challenging funding environment. Income generation remains difficult, with corporate partners facing increased costs, including National Insurance rises, and charitable foundations inundated with applications—many closing programmes early due to unprecedented demand. At the same time, the ongoing cost-of-living crisis continues to affect families, donors, and funders alike. Despite these pressures, the organisation has remained focused, agile, and financially responsible.

As Chair, I am grateful to our staff, volunteers, Trustees, partners, and supporters for their unwavering commitment. Together, we are ensuring that more children receive the care, connection, and hope they need—today and for the future.

A stylized, handwritten signature of Gilly Wilford in black ink.

**Gilly Wilford**  
Chair



# Our impact in numbers

Our reach goes beyond the child, this year we've....

*touched the lives of*

**4,078** *people*

**290**

*Children*



**197**

*Primary Carers*



in

**571**



*Therapeutic Sessions*

**187**



*Professionals*

**5**



*locations*

All made possible by...

**26**

*Staff*

**102**

*Regular Volunteers*

**32**

*Animals*



and supported by..

**172**

Corporate  
Volunteers

**210**

Community  
Payback  
Volunteers

**560**

Supporters in our  
local communities

**700**

Students from  
seven local  
schools

**1634**

People attending  
our events



## Message from our Chief Executive Officers



We are continually humbled by the courage and resilience of the children and families we work with, and by the moments of connection, creativity, and discovery we are privileged to witness each day.

Many face immense challenges—from trauma and loss to anxiety and uncertainty—but through gentle therapeutic support, creative activities, and time spent in nature, children begin to regain confidence and self-esteem, families strengthen bonds, and lives start to change.

These quiet, powerful, and transformative moments are at the heart of Dandelion Time's work. They are only possible because of the generosity, commitment, and belief of our supporters, volunteers, staff, and partners. Your support allows us to reach more children and families, continue to innovate, and ensure that high-quality, nature-based therapeutic interventions are available to those who need them most.

From everyone at Dandelion Time, thank you for being part of this journey and for helping us nurture hope, healing, and possibility for the children and families we serve.

*Jane*

**Jane Angell-Payne**  
Co-CEO

*Graham*

**Graham Carpenter**  
Co-CEO

“  
Thank you to everyone  
who has supported us, we  
couldn't do it without you





## Reference and Administrative Details

### Chair

**Dr Caroline Jessel** (resigned 11 October 2024)

**Mrs Gillian Wilford** (appointed 11 October 2024)

### Trustees & Directors

- Mr Dan Barnaby  
(appointed 11 December 2025)
- Sir Paul Carter
- Ms Philippa Daughtrey
- Mr Jonathan Fenn
- Dr Lesley Hanney  
(resigned 14 March 2025)
- Ms Beth Morgan
- Mr Simon Norman
- Dr Caroline Jessel  
(resigned 11 October 2024)
- Dr Neil Potter  
(appointed 19 January 2026)
- Mr Karthikeyan Vijayakumar  
(resigned 14 March 2025)
- Mr Robert Weare  
(appointed 11 December 2025)
- Mrs Gillian Wilford
- Mrs Miranda Romano  
(appointed 11 December 2025)  
(awaiting registration as Director)

#### Chief Executive Officer

Graham Carpenter BEM MSc

#### Director of Finance & Company Secretary

Jane Angell-Payne FCA DchA (appointed Co-CEO 25 November 2025)

#### Director of Therapy & Training

Carol Bridges MBACP MSc HV (dip)

#### Director of Fundraising & PR

Kate Bourne (resigned 9 October 2025)

#### Patrons

- Dr Caroline Jessel – Founder
- Sir Michael Morpurgo – Children’s Laureate and Author
- Isabel Hardman – Journalist, Author and Presenter

**Company Registered Number** 4959632 (England and Wales)

**Registration Date** 11 November 2003

**Registered Charity Number** 1136613 (England and Wales)

#### Registered Office

Dandelion Time  
Elmscroft Cottage  
Charlton Lane  
West Farleigh  
Maidstone  
Kent  
ME15 0NY

#### Independent Auditor

Jonathan Healey FCA  
WP Audit Services LLP  
Chartered Accountants  
Statutory Auditors  
North House  
198 High Street  
Tonbridge  
Kent TN9 1BE

#### Bankers

HSBC  
1-5 Week Street  
Maidstone  
ME14 1QW



## Trustees' report

The Trustees (who are also the directors of the company for the purposes of company law) present their report together with the audited financial statements for the year ended 31 August 2025. The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and in accordance with the governing document, current statutory requirements and the provisions of 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)' (effective 1 January 2019) - (Charities SORP).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

### Public Benefit

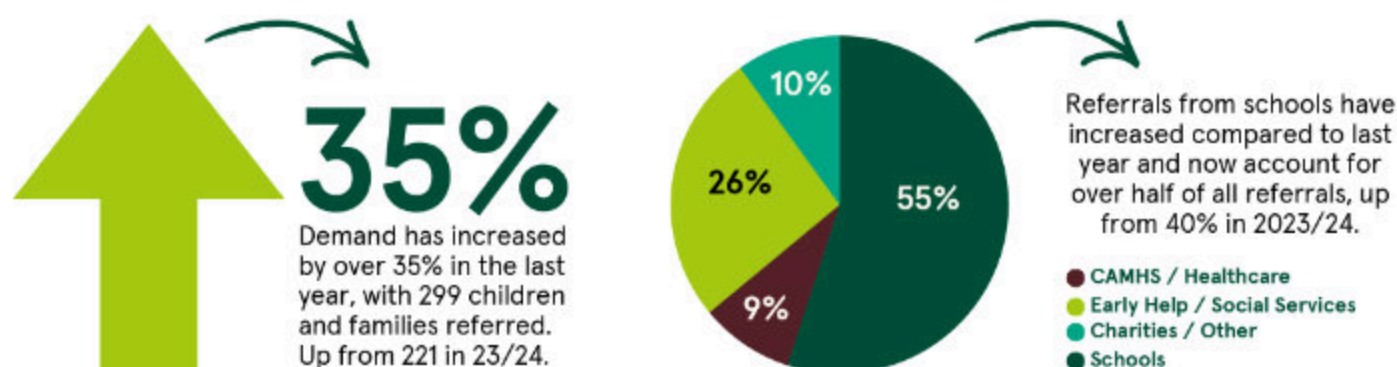
The Trustees have had due regard to guidance issued by the Charity Commission and consider the work done by Dandelion Time is in the public benefit as the programmes are open to those in need. The Trustees are satisfied that the objects of the charity will be met through the various activities being undertaken.





## Our activities and meeting our strategic objectives

Our programmes continue to fill a vital gap in local services for vulnerable children with multiple and complex needs. Referrals come from CAMHS, schools, and Early Help and Social Services, reflecting the role Dandelion Time plays alongside statutory provision.



*Demand continues to outpace capacity, reinforcing the vital role Dandelion Time plays in supporting children who might otherwise wait too long for help.*

Children are referred for a range of emotional and behavioural needs, including anxiety, trauma, difficulties with attachment, low self-esteem, or challenges engaging in school and community life.



Many of the children we support experience complex emotional difficulties linked to multiple adverse childhood experiences (ACEs), such as abuse or neglect, witnessing violence or abuse in the home, or bereavement.

Research shows that ACEs are associated with long-term impacts, including chronic health problems, mental illness, substance use, and reduced educational and employment opportunities.

At Dandelion Time, over half of the children we work with have experienced four or more ACEs. By addressing these challenges early and holistically, our support can make a meaningful difference to children's wellbeing, educational outcomes, and long-term life prospects.



## Our approach

Our Nature, Craft and Family Systems methodology has been developed to meet these needs, supporting children to build resilience, strengthen relationships, and engage positively at school and home.

### Nature

Providing a peaceful natural environment, absorbing children and families in calming hands-on activities to harness the healing powers of the natural world.

Caring for and nurturing the important things in life.



Nature

### Craft

Engaging in sensory or rhythmic activities, working with natural materials to help soothe troubled minds.

Through experiment and trying something new; overcoming challenges and creating something individual, interesting and beautiful.



Craft



Restoring hope



Family Systems

### Family Systems

Working together with the child's carer or family member, providing moments of joy they can embrace together, and helping them to discuss and explore the difficulties they are facing together. Rebuilding relationships and breaking unhelpful cycles for a more hopeful and positive future.



## Our programmes

Our approach is delivered across a range of therapeutic programmes within peaceful natural environments, using engagement in sensory and rhythmic activities, and working with the family unit.

### Family Support Programme

Children aged

6-13



Unique approach for both children and carer



Multi Family Sessions

9 Weeks



Nature and craft based

- Families are key to the approach, with sessions designed to strengthen relationships, build confidence, and support positive communication.
- Delivered by experienced therapists, caseworkers, and volunteers
- Calm, safe spaces fostering connection, growth and a pathway to healing



### School Partnerships

Children aged

6-11



Strengthens school and home relationship



Nature and craft based

- Using the Nature, Craft and Family Systems methodology, support is provided to embed skills and wellbeing approaches in school practice
- Supports children with emotional difficulties to improve wellbeing, attendance, behaviour, and learning
- Long term partnership to train and mentor staff

### Nurture in Nature

Children aged

7-11



Groups of up to 12 children

2 School Staff

3 Weeks



Nature and craft based

- Supports children who may face school attendance issues, low self-esteem, poor physical or mental health
- Sessions with school staff, combining nature, craft, and wellbeing activities in a safe outdoor environment





## Outcomes

We saw improvements in key wellbeing indicators among the children and families we worked with on our family support programme and as part of our partnerships with schools.



*"She learned to use her voice to express anything that she felt she needed to express."* Parent

*"You have changed our lives. Our relationship has come on leaps and bounds, we are so close and she is such a loving, happy, calm child now. The flight response she displayed has completely flown!"* Parent

*"It's made us a lot closer and a lot stronger that we feel we can conquer the world."* Parent



Parents and Carers also reported positive changes to their own mental wellbeing after attending the programme.







Reach more children  
& families in a cost  
effective way

This year, our work to reach more children and families has grown in both scale and impact, with the number of children supported increasing from 197 to 290. The number of families on our intensive Family Support programme increased by 18 with a further 75 impacted across our new programmes.

Much of this progress has been made possible through innovation, strong school partnerships, and the dedication of our staff and volunteers.

### New ways of working

Delivering our Nurture in Nature programme for school groups and expanding our Partnership programme has demonstrated an increase in access to our programmes in a cost-effective way, enabling us to extend our reach while maintaining high-quality support for every child.

### Removing Barriers

We seek to understand and remove any barriers to referral or attendance. During the year we have improved accessibility and worked with both carer and child to improve attendance. We have used volunteers and partners to provide transport to our sites and have worked with referrers and schools to find funding.

### Expanding referrals and delivery at our satellite sites

We have made important progress that will enable us to expand reach through satellite our sites.

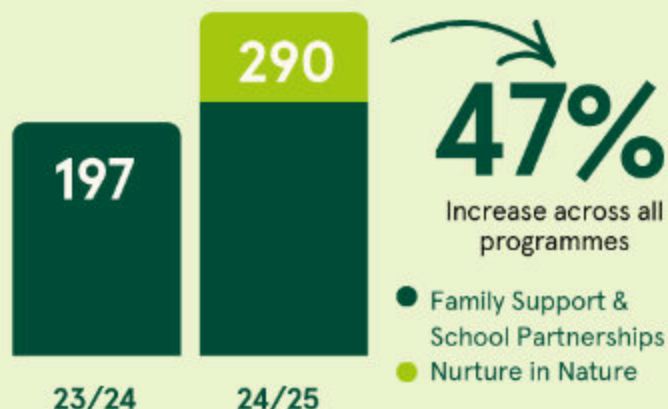
**Ashford:** Funding was raised this year for a new building which will enable us to hold more sessions, with work underway this year. The site is planned to begin operations in 2025/26.

**Gravesham:** We have increased our engagement within local schools, strengthening our presence and relationships in the area. This expansion ensures that more children and families have easier access to our programmes and that our services are embedded within local communities.

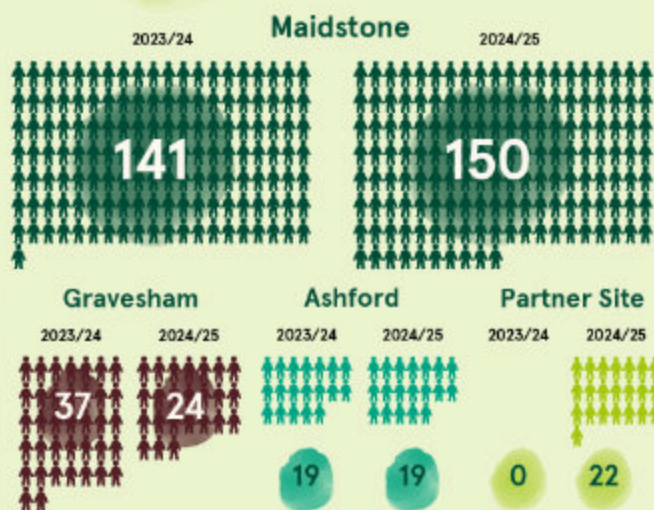
*Through these initiatives, more children and families are accessing support that nurtures resilience, strengthens relationships, and creates lasting positive change.*

## In numbers

### Total children supported



### Family Support Programme and School Partnerships



- Dandelion Time centres
- School partnerships
- New schools enrolled on school partnerships (Programmes begin in 25/26)



# In focus: *Nurture in Nature*

## A new approach, broader reach

A new building at our Maidstone centre gave us the opportunity to hold additional sessions, and we used this to pilot a new programme – Nurture in Nature.

Dandelion Time was founded on the belief that all children should have access to nature and its ability to nurture and heal. For over 24 years, we have worked with children and families who have experienced complex trauma. However, schools referring to us often told us that our approach could also benefit a broader range of children experiencing lower-level challenges that were affecting home and school life.

Children aged

# 7–11



Groups of up  
to 12 children

# 2

School  
Staff

# 3

Weeks



Nature and  
craft  
based

Still rooted in our core belief that nature is a great healer, the programme brings groups of children together with school staff to strengthen children's relationships with trusted adults and embed wellbeing approaches into everyday school practice.

## Impact

Early outcomes indicate the programme's positive impact on children with emotional wellbeing issues, poor school attendance, and low levels of self-esteem.

# 75 children

attended sessions in 2024/25

# 5 groups

From 3 schools and 2 young carers groups from across Maidstone have taken part and are really positive about the experience and outcomes

# 25 sessions

delivered by Dandelion Time caseworkers and volunteers

# “

*The boys had the BEST time and have been so positive about it all. It's such a great idea and I hope lots of other schools find it as beneficial.*

School Family Liason Officer

# “

*I enjoyed Dandelion Time because it was calming and fun!*

Child



Following its success, Nurture in Nature will expand to our Ashford centre in 2025/26.





Engage in  
partnerships

This year, we have extended our pilot of school partnerships with an additional school in North Kent, with great success. At the end of the year, we also enrolled a multi-school academy, bringing a further four schools to the programme over the next two years.

These partnerships are central to our approach, not only because schools play a vital role in promoting and supporting children's mental health and wellbeing, but the model also provides a cost effective way to reach more children.

Evidence shows that school-based interventions are most effective when part of a whole-school approach (Cefai et al., 2021), and even small-scale, structured programmes can lead to measurable improvements in children's social and emotional wellbeing (Goldberg et al., 2019). Through our partnership with schools and professional training, we are able to embed wellbeing strategies into the school culture, ethos, and daily practice. This helps to ensure children benefit from consistent support both in and out of the programme, while also engaging parents, carers, and the wider community.

## Building School Capacity for Sustainable Wellbeing Support.

Using the Nature, Craft and Family Systems approach, staff receive ongoing training to establish an in-school support programme. This takes a minimum of 30 weeks, before the school works independently.

### Phase 1

#### Initial Programme at Dandelion Time

Sessions led by Dandelion Time caseworkers at one of our centres; School staff shadow and learn.

### Phase 2

#### School-Led with Dandelion Time Support

Sessions take place at the school led by Dandelion Time caseworkers; School staff shadow and learn

### Phase 3

#### School-Led with Mentoring

School staff lead fully at school; Dandelion Time provides intensive mentoring onsite and remotely.

### Phase 4

#### Programme Established

The programme is established at the school site, with Dandelion Time providing ongoing guidance, support and mentoring

#### Multi-School Academy

Four schools enrolled, with two schools starting Phase 1 in January 2026.

## Outcomes

# 26 children & families

were supported as part in our school partnership programme this year.

Four at our Gravesham centre, and 22 in their own school

## Improvements in wellbeing

**96%**  
felt better about themselves

**87%**  
felt they would cope better when things go wrong

**92%**  
felt their relationships were better

**83%**  
were more engaged at school

“

*I couldn't be happier with how well the programme has progressed! The impact it has had on our community cannot be understated.*

Head Teacher

#### 2nd School

Sessions are ongoing, with children participating enthusiastically and demonstrating improved social and emotional skills.

#### Founding School Partner

Fully up and running, engaging children through outdoor activities, emotional literacy exercises, and group reflection sessions.





A key part of Dandelion Time's work is ensuring our methodology is delivered consistently and effectively, both within our own programmes and to professionals working with children affected by trauma.

This year, we have continued to develop our training resources, update guidance for therapeutic staff, and expand professional learning opportunities, laying the groundwork for national roll-out and ensuring our approach reaches more children and families.

### Development of Training Modules

Work has begun on a new training package that will provide accreditation for professionals to deliver programmes using the Dandelion Time methodology. This initiative is designed to help us reach more children and extend the impact of our approach. The exact structure, content, and positioning of the modules are still being worked through and will continue to be developed into the next year.

### Roll-Out Strategy for National Training

Planning for a national roll-out of our training is underway. This initiative will move forward in the next year, enabling wider access to our methodology.

### Therapeutic Staff Handbook

The review and update of our Therapeutic Staff Handbook has been completed, ensuring that our model is delivered consistently, supporting new staff, and providing a foundation for future training.

### Continued Professional Development

Our CPD programme continues to grow. This year, 187 professionals were trained in Enabling Learning in Children Affected by Trauma and Poor Attachment, supporting the wider dissemination of knowledge and best practice.



At Dandelion Time, we are committed to creating an inclusive environment for all children, families, staff, and volunteers. This year we have continued to embed accessibility, inclusion, and diversity across all areas of our work, guided by our ongoing Accessibility, Inclusion and Diversity Plan.

### Website and Social Media

We completed a full accessibility review of our website to identify areas for improvement and work towards AA compliance. Measures have already been taken to improve contrast, readability, and screen reader accessibility, and our Equality and Diversity policy is now prominently displayed. Social media activity has also been reviewed to ensure all content reflects our commitment to inclusion, with imagery and language carefully considered for wide appeal.

### Training and Staff Development

Inclusion and Diversity and Unconscious Bias courses are now included in our annual staff training to ensure consistent awareness and practice.

### Site Accessibility

Practical improvements have included additional benches around our centre, and we are reviewing paths, ramps, and general site accessibility to ensure our spaces are welcoming for all.

### Recruitment and Workforce

We have taken proactive steps to increase diversity among staff, volunteers, and Trustees. This includes:

- Using the anonymous recruiter functionality
- Including diversity and inclusion focused interview questions
- Reviewing recruitment imagery and language
- Encouraging a more diverse volunteer workforce

### Monitoring and Impact

We continue to monitor the diversity of those we serve. Compared with Kent baseline statistics from the 2021 Census:

- Ethnicity: 12.4% of Dandelion Time service users are from Black, Asian and minority ethnic (BAME) groups, matching the county average of 11.5%
- Disability: 33% of our service users have a disability, 17.9% disability in Kent





Learn & contribute  
to the national  
conversation

By evaluating our work, sharing learning, and engaging with national networks, Dandelion Time can inform best practice, influence the sector, and extend our impact to reach and support more children and families.

Dandelion Time continues to develop as a **centre of excellence**, ensuring that our approach is delivered consistently across all programmes. Updates to the Therapeutic Staff Handbook have helped embed best practice, provide a framework for consistency, and build trust in the charity.

Our work has been **independently evaluated** by **University of Greenwich**, with high-level findings demonstrating that our Nature, Craft and Family Systems approach has a significant positive impact on children's wellbeing and social, emotional, and behavioural outcomes. This evidence strengthens our credibility and informs ongoing improvements to practice.

We are also **developing additional outcome measures**, including **WEMBHS** (Warwick-Edinburgh Mental Health Wellbeing Scale). These will be introduced from September 2025.

The **full range of stakeholders** benefiting from our work is now represented in this report, showing that this year **we touched over 4,000 lives**.

We are building a communication plan and have engaged a PR consultancy to help secure national media coverage. We are also actively researching and joining relevant forums and networks, including links through the Chimo Trust, to identify where Dandelion Time can contribute, share expertise, and learn from others in the field.

*Through these efforts, Dandelion Time will not only deliver transformative support for children and families, but also shape national conversations about trauma-informed, nature-based approaches, ensuring our knowledge and experience inform practice beyond our own programmes.*

## In focus: Evaluation

In April 2024, Dandelion Time commissioned the **University of Greenwich** to evaluate our Nature, Craft and Family Systems (NCFS) approach for children with emotional and behavioural difficulties. The research combined quantitative data with focus groups of families and practitioners, and found a statistically significant positive impact on children's wellbeing, social, emotional, and behavioural outcomes.

### Key Findings

- Children experienced measurable improvements in confidence, self-esteem, and emotional regulation
- Families valued the safe, nurturing environment and non-judgmental support
- Referrers highlighted the approach's holistic benefits, including support for children not meeting statutory thresholds

“

...they are completely supportive of the family in such a non-judgmental way... families feel this warmth and comfort.

Referrer

“

I don't feel there is another place like this, there's no other intervention where people feel quite this safe

Referrer

“

It was a little haven... they've helped me as much as the girls.

Parent





**We have focused on strengthening the foundations of the organisation—our people, our places, our governance, and our financial resilience—so that Dandelion Time is well positioned for the future.**

### People: Staff and Volunteers

In April 2025, our staff survey showed very positive results, with 100% of respondents recommending Dandelion Time as a great place to work. Staff reported feeling valued, supported, and motivated by strong teamwork, shared purpose, and a commitment to diversity and inclusion.

The survey also highlighted areas for improvement, and we have enhanced internal communication tools and recruited additional administrative support. We will repeat the survey in Spring 2026 to assess progress and shape next steps.

### Places: Increasing Capacity Through Our Sites

Significant progress has been made in strengthening our physical capacity. At West Farleigh, the completion of the Bradbury Roundhouse has enabled us to increase programme and training capacity, supporting more children, families, and professionals.

In Ashford, funding was successfully raised through the Aviva Crowdfunder, supported by Gallagher, and work is now underway on a new building, with increased capacity planned from early 2026.

### Financial Sustainability and Income Generation

Development of our Income Generation and Finance Strategy for 2025/26 and beyond is ongoing. This work is taking place against a challenging fundraising backdrop, with increased competition for funding, corporate pressures, and rising costs across the sector. Despite this, we remain focused on building a resilient and diversified income base to support our long-term sustainability.

### Governance, Leadership and Risk

As the organisation grows, strong governance remains essential. This year we introduced a new risk management process, completed a GDPR audit, and began work on succession planning and organisational development.

Trustee recruitment is underway to ensure the Board continues to provide effective oversight, skills, and leadership. We have also focused on protecting Dandelion Time's intellectual property as we expand our reach and influence.

*Together, these developments ensure that Dandelion Time is well governed, well supported, and well prepared to continue delivering high-quality, therapeutic support for children and families now and into the future.*

## In focus: The Bradbury Roundhouse

Thanks to generous capital funding from [The Bradbury Foundation](#), we completed a new purpose-built space at our Mid-Kent site: The Bradbury Roundhouse, which opened in March 2025.

### Impact

- Significantly increased capacity to run multiple sessions
- Enabled the introduction of Nurture in Nature



*This investment has strengthened the reach of our work, ensuring more children and families can benefit from Dandelion Time's therapeutic approach.*



## In focus: Our People

The dedication, skill, and compassion of our staff and volunteers make it possible for Dandelion Time to create safe, nurturing spaces where children and families can heal and grow.

Whether delivering therapeutic programmes, caring for our sites, supporting families, or giving their time and expertise behind the scenes, their contribution underpins our ability to support children and families in a consistent, effective, and sustainable way.

# 26 staff

In our annual staff survey...

100%

said they would recommend Dandelion Time as a

## GREAT PLACE TO WORK



# 102 Regular Volunteers

Many of our volunteers support Dandelion Time on a regular, weekly basis. Together, they contributed...

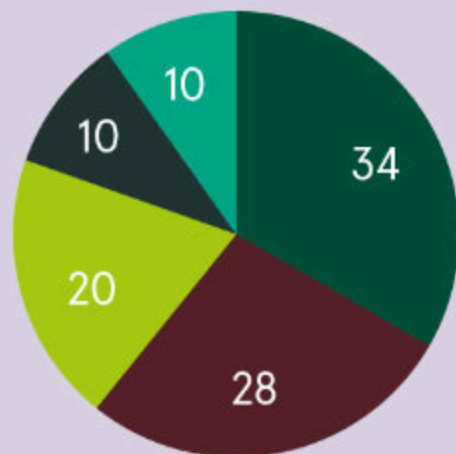
# 2,099 Days

during the year, equivalent to eight full-time staff. This is up from 1,584 days in 2023/24, the increase mainly supporting Family Sessions at our Ashford and Gravesham sites

“

*It's incredibly rewarding to know the work I do helps others. I love working in a team, being outdoors, and knowing I'm contributing to something that matters.”* Animal Care Volunteer

Where our volunteers support



- Family Sessions
- Animal Care
- Gardening
- Facilities
- Fundraising





## *Our commitment to sustainability and the environment*

**Our therapeutic approach is grounded in the healing power of nature, and with that comes a deep responsibility to care for the environment that makes our work possible.**

Reconnecting children and families with the natural world sits at the heart of what we do. Through shared experiences outdoors, we nurture appreciation, understanding, and respect for nature, while helping to create the conditions in which children can feel safe, grounded, and able to thrive.

We recognise that the wellbeing of people and the health of the planet are closely linked. In a world facing significant challenges, from climate change and nature loss to social inequality, we are committed to acting responsibly and contributing positively to a more sustainable future. Our work supports a number of the UN Sustainable Development Goals, particularly those relating to good health and wellbeing, quality education, and environmental sustainability.

Across our sites and activities, we strive to minimise our environmental impact and to embed sustainable thinking into everyday decisions. This commitment shapes how we care for our land and buildings, how we travel, how we use resources, and how we model respect for the natural world to the children and families we support.

### **Our progress this year**

We continued to embed sustainable practices across our sites, increasing our use of renewable energy through solar panels and battery storage. Water use was reduced with the installation of an additional compost toilet, supporting both conservation and natural fertilisation.

Our land is managed using sustainable principles, with a strong focus on biodiversity. This includes creating wildlife habitats, improving woodland diversity, and using low-impact practices such as reusing natural debris for insect habitats.

We continued to improve soil health through extensive composting and reusing materials, including cardboard and grass cuttings, to support planting and reduce waste.







Many of the children we support experience poverty. We support the family to address this and the child to positively engage with education to improve their life chances.



Where families do not have enough to eat or are eating food with poor nutritional content, we support them through our communal eating and harvesting to learn how to make the most of a tight budget. Supermarkets work with us to use up fresh produce that is near its sell by date and can help families in need too.



The core of our service is to support both physical and mental health, and ensure the family has the tools to maintain good health and understand how to ensure wellbeing even when facing strong challenges.



Activities at Dandelion Time are often educational as well as therapeutic and rekindle inquisitiveness and love of learning in many children. Recovery from trauma and providing skills to address challenging situations enables a child to engage positively with education.



We work to reduce inequalities through an increased understanding of personal and social identity usefully set out as the social graces : GRRRAACCCEEESSS : Gender, Geography, Race, Religion, Age, Ability, Appearance, Culture, Class, Caste, Education, Employment, Ethnicity, Spirituality, Sexuality, Sexual orientation.



We produce food and look after animals on site; modelling nurturing, responsible behaviours in everything we do. We try to avoid waste, where possible and avoid all toxic products on the land.



Dandelion Time is working to ensure a minimal carbon footprint in all activities, while also educating staff, volunteers and service users by reconnecting with the natural world and understanding its value.



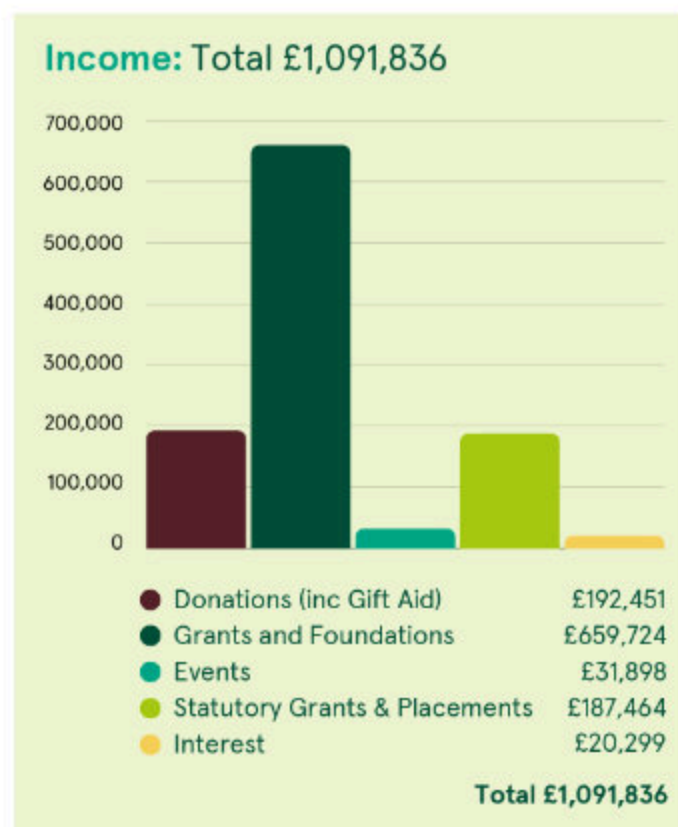
We manage our land for nature recovery and support a widening range of biodiversity. Our activities inspire families, staff and volunteers to care for all life on land and understand its importance to our health and wellbeing.



Dandelion Time works in partnership with families who use the service to create hope and opportunity potential in their lives. Other active partnerships include our local communities, local authorities, the NHS, schools, social services, funding bodies, corporations, and other charities with a similar ethos.



## Financial sustainability and financial review



### Income Generation

Total income for the year was £1,091,836, remaining fairly consistent with the previous financial (£1,100,902). Our income continues to come from a diverse range of sources:

#### Statutory Agency and Placement

Income was received in the form of grants and contracts and remained fairly constant at £187,464 compared to £193,086 in 2024. We are pleased to report this includes £29,300 for the training of professionals (2024:£20,927).

Dandelion Time continues to work in partnership with the Kent Police and Crime Commissioner and the Ministry of Justice, to support victims of domestic abuse, and with Virtual Schools Kent to support children in foster care.

We are also indebted through continuing support from schools who search their own pressured budgets to provide a contribution towards the costs of children and families attending our programmes.

#### Fundraising

Total donations including gift aid were £192,451 (2024: £274,908) with the decreases in all areas other than those which were community led. The pressure on donations is shared across the charitable sector and is a concern at a time of rising need and could impact our strategy to reach more children.

Most of the donations were unrestricted funds and helpfully the small number of restrictions were to our family programmes and essential site development activities.

The annual May Fayre and Carol Concert raised an additional £30,260 (2024:£45,945) the difference being a reduction of corporate sponsorship for these events.



## Here are a few of our fundraising stories



Gallagher UK secured **£10,000** through the **Aviva Broke Fund**, for our 'More than a building campaign to raise funds to help us develop our Ashford site.

16 beautiful gardens opened for people to explore in our **Summer Gardens campaign** raising **£14,245**



Our annual **May Fayre** attracted over 1000 guests this year, our biggest yet, raising **£7,585**



Our **Candlelit Christmas event**, held in the Chapel of St Augustine at Tonbridge School, raised **£6,152** and was attended by 550 people.



The Big Give Christmas Campaign, raised **£51,1654** to support children and their families who have faced bereavement.



## Financial sustainability and financial review continued

### Grants

Grants from Trusts & Foundations contribute 60% of our income (2024:50%) including a £100,000 capital grant. They provide an essential firm foundation from which other fundraising can build.

We have delivered on all the grants we have received and kept our supporters informed with clear reports detailing the outcome of the grant.

We have been delighted that many funders have offered multi-year grants and that many grants have been unrestricted or with very light restrictions. This helps us to plan our work into the future to best meet the needs of our children and families.

Most of the restricted operating grants were for family or school-based programmes. We are aware that the lead time on grants from Trusts and Foundations is rarely less than three months and quite frequently 6-9 months and we had many applications under consideration at the year end.

We are grateful for support from National Lottery Community Fund, BBC Children in Need, Raise Your Hands, Kent Community Foundation and Help for Children who raise money from the public and corporate organisations.

There were capital grants totalling £123,219 (2024: £58,289) primarily from the generous donation from the Bradbury Foundation of £100,000 to fund the Roundhouse at our West Farleigh site.



Funding for the  
Bradbury Roundhouse  
was provided by  
The Bradbury Foundation,  
a grant making Trust established by  
Mr Bertram Walter Bradbury

The increase in operating grants by 9% to £536,505 from the £491,188 continues to recognise some grant income not yet received or deferred along with a corresponding debtor for accrued income. This income is intended by the grantor to be used against expenditure in the 2025/26 financial year.



## Financial sustainability and financial review continued

### Expenditure

Total expenditure has increased by £75,860 (8%) this year to £991,199 (2024: £915,339).

Staff costs comprise £83,087 of this increase, with some savings elsewhere. Staff costs remain a constant ratio of our total costs at 79% (2024 76%). This increase reflects an additional employee, and a Trustee proposed, across the board, pay rise of 4.4%. Whilst this was below pay offers across the public sector it was linked to the high rate of inflation.

Operating cost savings were achieved in Communication and Office costs and in Professional Fees.

Income generation costs including support cost recovery remained constant at £195,779 (2024: £192,558) this year.

The high overall fundraising costs are required to support our diverse income generation strategy with many donations starting at less than £100 and over 2,000 people and organisations contributing to our income.

The cost of delivering the family and training programmes was slightly reduced at £691,359 (2024: £698,444) despite working with additional children. Last year's cost included a full external evaluation. Expenditure on delivering training also increased. Support costs have decreased to £203,686 (2024 £213,064) reflecting the savings previously mentioned. Overall, the increase in activity across all areas have been achieved at very little additional cost.

To manage future costs department leads have been given more responsibility for their expenditure budgets.

### Fixed Assets

The Dandelion Time centre at West Farleigh is rented on a 30-year lease, from 1 April 2020, by Rookery Estates. The lease is restricted to use by the charity and is not transferable and is not capitalised as a fixed asset. The other sites are rented on a short-term basis.

The Fixed Assets mostly comprise capitalised renovation work to the West Farleigh site, these have no market value but will provide therapeutic, training and operational space for the charity over the period of the lease. The increase in net value to £598,650 (2024: £528,834) largely comprises addition of the Bradbury Roundhouse and depreciation.





## Financial sustainability and financial review continued

### Reserves

Total reserves at the year-end were £1,528,249 (2024: £1,427,612) these comprised a mix of unrestricted, designated and restricted funds. The Trustees are satisfied that the level of reserves is currently sufficient to ensure continuation of programmes, provide therapeutic space and enable some investment in the Dandelion Time expansion strategy.

The General Fund stands at £623,270 (2024: £545,922) at the year end. The increase is welcomed as we expect our costs to increase next year. The operational budget for the year 31 August 2026 is £1,174,877 and this unrestricted fund is equal to just over 6 months of this budgeted expenditure the unrestricted reserves policy of 6 months set by the Trustees to ensure completion of work with all attending families and children.

Restricted funds at the year-end were £188,516 (2024: £204,973). Of these £48,750 has not yet been received and is mirrored in accounts receivable. £23,377 is restricted to site development and strategic planning activities that will be implemented in the next 12 months.

The remainder is restricted to delivering our family and schools programmes from specified referral reasons or specified locations.

The largest designated fund is a fixed asset fund of £598,650 (2024: £528,834) which mirrors the fixed assets on the balance sheet and is not expendable nor has any market value. Movement represents capitalised assets and depreciation

Designated funds of £47,813 are towards site related expenditure expected at our Ashford and potential North Kent centre, the Trustees consider this necessary to make the sites more family friendly and sustainably cost effective. The designated fund for Expansion Strategy of £70,000 (2024 £100,000) has been used as part of the planned implementation of the strategy over three years.

Movement on the fund is also represented by the incoming grant and its use from the Stone Family Foundation which Trustees chose to designate towards expansion of services to young people.

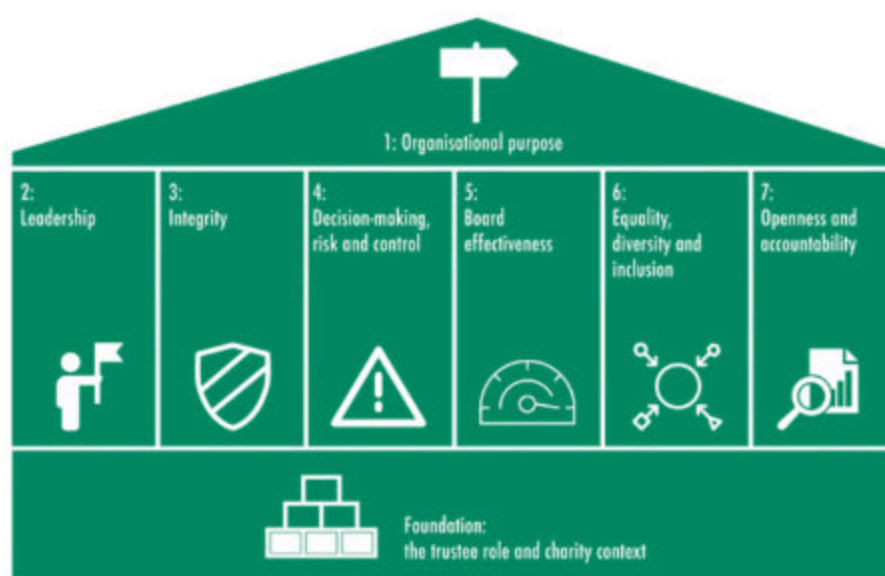




## Governance Report

Dandelion Time is a company limited by guarantee and is governed by its Articles of Association. It is a charity registered in England and Wales and charitable status was granted on 11 November 2003.

Dandelion Time is committed to the Charity Governance Code developed by the Charities Code Steering Group which complements the guidance and legislation provided by the Charity Commission and Statute. The code recognises that good governance is fundamental to a charity's success and provides guidelines and rationales.



## The Board

### Chair

**Dr Caroline Jessel** (resigned 11 October 2024)

**Mrs Gillian Wilford** (appointed 11 October 2024)

### Trustees & Directors

- Mr Dan Barnaby  
(appointed 11 December 2025)
- Sir Paul Carter
- Ms Philippa Daughtrey
- Mr Jonathan Fenn
- Dr Lesley Hanney  
(resigned 14 March 2025)
- Ms Beth Morgan
- Mr Simon Norman
- Dr Caroline Jessel  
(resigned 11 October 2024)
- Dr Neil Potter  
(appointed 19 January 2026)
- Mr Karthikeyan Vijayakumar  
(resigned 14 March 2025)
- Mr Robert Weare  
(appointed 11 December 2025)
- Mrs Gillian Wilford
- Mrs Miranda Romano  
(appointed 11 December 2025)  
(awaiting registration as Director)



## Governance Report continued

### Organisational Purpose

Dandelion Time is implementing its 2024/29 strategy.

### Leadership & Integrity

At quarterly Board meetings Trustees are updated about the activities of the charity, consider and develop strategy, and review and agree the many policies which govern the charity.

### Decision Making Risk and Control

The Dandelion Time Board is responsible for Strategy, Risk Management, and Financial and Ethical Probity. Implementation of strategy and day to day operations are delegated to the CEO and the heads of each department who together constitute the Senior Management Team (SMT). The SMT attend every Board meeting and there are clear authority limits for all parties. The Trustees consider the highest risks for the charity to be safeguarding, injury and income generation. Mitigating actions have been developed and implemented.

The Board approves the Policy Framework and every policy prior to its implementation and the Risk Register is an agenda item at every meeting of the Board. The charity is registered with the Funding Regulator. Key policies developed and monitored by Trustees include Safeguarding Children, Safeguarding Vulnerable Adults, Health and Safety, Environmental, Complaints and Whistleblowing.

The Board has constituted Sub-Committees which have clear terms of reference and whose membership must include at least two Trustees and a member of the Senior Management Team. Sub-committee recommendations are taken to the full Board.

#### Remuneration Committee

**Chair:** Gillian Wilford

**Purpose:** To consider staff pay and rewards

#### Strategic Premises Committee

**Chair:** Paul Carter

**Purpose:** To oversee significant premises developments

#### Finance and Risk Committee

**Chair:** Gillian Wilford

**Purpose:** To scrutinise finances and risk management and to develop governance frameworks

#### Development Committee

**Chair:** Simon Norman

**Purpose:** To oversee the development and implementation of strategy



## Governance Report continued

### Board Effectiveness

The Trustees periodically and at least annually review the skills required for effective leadership of Dandelion Time. They compare this to the skills of Trustees. Recruitment of replacement or new Trustees is focussed on meeting any gaps. Opportunities are advertised publicly, most recently using Reach Volunteering and our social media platforms. Interviews take place with at least 2 Trustees and the CEO.

### Equality Diversity and Inclusion

Dandelion Time has ensured that equality, diversity and inclusion is a strategic action to ensure it remains integral to culture and processes both internally and externally. The plan is implemented through staff training, external communications such as the website, and through all processes such as recruitment, referrals, staff and volunteer management, and fundraising. The Board, staff team and volunteers all include members with lived experience relevant to the beneficiaries of Dandelion Time this helps the charity better scrutinise its performance and be accountable to the community and wider society.

### Openness and Accountability

Our website and the publicly available Annual Report and Accounts are very open about what the charity does, how the charity operates and our plans the future. The Complaints Policy and Privacy Policy are published on the website. There have been no complaints this year.

### Compliance with Fundraising Regulations

Dandelion Time is committed to operating to the highest standards of fundraising ethics and practices. The charity undertakes its income generation activities in line with the Code of Fundraising Practice set out by the Fundraising Regulator of which Dandelion Time is a registered member.

Dandelion Time works closely with individual supporters, community groups and corporates to ensure that their fundraising complies with the law and is ethical.

There were no complaints regarding Dandelion Time's Fundraising Practices raised in 24/25.

All income generation activities are undertaken within charity law, Charity Commission guidelines, the Fundraising Regulator's Codes of Practice, HMRC rules, local licensing laws, Advertising Standards Authority rules and Data Protection legislation. Dandelion Time never sells donor data to third parties or engage in data swapping. The charity does not condone and never employs aggressive fundraising tactics.



## Statement of Trustees' Responsibilities

The trustees, who are also the directors of the company for the purposes of company law, are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure account, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles of the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditors

In accordance with company law, the trustees certify that:

- so far as each person who was a trustee at the date of approving this report is aware, there is no relevant audit information of which the company's auditors are unaware; and
- the trustees individually have taken all the necessary steps that they ought to have taken as trustees in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 20 February 2026 and signed on its behalf by:

Gillian Wilford  
**Chair**



## Auditors' Report

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DANDELION TIME FOR THE YEAR ENDED 31 AUGUST 2025

#### Opinion

We have audited the financial statements of Dandelion Time ('the charitable company') for the year ended 31 August 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.



## Auditors' Report continued

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

### Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 30, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.



## Auditors' Report continued

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework applicable to the preparation of the financial statements of the charitable company, and the procedures that management adopt to ensure compliance.

We have considered the extent to which non-compliance might have a material effect on the financial statements, and in particular we identified: the Companies Act 2006, Financial Reporting Standard 102, and the Charities Statement of Recommended Practice.

We have also identified other laws and regulations that do not have a direct effect on the amounts or disclosures within the financial statements,

but for which compliance is fundamental to the charitable company's operations and to avoid material penalties, including Employment Law, Health and Safety regulations, GDPR and compliance with the DBS.

Having reviewed the laws and regulations applicable to the charitable company, we designed and performed audit procedures to obtain sufficient appropriate audit evidence. Specifically, we:

- Selected a team with sector experience to perform the audit;
- Obtained an understanding of the charitable company's procedures for ensuring compliance with laws and regulations;
- Obtained and reviewed internal policy and procedure documents;
- Made enquiries of management and the trustees regarding whether they were aware of any actual or suspected incidences of non-compliance with laws and regulations;
- Obtained and reviewed meeting minutes;
- Obtained and reviewed correspondence with the regulator;
- Reviewed legal expenses accounts for indications of any possible non-compliance; and
- Reviewed the completeness and accuracy of any disclosures made in the financial statements.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including considering how fraud might occur. This was performed by:

- Making an assessment of the charitable company's control environment, systems and controls including identifying any weaknesses and considering the risk of management override of controls;



## Auditors' Report continued

- Assessing the susceptibility of the charitable company's financial statements to material misstatement, including considering how fraud could occur;
- Considering whether there are any incentives or opportunities for management to manipulate financial results;
- Obtaining and evaluating the trustees' assessment of the risk of fraud, and enquiring as to whether they are aware of any actual or suspected incidences of fraud;
- Reviewing the accounting policies and accounting estimates for signs of management bias; and
- Identifying key risks relating to irregularities as relating to revenue recognition and cut off including fraud, management override of controls, and the identification and application of restricted funds.

We then designed audit procedures in response to the risks identified, including performing substantive testing on all material income streams, post period end review, reviewing journal entries and accounting estimates for indications of override or bias, and substantive testing of expenditure applied to all performance material restricted funds.

The audit has been planned and performed in in accordance with auditing standards, however, because of the inherent limitations of audit procedures there remains a risk that we will not detect all irregularities, including those that may lead to material misstatements in the financial statements.

There are inherent difficulties in detecting irregularities, and irregularities that result from fraud may be more difficult to detect than irregularities that result from error, for example due to concealment, override of controls, collusion or misrepresentations.

In addition, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less audit procedures are able to identify it.

A further description of our responsibilities is available on the Financial Reporting Council's website at:

[www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities).

This description forms part of our auditor's report.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

..... Date: .....

**Jonathan Healey FCA**

**Senior Statutory Auditor**

For and on behalf of:

Statutory Auditors, Chartered Accountants

**WP Audit Services LLP**

North House, 198 High Street

Tonbridge

Kent TN9 1BE



**DANDELION TIME**

**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCLUDING INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 AUGUST 2025**

		<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2024</b>
		<b>Unrestricted</b>	<b>Designated</b>	<b>Restricted</b>	<b>Total</b>	<b>Total</b>
		<b>funds</b>	<b>funds</b>	<b>funds</b>	<b>funds</b>	<b>funds</b>
	<b>Note</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Income from:</b>						
Donations and legacies	<b>3</b>	240,500	62,500	549,175	852,175	824,386
Charitable activities	<b>4</b>	98,477	-	88,987	187,464	193,086
Other trading activities	<b>5</b>	31,898	-	-	31,898	50,699
Investments		20,299	-	-	20,299	32,731
<b>Total</b>		<b>391,174</b>	<b>62,500</b>	<b>638,162</b>	<b>1,091,836</b>	<b>1,100,902</b>
<b>Expenditure on:</b>						
Raising funds	<b>6</b>	195,779	-	-	195,779	192,558
Charitable activities	<b>7</b>	104,326	92,500	554,895	751,721	698,444
Other costs	<b>8</b>	43,149	-	550	43,699	24,337
<b>Total</b>		<b>343,254</b>	<b>92,500</b>	<b>555,445</b>	<b>991,199</b>	<b>915,339</b>
<b>Net income</b>	<b>9</b>	<b>47,920</b>	<b>( 30,000)</b>	<b>82,717</b>	<b>100,637</b>	<b>185,563</b>
Transfers between funds	<b>14</b>	29,358	69,816	( 99,174)	-	-
<b>Net movement in funds</b>		<b>77,278</b>	<b>39,816</b>	<b>( 16,457)</b>	<b>100,637</b>	<b>185,563</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		545,992	676,647	204,973	1,427,612	1,242,049
Total funds carried forward	<b>14</b>	<b>623,270</b>	<b>716,463</b>	<b>188,516</b>	<b>1,528,249</b>	<b>1,427,612</b>



**DANDELION TIME**  
**BALANCE SHEET**  
**AS AT 31 AUGUST 2025**

	Note	2025 £	2025 £	2024 £	2024 £
<b>Fixed assets</b>					
Tangible assets	11		598,650		528,834
			<u>598,650</u>		<u>528,834</u>
<b>Current assets</b>					
Debtors due greater than one year	12	8,750		-	
Debtors due within one year	12	65,750		57,000	
Cash at bank and in hand		1,125,985		897,787	
Cash on deposit		-		100,000	
		<u>1,200,485</u>		<u>1,054,787</u>	
<b>Creditors:</b> amounts falling due within one year	13	( 270,886)		( 156,009)	
Net current assets			929,599		898,778
<b>Total net assets</b>			<u>1,528,249</u>		<u>1,427,612</u>
<b>The funds of the charity:</b>					
Unrestricted funds			623,270		545,992
Designated funds			716,463		676,647
Restricted funds			188,516		204,973
	14		<u>1,528,249</u>		<u>1,427,612</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies. The financial statements were approved by the Board of Trustees on ..... and were signed on its behalf by:

.....  
**GILLIAN WILFORD**  
Chair

**Company number: 4959632**



**DANDELION TIME**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2025**

	Note	2025 £	2024 £
<b>Cash flows from operating activities:</b>			
Net cash provided by operating activities	A	210,952	144,436
<b>Cash flows from investing activities:</b>			
Interest received		20,299	32,731
Purchase of tangible fixed assets		( 103,053)	( 67,913)
Cash received on deposit		100,000	400,000
Net cash used in investing activities		17,246	364,818
<b>Change in cash and cash equivalents in the year</b>		228,198	509,254
Cash and cash equivalents at the beginning of the year		897,787	388,533
<b>Cash and cash equivalents at the end of the year</b>		1,125,985	897,787
<b>A. Reconciliation of net income to net cash flow from operating activities</b>			
Net income for the year		100,637	185,563
Interest received		( 20,299)	( 32,731)
Depreciation		33,237	26,050
Increase in debtors		( 17,500)	( 41,079)
Increase in creditors		114,877	6,633
Net cash provided by operating activities		210,952	144,436



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****1 ACCOUNTING POLICIES Accounting convention**

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Dandelion Time meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

The financial statements are presented in pounds sterling and rounded to the nearest pound.

**Going concern**

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

**Income**

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably.

For donations this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions outside of the charity's control which must be met before the charity is entitled to the funds. Where grants are received in response to a proposal including a budgeted timescale, such that the timescale for the expenditure is implicit in the grant agreement, the income is recognised in accordance with that timescale.

Income from fundraising events is recognised when the event takes place.

Contractual income and performance related grants are shown in income from charitable activities, and are recognised in the period in which the goods and services are provided or to the extent that performance related outputs have been achieved, as appropriate.

Gifts in kind for sale are recognised income when sold at the selling price.

**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****1 ACCOUNTING POLICIES continued****Income continued**

Other gifts in kind such as good or services for use by the charity are recognised when received only where their value can be reliably estimated and the value is greater than £1,000. In practice, due to the uncertainty of this valuation most gifts in kind are noted in the annual report rather than the financial statements.

Investment income is recognised when receivable.

**Expenditure**

Expenditure is recognised when a present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and the amount can be estimated reliably.

Direct costs are allocated to the activity in which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

**Tangible fixed assets and depreciation**

Tangible assets are stated at cost less depreciation. Assets are depreciated over their anticipated useful life. For non transferable property or property renovation depreciation is based upon the length of time the charity anticipates they will have use of the asset, usually associated with the length of a long lease, as follows:

Buildings	Over the lease term until 2050 on a straight line basis
Equipment and vehicles	Over 3-10 years on a straight line basis

Depreciation of an asset begins when it is available for use, ie when it is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Assets costing less than £2,000 are not capitalised but are recognised as expenditure in the Statement of Financial Activities in the year incurred.



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****1 ACCOUNTING POLICIES continued****Cash and cash equivalents**

Cash held on deposit with an initial maturity of approximately three months or less is included in cash and cash equivalents in the Statement of Cash Flows. Cash held on deposit with a longer maturity is shown separately on the Balance Sheet and excluded from cash and cash equivalents in the Statement of Cash Flows.

**Financial instruments**

The charity only has financial instruments of a kind that qualify as basic financial instruments. Short term basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period to which the entitlement relates.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

**Critical judgements and key sources of estimation uncertainty**

In many cases, the accounting treatment of a particular transaction in these financial statements is specifically dictated by the SORP and does not require judgment in its application. In other cases management's judgement may be required in choosing a particular policy. Where the choice of a particular policy could materially affect the numbers disclosed in these financial statements then we consider these to be critical accounting policies.

The critical accounting policies and important estimates used in the preparation of these accounts are set out below:

Useful economic lives of tangible assets:

The depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets and these are re-assessed annually. They are amended when necessary to reflect current estimates, based on future developments, economic utilisation and the physical condition of the assets.

**2 STATUS**

Dandelion Time is a charitable company limited by guarantee incorporated in England and Wales. The members of the charity are the Trustees. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office and its place of business is Elmscroft Cottage, Charlton Lane, West Farleigh, Kent ME15 0NY.

**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****3 INCOME FROM DONATIONS AND LEGACIES**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Donations from individuals	73,386	118,635
Donations from community groups	33,795	29,455
Donations from corporate bodies	73,700	105,233
In memoriam donations	1,901	4,488
Grants from trusts and foundations	659,724	549,478
Gift aid recovery	9,669	17,097
	<u>852,175</u>	<u>824,386</u>

In the preceding period, income of £528,918 was restricted.

**4 INCOME FROM CHARITABLE ACTIVITIES**

	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2024</b>
	<b>Families</b>	<b>Training</b>	<b>Total</b>	<b>Total</b>
	<b>Programmes</b>		<b>£</b>	<b>£</b>
	<b>£</b>	<b>£</b>		
Statutory agency grants	88,987	-	88,987	71,584
Statutory agency contracts	63,939	-	63,939	81,375
Private placements	5,238	-	5,238	19,200
Training	-	29,300	29,300	20,927
	<u>158,164</u>	<u>29,300</u>	<u>187,464</u>	<u>193,086</u>

In the preceding period, income of £71,584 was restricted.

**5 INCOME FROM OTHER TRADING ACTIVITIES**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Fundraising events	30,260	45,945
Sale of produce and space	1,638	4,754
	<u>31,898</u>	<u>50,699</u>



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****6 EXPENDITURE ON RAISING FUNDS**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Staff costs	138,650	123,909
Fundraising costs	12,318	15,383
Support costs allocated	44,811	53,266
	<u>195,779</u>	<u>192,558</u>

In the preceding period, £Nil of expenditure was paid from restricted funds.

**7 EXPENDITURE ON CHARITABLE ACTIVITIES**

	<b>2025</b>	<b>2025</b>	<b>2025</b>	<b>2024</b>
	<b>Families</b>	<b>Training</b>	<b>Total</b>	<b>Total</b>
	<b>Programmes</b>	<b>£</b>	<b>£</b>	<b>£</b>
Staff costs	447,461	44,116	491,577	440,954
Direct costs	68,272	1,988	70,260	73,320
Depreciation	31,009	-	31,009	24,372
Support costs allocated	144,617	14,258	158,875	159,798
	<u>691,359</u>	<u>60,362</u>	<u>751,721</u>	<u>698,444</u>

Support costs comprise:

Staff costs	106,299	109,860
Rent, utilities and property costs	12,600	12,600
Equipment and repairs	1,312	196
Insurance	11,361	10,077
Communication and IT costs	45,274	47,223
Office costs	12,816	18,042
Depreciation	2,228	1,678
Governance costs:		
Audit fees	11,400	10,060
Legal and professional fees	-	3,236
Trustees' expenses	396	92
	<u>203,686</u>	<u>213,064</u>

In the preceding period, £507,934 of expenditure was paid from restricted funds.

**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****8 OTHER COSTS**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Staff costs	43,149	21,865
Direct costs	550	2,472
	<u>43,699</u>	<u>24,337</u>

Staff and direct costs are in relation to the relocation and development costs. In the preceding period, £2,472 of expenditure was paid from restricted funds.

**9 NET INCOME**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Net income is stated after charging:		
Auditor's remuneration	11,400	10,060
	<u>11,400</u>	<u>10,060</u>

**10 STAFF COSTS**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Gross salaries	685,153	616,653
Employer's National Insurance contributions	60,237	49,084
Employer's pension contributions	34,285	30,851
	<u>779,675</u>	<u>696,588</u>

There was one employee with employment benefits (excluding employer pension contributions) within the £70,000 - £80,000 band in the current period. There was one employee with employment benefits (excluding employer pension contributions) within the £60,000 - £70,000 in the preceding period.

During the period, there were on average 27 staff on a head count basis (2024: 26).



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****11 TANGIBLE FIXED ASSETS**

	<i>Assets Under Construction</i>	<i>Buildings</i>	<i>Equipment and vehicles</i>	<i>Total</i>
	£	£	£	£
<b>Cost</b>				
Brought forward at 1 September 2024	27,083	557,379	16,577	601,039
Additions	-	103,053	-	103,053
Transfers	( 27,083)	27,083	-	-
Carried forward at 31 August 2025	-	687,515	16,577	704,092
<b>Depreciation</b>				
Brought forward at 1 September 2024	81	68,397	3,727	72,205
Charged for the year	-	31,009	2,228	33,237
Transfers	( 81)	81	-	-
Carried forward at 31 August 2025	-	99,487	5,955	105,442
<b>Net book value</b>				
At 31 August 2025	-	588,028	10,622	598,650
At 31 August 2024	27,002	488,982	12,850	528,834

**12 DEBTORS**

	<b>2025</b>	<b>2024</b>
	£	£
<b>Amounts falling due within one year:</b>		
Trade debtors	2,000	2,000
Prepayments and accrued income	63,750	55,000
	65,750	57,000
<b>Amounts falling due greater than one year:</b>		
Prepayments and accrued income	8,750	-
<b>Total debtors</b>	74,500	57,000

**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****13 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Accruals and deferred income	248,122	138,773
Tax and social security	16,978	12,227
Other creditors	5,786	5,009
	<u>270,886</u>	<u>156,009</u>

The movement on deferred income is as follows:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Balance at 1 September 2024	77,769	94,985
Released to income	( 77,769)	( 94,985)
Received in the year and deferred	217,859	77,769
Balance at 31 August 2025	<u>217,859</u>	<u>77,769</u>

Deferred grant income relates to grants where the funder has specified that they are to be used in future periods, where the application included budgets showing use in a future period, or where there are performance-related conditions which have not yet been met. Deferred contract income relates to funds paid in advance of referrals being made to the programmes.



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****14 MOVEMENT ON FUNDS**

<b>CURRENT YEAR</b>	<b><i>Brought forward</i> £</b>	<b><i>Income</i> £</b>	<b><i>Expenditure</i> £</b>	<b><i>Transfers</i> £</b>	<b><i>Carried forward</i> £</b>
<b>Restricted funds</b>					
Strategic premises	7,123	123,219	( 7,791)	( 99,174)	23,377
Family programmes	136,235	298,790	( 321,265)	-	113,760
BBC Children in Need	6,250	30,000	( 36,250)	-	-
The National Lottery					
Community Fund	-	66,667	( 65,045)	-	1,622
Domestic Abuse programmes	13,530	80,587	( 77,347)	-	16,770
Digital enhancement	3,619	-	( 3,619)	-	-
Branches	24,458	27,899	( 35,000)	-	17,357
Other restricted funds	13,758	11,000	( 9,128)	-	15,630
	<u>204,973</u>	<u>638,162</u>	<u>( 555,445)</u>	<u>( 99,174)</u>	<u>188,516</u>
<b>Unrestricted funds</b>					
General fund	545,992	391,174	( 343,254)	29,358	623,270
Designated funds:				69,816	
Designated fixed assets	528,834	-	-		598,650
Designated strategic premises	47,813	-	-	-	47,813
Expansion strategy	100,000	62,500	( 92,500)	-	70,000
	<u>1,222,639</u>	<u>453,674</u>	<u>( 435,754)</u>	<u>99,174</u>	<u>1,339,733</u>
Total funds	<u>1,427,612</u>	<u>1,091,836</u>	<u>( 991,199)</u>	<u>-</u>	<u>1,528,249</u>

**RESTRICTED FUNDS:****Strategic Premises**

Income and expenditure restricted to the redevelopment at the Elmscroft cottage site.

**Family Programmes**

For work with specific families.

**BBC Children in Need**

Income and expenditure relating to this "Next Steps" grant to support family programmes.

**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****14 MOVEMENT ON FUNDS (continued)****The National Lottery Community Fund**

A three-year grant from the RC London and South East Region programme to support family programmes.

**Domestic Abuse programmes**

For children impacted by domestic abuse.

**Digital enhancement**

For the development of a new website, refreshed branding, new social media channels and additional payment and donation channels.

**Branches**

Income restricted to the delivery of programmes at a specified branch and associated expenditure. Currently Ashford and North Kent.

**Other restricted funds**

Funds restricted to support family programmes.

**DESIGNATED FUNDS:****Fixed assets**

These will be utilised by depreciation over either the term remaining on the lease of Elmscroft Cottage (to 31 March 2050) or the expected life of the asset if shorter.

**Strategic premises**

It is expected this fund will be used in the next financial year on the final elements of the property renovation. A proportion may be transferred to the Fixed Asset fund.

**Expansion strategy**

This fund is designated to meet the costs associated with delivering the strategic plan, and will be expended over the next 4 years primarily on staff and site costs associated with opening new premises.



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****14 MOVEMENT ON FUNDS continued**

<b>PRIOR YEAR</b>	<b><i>Brought forward</i> £</b>	<b><i>Income</i> £</b>	<b><i>Expenditure</i> £</b>	<b><i>Transfers</i> £</b>	<b><i>Carried forward</i> £</b>
<b>Restricted funds</b>					
Strategic premises	34,150	30,000	( 5,538)	( 51,489)	7,123
Family programmes	24,503	321,351	( 209,619)	-	136,235
BBC Children in Need	-	25,000	( 18,750)	-	6,250
The National Lottery					
Community Fund	10,976	108,745	( 119,721)	-	-
Domestic Abuse programmes	23,033	64,784	( 74,287)	-	13,530
Digital enhancement	5,185	-	( 1,566)	-	3,619
Branches	71,303	18,333	( 65,178)	-	24,458
Other restricted funds	6,892	32,289	( 15,747)	( 9,676)	13,758
	<u>176,042</u>	<u>600,502</u>	<u>( 510,406)</u>	<u>( 61,165)</u>	<u>204,973</u>
<b>Unrestricted funds</b>					
General fund	442,995	500,400	( 402,591)	5,188	545,992
Designated funds:					
Designated fixed assets	486,971	-	-	41,863	528,834
Strategic premises	36,041	-	( 2,342)	14,114	47,813
Expansion strategy	100,000	-	-	-	100,000
	<u>1,066,007</u>	<u>500,400</u>	<u>( 404,933)</u>	<u>61,165</u>	<u>1,222,639</u>
<b>Total funds</b>	<u><u>1,242,049</u></u>	<u><u>1,100,902</u></u>	<u><u>( 915,339)</u></u>	<u><u>-</u></u>	<u><u>1,427,612</u></u>

**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****15 ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	<i>Unrestricted funds £</i>	<i>Designated funds £</i>	<i>Restricted funds £</i>	<i>Total funds £</i>
<b>CURRENT YEAR</b>				
Fixed assets	-	598,650	-	598,650
Net current assets	623,270	117,813	188,516	929,599
	<u>623,270</u>	<u>716,463</u>	<u>188,516</u>	<u>1,528,249</u>
<b>PRIOR YEAR</b>				
Fixed assets	-	528,834	-	528,834
Net current assets	545,992	147,813	204,973	898,778
	<u>545,992</u>	<u>676,647</u>	<u>204,973</u>	<u>1,427,612</u>

**16 OPERATING LEASE COMMITMENTS**

The charity is committed to future minimum lease payments under non-cancellable operating leases as follows:

	<i>2025 £</i>	<i>2024 £</i>
Due within one year	14,443	13,718
Due greater than one and not later than five years	1,201	2,319
	<u>15,644</u>	<u>16,037</u>



**DANDELION TIME****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2025****17 RELATED PARTY TRANSACTIONS**

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current premises. During the year rent was paid of £12,600 (2024: £12,600), and there were no amounts outstanding at the year end (2024: £nil).

The key management personnel for the year ended 31 August 2025 are considered to be the Trustees and the Senior Management team. Total emoluments, including employer's pension contributions and employers NIC, paid in respect of key management personnel were £222,855 (2024: £216,032).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training and fundraising activities.

The charity paid for no architectural services to Felix Lewis Architects Ltd, a company controlled by the son of a former Trustee during the year (2024: £4,950). In addition to the paid services received by the charity, Felix Lewis Architects Ltd provided pro-bono architectural services to the charity with a total gift-in-kind value of £Nil (2024: £1,733).

Trustee and key management personnel donations received by the charity without conditions attached in aggregate totalled £500 (2024: £2,216).

There were no Trustees' remuneration or other benefits during the current or prior period.

Expenses of £396 (2024: £92) in respect of travel were reimbursed to one trustee (2024: one trustee) during the year.