DANDELION TIME

England & Wales · Charity number 1136613

Details

Other names	THE DANDELION TRUST FOR CHILDREN
Status	Registered
Legal form	Charitable company
Company number	04959632
Registered	2010-06-28
Register	View on the Charity Commission register

Contact

Address	Elmscroft Cottage Charlton Lane West Farleigh Maidstone ME15 0NY
Phone	01622814001
Email	info@dandeliontime.org.uk
Website	www.dandeliontime.org.uk

Activities

Objects: TO HELP AND EDUCATE CHILDREN WITH VARIOUS BEHAVIOURAL EDUCATIONAL AND EMOTIONAL NEEDS PARTICULARLY BY PROVIDING THERAPEUTIC AND DEVELOPMENTAL ACTIVITIES FOR SUCH CHILDREN AND THEIR FAMILIES WITHIN SUSTAINABLE FARM ENVIRONMENTS.

Activities: Dandelion Time helps children struggling with the effects of trauma, abuse or neglect. Our farm setting provides a structured therapeutic sanctuary, with a wide variety of natural craft activities, where children can feel safe & valued. We work with the whole family, helping to break the cycle of abuse & to effect change. Families learn to build self-belief & create new beginnings.

Downloaded from opencharities.uk/ew/1136613

Classification

- **How:** Provides Services
- **What:** General Charitable Purposes, Education/training, Environment/conservation/heritage
- **Who:** Children/young People

Geography

- **Area of benefit:** UNDEFINED. IN PRACTICE, LOCAL
- East Sussex
- Kent

Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£1,091,836	£991,199	£1,528,249	26
2024-08-31	£1,100,902	£915,339	£1,427,612	26
2023-08-31	£838,356	£778,237	£1,242,049	23
2022-08-31	£814,666	£716,135	£1,181,930	20
2021-08-31	£1,060,113	£566,722	£1,083,399	20
2020-08-31	£641,273	£427,316	£590,008	20

Trustees

Name	Role	Appointed
Gillian Mary Elizabeth Brownrigg Wilford	Chair	2019-07-10
Daniel Michael Barnaby		2025-12-11
Dr Neil David Mowbray Potter		2026-01-19
Jonathan Mark Fenn		2024-06-21
Miranda Jane Romano		2025-12-11
Robert Anthony Weare		2025-12-11
Simon Edward Cavanagh Norman		2019-07-10

Downloaded from opencharities.uk/ew/1136613

DANDELION TIME

England & Wales - Charity number 1136613

Accounts

Dandelion Time

Restoring hope

Annual Report and Financial Statements

12 months to 31st August 2025

Registered Charity Number: 1136613 | Company Limited by Guarantee | Company Number: 4959632

I would highly recommend any families that have experienced a significant period of trauma to try Dandelion Time. The setting is such a peaceful and idyllic environment. The staff there are very empathetic, kind and nurturing. They create a fun and safe environment for families to help them process their trauma and express any emotions that need to be expressed, always with a non judgemental and caring approach.

As a family we were able to spend quality time together there every week which helped us to heal from some of the trauma we experienced, understand each other on a deeper level and become even closer from it.

- Parent

Contents

Message from our Chair	**4**
Message from our Chief Executive Officers	**6**
Reference and adminstrative details	**7**
Trustees' Report	**8**
Our activities and social impact	9
Our strategy for the future	13
Our committment to sustainability and the environment	20
Financial sustainability and financial review	22
Governance Report	27
Statement of Trustees' Responsibilities	**30**
Independent Auditors Report	**31**
Financial Statements	**35**

Growing Our Impact in a Time of Rising Need

At Dandelion Time, we believe every child deserves to grow up feeling safe, nurtured, and free from fear. Yet the reality facing many children and young people today is increasingly challenging.

Rates of mental health problems have risen sharply over the past decade, with one in five children now experiencing symptoms of a probable mental health problem, compared to one in nine in 2017 (NHS Digital, 2023). Every day, 500 children are referred to mental health services for anxiety alone (Children's Commissioner, 2024). For many families, long waiting lists mean vital support is delayed at a time when early intervention is critical.

Against this backdrop, I am immensely proud of what Dandelion Time has achieved this year. Our programmes continue to fill a crucial gap, providing timely, therapeutic support for children and families while they wait for, or alongside, statutory services.

> *For over 23 years, Dandelion Time has worked towards a vision where vulnerable children and families across the UK can access nature-based therapeutic support. Today, we're committed to exploring every opportunity to make our service accessible to all while growing sustainably for the future.*

This year we supported 290 children, up from 197 the previous year, demonstrating both the growing demand for our work and our ability to respond with compassion, creativity, and resilience. Our adaptability has been strengthened further through innovation, partnerships with schools, and the dedication of our staff and volunteers.

Importantly, the impact of our work has also been reinforced through positive external evaluation by the University of Greenwich, giving confidence that our approach continues to make a meaningful difference.

We have delivered this progress during an exceptionally challenging funding environment. Income generation remains difficult, with corporate partners facing increased costs, including National Insurance rises, and charitable foundations inundated with applications—many closing programmes early due to unprecedented demand. At the same time, the ongoing cost-of-living crisis continues to affect families, donors, and funders alike. Despite these pressures, the organisation has remained focused, agile, and financially responsible.

As Chair, I am grateful to our staff, volunteers, Trustees, partners, and supporters for their unwavering commitment. Together, we are ensuring that more children receive the care, connection, and hope they need—today and for the future.

Gilly Wilford
Chair

Our impact in numbers

Our reach goes beyond the child, this year we've....

touched the lives of

4,078 people

290 Children

197 Primary Carers

in **571** Therapeutic Sessions

187 Professionals

5 locations

All made possible by...

26 Staff

102 Regular Volunteers

32 Animals

and supported by..

172 Corporate Volunteers

210 Community Payback Volunteers

560 Supporters in our local communities

700 Students from seven local schools

1634 People attending our events

Message from our Chief Executive Officers

We are continually humbled by the courage and resilience of the children and families we work with, and by the moments of connection, creativity, and discovery we are privileged to witness each day.

Many face immense challenges—from trauma and loss to anxiety and uncertainty—but through gentle therapeutic support, creative activities, and time spent in nature, children begin to regain confidence and self-esteem, families strengthen bonds, and lives start to change.

These quiet, powerful, and transformative moments are at the heart of Dandelion Time's work. They are only possible because of the generosity, commitment, and belief of our supporters, volunteers, staff, and partners. Your support allows us to reach more children and families, continue to innovate, and ensure that high-quality, nature-based therapeutic interventions are available to those who need them most.

From everyone at Dandelion Time, thank you for being part of this journey and for helping us nurture hope, healing, and possibility for the children and families we serve.

Jane.

Jane Angell-Payne
Co-CEO

Graham

Graham Carpenter
Co-CEO

> "Thank you to everyone who has supported us, we couldn't do it without you

Reference and Administrative Details

Chair

Dr Caroline Jessel (resigned 11 October 2024)

Mrs Gillian Wilford (appointed 11 October 2024)

Trustees & Directors

- Mr Dan Barnaby (appointed 11 December 2025)
- Sir Paul Carter
- Ms Philippa Daughtrey
- Mr Jonathan Fenn
- Dr Lesley Hanney (resigned 14 March 2025)
- Ms Beth Morgan
- Mr Simon Norman
- Dr Caroline Jessel (resigned 11 October 2024)
- Dr Neil Potter (appointed 19 January 2026)
- Mr Karthikeyan Vijayakumar (resigned 14 March 2025)
- Mr Robert Weare (appointed 11 December 2025)
- Mrs Gillian Wilford
- Mrs Miranda Romano (appointed 11 December 2025) (awaiting registration as Director)

Chief Executive Officer	Graham Carpenter BEM MSc
Director of Finance & Company Secretary	Jane Angell-Payne FCA DchA (appointed Co-CEO 25 November 2025)
Director of Therapy & Training	Carol Bridges MBACP MSc HV (dip)
Director of Fundraising & PR	Kate Bourne (resigned 9 October 2025)

Patrons

- Dr Caroline Jessel - Founder
- Sir Michael Morpurgo - Children's Laureate and Author
- Isabel Hardman - Journalist, Author and Presenter

Company Registered Number	4959632 (England and Wales)
Registration Date	11 November 2003
Registered Charity Number	1136613 (England and Wales)

Registered Office
Dandelion Time
Elmscroft Cottage
Charlton Lane
West Farleigh
Maidstone
Kent
ME15 0NY

Independent Auditor
Jonathan Healey FCA
WP Audit Services LLP
Chartered Accountants
Statutory Auditors
North House
198 High Street
Tonbridge
Kent TN9 1BE

Bankers
HSBC
1-5 Week Street
Maidstone
ME14 1QW

Trustees' report

The Trustees (who are also the directors of the company for the purposes of company law) present their report together with the audited financial statements for the year ended 31 August 2025. The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and in accordance with the governing document, current statutory requirements and the provisions of 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)' (effective 1 January 2019) - (Charities SORP).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Public Benefit

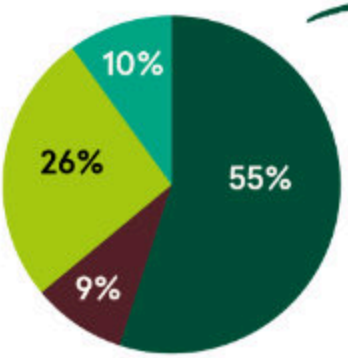
The Trustees have had due regard to guidance issued by the Charity Commission and consider the work done by Dandelion Time is in the public benefit as the programmes are open to those in need. The Trustees are satisfied that the objects of the charity will be met through the various activities being undertaken.

Our activities and meeting our strategic objectives

Our programmes continue to fill a vital gap in local services for vulnerable children with multiple and complex needs. Referrals come from CAMHS, schools, and Early Help and Social Services, reflecting the role Dandelion Time plays alongside statutory provision.

35%

Demand has increased by over 35% in the last year, with 299 children and families referred. Up from 221 in 23/24.



Referrals from schools have increased compared to last year and now account for over half of all referrals, up from 40% in 2023/24.

- CAMHS / Healthcare
- Early Help / Social Services
- Charities / Other
- Schools

Demand continues to outpace capacity, reinforcing the vital role Dandelion Time plays in supporting children who might otherwise wait too long for help.

Children are referred for a range of emotional and behavioural needs, including anxiety, trauma, difficulties with attachment, low self-esteem, or challenges engaging in school and community life.

Many of the children we support experience complex emotional difficulties linked to multiple adverse childhood experiences (ACEs), such as abuse or neglect, witnessing violence or abuse in the home, or bereavement.

Research shows that ACEs are associated with long-term impacts, including chronic health problems, mental illness, substance use, and reduced educational and employment opportunities.

At Dandelion Time, over half of the children we work with have experienced four or more ACEs. By addressing these challenges early and holistically, our support can make a meaningful difference to children's wellbeing, educational outcomes, and long-term life prospects.

Our approach

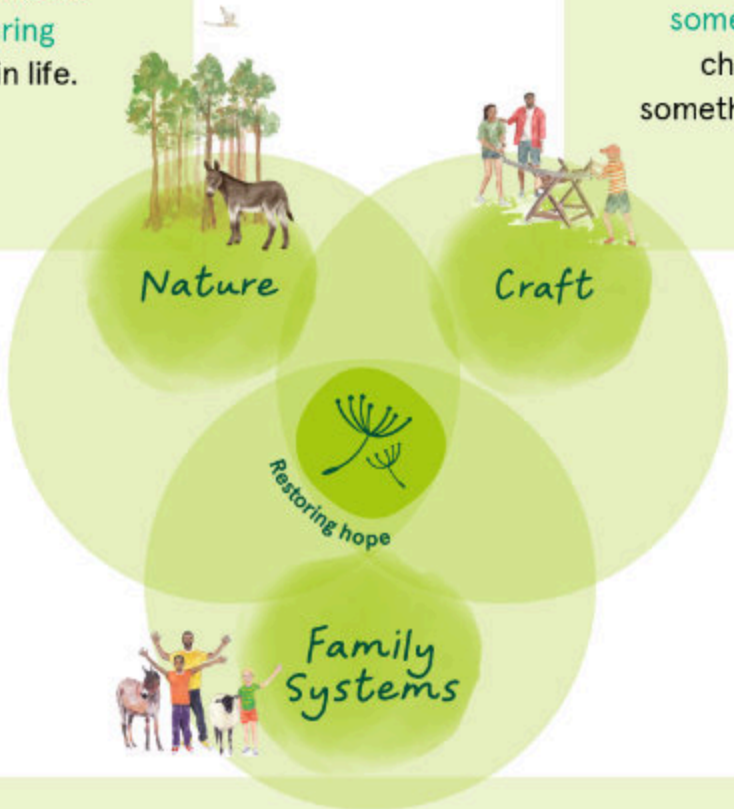
Our Nature, Craft and Family Systems methodology has been developed to meet these needs, supporting children to build resilience, strengthen relationships, and engage positively at school and home.

Nature

Providing a peaceful natural environment, absorbing children and families in calming hands-on activities to harness the healing powers of the natural world. Caring for and nurturing the important things in life.

Craft

Engaging in sensory or rhythmic activities, working with natural materials to help soothe troubled minds.
Through experiment and trying something new; overcoming challenges and creating something individual, interesting and beautiful.



Family Systems

Working together with the child's carer or family member, providing moments of joy they can embrace together, and helping them to discuss and explore the difficulties they are facing together. Rebuilding relationships and breaking unhelpful cycles for a more hopeful and positive future.

Our programmes

Our approach is delivered across a range of therapeutic programmes within peaceful natural environments, using engagement in sensory and rhythmic activities, and working with the family unit.

Family Support Programme

Children aged **6-13** | Unique approach for both children and carer | Multi Family Sessions | **9** Weeks | Nature and craft based

- Families are key to the approach, with sessions designed to strengthen relationships, build confidence, and support positive communication.
- Delivered by experienced therapists, caseworkers, and volunteers
- Calm, safe spaces fostering connection, growth and a pathway to healing

School Partnerships

Children aged **6-11** | Strengthens school and home relationship | Nature and craft based

- Using the Nature, Craft and Family Systems methodology, support is provided to embed skills and wellbeing approaches in school practice
- Supports children with emotional difficulties to improve wellbeing, attendance, behaviour, and learning
- Long term partnership to train and mentor staff

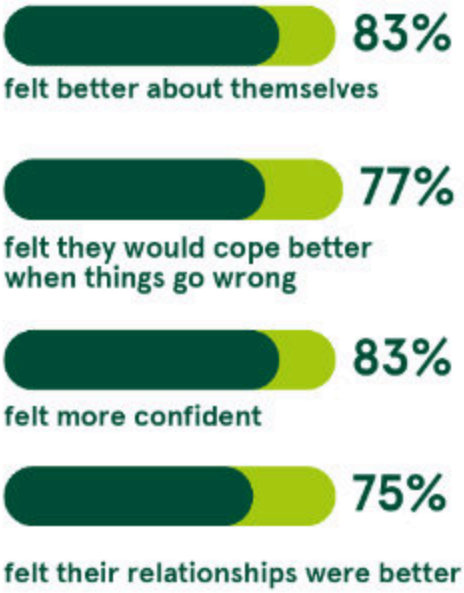
Nurture in Nature

Children aged **7-11** | Groups of up to 12 children | **2** School Staff | **3** Weeks | Nature and craft based

- Supports children who may face school attendance issues, low self-esteem, poor physical or mental health
- Sessions with school staff, combining nature, craft, and wellbeing activities in a safe outdoor environment

Outcomes

We saw improvements in key wellbeing indicators among the children and families we worked with on our family support programme and as part of our partnerships with schools.



"She learned to use her voice to express anything that she felt she needed to express." **Parent**

"You have changed our lives. Our relationship has come on leaps and bounds, we are so close and she is such a loving, happy, calm child now. The flight response she displayed has completely flown!" **Parent**

"It's made us a lot closer and a lot stronger that we feel we can conquer the world." **Parent**

Parents and Carers also reported positive changes to their own mental wellbeing after attending the programme.

This year, our work to reach more children and families has grown in both scale and impact, with the number of children supported increasing from 197 to 290. The number of families on our intensive Family Support programme increased by 18 with a further 75 impacted across our new programmes.

Much of this progress has been made possible through innovation, strong school partnerships, and the dedication of our staff and volunteers.

New ways of working

Delivering our Nurture in Nature programme for school groups and expanding our Partnership programme has demonstrated an increase in access to our programmes in a cost-effective way, enabling us to extend our reach while maintaining high-quality support for every child.

Removing Barriers

We seek to understand and remove any barriers to referral or attendance. During the year we have improved accessibility and worked with both carer and child to improve attendance. We have used volunteers and partners to provide transport to our sites and have worked with referrers and schools to find funding.

Expanding referrals and delivery at our satellite sites

We have made important progress that will enable us to expand reach through satellite our sites.

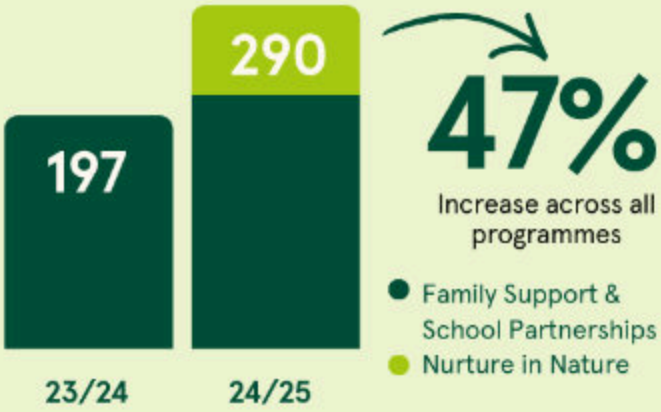
Ashford: Funding was raised this year for a new building which will enable us to hold more sessions, with work underway this year. The site is planned to begin operations in 2025/26.

Gravesham: We have increased our engagement within local schools, strengthening our presence and relationships in the area. This expansion ensures that more children and families have easier access to our programmes and that our services are embedded within local communities.

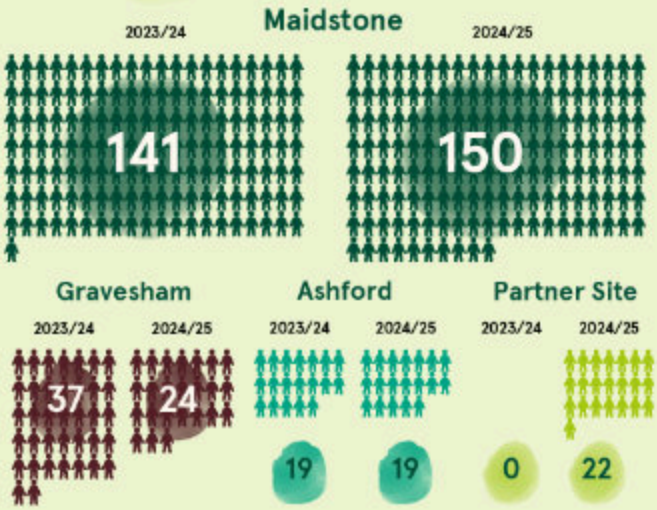
Through these initiatives, more children and families are accessing support that nurtures resilience, strengthens relationships, and creates lasting positive change.

In numbers

Total children supported



Family Support Programme and School Partnerships



In focus: Nurture in Nature

A new approach, broader reach

A new building at our Maidstone centre gave us the opportunity to hold additional sessions, and we used this to pilot a new programme – Nurture in Nature.

Dandelion Time was founded on the belief that all children should have access to nature and its ability to nurture and heal. For over 24 years, we have worked with children and families who have experienced complex trauma. However, schools referring to us often told us that our approach could also benefit a broader range of children experiencing lower-level challenges that were affecting home and school life.

Children aged **7–11**

Groups of up to 12 children

2 School Staff

3 Weeks

Nature and craft based

Still rooted in our core belief that nature is a great healer, the programme brings groups of children together with school staff to strengthen children's relationships with trusted adults and embed wellbeing approaches into everyday school practice.

Impact

Early outcomes indicate the programme's positive impact on children with emotional wellbeing issues, poor school attendance, and low levels of self-esteem.

75 children
attended sessions in 2024/25

5 groups
From 3 schools and 2 young carers groups from across Maidstone have taken part and are really positive about the experience and outcomes

25 sessions
delivered by Dandelion Time caseworkers and volunteers

> "The boys had the BEST time and have been so positive about it all. It's such a great idea and I hope lots of other schools find it as beneficial."
>
> **School Family Liason Officer**

> "I enjoyed Dandelion Time because it was calming and fun!"
>
> **Child**

Following its success, Nurture in Nature will expand to our Ashford centre in 2025/26.

This year, we have extended our pilot of school partnerships with an additional school in North Kent, with great success. At the end of the year, we also enrolled a multi-school academy, bringing a further four schools to the programme over the next two years.

These partnerships are central to our approach, not only because schools play a vital role in promoting and supporting children's mental health and wellbeing, but the model also provides a cost effective way to reach more children.

Evidence shows that school-based interventions are most effective when part of a whole-school approach (Cefai et al., 2021), and even small-scale, structured programmes can lead to measurable improvements in children's social and emotional wellbeing (Goldberg et al., 2019). Through our partnership with schools and professional training, we are able to embed wellbeing strategies into the school culture, ethos, and daily practice. This helps to ensure children benefit from consistent support both in and out of the programme, while also engaging parents, carers, and the wider community.

Building School Capacity for Sustainable Wellbeing Support.

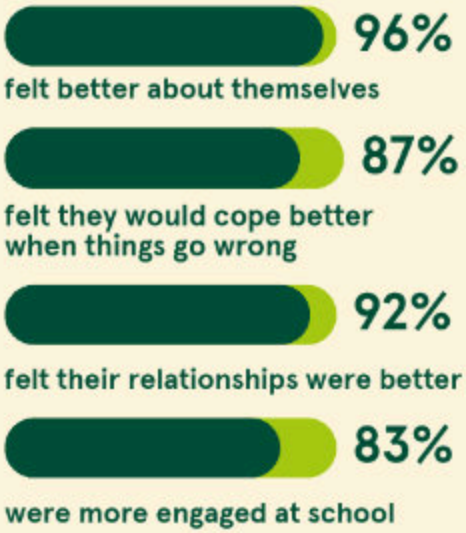
Using the Nature, Craft and Family Systems approach, staff receive ongoing training to establish an in-school support programme. This takes a minimum of 30 weeks, before the school works independently.

Outcomes

26 children & families

were supported as part in our school partnership programme this year. Four at our Gravesham centre, and 22 in their own school

Improvements in wellbeing



> *I couldn't be happier with how well the programme has progressed! The impact it has had on our community cannot be understated.*
>
> **Head Teacher**

Phase 1

Initial Programme at Dandelion Time

Sessions led by Dandelion Time caseworkers at one of our centres; School staff shadow and learn.

Phase 2

School-Led with Dandelion Time Support

Session take place at the school led by Dandelion Time caseworkers; School staff shadow and learn

Phase 3

School-Led with Mentoring

School staff lead fully at school; Dandelion Time provides intensive mentoring onsite and remotely.

Phase 4

Programme Established

The programme is established at the school site, with Dandelion Time providing ongoing guidance, support and mentoring

Multi-School Academy
Four schools enrolled, with two schools starting Phase 1 in January 2026.

2nd School
Sessions are ongoing, with children participating enthusiastically and demonstrating improved social and emotional skills.

Founding School Partner
Fully up and running, engaging children through outdoor activities, emotional literacy exercises, and group reflection sessions.

A key part of Dandelion Time's work is ensuring our methodology is delivered consistently and effectively, both within our own programmes and to professionals working with children affected by trauma.

This year, we have continued to develop our training resources, update guidance for therapeutic staff, and expand professional learning opportunities, laying the groundwork for national roll-out and ensuring our approach reaches more children and families.

Development of Training Modules

Work has begun on a new training package that will provide accreditation for professionals to deliver programmes using the Dandelion Time methodology. This initiative is designed to help us reach more children and extend the impact of our approach. The exact structure, content, and positioning of the modules are still being worked through and will continue to be developed into the next year.

Roll-Out Strategy for National Training

Planning for a national roll-out of our training is underway. This initiative will move forward in the next year, enabling wider access to our methodology.

Therapeutic Staff Handbook

The review and update of our Therapeutic Staff Handbook has been completed, ensuring that our model is delivered consistently, supporting new staff, and providing a foundation for future training.

Continued Professional Development

Our CPD programme continues to grow. This year, 187 professionals were trained in Enabling Learning in Children Affected by Trauma and Poor Attachment, supporting the wider dissemination of knowledge and best practice.

At Dandelion Time, we are committed to creating an inclusive environment for all children, families, staff, and volunteers. This year we have continued to embed accessibility, inclusion, and diversity across all areas of our work, guided by our ongoing Accessibility, Inclusion and Diversity Plan.

Website and Social Media

We completed a full accessibility review of our website to identify areas for improvement and work towards AA compliance. Measures have already been taken to improve contrast, readability, and screen reader accessibility, and our Equality and Diversity policy is now prominently displayed. Social media activity has also been reviewed to ensure all content reflects our commitment to inclusion, with imagery and language carefully considered for wide appeal.

Training and Staff Development

Inclusion and Diversity and Unconscious Bias courses are now included in our annual staff training to ensure consistent awareness and practice.

Site Accessibility

Practical improvements have included additional benches around our centre, and we are reviewing paths, ramps, and general site accessibility to ensure our spaces are welcoming for all.

Recruitment and Workforce

We have taken proactive steps to increase diversity among staff, volunteers, and Trustees. This includes:

- Using the anonymous recruiter functionality
- Including diversity and inclusion focused interview questions
- Reviewing recruitment imagery and language
- Encouraging a more diverse volunteer workforce

Monitoring and Impact

We continue to monitor the diversity of those we serve. Compared with Kent baseline statistics from the 2021 Census:

- Ethnicity: 12.4% of Dandelion Time service users are from Black, Asian and minority ethnic (BAME) groups, matching the county average of 11.5%
- Disability: 33% of our service users have a disability, 17.9% disability in Kent

By evaluating our work, sharing learning, and engaging with national networks, Dandelion Time can inform best practice, influence the sector, and extend our impact to reach and support more children and families.

Dandelion Time continues to develop as a centre of excellence, ensuring that our approach is delivered consistently across all programmes. Updates to the Therapeutic Staff Handbook have helped embed best practice, provide a framework for consistency, and build trust in the charity.

Our work has been independently evaluated by University of Greenwich, with high-level findings demonstrating that our Nature, Craft and Family Systems approach has a significant positive impact on children's wellbeing and social, emotional, and behavioural outcomes. This evidence strengthens our credibility and informs ongoing improvements to practice.

We are also developing additional outcome measures, including WEMBHS (Warwick-Edinburgh Mental Health Wellbeing Scale). These will be introduced from September 2025.

The full range of stakeholders benefiting from our work is now represented in this report, showing that this year we touched over 4,000 lives .

We are building a communication plan and have engaged a PR consultancy to help secure national media coverage. We are also actively researching and joining relevant forums and networks, including links through the Chimo Trust, to identify where Dandelion Time can contribute, share expertise, and learn from others in the field.

Through these efforts, Dandelion Time will not only deliver transformative support for children and families, but also shape national conversations about trauma-informed, nature-based approaches, ensuring our knowledge and experience inform practice beyond our own programmes.

In focus: *Evaluation*

In April 2024, Dandelion Time commissioned the University of Greenwich to evaluate our Nature, Craft and Family Systems (NCFS) approach for children with emotional and behavioural difficulties. The research combined quantitative data with focus groups of families and practitioners, and found a statistically significant positive impact on children's wellbeing, social, emotional, and behavioural outcomes.

Key Findings

- Children experienced measurable improvements in confidence, self-esteem, and emotional regulation
- Families valued the safe, nurturing environment and non-judgmental support
- Referrers highlighted the approach's holistic benefits, including support for children not meeting statutory thresholds

> *...they are completely supportive of the family in such a non-judgmental way... families feel this warmth and comfort.*
> **Referrer**

> *It was a little haven... they've helped me as much as the girls.*
> **Parent**

> *I don't feel there is another place like this, there's no other intervention where people feel quite this safe*
> **Referrer**

Research report was prepared by Dr Amy Moon, Professor Claire Monks, Hollie Storey and Salini Govada, University of Greenwich, Institute for Lifecourse Development, March 2025

We have focused on strengthening the foundations of the organisation—our people, our places, our governance, and our financial resilience—so that Dandelion Time is well positioned for the future.

People: Staff and Volunteers

In April 2025, our staff survey showed very positive results, with 100% of respondents recommending Dandelion Time as a great place to work. Staff reported feeling valued, supported, and motivated by strong teamwork, shared purpose, and a commitment to diversity and inclusion.

The survey also highlighted areas for improvement, and we have enhanced internal communication tools and recruited additional administrative support. We will repeat the survey in Spring 2026 to assess progress and shape next steps.

Places: Increasing Capacity Through Our Sites

Significant progress has been made in strengthening our physical capacity. At West Farleigh, the completion of the Bradbury Roundhouse has enabled us to increase programme and training capacity, supporting more children, families, and professionals.

In Ashford, funding was successfully raised through the Aviva Crowdfunder, supported by Gallagher, and work is now underway on a new building, with increased capacity planned from early 2026.

Financial Sustainability and Income Generation

Development of our Income Generation and Finance Strategy for 2025/26 and beyond is ongoing. This work is taking place against a challenging fundraising backdrop, with increased competition for funding, corporate pressures, and rising costs across the sector. Despite this, we remain focused on building a resilient and diversified income base to support our long-term sustainability.

Governance, Leadership and Risk

As the organisation grows, strong governance remains essential. This year we introduced a new risk management process, completed a GDPR audit, and began work on succession planning and organisational development.

Trustee recruitment is underway to ensure the Board continues to provide effective oversight, skills, and leadership. We have also focused on protecting Dandelion Time's intellectual property as we expand our reach and influence.

Together, these developments ensure that Dandelion Time is well governed, well supported, and well prepared to continue delivering high-quality, therapeutic support for children and families now and into the future.

In focus: The Bradbury Roundhouse

Thanks to generous capital funding from The Bradbury Foundation, we completed a new purpose-built space at our Mid-Kent site: The Bradbury Roundhouse, which opened in March 2025.

Impact

- Significantly increased capacity to run multiple sessions
- Enabled the introduction of Nurture in Nature

This investment has strengthened the reach of our work, ensuring more children and families can benefit from Dandelion Time's therapeutic approach.

In focus: Our People

The dedication, skill, and compassion of our staff and volunteers make it possible for Dandelion Time to create safe, nurturing spaces where children and families can heal and grow.

Whether delivering therapeutic programmes, caring for our sites, supporting families, or giving their time and expertise behind the scenes, their contribution underpins our ability to support children and families in a consistent, effective, and sustainable way.

26 staff

In our annual staff survey...

100%

said they would recommend Dandelion Time as a

GREAT PLACE TO WORK

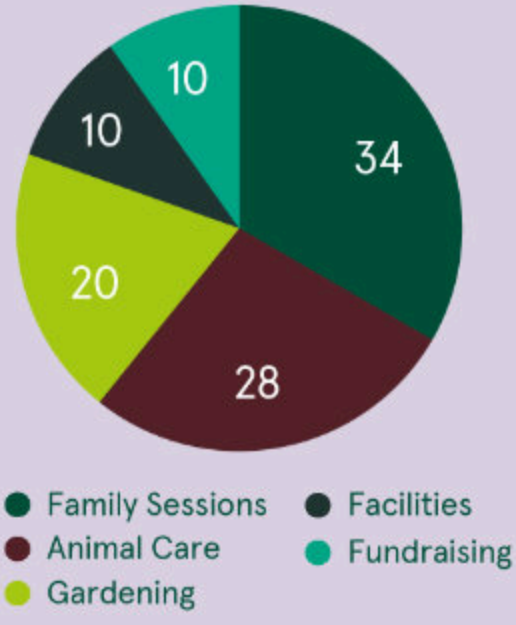
102 Regular Volunteers

Many of our volunteers support Dandelion Time on a regular, weekly basis. Together, they contributed...

2,099 Days

during the year, equivalent to eight full-time staff. This is up from 1,584 days in 2023/24, the increase mainly supporting Family Sessions at our Ashford and Gravesham sites

Where our volunteers support



> "It's incredibly rewarding to know the work I do helps others. I love working in a team, being outdoors, and knowing I'm contributing to something that matters." **Animal Care Volunteer**

Our commitment to sustainability and the environment

Our therapeutic approach is grounded in the healing power of nature,and with that comes a deep responsibility to care for the environment that makes our work possible.

Reconnecting children and families with the natural world sits at the heart of what we do. Through shared experiences outdoors, we nurture appreciation, understanding, and respect for nature, while helping to create the conditions in which children can feel safe, grounded, and able to thrive.

We recognise that the wellbeing of people and the health of the planet are closely linked. In a world facing significant challenges, from climate change and nature loss to social inequality, we are committed to acting responsibly and contributing positively to a more sustainable future. Our work supports a number of the UN Sustainable Development Goals, particularly those relating to good health and wellbeing, quality education, and environmental sustainability.

Across our sites and activities, we strive to minimise our environmental impact and to embed sustainable thinking into everyday decisions. This commitment shapes how we care for our land and buildings, how we travel, how we use resources, and how we model respect for the natural world to the children and families we support.

Our progress this year

We continued to embed sustainable practices across our sites, increasing our use of renewable energy through solar panels and battery storage. Water use was reduced with the installation of an additional compost toilet, supporting both conservation and natural fertilisation.

Our land is managed using sustainable principles, with a strong focus on biodiversity. This includes creating wildlife habitats, improving woodland diversity, and using low-impact practices such as reusing natural debris for insect habitats.

We continued to improve soil health through extensive composting and reusing materials, including cardboard and grass cuttings, to support planting and reduce waste.

Many of the children we support experience poverty. We support the family to address this and the child to positively engage with education to improve their life chances.

Where families do not have enough to eat or are eating food with poor nutritional content, we support them through our communal eating and harvesting to learn how to make the most of a tight budget. Supermarkets work with us to use up fresh produce that is near its sell by date and can help families in need too.

The core of our service is to support both physical and mental health, and ensure the family has the tools to maintain good health and understand how to ensure wellbeing even when facing strong challenges.

Activities at Dandelion Time are often educational as well as therapeutic and rekindle inquisitiveness and love of learning in many children. Recovery from trauma and providing skills to address challenging situations enables a child to engage positively with education.

We work to reduce inequalities through an increased understanding of personal and social identity usefully set out as the social graces : GGRRAAACCCEEESSS : Gender, Geography, Race, Religion, Age, Ability, Appearance, Culture, Class, Caste, Education, Employment, Ethnicity, Spirituality, Sexuality, Sexual orientation.

We produce food and look after animals on site; modelling nurturing, responsible behaviours in everything we do. We try to avoid waste, where possible and avoid all toxic products on the land.

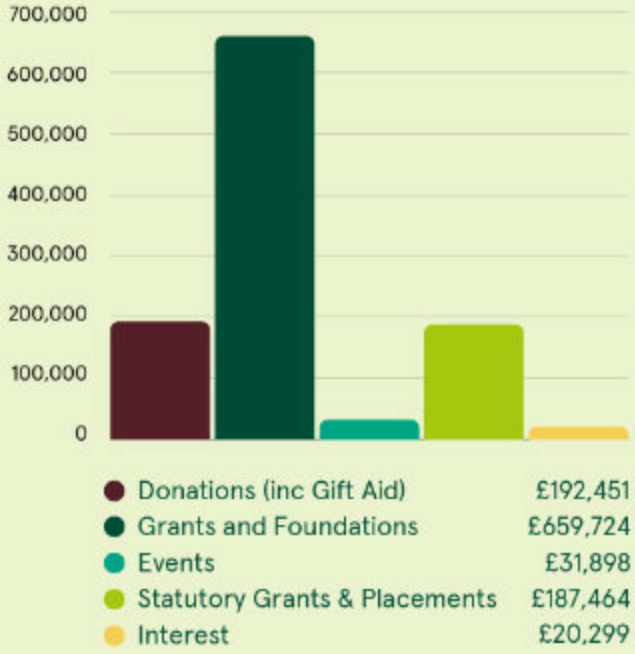
Dandelion Time is working to ensure a minimal carbon footprint in all activities, while also educating staff, volunteers and service users by reconnecting with the natural world and understanding its value.

We manage our land for nature recovery and support a widening range of biodiversity. Our activities inspire families, staff and volunteers to care for all life on land and understand its importance to our health and wellbeing.

Dandelion Time works in partnership with families who use the service to create hope and opportunity potential in their lives. Other active partnerships include our local communities, local authorities, the NHS, schools, social services, funding bodies, corporations, and other charities with a similar ethos.

Financial sustainability and financial review

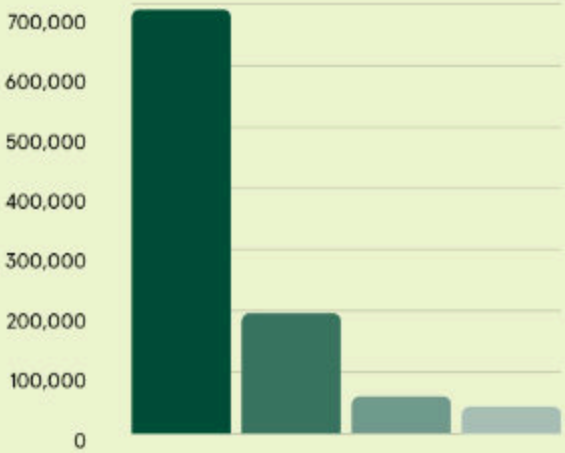
Income: Total £1,091,836



Donations (inc Gift Aid)	£192,451
Grants and Foundations	£659,724
Events	£31,898
Statutory Grants & Placements	£187,464
Interest	£20,299

Total £1,091,836

Expenditure: Total £991,199



Programme	£691,359
Income Generation	£195,779
Training Programme	£60,362
Other Costs	£43,699

Total £991,199

Income Generation

Total income for the year was £1,091,836, remaining fairly consistent with the previous financial (£1,100,902). Our income continues to come from a a diverse range of sources:

Statutory Agency and Placement

Income was received in the form of grants and contracts and remained fairly constant at £187,464 compared to £193,086 in 2024. We are pleased to report this includes £29,300 for the training of professionals (2024:£20,927).

Dandelion Time continues to work in partnership with the Kent Police and Crime Commissioner and the Ministry of Justice, to support victims of domestic abuse, and with Virtual Schools Kent to support children in foster care.

We are also indebted through continuing support from schools who search their own pressured budgets to provide a contribution towards the costs of children and families attending our programmes.

Fundraising

Total donations including gift aid were £192,451 (2024: £274,908) with the decreases in all areas other than those which were community led. The pressure on donations is shared across the charitable sector and is a concern at a time of rising need and could impact our strategy to reach more children.

Most of the donations were unrestricted funds and helpfully the small number of restrictions were to our family programmes and essential site development activities.

The annual May Fayre and Carol Concert raised an additional £30,260 (2024:£45,945) the difference being a reduction of corporate sponsorship for these events.

Here are a few of our fundraising stories

Gallagher UK secured £10,000 through the Aviva Broker Fund, for our 'More than a building campaign to raise funds to help us develop our Ashford site.

16 beautiful gardens opened for people to explore in our Summer Gardens campaign raising £14,245

Our annual May Fayre attracted over 1000 guests this year, our biggest yet, raising £7,585

Our Candlelit Christmas event, held in the Chapel of St Augustine at Tonbridge School, raised £6,152 and was attended by 550 people.

Christmas Challenge BigGive

The Big Give Christmas Campaign, raised £51,1654 to support children and their families who have faced bereavement.

Financial sustainability and financial review continued

Grants

Grants from Trusts & Foundations contribute 60% of our income (2024:50%) including a £100,000 capital grant. They provide an essential firm foundation from which other fundraising can build.

We have delivered on all the grants we have received and kept our supporters informed with clear reports detailing the outcome of the grant.

We have been delighted that many funders have offered multi-year grants and that many grants have been unrestricted or with very light restrictions. This helps us to plan our work into the future to best meet the needs of our children and families.

Most of the restricted operating grants were for family or school-based programmes. We are aware that the lead time on grants from Trusts and Foundations is rarely less than three months and quite frequently 6-9 months and we had many applications under consideration at the year end.

We are grateful for support from National Lottery Community Fund, BBC Children in Need, Raise Your Hands, Kent Community Foundation and Help for Children who raise money from the public and corporate organisations.

There were capital grants totalling £123,219 (2024: £58,289) primarily from the generous donation from the Bradbury Foundation of £100,000 to fund the Roundhouse at our West Farleigh site.

The increase in operating grants by 9% to £536,505 from the £491,188 continues to recognise some grant income not yet received or deferred along with a corresponding debtor for accrued income. This income is intended by the grantor to be used against expenditure in the 2025/26 financial year.

Financial sustainability and financial review continued

Expenditure

Total expenditure has increased by £75,860 (8%) this year to £991,199 (2024: £915,339).

Staff costs comprise £83,087 of this increase, with some savings elsewhere. Staff costs remain a constant ratio of our total costs at 79% (2024 76%) .This increase reflects an additional employee, and a Trustee proposed, across the board, pay rise of 4.4%. Whilst this was below pay offers across the public sector it was linked to the high rate of inflation.

Operating cost savings were achieved in Communication and Office costs and in Professional Fees.

Income generation costs including support cost recovery remained constant at £195,779 (2024: £192,558) this year.

The high overall fundraising costs are required to support our diverse income generation strategy with many donations starting at less than £100 and over 2,000 people and organisations contributing to our income.

The cost of delivering the family and training programmes was slightly reduced at £691,359 (2024: £698,444) despite working with additional children. Last year's cost included a full external evaluation. Expenditure on delivering training also increased. Support costs have decreased to £203,686 (2024 £213,064) reflecting the savings previously mentioned. Overall, the increase in activity across all areas have been achieved at very little additional cost.

To manage future costs department leads have been given more responsibility for their expenditure budgets.

Fixed Assets

The Dandelion Time centre at West Farleigh is rented on a 30-year lease, from 1 April 2020, by Rookery Estates. The lease is restricted to use by the charity and is not transferable and is not capitalised as a fixed asset. The other sites are rented on a short-term basis.

The Fixed Assets mostly comprise capitalised renovation work to the West Farleigh site, these have no market value but will provide therapeutic, training and operational space for the charity over the period of the lease. The increase in net value to £598,650 (2024: £528,834) largely comprises addition of the Bradbury Roundhouse and depreciation.

Financial sustainability and financial review continued

Reserves

Total reserves at the year-end were £1,528,249 (2024: £1,427,612) these comprised a mix of unrestricted, designated and restricted funds. The Trustees are satisfied that the level of reserves is currently sufficient to ensure continuation of programmes, provide therapeutic space and enable some investment in the Dandelion Time expansion strategy.

The General Fund stands at £623,270 (2024: £545,922) at the year end. The increase is welcomed as we expect our costs to increase next year. The operational budget for the year 31 August 2026 is £1,174,877 and this unrestricted fund is equal to just over 6 months of this budgeted expenditure the unrestricted reserves policy of 6 months set by the Trustees to ensure completion of work with all attending families and children.

Restricted funds at the year-end were £188,516 (2024: £204,973). Of these £48,750 has not yet been received and is mirrored in accounts receivable. £23,377 is restricted to site development and strategic planning activities that will be implemented in the next 12 months.

The remainder is restricted to delivering our family and schools programmes from specified referral reasons or specified locations.

The largest designated fund is a fixed asset fund of £598,650 (2024: £528,834) which mirrors the fixed assets on the balance sheet and is not expendable nor has any market value. Movement represents capitalised assets and depreciation

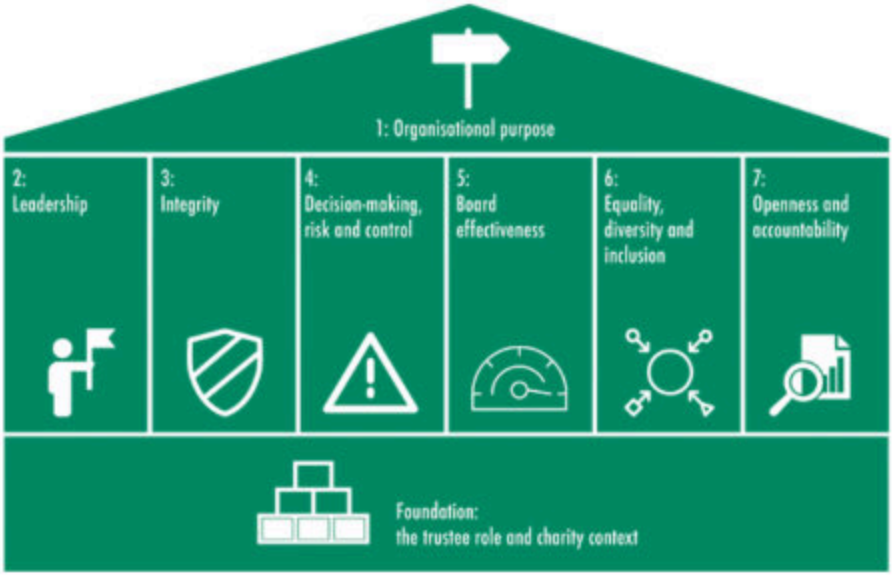
Designated funds of £47,813 are towards site related expenditure expected at our Ashford and potential North Kent centre, the Trustees consider this necessary to make the sites more family friendly and sustainably cost effective. The designated fund for Expansion Strategy of £70,000 (2024 £100,000) has been used as part of the planned implementation of the strategy over three years.

Movement on the fund is also represented by the incoming grant and its use from the Stone Family Foundation which Trustees chose to designate towards expansion of services to young people.

Governance Report

Dandelion Time is a company limited by guarantee and is governed by its Articles of Association. It is a charity registered in England and Wales and charitable status was granted on 11 November 2003.

Dandelion Time is committed to the Charity Governance Code developed by the Charities Code Steering Group which complements the guidance and legislation provided by the Charity Commission and Statute. The code recognises that good governance is fundamental to a charity's success and provides guidelines and rationales.



The Board

Chair

Dr Caroline Jessel (resigned 11 October 2024)

Mrs Gillian Wilford (appointed 11 October 2024)

Trustees & Directors

- Mr Dan Barnaby (appointed 11 December 2025)
- Sir Paul Carter
- Ms Philippa Daughtrey
- Mr Jonathan Fenn
- Dr Lesley Hanney (resigned 14 March 2025)
- Ms Beth Morgan
- Mr Simon Norman
- Dr Caroline Jessel (resigned 11 October 2024)
- Dr Neil Potter (appointed 19 January 2026)
- Mr Karthikeyan Vijayakumar (resigned 14 March 2025)
- Mr Robert Weare (appointed 11 December 2025)
- Mrs Gillian Wilford
- Mrs Miranda Romano (appointed 11 December 2025) (awaiting registration as Director)

Governance Report continued

Organisational Purpose
Dandelion Time is implementing its 2024/29 strategy.

Leadership & Integrity
At quarterly Board meetings Trustees are updated about the activities of the charity, consider and develop strategy, and review and agree the many policies which govern the charity.

Decision Making Risk and Control
The Dandelion Time Board is responsible for Strategy, Risk Management, and Financial and Ethical Probity. Implementation of strategy and day to day operations are delegated to the CEO and the heads of each department who together constitute the Senior Management Team (SMT). The SMT attend every Board meeting and there are clear authority limits for all parties. The Trustees consider the highest risks for the charity to be safeguarding, injury and income generation. Mitigating actions have been developed and implemented.

The Board approves the Policy Framework and every policy prior to its implementation and the Risk Register is an agenda item at every meeting of the Board. The charity is registered with the Funding Regulator. Key policies developed and monitored by Trustees include Safeguarding Children, Safeguarding Vulnerable Adults, Health and Safety, Environmental, Complaints and Whistleblowing.

The Board has constituted Sub-Committees which have clear terms of reference and whose membership must include at least two Trustees and a member of the Senior Management Team. Sub-committee recommendations are taken to the full Board.

Remuneration Committee
Chair: Gillian Wilford
Purpose: To consider staff pay and rewards

Strategic Premises Committee
Chair: Paul Carter
Purpose: To oversee significant premises developments

Finance and Risk Committee
Chair: Gillian Wilford
Purpose: To scrutinise finances and risk management and to develop governance frameworks

Development Committee
Chair: Simon Norman
Purpose: To oversee the development and implementation of strategy

Governance Report continued

Board Effectiveness

The Trustees periodically and at least annually review the skills required for effective leadership of Dandelion Time. They compare this to the skills of Trustees. Recruitment of replacement or new Trustees is focussed on meeting any gaps. Opportunities are advertised publicly, most recently using Reach Volunteering and our social media platforms. Interviews take place with at least 2 Trustees and the CEO.

Equality Diversity and Inclusion

Dandelion Time has ensured that equality, diversity and inclusion is a strategic action to ensure it remains integral to culture and processes both internally and externally. The plan is implemented through staff training, external communications such as the website, and through all processes such as recruitment, referrals, staff and volunteer management, and fundraising. The Board, staff team and volunteers all include members with lived experience relevant to the beneficiaries of Dandelion Time this helps the charity better scrutinise its performance and be accountable to the community and wider society.

Openness and Accountability

Our website and the publicly available Annual Report and Accounts are very open about what the charity does, how the charity operates and our plans the future. The Complaints Policy and Privacy Policy are published on the website. There have been no complaints this year.

Compliance with Fundraising Regulations

Dandelion Time is committed to operating to the highest standards of fundraising ethics and practices. The charity undertakes its income generation activities in line with the Code of Fundraising Practice set out by the Fundraising Regulator of which Dandelion Time is a registered member.

Dandelion Time works closely with individual supporters, community groups and corporates to ensure that their fundraising complies with the law and is ethical.

There were no complaints regarding Dandelion Time's Fundraising Practices raised in 24/25.

All income generation activities are undertaken within charity law, Charity Commission guidelines, the Fundraising Regulator's Codes of Practice, HMRC rules, local licensing laws, Advertising Standards Authority rules and Data Protection legislation. Dandelion Time never sells donor data to third parties or engage in data swapping. The charity does not condone and never employs aggressive fundraising tactics.

Registered with FUNDRAISING REGULATOR

Statement of Trustees' Responsibilities

The trustees, who are also the directors of the company for the purposes of company law, are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure account, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles of the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors
In accordance with company law, the trustees certify that:

- so far as each person who was a trustee at the date of approving this report is aware, there is no relevant audit information of which the company's auditors are unaware; and
- the trustees individually have taken all the necessary steps that they ought to have taken as trustees in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 20 February 2026 and signed on its behalf by:

Gillian Wilford
Chair

Auditors' Report

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DANDELION TIME FOR THE YEAR ENDED 31 AUGUST 2025

Opinion

We have audited the financial statements of Dandelion Time ('the charitable company') for the year ended 31 August 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.

Auditors' Report continued

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement set out on page 30, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' Report continued

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework applicable to the preparation of the financial statements of the charitable company, and the procedures that management adopt to ensure compliance.

We have considered the extent to which non-compliance might have a material effect on the financial statements, and in particular we identified: the Companies Act 2006, Financial Reporting Standard 102, and the Charities Statement of Recommended Practice.

We have also identified other laws and regulations that do not have a direct effect on the amounts or disclosures within the financial statements, but for which compliance is fundamental to the charitable company's operations and to avoid material penalties, including Employment Law, Health and Safety regulations, GDPR and compliance with the DBS.

Having reviewed the laws and regulations applicable to the charitable company, we designed and performed audit procedures to obtain sufficient appropriate audit evidence. Specifically, we:

- Selected a team with sector experience to perform the audit;
- Obtained an understanding of the charitable company's procedures for ensuring compliance with laws and regulations;
- Obtained and reviewed internal policy and procedure documents;
- Made enquiries of management and the trustees regarding whether they were aware of any actual or suspected incidences of non-compliance with laws and regulations;
- Obtained and reviewed meeting minutes;
- Obtained and reviewed correspondence with the regulator;
- Reviewed legal expenses accounts for indications of any possible non-compliance; and
- Reviewed the completeness and accuracy of any disclosures made in the financial statements.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including considering how fraud might occur. This was performed by:

- Making an assessment of the charitable company's control environment, systems and controls including identifying any weaknesses and considering the risk of management override of controls;

Auditors' Report continued

- Assessing the susceptibility of the charitable company's financial statements to material misstatement, including considering how fraud could occur;
- Considering whether there are any incentives or opportunities for management to manipulate financial results;
- Obtaining and evaluating the trustees' assessment of the risk of fraud, and enquiring as to whether they are aware of any actual or suspected incidences of fraud;
- Reviewing the accounting policies and accounting estimates for signs of management bias; and
- Identifying key risks relating to irregularities as relating to revenue recognition and cut off including fraud, management override of controls, and the identification and application of restricted funds.

We then designed audit procedures in response to the risks identified, including performing substantive testing on all material income streams, post period end review, reviewing journal entries and accounting estimates for indications of override or bias, and substantive testing of expenditure applied to all performance material restricted funds.

The audit has been planned and performed in in accordance with auditing standards, however, because of the inherent limitations of audit procedures there remains a risk that we will not detect all irregularities, including those that may lead to material misstatements in the financial statements.

There are inherent difficulties in detecting irregularities, and irregularities that result from fraud may be more difficult to detect than irregularities that result from error, for example due to concealment, override of controls, collusion or misrepresentations.

In addition, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less audit procedures are able to identify it.

A further description of our responsibilities is available on the Financial Reporting Council's website at:
www.frc.org.uk/auditorsresponsibilities.

This description forms part of our auditor's report.

Use of our report
This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

..... Date: .....

Jonathan Healey FCA
Senior Statutory Auditor
For and on behalf of:
Statutory Auditors, Chartered Accountants
WP Audit Services LLP
North House, 198 High Street
Tonbridge
Kent TN9 1BE

DANDELION TIME

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	*2025 Unrestricted funds* £	*2025 Designated funds* £	*2025 Restricted funds* £	*2025 Total funds* £	*2024 Total funds* £
Income from:						
Donations and legacies	3	240,500	62,500	549,175	852,175	824,386
Charitable activities	4	98,477	-	88,987	187,464	193,086
Other trading activities	5	31,898	-	-	31,898	50,699
Investments		20,299	-	-	20,299	32,731
Total		391,174	62,500	638,162	1,091,836	1,100,902
Expenditure on:						
Raising funds	6	195,779	-	-	195,779	192,558
Charitable activities	7	104,326	92,500	554,895	751,721	698,444
Other costs	8	43,149	-	550	43,699	24,337
Total		343,254	92,500	555,445	991,199	915,339
Net income	9	47,920	(30,000)	82,717	100,637	185,563
Transfers between funds	14	29,358	69,816	(99,174)	-	-
Net movement in funds		77,278	39,816	(16,457)	100,637	185,563
Reconciliation of funds:						
Total funds brought forward		545,992	676,647	204,973	1,427,612	1,242,049
Total funds carried forward	14	623,270	716,463	188,516	1,528,249	1,427,612

DANDELION TIME
BALANCE SHEET
AS AT 31 AUGUST 2025

	Note	*2025* £	*2025* £	*2024* £	*2024* £
Fixed assets					
Tangible assets	**11**		598,650		528,834
			598,650		528,834
Current assets					
Debtors due greater than one year	**12**	8,750		-	
Debtors due within one year	**12**	65,750		57,000	
Cash at bank and in hand		1,125,985		897,787	
Cash on deposit		-		100,000	
		1,200,485		1,054,787	
Creditors: amounts falling due within one year	**13**	(270,886)		(156,009)	
Net current assets			929,599		898,778
Total net assets			1,528,249		1,427,612
The funds of the charity:					
Unrestricted funds			623,270		545,992
Designated funds			716,463		676,647
Restricted funds			188,516		204,973
	14		1,528,249		1,427,612

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies. The financial statements were approved by the Board of Trustees on ..... and were signed on its behalf by:

.....
GILLIAN WILFORD
Chair

Company number: 4959632

DANDELION TIME
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	*2025* £	*2024* £
Cash flows from operating activities:			
Net cash provided by operating activities	**A**	210,952	144,436
Cash flows from investing activities:			
Interest received		20,299	32,731
Purchase of tangible fixed assets		(103,053)	(67,913)
Cash received on deposit		100,000	400,000
Net cash used in investing activities		17,246	364,818
Change in cash and cash equivalents in the year		228,198	509,254
Cash and cash equivalents at the beginning of the year		897,787	388,533
Cash and cash equivalents at the end of the year		1,125,985	897,787

A. Reconciliation of net income to net cash flow from operating activities

Net income for the year	100,637	185,563
Interest received	(20,299)	(32,731)
Depreciation	33,237	26,050
Increase in debtors	(17,500)	(41,079)
Increase in creditors	114,877	6,633
Net cash provided by operating activities	210,952	144,436

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

---

1 ACCOUNTING POLICIES Accounting convention

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Dandelion Time meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

The financial statements are presented in pounds sterling and rounded to the nearest pound.

Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably.

For donations this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions outside of the charity's control which must be met before the charity is entitled to the funds. Where grants are received in response to a proposal including a budgeted timescale, such that the timescale for the expenditure is implicit in the grant agreement, the income is recognised in accordance with that timescale.

Income from fundraising events is recognised when the event takes place.

Contractual income and performance related grants are shown in income from charitable activities, and are recognised in the period in which the goods and services are provided or to the extent that performance related outputs have been achieved, as appropriate.

Gifts in kind for sale are recognised income when sold at the selling price.

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

---

1 ACCOUNTING POLICIES continued

Income continued

Other gifts in kind such as good or services for use by the charity are recognised when received only where their value can be reliably estimated and the value is greater than £1,000. In practice, due to the uncertainty of this valuation most gifts in kind are noted in the annual report rather than the financial statements.

Investment income is recognised when receivable.

Expenditure

Expenditure is recognisedwhena present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be requiredto settle the obligation, and the amount can be estimated reliably.

Direct costs are allocated to the activity in which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Tangible fixed assets and depreciation

Tangible assets are stated at cost less depreciation. Assets are depreciated over their anticipated useful life. For non transferable property or property renovation depreciation is based upon the length of time the charity anticipates they will have use of the asset, usually associated with the length of a long lease, as follows:

Buildings	Over the lease term until 2050 on a straight line basis
Equipment and vehicles	Over 3-10 years on a straight line basis

Depreciation of an asset begins when it is available for use, ie when it is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Assets costing less than £2,000 are not capitalised but are recognised as expenditure in the Statement of Financial Activities in the year incurred.

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

---

1 ACCOUNTING POLICIES continued

Cash and cash equivalents

Cash held on deposit with an initial maturity of approximately three months or less is included in cash and cash equivalents in the Statement of Cash Flows. Cash held on deposit with a longer maturity is shown separately on the Balance Sheet and excluded from cash and cash equivalents in the Statement of Cash Flows.

Financial instruments

The charity only has financial instruments of a kind that qualify as basic financial instruments. Short term basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period to which the entitlement relates.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

Critical judgements and key sources of estimation uncertainty

In many cases, the accounting treatment of a particular transaction in these financial statements is specifically dictated by the SORP and does not require judgment in its application. In other cases management's judgement may be required in choosing a particular policy. Where the choice of a particular policy could materially affect the numbers disclosed in these financial statements then we consider these to be critical accounting policies.

The critical accounting policies and important estimates used in the preparation of these accounts are set out below:

Useful economic lives of tangible assets:

The depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets and these are re-assessed annually. They are amended when necessary to reflect current estimates, based on future developments, economic utilisation and the physical condition of the assets.

2 STATUS

Dandelion Time is a charitable company limited by guarantee incorporated in England and Wales. The members of the charity are the Trustees. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office and its place of business is Elmscroft Cottage, Charlton Lane, West Farleigh, Kent ME15 0NY.

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

3 INCOME FROM DONATIONS AND LEGACIES

	2025	*2024*
	£	*£*
Donations from individuals	73,386	118,635
Donations from community groups	33,795	29,455
Donations from corporate bodies	73,700	105,233
In memoriam donations	1,901	4,488
Grants from trusts and foundations	659,724	549,478
Gift aid recovery	9,669	17,097
	852,175	824,386

In the preceding period, income of £528,918 was restricted.

4 INCOME FROM CHARITABLE ACTIVITIES

	2025 Families Programmes	*2025 Training*	*2025 Total*	*2024 Total*
	£	*£*	*£*	*£*
Statutory agency grants	88,987	-	88,987	71,584
Statutory agency contracts	63,939	-	63,939	81,375
Private placements	5,238	-	5,238	19,200
Training	-	29,300	29,300	20,927
	158,164	29,300	187,464	193,086

In the preceding period, income of £71,584 was restricted.

5 INCOME FROM OTHER TRADING ACTIVITIES

	2025	*2024*
	£	*£*
Fundraising events	30,260	45,945
Sale of produce and space	1,638	4,754
	31,898	50,699

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

6 EXPENDITURE ON RAISING FUNDS

	2025 £	*2024* £
Staff costs	138,650	123,909
Fundraising costs	12,318	15,383
Support costs allocated	44,811	53,266
	195,779	192,558

In the preceding period, £Nil of expenditure was paid from restricted funds.

7 EXPENDITURE ON CHARITABLE ACTIVITIES

	2025 Families Programmes £	*2025 Training* £	*2025 Total* £	*2024 Total* £
Staff costs	447,461	44,116	491,577	440,954
Direct costs	68,272	1,988	70,260	73,320
Depreciation	31,009	-	31,009	24,372
Support costs allocated	144,617	14,258	158,875	159,798
	691,359	60,362	751,721	698,444

Support costs comprise:		
Staff costs	106,299	109,860
Rent, utilities and property costs	12,600	12,600
Equipment and repairs	1,312	196
Insurance	11,361	10,077
Communication and IT costs	45,274	47,223
Office costs	12,816	18,042
Depreciation	2,228	1,678
Governance costs:		
Audit fees	11,400	10,060
Legal and professional fees	-	3,236
Trustees' expenses	396	92
	203,686	213,064

In the preceding period, £507,934 of expenditure was paid from restricted funds.

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

8 OTHER COSTS

	2025	*2024*
	£	*£*
Staff costs	43,149	21,865
Direct costs	550	2,472
	43,699	24,337

Staff and direct costs are in relation to the relocation and development costs. In the preceding period, £2,472 of expenditure was paid from restricted funds.

9 NET INCOME

	2025	*2024*
	£	*£*
Net income is stated after charging:		
Auditor's remuneration	11,400	10,060

10 STAFF COSTS

	2025	*2024*
	£	*£*
Gross salaries	685,153	616,653
Employer's National Insurance contributions	60,237	49,084
Employer's pension contributions	34,285	30,851
	779,675	696,588

There was one employee with employment benefits (excluding employer pension contributions) within the £70,000 - £80,000 band in the current period. There was one employee with employment benefits (excluding employer pension contributions) within the £60,000 - £70,000 in the preceding period.

During the period, there were on average 27 staff on a head count basis (2024: 26).

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

11 TANGIBLE FIXED ASSETS

	Assets Under Construction	*Buildings*	*Equipment and vehicles*	*Total*
	£	*£*	*£*	*£*
Cost				
Brought forward at 1 September 2024	27,083	557,379	16,577	601,039
Additions	-	103,053	-	103,053
Transfers	(27,083)	27,083	-	-
Carried forward at 31 August 2025	-	687,515	16,577	704,092
Depreciation				
Brought forward at 1 September 2024	81	68,397	3,727	72,205
Charged for the year	-	31,009	2,228	33,237
Transfers	(81)	81	-	-
Carried forward at 31 August 2025	-	99,487	5,955	105,442
Net book value				
At 31 August 2025	-	588,028	10,622	598,650
At 31 August 2024	27,002	488,982	12,850	528,834

12 DEBTORS

Amounts falling due within one year:	*2025* *£*	*2024* *£*
Trade debtors	2,000	2,000
Prepayments and accrued income	63,750	55,000
	65,750	57,000

Amounts falling due greater than one year:	*2025* *£*	*2024* *£*
Prepayments and accrued income	8,750	-
Total debtors	74,500	57,000

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

13 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	*2024*
	£	*£*
Accruals and deferred income	248,122	138,773
Tax and social security	16,978	12,227
Other creditors	5,786	5,009
	270,886	156,009

The movement on deferred income is as follows:

	2025	*2024*
	£	*£*
Balance at 1 September 2024	77,769	94,985
Released to income	(77,769)	(94,985)
Received in the year and deferred	217,859	77,769
Balance at 31 August 2025	217,859	77,769

Deferred grant income relates to grants where the funder has specified that they are to be used in future periods, where the application included budgets showing use in a future period, or where there are performance-related conditions which have not yet been met. Deferred contract income relates to funds paid in advance of referrals being made to the programmes.

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

14 MOVEMENT ON FUNDS

CURRENT YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	7,123	123,219	(7,791)	(99,174)	23,377
Family programmes	136,235	298,790	(321,265)	-	113,760
BBC Children in Need	6,250	30,000	(36,250)	-	-
The National Lottery Community Fund	-	66,667	(65,045)	-	1,622
Domestic Abuse programmes	13,530	80,587	(77,347)	-	16,770
Digital enhancement	3,619	-	(3,619)	-	-
Branches	24,458	27,899	(35,000)	-	17,357
Other restricted funds	13,758	11,000	(9,128)	-	15,630
	204,973	638,162	(555,445)	(99,174)	188,516
Unrestricted funds					
General fund	545,992	391,174	(343,254)	29,358	623,270
Designated funds:				69,816	
Designated fixed assets	528,834	-	-		598,650
Designated strategic premises	47,813	-	-	-	47,813
Expansion strategy	100,000	62,500	(92,500)	-	70,000
	1,222,639	453,674	(435,754)	99,174	1,339,733
Total funds	1,427,612	1,091,836	(991,199)	-	1,528,249

RESTRICTED FUNDS:

Strategic Premises

Income and expenditure restricted to the redevelopment at the Elmscroft cottage site.

Family Programmes

For work with specific families.

BBC Children in Need

Income and expenditure relating to this "Next Steps" grant to support family programmes.

14 MOVEMENT ON FUNDS (continued)

The National Lottery Community Fund
A three-year grant from the RC London and South East Region programme to support family programmes.

Domestic Abuse programmes
For children impacted by domestic abuse.

Digital enhancement
For the development of a new website, refreshed branding, new social media channels and additional payment and donation channels.

Branches
Income restricted to the delivery of programmes at a specified branch and associated expenditure. Currently Ashford and North Kent.

Other restricted funds
Funds restricted to support family programmes.

DESIGNATED FUNDS:

Fixed assets
These will be utilised by depreciation over either the term remaining on the lease of Elmscroft Cottage (to 31 March 2050) or the expected life of the asset if shorter.

Strategic premises
It is expected this fund will be used in the next financial year on the final elements of the property renovation. A proportion may be transferred to the Fixed Asset fund.

Expansion strategy
This fund is designated to meet the costs associated with delivering the strategic plan, and will be expended over the next 4 years primarily on staff and site costs associated with opening new premises.

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

14 MOVEMENT ON FUNDS continued

PRIOR YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	34,150	30,000	(5,538)	(51,489)	7,123
Family programmes	24,503	321,351	(209,619)	-	136,235
BBC Children in Need	-	25,000	(18,750)	-	6,250
The National Lottery Community Fund	10,976	108,745	(119,721)	-	-
Domestic Abuse programmes	23,033	64,784	(74,287)	-	13,530
Digital enhancement	5,185	-	(1,566)	-	3,619
Branches	71,303	18,333	(65,178)	-	24,458
Other restricted funds	6,892	32,289	(15,747)	(9,676)	13,758
	176,042	600,502	(510,406)	(61,165)	204,973
Unrestricted funds					
General fund	442,995	500,400	(402,591)	5,188	545,992
Designated funds:					
Designated fixed assets	486,971	-	-	41,863	528,834
Strategic premises	36,041	-	(2,342)	14,114	47,813
Expansion strategy	100,000	-	-	-	100,000
	1,066,007	500,400	(404,933)	61,165	1,222,639
Total funds	1,242,049	1,100,902	(915,339)	-	1,427,612

DANDELION TIME

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

15 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	*Designated funds*	*Restricted funds*	*Total funds*
CURRENT YEAR	*£*	*£*	*£*	*£*
Fixed assets	-	598,650	-	598,650
Net current assets	623,270	117,813	188,516	929,599
	623,270	716,463	188,516	1,528,249
PRIOR YEAR				
Fixed assets	-	528,834	-	528,834
Net current assets	545,992	147,813	204,973	898,778
	545,992	676,647	204,973	1,427,612

16 OPERATING LEASE COMMITMENTS

The charity is committed to future minimum lease payments under non-cancellable operating leases as follows:

	2025	*2024*
	£	*£*
Due within one year	14,443	13,718
Due greater than one and not later than five years	1,201	2,319
	15,644	16,037

17 RELATED PARTY TRANSACTIONS

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current premises. During the year rent was paid of £12,600 (2024: £12,600), and there were no amounts outstanding at the year end (2024: £nil).

The key management personnel for the year ended 31 August 2025 are considered to be the Trustees and the Senior Management team. Total emoluments, including employer's pension contributions and employers NIC, paid in respect of key management personnel were £222,855 (2024: £216,032).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training and fundraising activities.

The charity paid for no architectural services to Felix Lewis Architects Ltd, a company controlled by the son of a former Trustee during the year (2024: £4,950). In addition to the paid services received by the charity, Felix Lewis Architects Ltd provided pro-bono architectural services to the charity with a total gift-in-kind value of £Nil (2024: £1,733).

Trustee and key management personnel donations received by the charity without conditions attached in aggregate totalled £500 (2024: £2,216).

There were no Trustees' remuneration or other benefits during the current or prior period.

Expenses of £396 (2024: £92) in respect of travel were reimbursed to one trustee (2024: one trustee) during the year.

DANDELION TIME

England & Wales - Charity number 1136613

Accounts

Annual Report and Financial Statements

12 months to 31st August 2024

Dandelion Time

Restoring hope

Registered Charity Number: 1136613 | Company Limited by Guarantee | Company Number: 4959632

We believe children should grow up in a safe and nurturing environment, to feel loved and free of fear.

Over the last twenty-two years, Dandelion Time has provided support and assistance for more than 1,500 children struggling with challenging emotional difficulties, often resulting from trauma, loss, abuse or neglect.

By providing early support we will ensure a child's past does not determine their future.

Contents

Introduction	**4**
The Dandelion Time Approach	**5**
Trustees' Report	**6**
Reference and adminstrative details	6
Our activities and social impact	7
Our committment to sustainability and the environment	15
Our strategy for the future	18
Financial sustainability and financial review	21
Our supporters	25
Governance Report	**26**
Statement of Trustees' Responsibilities	**29**
Independent Auditors Report	**30**
Financial Statements	**35**

It's our vision that all vulnerable children and families across the UK have access to a nature-based therapeutic approach.

Based in Kent, Dandelion Time provides nature-based therapeutic programmes for children with serious emotional and behavioural difficulties and their families. Our purpose is to help children to overcome trauma and associated emotional issues, develop in confidence and self-esteem, have stronger relationships with those who care for them, and be better equipped to engage well with school, at home and in the community.

Our programmes have consistently achieved positive outcomes for highly disengaged children with complex histories involving abuse, neglect, and trauma.

The Trustees have finalised the Strategic Plan for the charity from 2024 to 2029, that will build on the growth achieved in previous years. In addition to an expansion in our programme delivery across the county, we will communicate and promote the Dandelion Time approach to a national audience. Our aim is to grow, influence and lead best practices in relational, experiential, nature-based therapies underpinned by excellent local provision

This will include steps to:

Our therapeutic approach is family based, embedded in nature with a range of activities that engage head, heart and hands.

Nature

Providing a peaceful natural environment, absorbing children and families in calming hands-on activities to harness the healing powers of the natural world, We learn to care for and nurture the important things in our lives.

Craft

Engaging in sensory or rhythmic activities, working with our natural materials to help to soothe the busy mind.

We learn to experiment and try something new, and that sometimes things go wrong but we can adapt and go on to create something beautiful.

Family Systems

Working together with the child's carer or family member, providing moments of joy they can embrace together, and helping them to discuss and explore the difficulties they are facing together. They rebuild relationships and break the cycle so they can build hope for the future.

Trustees' Report

Reference and Administrative Details

Trustees

Chair

Dr Caroline Jessel (resigned 11 October 2024)

Mrs Gillian Wilford

- Sir Paul Carter
- Ms Philippa Daughtrey
- Mr Jonathan Fenn (appointed 21 June 2024)
- Dr Lesley Hanney
- Ms Beth Morgan
- Mr Simon Norman
- Mrs Helen Stevens (resigned 14 June 2024)
- Mr Karthikeyan Vijayakumar
- Mrs Gillian Wilford

Chief Executive Officer	Graham Carpenter
Director of Finance and Company Secretary	Jane Angell-Payne BSc FCA DchA
Director of Therapy and Training	Carol Bridges MBACP MSc BSc (Hons) HV (dip)
Director of Fundraising and PR	Kate Bourne

Patrons
- Sir Michael Morpurgo - Children's Laureate and Author
- Isabel Hardman - Journalist, Author and Presenter

Company Registered Number	4959632 (England and Wales)
Registration Date	11 November 2003
Registered Charity Number	1136613 (England and Wales)

Registered Office
Dandelion Time
Elmscroft Cottage
Charlton Lane
West Farleigh
Maidstone
Kent
ME15 0NY

Independent Auditor
Jonathan Healey FCA
Lindeyer Francis Ferguson Limited
Chartered Accountants
Statutory Auditors
North House
198 High Street
Tonbridge
Kent TN9 1BE

Bankers
HSBC
1-5 Week Street
Maidstone
ME14 1QW

Trustees' report

The Trustees (who are also the directors of the company for the purposes of company law) present their report together with the audited financial statements for the year ended 31 August 2024. The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and in accordance with the governing document, current statutory requirements and the provisions of "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Our activities and social impact

Dandelion Time demonstrates social impact through our work with children and families; our people, both staff and volunteers; and our relationships with our communities.

Our key strategic aims are to make a lasting positive impact on the lives of vulnerable children and families, and become a sustainable resource for local communities into the foreseeable future.

The children and families we support

Dandelion Time supports children, young people and families affected by challenging life circumstances. Many children have been traumatised by abuse, domestic violence, or neglect. Some have fallen out of education or are in foster care.

% based on number of children with referral need 2024

Children referred to Dandelion Time have often experienced multiple adverse childhood experiences (ACEs). ACEs are potentially traumatic events that can occur in childhood (0-17 years). These may include experiencing violence, abuse, or neglect, witnessing violence and abuse in the home or community and having a family member attempt or die by suicide.

ACEs are linked to chronic health problems, mental illness, and substance use problems in adolescence and adulthood. ACEs can also negatively impact education, job opportunities, and earning potential. A UK study reported that less than 10% of adults have four or more ACEs. At Dandelion Time over half of children who attend have 4 or more ACEs with many having between 6 and 11 ACEs. Improving outcomes for these children has a significant impact on their adult lives.

"Many thanks for all the lovely information you supplied, its so good to know that C. accessed this amazing provision all with his hood down !!! It brings a tear to my eye to know that someone else has been able to help him, he holds a very special place in my heart. I tell everyone i meet how wonderful Dandelion time is and how amazing the staff are there."

Referrer

Referrals

Referrals are made by professionals from statutory and Voluntary & Community Sector (VCS) agencies for children in need of specialist support with their emotional and behavioural difficulties.

Demand continues to grow, and referrals have increased by over 28% in the last two years to 221 children and families with multiple and complex needs. Over 60 children are awaiting placement on the programme at the year-end due to this high demand.

The children and families we support continued

The programmes

Over the last year, 197 Children aged 6-14 and their carers have attended Dandelion Time's therapeutic programmes, an increase of 22% over last year and 38% over two years.

Number of children attending Dandelion Time by centre in 2023-2024

From our three centres, we have supported each referred child and their carer/s in weekly sessions for up to 12 weeks. Individually and in small multi-family groups they have cared for the farm's animals and gardens, taken part in pottery, woodwork, cooking, and a wide range of creative crafts activities.

Demand for our programmes continues to increase and new staff have been recruited and trained to support more children and families across our three sites. Dandelion Time has responded to the needs of families with new ways of working by introducing multi-family groups with similar needs and Saturday sessions.

The children and families we support continued

Schools partnership programme

We've tested a new replication model, providing hands-on mentoring and training to pastoral school staff to embed family-based support work in schools.

The pilot, delivered with a school in a deprived area in North Kent, involved working with a group of children (and carers) at our North Kent centre, who attended their weekly sessions with school staff.

Following a 10-week programme, Dandelion Time staff worked within the school setting, mentoring staff to support another group of children identified as vulnerable to establish an in-school support programme using our methodology. Dandelion Time provided intensive training to school staff working with families and whole school training on trauma informed practice.

The aim is to support and train school staff to embed some of our methodology into their work with children and carers in the school setting. Evaluation of the project has shown very positive results. The school has now begun to implement its own programme of activities independently, with ongoing mentoring from Dandelion Time case workers.

Dandelion Time will conduct a full evaluation on completion of this approach with three schools.

"At Shears Green Junior School, we have had the privilege of partnering with Dandelion Time, and the support they have provided has been immeasurable. The positive impact on the children and families who have accessed Dandelion Time's services has made a world of difference, leading to increased confidence, improved attendance, and enhanced academic results."

Matt Paterson, Headteacher

Our activities and social impact continued

Continued Professional Development Courses

Training courses have been delivered with 100 professionals in the period.

50 professionals have attended Dandelion Time's 2-day CPD course; 'Enabling Learning in Children Affected by Trauma and Poor Attachment'.
A bespoke 3-module training course was delivered to 50 professionals from a specialist secondary school in attachment, trauma, self-care and exploring strategies to use in the school environment.

Additionally, intensive training and mentoring has been provided for three staff members from Shears Green Primary School, as detailed above. In early September a whole-school training was provided for Shears Green School benefiting 65 staff members.

Impact of programmes

The programme has had a positive impact on the children and families attending and brought significant benefits to children with serious emotional and behavioural difficulties. Evaluation in the period has shown the programme has brought positive changes to children's psychological wellbeing, self-esteem, confidence, and resilience. Most children have re-entered or engaged better with school, become less isolated and have reduced anxiety, fear, and improved emotional regulation.

As well as personal, emotional, behavioural and relationship 'goals' which are set individually with families and scored at the start and end of the programme, we monitor and score a range of general outcomes for each child, through professional assessment, observations and feedback from carers. The programme has continued to bring about positive changes in children's wellbeing.

> The impact Dandelion Time has had on my family is everlasting. Time spent together building broken down relationships with a non-judgemental supportive team has been the best experience and I wish we had longer with them.
>
> **Parent**

Dandelion Time reflects its values in the care and development of all its stakeholders many of whom have experienced past trauma and have lived experience.

We consider staff and volunteers in the next section and in addition the charity has worked on separate programmes with:

- Young adults with learning difficulties
- Young carers
- New foster mums with babies
- Payback teams

% based on number of children with improvements in each outcome 2022-2023

Our activities and social impact continued

Our people

At the end of the period, 26 staff were employed, a mixture of full and part-time equating to 18.78 full time equivalents. A further two roles were filled before the end of 2024. Staff are organised in departmental teams and because of the size of the charity many staff undertake activities in more than one department.

Alongside the staff team, Dandelion Time has benefited from the support of regular volunteers to deliver its work with children and families, care for the farm and animals, and support the fundraising and administration of the charity.

At the end of the year, 95 volunteers were engaged in regular volunteering, an increase of 25% on the previous year. The children and families referred to Dandelion Time benefit significantly from the support of volunteers, without whom we could not deliver a cost-effective and life-changing service to so many.

Staff and volunteers benefit from ongoing development and support, attending regular 'team' days incorporating essential training (including safeguarding, diversity, health & safety), together with experiential crafts, therapeutic session engagement skills, and team building.

Our Volunteer Co-ordinator provides ongoing support for the volunteer team, with regular events and social activities provided to bring volunteers together and promote a sense of belonging and appreciation of their contribution to our work.

We promote and strive to achieve a happy and healthy work-life balance for all our staff. Where practicable we offer flexible working arrangements to allow staff to work in a way that suits their individual lifestyles, for example, through hybrid working or condensed hours.

We encourage staff to fully understand and experience all aspects of Dandelion Time by joining other teams within the organisation from time to time. During the year, four operational staff joined a ten-week programme of therapeutic sessions as support staff. The full staff team meets quarterly to share information, cross fertilise ideas, undertake toolbox training and learn new crafts together.

Staff are kept up to date through regular communications using different media and offered the opportunity to contribute to the development of the charity.

Our activities and social impact continued

Our community

Dandelion Time continues to be committed to fostering meaningful relationships within the communities our centres are situated.

Bringing communities to Dandelion Time

Over £8,000 was raised at our annual May Fayre which was attended by over 750 people. Although a fundraising event, it also provides an opportunity for families to return to Dandelion Time and for the local community to experience a little of what we do. Many of the activities we offer are free for all and are reflective of the Dandelion Time approach. We are grateful to the scores of volunteers, the community groups and the corporate supporters who enable this event to happen.

750 visitors

£8,000 raised

Attended by 650 people, and with performances from Dandelion Time's Patron, Sir Michael Morpurgo, the Kent Police Band, Hildenborough Church of England School, West Kent Youth Voices and Semi-Toned, our inaugural Candlelit Christmas event at Tonbridge School was a sellout event.

Communities supporting us

We are fortunate to have the continued support of many community organisations including churches, schools and community groups who not only raise funds for the charity but also provide volunteers at our events.

16 gardens were opened in aid of Dandelion Time as part of our Summer Gardens Campaign. Together with the sponsor of the campaign, Ruxley Manor Garden Centre, these supporters raised over £14,000.

A partnership with FareShare supports our families by providing food donations and we continue to work closely with a number of local charities.

Our activities and social impact continued

During the year, our network of volunteer ambassadors grew. Alongside our team members they attended a diverse array of events. These included schools, festivals, ploughing matches, WIs, Masonic dinners and fundraising events held in aid of Dandelion Time by our supporters.

We are thankful to Cllr Gordon Newton, who supported us during his time as Mayor of Maidstone raising both vital funds and our profile in the area, and to all the Community Groups detailed at the end of this report.

Communicating with our communities
Over 150 people attended the 7 Discover Dandelion Time Sessions held across our 3 centres. Although these events are aimed at professionals, parents, supporters and potential volunteers, we welcome any member of the public who would like to find out more about our work.

Dandelion Time has continued to feature regularly on radio and in the local press.

We have seen our social media following grow throughout the year, particularly on LinkedIn where we continue to interact with existing and potential corporate partners.

Awards
We were name Children's Charity of the Year 2023 at the Kent Charity Awards.

Our activities and social impact continued

People impacted in the year to 31 August 2024

Referrals	*221*
Referred Children	197
Primary Carers	180
Training Courses	100
Six Open Mornings	60
Corporate Volunteers	197
Army Volunteers	25
12 Community Groups	240
Regular Volunteers	95
Associated Young People	8
Employees	26
Employees Left	5
Trustees	8
May Fayre	750
Candlelit Christmas Concert	650
Six school fundraising for us	600
	3,141

Our commitment to sustainability and the environment

Our therapeutic approach is grounded in the healing power of nature, and we are fully committed to the responsibility of protecting and restoring the natural environment.

The core of our work helps to reconnect children and families with the natural world, creating more appreciation, understanding and respect. We are continually working to help create a more sustainable world for children to thrive in.

Today, we face significant global challenges, from climate change to social inequality to nature loss, and our activities contribute to many of the UN Sustainable Development Goals.

Source: United Nations Department if Public Information, Sustainable Development Goals

Many of the children we support experience poverty. We support the family to address this and the child to positively engage with education to improve their life chances.

Where families do not have enough to eat or are eating food with poor nutritional content, we support them through our communal eating and harvesting to learn how to make the most of a tight budget. Supermarkets work with us to use up fresh produce that is near its sell by date and can help families in need too.

The core of our service is to support both physical and mental health, and ensure the family has the tools to maintain good health and understand how to ensure wellbeing even when facing strong challenges.

Activities at Dandelion Time are often educational as well as therapeutic and rekindle inquisitiveness and love of learning in many children. Recovery from trauma and providing skills to address challenging situations enables a child to engage positively with education.

We work to reduce inequalities through an increased understanding of personal and social identity usefully set out as the social graces : GGRRAAACCCEEESSS : Gender, Geography, Race, Religion, Age, Ability, Appearance, Culture, Class, Caste, Education, Employment, Ethnicity, Spirituality, Sexuality, Sexual orientation.

We produce food and look after animals on site; modelling nurturing, responsible behaviours in everything we do. We try to avoid waste, use circular economy principles where possible and avoid all toxic products on the land.

Dandelion Time is working to ensure a minimal carbon footprint in all activities, while also educating staff, volunteers and services users by reconnecting with the natural world and understanding its value.

We manage our land for nature recovery and support a widening range of biodiversity. Our activities inspire families, staff and volunteers to care for all life on land and understand its importance to our health and wellbeing.

Dandelion Time works in partnership with families who use the service to create hope and opportunity potential in their lives. Other active partnerships include our local communities, local authorities, the NHS, schools, social services, funding bodies, corporations, and other charities with a similar ethos.

In July our environmental efforts were recognised, as Dandelion Time was awarded Kent Wildlife Trust's Wilder Kent Gold Award.

Sustainable care for the environment is at the core of Dandelion Time's procedures on transport, land and buildings management, child-centred activities, food production and consumption, and waste management.

The charity seeks to minimise any adverse environmental impact. However, we do recognise limitations in also meeting some legislative requirements, for example in using utilities such as power, water, and waste disposal.

Our progress this year

- Installed solar panels and storage batteries, thanks go to National Lottery Community Fund and Leathersellers Foundation for having the foresight to fund these developments benefitting the environment and future beneficiaries.
- Minimised the generation of waste through re-use and effective recycling, including the sale of donated second hand goods, the use of donated second hand equipment and repairing rather than replacing.
- Minimised travel footprint by encouraging working from home, walking, cycling, use of energy efficient and electric vehicles. Non-front-line staff now work on average 60% of their time from home and we have two electric vehicle charging points at our centre.

- Managing land on sustainable principles, creating wildlife habitats and diverse woodland. Soil health has been improved through extensive composting of organic waste.

- Minimised use of chemical-based cleaning products.

Our strategy for the future

We believe there's more we can do to reach additional children and their families. We're committed to exploring every opportunity to make our service accessible to all while growing sustainably for the future.

Our strategy looks forward to 2029 and we are pleased to present our objectives and how we intend to achieve them. We look forward to sharing those achievements in future years.

A reminder of our objectives

Year 1 - 2024/25 Mobilisation	Year 2 - 2025/26 Early Implementation	Year 3 - 2026/27 Onwards Continual Improvement

To reach more children and families in a cost effective way

- Explore new ways of working for of programmes
- Identify and remove barriers to attendance
- Expand referrals and delivery at satellite sites
- Increase use of sites by Dandelion Time and other organisations
- Improve accessibility of sites to those without private transport

- Implement improved Therapeutic Team Model
- Expand referrals and delivery at satellite sites
- Extend use of sites by Dandelion Time and other organisations

- Implement a mobile solution for programme delivery to take our approach to families

To engage in partnerships for family and children programmes

- Pilot and test first phase of school partnerships

- Partnership work rolled out in Kent and developed in near regions, eg,East Sussex
- Act as enabler for other organisations
- Develop additional programme work through partnerships

- Partnership model roll out – investigate possibilities beyond Kent and near East Sussex

To share the Dandelion Time approach – Nature, Craft & Family Systems

- Develop training modules for the Methodology (up to 10 modules)
- Continue to review and update Therapeutic staff handbook
- Development of Roll-Out Strategy for training to be available nationally

- Establish Training Delivery team
- Commence delivery of a range of Nature, Craft and Family Systems training modules
- Finalise documentation of Nature, Craft and Family Systems methodology

- Full range of Nature, Craft and Family Systems modules delivered locally and regionally

To improve accessibility, inclusion and diversity in all that we do

- Develop Accessibility, Inclusion and Diversity Plan to include families, staff and volunteers

- Implement Accessibility, Inclusion and Diversity Plan to include families, staff and volunteers

- Implement Accessibility, Inclusion and Diversity Plan to include families, staff and volunteers
- Evaluate activities already achieved

Year 1 - 2024/25 Mobilisation	Year 2 - 2025/26 Early Implementation	Year 3 - 2026/27 Onwards Continual Improvement

To learn and contribute to the national conversation

- Continue to develop centre of excellence
- Evaluation of Dandelion Time
- Develop additional outcome measures to reflect societal challenges and priorities
- Identify all stakeholders benefitting from the charity
- Develop communication plan
- Engage PR Consultancy to gain national media coverage
- Research and join a range of relevant forums to allow consideration of best fit and where Dandelion Time could positively contribute and influence
- Select preferred forum where Dandelion Time can have a strong presence
- Implement communication strategy
- NIHR Research (subject to bid)
- Establish position as leader of Nature, Craft and Family Systems "movement"

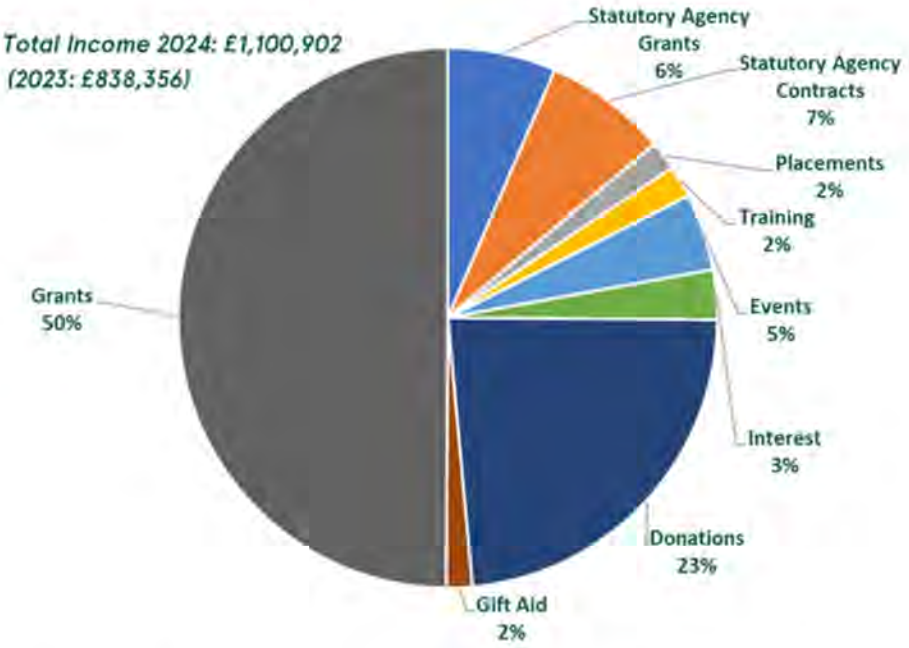
To strengthen organisational capability to deliver strategy

- Enhance staff and volunteer satisfaction and fulfilment
- Develop Income Generation and Finance Strategy for 25/26 and beyond
- Finalise development of West Farleigh Centre to increase capacity for programmes and training
- Develop new Ashford site
- Protect Intellectual Property
- Excellent Governance implementation of an expanding organisation
- Establish leadership for strategic plan
- Organisation and Succession Plan
- Identify and develop new North Kent site
- Systems Review
- New East Kent or South Kent site if need and funding identified, and site can be self sufficient
- Transport Plan

Financial sustainability and financial review

Income generation

Income is generated from a diverse range of sources.



Donations, Events and Retail - Giving

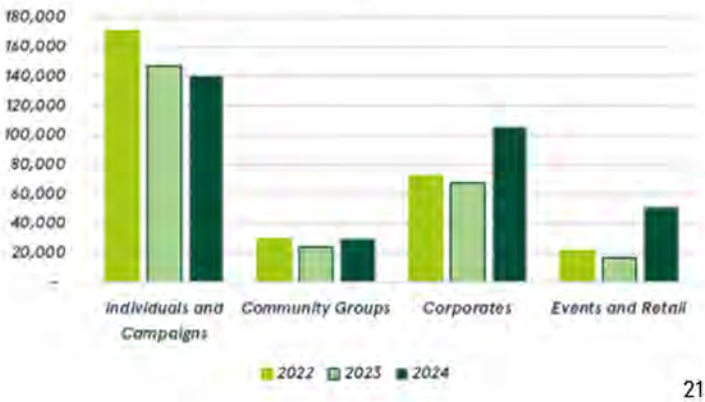
Total donations including gift aid were £274,908 (2023: £238,974) with the increase achieved through a greater proportion of corporate donation this year. The graph below demonstrates the pressure on individual donation over the last three years. Dandelion Time has introduced an additional event to help with fundraising. This is consistent with the experience of other charities as individuals adjusts their finances to cope with the cost-of-living crisis.

Most of the donations were unrestricted funds and helpfully the small number of restrictions were to our family programmes and essential site development activities.

The Big Give Christmas Challenge raised over £49,000 (including Gift Aid and offline donations).

Throughout the year, Dandelion Time's corporate partners have continued to play a vital role, supporting the charity in multiple ways. This includes selecting us as Charity of the Year, encouraging employee fundraising, taking on challenge events, sponsoring our events, displaying our collection pots, and volunteering on site. Together their donations increased by 16% to £170,763. We hosted 19 corporate team days. We are especially grateful to Gallagher whose employees voted for Dandelion Time to receive a large donation.

A full list of our generous corporate partners is given at the end of this report.



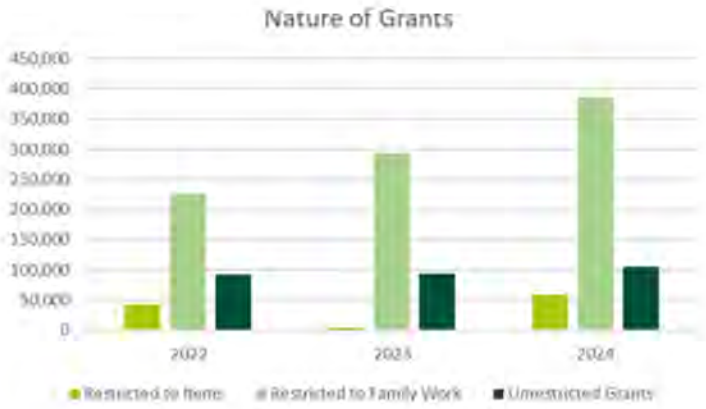
Grants

Grants from Trusts & Foundations contribute just under half our income and provide a firm foundation from which other fundraising can build.

We have delivered on all the grants we have received and keep our supporters informed with clear reports detailing the outcome of the grant.

We have been delighted that many funders have offered multi-year grants and that many grants have been unrestricted or with very light restrictions. This helps us to plan our work into the future to best meet the needs of our children and families.

We are grateful for support from National Lottery Community Fund, BBC Children in Need, Raise Your Hands, Kent Community Foundation and Help for Children who raise money from the public and corporate organisations. A full list of our supporters is given at the end of this report.



There were few capital grants totalling £58,289 (2023: £4,704) primarily funding the solar panels and storage batteries at our West Farleigh site.

The increases in operating grants by 27% to £491,188 from the £387,163 received last year needs to be read with caution as our auditors have advised us to recognise some grant income not yet received or deferred along with a corresponding debtor for accrued income. This income is intended by the grantor to be used against expenditure in the 2024/2025 financial year. Adjusting for this future income grants would still have shown a pleasing increase of 9% to £421,188.

Most of the restricted operating grants were for family programmes. We are aware that the lead time on grants from Trusts and Foundations is rarely less than three months and quite frequently 6-9 months and we had many applications under consideration at the year end.

We are pleased to say post balance sheet we have received offers of two multi-year grants to support the charity over the next three years.

38
Trusts, Foundations & Grant Bodies

Financial sustainability and financial review continued

Statutory Agency and Placement
Statutory Agency and placement income was received in the form of grants and contracts and totalled £193,086 compared to £184,051 in 2023. Dandelion Time continues to work in partnership with the Kent Police and Crime Commissioner and the Ministry of Justice, to support victims of domestic abuse, and with Virtual Schools Kent to support children in foster care. We are also indebted by continuing support from schools who search their own pressured budgets to provide a contribution towards the costs of children and families attending our programmes.

Expenditure

Total expenditure has increased by £137,102 (18%) this year to £915,339 (2022: £778,237).

Staff costs comprise £106,766 of this increase, they remain a constant ratio of our total costs at 76% and also rose by 18%. This increase reflects an additional 3 employees, and a Trustee proposed, across the board pay rise of 6.7%. Whilst this was below pay offers across the public sector it was linked to inflation.

The remaining total cost increase comprises insurance £1,980, the move to audit from independent examination £7,240 and the evaluation of the family programmes by the University of Greenwich £17,300. Most other costs were closely managed and increased at less than the rate of inflation.

Fundraising costs including support cost recovery increased to £192,558 (2023: £164,079) this year. The return on investment excluding support cost of 5.3 times for giving and 14.4 times for grants compares well for charities. The high overall fundraising costs are required to support our diverse income generation strategy with donations starting at less than £100 and over 2,000 people and organisations contributing to our income.

The cost of delivering the family and training programmes at £698,444 (2023: £591,249) reflects the increase in staff costs and the evaluation, and is to be expected when the number of families supported increased by 12% and the number of professionals trained is increasing significantly every year.

Support costs have risen to £213,064 (2023 £175,406) This mostly comprises an increase in staff costs with the appointment of the Director of Operations having a full year impact and the move from independent examination to audit.

To manage future costs department leads have been given more responsibility for their expenditure budgets.

Fixed Assets

The Dandelion Time centre at West Farleigh is rented on a 30-year, from 1 April 2020, lease by Rookery Estates. The lease is restricted to use by the charity and is not transferable and is not capitalised as a fixed asset. The other sites are rented on a short-term basis.

The Fixed Assets mostly comprise capitalised renovation work to the West Farleigh site, these have no market value but will provide therapeutic, training and operational space for the charity over the period of the lease. The increase of £41,863 to £528,834 (2023: £486,971) largely comprises the investment in solar energy and storage batteries.

Reserves

Total reserves at the year-end were £1,427,612 (2023: £1,242,049) these comprised a mix of unrestricted, designated and restricted funds. The Trustees are satisfied that the level of reserves is currently sufficient to ensure continuation of programmes, provide therapeutic space and enable some investment in the Dandelion Time expansion strategy.

The General Fund stands at £545,922 (2023: £442,995) at the year end. The increase is welcomed as we expect our costs to increase next year. The operational budget for the year to 31 August 2025 is £1,150,271 and this unrestricted fund is equal to 5.7 months of this budgeted expenditure. In 2023 it was 5.4 months, so unrestricted reserves have been increased but remain slightly below the unrestricted reserves policy of 6 months set by the Trustees to ensure completion of work with all attending families and children. Nevertheless, taken together with restricted funds for children and family work the Trustees are satisfied with the level of unrestricted reserves this year.

Restricted funds at the year-end were £204,973 (2023: £176,042). Of these £55,000 has not yet been received and is mirrored in accounts receivable. £20,881 is restricted to site development and strategic planning activities that will be implemented in the next 12 months. The remainder is restricted to delivering specific elements of our family programmes directly or through recruitment of caseworkers. Designated funds comprise a further £47,813 towards site related expenditure expected at our Ashford centre, the Trustees consider this necessary to make the site more family friendly and sustainably cost effective.

The designated fund for Expansion Strategy of £100,000 is unused in the year as Dandelion Time has focussed on delivering programme work to as many children and families as possible. Recruitment has been undertaken in the next financial period which will use these funds over three years.

The final designated fund is a fixed asset fund of £528,834 (2023: £486,971) which mirrors the fixed assets on the balance sheet and is not expendable nor has any market value.

With thanks to our generous supporters

Corporate Partners

2SB Supporting Sustainable Business
Alpha
Aviva
Barratt Foundation
Brachers - Maidstone
Campbell Johnston Clark
Civil Service Insurance Society
Co-op Local Community Fund
Enterprise Rent a Car
Fidelity Internatinal
Gallager UK (Insurance and Risk)
Groundwork UK
Hastings Direct
Hochiki Europe
Holmewood School Shop
Perspective PGFL
Redrow South East
Re-Go Autoparts Ltd
Riverside Underwriting Ltd
Ruxley Manor Garden Centre
Team Lewis PRT
Tesco
Tsurumi Pumps UK Ltd
University of Cambridge
VIDAFresh
Virgin Media O2

Community Groups

Benenden Tennis Tournament
Coxheath Primary School
East Farleigh Parish Council
Edenbridge and Oxted Agricultural Show
Frittenden Gardening Society
Greensand Health Centre
Ightham WI
Invicta Grammar School
Kings Hill Golf Club
Loddington Folk and Harvest Festival
Lord Raglan
Maidstone Lions
Marden Village Club
Mereworth Charity Lunches
New Temple Masonic Lodge
Oakwood Park Grammar School

Community Groups continued

Province of West Kent Masons (Radian Star Lodge)
Rambers Rest Cafe
Rotary Club Sidcup
Saint Mary's Island Active Retirement Assoc.
Soroptimist International Medway & Maidstone
Soul Train Choir
St Albans Girls School
Toytown Stores Maidstone
United Reform Church

Trusts and Foundations

National Lottery Community Fund
Help for Children
BBC Children in Need
The Haramead Trust
Kent Police and Crime Commissioner
Barnardos Mental Health and Wellbeing Grant (Wards Estate Agents)
Raise Your Hands
Hardy Family Foundation
Austin & Hope Pilkington Trust
Marsh Charitable Trust
Kent Community Foundation:

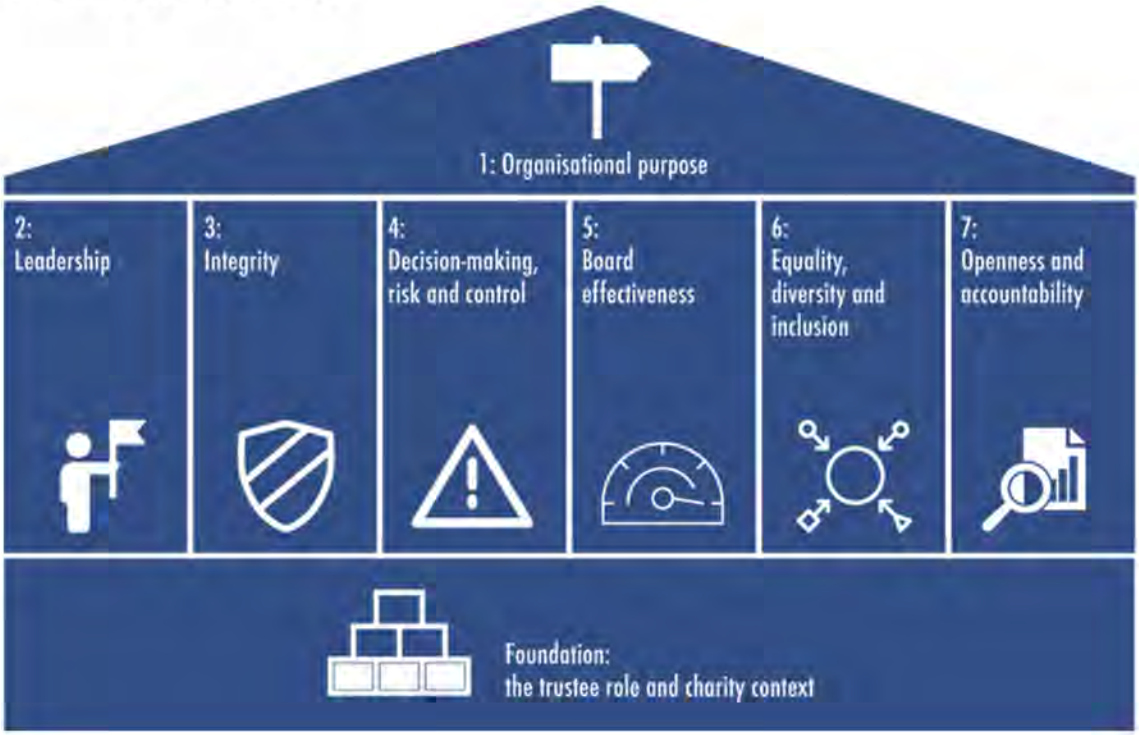
- Wards Charitable Trust
- Polebrook Fund
- Loveday Fund
- Hornbeam Fund

Chapman Charitable Trust
Cole Charitable trust
Hainsford Charitable Trust
Charles Hayward Foundation
Hentry Smith Charity
Leathersellers Company Charity
Lawson Trust
Naturesave Trust
Chimo Trust
David & Ruth Lewis Familiy Charitable Trust
Alburys Charitable Foundation
D'Oyly carte Charitable Trust
Kent County Council (Members' Grant)
Maidstone Borough Council
Tonbridge & Malling Borough Council
The Paragon Trust

Governance Report

Dandelion Time is a company limited by guarantee and is governed by its Articles of Association. It is a charity registered in England and Wales and charitable status was granted on 28 June 2010.

Dandelion Time is committed to the Charity Governance Code developed by the Charities Code Steering Group which complements the guidance and legislation provided by the Charity Commission and Statute. The code recognises that good governance is fundamental to a charity's success and provides guidelines and rationales.



The Board

Chair

Dr Caroline Jessel (resigned 11 October 2024)

Mrs Gillian Wilford

- Sir Paul Carter
- Ms Philippa Daughtrey
- Mr Jonathan Fenn (appointed 21 June 2024)
- Dr Lesley Hanney
- Ms Beth Morgan
- Mr Simon Norman
- Mrs Helen Stevens (resigned 14 June 2024)
- Mr Karthikeyan Vijayakumar
- Mrs Gillian Wilford

Organisational Purpose

Last year the Trustees and staff issued their strategy through to 2029.

Leadership & Integrity

At quarterly Board meetings Trustees are updated about the activities of the charity, consider and develop strategy, and review and agree the many policies which govern the charity.

Decision Making Risk and Control

The Dandelion Time Board is responsible for Strategy, Risk Management, and Financial and Ethical Probity. Implementation of strategy and day to day operations are delegated to the CEO and the heads of each department who together constitute the Senior Management Team (SMT). The SMT attend every Board meeting and there are clear authority limits for all parties.

The Board approves the Policy Framework and every policy prior to its implementation and the Risk Register is an agenda item at every meeting of the Board. The charity is registered with the Funding Regulator.

The Board has constituted Sub-Committees which have clear terms of reference and whose membership must include at least two Trustees and a member of the Senior Management Team. Sub-committee recommendations are taken to the full Board.

Remuneration Committee
Chair: Gillian Wilford
Purpose: To consider staff pay and rewards

Strategic Premises Committee
Chair: Paul Carter
Purpose: To oversee significant premises developments

Finance and Risk Committee
Chair: Gillian Wilford
Purpose: To scrutinise finances and risk management and to develop governance frameworks

Development Committee
Chair: Simon Norman
Purpose: To oversee the development and implementation of strategy

Board Effectiveness

Implementing actions from last year's Board effectiveness review, Dandelion Time has recruited two new Trustees to enhance the breadth of skills on the Board.

Equality Diversity and Inclusion

Dandelion Time has ensured that equality, diversity and inclusion is a strategic action to ensure it remains integral to culture and processes both internally and externally. The plan is implemented through staff training, external communications such as the website, and through all processes such as recruitment, referrals, staff and volunteer management, and fundraising. The Board, staff team and volunteers all include members with lived experience relevant to the beneficiaries of Dandelion Time this helps the charity better scrutinise its performance and be accountable to the community and wider society.

Openness and Accountability

Our website and the publicly available Annual Report and Accounts are very open about what the charity does, how the charity operates and our plans the future. The Complaints Policy and Privacy Policy are published on the website. There have been no complaints this year.

Compliance with Fundraising Regulations

Dandelion Time is committed to operating to the highest standards of fundraising ethics and practices. The charity undertakes its income generation activities in line with the Code of Fundraising Practice set out by the Fundraising Regulator of which Dandelion Time is a registered member.

Dandelion Time works closely with individual supporters, community groups and corporates to ensure that their fundraising complies with the law and is ethical.

There were no complaints regarding Dandelion Time's Fundraising Practices raised in 23/24.

All income generation activities are undertaken within charity law, Charity Commission guidelines, the Fundraising Regulator's Codes of Practice, HMRC rules, local licensing laws, Advertising Standards Authority rules and Data Protection legislation. Dandelion Time never sells donor data to third parties or engage in data swapping. The charity does not condone and never employs aggressive fundraising tactics.

Statement of Trustees' Responsibilities

The trustees, who are also the directors of the company for the purposes of company law, are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure account, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles of the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors
In accordance with company law, the trustees certify that:

- so far as each person who was a trustee at the date of approving this report is aware, there is no relevant audit information of which the company's auditors are unaware; and
- the trustees individually have taken all the necessary steps that they ought to have taken as trustees in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 14 March 2025 and signed on its behalf by:

Gillian Wilford
Chair

Auditors' Report

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DANDELION TIME FOR THE YEAR ENDED 31 AUGUST 2024

Opinion

We have audited the financial statements of Dandelion Time ('the charitable company') for the year ended 31 August 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2024 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Auditors' Report continued

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 29, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework applicable to the preparation of the financial statements of the charitable company, and the procedures that management adopt to ensure compliance. We have considered the extent to which non-compliance might have a material effect on the financial statements, and in particular we identified: the Companies Act 2006, Financial Reporting Standard 102, and the Charities Statement of Recommended Practice.

We have also identified other laws and regulations that do not have a direct effect on the amounts or disclosures within the financial statements, but for which compliance is fundamental to the charitable company's operations and to avoid material penalties, including Employment Law, Health and Safety regulations, GDPR and compliance with the DBS.

Having reviewed the laws and regulations applicable to the charitable company, we designed and performed audit procedures to obtain sufficient appropriate audit evidence. Specifically, we:

- Selected a team with sector experience to perform the audit;
- Obtained an understanding of the charitable company's procedures for ensuring compliance with laws and regulations;

- Obtained and reviewed internal policy and procedure documents;
- Made enquiries of management and the trustees regarding whether they were aware of any actual or suspected incidences of non-compliance with laws and regulations;
- Obtained and reviewed meeting minutes;
- Obtained and reviewed correspondence with the regulator;
- Reviewed legal expenses accounts for indications of any possible non-compliance; and
- Reviewed the completeness and accuracy of any disclosures made in the financial statements.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including considering how fraud might occur. This was performed by:

- Making an assessment of the charitable company's control environment, systems and controls including identifying any weaknesses and considering the risk of management override of controls;
- Assessing the susceptibility of the charitable company's financial statements to material misstatement, including considering how fraud could occur;
- Considering whether there are any incentives or opportunities for management to manipulate financial results;
- Obtaining and evaluating the trustees' assessment of the risk of fraud, and enquiring as to whether they are aware of any actual or suspected incidences of fraud;
- ·Reviewing the accounting policies and accounting estimates for signs of management bias; and
- Identifying key risks relating to irregularities as relating to revenue recognition and cut off including fraud, management override of controls, opening balances as a result of a first year audit engagement, and the identification and application of restricted funds.

We then designed audit procedures in response to the risks identified, including performing substantive testing on all material income streams, post period end review, reviewing journal entries and accounting estimates for indications of override or bias, specific substantive procedures on opening balances, and substantive testing of expenditure applied to all performance material restricted funds.

The audit has been planned and performed in in accordance with auditing standards, however, because of the inherent limitations of audit procedures there remains a risk that we will not detect all irregularities, including those that may lead to material misstatements in the financial statements. There are inherent difficulties in detecting irregularities, and irregularities that result from fraud may be more difficult to detect than irregularities that result from error, for example due to concealment, override of controls, collusion or misrepresentations. In addition, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less audit procedures are able to identify it.

A further description of our responsibilities is available on the Financial Reporting Council's website at:
www.frc.org.uk/auditorsresponsibilities.

This description forms part of our auditor's report.

Auditors' Report continued

Other matters

The prior period financial statements and the corresponding comparative figures included within these financial statements were not audited.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

.....

Jonathan Healey FCA
Senior Statutory Auditor
For and on behalf of:
Lindeyer Francis Ferguson Limited
Statutory Auditors, Chartered Accountants
North House, 198 High Street
Tonbridge
Kent TN9 1BE

Date: 14 March 2025

DANDELION TIME

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2024

	Note	*2024 Unrestricted funds* £	*2024 Designated funds* £	*2024 Restricted funds* £	*2024 Total funds* £	*2023 Total funds* £
Income from:						
Donations and legacies	3	295,468	-	528,918	824,386	630,841
Charitable activities	4	121,502	-	71,584	193,086	184,051
Other trading activities	5	50,699	-	-	50,699	16,518
Investments		32,731	-	-	32,731	6,946
Total		500,400	-	600,502	1,100,902	838,356
Expenditure on:						
Raising funds	6	192,558	-	-	192,558	164,079
Charitable activities	7	188,168	2,342	507,934	698,444	591,249
Other costs	8	21,865	-	2,472	24,337	22,909
Total		402,591	2,342	510,406	915,339	778,237
Net income	9	97,809	(2,342)	90,096	185,563	60,119
Transfers between funds	13	5,188	55,977	(61,165)	-	-
Net movement in funds		102,997	53,635	28,931	185,563	60,119
Reconciliation of funds:						
Total funds brought forward		442,995	623,012	176,042	1,242,049	1,181,930
Total funds carried forward	13	545,992	676,647	204,973	1,427,612	1,242,049

DANDELION TIME

BALANCE SHEET
AS AT 31 AUGUST 2024

	Note	*2024* £	*2024* £	*2023* £	*2023* £
Fixed assets					
Tangible assets	11		528,834		486,971
			528,834		486,971
Current assets					
Trade debtors		2,000		-	
Accrued income		55,000		15,921	
Cash at bank and in hand		897,787		388,533	
Cash on deposit		100,000		500,000	
		1,054,787		904,454	
Creditors: amounts falling due within one year	12	(156,009)		(149,376)	
Net current assets			898,778		755,078
Total net assets			1,427,612		1,242,049
The funds of the charity:					
Unrestricted funds			545,992		442,995
Designated funds			676,647		623,012
Restricted funds			204,973		176,042
	13		1,427,612		1,242,049

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies. The financial statements were approved by the Board of Trustees on ..... and were signed on its behalf by:

.....
GILLIAN WILFORD
Chair

Company number: 4959632

DANDELION TIME

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2024

	Note	*2024* £	*2023* £
Cash flows from operating activities:			
Net cash provided by / (used in) operating activities	A	144,436	(40,352)
Cash flows from investing activities:			
Interest received		32,731	6,946
Purchase of tangible fixed assets		(67,913)	(16,559)
Cash received / (placed) on deposit		400,000	(500,000)
Net cash used in investing activities		364,818	(509,613)
Change in cash and cash equivalents in the year		509,254	(549,965)
Cash and cash equivalents at the beginning of the year		388,533	938,498
Cash and cash equivalents at the end of the year		897,787	388,533

A. Reconciliation of net income to net cash flow from operating activities

Net income for the year	185,563	60,119
Interest received	(32,731)	(6,946)
Depreciation	26,050	24,869
Drecrease / (increase) in debtors	(41,079)	(15,287)
Increase / (decrease) in creditors	6,633	(103,107)
Net cash provided by / (used in) operating activities	144,436	(40,352)

1 ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Dandelion Time meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

The financial statements are presented in pounds sterling and rounded to the nearest pound.

Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably.

For donations this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions outside of the charity's control which must be met before the charity is entitled to the funds. Where grants are received in response to a proposal including a budgeted timescale, such that the timescale for the expenditure is implicit in the grant agreement, the income is recognised in accordance with that timescale.

Income from fundraising events is recognised when the event takes place.

1 ACCOUNTING POLICIES continued

Income continued
Contractual income and performance related grants are shown in income from charitable activities, and are recognised in the period in which the goods and services are provided or to the extent that performance related outputs have been achieved, as appropriate.

Gifts in kind for sale are recognised income when sold at the selling price.

Other gifts in kind such as good or services for use by the charity are recognised when received only where their value can be reliably estimated and the value is greater than £1,000. In practice, due to the uncertainty of this valuation most gifts in kind are noted in the annual report rather than the financial statements.

Investment income is recognised when receivable.

Expenditure
Expenditure is recognised when a present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and the amount can be estimated reliably.

Direct costs are allocated to the activity in which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1 ACCOUNTING POLICIES continued

Tangible fixed assets and depreciation
Tangible assets are stated at cost less depreciation. Assets are depreciated over their anticipated useful life. For non transferable property or property renovation depreciation is based upon the length of time the charity anticipates they will have use of the asset, usually associated with the length of a long lease, as follows:

Buildings	Over the lease term until 2050 on a straight line basis
Equipment and vehicles	Over 3-10 years on a straight line basis

Depreciation of an asset begins when it is available for use, ie when it is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Assets costing less than £2,000 are not capitalised but are recognised as expenditure in the Statement of Financial Activities in the year incurred.

Cash and cash equivalents
Cash held on deposit with an initial maturity of approximately three months or less is included in cash and cash equivalents in the Statement of Cash Flows. Cash held on deposit with a longer maturity is shown separately on the Balance Sheet and excluded from cash and cash equivalents in the Statement of Cash Flows.

Financial instruments
The charity only has financial instruments of a kind that qualify as basic financial instruments. Short term basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Employee benefits
The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period to which the entitlement relates.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

2 STATUS
Dandelion Time is a charitable company limited by guarantee incorporated in England and Wales. The members of the charity are the Trustees. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office and its place of business is Elmscroft Cottage, Charlton Lane, West Farleigh, Kent ME15 0NY.

3 INCOME FROM DONATIONS AND LEGACIES

	2024	*2023*
	£	*£*
Donations from individuals	118,635	121,945
Donations from community groups	29,455	23,970
Donations from corporate bodies	105,233	67,738
Donated goods	-	-
In memoriam donations	4,488	6,839
Grants from trusts and foundations	549,478	391,867
Gift aid recovery	17,097	18,482
	824,386	630,841

In the preceding period, income of £457,381 was restricted.

4 INCOME FROM CHARITABLE ACTIVITIES

	2024	*2024*	*2024*	*2023*
	Families Programmes	*Training*	*Total*	*Total*
	£	*£*	*£*	*£*
Statutory agency grants	71,584	-	71,584	105,999
Statutory agency contracts	81,375	-	81,375	55,181
Private placements	19,200	-	19,200	10,667
Training	-	20,927	20,927	12,204
	172,159	20,927	193,086	184,051

In the preceding period, income of £105,998 was restricted.

5 INCOME FROM OTHER TRADING ACTIVITIES

	2024	*2023*
	£	*£*
Fundraising events	45,945	14,709
Sale of produce and space	4,754	1,809
	50,699	16,518

6 EXPENDITURE ON RAISING FUNDS

	2024	*2023*
	£	*£*
Staff costs	123,909	111,714
Fundraising costs	15,383	8,513
Support costs allocated	53,266	43,852
	192,558	164,079

In the preceding period, £312 of expenditure was paid from restricted funds.

7 EXPENDITURE ON CHARITABLE ACTIVITIES

	2024 Families Programmes £	*2024 Training £*	*2024 Total £*	*2023 Total £*
Staff costs	429,027	11,927	440,954	380,540
Direct costs	71,815	1,505	73,320	55,760
Depreciation	24,372	-	24,372	23,395
Support costs allocated	155,537	4,261	159,798	131,554
	680,751	17,693	698,444	591,249
Support costs comprise:				
Staff costs			109,860	82,922
Rent, utilities and property costs			12,600	12,600
Equipment and repairs			196	-
Insurance			10,077	8,097
Communication and IT costs			47,223	46,786
Office costs			18,042	11,725
Depreciation			1,678	1,474
Disposals			-	-
Governance costs:				
Independent examiner's fees			-	2,820
Audit fees			10,060	-
Legal and professional fees			3,236	8,982
Trustees' expenses			92	-
			213,064	175,406

In the preceding period, £413,247 of expenditure was paid from restricted funds.

8 OTHER COSTS

	2024	*2023*
	£	*£*
Staff costs	21,865	14,646
Direct costs	2,472	8,263
	24,337	22,909

Staff and direct costs are in relation to the relocation and development costs.
In the preceding period, £8,263 of expenditure was paid from restricted funds.

9 NET INCOME

	2024	*2023*
	£	*£*
Net income is stated after charging:		
Independent examination fee	-	2,820
Auditor's remuneration	10,060	-

10 STAFF COSTS

	2024	*2023*
	£	*£*
Gross salaries	616,653	528,998
Employer's National Insurance contributions	49,084	34,469
Employer's pension contributions	30,851	26,355
	696,588	589,822

There was one employee with employment benefits (excluding employer pension contributions) within the £60,000 - £70,000 band in the current period. No employees exceeded employment benefits of £60,000 in the preceding period.

During the period, there were on average 26 staff on a head count basis (2023: 23).

11 TANGIBLE FIXED ASSETS

	Assets Under Construction £	*Buildings* £	*Equipment and vehicles* £	*Total* £
Cost				
Brought forward at 1 September 2023	-	522,049	11,077	533,126
Additions	27,083	35,330	5,500	67,913
Carried forward at 31 August 2024	27,083	557,379	16,577	601,039
Depreciation				
Brought forward at 1 September 2023	-	44,106	2,049	46,155
Charged for the year	81	24,291	1,678	26,050
Carried forward at 31 August 2024	81	68,397	3,727	72,205
Net book value				
At 31 August 2024	27,002	488,982	12,850	528,834
At 31 August 2023	-	477,943	9,028	486,971

12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	*2023*
	£	*£*
Accruals and deferred income	138,773	134,840
Tax and social security	12,227	9,911
Other creditors	5,009	4,625
	156,009	149,376

The movement on deferred income is as follows:

	2024	*2023*
	£	*£*
Balance at 1 September 2023	94,985	190,098
Released to income	(94,985)	(190,098)
Received in the year and deferred	77,769	94,985
Balance at 31 August 2024	77,769	94,985

Deferred grant income relates to grants where the funder has specified that they are to be used in future periods, where the application included budgets showing use in a future period, or where there are performance-related conditions which have not yet been met. Deferred contract income relates to funds paid in advance of referrals being made to the programmes.

13 MOVEMENT ON FUNDS

CURRENT YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	34,150	30,000	(5,538)	(51,489)	7,123
Family programmes	24,503	321,351	(209,619)	-	136,235
BBC Children in Need	-	25,000	(18,750)	-	6,250
The National Lottery Community Fund	10,976	108,745	(119,721)	-	-
Domestic Abuse programmes	23,033	64,784	(74,287)	-	13,530
Digital enhancement	5,185	-	(1,566)	-	3,619
Branches	71,303	18,333	(65,178)	-	24,458
Other restricted funds	6,892	32,289	(15,747)	(9,676)	13,758
	176,042	600,502	(510,406)	(61,165)	204,973
Unrestricted funds					
General fund	442,995	500,400	(402,591)	5,188	545,992
Designated funds:					
Designated fixed assets	486,971	-	-	41,863	528,834
Designated strategic premises	36,041	-	(2,342)	14,114	47,813
Expansion strategy	100,000	-	-	-	100,000
	1,066,007	500,400	(404,933)	61,165	1,222,639
Total funds	1,242,049	1,100,902	(915,339)	-	1,427,612

RESTRICTED FUNDS:

Strategic Premises
Income and expenditure restricted to the redevelopment at the Elmscroft cottage site.

Family Programmes
For work with specific families.

BBC Children in Need
Income and expenditure relating to this "Next Steps" grant to support family programmes.

13 MOVEMENT ON FUNDS continued

The National Lottery Community Fund
A three-year grant from the RC London and South East Region programme to support family programmes.

Domestic Abuse programmes
For children impacted by domestic abuse.

Digital enhancement
For the development of a new website, refreshed branding, new social media channels and additional payment and donation channels.

Branches
Income restricted to the delivery of programmes at a specified branch and associated expenditure. Currently Ashford and North Kent.

DESIGNATED FUNDS:

Fixed assets
These will be utilised by depreciation over either the term remaining on the lease of Elmscroft Cottage (to 31 March 2050) or the expected life of the asset if shorter.

Strategic premises
It is expected this fund will be used in the next financial year on the final elements of the property renovation. A proportion may be transferred to the Fixed Asset fund.

Expansion strategy
This fund is designated to meet the costs associated with delivering the strategic plan, and will be expended over the next 4-5 years primarily on staff and site costs associated with opening new premises.

13 MOVEMENT ON FUNDS continued

PRIOR YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	46,149	1,396	(13,395)	-	34,150
Family programmes	29,597	177,616	(182,710)	-	24,503
BBC Children in Need	-	29,261	(29,261)	-	-
The National Lottery Community Fund	-	109,569	(98,593)	-	10,976
Domestic Abuse programmes	32,154	65,798	(74,919)	-	23,033
Digital enhancement	5,039	4,172	(4,026)	-	5,185
Branches	16,438	64,865	(10,000)	-	71,303
Other restricted funds	11,106	4,704	(8,918)	-	6,892
	140,483	457,381	(421,822)	-	176,042
Unrestricted funds					
General fund	391,061	380,975	(351,465)	22,424	442,995
Designated funds:					
Designated fixed assets	495,281	-	-	(8,310)	486,971
Strategic premises	55,105	-	(4,950)	(14,114)	36,041
Expansion strategy	100,000	-	-	-	100,000
	1,041,447	380,975	(356,415)	-	1,066,007
Total funds	1,181,930	838,356	(778,237)	-	1,242,049

14 ANALYSIS OF NET ASSETS BETWEEN FUNDS

CURRENT YEAR	*Unrestricted funds* £	*Designated funds* £	*Restricted funds* £	*Total funds* £
Fixed assets	-	528,834	-	528,834
Net current assets	545,992	147,813	204,973	898,778
	545,992	676,647	204,973	1,427,612
PRIOR YEAR				
Fixed assets	-	486,971	-	486,971
Net current assets	442,995	136,041	176,042	755,078
	442,995	623,012	176,042	1,242,049

15 OPERATING LEASE COMMITMENTS

The charity is committed to future minimum lease payments under non-cancellable operating leases as follows:

	2024 £	*2023* £
Due within one year	13,718	13,718
Due greater than one and not later than five years	2,319	3,437
	16,037	17,155

16 CAPITAL COMMITMENTS

At 31 August 2024 the charity had contracted capital commitments of £104,653 (2023: £Nil).

17 RELATED PARTY TRANSACTIONS

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current and previous premises. During the year rent was paid of £12,600 (2023: £12,600), and there were no amounts outstanding at the year end (2023: £nil).

The key management personnel for the year ended 31 August 2024 are considered to be the Trustees and the Senior Management team. Total emoluments, including employer's pension contributions and employers NIC, paid in respect of key management personnel were £216,032 (2023: £167,086).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training and fundraising activities.

The charity paid for architectural services totalling £4,950 to Felix Lewis Architects Ltd, a company controlled by the son of a Trustee during the year (2023: £nil). In addition to the paid services received by the charity, Felix Lewis Architects Ltd provided pro-bono architectural services to the charity with a total gift-in-kind value of £1,733 (2023: £1,733).

Trustee donations received by the charity without conditions attached in aggregate totalled £2,216 (2023: £6,327).

There were no Trustees' remuneration or other benefits during the current or prior period.

Expenses of £92 (2023: £Nil) in respect of travel were reimbursed to one trustee (2023: no trustees) during the year.

18 PRIOR PERIOD PRESENTATION

The comparatives have been re-presented in respect of the following. Cash on deposit for a total of £500,000 has been re-presented separately from Cash at bank and in hand on the Balance Sheet and is no longer shown within Cash and cash equivalents in the Statement of Cash Flows.

Thank you

www.dandeliontime.org.uk - 01622 814001

Dandelion Time, Charlton Lane, West Farleigh, Maidstone Kent, ME15 0NY

Registered Charity Number: 1136613 | Company Limited by Guarantee | Company Number: 4959632

DANDELION TIME

England & Wales - Charity number 1136613

Accounts

Annual Report and Financial Statement

12 months to 31st August 2023

Dandelion Time

Charity Number 1136613 Company Number 4959632

Contents:

- Reference and Administrative Details – *Page 3*
- Trustees Report – *Page 4*
- Independent Examiners Report – *Page 25*
- Statement of Financial Activities – *Page 26*
- Balance Sheet – *Page 27*
- Statement of Cash Flows– *Page 28*
- Notes to the Financial Statements– *Page 29*
- Our Supporters – Page 42

Reference and Administrative Details

Trustees	Dr Caroline Jessel – Chair Sir Paul Carter Ms Philippa Daughtrey (appointed 7/02/2023) Dr Lesley Hanney Ms Bethan Morgan (appointed 7/02/2023) Mr Simon Norman Mr Richard Parkin (resigned 7/02/2023) Mrs Helen Stevens Mr Karthikeyan Vijayakumar Mrs Gillian Wilford
Company Secretary	Jane Angell-Payne BSc ACA DChA
Patrons	**Sir Michael Morpurgo** Children's Laureate and Author **Isabel Hardman** Journalist, Author and Presenter
Company Registered Number	4959632
Registration Date	11 November 2003
Registered Charity Number	1136613
Registered Office	Dandelion Time Elmscroft Cottage Charlton Lane West Farleigh Maidstone Kent ME15 0NY
Independent Examiner	Amy Healey FCA CTA DChA Lindeyer Francis Ferguson Limited Chartered Accountants Statutory Auditors North House 198 High Street Tonbridge Kent TN9 1BE
Bankers	HSBC 1-5 Week Street Maidstone ME14 1QW

Decision Making Risk and Control

Dandelion Time Board is responsible for Strategy, Risk Management and Financial and Ethical Probity. Implementation of strategy and day to day operations are delegated to the CEO and the heads of each department who together constitute the Senior Management Team (SMT). The SMT attend every Board meeting. The Scheme of Delegation sets out responsibilities and authority limits.

The Board approves the Policy Framework and every policy prior to its implementation and the Risk Register is an agenda item at every meeting of the Board. Communications with the Independent Examiners LFF is initially through the Finance and Risk Committee who represent and make recommendations to the Board. The charity is registered with the Funding Regulator.

The Board has constituted Sub-Committees which have clear terms of reference and whose membership must include at least two Trustees and a member of the SMT. Sub-committee recommendations are taken to the full Board. During the year these sub-committees were:

Remuneration Committee (Chair Gillian Wilford) – to consider staff pay and rewards

Strategic Premises Committee (Chair Paul Carter) – to oversee significant premises developments

Finance and Risk Committee (Chair Gillian Wilford) – to scrutinise finances and risk management and to develop governance frameworks

Development Committee (Chair Simon Norman) - to oversee the development and implementation of strategy.

Board Effectiveness

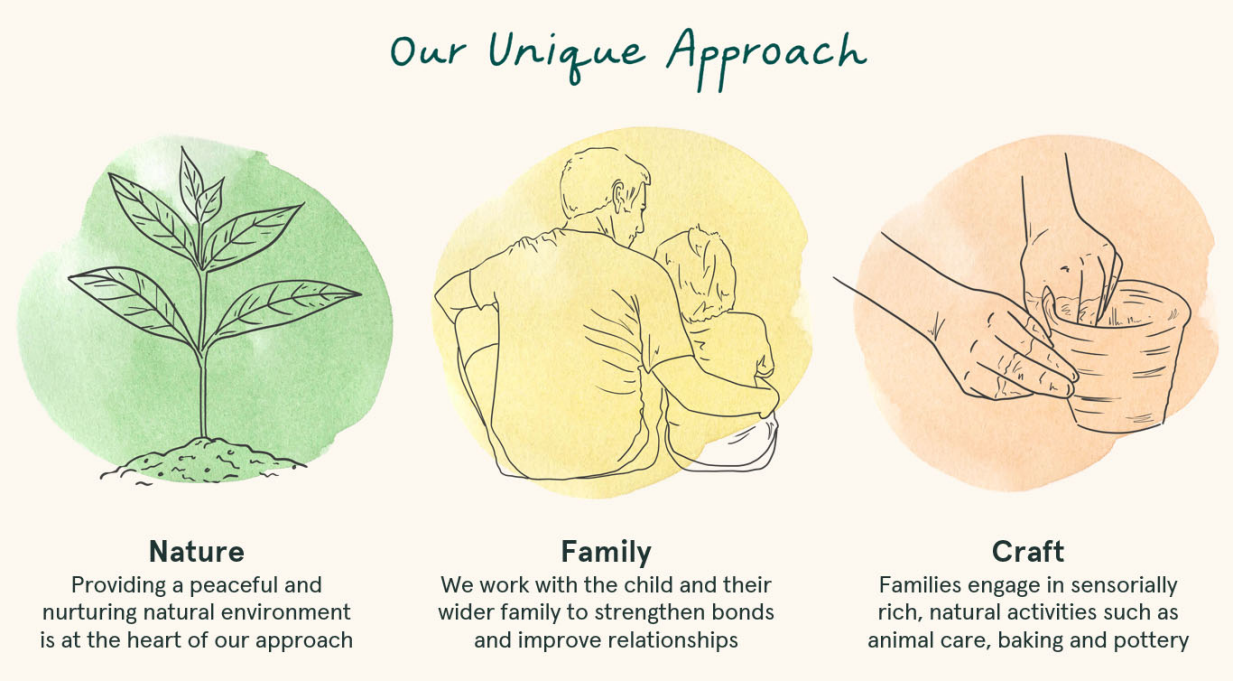
Implementing actions from last year's Board effectiveness review, Dandelion Time has recruited two new Trustees to enhance the breadth of skills on the Board.

"It is an honour to be part of the trustee board and to work with such a talented and committed team."

Equality Diversity and Inclusion

Dandelion Time has developed an action plan to help ensure that equality, diversity, and inclusion is integral to culture and processes both internally and externally. The plan is implemented through staff training, external communications such as the website, and through all processes such as recruitment, referrals, staff and volunteer management and fundraising. The Board includes a Trustee with lived experience from attending Dandelion Time which helps the charity scrutinise its performance through the eyes of the beneficiary and ensures accountability to the community and wider society. Both the Board and staff team members have a diverse range of life experiences.

Dandelion Time positively impacts the lives of traumatised and neurodiverse children in Kent. Our therapeutic approach is family based, embedded in nature with a range of activities that engage head, heart, and hands. Therapeutic programmes have consistently achieved positive outcomes for highly disengaged children with complex histories involving abuse, neglect, and trauma.



Demand for our programmes continues to increase and new staff have been recruited and trained to support more children and families across our three sites. Dandelion Time has responded to the needs of families with new ways of working by introducing multi-family groups with similar needs and Saturday sessions.

In implementing the strategic plan, the Trustees expect the charity to adopt strong **Environmental, Social and Governance procedures (ESG)** and intend to align performance to globally and nationally accepted best practice and goals in these areas. This report explains social impact, our sustainability, our governance and our financial performance.

Our Activities and our Social Impact

Dandelion Time demonstrates social impact through our work with children and families, our people, both staff and volunteers and our relationships with our communities. Our key strategic aims are to make a lasting positive impact on the lives of vulnerable children and families and become a sustainable resource for local communities into the foreseeable future.

"We will never forget Dandelion Time and the way you have impacted our lives." Parent, Autumn 2023

The Children and Families We Support

Dandelion Time supports children, young people and families affected by challenging life circumstances. Many children have been traumatised by abuse, domestic violence, or neglect. Some have fallen out of education or are in foster care.

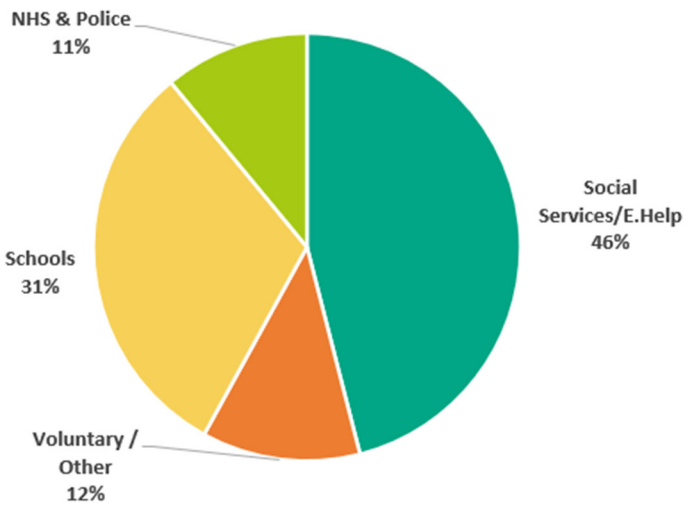
% based on number of children with referral need 2023:

Children referred to Dandelion Time have often experienced multiple adverse childhood experiences (ACEs). ACEs are potentially traumatic events that can occur in childhood (0-17 years). These may include experiencing violence, abuse, or neglect, witnessing violence and abuse in the home or community and having a family member attempt or die by suicide.

ACEs are linked to chronic health problems, mental illness, and substance use problems in adolescence and adulthood. ACEs can also negatively impact education, job opportunities, and earning potential. A UK study reported that less than 10% of adults have four or more ACEs. At Dandelion Time over half of children who attend have 4 or more ACEs with many having between 6 and 11 ACEs. Improving outcomes for these children has a significant impact on their adult lives.

Referrals

Referrals are made by professionals from statutory and Voluntary & Community Sector (VCS) agencies for children in need of specialist support with their emotional and behavioural difficulties. Demand continues to grow, and referrals have increased by over 20% in the year to **206 children and families with multiple and complex needs.** Over 60 children are awaiting placement on the programme at the year-end due to this high demand.



"I didn't want to go to Dandelion Time, I don't like people much. I got really upset and felt anxious on our first day. Once I got there it was really fun. I could choose what I wanted to do and it was nice doing stuff with my mum. The time went really quick and I wish I could have stayed longer."

Child - 2023

The Programme

Over the last year, 162 Children aged 6-14 and their carers have attended Dandelion Time's therapeutic programmes, an increase of 16% over last year.

Number of children attending Dandelion Time by centre in 2022-23

From our Mid, East, and North Kent centres, we have supported each referred child and their carer/s in weekly sessions for up to 12 weeks. Individually and in small multi-family groups they have cared for the farm's animals and gardens, taken part in pottery, woodwork, cooking, and a wide range of creative crafts activities.

Post-Pandemic

Many children and families continue to be impacted by the actions taken to manage the pandemic. Some children have been unable to successfully navigate a return to school. The high percentage of persistent absentees in schools is another driver of demand for our programmes and we have helped many young people and carers overcome their social isolation and engage more fully in their communities. Safeguarding concerns raised by Dandelion Time with Social Services remain much higher than pre-pandemic.

Impact of Programmes

The programme has had a positive impact on the children and families attending and brought significant benefits to children with serious emotional and behavioural difficulties. Evaluation in the period has shown the programme has brought positive changes to children's psychological wellbeing, self-esteem, confidence, and resilience. Most children have re-entered or engaged better with school, become less isolated and have reduced anxiety, fear, and improved emotional regulation.

As well as personal, emotional, behavioural and relationship 'Goals' which are set individually with families and scored at the start and end of the programme, we monitor and score a range of general outcomes for each child, through professional assessment/observations and feedback from carers. The programme has continued to bring about positive changes in children's wellbeing.

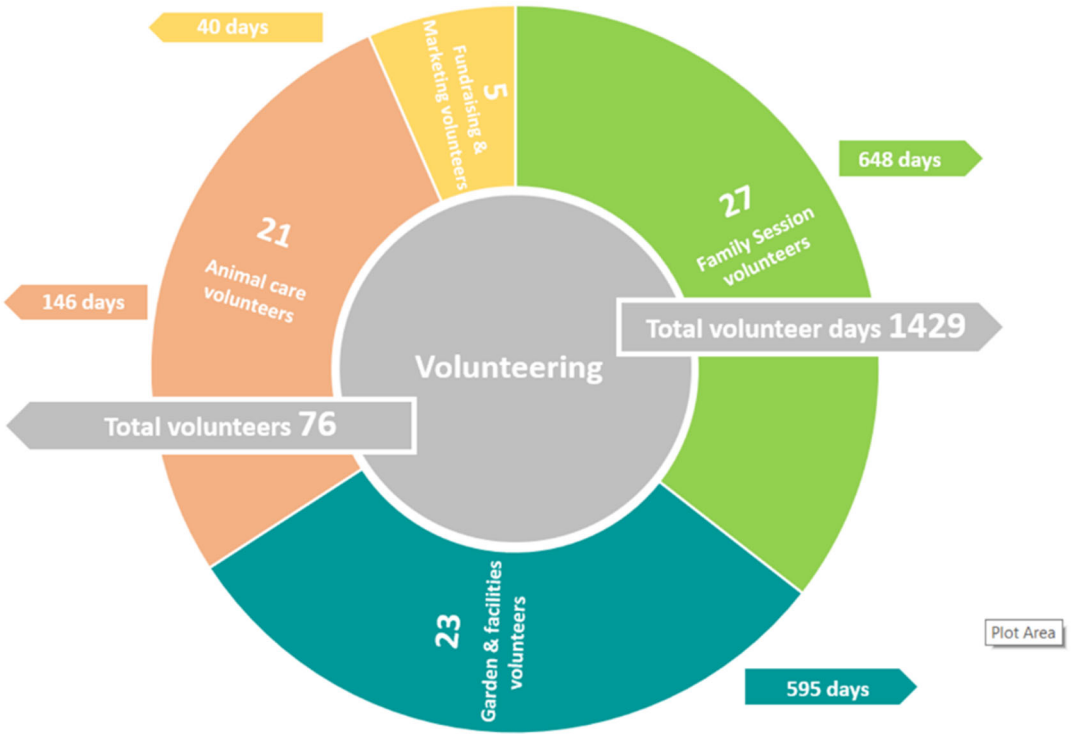
% based on number of children with improvements in each outcome 2022-2023:

"It's like being on an adventure, I feel like I'm in a different country." Child

Our People

At the end of the period, 23 staff were employed, a mixture of full and part-time equating to 17.5 full time equivalents. A further 3 roles were filled at the beginning of September 2023. Staff are organised in departmental teams and because of the size of the charity many staff undertake activities in more than one department.

Alongside the staff team, Dandelion Time has benefited from the support of regular volunteers to deliver its work with children and families, care for the farm and animals, and support the fundraising and administration of the charity.



At the end of the year, 76 volunteers were engaged in regular volunteering. The children and families referred to Dandelion Time benefit significantly from the support of volunteers, without whom we could not deliver a cost-effective and life-changing service to so many.

Staff and volunteers benefit from ongoing development and support, attending regular 'team' days incorporating essential training (including safeguarding, diversity, health & safety), together with experiential crafts, therapeutic session engagement skills, and team building.

Our Volunteer Co-ordinator provides ongoing support for the volunteer team, with regular events and social activities provided to bring volunteers together and promote a sense of belonging and appreciation of their contribution to our work.

"I feel a valued member of Dandelion Time and enjoy working with an amazing group of people supporting vulnerable families. It is so rewarding to be able to support families and each other, and to make a difference. It's wonderful."

"I was given a very warm welcome and kind support and encouragement by everyone involved. I really appreciated the time given to answer questions and to ease me in gently."

We promote and strive to achieve a happy and healthy work-life balance for all our staff. Where practicable we offer flexible working arrangements to allow staff to work in a way that suits their individual lifestyles, for example, through hybrid working or condensed hours.

We encourage staff to fully understand and experience all aspects of Dandelion Time by joining other teams within the organisation from time to time. During the year, four operational staff joined a ten-week programme of therapeutic sessions as support staff. The full staff team meets quarterly to share information, cross fertilise ideas, undertake toolbox training and learn new crafts together.

Staff are kept up to date through regular communications using different media and offered the opportunity to contribute to the development of the charity.

Our Community

Dandelion Time recognises the importance of the communities in which we operate and strives to build meaningful partnership with these communities.

Bringing Communities to Dandelion Time

- ***Charities***: We continue to grow close connections to a range of charities to share learning and support our families including mental health, substance misuse, domestic abuse, education music and mediation services. A partnership with FareShare supports our families by providing food donations.

- ***Baby bump***: We were delighted to welcome back foster carers and their babies from KCC in the summer to use our site when we were operating a reduced therapeutic programme.

- ***Events*** – The year we were able to increase the number of events we have held, generating income, and raising the profile of the charity whilst enabling families who have been supported Dandelion Time to return. Events included a Foraging Course, Wreath Making and May Fayre. The May Fayre was attended by over 1,000 people and raised more than £11,000. We endeavoured to offer a flavour of Dandelion Time with lots of nature-based crafts and animal tours offered free of charge. All families who had attended Dandelion Time were offered free entry. Additionally, there was a small celebration attended by the Mayor of Maidstone to mark the opening of a refurbished meeting room 'Daisy Den', an Afternoon Tea for our corporate partners and a summer celebration for those who had participated in the Seedling Challenge. We opened our West Farleigh site to the Hazlitt Theatre in August who put on an open-air performance of Treasure Island. We will continue to grow this area of fundraising with an increased number of events planned for the next year.

Communities Supporting Us

Throughout the year we have been supported by a newly formed team of ambassadors who have attended events on behalf of the charity enabling the charity to increase it's focus on this area. We are fortunate to have the continued support of many community organisations including churches, schools and community groups who not only raise funds for the charity but also provide volunteers at our events. Thanks should go to the Captain of Kings Hill Golf Club who has raised funds over his two-years as Captain.

We are grateful to have been nominated and supported by Tesco, Waitrose and the Co-Op Local Community Fund enabling us to raise more than £11,000. Generous donations were also made to support our volunteer celebrations and our fundraising events.

Dandelion Time have seen a continued interest in our challenge events, popular with both individuals and corporate teams. Our supporters have taken on a range of challenges for Dandelion Time over the last year including climbing the Three Peaks, running Royal Parks, Brighton, and London Marathons, participating in Dragon Boat Races, Sky Dives and Tough Mudders.

We were delighted to have been selected by the Mayor of Maidstone as one of his chosen charities, raising funds for Dandelion Time. Fortuitously, the new Mayor of Maidstone has also chosen to support Dandelion Time. Both are real advocates of the work Dandelion Time does, and we are grateful that they have not only raised funds but chosen to support our events too. Helen Grant MP continues to offer her support to Dandelion Time.

Dandelion Time in the Community

We have worked with: The Community Payback volunteer scheme; Village in Bloom; Evergreen group (older people visits/assistance); and a local quilting group who provide handstitched quilts for each child. Schools have provided music teachers and volunteers. We have made our premises available for use by the Parish Council, for visiting groups social events and celebrations.

Dandelion Time Communicating with our Communities

- ***Open Mornings:*** In the year we held 6 Open Mornings at our Maidstone Hub, and for the first time held two at our North Kent site. These sessions led by our CEO were attended by potential referrers, parents, people looking for volunteering opportunities and potential supporters.

- ***Media Coverage****:* Dandelion Time has continued to feature regularly on BBC Radio Kent, and in addition has appeared on ITV Meridian News, KMTV, parish magazines and online regional news sites.
- ***Awards***: Awarded 'Outstanding Charity' in Wards Estate Agent's Children's Charity of the Year and Wilder Kent Silver Award from Kent Wildlife Organisation.

- **Social Media:** We have seen our social media following grow throughout the year, particularly on LinkedIn where we continue to interact with existing and potential corporate partners.

Social Impact - Our Plans for the Future

Last year we said over 1-2 years we would:

- ✓ Increase number of children attending current sites especially at North Kent and Ashford – achieving an increase of 16%
- ➢ Commission an external evaluation of our child and family work – tenders received
- ➢ Further improve therapeutic programme to deliver the best outcomes – introduced new ways of working – new programmes instated to meet specific needs for families
- ➢ Develop and deliver training modules
- ✓ Increase our presence in North Kent and Ashford areas, getting Dandelion Time better known and valued in these communities
  Host May Fayre and other events that open the site to past families and the community with over 1,000 people attending our May Fayre
- ➢ Develop replication models
- ✓ Staff survey and action on improving engagement and increasing wellbeing

And in 3-5 years we will:

- Open additional sites in the South-East
- Finalise a full package of training modules and handbook to encapsulate Dandelion Time methodology
- Partner with other organisations to facilitate the delivery of training and family work regionally
- increase dissemination of the Dandelion Time approach to professionals nationally
- Increase use of the site by other agencies working with families and children

Our Commitment to Sustainability & the Environment

Sustainability

Dandelion Time supports the Sustainable Development Goals - Source: https://sdgs.un.org/goals

Dandelion Time activities contribute many of the UN goals;

- **1. No Poverty:** Many of the children we support experience poverty. We support the family to address this and the child to positively engage with education to improve their life chances.
- **2. Zero Hunger:** Where families do not have enough to eat or are eating food with poor nutritional content, we support them through our communal eating and harvesting to learn how to make the most of a tight budget. Supermarkets work with us to use up fresh produce that are near their sell by date and can help families in need too.
- **3. Good Health and Wellbeing:** The core of our service is to support both physical and mental health and ensure the family has the tools to maintain good health and understand how to ensure wellbeing even when facing strong challenges.
- **4. Quality Education:** Activities at Dandelion Time are often educational as well as therapeutic and rekindle inquisitiveness and love of learning in many children. Recovery from trauma and providing skills to address challenging situations enables a child to engage positively with education.
- **10. Reduced Inequalities:** We work to reduce inequalities through an increased understanding of personal and social identity usefully set out as the social graces : GGRRAAACCCEEESSS : Gender, Geography, Race, Religion, Age, Ability, Appearance, Culture, Class, Caste, Education, Employment, Ethnicity, Spirituality, Sexuality, Sexual orientation.

- **12. Responsible Production and Consumption:** We produce food and look after animals on site modelling nurturing, responsible behaviours in everything we do. We try to avoid waste, use circular economy principles where possible and avoid all toxic products on the land.
- **13. Climate Action:** Dandelion Time is working to ensure a minimal carbon footprint in all activities, while also educating staff, volunteers and services users by reconnecting with the natural world and understanding its value.
- **15. Life on Land:** We manage our land for nature recovery and support a widening range of biodiversity. Our activities inspire families, staff and volunteers to care for all life on land and understand its importance to our health and wellbeing.
- **17. Partnerships for the Goals**: Dandelion Time works in partnership with families who use the service to create hope and opportunity potential in their lives. Other active partnerships include our local communities, local authorities, the NHS, schools, social services, funding bodies, corporations, and other charities with a similar ethos.

Environment

Sustainable care for the environment is at the core of the Dandelion Time procedures on transport, land and buildings management, child-centered activities, food production and consumption and waste management. The charity seeks to minimise any adverse environmental impact. The charity does recognise limitations in also meeting some legislative requirements, for example in using utilities such as power, water, and waste disposal.

Significantly, in recognition of its environmental efforts, Dandelion Time was awarded The Kent Wildlife Trust's Wilder Kent Silver Award in July.

In particular this year Dandelion Time has;

- Minimised the generation of waste through re-use and effective recycling including the sale of donated second hand goods, the use of donated second hand equipment and repairing rather than replacing
- Minimised travel footprint by encouraging working from home, walking, cycling, use of energy efficient and electric vehicles. Non-front-line staff now work on average 60% of their time from home and during the year we installed two electric vehicle charging points at our center.
- Managing land on sustainable principles, creating wildlife habitats and diverse woodland. Soil health has been improved through extensive composting of organic waste.
- Minimised use of chemical-based cleaning products
- Encouraged children and families to better understand our relationship with nature.
- Trained staff and volunteers to develop and implement environmentally responsible approaches.
- Completed a desktop energy review and are exploring the possibility of installing a domestic solar in conjunction with Hainsford Renewable Energy.

Sustainability and Environment - Our Plans for the Future

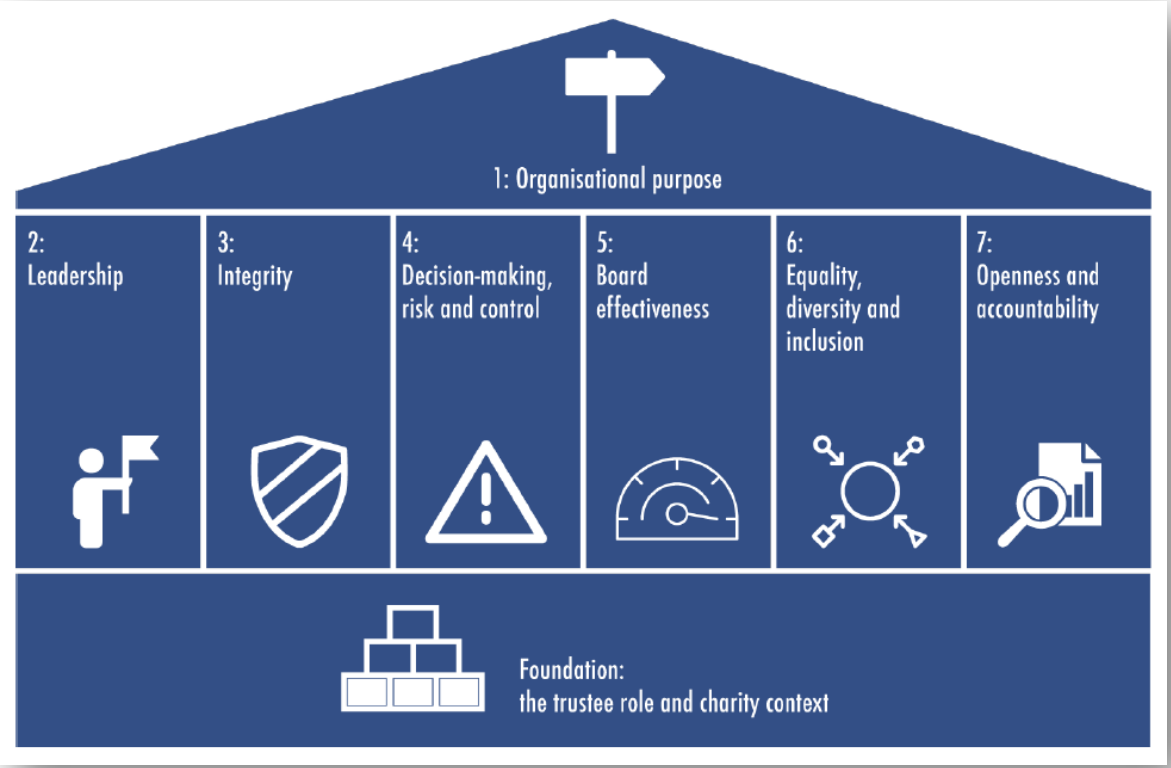
Last year we said over 1-2 years we would:

- ✓ Undertake a desktop energy review at our Maidstone Centre
- ➢ Implement a low carbon emission and efficient energy solution for our Maidstone Centre, reducing reliance on fossil fuels
- ✓ Installation of electric vehicle recharging points
- ➢ Move towards 'no dig' garden management
- ✓ No pesticide use or use of natural pesticides by exception
- ✓ Tree planting and woodland ground cover to improve wildlife habitat
- ✓ Achieve planning permission for strawbale round room

And in 3-5 years we will:

- Develop and implement a plan to minimise travel for beneficiaries to branches
- Recruit staff and volunteers locally for satellite sites to minimise travel
- Promote and demonstrate affordable healthy food choices and diets through all areas of our work
- Expand work and training opportunities for volunteers in all areas of our activities
- Building of strawbale roundhouse using natural materials

Our Governance



Source: Charity Governance Code for smaller charities

Dandelion Time is committed to the Charity Governance Code developed by the Charities Code Steering Group which complements the guidance and legislation provided by the Charity Commission and Statute. The code recognises that good governance is fundamental to a charity's success and provides guidelines and rationales.

Organisational Purpose

Last year the Trustees and staff have worked together to refresh the Vision, Purpose and the Values of the organisation adopting an inclusive approach to ensure they are owned by everyone. This year the charity has been developing the strategy to take the charity to 2029. Two employees from the therapeutic team and finance team developed and evaluated strategic options and were mentored by Stephen Elsden the CEO of Compaid via Charity Mentors Kent & Medway.

Leadership & Integrity

At quarterly Board meetings Trustees are updated about the activities of the charity, consider, and develop strategy and review and agree the many policies which govern the charity. During some Trustees and the Senior management Team have received training on Ethical approaches and have developed an Ethics Policy to help the organisation consider ethics in all internal and external relationships. Incidents are reported to the board and lessons learnt implemented. There have been 13 incidents reported this year and none are considered a Serious Incident.

Trustees Report

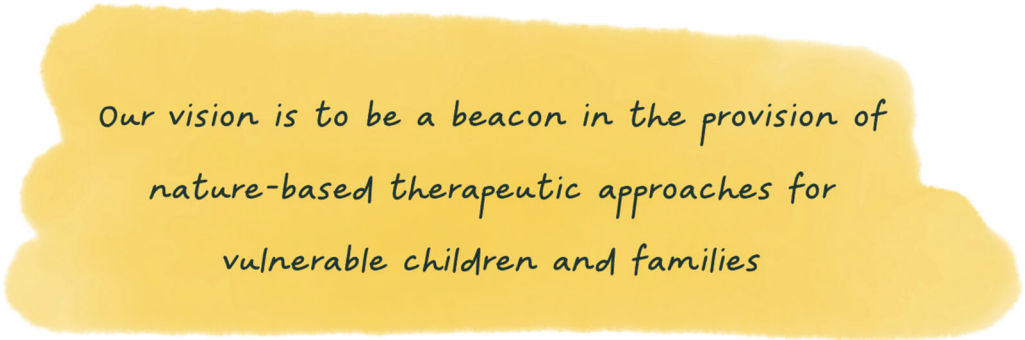
The Trustees (who are also the directors of the company for the purposes of company law) present their report together with the unaudited financial statements for the year ended 31 August 2023. The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and in accordance with the governing document, current statutory requirements and the provisions of "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

The reference and administrative details on page 3 form part of this report.

Background

Based in Kent, Dandelion Time provides nature-based therapeutic programmes for children with serious emotional and behavioural difficulties and their families. Our purpose is to help children to overcome trauma and associated emotional issues, develop in confidence and self-esteem, have stronger relationships with those who care for them, and be better equipped to engage well with school, at home and in the community.



The Trustees have been developing a Strategic Plan for the charity from 2024 to 2029, that will build on the growth achieved in previous years. In addition to an expansion in our programme delivery across the county, we will communicate and promote the Dandelion Time therapeutic approach to working with traumatised children and families to a national audience, aiming to generate interest in the approach across the country. This will include steps to:

- Increase the number of children and families attending Dandelion Time
- Significantly increase dissemination of the Dandelion Time approach to professionals nationally
- Increase geographical reach and achieve efficiencies through partnerships with other organisations

Openness and Accountability

Our website and the publicly available Annual Report and Accounts are very open about what the charity does, how the charity operates and our plans the future. The Complaints Policy and Privacy Policy are published on the website. There have been no complaints this year.

Governance - Our Plans for the Future

How we are doing on the two-year plan shared last year :

- ✓ Recruit additional Trustees with lived experience and with expansion implementation experience
- ➢ Use the National Risk register to consider the impact of any risk and challenges that might cause UK wide disruption
- ✓ The Development Committee fully operational
- ✓ Update Safeguarding Adults Policy and Equality and Diversity Policy
- ➢ Implement a new training matrix for Trustees
- ✓ Widen employee responsibility in the development of strategic options
- ➢ Develop organisational succession plan

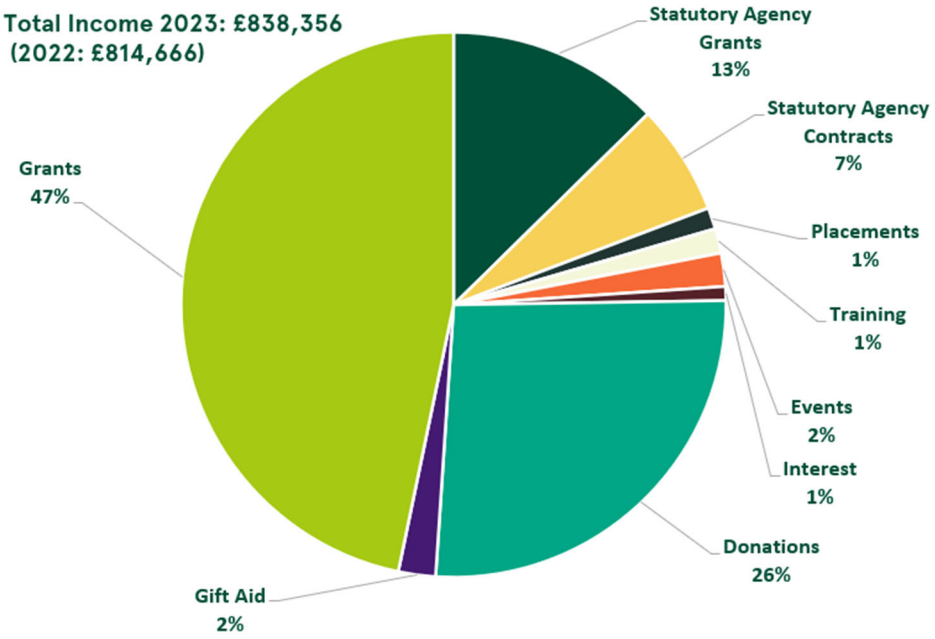
And in 3-5 years we will:

- Create new Strategic Plan
- Repeat Board Effectiveness review
- Recruitment of Trustee with Statutory Agency commissioning experience

Financial Sustainability and Financial Review

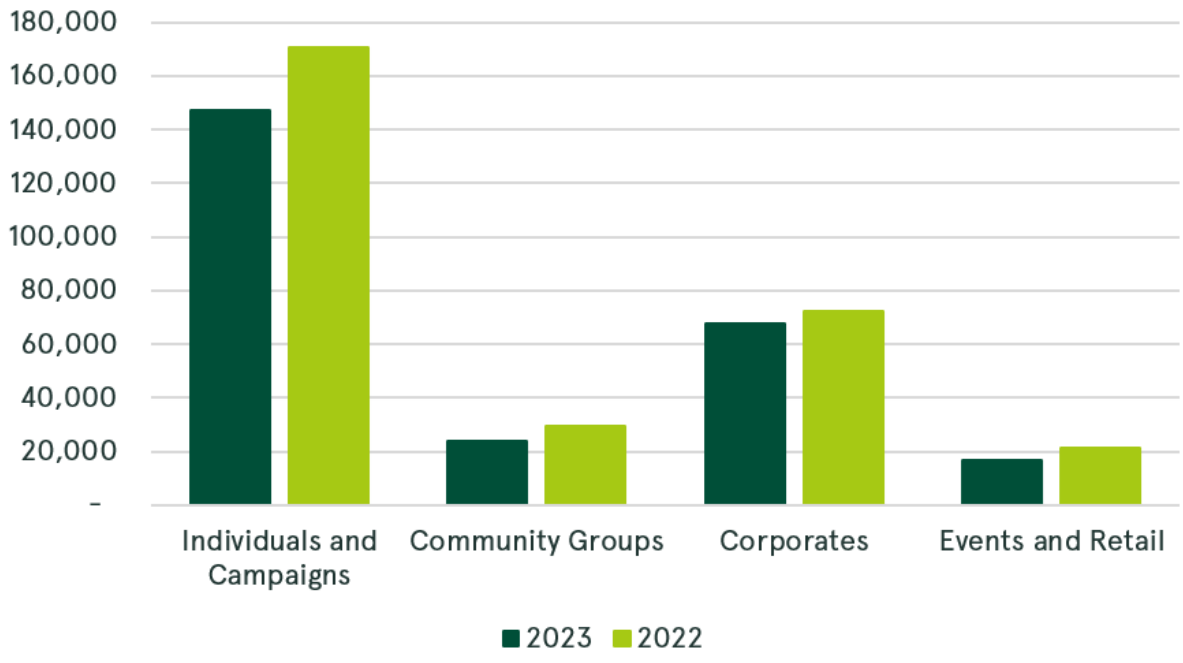
Income Generation

Income is generated from a diverse range of sources.



Donations, Events and Retail - Giving

Total donations including gift aid were £238,974 (2022: £272,575) with biggest decreases in individual donations, this is consistent with findings in other charities as individuals adjust their finances to cope with the cost-of-living crisis.



Most of the donations were unrestricted funds and helpfully the small number of restrictions were to our family programmes and essential site development activities.

The Big Give Christmas Challenge raised over £48,000 (including Gift Aid and offline donations) our highest total yet.

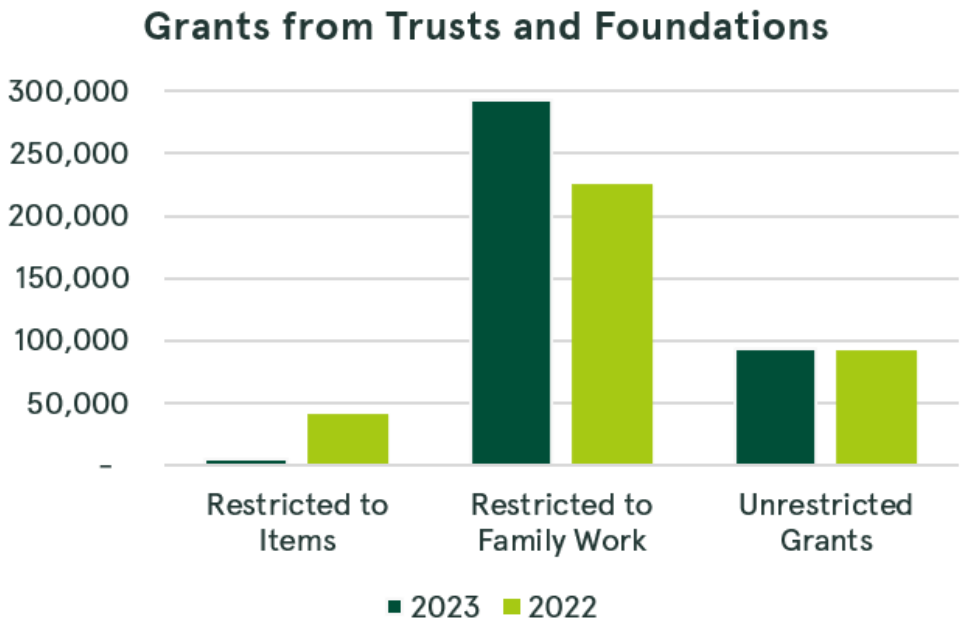
Throughout the year, Dandelion Time's corporate partners have continued to play a vital role, supporting the charity in multiple ways. This includes selecting us as charity of the year, participating in Dandelion Time's inaugural Seedling Challenge, encouraging employee fundraising, taking on challenge events, sponsoring our May Fayre, displaying our collection pots, and volunteering on site. We hosted 21 corporate team days attended by employees from 16 different organisations. We are especially grateful to Fidelity International who have supported Dandelion Time for almost 6 years and Enterprise for their continued support. A full list of our generous corporate partners is given at the end of this report.

In addition, we are thankful to Steadline for completing works at our Maidstone Hub, creating a tarmac parking area, and providing essential disabled access free of charge and to Openreach for installing top speed fibre broadband, benefiting all aspects of our work.

Grants

Grants from Trusts & Foundations contribute just under half our income and provide a firm foundation from which other fundraising can build. Dandelion Time is equally grateful to both Trusts that have offered us multi-year grants or have supported us several times, and Trusts that have discovered our work with families this year. We have delivered on all the grants we have received and keep our supporters informed with clear reports detailing the outcome of the grant.

We are grateful for support from National Lottery Community Fund, BBC Children in Need, Raise Your Hands, Kent Community Foundation and Help for Children who raise money from the public and corporate organisations. A full list of our supporters is given at the end of this report.

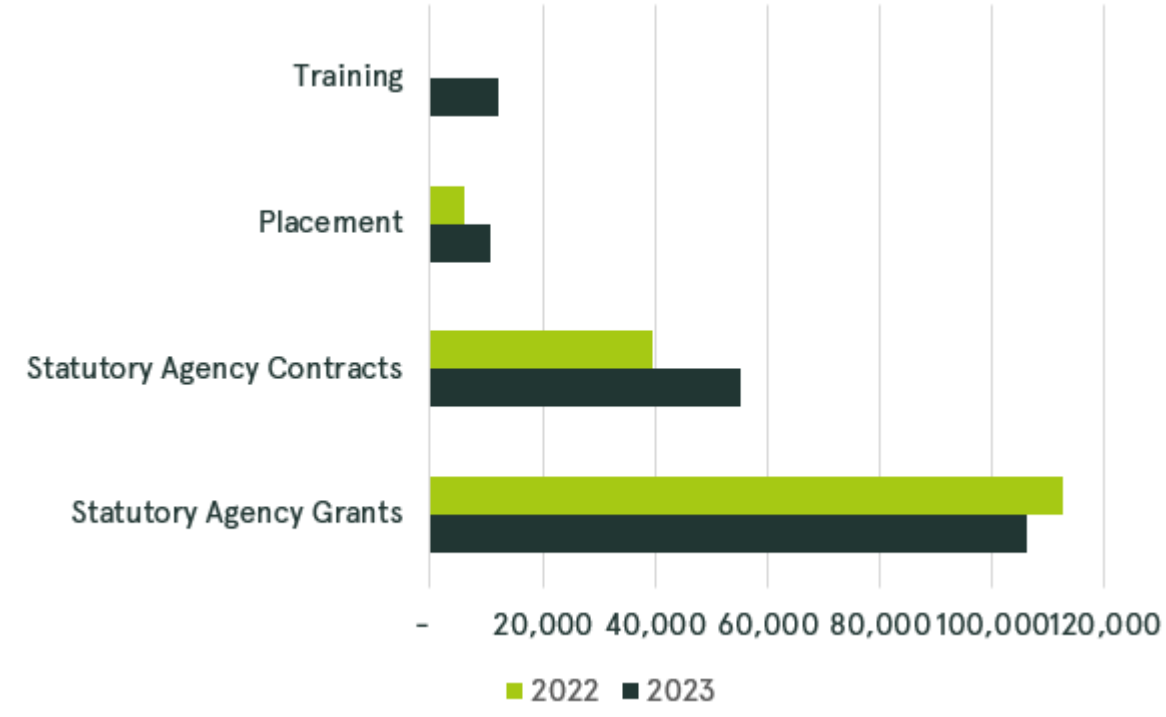


35 Trusts, Foundations & Grant bodies supported Dandelion Time's work in 2022-23

There were few capital grants totalling £4,704 (2022: £42,000) this year as most of the site development is complete. We were particularly pleased in the increase of operating grants to £387,163 from the £318,574 received last year after a small decline last year. Most of the restricted grants were for family programmes and we were also pleased to receive grants to help develop a new website and for external support for an Income Generation Strategy to be completed next year. We are aware that the lead time on grants from Trusts and Foundations is rarely less than three months and quite frequently 6-9 months and we had many applications under consideration at the year end to support the charity next year.

Statutory Agency and Placement

Statutory Agency and placement income was received in the form of grants and contracts and totalled £184,051 compared to £158,320 in 2022. This growth was mostly due to increased grants from The Kent Police and Crime Commissioner and the Ministry of Justice, to support victims of domestic abuse, and contract income from Virtual Schools Kent to support children in foster care. We are also indebted by continuing support from schools who fund children and families to attend our programmes.



Expenditure

Total expenditure has increased again this year to £778,237 (2022: £716,135) largely driven by recruitment to reach our planned complement of staff, particularly in programme delivery and due to inflationary pressures. Staff costs are 76% of our total costs and these rose by £67,683 more than the difference between the two years total expenditure. This increase was a mixture of recruitments and a Trustee proposed, across the board pay rise of 6%. Whilst this was below inflation for the period it was in line with pay offers across the public and VCSE sector and Trustees recognised that the staff are not well paid and the impact of inflation was impacting disproportionately on their cost of living. Most other costs were closely managed and property costs declined as the new site became established.

Fundraising costs including support cost recovery declined slightly to £164,079 (2022: £167,993) this year. The return on investment of 2.25 times for giving and 8.6 times for grants and statutory contract, both including support costs compares well for charities.

The cost of delivering the family programmes at £591,249 (2022: £519,135) has increased again due almost totally to an increase in staff costs and this is to be expected when the number of families supported increased by 16%.

Support costs are completely stable at £175,406 (2022 £175,086). This is due to careful budget controls, reusing preloved equipment and using staff across programme delivery areas where appropriate.

To manage future costs department leads have been given more responsibility for their expenditure budgets.

Fixed Assets

The Dandelion Time centre at West Farleigh is rented on a 30-year, from 1 April 2020, lease by Rookery Estates. The lease is restricted to use by the charity and is not transferable and is not capitalised as a fixed asset. The other sites are rented on a short-term basis.

The Fixed Assets mostly comprise capitalised renovation work to the West Farleigh site, these have no market value but will provide therapeutic, training and operational space for the charity over the period of the lease.

Reserves

Total reserves at the year-end were £1,242,049 (2022: £1,181,930) these comprised a mix of unrestricted, designated and restricted funds. The Trustees are satisfied that the level of reserves is currently sufficient to ensure continuation of programmes, provide therapeutic space and enable some investment in the Dandelion Time expansion strategy.

The General Fund stands at £442,495 (2022: £391,061) at the year end. The small increase is welcomes as we expect our costs to increase next year. The operational budget for the year to 31 August 2024 is £986,506 and this unrestricted fund is equal to 5.4 months of this budgeted expenditure. In 2022 it was 5.5 months so unrestricted reserves have been maintained however this is slightly below the unrestricted reserves policy of 6 months set by the Trustees to ensure completion of work with all

attending families and children. Nevertheless, taken together with restricted funds for children and family work the Trustees are satisfied with the level of unrestricted reserves this year.

Restricted funds at the year-end were £176,042 (2022: £140,483). Of these £34,150 is restricted to site development and strategic planning activities that will be implemented in the next 12 months. The remainder is restricted to delivering specific elements of our family programmes directly or through recruitment of caseworkers.

Designated funds comprise a further £36,041 towards site related expenditure, the Trustees consider this necessary to make the site more environmentally friendly and sustainably cost effective, there will also be investment in branch sites.

The designated fund for Expansion Strategy of £100,000 is unused in the year as Dandelion Time has focussed on delivering programme work to as many children and families as possible. Implementation of the expansion strategy has been stepped up from September 2023 and partnerships with other organisations and with schools are being explored, these pilots will require investment and we expect to begin to use the Expansion fund to enable this.

The final designated fund is a fixed asset fund of £486,971 (2022: £495,281) which mirrors the fixed assets on the balance sheet and is not expendable.

Financial - Our Plans for the future

Last year we said over 1-2 years we would:

- ➢ Implement our Income Generation Strategy
- ➢ Increase income generation resources, recruiting Director of Fundraising and Bid Writer
- ➢ Develop further income generating partnerships with our Corporate Supporters
- ➢ Increase Statutory Agency funding through commissioning- we were delighted to secure an SLA with Virtual Schools Kent for both this year and next year
- ✓ Make reserves work harder by investments that meet our ESG values at appropriate risk levels
- ✓ Improved budgetary control
- ✓ Develop volunteer force in all aspects of the charities work – volunteer numbers have increased by 38%
- ➢ Development of Financial Strategy to ensure continuing financial sustainability and to maintain reserve policy in an expanding organisation

And in 3-5 years we will:

- Achieve multiyear commissioned contracts at different branches
- Create sustainable development through partnerships with other organisations working with children
- Sustainable revenue stream from training
- Step Change in Event and Corporate Sponsorship

Statement of Trustees' Responsibilities

The trustees, who are also the directors of the company for the purposes of company law, are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure account, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles of the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK accounting standards have been followed, subject to any
- material departures disclosed and explained in the financial statements; and
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on **30 January 2024** and signed on its behalf by:

Caroline Jessel
Chair

Independent examiner's report to the trustees of Dandelion Time ("the charitable company")

I report on the charity trustees on my examination of the accounts of the charitable company for the year ended 31 August 2023.

Responsibilities and basis of report
As the charity's trustees (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the *Companies Act* 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under the *Charities Act* 2011, s. 145 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under s. 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in s. 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Amy Healey FCA CTA DChA

Date: 30 January 2024

Lindeyer Francis Ferguson Limited
North House, 198 High Street,
Tonbridge, Kent TN9 1BE

DANDELION TIME

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2023

	Note	*2023 Unrestricted funds* £	*2023 Designated funds* £	*2023 Restricted funds* £	*2023 Total funds* £	*2022 Total funds* £
Income from:						
Donations and legacies	3	279,458	-	351,383	630,841	633,156
Charitable activities	4	78,053	-	105,998	184,051	158,320
Other trading activities	5	16,518	-	-	16,518	21,290
Investments		6,946	-	-	6,946	1,900
Total		380,975	-	457,381	838,356	814,666
Expenditure on:						
Raising funds	6	163,767	-	312	164,079	167,993
Charitable activities	7	173,052	4,950	413,247	591,249	519,135
Other costs	8	14,646	-	8,263	22,909	29,007
Total		351,465	4,950	421,822	778,237	716,135
Net income	9	29,510	(4,950)	35,559	60,119	98,531
Transfers between funds		22,424	(22,424)	-	-	-
Net movement in funds		51,934	(27,374)	35,559	60,119	98,531
Reconciliation of funds:						
Total funds brought forward		391,061	650,386	140,483	1,181,930	1,083,399
Total funds carried forward	13	442,995	623,012	176,042	1,242,049	1,181,930

DANDELION TIME

BALANCE SHEET
AS AT 31 AUGUST 2023

	Note	*2023* £	*2023* £	*2022* £	*2022* £
Fixed assets					
Tangible assets	11		486,971		495,281
			486,971		495,281
Current assets					
Trade debtors		-		634	
Accrued income		15,921		-	
Cash at bank and in hand		888,533		938,498	
		904,454		939,132	
Creditors: amounts falling due within one year	12	(149,376)		(252,483)	
Net current assets			755,078		686,649
Total net assets			1,242,049		1,181,930
The funds of the charity:					
Unrestricted funds			442,995		391,061
Designated funds			623,012		650,386
Restricted funds			176,042		140,483
	13		1,242,049		1,181,930

For the financial year ended 31 December 2021 the charitable company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:
- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476; and
- The trustees, who are also the directors of the charitable company for the purposes of company law, acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of the financial statements.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies. The financial statements were approved by the Board of Trustees on 30 January 2024 and were signed on its behalf by:

CAROLINE JESSEL
Chair

Company number: 4959632

DANDELION TIME

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2023

	Note	*2023* £	*2022* £
Cash flows from operating activities:			
Net cash (used in) / provided by operating activities	A	(40,352)	100,018
Cash flows from investing activities:			
Interest received		6,946	1,900
Purchase of tangible fixed assets		(16,559)	(42,704)
Net cash used in investing activities		(9,613)	(40,804)
Change in cash and cash equivalents in the year		(49,965)	59,214
Cash and cash equivalents at the beginning of the year		938,498	879,284
Cash and cash equivalents at the end of the year		888,533	938,498

A. Reconciliation of net income to net cash flow from operating activities

Net income for the year	60,119	98,531
Interest received	(6,946)	(1,900)
Depreciation	24,869	21,286
(Increase) in debtors	(15,287)	(634)
(Decrease) in creditors	(103,107)	(17,265)
Net cash (used in) / provided by operating activities	(40,352)	100,018

1 ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Dandelion Time meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

The financial statements are presented in pounds sterling and rounded to the nearest pound.

Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably.

For donations this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions outside of the charity's control which must be met before the charity is entitled to the funds. Where grants are received in response to a proposal including a budgeted timescale, such that the timescale for the expenditure is implicit in the grant agreement, the income is recognised in accordance with that timescale.

Income from fundraising events is recognised when the event takes place.

1 ACCOUNTING POLICIES continued

Income continued
Contractual income and performance related grants are shown in income from charitable activities, and are recognised in the period in which the goods and services are provided or to the extent that performance related outputs have been achieved, as appropriate.

Gifts in kind for sale are recognised income when sold at the selling price.

Other gifts in kind such as good or services for use by the charity are recognised when received only where their value can be reliably estimated and the value is greater than £1,000. In practice, due to the uncertainty of this valuation most gifts in kind are noted in the annual report rather than the financial statements.

Investment income is recognised when receivable.

Expenditure
Expenditure is recognised when a present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and the amount can be estimated reliably.

Direct costs are allocated to the activity in which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1 ACCOUNTING POLICIES continued

Tangible fixed assets and depreciation

Tangible assets are stated at cost less depreciation. Assets are depreciated over their anticipated useful life. For non transferable property or property renovation depreciation is based upon the length of time the charity anticipates they will have use of the asset, usually associated with the length of a long lease.

Assets costing less than £2,000 are not capitalised but are recognised as expenditure in the Statement of Financial Activities in the year incurred.

Financial instruments
The charity only has financial instruments of a kind that qualify as basic financial instruments. Short term basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Employee benefits
The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period to which the entitlement relates.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

2 STATUS
Dandelion Time is a charitable company limited by guarantee incorporated in England and Wales. The members of the charity are the Trustees. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office and its place of business is Elmscroft Cottage, Charlton Lane, West Farleigh, Kent ME15 0NY.

3 INCOME FROM DONATIONS AND LEGACIES

	2023	*2022*
	£	*£*
Donations from individuals	121,945	152,151
Donations from community groups	23,970	29,452
Donations from corporate bodies	67,738	72,360
Donated goods	-	-
In memoriam donations	6,839	2,305
Grants from trusts and foundations	391,867	360,581
Gift aid recovery	18,482	16,307
	630,841	633,156

In the current period restricted income was £451,682 of which £1,396 related to the capital campaign. In the preceding period, income of £344,430 was restricted.

4 INCOME FROM CHARITABLE ACTIVITIES

	2023	*2023*	*2023*	*2022*
	Families Programmes	*Training*	*Total*	*Total*
	£	*£*	*£*	*£*
Statutory agency grants	105,999	-	105,999	112,620
Statutory agency contracts	55,181	-	55,181	39,700
Private placements	10,667	-	10,667	6,000
Training	-	12,204	12,204	-
	171,847	12,204	184,051	158,320

5 INCOME FROM OTHER TRADING ACTIVITIES

	2023	*2022*
	£	*£*
Shop sales	-	16,817
Fundraising events	14,709	467
Sale of produce and space	1,809	4,006
	16,518	21,290

6 EXPENDITURE ON RAISING FUNDS

	2023	*2022*
	£	*£*
Staff costs	111,714	105,756
Fundraising costs	8,513	14,964
Support costs allocated	43,852	47,273
	164,079	167,993

7 EXPENDITURE ON CHARITABLE ACTIVITIES

	2023 Families Programmes £	*2023 Training £*	*2023 Total £*	*2022 Total £*
Staff costs	374,514	6,026	380,540	325,839
Direct costs	54,291	1,469	55,760	44,773
Depreciation	23,395	-	23,395	20,711
Support costs allocated	128,046	3,508	131,554	127,812
	580,246	11,003	591,249	519,135

Support costs comprise:		
Staff costs	82,922	78,974
Rent, utilities and property costs	12,600	17,520
Insurance	8,097	7,156
Communication and IT costs	46,786	46,267
Office costs	11,725	21,132
Depreciation	1,474	575
Governance costs:		
Independent examiners fee	2,820	2,760
Legal and professional fees	8,982	701
	175,406	175,085

In the preceding period, £396,668 of expenditure was paid from restricted funds.

8 OTHER COSTS

	2023 £	*2022 £*
Staff costs	14,646	11,570
Direct costs	8,263	17,437
	22,909	29,007

Staff and direct costs are in relation to the relocation and development costs.

9 NET INCOME

	2023	*2022*
	£	*£*
Net income is stated after charging:		
Independent examination fee	2,820	2,760

10 STAFF COSTS

	2023	*2022*
	£	*£*
Gross salaries	528,998	458,455
Employer's National Insurance contributions	34,469	41,103
Employer's pension contributions	26,355	22,581
	589,822	522,139

There were no employees with employment benefits (excluding employer pension contributions) of more than £60,000 in the current nor preceding period.

During the period, there were on average 23 staff on a head count basis (2022: 20).

11 TANGIBLE FIXED ASSETS

	Buildings £	*Office equipment* £	*Total* £
Cost			
Brought forward at 1 September 2022	507,935	8,632	516,567
Additions	14,114	2,445	16,559
Carried forward at 31 August 2023	522,049	11,077	533,126
Depreciation			
Brought forward at 1 September 2022	20,711	575	21,286
Charged for the year	23,395	1,474	24,869
Carried forward at 31 August 2023	44,106	2,049	46,155
Net book value			
At 31 August 2023	477,943	9,028	486,971
At 31 August 2022	487,224	8,057	495,281

12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	*2022*
	£	*£*
Accruals and deferred income	134,840	229,567
Tax and social security	9,911	17,122
Other creditors	4,625	5,794
	149,376	252,483

The movement on deferred income is as follows:

	2023	*2022*
	£	*£*
Balance at 1 September 2022	190,098	135,778
Released to income	(190,098)	(135,778)
Received in the year and deferred	94,985	190,098
Balance at 31 August 2023	94,985	190,098

Deferred grant income relates to grants where the funder has specified that they are to be used in future periods, where the application included budgets showing use in a future period, or where there are performance-related conditions which have not yet been met. Deferred contract income relates to funds paid in advance of referrals being made to the programmes.

13 MOVEMENT ON FUNDS

CURRENT YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	46,149	1,396	(13,395)	-	34,150
Family programmes	29,597	177,616	(182,710)	-	24,503
BBC Children in Need	-	29,261	(29,261)	-	-
The National Lottery Community Fund	-	109,569	(98,593)	-	10,976
Domestic Abuse programmes	32,154	65,798	(74,919)	-	23,033
Digital enhancement	5,039	4,172	(4,026)	-	5,185
Branches	16,438	64,865	(10,000)	-	71,303
Other restricted funds	11,106	4,704	(8,918)	-	6,892
	140,483	457,381	(421,822)	-	176,042
Unrestricted funds					
General fund	391,061	380,975	(351,465)	22,424	442,995
Designated funds:					
Designated fixed assets	495,281	-	-	(8,310)	486,971
Strategic premises	55,105	-	(4,950)	(14,114)	36,041
Expansion strategy	100,000	-	-	-	100,000
	1,041,447	380,975	(356,415)	-	1,066,007
Total funds	1,181,930	838,356	(778,237)	-	1,242,049

RESTRICTED FUNDS:

Strategic Premises
Income and expenditure restricted to the redevelopment at the Elmscroft cottage site.

Family Programmes
For work with specific families.

BBC Children in Need
Income and expenditure relating to this "Next Steps" grant to support family programmes.

13 MOVEMENT ON FUNDS continued

The National Lottery Community Fund
A three-year grant from the RC London and South East Region programme to support family programmes.

Domestic Abuse programmes
For children impacted by domestic abuse.

Digital enhancement
For the development of a new website, refreshed branding, new social media channels and additional payment and donation channels.

Branches
Income restricted to the delivery of programmes at a specified branch and associated expenditure. Currently Ashford and North Kent.

DESIGNATED FUNDS:

Fixed assets
These will be utilised by depreciation over either the term remaining on the lease of Elmscroft Cottage (to 31 March 2050) or the expected life of the asset if shorter.

Strategic premises
It is expected this fund will be used in the next financial year on the final elements of the property renovation. A proportion may be transferred to the Fixed Asset fund.

Expansion strategy
This fund is designated to meet the costs associated with delivering the strategic plan, and will be expended over the next 4-5 years primarily on staff and site costs associated with opening new premises.

13 MOVEMENT ON FUNDS continued

PRIOR YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	26,697	64,728	(15,336)	(29,940)	46,149
Family programmes	37,815	194,420	(202,638)	-	29,597
BBC Children in Need	19,332	45,979	(65,311)	-	-
The National Lottery Community Fund	-	78,664	(78,664)	-	-
Domestic Abuse programmes	7,498	57,079	(32,423)	-	32,154
Digital enhancement	458	5,000	(419)	-	5,039
Branches	16,438	-	-	-	16,438
Other restricted funds	1,803	11,180	(1,877)	-	11,106
	110,041	457,050	(396,668)	(29,940)	140,483
Unrestricted funds					
General fund	329,080	357,616	(316,921)	21,286	391,061
Designated funds:					
Designated fixed assets	473,863	-	-	21,418	495,281
Strategic premises	70,415	-	(2,546)	(12,764)	55,105
Expansion strategy	100,000	-	-	-	100,000
	973,358	357,616	(319,467)	29,940	1,041,447
Total funds	1,083,399	814,666	(716,135)	-	1,181,930

14 ANALYSIS OF NET ASSETS BETWEEN FUNDS

CURRENT YEAR	*Unrestricted funds* £	*Desginated funds* £	*Restricted funds* £	*Total funds* £
Fixed assets	-	486,971	-	486,971
Net current assets	442,995	136,041	176,042	755,078
	442,995	623,012	176,042	1,242,049
PRIOR YEAR				
Fixed assets	-	495,281	-	495,281
Net current assets	391,061	155,105	140,483	686,649
	391,061	650,386	140,483	1,181,930

15 OPERATING LEASE COMMITMENTS

The charity is committed to future minimum lease payments under non-cancellable operating leases as follows:

	2023 £	*2022* £
Due within one year	12,600	12,600

16 RELATED PARTY TRANSACTIONS

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current and previous premises. During the year rent was paid of £12,600 (2022: £12,600), and there were no amounts outstanding at the year end (2022: £nil).

The key management personnel for the year ended 31 August 2023 are considered to be the Trustees and the Senior Management team. Total emoluments, including employer's pension contributions and employers NIC, paid in respect of key management personnel were £167,086 (2022: £153,153).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training and fundraising activities.

There were no Trustees' remuneration or other benefits during the current or prior period.

No expenses were reimbursed to trustees during the year (2022: none).

OUR SUPPORTERS

Corporate Partners

AJ Gallagher
Aviva
Brachers
Cabot Financial
Civil Service Insurance Society
Children Salon
Cook Trading Ltd
DJ Civils
Enterprise Rent a Car
Fidelity International
GRAHAM Construction
Hewlett Packard Enterprises
Hochiki Europe
Holmewood House School
JGA Recruitment
John Lewis Bluewater
Kelleher Group
Maylam Financial Planning Ltd
Obart Pumps
Polypipe
Openreach
Redrow Homes South East
Southern Water
Slyvagen
South East Steel Limited
South East Water
Steadline
The Mall, Maidstone
VidaFresh
Village Hotel Maidstone
Volker Highways
VJ Technology
Volker Highways
Ward Security
UK Power Networks
Yorkshire Building Society
6RS

Trusts, Foundations and Statutory Agency Grants

National Lottery Community Fund
BBC Children in Need
B&L Leach Family Fund
Colyer Fergusson Charitable Trust
Alex Timpson Trust
The Muckle Fund
Simon Rivett-Carnac Trust
The Haramead Trust
The Steel Charitable Trust
Cobtree Charity Trust
Samuel Storey Family Charitable Trust
Four Acre Trust
Kent Police & Crime Commissioner
Maidstone Borough Council:
Community Resilience Fund
Kent County Council:
Reconnect Grant Programme
Early Help & Preventative Services
The Mrs Smith & Mount Trust
The 7 Stars Foundation
D'Oyly Carte Charitable Trust
Postcode Society Trust
Congelow Organic Charitable Trust
The Pamela Champion Foundation
Raise Your Hands
Cole Charitable Trust
The Newby Trust
Barbara Ward Children's Foundation
Help for Children
Peter Harrison Foundation
Joan Ainslie Charitable Trust
Kent Community Foundation:
Hornbeam Charitable Trust
The Sunshine Fund
The Auston Trust Fund
Marsh Charitable Trust
The Sam West Foundation
The Screwfix Foundation
Barnardos Mental Health & Wellbeing
Grant (Wards Estate Agents)

Restoring Hope To Young Lives

Dandelion Time

dandeliontime.org.uk

01622 814001 |

Dandelion Time, Charlton Lane, West Farleigh, Maidstone, Kent ME15 0NY

Registered Charity Number: 1136613 | Company Limited by Guarantee | Company Number: 4959632

Due to the sensitive nature of our work the young people featured as not our service users

DANDELION TIME

England & Wales - Charity number 1136613

Accounts

Annual Report and Financial Statements

12 months to 31st August 2022

Dandelion Time

Charity Number 1136613 Company Number 4959632

Contents:

- Reference and Administrative Details – *Page 3*
- Trustees Report – *Page 4*
- Statement of Trustees Responsibilities – *Page 23*
- Independent Examiners Report – *Page 24*
- Statement of Financial Activities – *Page 25*
- Balance Sheet – *Page 26*
- Statement of Cash Flows – *Page 27*
- Notes to the Financial Statements – *Page 28*

Reference and Administrative Details

Trustees Report

Trustees Dr Caroline Jessel - *Chair* Sir Paul Carter Dr Lesley Hanney Mr Simon Norman Mr Richard Parkin Mrs Helen Stevens Mr Karthikeyan Vijayakumar Mrs Gillian Wilford	**Senior Management Team** Graham Carpenter - *Chief Executive Officer* Jane Angell-Payne - *Director of Finance* Carol Bridges - *Director of Therapy and Training* Paul Curnow - *Director of Operations*
Company Secretary	Jane Angell-Payne BSc ACA DChA
Patrons	**Sir Michael Morpurgo** Children's Laureate and Author **Isabel Hardman** Journalist, Author and Presenter
Company Registered Number	4959632
Registration Date	11 November 2003
Registered Charity Number	1136613
Registered Office	Dandelion Time Elmscroft Cottage Charlton Lane West Farleigh Maidstone Kent ME15 0NY
Independent Examiner	Amy Healey FCA CTA DChA Lindeyer Francis Ferguson Limited Chartered Accountants Statutory Auditors North House 198 High Street Tonbridge Kent TN9 1BE
Bankers	HSBC 1-5 Week Street Maidstone ME14 1QW

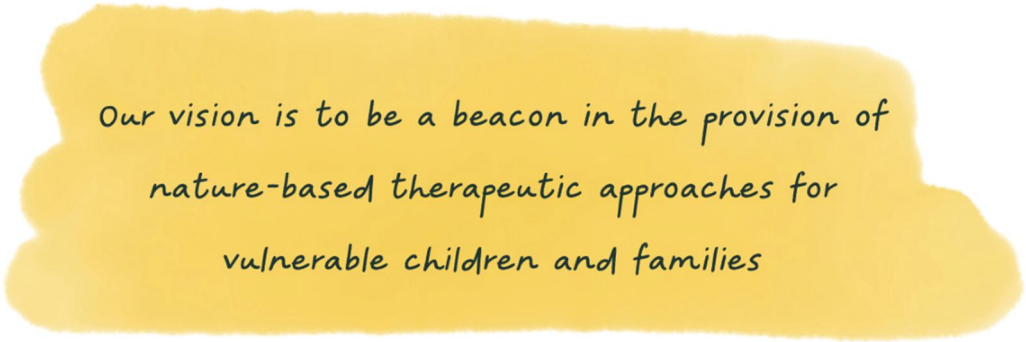
The Trustees (who are also the directors of the company for the purposes of company law) present their report together with the unaudited financial statements for the year ended 31 August 2022. The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and in accordance with the governing document, current statutory requirements and the provisions of "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

The reference and administrative details on page 3 form part of this report.

Background

Based in Kent, Dandelion Time provides nature-based therapeutic programmes for children with serious emotional and behavioural difficulties and their families. Our purpose is to help children to overcome trauma and associated emotional issues, develop in confidence and self-esteem, have stronger relationships with those who care for them, and be better equipped to engage well with school, at home and in the community.

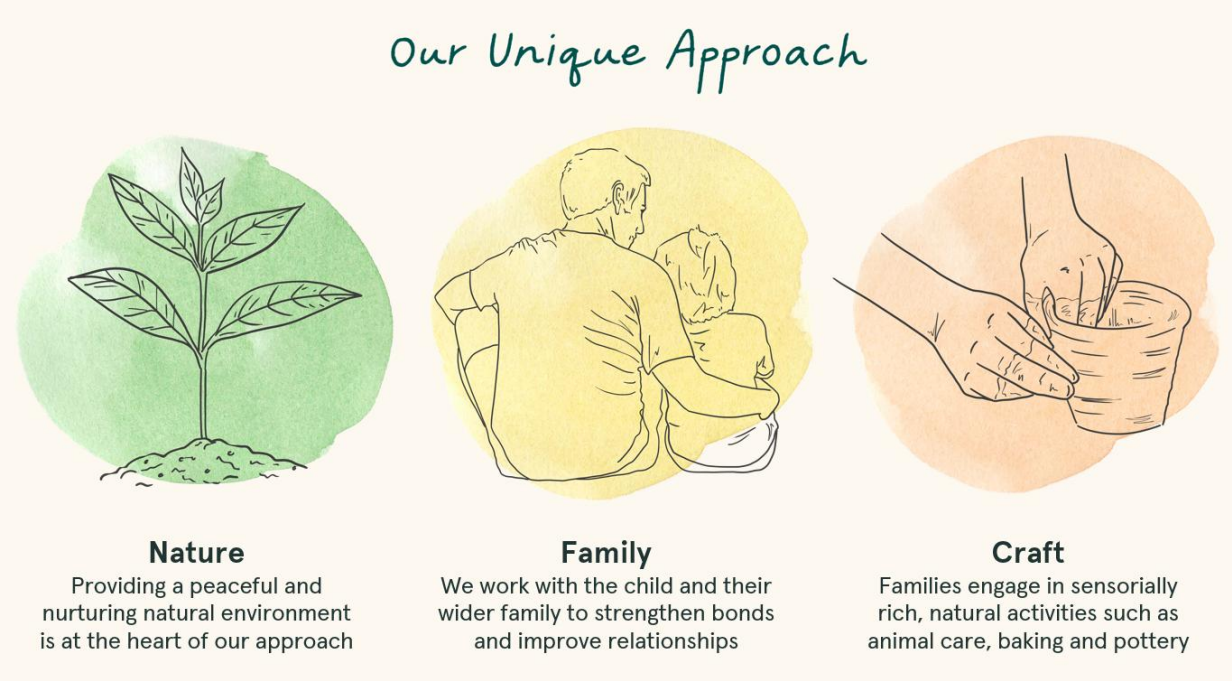


Following successful delivery of programmes across Kent we are further developing an expansion plan to replicate and disseminate our model effectively across the country, which will include as early steps to:

- Significantly increase the number of children and families attending Dandelion Time
- Increase dissemination of the Dandelion Time approach to professionals
- Increase geographical reach across Kent and other parts of South East

Dandelion Time transforms the lives of traumatised and neurodiverse children in Kent. Our therapeutic approach is family based, embedded in nature with a range of activities that engage head, heart, and hands. Therapeutic programmes have consistently achieved

positive outcomes for highly disengaged children with complex histories involving abuse, neglect, and trauma.



Demand for our programmes continue to increase and new staff have been recruited and trained to support more children and families. We are pleased to have opened our third site in North Kent this year and professional training planned for next year is already oversubscribed.

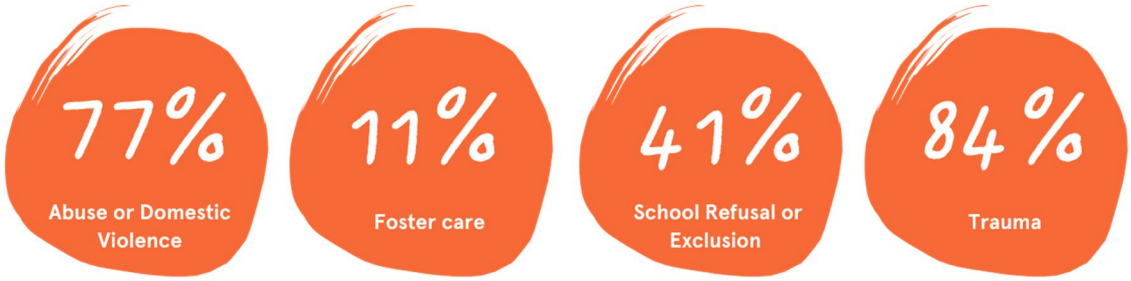
In implementing the plan, the Trustees expect the charity to adopt strong Environmental, Social and Governance procedures (ESG) and intend to align performance to globally and nationally accepted best practice and goals in these areas. This report explains social impact, our sustainability, our governance and our financial performance

Our Activities and our Social Impact

Dandelion Time has social impact through our work with children and families, our people, both staff and volunteers and our relationships with our communities. Our key strategic aims are to make a lasting positive impact on the lives of vulnerable children and families and become a sustainable resource for local communities into the foreseeable future. Dandelion Time has not delivered external training during the year due to uncertainties relating to the pandemic but has been developing new training courses and plans to increase this activity in the future.

The Children and Families We Support

Dandelion Time supports children, young people and families affected by challenging circumstances. Many children have been traumatised by abuse, domestic violence or neglect. Some have fallen out of education or are in foster care.



Children referred to Dandelion Time have often experienced multiple adverse childhood experiences (ACEs). ACEs are potentially traumatic events that can occur in childhood (0-17 years). These may include experiencing violence, abuse or neglect, witnessing violence and abuse in the home or community and having a family member attempt or die by suicide.

ACEs are linked to chronic health problems, mental illness, and substance use problems in adolescence and adulthood. ACEs can also negatively impact education, job opportunities, and earning potential. A UK study reported that less than 10% of adults have four or more ACEs. At Dandelion Time over half of children who attend have 4 or more ACEs with many having between 6 and 11 ACEs. Improving outcomes for these children has significant impact on their adult lives.

Referrals

Referrals are made by professionals from statutory and Voluntary and Community Sector (VCS) agencies for children in need of specialist support with their emotional and behavioural difficulties. Demand is at its highest ever level following the coronavirus pandemic. 163 children have been referred to the service with multiple and complex needs. Over 50 children are awaiting placement on the programme at the year end due to high demand.

The Programme

140 Children aged 4-15 and their carers have participated in Dandelion Times's therapeutic programmes in the year. Attending our centre in Mid-Kent or branches in East Kent and North Kent, each child and family have engaged in a varied programme of group and individual therapeutic activities to help them resolve complex issues. Families care for our farm animals and gardens, take part in natural crafts, including woodwork, creative expressive activities, and cook using food they have grown and harvested on our land. Our purpose is to support children to overcome trauma, develop in confidence and self-esteem, have stronger relationships with those who care for them, and be better equipped to engage well with school, at home and in the community.

Post Pandemic

On top of increased demand our programme team have noticed that challenging behaviour and periods of dysregulation where children are displaying their emotional distress have increased. Our hypothesis is that as a result of the pandemic there have been prolonged periods of enforced isolation with little peer interaction, increased gaming and screen time. Some children have been unable to successfully navigate the return to school. Anecdotally we have attended home visits where this has been borne out, where children are said to be 'home-schooled' but seem to struggle to leave their bedrooms. We have been able to help some of them to overcome their social isolation and help them back to school. Some found the challenge too much. Other post pandemic challenges include an increasing number of parents with mental health issues and an increase in the number of safeguarding concerns we raise with Social Services.

Impact of Programmes

The programme has had a positive impact on the children and families attending and has brought significant benefits to children with serious emotional and behavioural difficulties. Evaluation in the period has shown positive changes to children's psychological wellbeing, self-esteem, confidence, and resilience. Most children have re-entered or engaged better with school, become less isolated and have reduced anxiety, fear, and other emotional symptoms.

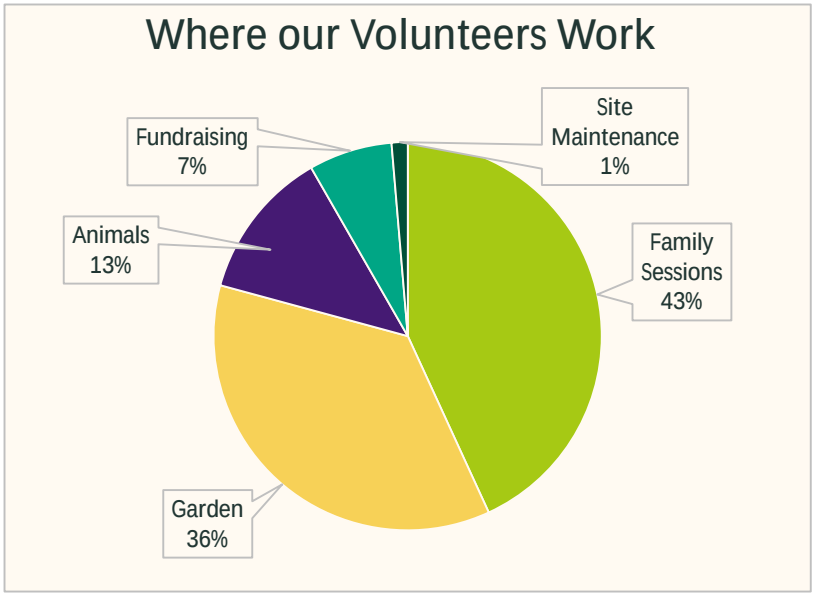
This charity is nothing short of amazing. My son and myself were victims of domestic abuse and my son was really struggling with his confidence as well as depression and anger issues. The way this organisation deals with childhood trauma via outdoor activities brings a sense of peace and allows children's confidence to shine through. They focus solely on the benefits that the activities bring to the child without talking about the trauma. This place saved my child, saved my family, and ultimately restored happiness in our lives" - Parent

As well as individualised 'Goals' which are set with families and scored at the start and end of the programme, we monitor and score a range of general outcomes for each child, through professional assessment/observations and feedback from carers. The programme has continued to bring about positive changes in emotional and behavioural wellbeing:

"Dandelion Time (is) an amazing calm therapeutic environment where lovely non-judgemental people support families who need extra TLC following and during difficult times" - Referrer

Our People

At the end of the period, 20 staff were employed, 5 of these full time in delivering Dandelion Time's programmes, administration and management roles, and fundraising for the charity's services. A further 3 part time roles were filled at the beginning of September 2022. Alongside the staff team, Dandelion Time has benefited from the support of regular volunteers to deliver its work with children and families, care for the farm and animals, and support the fundraising and administration of the charity.



"I have really appreciated the time taken by trained staff to support me. The training offered in Safeguarding and the introduction to Systemic therapy was helpful" - Volunteer

8,316 hours of volunteering

At the end of the period, 55 volunteers were engaged in regular volunteering. The children and families referred to Dandelion Time benefit significantly from the support of volunteers, without whom we could not deliver a cost-effective and life-changing service to so many.

Staff and volunteers benefit from ongoing development and support, attending regular 'team' days incorporating essential training (including safeguarding, diversity, health & safety), together with experiential crafts and team building.

'I'm always heartened by the fact that someone from the charity always has the time to say 'thank you' & appreciate what volunteers have done, it goes a long way in a busy, chaotic life'

- Volunteer

Our Volunteer Co-ordinator, appointed this year, provides ongoing support for the volunteer team, with regular events and social activities provided to bring volunteers together and promote a sense of belonging and appreciation of their contribution to our work.

We strive to achieve a happy and healthy work-life balance for all our staff. Where practicable we offer flexible working arrangements to allow staff to work in a way that suits their individual lifestyles, for example, through hybrid working or condensed hours.

We encourage staff to fully understand and experience all aspects of Dandelion Time by joining other teams within the organisation from time to time. During the year, three operational staff joined a ten-week programme of therapeutic sessions as support staff. The full staff team meet quarterly to share information, cross fertilise ideas, undertake toolbox training and learn new crafts together.

Staff are kept up to date through regular communications using different media and offered the opportunity to contribute to the development of the charity.

Our Community

Dandelion Time has a very active presence in the local and regional communities close to our centre and branches and on social media. We see a two-way relationship with the community as integral to delivering and funding our work and are pleased to both support and be supported by many organisations and individuals.

Bringing Communities to Dandelion Time

- *Open Mornings:* In the year we have held 7 Open Mornings, which include a presentation from the CEO and other staff, together with a tour of our Maidstone site and Q&A session. 132 professionals and others interested in our work have attended these since September 2021.

- *Charities*: We continue to grow close connections to a range of charities to share learning and support our families including: mental health, substance misuse and mediation services, local food banks, local drama and sports groups, outward-bound and camping centres. A partnership with FareShare supports our families by providing food donations.

- *Work Experience*: Young people who have previously attended Dandelion Time return to undertake work experience in year 10 and year 12, to help in the operational areas of the charity.

- *Baby bump*: We were delighted to welcome foster carers and their babies from KCC in the summer to use our site when we were operating a reduced therapeutic programme.

- *Events* - We have launched the first in our series of 'Seasonal Workshops' – Wild Foraging, which took place in October.

Communities Supporting Us

- *Communities Raising Funds:* Our supporters have taken on a range of challenges for Dandelion Time over the last year including the Royal Parks, Brighton and London Marathons, Trekking in Nepal, Dragon Boat Race / Sky Dives / Tough Mudders, all covered on Dandelion Time's social media. Many organisations such as independent schools, golf clubs and churches have supported us with collections and events.

- *Support from MP & Local Politicians*: We have established a strong relationship with our local MP, Helen Grant, who visited our charity shop and attended our headquarters in May. The Mayor of Maidstone visited the charity for an Open Morning and tour of the site and has selected Dandelion Time as his chosen charity for the year.

Dandelion Time in the Community

We have worked with: The Community Payback volunteer scheme; Village in Bloom; Evergreen group (older people visits/assistance); and a local quilting group who provide handstitched quilts for each child. Schools have provided music teachers and volunteers.

Dandelion Time Communicating with our Communities

- *Media Coverage:* Dandelion Time has featured within local publications including The Kent Messenger and Inside Kent as well as regular interviews on BBC Radio Kent.

- *Local Group Presentations*: We regularly give talks about our work and families to local group such as Women's Institutes, Rotary Clubs, Schools and Village societies.

- *Awards*: Awarded 'Outstanding Charity' in Wards Estate Agent's Children's Charity of the Year.

- *Development of New Website and Branding*: Launched in Summer 2022. This has been an extensive piece of work which will have significant long-term gains helping to position Dandelion Time as an established children's charity whilst also helping to maximise our engagement with new and existing supporters.

Social Impact - Our Plans for the Future
1-2 years · Increase number of children attending current sites especially at North Kent and Ashford · Commission an external evaluation of our child and family work · Further improve therapeutic programme to deliver the best outcomes · Develop and deliver training modules · Increase our presence in North Kent and Ashford areas, getting Dandelion Time better known and valued in these communities · Host May Fayre and other events that open the site to past families and the community · Develop replication models · Staff survey and action on improving engagement and increasing wellbeing
3-5 years · Open additional sites in the South East · Increase use of the site by other agencies working with families and children · Finalise a full package of training modules and handbook to encapsulate Dandelion Time methodology · Partner with other organisations to facilitate the delivery of training and family work regionally

Our Commitment to Sustainability & the Environment

Sustainability

Dandelion Time supports the Sustainable Development Goals - Source: https://sdgs.un.org/goals

Dandelion Time activities contribute many of the UN goals;

- 1. No Poverty: Many of the children we support experience poverty. We support the family to address this and the child to positively engage with education to improve their life chances.
- 2. Zero Hunger: Where families do not have enough to eat or are eating food with poor nutritional content, we support them through our communal eating and harvesting to learn how to make the most of a tight budget. Supermarkets work with us to use up fresh produce that are near their sell by date and can help families in need too.
- 3. Good Health and Wellbeing: The core of our service is to support both physical and mental health and ensure the family has the tools to maintain good health and understand how to ensure wellbeing even when facing strong challenges.
- 4. Quality Education: Activities at Dandelion Time are often educational as well as therapeutic and rekindle inquisitiveness and love of learning in many children. Recovery from trauma and providing skills to address challenging situations enables a child to engage positively with education.
- 10. Reduced Inequalities: Where these arise from health inequalities, often related to addiction, depression and trauma the therapeutic approach at Dandelion Time can support adults back into work and children back into education.
- 12. Responsible Production and Consumption: We produce food and look after animals on site modelling nurturing, responsible behaviours in everything we do. We try to avoid waste, use circular economy principles and avoid all toxic products on the land.
- 13. Climate Action: Dandelion Time is working to ensure a minimal carbon footprint in all activities, while also educating staff, volunteers and services users by reconnecting with the natural world and understanding its value.
- 15. Life on Land: We manage our land for nature recovery and support a widening range of biodiversity. Our activities inspire families, staff and volunteers to care for all life on land and understand its importance to our health and wellbeing.
- 17. Partnerships for the Goals: Dandelion Time works in partnership with families who use the service to create hope and opportunity in their lives. Other active partnerships include our local communities, local authorities, the NHS, schools, social services, funding bodies, corporations and other charities with a similar ethos.

Environment

Sustainable care for the environment is at the core of the Dandelion Time's procedures on transport, land and buildings management, child centred activities, food production and consumption and waste management. The charity seeks to minimise any adverse environmental impact. The charity does recognise limitations in also meeting some

legislative requirements, for example in using utilities such as power, water, and waste disposal.

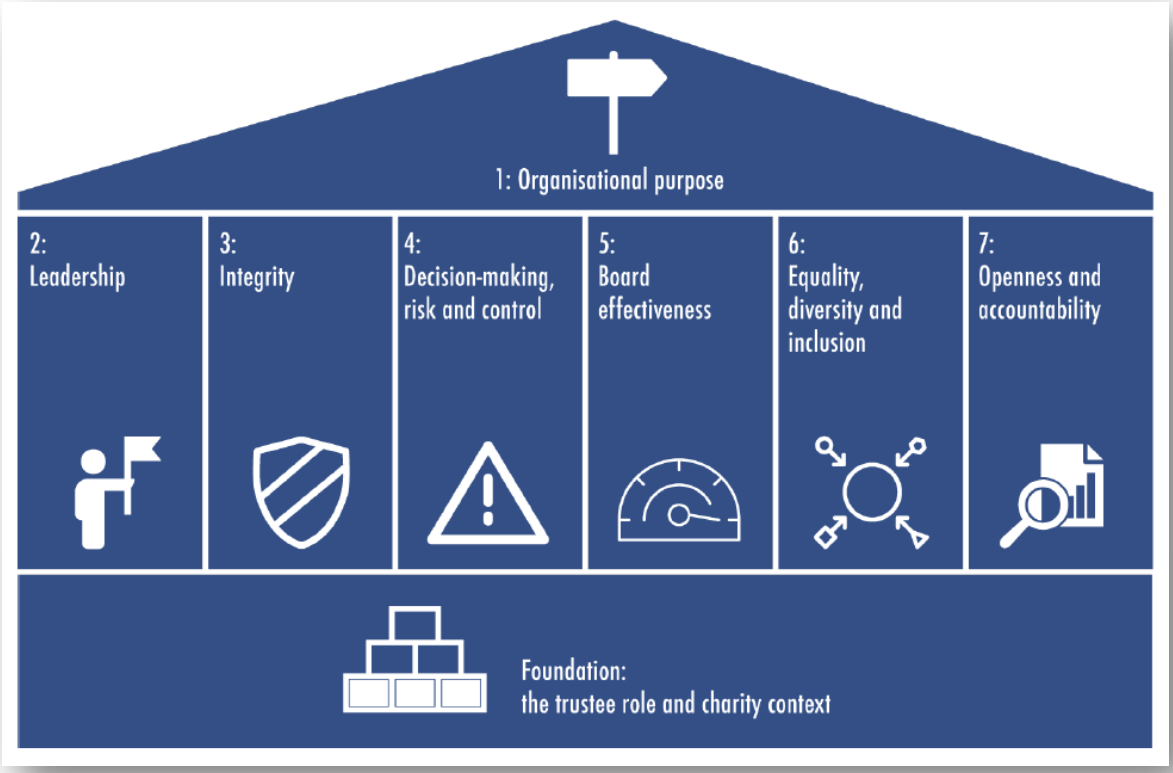
In particular this year Dandelion Time has;

- Minimised the generation of waste through re-use and effective recycling including the sale of donated second hand goods, the use of donated second hand equipment and repairing rather than replacing
- Minimised travel footprint by encouraging working from home, walking, cycling, use of energy efficient and electric vehicles, non-front-line staff now work on average 60% of their time from home.
- Managing land on sustainable principles, wildlife habitats and diverse wood land has been planted and managed, soil health has been improved through extensive composting of organic waste
- Minimised use of chemical-based cleaning products
- Encouraged children and families to understand and respect nature
- Trained staff and volunteers in to develop and implement environmentally responsible approaches
- Commissioned a desktop energy review

The charity has developed the foundation for a significant improvement in the reduction of our environmental footprint next year.

Sustainability and Environment - Our Plans for the Future
1-2 years · Undertake a desktop energy review at our Maidstone Centre · Implement a low carbon emission and efficient energy solution for our Maidstone Centre reducing reliance on fossil fuels · Installation of electric vehicle recharging points · Move towards 'no dig' garden management · No pesticide use or use of natural pesticides by exception · Tree planting and woodland ground cover to improve wildlife habitat
3-5 years · Develop and implement a plan to minimise travel to branches for staff and volunteers · Building of strawbale roundhouse using natural materials · Recruit locally for satellite sites to minimise travel

Our Governance



Source: Charity Governance Code for smaller charities

Dandelion Time is committed to the Charity Governance Code developed by the Charities Code Steering Group which complements the guidance and legislation provided by the Charity Commission and Statute. The code recognises that good governance is fundamental to a charity's success and provides guidelines and rationales.

Organisational Purpose

Dandelion Time is a charitable company established in 2003 and is limited by guarantee. The Charity is governed by the Articles of Association which set out the charitable object as:

> To help and to educate children with various behavioural, educational and emotional needs particularly by providing therapeutic and developmental activities for such children and their families within sustainable farm environments.

The Trustees and staff have worked together to refresh the Vision, Purpose and the Values of the organisation adopting an inclusive approach to ensure they are owned by everyone. The Board recognises that the purpose must continue to support our beneficiaries and provide a public benefit. In setting the charity's activities the Trustees meet the Charity Commissions guidance on public benefit.

Leadership & Integrity

Dandelion Time is governed by a Board of Trustees who are also Directors under Company Law.

When recruiting Trustees, the Board identifies any skill gaps and looks for individuals who can provide expertise and leadership. Opportunities are advertised and open to anyone who meets the required criteria. The recruitment process follows the Dandelion Time safer recruitment procedures.

There is an induction programme for new Trustees and all Trustees are required to undertake mandatory training and are offered other relevant training each year.

At quarterly Board meetings Trustees are updated about the activities of the charity, consider, and develop strategy and review and agree the many policies which govern the charity. During the year significant changes have been made to Safeguarding Children and Health and Safety Policies to protect children, families, volunteers and staff and a new Data Protection Policy was implemented. The Conflict-of-Interest Policy ensures that any potential conflicts with Trustees personal business are disclosed and recognised. Incidents are reported to the board and lessons learnt implemented. There have been 3 incidents reported this year and none are considered a Serious Incident.

Decision Making Risk and Control

Dandelion Time Board is responsible for Strategy, Risk Management and Financial and Ethical Probity. Implementation of strategy and day to day operations are delegated to the CEO and the heads of each department who together constitute the Senior Management Team (SMT). The SMT attend every Board meeting. The Scheme of Delegation sets out responsibilities and authority limits.

The Board has constituted Sub-Committees which have clear terms of reference and whose membership must include at least two Trustees and a member of the SMT. Sub-committee recommendations are taken to the full Board. During the year these subcommittees were:

Remuneration Committee (Chair Gillian Wilford) – to consider staff pay and reward

Strategic Premises Committee (Chair Paul Carter) – to oversee significant premises developments

Finance and Risk Committee (Chair Gillian Wilford) – to scrutinise finances and risk management and to develop governance frameworks

Development Committee (Chair Simon Norman) - to oversee implementation of expansion strategy. This committee was approved in the year and the first meeting took place in September 2022

The Board approves the Policy Framework and every policy prior to its implementation and the Risk Register is an agenda item at every meeting of the Board. Communications with the Independent Examiners LFF is initially through the Finance and Risk Committee who represent and make recommendations to the Board.

The Charity has undertaken a full review of compliance to the Fund-Raising Regulators Code of Practice and has registered with the Fundraising Regulator shortly after the year end.

Dandelion Time maintains a comprehensive risk register which is considered at every Finance and Risk Committee (FAR) meeting and carefully reviewed each year. Mitigating actions to minimise risk are identified and monitored. In between these times risks may be added by the Senior Management Team, FAR or the Board of Trustees. The risks directly relating to the pandemic have subsided over the year and the Board of Trustees considers the highest risks to be:

- Implementation of the expansion strategy being too time consuming and distracting for management team, to mitigate this the Trustees have established the Development Committee and authorised additional costs for internal and external resources
- Inflation impact across the charity, including on operating costs, staff turnover and family attendance. Operating budgets are monitored regularly by FAR and the Remuneration Committee strives for a pay and benefits package for employees that is attractive. Dandelion Time is looking at alternatives to help families with both food and transport difficulties that might prevent attendance.
- Raising sufficient income to meet an increasing need and remaining financial sustainable. Dandelion Time has strengthened both the fundraising and contract directorates from September 2022.

Board Effectiveness

During the year the Chair undertook a Board Effectiveness Review to enable the Board to consider any additional skills required on the Board or the Senior Management Team and to identify any gaps in competencies or decision-making processes. The findings will be implemented over an 18-month period.

Equality Diversity and Inclusion

Dandelion Time has developed an action plan to help ensure that equality, diversity, and inclusion is integral to culture and processes both internally and externally. The plan is implemented through staff training, external communications such as the website, and through all processes such as recruitment, referrals, staff and volunteer management and fundraising. The Board includes a Trustee with lived experience from attending Dandelion Time which helps the charity scrutinise its performance through the eyes of the beneficiary and ensures accountability to the community and wider society. Both the Board and staff team members have a diverse range of life experiences.

Openness and Accountability

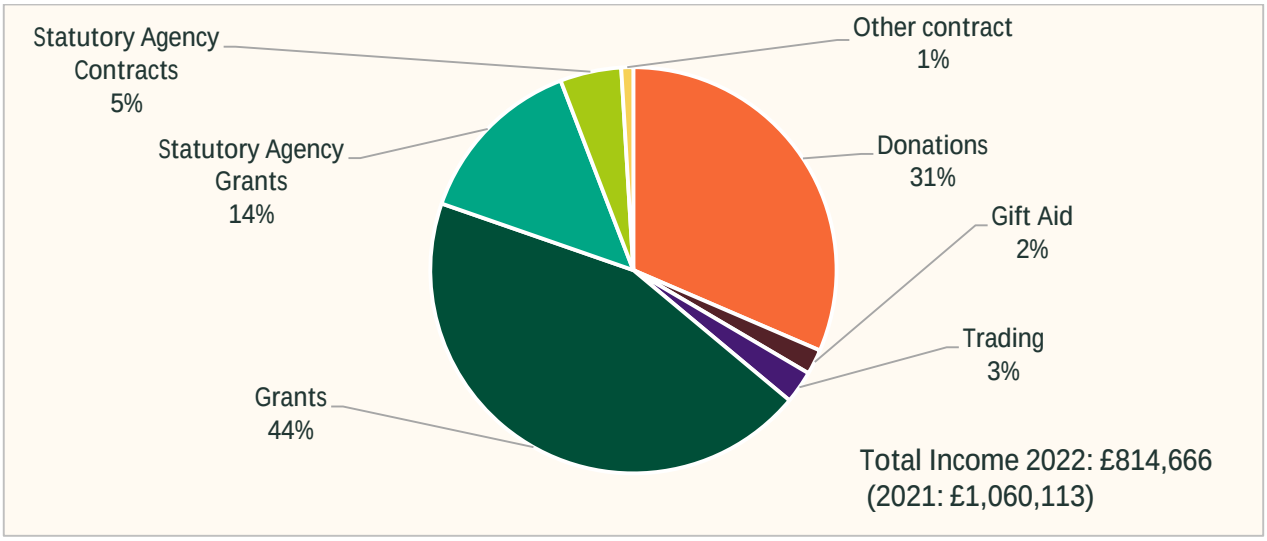
Our website and the publicly available Annual Report and Accounts are very open about what the charity does, how the charity operates and our plans the future. This report has been written to give the reader a transparent and complete picture. The Complaints Policy is simply written and available. There have been no complaints this year.

Governance - Our Plans for the Future
1-2 years · Recruit additional Trustees with lived experience and with expansion implementation experience · Use the National Risk register to consider the impact of any risk and challenges that might cause UK wide disruption · The Development Committee fully operational · Update Safeguarding Adults Policy and Equality and Diversity Policy · Implement a new training matrix for Trustees · Widen employee responsibility in the development of strategic options · Develop organisational succession plan
3-5 years · Create new Strategic Plan · Repeat Board Effectiveness review · Recruitment of Trustee with Statutory Agency commissioning experience

Financial Sustainability and Financial Review

Income Generation

Income is generated from a diverse range of sources. In the previous year to 31 August 2021 Dandelion Time undertook a significant campaign to raise funds for renovation works. The total income adjusted in both years to exclude the capital campaign shows operating income in 2022 of £749,938 (2021: £668,267) and total income of £814,666 (2021: £1060,113). We recognise this as a momentous achievement by everyone involved and would like to give a special mention to Caroline Williams Jessel who has led fundraising for almost 20 years on a voluntary basis and left to take up other challenges in February 2022. Recognising an increasing need for funds in future years we have restructured and strengthened the fundraising department that is responsible for Donations and Events and recruited a Director of Fundraising who commenced in September 2022. We have also recruited an additional bid writer.



Donations, Events and Retail - Giving

The pandemic continued to impact face to face fundraising during the year although it was increasingly possible for corporate partners to visit and engage with the site especially in summer 2022.

Total donations including gift aid were £272,575 (2021: £227,849) with biggest increases from Corporates and Community Groups. Within the totals £22,727 (2021: £76,006) related to the capital campaign.

We are so pleased to see a growth in income from donations of 20% overall and a 65% increase in donations to support operating work.

Most of the donations were unrestricted and helpfully the small number of restrictions were to our family programmes and essential site development activities. We are especially grateful to Fidelity International and Thomson Snell Passmore for their donations over several years. A full list of our generous corporate partners is given at the end of this report.

In addition to cash donations our corporate partners have contributed to the maintenance and developments of our sites through 42 corporate team days. Typically, 6-10 people work alongside our operation team often bringing equipment and materials that they will use during the day. The total this is likely to have been worth some £15,000 but as it is not possible to value accurately has not been included in our financial accounts. We are specially indebted to MHS Homes and their partners who insulated and decorated a multi-use space.

Grants

Grants from Trusts & Foundations contribute over half our income and provide a firm foundation from which other fundraising can build. Dandelion Time is equally appreciative to Trusts that have offered us multi-year grants or have supported us several times and to Trusts that have discovered our work with families this year. We have delivered on all the grants we have received and keep our supporters informed with clear reports detailing the outcome of the grant.

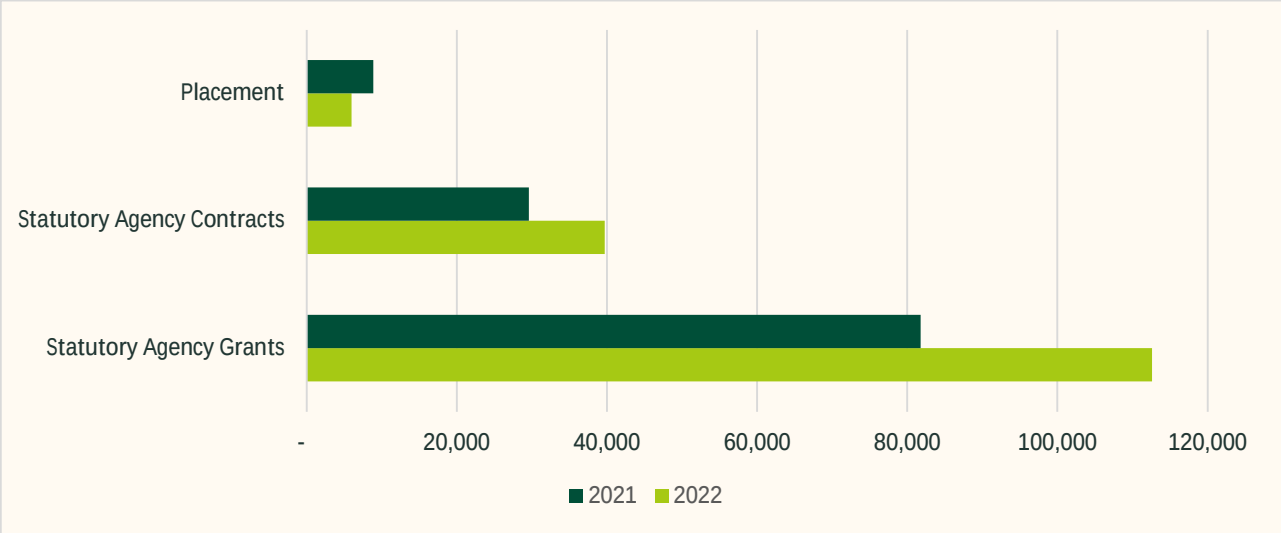
We are grateful for support from National Lottery and BBC Children in Need who raise money from the public. A full list of our supporters is given at the end of this report.

35 Trusts & Foundations and Grant bodies supported Dandelion Time's work in 2021-22

As was expected capital grants last year were much higher than this year as the campaign and construction ended but nevertheless £42,000 was received (2021: 315,840) and mostly used for the construction of a hay store, the upgrading of therapeutic space and utilities. Operating grants totalled £318,581 this was less than the £350,889 received last year. This was largely due to the high number of Covid Pandemic Relief grants received and used in 2021 which were unrestricted and not repeated this year. Most of the restricted grants were for family programmes and we were also pleased to receive grants to help develop a new website and for external support for an Income Generation Strategy to be completed next year.

Statutory Agency and Placement

Statutory Agency and placement income was received in the form of grants and contracts and totalled £158,320 compared to £120,282 in 2021. This growth was mostly due to Reconnect funding (Local Children Partnerships) supporting young people as they recovered from the impact of the pandemic and related lockdowns. Reconnect funded placements in Maidstone, Sevenoaks, Tonbridge, Tunbridge Wells, Swale, Gravesham, Dartford, Ashford and Folkestone to support this we opened our third site, the branch in Shorne, we were hugely grateful to be able to support this initiative. We are indebted by continuing support from the Police and Crime Commissioner, from the Ministry of Justice, from Early Help and from many schools who fund children and families to attend our programmes. Whilst we are delighted to see this increase, we are aware government money for pandemic recovery may not be available in the future.



Expenditure

Expenditure has increased this year largely driven by recruitment to reach our planned complement of staff. Fundraising costs are largely stable at £167,993 this year including recovery of support costs (2021: £171,202). They will rise next year as a volunteer Director of Fundraising has been replaced with a paid staff member. The return on investment of 2.12 times for giving and 13.79 times for grants and statutory contracts compares well for charities.

The cost of delivering the family and developing the training programmes at £519,135 (2021: £315,926) has increased due to a significant increase in staff costs to £325,839 from £180,890, this comprises both recruitment and the movement of appropriately qualified support staff from support to programme delivery. The change of roles was required given a huge increase in demand, delivering against statutory agency grants and the impact of pandemic related absences impacting families, staff and volunteers.

Support costs have increased over £20,000 to £175,086. The increase is almost entirely in IT and Communication costs as we manage secure communications, replace aging donated laptops, and increase the number of staff.

To manage future costs department leads have been given more responsibility for their expenditure budgets.

Fixed Assets

The Dandelion Time centre at West Farleigh is rented on a 30-year, from 1 April 2020, lease by Rookery Estates. The lease is restricted to use by the charity and is not transferable and is not capitalised as a fixed asset. The other sites are rented on a short-term basis.

The Fixed Assets mostly comprise capitalised renovation work to the West Farleigh site, these have no market value but will provide therapeutic, training and operational space for the charity over the period of the lease.

Reserves

Total reserves at the year-end were £1,181,930 (2021: £1,083,399) these comprised a mix of unrestricted, designated and restricted funds. The Trustees are satisfied that the level of reserves is currently sufficient to ensure continuation of programmes, provide therapeutic space and enable some investment in the Dandelion Time expansion strategy.

Restricted funds at the year-end were £140,483 (2021: £110,041). Of this £46,149 is restricted to site development and strategic planning activities that will be implemented in the next 12 months. The remainder is restricted to delivering specific elements of our family programmes directly or through recruitment of caseworkers.

Designated funds comprise a further £55,105 towards site related expenditure, the Trustees consider this necessary to make the site more environmentally friendly and sustainably cost effective. We will continue to fundraise for this work, and we expect the fund to be either expended or released by August 2023.

The designated fund for Expansion Strategy of £100,000 is unused in the year as Dandelion Time has focussed on delivering programme work to as many children and families as possible. Implementation of the expansion strategy has been stepped up from September 2022 and we expect to use over a third of this designated fund on additional staff and external support in the year to August 2023.

The final designated fund is a fixed asset fund of £495,281 (2021: £473,863) which mirrors the fixed assets on the balance sheet and is not expendable.

The free reserves policy is set by the Trustees at 6 months to ensure completion of work with all attending families and children. The operational expenditure budget for the year to 31 August 2023 is £864,000. The General Fund holds the charity's free reserves and stands at £391,061, or 5.5 months at the year-end slightly below the £432,000 free reserves required to be policy compliant. Nevertheless, taken together with funds specifically restricted for children and family work the Trustees are satisfied with the level of free reserves this year.

Financial - Our Plans for the future
1-2 years · Implement our Income Generation Strategy · Increase income generation resources, Director of Fundraising and Bid Writer · Develop further income generating partnerships with our Corporate Supporters · Increase Statutory Agency funding through commissioning · Make reserves work harder by investments that meet our ESG values at appropriate risk levels · Improved budgetary control · Develop volunteer force in all aspects of the charities work · Development of Financial Strategy to ensure continuing financial sustainability and to maintain reserve policy in an expanding organisation
3-5 years · Achieve multiyear commissioned contracts at different branches · Sustainable revenue stream from training · Step Change in Event and Corporate Sponsorship

Statement of Trustees' Responsibilities

The trustees, who are also the directors of the company for the purposes of company law, are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure account, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles of the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 7 February 2023 and signed on its behalf by:

Caroline Jessel
Chair

Independent examiner's report to the trustees of Dandelion Time ("the charitable company")

I report on the charity trustees on my examination of the accounts of the charitable company for the year ended 31 August 2022.

Responsibilities and basis of report
As the charity's trustees (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the *Companies Act* 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under the *Charities Act* 2011, s. 145 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under s. 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in s. 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Amy Healey FCA CTA DChA

Date: 7 February 2023

Lindeyer Francis Ferguson Limited

North House, 198 High Street,
Tonbridge, Kent TN9 1BE

DANDELION TIME

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2022

	Note	*2022 Unrestricted funds* £	*2022 Designated funds* £	*2022 Restricted funds* £	*2022 Total funds* £	*2021 Total funds* £
Income from:						
Donations and legacies	3	288,726	-	344,430	633,156	920,774
Charitable activities	4	45,700	-	112,620	158,320	120,382
Other trading activities	5	21,290	-	-	21,290	18,243
Investments		1,900	-	-	1,900	714
Total		357,616	-	457,050	814,666	1,060,113
Expenditure on:						
Raising funds	6	167,993	-	-	167,993	171,202
Charitable activities	7	135,257	2,546	381,332	519,135	315,926
Other costs	8	13,671	-	15,336	29,007	79,594
Total		316,921	2,546	396,668	716,135	566,722
Net income	9	40,695	(2,546)	60,382	98,531	493,391
Transfers between funds		21,286	8,654	(29,940)	-	-
Net movement in funds		61,981	6,108	30,442	98,531	493,391
Reconciliation of funds:						
Total funds brought forward		329,080	644,278	110,041	1,083,399	590,008
Total funds carried forward	13	391,061	650,386	140,483	1,181,930	1,083,399

DANDELION TIME

BALANCE SHEET
AS AT 31 AUGUST 2022

	Note	*2022* £	*2022* £	*2021* £	*2021* £
Fixed assets					
Tangible assets	11		495,281		473,863
			495,281		473,863
Current assets					
Trade debtors		634		-	
Cash at bank and in hand		938,498		879,284	
		939,132		879,284	
Creditors: amounts falling due within one year	12	(252,483)		(269,748)	
Net current assets			686,649		609,536
Total net assets			1,181,930		1,083,399
The funds of the charity:					
Unrestricted funds			391,061		329,080
Designated funds			650,386		644,278
Restricted funds			140,483		110,041
	13		1,181,930		1,083,399

For the financial year ended 31 December 2021 the charitable company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:
- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476; and
- The trustees, who are also the directors of the charitable company for the purposes of company law, acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of the financial statements.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies. The financial statements were approved by the Board of Trustees on 7 February 2023 and were signed on its behalf by:

CAROLINE JESSEL
Chair

Company number: 4959632

DANDELION TIME

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2022

	Note	*2022* £	*2021* £
Cash flows from operating activities:			
Net cash provided by operating activities	A	100,018	479,393
Cash flows from investing activities:			
Interest received		1,900	714
Purchase of tangible fixed assets		(42,704)	(451,663)
Net cash used in investing activities		(40,804)	(450,949)
Change in cash and cash equivalents in the year		59,214	28,444
Cash and cash equivalents at the beginning of the year		879,284	850,840
Cash and cash equivalents at the end of the year		938,498	879,284

A. Reconciliation of net income to net cash flow from operating activities

Net income for the year	98,531	493,391
Interest received	(1,900)	(714)
Depreciation	21,286	-
(Increase) in debtors	(634)	-
(Decrease) in creditors	(17,265)	(13,284)
Net cash provided by operating activities	100,018	479,393

1 ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Dandelion Time meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

The financial statements are presented in pounds sterling and rounded to the nearest pound.

Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

The impact of the pandemic has been two-fold, increasing demand from children and families and creating a challenging fund raising environment. The charity has continued to provide reorganised family services throughout and these are presented within family activities. Government Grants and National Emergency grants have been used in the period to which they relate.

Income

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably.

For donations this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions outside of the charity's control which must be met before the charity is entitled to the funds. Where grants are received in response to a proposal including a budgeted timescale, such that the timescale for the expenditure is implicit in the grant agreement, the income is recognised in accordance with that timescale.

Income from fundraising events is recognised when the event takes place.

1 ACCOUNTING POLICIES continued

Income continued
Contractual income and performance related grants are shown in income from charitable activities, and are recognised in the period in which the goods and services are provided or to the extent that performance related outputs have been achieved, as appropriate.

Gifts in kind for sale are recognised income when sold at the selling price.

Other gifts in kind such as good or services for use by the charity are recognised when received only where their value can be reliably estimated and the value is greater than £1,000. In practice, due to the uncertainty of this valuation most gifts in kind are noted in the annual report rather than the financial statements.

Investment income is recognised when receivable.

Expenditure
Expenditure is recognised when a present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and the amount can be estimated reliably.

Direct costs are allocated to the activity in which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1 ACCOUNTING POLICIES continued

Tangible fixed assets and depreciation
Tangible fixed assets are stated at cost less depreciation. As at 31 August 2021, the assets capitalised were not yet in use and therefore no depreciation is provided. Once brought into use, the property will be depreciated over the life of the lease to which the land is subject.

Assets costing less than £2,000 are not capitalised but are recognised as expenditure in the Statement of Financial Activities in the year incurred.

Financial instruments
The charity only has financial instruments of a kind that qualify as basic financial instruments. Short term basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Employee benefits
The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period to which the entitlement relates.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

2 STATUS
Dandelion Time is a charitable company limited by guarantee incorporated in England and Wales. The members of the charity are the Trustees. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office and its place of business is Elmscroft Cottage, Charlton Lane, West Farleigh, Kent ME15 0NY.

3 INCOME FROM DONATIONS AND LEGACIES

	2022	*2021*
	£	*£*
Donations from individuals	152,151	152,139
Donations from community groups	29,452	2,413
Donations from corporate bodies	72,360	46,448
Donated goods	-	13,872
Legacies	2,305	1,252
Grants from trusts and foundations	360,581	666,728
Coronavirus job retention scheme	-	26,197
Gift aid recovery	16,307	11,725
	633,156	920,774

In the current period restricted income was £344,430 of which £64,728 related to the capital campaign. In the preceding period, income of £667,980 was restricted.

4 INCOME FROM CHARITABLE ACTIVITIES

	2022	*2022*	*2022*	*2021*
	Families Programmes	*Training*	*Total*	*Total*
	£	*£*	*£*	*£*
Statutory agency grants	112,620	-	112,620	81,783
Statutory agency contracts	39,700	-	39,700	29,599
Private placements	6,000	-	6,000	8,900
Training	-	-	-	100
	158,320	-	158,320	120,382

In the prior period, £72,835 has been reanalysed from Grants from trusts and foundations to Statutory agency grants, as these grants have performance-related conditions and so are better reflected under Income from charitable activities.

5 INCOME FROM OTHER TRADING ACTIVITIES

	2022	*2021*
	£	*£*
Shop sales	16,817	-
Fundraising events	467	14,443
Sale of produce and space	4,006	3,800
	21,290	18,243

6 EXPENDITURE ON RAISING FUNDS

	2022	*2021*
	£	*£*
Staff costs	105,756	108,630
Fundraising costs	14,964	13,997
Support costs allocated	47,273	48,575
	167,993	171,202

7 EXPENDITURE ON CHARITABLE ACTIVITIES

	2022 Families Programmes £	*2022 Training £*	*2022 Total £*	*2021 Total £*
Staff costs	319,626	6,213	325,839	180,890
Direct costs	44,059	714	44,773	29,407
Depreciation	20,711	-	20,711	29,407
Support costs allocated	125,711	2,101	127,812	105,629
	510,107	9,028	519,135	345,333

Support costs comprise:		
Staff costs	78,974	86,305
Rent, utilities and property costs	17,520	21,844
Insurance	7,156	6,665
Communication and IT costs	46,267	28,635
Office costs	21,132	7,755
Depreciation	575	-
Governance costs:		
Independent examiners fee	2,760	3,000
Legal and professional fees	701	-
	175,085	154,204

In the preceding period, £278,242 of expenditure was paid from restricted funds.

8 OTHER COSTS

	2022 £	*2021 £*
Staff costs	11,570	34,830
Direct costs	17,437	18,567
Furlough costs	-	26,197
	29,007	79,594

Staff and direct costs are in relation to the relocation and development costs. In respect of furlough costs, please refer to Note 10.

9 NET INCOME

	2022	*2021*
	£	*£*
Net income is stated after charging:		
Independent examination fee	2,760	3,000

10 STAFF COSTS

	2022	*2021*
	£	*£*
Gross salaries	458,455	361,973
Employer's National Insurance contributions	41,103	29,231
Employer's pension contributions	22,581	19,451
	522,139	410,655

In the prior period, furloughed staff costs were shown separately within resources expended as other costs so that the costs of charitable activities show a true and fair view of costs actually utilised in the year.

There were no employees with employment benefits (excluding employer pension contributions) of more than £60,000 in the current nor preceding period.

During the period, Dandelion Time employed 20 staff on a head count basis (2021: 18).

11 TANGIBLE FIXED ASSETS

	Buildings £	*Office equipment* £	*Total* £
Cost			
Brought forward at 1 September 2021	473,863	-	473,863
Additions	34,072	8,632	42,704
Carried forward at 31 August 2022	507,935	8,632	516,567
Depreciation			
Brought forward at 1 September 2021	-	-	-
Charged for the year	20,711	575	21,286
Carried forward at 31 August 2022	20,711	575	21,286
Net book value			
At 31 August 2022	487,224	8,057	495,281
At 31 August 2021	473,863	-	473,863

12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	*2021*
	£	*£*
Accruals and deferred income	229,567	266,522
Tax and social security	17,122	2
Other creditors	5,794	3,224
	252,483	269,748

The movement on deferred income is as follows:

	2022	*2021*
	£	*£*
Balance at 1 September 2021	135,778	260,210
Released to income	(135,778)	(260,210)
Received in the year and deferred	190,098	135,778
Balance at 31 August 2022	190,098	135,778

Deferred grant income relates to grants where the funder has specified that they are to be used in future periods, where the application included budgets showing use in a future period, or where there are performance-related conditions which have not yet been met. Deferred contract income relates to funds paid in advance of referrals being made to the programmes.

13 MOVEMENT ON FUNDS

CURRENT YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	26,697	64,728	(15,336)	(29,940)	46,149
Family programmes	37,815	194,420	(202,638)	-	29,597
BBC Children in Need	19,332	45,979	(65,311)	-	-
The National Lottery Community Fund	-	78,664	(78,664)	-	-
Domestic Abuse programmes	7,498	57,079	(32,423)	-	32,154
Digital enhancement	458	5,000	(419)	-	5,039
Branches	16,438	-	-	-	16,438
Other restricted funds	1,803	11,180	(1,877)	-	11,106
	110,041	457,050	(396,668)	(29,940)	140,483
Unrestricted funds					
General fund	329,080	357,616	(316,921)	21,286	391,061
Designated funds:					
Designated fixed assets	473,863	-	-	21,418	495,281
Strategic premises	70,415	-	(2,546)	(12,764)	55,105
Expansion strategy	100,000	-	-	-	100,000
	973,358	357,616	(319,467)	29,940	1,041,447
Total funds	1,083,399	814,666	(716,135)	-	1,181,930

RESTRICTED FUNDS:

Strategic Premises
Income and expenditure restricted to the redevelopment at the Elmscroft cottage site.

Family Programmes
For work with specific families.

BBC Children in Need
Income and expenditure relating to this "Next Steps" grant to support family programmes.

The National Lottery Community Fund
A three-year grant from the RC London and South East Region programme to support family programmes.

13 MOVEMENT ON FUNDS continued

Domestic Abuse programmes
For children impacted by domestic abuse.

Digital enhancement
For the development of a new website, refreshed branding, new social media channels and additional payment and donation channels.

Branches
Income and expenditure tested to a new branch - for the time being Ashford.

DESIGNATED FUNDS:

Fixed assets
These will be utilised by depreciation over either the term remaining on the lease of Elmscroft Cottage (to 31 March 2050) or the expected life of the asset if shorter.

Strategic premises
It is expected this fund will be used in the next financial year on the final elements of the property renovation. A proportion may be transferred to the Fixed Asset fund.

Expansion strategy
This fund is designated to meet the costs associated with delivering the strategic plan, and will be expended over the next 4-5 years primarily on staff and site costs associated with opening new premises.

13 MOVEMENT ON FUNDS continued

PRIOR YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	93,631	391,846	(17,055)	(441,725)	26,697
Family programmes	19,265	93,765	(75,215)	-	37,815
BBC Children in Need	10,972	83,172	(74,812)	-	19,332
Foster and adopted placements	6,000	-	(6,000)	-	-
Domestic Abuse programmes	7,499	90,156	(90,157)	-	7,498
Digital enhancement	-	8,241	(7,783)	-	458
Branches	38,611	-	(22,173)	-	16,438
Other restricted funds	3,105	800	(2,102)	-	1,803
	179,083	667,980	(295,297)	(441,725)	110,041
Unrestricted funds					
General fund	208,722	392,133	(271,178)	(597)	329,080
Designated funds:					
Designated fixed assets	22,200	-	-	451,663	473,863
Strategic premises	180,003	-	(247)	(109,341)	70,415
Expansion strategy	-	-	-	100,000	100,000
	410,925	392,133	(271,425)	441,725	973,358
Total funds	590,008	1,060,113	(566,722)	-	1,083,399

14 ANALYSIS OF NET ASSETS BETWEEN FUNDS

CURRENT YEAR	*Unrestricted funds* £	*Desginated funds* £	*Restricted funds* £	*Total funds* £
Fixed assets	-	495,281	-	495,281
Net current assets	391,061	155,105	140,483	686,649
	391,061	650,386	140,483	1,181,930
PRIOR YEAR				
Fixed assets	-	473,863	-	473,863
Net current assets	329,080	170,415	110,041	609,536
	329,080	644,278	110,041	1,083,399

15 OPERATING LEASE COMMITMENTS

The charity is committed to future minimum lease payments under non-cancellable operating leases as follows:

	2022	*2021*
	£	*£*
Due within one year	12,600	12,600

16 RELATED PARTY TRANSACTIONS

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current and previous premises. During the year rent was paid of £12,600 (2021: £18,702), and there were no amounts outstanding at the year end (2021: £nil).

The key management personnel for the year ended 31 August 2022 are considered to be the Trustees and the Senior Management team. Total emoluments, including employer's pension contributions and employers NIC, paid in respect of key management personnel were £153,153 (2021: £173,766).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training and fundraising activities.

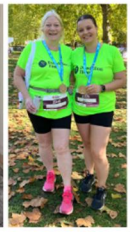
There were no Trustees' remuneration or other benefits during the current or prior period.

No expenses were reimbursed to trustees during the year (2021: none).

OUR SUPPORTERS

Corporate Partners

Aviva
Cabot Financial
Civil Service Insurance Society
Cook Trading Ltd
DJ Civils
Enterprise Rent a Car
Fidelity International
Holmewood House School
Jewson
John Lewis Bluewater
Lloyds Bank (Gillingham)
Maylam Financial Planning Ltd
MHS Homes
NFU Mutual, Ashford, Tenterden, Whitfield
Obart Pumps
Southern Water
Thomson Snell and Passmore
TK Maxx (Maidstone)
Virgin Media O2
VJ Technology
Ward Security
UK Power Networks



Restoring hope

Trusts, Foundations and Statutory Agency Grants

BBC Children in Need – Next Steps
B&L Leach Family Fund
Four Acre Trust
Kent Police & Crime Commissioner
Kent County Council:
- *Reconnect Grant Programme*
- *Covid-19 Grant*
- *Early Help & Preventative Services (LCPG)*
- *Combined Member Grant Scheme*

John Swire 1989 Charitable Trust
Places for People
Raise Your Hands
Cole Charitable Trust
The Newby Trust
Barbara Ward Children's Foundation
Minstry of Justice
National Lottery Community Fund:
RC London and South East Region
Help for Children
Peter Harrison Foundation
Joan Ainslie Charitable Trust
The Lawson Trust
Bennett Pain Charitable Trust
Places for People
The Warren Meadows Charitable Trust
Kent Community Foundation:
Kent Reliance Provident Society Community Fund
Environment Themed Fund
Marsh Charitable Trust
The Sam West Foundation

Restoring Hope To Young Lives

Dandelion Time

dandeliontime.org.uk

01622 814001 |

Dandelion Time, Charlton Lane, West Farleigh, Maidstone, Kent ME15 0NY

Registered Charity Number: 1136613 | Company Limited by Guarantee | Company Number: 4959632

Due to the sensitive nature of our work the young people featured as not our service users

DANDELION TIME

England & Wales - Charity number 1136613

Accounts

Annual Report and Financial Statements

12 months to 31st August 2021

Dandelion Time

Restoring hope to young lives

Bank: HSBC Maidstone
Independent Examiner: A Healey, Lindeyer Francis Ferguson
Registered Charity Number: 1136613
Company Number: 4959632

Company Limited by Guarantee
Registered Office: *Elmscroft, Charlton Lane, West Farleigh, Maidstone, Kent, ME15 0NY*

CONTENTS

	Page
REFERENCE AND ADMINISTRATIVE DETAILS	3
TRUSTEES' REPORT	4
INDEPENDENT EXAMINER'S REPORT	15
STATEMENT OF FINANCIAL ACTIVITIES	16
BALANCE SHEET	17
STATEMENT OF CASH FLOWS	18
NOTES TO THE FINANCIAL STATEMENTS	19

1. REFERENCE AND ADMINISTRATIVE DETAILS

Trustees	Dr Caroline Jessel – Chair Sir Paul Carter Dr Lesley Hanney (appointed 7 June 2021) Mr Karthikeyan Vijayakumar (appointed 4 May 2021) Mr Simon Norman Mr Richard Parkin Mrs Helen Stevens Mrs Gillian Wilford
Company Secretary	Jane Angell-Payne BSc BFP ACA DChA
Company Registered Number	4956632
Registered Charity Number	1136613
Registered Office	Dandelion Time Elmscroft Cottage Charlton Lane West Farleigh Maidstone Kent ME15 0NY
Independent Examiner	Amy Healey FCA CTA DChA Lindeyer Francis Ferguson Limited Chartered Accountants Statutory Auditors North House, 198 High Street Tonbridge Kent TN9 1BE
Bankers	HSBC 1-5 Week Street Maidstone ME14 1QW

2. TRUSTEES' REPORT

The Trustees (who are also the directors of the company for the purposes of company law) present their report together with the audited financial statements for the year ended 31 August 2021. The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and in accordance with the governing document, current statutory requirements and the provisions of "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

The reference and administrative details on page 3 form part of this report.

Background and Governing Document

Dandelion Time is a charity based in Maidstone, Kent, for the benefit of children in Kent. Its objective is:

To help and to educate children with various behavioural, educational, and emotional needs particularly by providing therapeutic and developmental activities for such children and their families within sustainable farm environments.

Dandelion Time became a company limited by guarantee on 11th November 2003 and is governed by the company's memorandum and articles of association. The charitable company is registered with the Charity Commission as Dandelion Time charity number 1136613. The registered office of the charity is Elmscroft Cottage, Charlton Lane, West Farleigh, Maidstone, Kent ME15 0NY. The charity was originally founded and governed as a Charitable Trust in April 2003 (1096862).

Trustees and Directors

Recruitment of new Trustees is undertaken on resignation of an existing Trustee or when the board recognises a competence gap. The experience requirement is defined, and a shortlist of candidates created by the nominations committee. Candidates will visit the charity and meet current Trustees. A majority vote of Trustees is required to appoint a new Trustee. The charity has a full induction programme including sharing the strategic plan and policies, meeting staff, touring site and offices, sharing of Charity Commission documentation, and safeguarding training. The Board was pleased to welcome Karthik and Lesley to the Trustee team this year.

Patrons

Sir Michael Morpurgo Children's Laureate and Author
Malcolm Perkins Chairman of Camellia PLC
Isabel Hardman Journalist, Author and Presenter

Structure, Governance and Management

Trustee Board

The Trustee Board sits approximately every 3 months and includes all Trustees. Also invited are the Chief Executive and the management team, the Company Secretary, and others depending on the agenda. The Trustee Board is responsible for the overall strategic management and ensuring compliance with all the statutory duties of Dandelion Time.

The following committees were operating during the period. All subcommittees have limited budgets and all significant decisions need to be approved by the board.

Finance and Risk Committee

This subcommittee meets at least four times a year and reviews in detail finances and budgets, financial processes and the Risk Register and makes recommendations to the board.

Remuneration Committee

This sub committee meets at least once each year to consider the pay and benefits of the staff team. All Trustees are invited to join, and the Board must agree any recommendations.

Nomination Committee

This subcommittee meets as a required for the purpose of proposing a shortlist of potential trustees to the board.

Strategic Premises Committee

The aim of the Strategic Premises Committee is to ensure Dandelion Time has an appropriate environment to deliver its objective as an organisation. This includes current and additional sites.

Management Team

The management team during the year comprised the Chief Executive Officer, Graham Carpenter, Director of Finance, Jane Angell-Payne, Director of Therapy and Training, Carol Bridges, Director of Operations, Edyta Busko-Mokone and Director of PR and Fundraising, Caroline Williams Jessel. It sits regularly, at least twice monthly providing day-to-day management of the charity.

Review of the Year

Dandelion Time provides farm-based therapeutic programmes for children struggling with serious emotional and behavioural difficulties and their families. From its centres in Mid-Kent and East Kent, the child and wider family engage in a varied programme of group and individual therapeutic activities to help children overcome complex issues. Families care for the farm's animals and gardens, take part in natural crafts including woodwork, creative expressive activities, and cook using food they have grown and harvested on the farm.

Our purpose is to support children to overcome trauma, develop in confidence and self-esteem, have stronger relationships with those who care for them, and be better equipped to engage well with school, at home and in the community. Dandelion Time works with children and young people affected by challenging circumstances, many having been traumatised by abuse, domestic violence or neglect. Some have fallen out of education or are in foster care. Their behavioural, emotional and social difficulties are often a result of difficult and complex home lives.

Outputs

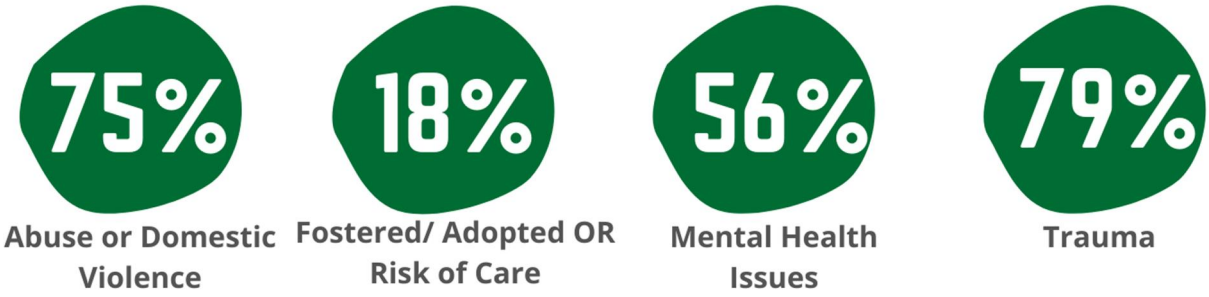
122 Children aged 4-15 and their carers have attended Dandelion's therapeutic programmes:

Each family has attended sessions weekly for up to 12 weeks. 617 family sessions were delivered in the period:

From our Mid-Kent and East Kent centres, we have supported each referred child and their carer/s through weekly sessions, calls, parenting support and home visits. Families attend sessions individually or in small multi-family groups, they have cared for the farm's animals and gardens, taken part in pottery, woodwork, cooking, and a wide range of creative crafts activities. Practical engagement in calming activities allows staff to explore each child's difficulties and helps them to grow in confidence and self-esteem and regulate their emotions and behaviours. Dandelion Time uniquely tackles their difficulties by working with the child and their carers to resolve wider family issues, to bring sustainable change for the child.

Referrals in the last year have risen by over 35% and are at their highest ever level following the coronavirus pandemic. Referrals have been for children with multiple and complex needs. Our wait list is the highest it has ever been in the history of the charity.

Typically, the referred children have come from families with multiple and complex difficulties, involving one or more of the following:



Outcomes

The programme has had a positive impact on the children and families attending and brought significant benefits to children with serious emotional and behavioural difficulties. Evaluation in the period has shown the programme has brought positive changes to children's psychological wellbeing, self-esteem, confidence and resilience. Most children have re-entered or engaged better with school, become less isolated and have reduced anxiety, fear, and other emotional symptoms.

Total Income

Dandelion Time has achieved income of over one million pounds for the first time in its history, but it should be noted that this is exceptional due to the campaign to support the capital development centre where the charity moved in March 2020. This development will allow increasing number of children to access our programmes and will provide the hub for the development of more branches over the next 30 years. The threshold to require an audit is ordinarily one million pounds, but the Charity Commission has accepted this level of income is impacted by a one-off campaign and has exempted the charity from audit this year.

Maidstone Centre Redevelopment Capital Programme

The charity began the building project in October 2020 to transform the mid Kent centre and the majority of structural work was completed by September 2021.

Works have included:

- Development of the Long Barn building attached to the cottage, to form the charity's main space for our indoor work with children & families. The Long Barn incorporates a large space for meals, craft activities and meetings, a small kitchenette area, an office space for the therapeutic team, and two toilets for use by children & families.

- Redevelopment of the Cottage Extension to form a New Kitchen. This has included building a new roof, installing roof windows, plumbing and electrics, and creating a new external entrance and internal door from kitchen into the newly converted Long Barn.

- Renovation of the Pottery Building, including installation of a new roof, repairs to crumbling brick work to make the building watertight, and installation of new windows and doors.

- Renovation of the Detached Stable Building – to house an additional craft workshop.

The renovations have been funded by a highly successful campaign and the charity owes a debt of thanks to Trusts, Corporates and individuals for their donations. Contributions have ranged from large grants to buying a paving slab for our courtyard and every pound will contribute to children and family's wellbeing over the next 30 years plus. Capital grants received this year totalled £315,840 (2020: £36,265), donations totalled £62,134 (2020: £57,366) and valued gifts in kind of £13,872.

Whilst we cannot name every individual, we do thank the following Trusts, Foundations and Corporates:

Amazon Services
Arbuthnot, Latham & Co
Aviva Community Fund
Calor Community Fund
Charles Lewis Foundation
Civil Service Insurance Society
Clothworkers Foundation
Colyer-Fergusson Charitable Trust
Community of the Presentation Trust
Enterprise Rent a Car
Fidelity International
First Insurance Solutions
Four Acre Trust
Golding Homes
Henhurst Charitable Trust
Hillier Trust
HR Pratt Boorman Trust
Karen Vidler Discretionary Trust
Lund Trust
NFU Mutual
Rothschild Foundation
The Banham Foundation
The Bernard Sunley Foundation
The Big Give
The Hainsford Foundation
The Hobson Charity
The Lawson Foundation
Thomson Snell and Passmore
Travis Perkins
Whitehead Monkton
Wooden Spoon
Wren Kitchen

Operating Income Generation

Grants

During the year Dandelion Time benefitted from the receipt of many grants from charities and foundations which have been critical to its success in delivering work to families. Grant receipts recognised as income totalled £423,723 (2020: £263,980) excluding capital grants referred to above, an increase substantially accounted for by the pandemic related grants deferred last year for work with families and children in this financial year. In addition, the charity benefitted from a Job Retention Scheme grant of £26,197.

We would like to warmly thank the following for grant awards during the year:

B&L Leach Family Trust
BBC Children in Need
Esmee Fairbairn Foundation
Help for Children
Joan Ainslie Charitable Trust
Kent County Council: *Local Member's Grant*
Kent Police & Crime Commissioner: *Ministry of Justice – Domestic Abuse Support Uplift*
Kent Police & Crime Commissioner: *Victim Specialist Services (VSS) Fund*
National Lottery Community Fund
Peter Harrison Foundation

KCC Strategic Recovery Fund	Raise Your Hands
Kent Community Foundation: *Howard Family Fund*	Reconnect Programme
Kent Community Foundation: *KCC Strategic Recovery Fund*	The Cole Charitable Trust
Kent County Council: *Covid-19 Grant*	The Marsh Christian Trust
Kent County Council: *Early Help & Preventative Services/LCPG*	The Mercers' Company

Dandelion Time has also been awarded a substantial National Lottery grant for family programmes commencing after 1 September 2021.

Donations

The lockdowns had an impact on our face-to-face fundraising and events so we refocussed our efforts towards digital fundraising including a successful online auction and increased use of other digital channels.

Our community of regular supporters, corporates, community groups and high net worth individuals have shown their support throughout the year. Operating income from donations was £151,843 this year (2020: £212,049) excluding capital donations referred to above, and from auction and merchandise sales was £14,443 this year. The decrease in donation income reflects a mix of a prioritisation of capital income and the uncertainty felt by individuals and corporates during the pandemic.

We would like to warmly thank the following corporates for their support this year, Enterprise Rent a Car, Thomson, Snell and Passmore, Fidelity International, First Insurance Solutions Amazon Services, Golding Homes and Polypipe.

Staff and Volunteers

Across the year, Dandelion Time employed a total of 21 staff. On the 31st August 2021, the staff team equated to 12.41 full time equivalent.

Dandelion Time is hugely grateful to our team of regular and occasional volunteers who have consistently supported the charity in this challenging year. Volunteers have given over 6,000 hours of their time and expertise in areas such as fundraising and public relations, governance, working on the land, feeding and caring for the animals and working directly with the children and families. A volunteer recruitment drive from September 2021 will see the number of volunteers increase to meet the needs of the charity's expansion as well as the retail shop.

This year we have had a total of 56 Corporate Volunteer Days.

Dandelion Time is indebted to the staff team, volunteers and trustees for their passion and commitment to the vital work with vulnerable children and families.

PR and Communications

In June we launched the publication of our book 'The Fields that Heal' written by John Hunter. This book is an account of the story of Dandelion Time. The book was launched at the Wealden Literary

Festival by our Patron Michael Morpurgo and the book has been a great tool to expand the reach of the charity to new audiences.

The Dandelion Time website (www.dandeliontime.org.uk) gives an informative window on our work for professionals, the local community and families.

Our active presence on our social channels (Facebook, Instagram, Twitter & LinkedIn) is a vital communications tool enabling immediate and interactive dialogue with our supporters. The channel is key in increasing brand awareness, driving revenue & recruiting volunteers.

Dandelion Time's regular newsletters (both digital and print editions), blogs and case stories are key in keeping stakeholders informed and engaged in our activities.

This year we have been successful in securing coverage across multiple media channels, including a coverage in The Times and regular features on BBC Radio Kent.

Plans for the Future

Dandelion Time is facing substantial demand across Kent for its services and is committed to expanding its therapeutic work with children affected by trauma. This need has been exacerbated by the Covid 19 pandemic where children have been forced to stay at home and schools have been closed. We aim to reach more children in Kent whose complex needs remain unmet, and advance understanding and practice of how children affected by emotional difficulties are supported in schools and other settings.

The charity is implementing the 5-year strategy for 2020-25. Development of the new Maidstone centre is now completed giving Dandelion Time a secure base from which to operate for the next 30 years. The Ashford branch was opened in November 2019 and is expanding its services to meet increased need in the Ashford area.

By 2025, Dandelion Time aims to offer a Kent-wide service for children with complex emotional & behavioural needs, operating from 3+ locations and accessible to families from all parts of the county. Our aim is that every child in Kent who could benefit from Dandelion Time's therapeutic approach will be able to reach a service from wherever they live in Kent.

We are aiming to diversify our funding streams to increase statutory agency income, donations, corporate giving and in autumn 2021 we opened our first charity shop.

Policies and Risk Management

Dandelion Time has policies and procedures in place to ensure the protection and safe working of beneficiaries, staff and volunteers.

Safeguarding Children and Vulnerable Adults Policy

Safeguarding Children and Vulnerable Adults Policies have been adopted under the guidance of Social Services. Additional training for staff has been provided.

Health and Safety

The Health and Safety policy has been implemented including an ongoing training programme for all staff and volunteers. The Chief Executive is the named person responsible for health and safety.

Insurance

The Trustees have ensured that all activities are adequately insured for risks associated with the activities. The farm has separate insurance, which cover risks associated with the fabric of buildings and farming activities.

Reserves Policy

The Trustees aim to operate with sufficient unrestricted reserves to cover at least six months operating expenditure. The time is set to enable any ongoing interventions with children and families to be completed.

Public Benefit Statement

This report demonstrates that the service provided by Dandelion Time is open to any member of the public via a referral from a statutory agency or other voluntary organisation.

Risk Management

The charity maintains a risk register that is regularly reviewed by the board. Risk assessments are carried out on all activities whether operational, therapeutic or fundraising. Risks are mitigated through training, actions and safe working procedures. The principal risks to the charity are:

- Impact and constraints imposed by the Covid19 pandemic
- The financial and operational impact of the expansion and redevelopment plans
- The loss of key staff
- Health and Safety of young people when working on the land associated with food, animals and hygiene
- Continuation of funding from grant awarding bodies

The Trustees have put in place mitigating actions through training to both to ensure policies and activity level risk assessments are complied with; training to develop therapeutic skills; appraisals and the development of a fundraising strategy. The Trustees consider the subsequent risk levels to be acceptable to the Board.

Financial Review

Incoming Resources

This was an exceptional year for income as the charity continues a major one-off fundraising campaign to renovate the new premises. Incoming resources increased to £1,060,113 over the year (2020: £641,273) the largest increase being £391,846 (2020: £93,631) in grants and donations towards capital and renovation works most of which has been capitalised. Total operating income (calculated as total income less strategic premises restricted income) was £668,267 (2020: £547,642) the increase being the pandemic related grants deferred last year which were awarded to support work through to March 2021 and a decrease in income from donations due to individuals and businesses uncertainness during the pandemic.

Resources Expended

Resources expended were £566,722 (2020: £607,316 before the release of a provision). This decrease comprised a reduction in operational support staff for several months due to some staff turnover, a high provision for annual leave in the previous period due to the pandemic, a high investment in IT and communications in the previous period to allow working from home and reduced rental costs of the new premises.

Fixed Assets

A transfer of £441,725 was made from the restricted Strategic Premises fund and a further £9,938 from the designated Strategic Premises fund to the designated Fixed Asset fund, this mirrors the £451,663 capitalised as fixed assets.

Reserves

Total Reserves stood at £1,083,399 (2020: £590,008) and comprise a much more complex mix of liquid and illiquid funds than in previous years.

Free reserves, excluding designated funds, stood at £329,080 (2020: £208,722) this equates to approximately 6 months of operating costs using our 2021/2022 budget, this meets the charity's reserve policy but does not offer any additional funds to be used up.

Designated reserves stood at £644,278 (2020: £202,203) these comprise:

- an inaccessible Fixed Asset Fund of £473,863 which will be released in line with the depreciation policy of those assets.
- A short-term Premises Fund of £70,415 to meet the additional costs of completing the site development this will be transferred to the Fixed Asset fund when those works are complete.
- A medium-term Expansion Fund of £100,000 designated to fund the ambitious expansion plans of the charity in particular the development of a replication model, development of CPD training and investment in new sites over the next 3-5 years.

Restricted Funds stood at £110,041 (2020: 179,083) of which £82,886 was restricted to specific types of our work with families. These funds are used and replenished throughout the year.

Statement of Trustees' Responsibilities

The trustees, who are also the directors of the company for the purposes of company law, are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure account, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles of the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on 4 February 2022 and signed on its behalf by:

Dr Caroline Jessel
Chair

3. INDEPENDENT EXAMINERS REPORT

I report to the charity trustees on my examination of the financial statements of Dandelion Time (the charity) for the year ended 31 August 2021.

Responsibilities and Basis of Report

As trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006.

An independent examination has taken place instead of an audit. In accordance with Regulation 31(f) of the Charities (Accounts and Reports) Regulations 2008, the Charity Commission granted a dispensation from audit dated 17 November 2021. Accordingly, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent Examiner's Statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in s145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which give me cause to believe that, in any material respect:

1. Accounting records were not kept in respect of the charity as required by section 386 of the Companies Act 2006; or
2. The accounts do not accord with those records; or
3. The accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. The accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report and in order to enable a proper understanding of the accounts to be reached.

Date: 22 March 2022

A S Healey FCA CTA DChA
Lindeyer Francis Ferguson Limited
North House, 198 High Street,
Tonbridge Kent TN9 1BE

DANDELION TIME

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2021

	Note	*2021 Unrestricted funds* £	*2021 Designated funds* £	*2021 Restricted funds* £	*2021 Total funds* £	*2020 Total funds* £
Income from:						
Donations and legacies	3	325,629	-	667,980	993,609	597,660
Charitable activities	4	47,547	-	-	47,547	35,136
Other trading activities	5	18,243	-	-	18,243	7,783
Investments		714	-	-	714	694
Total		392,133	-	667,980	1,060,113	641,273
Expenditure on:						
Raising funds	6	171,202	-	-	171,202	146,420
Charitable activities	7	37,684	-	278,242	315,926	383,058
Other costs	8	62,292	247	17,055	79,594	77,838
Exceptional items						
Release of provision	9	-	-	-	-	(180,000)
Total		271,178	247	295,297	566,722	427,316
Net income	10	120,955	(247)	372,683	493,391	213,957
Transfers between funds		(597)	442,322	(441,725)	-	-
Net movement in funds		120,358	442,075	(69,042)	493,391	213,957
Reconciliation of funds:						
Total funds brought forward		208,722	202,203	179,083	590,008	376,051
Total funds carried forward	14	329,080	644,278	110,041	1,083,399	590,008

DANDELION TIME

BALANCE SHEET
AS AT 31 AUGUST 2021

	Note	*2021* £	*2021* £	*2020* £	*2020* £
Fixed assets					
Tangible assets	12		473,863		22,200
			473,863		22,200
Current assets					
Cash at bank and in hand		879,284		850,840	
		879,284		850,840	
Creditors: amounts falling due within one year	13	(269,748)		(283,032)	
Net current assets			609,536		567,808
Total net assets			1,083,399		590,008
The funds of the charity:					
Unrestricted funds			329,080		208,722
Designated funds			644,278		202,203
Restricted funds			110,041		179,083
	14		1,083,399		590,008

For the financial year ended 31 December 2021 the charitable company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:
- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476; and
- The trustees, who are also the directors of the charitable company for the purposes of company law, acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of the financial statements.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies. The financial statements were approved by the Board of Trustees on 4 February 2022 and were signed on its behalf by:

CAROLINE JESSEL
Chair

Company number: 4959632

DANDELION TIME

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2021

	Note	*2021* £	*2020* £
Cash flows from operating activities:			
Net cash provided by operating activities	A	479,393	259,379
Cash flows from investing activities:			
Interest received		714	694
Purchase of tangible fixed assets		(451,663)	(22,200)
Net cash used in investing activities		(450,949)	(21,506)
Change in cash and cash equivalents in the year		28,444	237,873
Cash and cash equivalents at the beginning of the year		850,840	612,967
Cash and cash equivalents at the end of the year		879,284	850,840

A. Reconciliation of net income to net cash flow from operating activities

Net income for the year	493,391	213,957
Interest received	(714)	(694)
Release of provision	-	(180,000)
Increase in creditors	(13,284)	226,116
Net cash provided by operating activities	479,393	259,379

1 ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Dandelion Time meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

The financial statements are presented in pounds sterling and rounded to the nearest pound.

Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

The impact of the pandemic has been two-fold, increasing demand from children and families and creating a challenging fund raising environment. The charity has continued to provide reorganised family services throughout and these are presented within family activities. Government Grants and National Emergency grants have been used in the period to which they relate.

Income

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably.

For donations this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions outside of the charity's control which must be met before the charity is entitled to the funds. Where grants are received in response to a proposal including a budgeted timescale, such that the timescale for the expenditure is implicit in the grant agreement, the income is recognised in accordance with that timescale.

Income from fundraising events is recognised when the event takes place.

1 ACCOUNTING POLICIES continued

Income continued
Contractual income and performance related grants are shown in income from charitable activities, and are recognised in the period in which the goods and services are provided or to the extent that performance related outputs have been achieved, as appropriate.

Gifts in kind for sale are recognised income when sold at the selling price.

Other gifts in kind such as good or services for use by the charity are recognised when received only where their value can be reliably estimated and the value is greater than £1,000. In practice, due to the uncertainty of this valuation most gifts in kind are noted in the annual report rather than the financial statements.

Investment income is recognised when receivable.

Expenditure
Expenditure is recognised when a present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and the amount can be estimated reliably.

Direct costs are allocated to the activity in which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1 ACCOUNTING POLICIES continued

Tangible fixed assets and depreciation
Tangible fixed assets are stated at cost less depreciation. As at 31 August 2021, the assets capitalised were not yet in use and therefore no depreciation is provided. Once brought into use, the property will be depreciated over the life of the lease to which the land is subject.

Assets costing less than £2,000 are not capitalised but are recognised as expenditure in the Statement of Financial Activities in the year incurred.

Financial instruments
The charity only has financial instruments of a kind that qualify as basic financial instruments. Short term basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Employee benefits
The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period to which the entitlement relates.

Payments to defined contribution pension schemes are charged as an expense as they fall due.

2 STATUS
Dandelion Time is a charitable company limited by guarantee incorporated in England and Wales. The members of the charity are the Trustees. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office and its place of business is Elmscroft Cottage, Charlton Lane, West Farleigh, Kent ME15 0NY.

3 INCOME FROM DONATIONS AND LEGACIES

	2021	*2020*
	£	*£*
Donations from individuals	152,139	122,654
Donations from community groups	2,413	27,635
Donations from corporate bodies	46,448	105,030
Donated goods	13,872	-
Legacies	1,252	1,386
Grants from trusts and foundations	739,563	300,245
Coronavirus job retention scheme	26,197	28,000
Gift aid recovery	11,725	12,710
	993,609	597,660

In the current period restricted income was £667,980 of which £391,846 related to the capital campaign. In the preceding period, income of £209,088 was restricted.

4 INCOME FROM CHARITABLE ACTIVITIES

	2021 Families Programmes	*2021 Training*	*2021 Total*	*2020 Total*
	£	*£*	*£*	*£*
Statutory agency	38,547	-	38,547	23,950
Private placements	8,900	-	8,900	8,634
Training	-	100	100	2,552
	8,900	100	47,547	35,136

5 INCOME FROM OTHER TRADING ACTIVITIES

	2021	*2020*
	£	*£*
Fundraising events	14,443	5,175
Sale of produce and space	3,800	2,608
	18,243	7,783

In the preceding period, income of £1,175 was restricted.

6 EXPENDITURE ON RAISING FUNDS

	2021	*2020*
	£	*£*
Staff costs	108,630	80,160
Fundraising costs	13,997	9,782
Support costs allocated	48,575	56,478
	171,202	146,420

7 EXPENDITURE ON CHARITABLE ACTIVITIES

	2021	*2021*	*2021*	*2020*
	Families Programmes	*Training*	*Total*	*Total*
	£	*£*	*£*	*£*
Staff costs	179,352	1,538	180,890	192,270
Direct costs	28,092	1,315	29,407	26,390
Support costs allocated	104,550	1,079	105,629	164,398
	311,994	3,932	315,926	383,058

Support costs comprise:		
Staff costs	86,305	133,872
Rent, utilities and property costs	21,844	28,929
Insurance	6,665	5,418
Communication and IT costs	28,635	40,642
Office costs	7,755	9,015
Governance costs:		
Independent examiners fee	3,000	3,000
	154,204	220,876

In the preceding period, £145,375 of expenditure was paid from restricted funds.

8 OTHER COSTS

	2021	*2020*
	£	*£*
Staff costs	34,830	23,024
Direct costs	18,567	26,814
Furlough costs	26,197	28,000
	79,594	77,838

Staff and direct costs are in relation to the relocation and development costs. In respect of furlough costs, please refer to Note 11.

9 EXCEPTIONAL ITEMS

In the prior year, the provision recorded in 2019 was released in accordance with FRS 102 as the landlord of Elmscroft House waived the requirement for reinstatement of the premises to the condition they were in in 2003 and therefore it was no longer required. The funds were moved to a designated fund for building renovation that is essential for the running of programmes at the new site.

10 NET INCOME

	2021	*2020*
	£	*£*
Net income is stated after charging:		
Independent examination fee	3,000	3,000

11 STAFF COSTS

	2021	*2020*
	£	*£*
Gross salaries	361,973	405,702
Employer's National Insurance contributions	29,231	31,745
Employer's pension contributions	19,451	19,879
	410,655	457,326

Furloughed staff costs have been shown separately within resources expended as other costs so that the costs of charitable activities show a true and fair view of costs actually utilised in the year.

There were no employees with employment benefits (excluding employer pension contributions) of more than £60,000 in the current nor preceding period.

During the period, Dandelion Time employed 18 staff on a head count basis (2020: 20).

12 TANGIBLE FIXED ASSETS

	Buildings in construction
	£
Cost	
Brought forward at 1 September 2020	22,200
Additions	451,663
Carried forward at 31 August 2021	473,863
Depreciation	
Brought forward at 1 September 2020	-
Charged for the year	-
Carried forward at 31 August 2021	-
Net book value	
At 31 August 2021	473,863
At 31 August 2020	22,200

13 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	*2020*
	£	*£*
Accruals and deferred income	266,522	283,032
Tax and social security	2	-
Other creditors	3,224	-
	269,748	283,032

The movement on deferred income is as follows:

	2021	*2020*
	£	*£*
Balance at 1 September 2020	260,210	51,076
Released to income	(260,210)	(51,076)
Received in the year and deferred	135,778	260,210
Balance at 31 August 2021	135,778	260,210

13 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR continued

Deferred grant income relates to grants where the funder has specified that it is to be used in future periods, where the application included budgets showing use in a future period, or where there are performance-related conditions which have not yet been met. Deferred contract income relates to funds paid in advance of referrals being made to the programmes.

14 MOVEMENT ON FUNDS

CURRENT YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	93,631	391,846	(17,055)	(441,725)	26,697
Family programmes	19,265	93,765	(75,215)	-	37,815
BBC Children in Need	10,972	83,172	(74,812)	-	19,332
Foster and adopted placements	6,000	-	(6,000)	-	-
Domestic Abuse programmes	7,499	90,156	(90,157)	-	7,498
Digital enhancement	-	8,241	(7,783)	-	458
Branches	38,611	-	(22,173)	-	16,438
Other restricted funds	3,105	800	(2,102)	-	1,803
	179,083	667,980	(295,297)	(441,725)	110,041
Unrestricted funds					
General fund	208,722	392,133	(271,178)	(597)	329,080
Designated funds:					
Designated fixed assets	22,200	-	-	451,663	473,863
Strategic premises	180,003	-	(247)	(109,341)	70,415
Expansion strategy	-	-	-	100,000	100,000
	410,925	392,133	(271,425)	441,725	973,358
Total funds	590,008	1,060,113	(566,722)	-	1,083,399

RESTRICTED FUNDS:

Strategic Premises
Income and expenditure restricted to the redevelopment at the Elmscroft cottage site.

Family Programmes
For work with specific families. The prior period movement has been grossed up for £25,344 income and expenditure.

BBC Children in Need
Income and expenditure relating to this three-year grant.

Domestic Abuse programmes
For children impacted by domestic abuse.

14 MOVEMENT ON FUNDS continued

Foster & Adopted
For programme work with children in care or recently adopted.

Digital enhancement
For the development of a new website, refreshed branding, new social media channels and additional payment and donation channels.

Branches
Income and expenditure tested to a new branch - for the time being Ashford.

DESIGNATED FUNDS:

Fixed assets
These will be utilised by depreciation over either the term remaining on the lease of Elmscroft Cottage (to 31 March 2050) or the expected life of the asset if shorter.

Strategic premises
It is expected this fund will be used in the next financial year on the final elements of the property renovation. A proportion may be transferred to the Fixed Asset fund.

Expansion strategy
This fund is designated to meet the costs associated with delivering the strategic plan, and will be expended over the next 4-5 years primarily on staff and site costs associated with opening new premises.

14 MOVEMENT ON FUNDS continued

PRIOR YEAR	*Brought forward* £	*Income* £	*Expenditure* £	*Transfers* £	*Carried forward* £
Restricted funds					
Strategic premises	-	93,631	-	-	93,631
Family programmes	49,000	64,609	(94,344)	-	19,265
BBC Children in Need	2,780	37,365	(29,173)	-	10,972
Foster & adopted	21,000	-	(15,000)	-	6,000
Domestic Abuse programmes	2,499	30,000	(25,000)	-	7,499
Item grants	5,205	-	(2,100)	-	3,105
Branches	33,711	10,002	(5,102)	-	38,611
	114,195	235,607	(170,719)	-	179,083
Unrestricted funds					
General fund	261,856	430,880	(253,999)	(230,015)	208,722
Designated strategic plan	-	-	(26,453)	26,453	-
Other designated	-	130	(1,489)	203,562	202,203
	261,856	431,010	(281,941)	-	410,925
Total funds	376,051	666,617	(452,660)	-	590,008

15 ANALYSIS OF NET ASSETS BETWEEN FUNDS

CURRENT YEAR	*Unrestricted funds* £	*Desginated funds* £	*Restricted funds* £	*Total funds* £
Fixed assets	-	473,863	-	473,863
Net current assets	329,080	170,415	110,041	609,536
	329,080	644,278	110,041	1,083,399
PRIOR YEAR				
Fixed assets	-	22,200	-	22,200
Net current assets	208,722	180,003	179,083	567,808
	208,722	202,203	179,083	590,008

16 OPERATING LEASE COMMITMENTS

The charity is committed to future minimum lease payments under non-cancellable operating leases as follows:

	2021	*2020*
	£	*£*
Due within one year	12,600	12,600

17 RELATED PARTY TRANSACTIONS

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current and previous premises. During the year rent was paid of £18,702 (2020: £10,000), and there were no amounts outstanding at the year end (2020: £nil).

The key management personnel for the year ended 31 August 2021 are considered to be the Trustees and the Senior Management team. Total emoluments, including employer's pension contributions and employers NIC, paid in respect of key management personnel were £198,350 (2020: £159,914).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training and fundraising activities.

There were no Trustees' remuneration or other benefits during the current or prior period.

No expenses were reimbursed to trustees during the year (2020: none).

DANDELION TIME

England & Wales - Charity number 1136613

Accounts

Annual Report and Financial Statements

12 months to 31st August 2020

Dandelion Time

Restoring hope to young lives

Bank: HSBC Maidstone
Independent Examiner: Lindeyer Francis Ferguson
Registered Charity Number: 1136613
Company Number: 4959632

Company Limited by Guarantee
Registered Office: *Elmscroft Cottage, Charlton Lane, West Farleigh, Maidstone, Kent, ME15 0NY*

CONTENTS

1. REPORT OF TRUSTEES 3

1.1 Background and Governing Document 3
1.2 Trustees and Directors 3
1.3 Patrons 4
1.4 Structure Governance and Management 4
1.5 Review of the Year 5
1.6 Future Plans 10
1.7 Policies and Risk Management 10
1.8 Review of Financial Activities 11

2. REPORT OF THE DIRECTORS 12

3. INDEPENDENT EXAMINER'S REPORT 13

4. FINANCIAL STATEMENTS 14

4.1 Statement of the Company's Financial Activities for the year to 31 August 2020 14
4.2 Balance Sheet as at 31st August 2020 15
Cashflow for the year to 31 August 2020 16

4.3 Notes to the Accounts
Note 1: Accounting Policies 17
Note 2: Incoming Resources 19
Note 3: Resources Expended 20
Note 4: Support Costs 21
Note 5: Staff Costs 21
Note 6: Fixed assets 21
Note 7: Analysis of liabilities 22
Note 8: Provision 22
Note 9: Analysis of Net Assets by Fund 23
Note 10: Movement on Funds 24
Note 11: Operating leases 25
Note 12: Related Parties 25

5. APPENDIX ONE – TRUSTEES 26

1. REPORT OF TRUSTEES

The Trustees present their report with the financial statements of the charity 1136613 for the year ended 31st August 2020. The Trustees decided to change the financial reporting date from the end of September to the end of August in 2019 to better reflect the work of the charity. As a result the 2019 data for income and expenditure is not strictly comparable as it is for an eleven month period.

1.1 Background and Governing Document

Dandelion Time is a charity based in Maidstone, Kent, for the benefit of children in Kent. Its objective is:

> **To help and to educate children with various behavioural, educational, and emotional needs particularly by providing therapeutic and developmental activities for such children and their families within sustainable farm environments**.

Dandelion Time became a company limited by guarantee on 11th November 2003 and is governed by the company's memorandum and articles of association. The charitable company is registered with the Charities Commission as Dandelion Time charity number 1136613. The registered office of the charity is *Elmscroft Cottage, Charlton Lane, West Farleigh, Maidstone, Kent ME15 0NY.* The charity was originally founded and governed as a Charitable Trust in April 2003 (1096862).

1.2 Trustees and Directors

Trustees also served as Directors of the Company Limited by Guarantee.
Jane Angell-Payne BSc BFP ACA DChA is Company Secretary.

The Trustees:

Sir Paul Carter (appointed 1 April 2020) – Chair Strategic Premises Committee
Dr Nigel Jacobs (resigned 5 October 2019)
Dr Caroline Jessel- Chair
Mr Richard Long (resigned 31 January 2020)
Mr Simon Norman
Mr Richard Parkin – Chair Remuneration Committee
Mrs Helen Stevens
Lady Elizabeth Vallance (resigned 9 July 2020)
Mrs Gillian Wilford – Chair Finance and Risk Committee

Dandelion Time feels deeply the loss of Lady Elizabeth Vallance who died this year, a much valued and respected trustee. A tribute to her is on our website.

Recruitment of new Trustees is undertaken on resignation of an existing Trustee or when the Board recognises an experience gap. The experience requirement is defined, and a shortlist of candidates created by the nominations committee. Candidates will visit the charity and meet current Trustees. A majority vote of Trustees is required to appoint a new Trustee. The charity has a full induction programme including sharing the strategic plan and policies, meeting staff, touring site and offices, sharing of Charity Commission documentation, and safeguarding training.

Further details of Trustees can be found in Appendix 1.

1.3 Patrons

Sir Michael Morpurgo
Sir Michael Morpurgo, the former Children's Laureate and author of many books including War Horse became a patron of Dandelion Time in 2011. Sir Michael Morpurgo and his wife founded the charity 'Farms for City Children' with the words "*As a teacher I realised many children had little real contact with the world around them – to them the television was real. I wanted them to experience life at first hand.*" His patronage is of great benefit to our work.

Malcolm Perkins
Malcolm Perkins is Chairman of Camellia PLC and is a chartered accountant. Mr Perkins joined the Camellia PLC in 1972 and was appointed a Director in 1973, Managing Director in 1974 and Chairman in 1996. He has acted as host at several of the charity's events and his generosity enabled the development of the first accredited diploma to be delivered by Dandelion Time.

1.4 Structure Governance and Management

Trustee Board
Sits approximately every 3 months and includes all Trustees. Also invited are the Chief Executive Officer and his senior management team, the Company Secretary, and others depending on the agenda. The Trustee Board is responsible for the overall strategic management and ensuring compliance with all the statutory duties of Dandelion Time.

The following committees were operating during the period. All subcommittees have limited budgets and all significant decisions need to be approved by the Board.

Remuneration Committee
This sub committee meets at least once each year to consider the pay and benefits of the staff team. All Trustees are invited to join, and the Board must agree any recommendations.

Nomination Committee
This subcommittee meets as a required for the purpose of proposing a shortlist of potential Trustees to the Board.

Strategic Premises Committee
The aim of the Strategic Premises Committee is to ensure Dandelion Time has an appropriate environment to deliver its objective as an organisation. This includes current and additional sites.

Senior Management Team – not a subcommittee of the Board
The senior management team comprises the Chief Executive Officer: Graham Carpenter, Director of Finance: Jane Angell-Payne, Director of Therapy: Carol Bridges, Director of Operations: Edyta Busko-Mokone and Director of Fundraising: Caroline Williams Jessel. It sits regularly, at least twice monthly, providing day-to-day management of the charity, the team also undertake operational activities across the charity.

Since the year end a **Finance and Risk Committee** has been established whose first activity was to recommend for appointment the new Independent Examiners Lindeyer Francis Ferguson.

1.5 Review of the Year

Dandelion Time provides therapeutic programmes for **children struggling with serious emotional and behavioural difficulties and their families**. Based in Kent, the charity engages the whole family in a varied programme of group and individual therapeutic activities to help children overcome complex issues.

The charity HQ is based in a farm in West Farleigh and second centre in Ashford was opened in 2019. The Board of Trustees' aim for 2020-2025 is to provide an accessible, Kent-wide service, so that every child in the county who could benefit from Dandelion Time's programmes will be within reach of a Dandelion Time centre.

Family Work

During the 12-month period, 126 children aged 4-15 and their families have attended Dandelion's therapeutic programmes. They have had initial assessments, farm sessions, one to one counselling and case meetings.

COVID-19 has had a significant impact on the disadvantages faced by the vulnerable children we support. In response to the pandemic, Dandelion Time adapted the therapeutic service by creating a COVID-19 Response programme which is being delivered across all sites (The programme launched in March 2020 is expected to be delivered into early 2021).

- **Farm-based sessions for individual families** – with social distancing measures in place. Food packs are provided for those attending to take home. Families will attend the farm to take part in a weekly sessions which will compromise of the following activities;
    - **Animal care, farming & cooking:** Feeding and caring for the donkeys, sheep, chickens and ducks helps children to develop a sense of responsibility and empathy. Growing and harvesting fruit and vegetables and caring for the sensory garden.
    - **Natural crafts & creative activities:** Creative hands-on craft activities in the pottery, green woodworking and wool work areas help children develop perseverance, as they learn new skills and build confidence. Working with others on activities helps young people express their feelings in non-destructive ways, shifting negative behavioural patterns and nurturing positive communication.
- **Interactive Online Sessions** – Families unable to attend on-site sessions (for example due to shielding) can access online sessions. They will engage in cooking, crafts and gardening.
- **'Dandelion Create Time' Activity Packs** - Delivered to current and recent caseload of families. The activity packs support online sessions and include materials and guidance for crafting, cooking, and growing and resources to undertake meaningful activities between their weekly sessions.

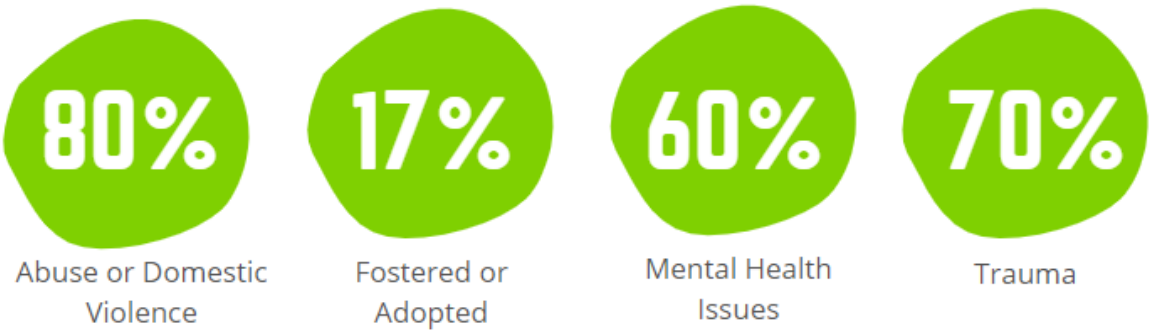
Telephone support sessions - All families attending Dandelion Time will be offered ongoing 'listening support' sessions from a Case Worker to help manage their child's difficulties.

In addition, families previously on the programme have:

- Attended family and volunteer events
- Volunteered and fundraising and other events
- Undertaken work experience in our offices and gardens

To ensure the best outcomes for children and families, we have continued to work in collaboration with referral and other agencies involved in the care of each child, including schools, Pupil Referral Units (PRUs), Child Mental Health Services (CAMHS) and Social Services.

Referral Difficulties

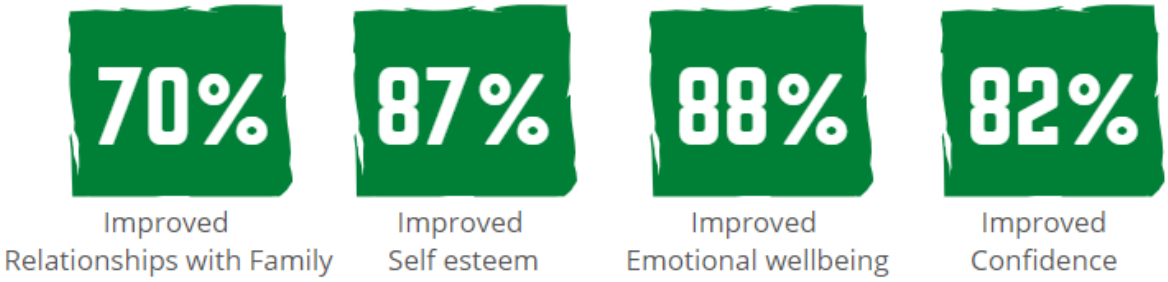


In addition, many children are referred to the charity due to **difficulties at school, exclusion, truancy, or an inability to engage with education,** due to complex emotional difficulties For all children, we aim to help them overcome emotional and behavioural issues, so they can engage fully with mainstream or specialist education provision and in their communities.

Issues affecting vulnerable children have been exacerbated due to COVID-19 and Dandelion Time is experiencing a high demand for the service with referrals rate increasing by 50% by October 2020.

Outcomes

As well as personal emotional, behavioural and relationship 'Goals' which are set individually with families and scored at the start and end of the programme, we also monitor and score a range of general outcomes for each child, assessed through child/family feedback, staff observations, and feedback from professionals.



Many children have lost hope following previously unsuccessful interventions. Evaluation has shown the programme's positive effect on psychological wellbeing, self-esteem, confidence and resilience. Most children re-enter or engage better with school, become less isolated and have reduced anxiety, fear, and other emotional symptoms.

Dandelion Time is grateful to the referred families, who have had the courage to engage and trust in the Dandelion Time's therapeutic and developmental programme.

Training of Professionals

Face to Face Training numbers have been impacted by the Covid 19 restrictions.

Nature, Craft and Family Systems

13 learners graduated in autumn 2019

Continuing Professional Development (CPD)

In 2019-20, 12 professionals completed Dandelion Time's 2-day CPD training course: 'Enabling Learning in Children with Poor Attachment/Trauma'.

Staff and Volunteers

Dandelion Time employed six full time staff and fourteen part-time staff (the equivalent of 13.6 FTE) and one regular part time sessional worker.

Dandelion Time is particularly indebted to our volunteers of all ages who chose to give their time and expertise to the charity, across all areas from raising funds, communication and media, administration support, professional and legal support to session and clinical work, supervision, tutoring, training development, driving, gardening, site and grounds maintenance. This year we have had 335 volunteer days from our Big Community Build and Corporate Volunteer day and 465 days from our regular volunteers. In addition, our therapeutic work is strongly supported by three full time residential volunteers who this year came from Germany and who help on family sessions and with maintaining the therapeutic areas.

Dandelion Time is grateful to the staff, Trustees and volunteers for their diligent work in delivering and administering the Dandelion Time programme.

Communications

The Dandelion Time website (www.dandeliontime.org.uk) gives an informative window on our work for professionals, the local community and families.

Our active presence on our social channels (Facebook, Instagram, Twitter & LinkedIn) is a vital communications tool enabling immediate and interactive dialogue with our supporters. The channel is key in increasing brand awareness, driving revenue & recruiting volunteers.

Dandelion Time's regular newsletters (both digital and print editions), blogs and case stories are key in keeping stakeholders informed and engaged in our activities.

Income Generation

Events and Donations

Dandelion Time's fundraising team have continued their fund-raising success despite the challenges presented by the pandemic in the second half of the financial year. The fundraising team raised £275k including over £55k towards the capital programme. Operationally this equates to £155k net of event and staff costs contributing to over a third of our operating and support costs.

In early September, the Bridgepoint Football Tournament was held in aid of Dandelion Time. 20 teams from London's leading financial and legal firms took part and the event raised over £50,000. One weekend Elmscroft House transformed itself into an art gallery for the sale of a corporate art collection we inherited. The run up to Christmas is always a busy time with a Dandelion Time presence at many local events with our range of merchandise on sale and once again Dandelion took part in Big Give Christmas Challenge raising £35,000.

We had runners in the Royal Parks Marathon, mountaineers climbing Kilimanjaro and other events too. We have enjoyed rewarding corporate partnerships with Fidelity, Thomson Snell and Passmore, M & S, Enterprise rent-a-car and Kimberly Clark. We continue to receive the support from many local community groups including Rotary Club Kings Hill, Marden Village Club, Tudor Park Golf Club to mention a few. We received 768 individual donations from a broad base of supporters and are fortunate that we can count on the ongoing support of our regular donors.

The Coronavirus Pandemic and lockdown caused us re-focus and we launched an appeal to our supporters to raise much needed funds to allow us to adapt our service to continue to reach our vulnerable children and families who were facing additional challenges. We took part in a National Campaign the 2.6 Challenge and several of our supporters undertook challenges at home under lockdown and raised impressive sums.

All events in the second half of the year were unable to go ahead so we able to increase our focus on developing our online presence via social media, publishing Blogs, digital newsletters, improving our Search Engine Optimisation and utilising Google Ad Grants. All this activity has led to a marked increase in online donations, engagement and an enhanced digital profile.

In addition to direct financial impact seen in the accounts the fundraising team has generated value by encouraging local businesses to donate 700 Corporate Volunteer hours. Our support from Corporates has resulted in significant gifts in Kind including professional support, training, garden equipment and computers. This is valued at around £12,000 in Gifts in Kind which have saved the charity money and improved the working environment Gifts have included surplus food, professional support, training, garden equipment and computers.

Grants

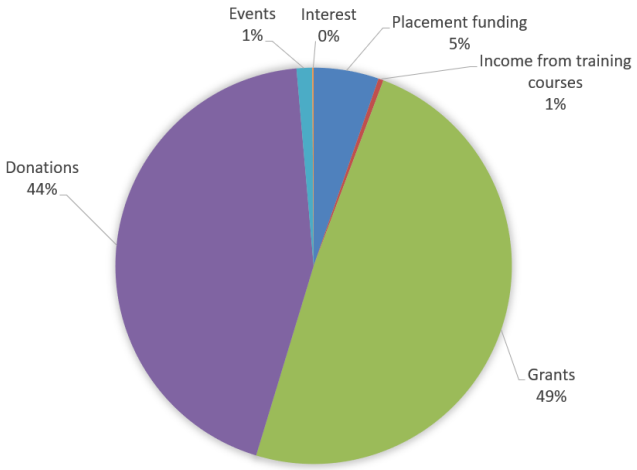
Dandelion Time benefitted from the receipt of many grants from charities and foundations during the year, which have been critical to its success in delivering work to families. Grant receipts recognised as income totalled £300,245 comprising capital grants of £36,265 and operational grants of £263,980 (2019: £225,888). Grants totaling £260,080 have been received associated with our Covid 19 response from government and trust & foundation sources of these £174,133 are shown as deferred income as they relate to work to be undertaken between September 2020 and March 2021. The balance of £40,946 is included in the earlier income figure. These Covid related grant awards are marked * below.

In addition, grants of over £120,000 have been promised but not yet received towards the capital project, as these have significant conditions, they have not been included in the accounts this year.

We would like to warmly thank the following for grant awards during the year:

B & L Leach Family Trust
Barbara Ward Children's Foundation
BBC Children in Need
Bedgebury Foundation
Bridgepoint Charitable Trust *
Clothworkers' Foundation
Cole Charitable Trust
Colyer Fergusson Charitable Trust *
Congelow Organic Educational Trust
Esmee Fairbairn Foundation
Garfield Weston Foundation
Henry Smith Charity
Joan Ainslie Charitable Trust
Joseph Strong Frazer Trust
Karen Vidler Trust
Kent Community Foundation:
KCF Resilience Grants Fund *
KCF Coronavirus Emergency Fund*
The Cacketts Fund
Kent Grassroots Fund
The Green Family Fund
The Frank Brake Community Fund
Kent County Council:
Early Help & Preventative Services/LCPG
KCC Local Members' Grant
Kent Community Energy *
Kent Police & Crime Commissioner:
Victim Specialist Services (VSS) Fund
COVID-19 Extraordinary Ministry of Justice Funding*
Kent Police & Crime Commissioner/Ministry of Justice*
Kent Police Property Fund
King's Hill Rotary Club
The Lawson Trust
Marsh Christian Trust
Masonic Charitable Foundation
Maidstone Borough Council - Business Grant *
National Lottery Community Fund *
Nineveh Charitable Trust
Raise Your Hands

Where Our Income Comes From
Total Income £641,273 (inc. £93,631 for Capital Programme)
Year to 31 August 2020

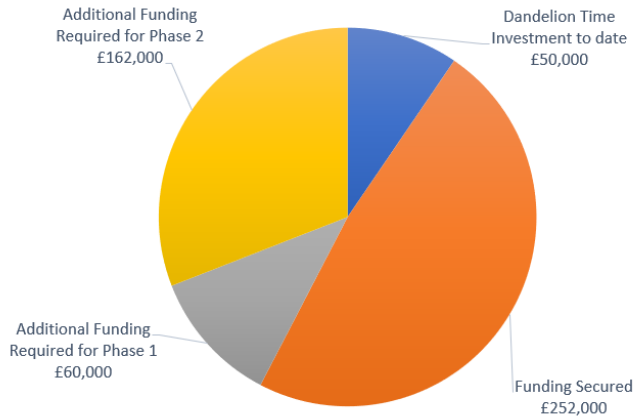


Premises Development

Dandelion Time was pleased to open the new Ashford site to families in November 2019. The site comprises rented indoor and outdoor space on short term leases. At the end of March 2020, the charity moved out of Elmscroft after 13 years and into the adjacent Elmscroft Cottage under a new 30 year lease. The move was complicated by a country in lockdown and all non-therapeutic staff have worked from home since.

The new site includes many dilapidated buildings, planning permission for their renovation has been achieved and work started shortly after the year end. Our Big Community Build is our campaign to transform our new site into a therapeutic sanctuary for vulnerable children and an HQ from which to run our Dandelion Time centres. The total cost of our development programme is £522,000 as per the below breakdown.

The Big Community Build Funding Breakdown
Total Budget £522,00 (as of November 2020)



1.6 Future Plans

Dandelion Time is facing substantial demand across Kent for its services and is committed to expanding its therapeutic work with children affected by trauma. This need has been exacerbated by the Covid 19 pandemic where children have been forced to stay at home and schools have been closed.

We aim to reach more children in Kent whose complex needs remain unmet, and advance understanding and practice of how children affected by emotional difficulties are supported in schools and other settings.

The charity is implementing the 5-year strategy for 2019-25. The charity is developing its new premises and will continue to operate from the new site opened in November 2019 near Ashford. Further sites will be considered but it is expected that the rate of opening new sites may be slowed by the restrictions of the pandemic response.

By 2025, Dandelion Time aims to offer a Kent-wide service for children with complex emotional & behavioural needs, operating from 3+ locations and accessible to families from all parts of the county. Our aim is that every child in Kent who could benefit from Dandelion Time's therapeutic approach will be able to reach a service from wherever they live in Kent.

1.7 Policies and Risk Management

Dandelion Time has policies and procedures in place to ensure the protection and safe working of beneficiaries, staff and volunteers.

Safeguarding Children and Vulnerable Adults Policy
Safeguarding Children and Vulnerable Adults Policies have been adopted under the guidance of Social Services. Additional training for staff has been provided.

Health and Safety
The Health and Safety policy has been implemented including an ongoing training programme for all staff and volunteers. The Chief Executive Officer is the named person responsible for health and safety.

Insurance
The Trustees have ensured that all activities are adequately insured for risks associated with the activities. The farm has separate insurance, which cover risks associated with the fabric of buildings and farming activities.

Reserves Policy
The Trustees aim to operate with sufficient unrestricted reserves to cover at least six months operating expenditure. The time is set to enable any ongoing interventions with children and families to be completed.

Public Benefit Statement
This report demonstrates that the service provided by Dandelion Time is open to any member of the public via a referral from a statutory agency or other voluntary organisation.

Risk Management
The charity maintains a risk register that is regularly reviewed by the Board. Risk assessments are carried out on all activities whether operational, therapeutic or fundraising. Risks are mitigated through training, actions and safe working procedures. The principal risks to the charity are:

- Impact and constraints imposed by the Covid19 pandemic
- the financial and operational impact of the expansion and redevelopment plans
- the loss of key staff
- health and safety of young people when working on the land associated with food, animals and hygiene
- continuation of funding from grant awarding bodies

The Trustees have put in place mitigating actions through training to both to ensure policies and activity level risk assessments are complied with; training to develop therapeutic skills; appraisals and the development of a fundraising strategy. The Trustees consider the subsequent risk levels to be acceptable to the Board.

1.8 Review of Financial Activities

Incoming Resources
Incoming resources increased to £641,273 over the year (2019 11 months: £506,084) the largest increases being over £93,631 in grants and donations towards capital works planned for next year as well as an increase in donations for the COVID- 19 JRS grant of £28,000. There was a £28,000 decrease in training income as most courses were suspended due to Covid 19. The balance is explained by the extra month in this accounting period.

Resources Expended
Resources expended before the release of the provision increased over year to £607,316 (2019 11 months £447,004) this comprised £26,814 direct costs and £23,024 staff costs incurred due to the move to new premises (see note 3), achieving planning permission for new premises and early development of outbuildings. Additional costs have also been incurred relating to the opening of the Ashford site and being Covid secure.

Reserves
Free reserves, excluding fixed assets, stood at £208,722 (2019: £261,763) this equates to just over 5 months of operating costs, whilst this is below the charities reserve policy it has been impacted by both the need to move premises and the impact of the Covid 19 pandemic. Nevertheless, the charity has healthy level of restricted funds and deferred income for the 2020/21 financial year and the Trustees are confident the reserve level is sufficient.

2. REPORT OF THE DIRECTORS

For the year end to 31 August 2020.

The directors present their report with the financial statements of the company for the 12 month period ended 1 September 2019 to 31 August 2020

Principal Activity
The principal activity of the company in the period under review was that of Dandelion Time, a charity based in Maidstone for the benefit of local children.

Directors
The directors during the period under review were:

Sir Paul Carter (appointed 1 April 2020)
Dr Nigel Jacobs (resigned 5 October 2019)
Dr Caroline Jessel- Chair
Mr Richard Long (resigned 31 January 2020)
Mr Simon Norman
Mr Richard Parkin
Mrs Helen Stevens
Lady Elizabeth Vallance (resigned 9 July 2020)
Mrs Gillian Wilford

Limited by Guarantee
The company has no share capital and is limited by way of guarantee. Each of the members has given a guarantee of £1.00 towards any future liabilities of the company. Only current Directors are members.

Statement of Director's Responsibilities
Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- observe the methods and principles of the charity SORP
- make judgements and estimates that are reasonable and prudent
- state where applicable whether UK Accounting Standards (FRS102) have been followed subject to any material departures explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

_____ Date:_____
Caroline Jessel, Chair

3. INDEPENDENT EXAMINER'S REPORT – 12 MONTHS ENDED 31st AUGUST 2020 REPORT TO TRUSTEES

I report to the charity trustees on my examination of the accounts of Dandelion Time (the Company) for the year ended 31 August 2020.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

……

A S Healey FCA CTA DChA
Lindeyer Francis Ferguson Limited
North House
198 High Street
Tonbridge Kent TN9 1BE

Date: ……..

4. FINANCIAL STATEMENTS

4.1 Statement of the Company's Financial Activities for year ending 31 August 2020 (with 11 month comparatives)

	Note	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	
					12 months to 31 Aug 2020	11 months to 31 Aug 2019 Restated
Incoming Resources:						
Donations	2a	388,442	130	209,088	597,660	390,486
Charitable activities:						
Family Programme	2b	32,584		-	32,584	63,585
Training	2c	2,552		-	2,552	30,095
Other Trading Activities	2d	6,608		1,175	7,783	14,491
Income from Investments	2e	694		-	694	7,427
TOTAL INCOMING RESOURCES		**430,880**	**130**	**210,263**	**641,273**	**506,085**
Resources Expended:						
Raising Funds	3a	146,420		-	146,420	120,969
Charitable Activities:						
Family Programme	3b	213,623	1,489	141,879	356,991	259,557
Training	3c	22,571		3,496	26,067	46,173
Other Expenditure						
Other Expenditure	3d	51,385	26,453		77,838	20,306
Release of Reinstatement Provision	**	(180,000)			(180,000)	
TOTAL RESOURCES EXPENDED		**253,999**	**27,942**	**145,375**	**427,316**	**447,005**
Net incoming/outgoing resources		176,881	(27,812)	64,888	213,957	59,080
Net transfers in funds	**	(230,015)	230,015	-	-	-
Balances Brought forward 1 Sept 2019		261,856	-	114,195	376,051	316,971
TOTAL BALANCES CARRIED FORWARD AT 31 AUGUST 2020		**208,722**	**202,203**	**179,083**	**590,008**	**376,051**

** The reinstatement provision has been released in accordance with FRS 102, as it is no longer required. However, the funds have now been moved to a designated fund as a contract was signed on 2 September for building renovation that is essential for the running of programmes at the new site. The Trustees fully expect (as at 8 January 2021) that the charity will need to apply this designated fund to pay for the contracted obligation.

4.2 Balance Sheet as at 31 August 2020

	Note	31 August 2020	31 August 2019
Fixed Assets			
Tangible assets	6	22,200	0
Current assets:			
Short term deposits		774,588	542,564
Cash in bank		76,252	70,403
Total Current Assets		**850,840**	**612,967**
Total Assets		**873,040**	**612,967**
Liabilities amounts falling due within one year	7	283,032	56,916
Total Assets Less Current Liabilities		**590,008**	**556,051**
Provisions	**8**	0	180,000
TOTAL NET ASSETS		**590,008**	**376,051**

Funds	Note		
Unrestricted general fund		208,722	261,763
Designated		202,203	93
Restricted		179,083	114,195
TOTAL FUNDS	**9&10**	**590,008**	**376,051**

The company registration number 4959632 is entitled to exemption from audit under Section 477 of the Companies Act 2006 relating to small companies for the period ended 31 August 2020
The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2020 in accordance with Section 476) of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime and in accordance with FRS102 SORP

ON BEHALF OF THE BOARD:

_____ _____

Caroline Jessel Date:
Chair

4.2 Cashflow for the year ending 31 August 2020 (with 11 month comparatives)

	2020		2019	
	£	£	£	£
Cash flows from operation activities				
Cash absorbed by operations		259,378		41,420
Investing activities				
Interest received	694		7,427	
Purchase of fixed assets	(22,200)		-	
		(21,506)		7,427
Net cash generated from investing activities				
Net income in cash and cash equivalents		**237,873**		**48,847**
Cash and cash equivalents at beginning of year		612,967		564,120
Cash and cash equivalents at end of year		**850,840**		**612,967**
Relating to:				
Bank balances and Short-Term Deposits		**850,840**		**612,967**
Cash absorbed by operations				
Net income	213,957		59,080	
Investment income recognised in SOFA	(694)		(7,427)	
Adjusted for:				
Movements in working capital				
Release of Provision	(180,000)			
Decrease/ (Increase) in debtors	0		0	
Increase/(Decrease) in creditors	226,115		(10,233)	
	£259,378		£41,420	

4.3 Notes to the Accounts

Note 1 Accounting Policies

The financial statements of The Dandelion Time have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

The accounts reflect the charitable company's activities **for the twelve-month** period from 1 September 2019 to 31 August 2020 with comparatives for the 11 months to 31August 2019. They are stated in Pounds Sterling and presented to the nearest pound.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

Funds
General funds represent the funds of Dandelion Time that are not subject to any special restrictions regarding their use and are available for application to the general purposes of Dandelion Time or the general purposes of a specified charitable activity. Designated funds are unrestricted funds which the Trustees have designated to be used for a particular purpose. Restricted funds are funds which can only be used for a specific purpose as set out by the donor.

The accounts include monetary transactions, assets and liabilities for which Dandelion Time can be held responsible.

Incoming Resources

Donations, legacies and similar incoming resources
These are included in the Statement of Financial Activities (SOFA) when:

- The charity becomes entitled to the donation, legacy or similar income and any conditions for receipt are met;
- The Trustees are reasonably certain they will receive it; and
- The Trustees are reasonably certain that the value can be reliably measured.

Tax reclaims on donations and gifts
Incoming resources from tax claims are included when the claim has been made. Accruals are made when the Trustees are certain the correct documentation is in place to make a future claim

Incoming resources from fund-raising
These are reported **gross** in the SOFA and on an as received basis, to reflect the level of uncertainty surrounding fundraising claims.

Incoming resources from statutory agencies
Contracted income is included only when the associated work has been undertaken. Statutory Agency grants are accounted for in the year received and shown in deferred income if they are for work yet to be completed.

Incoming Resources from Grants
These are included in the accounts when the income is probable and there are no significant contingencies imposed by the donor that affect the entitlement to the grant. Any income subject to specific expenditure conditions is shown in restricted funds. In practice, this means that where there are no significant contingencies attached to the grant:

- A periodic receipt towards the performance of a programme already underway is recognised as restricted income
- A periodic payment towards the performance of a programme commencing after the year end is treated as deferred income and shown on the balance sheet as a liability
- A non-performance related grant is recognised when the income is probable.

Gifts in kind for sale or distribution
These are included in the accounts as gifts only when sold or distributed by the charity. Gifts in kind are accounted for at a reasonable estimate of their value to the charity or the amount actually realised

Significant Gifts in kind for use by the charity
These are included in the SOFA as incoming resources when receivable where their value can be reliably evidenced and where the value is greater than £1,000. . In practice due to the uncertainty of this valuation most Gifts in Kinds are noted in the annual report rather than the accounts.

Intangible income (e.g. donated facilities)
This is only included in incoming resources (with an equivalent amount in resources expended) where another party is bearing the financial cost of the resources supplied and the benefit is quantifiable, receivable **and material.** Intangible income is valued at the lower of the cost borne by the party bearing the cost and a reasonable estimate of the value of the donation to the charity.

Volunteer help
The value of any voluntary help received is not included in the accounts but is described in the annual report.

Investment income
This is included in the accounts when receivable.

Expenditure and Liabilities
Cost allocations
Direct costs are allocated to the activity to which they relate. Support costs have been allocated on the basis of staff hours directly attributable. Governance costs include those costs directly associated with the general running of the charity and are included in support costs.

Fixed assets
Tangible fixed assets are capitalised above £2,000 and are stated at cost less depreciation. As at 31 August 2020, the assets capitalised were not in use and therefore no depreciation is provided.

Liability recognition
Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure.

Provisions
Provisions are made where there is a present obligation at the reporting date and a reasonable certainty that the costs will be incurred at a future date. They are reviewed annually by the Trustees.

Financial Instruments
The charity only has financial instruments of a kind that qualify as basic financial instruments. The charity's short-term creditors are measured at their settlement value.

Status
Dandelion Time Limited is a company limited by guarantee and registered charity incorporated in England and Wales. The members of the charity are the Trustees. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.
The address of the charity's registered office and its place of business is Elmscroft Cottage, Charlton lane, West Farleigh, Kent ME15 0NY

Note 2 Incoming Resources

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 12 months to 31 Aug 2020 £	Total Funds 11 months to 30 Aug 2019 restated £
Income from Donations:	2a				
Donations		184,358	72,349	256,707	154,923
Income tax recoverable		8,866	3,842	12,708	9,675
Grants (non performance related)		167,348	132,897	300,245	225,888
Job Retention Scheme Grant		28,000	0	28,000	0
Total from Donations		**388,572**	**209,088**	**597,660**	**390,486**
Income from Charitable Activities:					
Families Programmes:	2b				
Statutory Agency		23,950	0	23,950	45,684
Private Placements		8,634	0	8,634	17,901
Total from Families Programmes		**32,584**	**0**	**32,584**	**63,585**
Training Programmes:	2c				
Fees		2,552	0	2,552	30,095
Total from Training Programmes		**2,552**	**0**	**2,552**	**30,095**
Other Trading Activities:	2d				
Fund raisers		4,000	1,175	5,175	14,441
Sale of Produce and space		2,608	0	2,608	50
Total from Trading Activities		**6,608**	**1,175**	**7,783**	**14,491**
Investments:	2e				
Bank interest		694	0	694	7,427
TOTAL INCOMING RESOURCES		**431,010**	**210,263**	**641,273**	**506,085**

In the previous year the charity received restricted income as follows:
Donations - £37,434
Family Programme- £164,028
Other trading activities- £24

Note 2 continued

The comparatives have been restated to reflect a change in the classification of grants from performance related in 2019 to non-performance related. This has resulted in an increase in Grants (Income from donations), and a decrease in Family Programme (Income from charitable activities) of £217,388.

Note 3 Resources Expended

	Note	Unrestricted Funds £	Designated Fund £	Restricted Funds £	Total Funds	
					12 months to 31 Aug 2020 £	11 months to 31 Aug 2019 Restated £
Expenditure on:						
Raising Funds:	3a					
Fund raisers		9,782	0	0	9,782	17,043
Employees		80,160	0	0	80,160	62,759
Support Costs	4	56,478	0	0	56,478	41,167
Total on Raising Funds		**146,420**	**0**	**0**	**146,419**	**120,969**
Charitable Activities:						
Family Programme:	3b					
Programme Staff		94,203	0	84,473	178,676	112,625
Sessional Workers		3,441	518	3,147	7,106	21,879
Sessional Costs		8,550	971	8,312	17,833	25,302
Support Costs	4	107,429	0	45,947	153,376	99,751
Total For Family Programme		**213,623**	**1,489**	**141,879**	**356,991**	**259,557**
External Training Delivery:	3c					
Accredited Training - external costs		1,451	0	0	1,451	4,816
Training - staff costs		13,594	0	0	13,594	23,939
Support Costs	4	7,526	0	3,496	11,022	17,417
Total for Training Delivery		**22,571**	**0**	**3,496**	**26,067**	**46,173**
Other Costs:	3d					
Relocation and Development						
Associated Staff Costs		23,024	0	0	23,024	16,400
Direct Costs		361	26,453	0	26,814	3,906
Total for Relocation		**23,385**	**26,453**	**0**	**49,838**	**20,306**
Furloughed Staff Costs		**28,000**	**0**	**0**	**28,000**	**0**
TOTAL EXPENDITURE		**433,999**	**27,942**	**145,375**	**607,316**	**447,005**

In the previous year the charity spent restricted funds as follows:
Raising funds - £4,733
Family Programmes- £110,180
Training programmes- £2,003

The comparatives have been restated to reflect a change in the classification of most operational grants from performance related in 2019 to non-performance related. The restatement in costs reflect associated fundraising employment costs of £21,361 decreased in Family Programme and increased in Raising Funds.

Note 4 Support Costs – Allocated on Basis of Direct Hours in Note 3

	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	12 months to 31 Aug 2020 £	11 months to 31 Aug 2019 Restated £
Analysis of Support Costs:	4					
Rent, utilities and property costs		17,502		11,427	28,929	18,736
Communications and IT		40,642		0	40,642	20,149
Management, Public Relations and Admin		99,615		34,257	133,872	103,785
Insurance		4,218		1,200	5,418	7,455
Operations		6,457		2,558	9,015	8,210
Governance costs-independent examiners fee		3,000			3,000	
TOTAL SUPPORT COSTS		**171,433**	**0**	**49,442**	**220,876**	**158,335**

The category Communications and IT has been added to give a better picture of costs, and site development and maintenance has been removed. This has resulted in a reclassification in the comparative figures by increasing communication and IT costs by £20,149 and increasing rent, utility and property costs by £5,280 and reducing operations costs by £9,727 and removing site development costs of £15,702.

Note 5 Staff Costs

	12 months to 31 August 2020	11 months to 31 August 2019
Wages and salaries	405,702	282,387
Social security costs	31,745	22,737
Pension Costs	19,879	14,384
Total staff costs	**457,326**	**319,508**

Furloughed staff costs have been shown separately within resources expended as other costs so that the costs of charitable activities show a true and fair view of costs actually undertaken in the year.
There are no employees with emoluments of more than £60,000 (2019: none). During the period, the Dandelion Time employed 6 full time and 14 part-time staff (2019: 3 full time and 12 part-time) During the year none of the trustees received reimbursement for expenses or any other kind of remuneration or benefit s (2019: £nil).

Note 6 Fixed Assets

Movement on Fixed Assets	Designated Fund £
Brought Forward 1 Sept 2019	0
Purchased	22,200
Depreciation	0
Carried Forward 21 August 2020	22,200
Value as at 31 Aug 2020	*0*

Note 7 Analysis of Liabilities

	31 August 2020	31 August 2019
Accruals	22,822	5,840
Deferred Income – contracts	41,076	51,076
Deferred Income – Programme Grants	45.001	0
Deferred Income Covid19 related grants	174,133	0
TOTAL	**283,032**	**56,916**

Deferred grant income relates to grants where the donor has specified that it is to be used in future periods. Deferred contract income are funds paid in advance of referrals being made to the programmes.

Movement on Deferred Income	31 August 2020	31 August 2019
Deferred Income brought forward	51,076	64,076
Released to Financial statements in the year	(51,076)	(64,076)
Deferred Income in the year- statutory	41,076	51,076
Deferred Income (Core and Covid19 related grants)	219,134	0
Deferred Income Carried Forward	**260,210**	**51,076**

Note 8 Provision

The reinstatement provision of £180,000 recorded in 2019 and previous years has been released in accordance with FRS 102, as the Landlord of Elmscroft House waived the requirement for reinstatement of the premises to the condition they were in in 2003 therefore it is no longer required. However, the funds have now been moved to a designated fund as a contract was signed on 2 September for building renovation that is essential for the running of programmes at the new site. The Trustees fully expect (as at 8 January 2021) that the charity will need to apply this designated fund to pay for the contracted obligation.

Note 9 Analysis of Net Assets by fund

Fund		Fixed Assets	Current assets	Liabilities	12 months to 31 Aug 2020	11 months to 31 Aug 2019
General fund	Unrestricted		491,754	283,032	**208,722**	261,855
Designated	Designated	22,200	180,003		**202,203**	0
Strategic Premises	Restricted		93,631	0	**93,631**	0
Family Programmes	Restricted		19,265	0	**19,265**	49,000
BBC Children in Need	Restricted		10,972	0	**10,972**	2,780
DV Programmes	Restricted		7,499	0	**7,499**	2,499
Foster & Adopted	Restricted		6,000		**6,000**	21,000
Item grants	Restricted		3,105	0	**3,105**	5,205
Branches	Restricted		38,611	0	**38,611**	33,712
TOTAL 2020		**22,200**	**850,840**	**283,032**	**590,008**	**376,051**

The comparatives last year were analysed as follows

Fund	*Purpose*		*Current assets*	*Liabilities*	*Total 31 August 2019*
General fund	*General*	*Unrestricted*	*498,772*	*236,916*	***261,855***
Comic Relief	*Trauma*	*Restricted*	*0*	*0*	***0***
Family Programmes	*Trauma*	*Restricted*	*49,000*	*0*	***49,000***
BBC Children in Need	*Attachment*	*Restricted*	*2,780*	*0*	***2,780***
DV Programmes	*Domestic Abuse*	*Restricted*	*2,499*	*0*	***2,499***
Foster & Adopted Prog.	*Trauma & DA*	*Restricted*	*21,000*	*0*	***21,000***
Item grants	*Development*	*Restricted & Unrestricted*	*5,205*	*0*	***5,205***
Branches	*Development*	*Restricted*	*33,712*	*0*	***33,712***
Total 2019			***612,967***	***236,916***	***376,051***

Note 10 Movement on Funds

Fund name	Balance brought forward 01 Sept 19	Incoming resources	Outgoing resources	Transfers	Balance carried forward 31 Aug 20
Unrestricted funds:					
General	261,856	430,880	253,999	(230,015)	**208,722**
Designated Strategic Plan	0		26,453	26,453	**0**
Other Designated		130	1489	203,562	**202,203**
Restricted funds:					
Strategic Premises		93,631			**93,631**
Family Programmes	49,000	39,265	69,000		**19,265**
BBC Children in Need	2,780	37,365	29,173		**10,972**
Foster & Adopted	21,000	0	15,000		**6,000**
DV Programmes	2,499	30,000	25,000		**7,499**
Item Grants	5,205	0	2,100		**3,105**
Branches	33,711	10,002	5,102		**38,611**
TOTAL	**376,051**	**641,273**	**427,316**	**0**	**590,008**

Designated
Strategic Plan: The costs associated with the move from Elmscroft-to-Elmscroft Cottage and redevelopment that are not funded by restricted donations. The transfer from the General Fund was to meet these costs.

Restricted
Strategic Premises: Income and expenditure restricted to the redevelopment at the Elmscroft cottage site

Therapeutic Programme Funds:

- Family programme: for work with specific families
- BBC Children in Need: income and expenditure relating to this three-year grant
- Foster and Adopted: for programme work with children in care or recently adopted
- DV programmes: for children impacted by Domestic Abuse
- Branches: Income and expenditure restricted to a new branch – for the time being Ashford.

Item grants – grants for lower cost physical items for example play equipment or craft equipment

Note 10 continued

The comparative movement on funds for the previous year was as follows:

Fund name	*Balance brought forward 01-Oct-18*	*Incoming resources*	*Outgoing resources*	*Transfers*	*Balance carried forward 31-Aug-19*
Unrestricted funds:					
General	*287,345*	*304,598*	*326,296*	*3,792*	***261,855***
Designated Strategic Plan	*0*	*0*	*3,792*	*3,792*	***0***
Restricted funds:					
Comic Relief	*382*	*22,166*	*22,548*	*0*	***0***
Family Programmes	*20,000*	*43, 000*	*14,000*	*0*	***49,000***
BBC Children in Need	*129*	*31,731*	*29,080*	*0*	***2,780***
Global Make Some Noise	*0*	*14,651*	*14,651*	*0*	
Foster & Adopted Prog.	*0*	*21,000*	*0*	*0*	***21,000***
DV Programmes	*0*	*31,258*	*28,759*	*0*	***2,499***
Item Grants	*8,956*	*3,968*	*7,719*	*0*	***5,205***
Livestock	*159*	*0*	*159*	*0*	***0***
Branches	*0*	*33,712*	*0*	*0*	***33,712***
Total	***316,971***	***506,084***	***447,004***		***376,051***

Note 11 Operating Lease

At the 31 August 2020 the charity is committed to future minimum lease payments under non-cancellable leases of £12,600 which is due in less than one year (2019: £nil). During the year £5,000 was paid in rent under this lease agreement (2019: £nil).

Note 12 Related Parties

One of the Trustees, Mr Simon Norman, is a director of The Rookery Estates Company who own the leasehold of the charity's current and previous premises. During the year rent was paid of £10,300 (2019: £15,990), and there were no amounts outstanding at the year-end (2019: £nil).

The charity's key management personnel for the year ended 31 August 2020 are considered to be the Trustees and the Senior Management Team. Total emoluments, including employer's pension contributions and employer's NIC, paid in respect of key management personnel were £159,914 (11 months 2019 £155,408).

The members of the Senior Management Team contribute approximately a quarter of staff hours and also undertake therapeutic, training, and fundraising activities.

APPENDIX ONE – TRUSTEES serving at the end of the period

Dr Caroline Jessel
Chair

As a former local GP, Caroline has a strong commitment to improving the health and emotional wellbeing of children by supporting families and promoting healthy behaviour. Because of this she founded Dandelion Time in order to offer children something more engaging and holistic to address their problems. She has retired from her role in NHS England promoting the Health and Sustainability agenda as part of the overall system transformation to more holistic approach to health which tackles the underlying causes of health problems in a coherent and systematic way. She is chair of the Kent Nature Partnership which is dedicated to protecting and valuing the living environment and ensuring it is part of healthy economic development. Caroline is also a trustee for Kent Wildlife Trust and the Wealden Literary Festival.

Richard Long

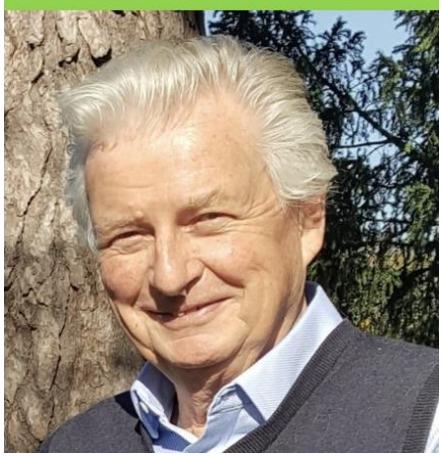
Richard Long is a solicitor. In addition to his (largely commercial) practice, he is a County Councillor for Kent and sits on or chairs several Kent County Council Committees. He is also a serving Officer in the Army Reserve and the Army Cadet Force. Richard has completed his time as Trustee.

Sir Paul Carter CBE

Paul Carter was elected to Kent County Council in May 1997 and was the Leader of the Council from October 2005 to October 2019. Paul has been the Chairman of the County Council's Network and sat on the LGA Executive and LGA Leadership Board.

As well as his political career, Paul has been a successful entrepreneur with a business career spanning over 35 years, having established and run a number of businesses in Central London, primarily in construction, property and retail.

Richard Parkin



Richard started his career in agriculture and then over a period of twenty years helped grow a small Kent based business into one of the UK's largest Agrochemical distributors operating nationwide from 26 depots throughout the country. As Managing Director he broadened the company's activities to provide a comprehensive range of specialist services to the agricultural industry. This involved the introduction of research and trials units to support the manufacture and distribution of agrochemicals and application machinery. Currently Richard is Founder of VenueDirectory.com which he started in 1991 when he was looking for a new challenge and identified the opportunity for a software solution that would provide meeting and event planners with the first electronic directory of searchable venue information. He is now semi-retired.

Dr Elizabeth Vallance

Dr Elizabeth Vallance was Head of the Department of Politics at Queen Mary, University of London where she was subsequently a Visiting Professor and an Honorary Fellow. She has been Chairman of St George's Healthcare NHS Trust and of the Institute of Education, University of London (where she is also a Fellow). She chaired The National Autism Project, the Centre for Mental Health and Young Minds. She is a Sloan Fellow of the London Business School and has sat on the boards of HMV Group, Norwich Union plc, CGNU plc and Aviva plc and was a non-executive director of the Medical Protection Society. In 2008-9, she was High Sheriff of Greater London. Liz has been an outstanding trustee for 10 years and we owe her a huge debt of gratitude. She has given us a great deal of time despite being a very busy woman, chairing many other organisations, and always brings a wonderful intellect, grasp of detail and incisiveness combined with lightness of touch to our Board meetings. She has also very ably chaired our Remuneration Committee for several years. Importantly she really understands our mission and has supported us in many ways outside the boardroom. She is sorely missed after her death in July 2020.

Simon Norman

Simon Norman worked as a technology product manager and management consultant at PA Consulting, Deloitte, QVC, and then architecture firm Spacelab before becoming a software engineer. He has carried out a number of roles in large-scale business and technology transformations, including programme planning, cost management, business and software architecture design. His interest in finding innovative solutions to the endemic deprivation in the UK led him to Dandelion Time.

Gilly Wilford

Gilly is a chartered accountant whose experience ranges from auditing major listed companies and Lloyd's underwriters to small local businesses. She joined the NHS as a finance manager and then became finance director of a healthcare company, leading its growth from a small to major provider to the NHS. She is committed to serving the local community and is a church treasurer and auditor and has served as a Trustee of Crossroads and Guideposts, both charities which help people with complex care needs. She joined Dandelion Time as a volunteer in 2017 and has been a member of its development committee before being appointed as a trustee.

Helen Stevens

Helen Stevens has lived locally in Boughton Monchelsea for eighteen years. She is married with two children. Helen has previously attended Dandelion Time to support a family member. Helen felt this was a very positive experience, feeling that everyone involved was fully supported by Dandelion Time. This time helped those attending immensely and Helen is now very honoured to be a Trustee, and to be able to use her first hand experiences to guide the development and expansion of the charity. Helen has run a construction company with her husband for the last 25 years. She is a member of the Parish Council and also helps run the Neighbourhood Watch Scheme for her village along with being the secretary for the Scouts. Helen has helped out at the winter shelter for the homeless and found this very rewarding.