

WHITEFIELD YOUTH ASSOCIATION

England & Wales - Charity number 1136520

Details

Status Registered

Legal form Other

Registered 2010-06-22

Register [View on the Charity Commission register](#)

Contact

Address 203 Every Street
Nelson
BB9 7BS

Phone 07976337774

Email hamid.khan@wya-uk.org

Website www.wya-uk.org

Activities

Objects: 1. THE RELIEF OF SICKNESS AND THE PRESERVATION OF HEALTH AMONG PEOPLE RESIDING PERMANENTLY OR TEMPORARILY IN LANCASHIRE AND THE NORTH WEST OF ENGLAND. 2. TO DEVELOP THE CAPACITY AND SKILLS OF THE MEMBERS OF THE BME COMMUNITY AND OTHER DISADVANTAGED COMMUNITIES OF THE NORTH WEST OF ENGLAND IN SUCH A WAY THAT THEY ARE BETTER ABLE TO IDENTIFY, AND HELP THEIR NEEDS AND TO PARTICIPATE MORE FULLY IN SOCIETY. 3. TO ADVANCE IN LIFE AND RELIEVE NEEDS OF YOUNG PEOPLE THROUGH; (A) THE PROVISION OF RECREATIONAL AND LEISURE TIME ACTIVITIES PROVIDED IN THE INTEREST OF SOCIAL WELFARE, DESIGNED TO IMPROVE THEIR CONDITIONS OF LIFE; (B) PROVIDING SUPPORT AND ACTIVITIES WHICH DEVELOP THEIR SKILLS, CAPACITIES AND CAPABILITIES TO ENABLE THEM TO PARTICIPATE IN SOCIETY AS MATURE AND RESPONSIBLE INDIVIDUALS.

Activities: Activities that support the well-being of all communities - specifically those who are the most deprived/disadvantaged. Work with young people on the fringes of offending and under achieving in education is recognised regionally and nationally. Developed activities that deal with issues of health inequalities and encourage those from marginalised communities to improve their health lifestyles.

Classification

- **How:** Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Arts/culture/heritage/science, Amateur Sport, Economic/community Development/employment, Recreation, Other Charitable Purposes
- **Who:** Children/young People, The General Public/mankind

Geography

- **Area of benefit:** LANCASHIRE AND THE NORTH WEST OF ENGLAND.
- Lancashire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£51,596	£49,144	-	-
2024-03-31	£49,912	£50,147	-	-
2023-03-31	£32,148	£47,225	-	-
2022-03-31	£56,733	£52,885	-	-
2021-03-31	£66,262	£57,329	-	-

Trustees

Name	Role	Appointed
MR JAVED KHAN	Chair	
GHAZANFAR AKRAM		
Irfan Zia Khan		2014-12-05
MR ZULFIKAR KHAN LLB (HONS)		
SAMINA KAUSER		
Saqab Hussain BA Hons		2014-12-05

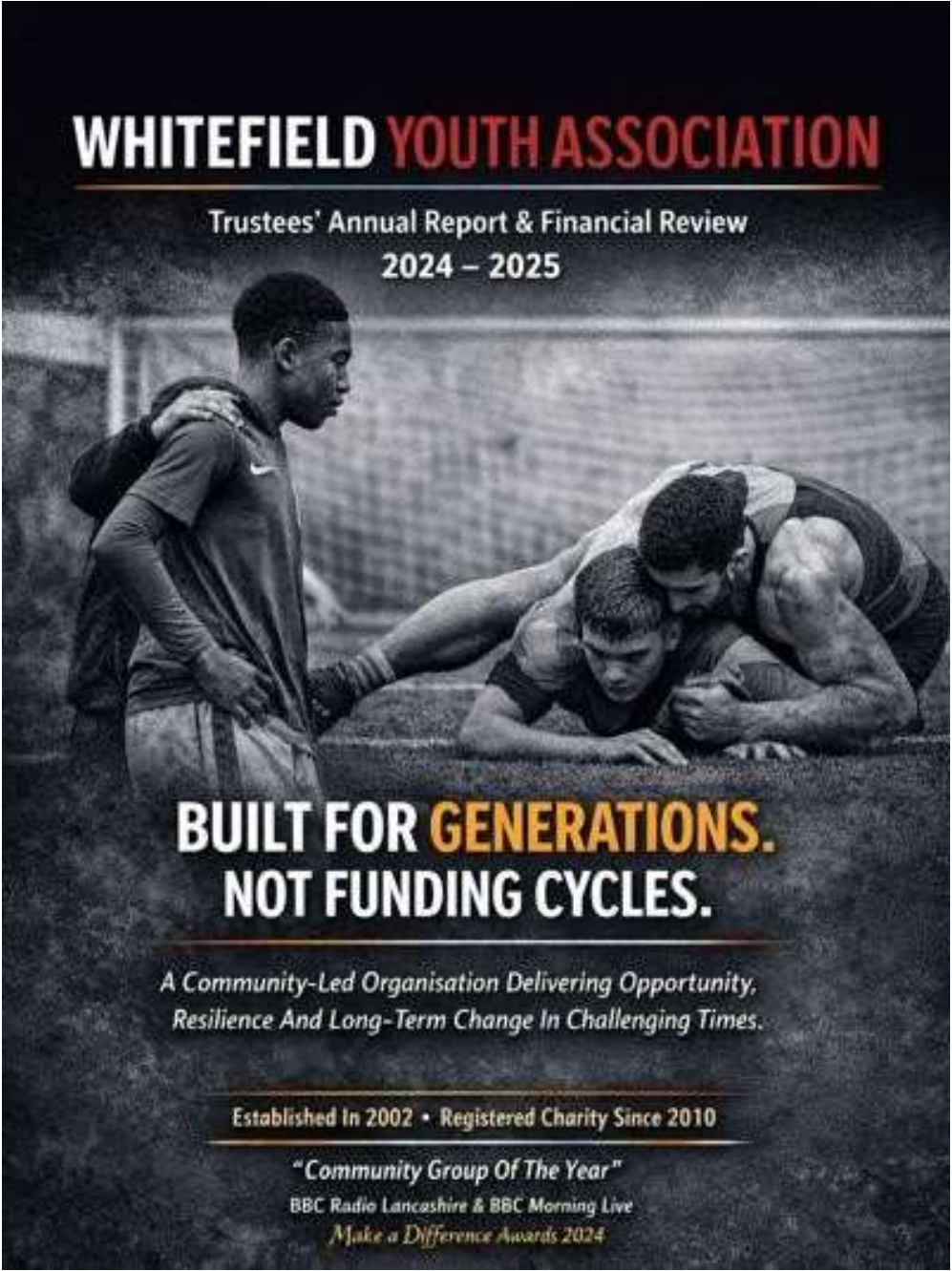
WHITEFIELD YOUTH ASSOCIATION

England & Wales - Charity number 1136520

Accounts

WHITEFIELD YOUTH ASSOCIATION

Trustees' Annual Report & Financial Review
2024 – 2025



**BUILT FOR GENERATIONS.
NOT FUNDING CYCLES.**

*A Community-Led Organisation Delivering Opportunity,
Resilience And Long-Term Change In Challenging Times.*

Established In 2002 • Registered Charity Since 2010

“Community Group Of The Year”

BBC Radio Lancashire & BBC Morning Live

Make a Difference Awards 2024

Reference and administrative details

Trustees	Samina Kausar Zulfikar Ali Khan Ghazanfar Akram Javed Khan Irfan Zia Khan Saqab Hussain
Project Manager	Hamid Khan
Principal address	203 Every Street Nelson Lancashire BB9 7BS
Bankers	HSBC 12 Manchester Road Burnley Lancashire BB11 1JH
Registered Charity Number	1136520
Independent Examiner	M R Heaton FCCA FCIE DChA KM Chartered Accountants 1 st Floor, Block C The Wharf Manchester Road Burnley BB11 1JG

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EXECUTIVE SUMMARY

Whitefield Youth Association operates within one of the most challenging landscapes the voluntary sector has faced in decades. It does so without the security of major funder backing or local authority support. Yet, despite these constraints, WYA has remained active, credible and impactful.

This is not the result of circumstance. It is the product of deliberate strategy. Through disciplined financial stewardship, a robust and evolving social enterprise model, strong and engaged governance, and the intelligent use of modern communication platforms, WYA has built an organisation that is resilient by design. It has chosen independence over dependency, sustainability over short-term growth, and integrity over convenience.

While many organisations have been forced to reduce provision or cease operation entirely, WYA has continued to serve. It has adapted without compromising its values. It has consolidated without losing momentum. It has remained rooted in its community while expanding its reach and influence.

During 2024–2025, this work was independently recognised when Whitefield Youth Association was named Community Group of the Year at the BBC Radio Lancashire & BBC Morning Live “Make A Difference Awards”. Selected from over 1,000 nominated organisations by an independent judging panel, this award provides external validation of WYA’s impact, quality and credibility.

The Trustees remain confident that this approach – grounded in sustainability, efficiency and community-led growth – will ensure that Whitefield Youth Association not only survives but continues to lead. The organisation is positioned not merely to respond to need, but to shape opportunity; not merely to endure change, but to define its own future.

Whitefield Youth Association stands as proof that principled, grassroots organisations can thrive without surrendering purpose. It is an organisation built not for funding cycles, but for generations.

ACHIEVEMENTS & PERFORMANCE

Whitefield Youth Association (WYA) was established in 2002 in direct response to the social fractures exposed by the Burnley disturbances. From its inception, the organisation has existed to do more than occupy young people’s time – it was created to rebuild trust, restore opportunity, and create pathways for those growing up in communities too often defined by disadvantage rather than potential.

For over 23 years, WYA has remained rooted in this purpose. It became a fully registered charity in 2010, but its identity has never been shaped by status or scale. Instead, it has been defined by proximity to the community, by consistency of presence, and by an unrelenting commitment to young people whose voices are frequently unheard.

WYA’s work spans education and skills development, sport and recreation, mentoring, and targeted community-based intervention. Each strand is designed not as a standalone activity, but as part of a wider ecosystem of support – building confidence, discipline, aspiration and belonging. The charity’s programmes do not simply respond to need; they seek to change trajectory. Young people are supported not only to participate, but to grow, lead and ultimately become positive influences within their own communities.

During the 2024–2025 financial year, WYA continued to deliver high-quality, consistent provision despite operating without the backing of any major funder or local authority. At a time when many organisations across the sector have been forced to scale back or close entirely, WYA has continued to operate, adapt and serve. This has not been accidental. It has been the result of deliberate strategic choices rooted in resilience, innovation and self-reliance.

Rather than pursuing growth at the expense of stability, the Trustees have taken a disciplined approach. Plans for a large-scale anniversary fundraising campaign remain paused. This is a conscious decision, reflecting a commitment to consolidation and organisational strength before expansion. The Trustees recognise that sustainability is not achieved through ambition alone, but through systems, discipline and timing. This approach safeguards the charity's immediate future while laying the foundations for long-term, values-led growth.

Award Recognition & External Validation

During the 2024–2025 period, Whitefield Youth Association received one of the most significant external endorsements in its history.

WYA was named Community Group of the Year at the BBC Radio Lancashire & BBC Morning Live "Make A Difference Awards".

This recognition carries particular weight. More than 1,000 organisations were nominated across the region. Reaching the final alone placed WYA among a very small number of exceptional community organisations. To then be selected as the overall winner is a remarkable achievement for a small, grassroots charity operating without major funding or institutional backing.

Crucially, this award was not determined by public voting. Winners were selected by an independent judging panel, with each finalist assessed on merit, impact, governance and sustainability. This makes the recognition especially meaningful: it represents professional evaluation rather than popularity.

As part of this process, the BBC North West team visited Whitefield Youth Association and filmed at the projektswya football academy. The organisation and its work were featured on BBC North West Tonight and BBC Radio Lancashire, providing regional exposure and independent validation of the charity's impact and credibility.

This level of recognition demonstrates that Whitefield Youth Association is not merely delivering activity but achieving standards of excellence that withstand national scrutiny. It confirms that the organisation is credible, effective and principled, and that its work is both visible and valued beyond its immediate community.

AREAS OF GOOD PRACTICE

Social Enterprise Model: Since 2010, Whitefield Youth Association has operated under a social enterprise model, with further refinements introduced in 2014, 2016, 2021 and 2023. This model has not been adopted as a trend, but as a strategic necessity born from experience. When programme delivery funding came to an end in 2018, WYA did not retreat or suspend its mission. Instead, it re-engineered itself to survive and continue delivering on its own terms.

Sustainability and Continuity: This approach has become one of WYA's defining strengths. The organisation integrates commercial thinking with social purpose, generating income through mission-aligned activity while retaining full control over its values, priorities and direction. This has enabled WYA to remain operational in an environment where dependency on external funding has become an existential risk for many charities.

The success of this model is not measured solely in financial terms. It is evidenced in continuity of delivery, stability of presence, and the ability to plan beyond short funding cycles. WYA is not required to reshape its purpose to meet shifting funder priorities. Instead, it shapes its own agenda around the lived needs of the communities it serves.

Strong Governance: Strong governance underpins this model. Trustees are not passive overseers; they are strategically engaged in shaping, refining and safeguarding the organisation's direction. The Board's commitment to sustainability is embedded in decision making at every level, from programme approval to cost control and long-term planning. This governance culture ensures that ambition is always matched by discipline.

Efficiency And Value for Money: Operational efficiency is central to WYA's approach. Management and overhead costs are intentionally kept low, ensuring that resources are directed where they matter most – into frontline delivery. This creates exceptional value for money and reinforces trust among participants, families, volunteers and supporters. Every pound is treated as an investment in young people, not administration.

Diverse Community Support: WYA's funding base is deliberately diverse. Support is drawn from individuals, families, local businesses and community partners, reducing reliance on any single income stream. This diversity strengthens organisational resilience and reinforces WYA's identity as a community-rooted organisation, accountable first and foremost to those it serves.

Adaptation Financial Management: Financial management is adaptive and forward-looking. Trustees remain acutely aware of economic pressures, including inflation and rising operating costs. Rather than reacting to crisis, WYA anticipates risk and adjusts early. This has allowed the charity to remain agile without sacrificing stability.

- Independence over dependency
- Sustainability over short-term growth
- Governance as leadership, not compliance
- Efficiency as a moral responsibility
- Community as both beneficiary and partner

This is not simply good practice. It is a model of how grassroots organisations can remain credible, ethical and effective in an increasingly volatile sector.

STRATEGIC USE OF SOCIAL MEDIA

Whitefield Youth Association has moved beyond seeing social media as a promotional tool. It is now embedded as a strategic function within the organisation's delivery and development model. In a landscape where visibility, credibility and narrative shape opportunity, WYA uses digital platforms to communicate with clarity, authenticity and purpose.

Focussed Communication Strategy: At its core, WYA's communications strategy is about ownership of narrative. Rather than allowing external perception to define its work, the charity tells its own story – in real time, in its own voice, and from within the community it serves. This ensures that impact is not abstract, but visible. Programmes are not described in theory; they are shown in practice through lived moments, real participants and genuine progress.

Brand Consistency: A clear and consistent communication framework underpins this approach. Content is aligned with WYA's evolving brand identity, creating coherence across platforms and building a recognisable public presence. This consistency reinforces trust, positioning WYA as a professional, credible organisation that operates with intent rather than reaction.

Communication Strategy: Regular digital engagement enables WYA to maintain a continuous relationship with its stakeholders. Families, participants, volunteers, partners and supporters are kept informed and connected. This transparency strengthens accountability and builds a sense of shared ownership over the charity's mission.

Visual Storytelling: Visual storytelling plays a central role. Through images and video, WYA communicates emotion, effort and transformation in ways that written reports cannot. These stories humanise the work, creating resonance beyond the local area and enabling audiences to see not only what WYA does, but why it matters.

Real-Time Communication: Social media also provides operational agility. Real-time updates allow WYA to respond quickly to emerging needs, promote sessions, mobilise support and maintain relevance. This responsiveness is particularly valuable for a charity operating without large marketing budgets or external communications infrastructure.

Expanded Reach: Crucially, digital platforms extend WYA's reach beyond geographical boundaries. The charity now engages with audiences nationally, creating future potential for partnerships, funding opportunities and large-scale campaigns. This increased visibility will become increasingly important as WYA prepares for major fundraising initiatives and potential future capital development projects.

Data-Led Improvement: Performance is not left to assumption. Engagement data and audience feedback are actively reviewed, enabling continuous refinement of content and strategy. This data-led approach ensures that communication remains effective, targeted and aligned with organisational objectives.

- It supports sustainability
- It amplifies impact
- It builds trust
- It shapes opportunity

For a charity that operates independently, this strategic ownership of narrative is not optional. It is essential.

RESPONSIBLE FINANCIAL MANAGEMENT

Whitefield Youth Association approaches financial management as an expression of values as much as governance. Every decision is grounded in the understanding that resources are finite, hard-won, and entrusted for the benefit of young people and the wider community. In an environment where funding is uncertain and operational pressures continue to rise, WYA has adopted a culture of stewardship defined by discipline, foresight and accountability.

Post-Pandemic Vigilance: The period following the COVID-19 pandemic has reinforced the importance of this approach. While WYA successfully navigated the immediate impacts of the crisis, the Trustees have remained acutely aware that recovery across the sector has been uneven and fragile. As a result, the charity continues to operate with caution and intent, ensuring that all programmes – particularly those within the projektswya Health & Fitness portfolio – are self-sustaining and do not place undue strain on reserves.

Risk Awareness: Risk awareness is embedded within governance. Trustees actively monitor financial exposure, external pressures and operational vulnerabilities, responding early rather than reactively. This vigilance enables the organisation to absorb fluctuation without compromising delivery or stability.

Energy Cost Pressures: Rising energy costs and inflationary pressures have required continuous adaptation. WYA has responded through careful budgeting, renegotiation of costs where possible, and operational efficiencies that protect frontline delivery. The organisation does not simply reduce activity in response to pressure; it redesigns systems to remain viable.

Cost Control: Cost control is treated as a strategic priority, not an administrative function. Expenditure is reviewed regularly, with a focus on eliminating inefficiency while preserving quality. This ensures that resources are directed where they generate the greatest social return.

- Evidenced demand
- Alignment with WYA's core objectives
- A pathway to self-sustainability within an agreed timeframe, or
- Secured external funding

This prevents mission drift and protects the organisation from overextension. Growth is pursued only where it strengthens, rather than destabilises, the charity.

Commitment to Self-Reliance: Since 2014, WYA has pursued a deliberate strategy of self-reliance. Social enterprise initiatives and community-led income generation are not supplementary; they are foundational. These initiatives blend entrepreneurial practice with social purpose, ensuring that financial sustainability and mission delivery are mutually reinforcing rather than competing priorities.

Social Enterprise Initiatives: This model has allowed WYA to remain operational in the absence of major funder or local authority support. Independence is not framed as isolation, but as strategic autonomy. It enables the charity to remain accountable to its community rather than funding cycles, and to make decisions based on long-term impact rather than short-term survival.

Responsible financial management at WYA is therefore not about austerity – it is about agency. It is the means by which the organisation protects its mission, its people and its future.

FURTHER DEVELOPMENTS

The 2024–2025 financial year has been defined not by expansion, but by intent. Whitefield Youth Association has made a conscious decision to consolidate, refine and strengthen the foundations laid over recent years. In a sector where growth is often pursued as a marker of success, WYA has instead chosen stability, resilience and depth of impact.

This is not stagnation. It is strategic positioning.

Having successfully navigated the disruption of the COVID-19 period and the volatility that followed, the Trustees recognised that the next phase of development required discipline rather than acceleration.

Expansion has therefore been deliberately paused to protect reserves, stabilise operations and ensure that every strand of delivery is structurally sound, financially viable and operationally robust.

This approach has already demonstrated its value.

The projektsywa wrestling academy, formally integrated following a successful pilot phase, continues to operate on a fully self-sustaining basis. It generates sufficient income to meet its operating costs and places no burden on charitable reserves. Beyond financial viability, it has embedded itself as a credible, high-quality pathway for young people, reinforcing WYA's reputation for excellence in delivery.

Other projektsywa initiatives, including the football academy, continue to grow in demand. Enquiries have increased steadily, reflecting both the quality of provision and the trust WYA has built within the community. Rather than respond through rapid scaling, WYA has expanded capacity through the recruitment and development of additional volunteers. This ensures that quality remains high while operational costs remain controlled. Volunteer-led growth reflects both the organisation's ethos and its long-term sustainability strategy.

This period has also allowed WYA to refine systems, strengthen internal processes and embed learning from previous years. Delivery is now more resilient, less personality dependent and better protected against disruption. These changes are not always visible externally, but they are fundamental to long-term organisational health.

As in previous years, Phase 2 of the capital programme remains a lower priority. The Trustees' focus continues to be on consolidation and financial security. Capital development will only proceed when it can be achieved without compromising operational stability. This position will be formally reviewed in the next financial year, ensuring that any future investment aligns with the charity's strategic objectives and sustainability framework.

WYA is not delaying growth.

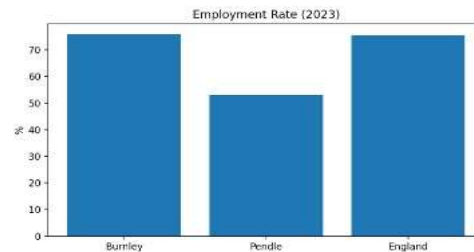
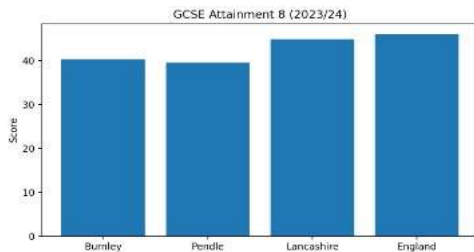
It is preparing for it.

By strengthening its core, clarifying its operating model and protecting its independence, the charity is positioning itself to move forward from a place of strength rather than pressure. When expansion comes, it will be deliberate, values-led and sustainable.

PARTNERS

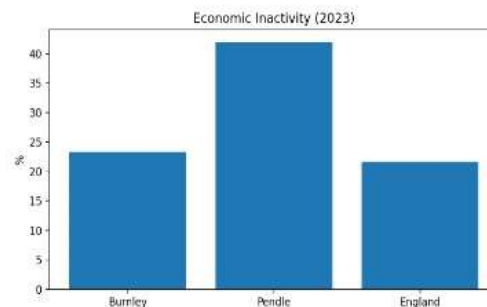
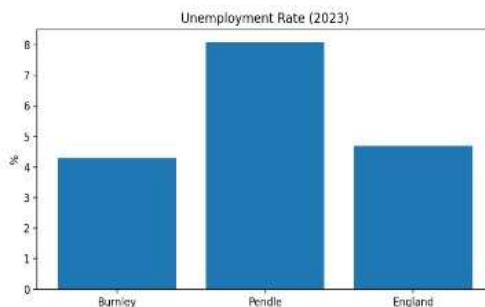
- Accrington & District Junior Football League
- Asda Foundation
- British Wrestling
- Burnley Leisure Trust
- Lancashire Football Association

CONTEXT – EDUCATION & LABOUR MARKET



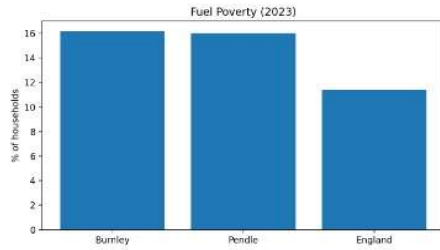
Educational attainment across Burnley and Pendle remains below national averages. This gap reflects structural disadvantage rather than individual ability, constraining opportunity and aspiration for many young people. WYA's educational and enrichment provision operates directly within this gap, providing alternative pathways where mainstream systems often fall short.

CONTEXT – EMPLOYMENT PRESSURE



Labour market indicators show deep structural pressure, with higher unemployment and economic inactivity reducing visible opportunity and community confidence. In Pendle, economic inactivity is particularly acute, limiting role models and weakening perceived pathways into work. WYA's work builds discipline, confidence and ambition within an environment where opportunity is not readily visible.

CONTEXT – HOUSING, HEALTH & LIVING STANDARDS



Overcrowding and housing insecurity compound disadvantage. Fuel poverty and housing pressure exceed national averages, shaping health, wellbeing and educational performance for many families. Overcrowding and housing insecurity remain persistent across many neighbourhoods. WYA operates within this reality, providing stability, routine and belonging for young people whose home environments are often under strain.

Approved by the trustees 27th January 2026

M Javed Khan

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF WHITEFIELD YOUTH ASSOCIATION

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31st March 2025.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- (1) accounting records were not kept in respect of the charity as required by Section 130 of the Act; or
- (2) the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

M R Heaton FCCA FCIE DChA
KM
1st Floor, Block C,
The Wharf
Burnley
Lancashire
BB11 1JG

27th January 2026

Whitefield Youth Association

RECEIPTS AND PAYMENTS ACCOUNT

For the year ended 31st March 2025

	Unrestricted funds (£)	Previous Year (£)
RECEIPTS		
General donations	51,596	49,875
Bank interest	-	37
Total Receipts	<u>51,596</u>	<u>49,912</u>
PAYMENTS		
Consultancy	17,520	17,520
Project delivery	30,332	31,427
Accountancy fees	1,200	1,200
Bank charges	92	-
Total payments	<u>49,144</u>	<u>50,147</u>
Net receipts less payments	2,452	(235)
Balances brought forward	<u>12,658</u>	<u>12,893</u>
Balances carried forward	<u>15,110</u>	<u>12,658</u>

STATEMENT OF ASSETS AND LIABILITIES AS AT 31/3/2025

Bank balances as at 31/3/2025	15,110	12,658
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Approved by the trustees and signed by:

M. Javed Khan - Trustee

27th January 2026

WHITEFIELD YOUTH ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS

- 1 Basis of preparation
These accounts have been prepared on the Receipts and Payments basis in accordance with the Charities Act 2011.

- 2 Fund Accounting
 - (a) Unrestricted funds are those that can be expended at the discretion of the trustees in the furtherance of the objects of the charity
 - (b) Restricted funds are those that may only be used for specific purposes. Restrictions arise when specified by the donor.

- 3 Taxation
The charity is not liable to tax on its charitable activities.
The charity is not registered for VAT. Irrecoverable VAT is included in the expense to which it relates.

- 4 Transactions with trustees
No remuneration nor expenses were paid to trustees, or any persons connected with them during the year or previous year.

- 5 Restricted funds
The purpose of this restricted fund is explained in the Trustees Annual Report.

WHITEFIELD YOUTH ASSOCIATION

England & Wales - Charity number 1136520

Accounts



Whitefield Youth Association

Charity Number 1136520

Annual Report and Financial Statements

Year ended 31ST March 2024



KM
CHARTERED ACCOUNTANTS

Whitefield Youth Association

Year ended 31st March 2024

Reference and administrative details

Trustees	Samina Kausar Zulfikar Ali Khan Ghazanfar Akram Javed Khan Irfan Zia Khan Saqab Hussain
Project Manager	Hamid Khan
Principal address	203 Every Street Nelson Lancashire BB9 7BS
Bankers	HSBC 12 Manchester Road Burnley Lancashire BB11 1JH
Registered Charity Number	1136520
Independent Examiner	M R Heaton FCCA FCIE DChA KM Chartered Accountants 1 st Floor, Block C The Wharf Manchester Road Burnley BB11 1JG

Whitefield Youth Association

Year ended 31st March 2024

TRUSTEES ANNUAL REPORT

The trustees present their report with the financial statements of the charity for the year ended 31 March 2024.

OBJECTIVES AND ACTIVITIES

The objects of the charity are:

The relief of sickness and the preservation of health among people residing permanently or temporarily in Lancashire and the North West of England.

2. To develop the capacity and skills of the members of the BME community and other disadvantaged communities of the North West of England in such a way that they are better able to identify and help their needs and to participate more fully in society.

3. To advance in life and relieve needs of young people through:

(a) the provision of recreational and leisure time activities provided in the interest of social welfare, designed to improve their conditions of life.

(b) providing support and activities which develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible individuals.

Objectives and aims

Whitefield Youth Association's aims are:

1. To work with disaffected young people and the wider community, with specific emphasis on those on the fringes of marginalisation and deprivation.
2. To create more effective mechanisms of engagement between these young people and the wider community.
3. To develop the social value of each individual and their respective skill sets.
4. To promote community cohesion & integration from a wider community perspective.
5. To develop more understanding and culturally aware locally communities that contribute to the wider cohesion issues.

Public benefit

The trustees confirm that we have paid due regard to the Charity Commission guidance on public benefit reporting in deciding what activities the charity should undertake.

The remainder of this Annual Report explains the charity's work during the year and how it has been carried out for the public benefit.

Whitefield Youth Association

Year ended 31st March 2024

TRUSTEES ANNUAL REPORT (continued)

ACHIEVEMENTS & PERFORMANCE

Whitefield Youth Association (WYA), established in 2002, is a fully registered UK youth charity that has been serving children and young people in the Burnley and Pendle district for over 22 years. Founded in the wake of the Burnley disturbances, WYA has played a vital role in addressing community challenges and continues to promote positive engagement among young people and partner organisations.

As a youth-focused charity, WYA is dedicated to empowering young people through initiatives designed to help them progress in life. These include education and skills development programs, recreational activities, community outreach, and projects addressing social challenges faced by disadvantaged children, young people, and the broader community.

Since its origins as a voluntary community group, WYA has achieved significant milestones, becoming a fully registered charity in 2010. Throughout this journey, the organisation has remained steadfast in its core mission: to provide a voice for those who are often unheard.

Plans for a fundraising campaign to commemorate WYA's 20th anniversary remain on hold. The Trustees have chosen a strategic path focused on consolidation and rebuilding, ensuring the charity's long-term sustainability and steady growth. This approach allows WYA to navigate potential challenges while safeguarding its immediate future.

Participation numbers across WYA's initiatives have remained consistent and in some instances grown with the previous year, reflecting the effectiveness of measures implemented to stabilise operations. This consistency underscores the charity's resilience and its ability to adapt to ongoing challenges.

Despite delivering another successful year of programmes, WYA continues to operate in an environment of uncertainty, mirroring the broader challenges faced by many charities. However, WYA proactively addresses these uncertainties, prioritising stability and sustainability.

The Trustees' decision to consolidate WYA's delivery model and focus on strengthening its foundations reflects a strategic understanding of the charity's role in the community. By ensuring stability, WYA aims to maintain and grow its positive impact in the long term.

Looking ahead, WYA is committed to carrying forward these efforts into 2023/24. This includes refining existing programs, exploring new opportunities for engagement and support, and seeking additional partnerships and funding to enhance its capacity and reach.

Whitefield Youth Association

Year ended 31st March 2024

TRUSTEES ANNUAL REPORT (continued)

AREAS OF GOOD PRACTICE

Whitefield Youth Association (WYA) has successfully operated under a social enterprise model since 2010, with further enhancements introduced in 2014, 2016, 2021 and 2023. This model has been instrumental in securing the charity's long-term sustainability. The key aspects of WYA's delivery model include:

Social Enterprise Model: Adopted in 2010, WYA's social enterprise approach integrates business strategies to achieve its social and environmental objectives. This model enables WYA to generate income through entrepreneurial activities, ensuring financial stability while pursuing its mission – this is what has kept the charity going since 2018 when programme delivery funding came to an end.

Success and Continuity: The ongoing success of this model demonstrates WYA's ability to achieve its goals and adapt to various challenges, including those not directly linked to the COVID-19 pandemic.

Trustee Involvement: WYA Trustees play a pivotal role in strengthening and implementing the social enterprise model. This reflects the charity's commitment at the governance level to ensure long-term sustainability.

Efficiency And Value for Money: WYA emphasises efficient operations to maximise value for money, minimising management and operational costs. This approach optimises the impact of contributions from both the local community and businesses.

Community And Business Support: WYA benefits from the support of both the local community and businesses. This diversified funding base enhances its capacity to effectively engage multiple sectors.

Adaptation To Challenges: WYA continues to proactively address economic challenges by keeping management and operational costs to a minimum, demonstrating a resilient and adaptive approach to financial management.

STRATEGIC USE OF SOCIAL MEDIA

WYA recognises the importance of leveraging social media platforms to raise awareness about its initiatives and impact and it has now been implementing this for a number of years. Key strategies include:

Communication Strategy: A focused approach to social media enhancing WYA's outreach, this helps to create greater awareness of the charity's activities and engaging a broader audience.

Consistency With Brand Profiling: Aligned with its updated branding strategy, WYA ensures consistency across digital platforms, reinforcing its identity and establishing a recognisable presence.

Community Engagement: Through regular updates, posts, and interactions, WYA builds a strong online community, fostering support and keeping stakeholders informed about its work.

Visual Storytelling: By using multimedia content, including images and videos, WYA effectively showcases its programmes, successes, and impact on the communities it serves, creating emotional connections and support.

Whitefield Youth Association

Year ended 31st March 2024

TRUSTEES ANNUAL REPORT (continued)

Real Time Updates: Social media allows WYA to provide timely updates on campaigns, events, and urgent needs, ensuring relevance and responsiveness to current issues.

Amplifying Reach: With a global reach, social media helps WYA expand beyond its local community, attracting potential donors, partners, and supporters. This element will come into play when large fundraising campaigns are started to help boost the charity's financial position or for particular capital projects on behalf of the charity.

Analytics and Feedback: Using social media analytics, WYA monitors engagement and feedback, refining its communication strategies to enhance their effectiveness.

RESPONSIBLE FINANCIAL MANAGEMENT

WYA maintains a strong commitment to prudent financial management, particularly regarding the **projektsywa health & fitness initiative:**

Post-COVID-19 Financial Prudence: The charity remains cautious about managing finances, ensuring initiatives like health and fitness are self-sustaining and do not strain reserves.

Awareness And Vigilance: Despite successfully navigating pandemic challenges, WYA remains vigilant, proactively identifying and mitigating potential risks.

Impact Of Energy Prices: Recognising the financial strain caused by rising energy costs, WYA adapts strategies to manage its operating budgets effectively.

Focus On Operating Costs: Trustees continually seek cost-saving measures to optimize resources and ensure financial stability.

Criteria For Activity Approval: WYA uses a criteria-driven approach for approving activities based on demand, alignment with core objectives, and self-sustainability within a specified timeframe or receive grant support. This strategic approach ensures that the charity's resources are directed toward impactful and sustainable initiatives.

Commitment To Self-Sustainability: Since 2014, WYA has prioritised self-reliance through social enterprise initiatives and enhanced fundraising efforts, ensuring long-term viability.

Social Enterprise Initiatives: These initiatives support both financial sustainability and the charity's mission, blending entrepreneurial activities with social impact.

In summary, WYA's strategic focus on efficiency, adaptability, and sustainable practices has been vital to its success in 2023/24. By consistently applying its social enterprise model, maintaining financial prudence, and leveraging modern communication tools, WYA continues to demonstrate resilience and a forward-thinking approach, ensuring it continues to thrive in a challenging environment where many other organisations have struggled to survive.

Whitefield Youth Association

Year ended 31st March 2024

TRUSTEES ANNUAL REPORT (continued)

PARTNERS

Accrington & District Junior Football League
Asda Foundation
British Wrestling
Burnley Leisure Trust
Lancashire Football Association

FURTHER DEVELOPMENTS

WYA recognises its fortunate position in successfully navigating the challenges posed by the Covid-19 pandemic. The focus for the 2023/24 financial year has been on consolidating the progress achieved in previous years. The charity has once again demonstrated resilience, adapting to changes as necessary to ensure its survival. Expansion of services has been temporarily paused to avoid overburdening the charity's reserves. However, the Trustees remain optimistic about exploring growth opportunities once a more stable financial foundation is established.

As highlighted in the prior Trustee Report, the *projektswya* Wrestling Academy has now been integrated into the charity's programme offerings following successful pilot sessions. The Trustees are pleased to report that this initiative continues to self-sustain, generating sufficient income to cover its operational costs without imposing any additional strain on the charity's reserves.

The *projektswya* Social Enterprise Initiatives, including the Football Academy, continue to thrive. Increased demand for these initiatives has resulted in a steady flow of new enquiries. To meet this demand, WYA has recruited additional volunteers, ensuring that the quality of its provision remains high while keeping operational expenses minimal. This strategic focus on volunteer engagement not only addresses growing participation but also aligns with WYA's commitment to maintaining cost-effective operations.

As in the previous year, completion of PHASE 2 of the capital programme remains a lower priority. The Trustees are prioritising consolidation to strengthen the charity's position and build greater financial security. The decision regarding this next phase will be reassessed in the upcoming financial year, ensuring that any future steps align with the charity's long-term sustainability goals.

FINANCIAL REVIEW

Financial position

The Receipts and Payments Account and Statement of Assets and Liabilities are on pages 10 and 11.

Balances at the year-end amounted to £12,658 (2023: £12,893).

The charity aims to hold 3 months expenditure in unrestricted funds – at present the amount is lower than the target.

Whitefield Youth Association

Year ended 31st March 2024

TRUSTEES ANNUAL REPORT (continued)

STRUCTURE, GOVERNANCE AND MANAGEMENT

Trustees

The trustees as listed on page 2 served throughout the year and are in office as of the date of this report.

Governing document

Governed by the Constitution adopted on the 19th day of January 2007, amended on 15th June 2010. The majority of the Committee Members are residents of Nelson and specifically the Whitefield ward, and hence the name.

Structure

The Management Committee form a cohesive group who meet regularly to discuss matters relating to governance and management, also to steer the direction of Whitefield Youth Association.

The Management Committee is made up of professionals from the legal profession, public sector, and private sector. There is considerable diversity in the Management Committee, especially gender, race and faith.

Charitable status

The Association obtained charitable status on 15th June 2010, reg no. 1136520.

Risk management

The Trustees have introduced a risk management process to assess business risks and are implementing systems to mitigate these risks. Internal risks are minimised by the implementation of procedures or authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the Charity. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the premises. These procedures are periodically reviewed to ensure that they still met the needs of the Charity.

The charity has safeguarding of young people at its heart with regular reviews of its procedures.

Approved by order of the board of trustees on 28th January 2025 and signed on its behalf by:

M. Javed Khan – Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF WHITEFIELD YOUTH ASSOCIATION

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31st March 2024.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- (1) accounting records were not kept in respect of the charity as required by Section 130 of the Act; or
- (2) the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

M R Heaton FCCA FCIE DChA
KM
1st Floor, Block C,
The Wharf
Burnley
Lancashire
BB11 1JG

28th January 2025

WHITEFIELD YOUTH ASSOCIATION
Year ended 31st March 2024
RECEIPTS AND PAYMENTS ACCOUNT

	Unrestricted funds £	Restricted funds £	Total funds £	Year to 31.03.23 £
Receipts				
General donations and small grants	49,875		49,875	30,631
Bank interest	37		37	17
School for Social Entrepreneurs	-	-	-	1,500
	49,912	-	49,912	32,148
Payments				
Consultancy	17,520		17,520	17,520
Projects delivery	31,427		31,427	28,505
Accountancy fees	1,200		1,200	1,200
Total payments	50,147		50,147	47,225
Net receipts/(payments)	(235)		(235)	(15,077)
Cash funds last year end	12,893		12,893	27,970
Cash funds this year end	12,658		12,658	12,893

	Unrestricted funds £	Total 31.3.24 £	As at 31.03.23 £
CASH FUNDS			
Bank current accounts	<u>12,658</u>	<u>12,658</u>	<u>12,893</u>

Approved by the trustees and signed by:

M. Javed Khan - Trustee
25th January 2025

WHITEFIELD YOUTH ASSOCIATION

Year ended 31st March 2024

NOTES TO THE FINANCIAL STATEMENTS

- 1 Basis of preparation
These accounts have been prepared on the Receipts and Payments basis in accordance with the Charities Act 2011.

- 2 Fund Accounting
 - (a) Unrestricted funds are those that can be expended at the discretion of the trustees in the furtherance of the objects of the charity
 - (b) Restricted funds are those that may only be used for specific purposes. Restrictions arise when specified by the donor.

- 3 Taxation
The charity is not liable to tax on its charitable activities.
The charity is not registered for VAT. Irrecoverable VAT is included in the expense to which it relates.

- 4 Transactions with trustees
No remuneration nor expenses were paid to trustees, or any persons connected with them during the year or previous year.

- 5 Restricted funds
The purpose of this restricted funds is explained in the Trustees Annual Report.

WHITEFIELD YOUTH ASSOCIATION

England & Wales - Charity number 1136520

Accounts

Whitefield Youth Association

Charity Number 1136520

Annual Report and Financial Statements

Year ended 31ST March 2023

Whitefield Youth Association

Year ended 31st March 2023

Reference and administrative details

Trustees	Samina Kausar Zulfikar Ali Khan Ghazanfar Akram M. Javed Khan Irfan Zia Khan Saqab Hussain
Project Manager	Hamid Khan
Principal address	203 Every Street Nelson Lancashire BB9 7BS
Bankers	HSBC 12 Manchester Road Burnley Lancashire BB11 1JH
Registered Charity Number	1136520
Independent Examiner	M R Heaton FCCA FCIE DChA KM Chartered Accountants 1 st Floor, Block C The Wharf Manchester Road Burnley BB11 1JG

Whitefield Youth Association

Year ended 31st March 2023

TRUSTEES ANNUAL REPORT

The trustees present their report with the financial statements of the charity for the year ended 31 March 2023.

OBJECTIVES AND ACTIVITIES

The objects of the charity are:

The relief of sickness and the preservation of health among people residing permanently or temporarily in Lancashire and the North West of England.

2. To develop the capacity and skills of the members of the BME community and other disadvantaged communities of the North West of England in such a way that they are better able to identify and help their needs and to participate more fully in society.

3. To advance in life and relieve needs of young people through:

(a) the provision of recreational and leisure time activities provided in the interest of social welfare, designed to improve their conditions of life.

(b) providing support and activities which develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible individuals.

Objectives and aims

Whitefield Youth Association's aims are:

1. To work with disaffected young people and the wider community, with specific emphasis on those on the fringes of marginalisation and deprivation.
2. To create more effective mechanisms of engagement between these young people and the wider community.
3. To develop the social value of each individual and their respective skill sets.
4. To promote Community Cohesion & Integration from a wider community perspective.
5. To develop more understanding and culturally aware locally communities that contribute to the wider cohesion issues.

Public benefit

The trustees confirm that we have paid due regard to the Charity Commission guidance on public benefit reporting in deciding what activities the charity should undertake.

The remainder of this Annual Report explains the charity's work during the year and how it has been carried out for the public benefit.

Whitefield Youth Association

Year ended 31st March 2023

TRUSTEES ANNUAL REPORT (continued)

ACHIEVEMENTS & PERFORMANCE

Whitefield Youth Association (WYA), established in 2002, a fully registered UK youth charity that has been serving children and young people from the Burnley & Pendle district for 21 years. Founded just after the Burnley disturbances it played a major role and continues to do so in addressing community issues and promoting positive engagement among the youth and agency providers.

As a youth charity, WYA focuses on programme initiatives to support and empower young people to help them move “forward” with their lives. This includes activities such as education and skill development, recreational programmes, community outreach, and initiatives to address social issues affecting disadvantaged children, young people and the wider community.

WYA’s journey from its origins as a community voluntary group to becoming a fully-fledged registered charity in 2010 is a very commendable one, the continuity remains of its core objectives and commitment to provide a voice for the voiceless.

The fundraising drive which the charity was planning to celebrate its 20-year anniversary continues to be put on hold to ensure that the steps put in place to consolidate and rebuild to ensure self-sustainability and steady growth remains – this is the strategic approach that has been taken by the Trustees to navigate the potential challenges that the charity may come across.

Numbers attending the provision remain the same as the previous year demonstrating that the steps that were put in place to consolidate the charity’s position are working securing the immediate future of the charity.

The charity has always had to face and adapt to challenges to ensure its long-term future demonstrating resilience for over two decades, it has had to demonstrate this yet again for this financial period.

Despite another successful year of delivery WYA is still operating in an environment of uncertainty. Many charities are facing ongoing challenges and unpredictability in various forms but WYA are proactively addressing these challenges.

The decision to continue consolidating the delivery model and building on strong foundations is a strategic approach. This demonstrates that WYA recognizes the importance of stability and sustainability, aiming to ensure that our programs and initiatives can continue to make a positive impact on the community in the long term.

By carrying these efforts forward into the next 12 months, WYA is prioritizing the continuity and growth of its service provision. This may involve further refinement of existing programs, exploring new opportunities for engagement or support, and potentially seeking additional partnerships or funding to enhance its capacity.

Whitefield Youth Association

Year ended 31st March 2023

TRUSTEES ANNUAL REPORT (continued)

AREAS OF GOOD PRACTICE

WYA have been successfully following a social enterprise model since 2010, with further enhancements in 2014. This model has played a crucial role in ensuring the long-term sustainability of the charity's operations. The key points about the delivery model are:

Social Enterprise Model: WYA adopted a social enterprise model in 2010, which indicates that the charity incorporates business strategies to achieve its social and environmental goals. This model allows WYA to generate income through entrepreneurial activities, contributing to its financial stability.

Success and Continuity: The fact that WYA has continued to follow this delivery model for several years means that it has been successful in achieving its objectives. This success has contributed to the organization's ability to weather challenges, including those unrelated to COVID-19.

Trustee Involvement: The Trustees of the charity play a role in implementing and intensifying the social enterprise model. This highlights the strategic decision-making at governance level, indicating a commitment to the charity's long-term sustainability.

Efficiency and Value for Money: WYA emphasizes working in an efficient manner to ensure its long-term future. The charity aims to provide value for money by minimizing management and operational costs. This approach is crucial for optimizing the impact of donations received from the local community and business.

Community and Business Support: WYA receives support not only from the local community but also from businesses. This dual support has enabled the charity to effectively engage both sectors, showcasing a diversified funding base.

Adaptation to Challenges: The reference to "trying to keep management and operational costs to a minimum" indicates a proactive approach to financial management. This adaptability is likely a response to economic challenges and is crucial for the charity's continued success.

WYA recognise the importance of leveraging its social media platforms to enhance awareness of the work that it delivers in the communities that it serves. It has the following in place:

Communication Strategy: WYA has identified social media platforms as an effective means of communication to create greater awareness. This means it has a strategic approach in place to using digital channels to reach a broader audience and share information about the charity's activities.

Consistency With Brand Profiling: The use of social media is aligned with a new brand profiling strategy that was implemented last year. This indicates that WYA is not only using social media for communication but also leveraging it to reinforce and communicate its brand identity. Consistency in branding across social media will contribute to a cohesive and recognisable image for the charity.

Community Engagement: Social media platforms provide an opportunity for WYA to engage with its audience directly. Through regular updates, posts, and interactions, the charity is building a community around its cause, fostering support, and keeping stakeholders informed about its ongoing initiatives.

Visual Storytelling: Social media is a powerful tool for visual storytelling. WYA uses images, videos, and other multimedia content to vividly showcase its work, impact, and the communities it serves. This is a compelling way to enable the charity to connect with the local community emotionally and convey the positive outcomes of the charity's efforts.

Real-Time Updates: Social media is enabling the charity to provide real-time updates, providing WYA the opportunity to share timely information about events, campaigns, or urgent needs. This immediacy can help the charity stay relevant and responsive to current issues.

Whitefield Youth Association

Year ended 31st March 2023

TRUSTEES ANNUAL REPORT (continued)

Amplifying Reach: Social media platforms have a global reach, allowing WYA to extend its reach beyond local communities. By leveraging these platforms effectively, the charity can attract a wider audience, including potential donors, partners, and supporters.

Analytics and Feedback: WYA can use social media analytics to measure the impact of its online activities. Monitoring engagement metrics, feedback, and sentiment can provide valuable insights into the effectiveness of communication strategies and help adjust approaches accordingly.

WYA have an ongoing commitment to have responsible financial management in place, particularly where it concerns the projektsywa health & fitness initiative.

Financial Prudence Post-Covid-19: WYA is being cautious in managing its finances post the Covid-19 pandemic, ensuring that the health and fitness initiative does not place a significant burden on the charity's reserves. This demonstrates a commitment to financial stability even after overcoming challenging periods.

Awareness And Vigilance: Despite successfully navigating the challenges posed by the pandemic, those responsible for the charity's operations remain vigilant and aware of potential risks. This proactive stance is essential for anticipating and mitigating unexpected scenarios that could impact the charity financially.

Impact of Energy Prices: The charity acknowledges the increased energy prices as a factor affecting its operating budgets, especially for initiatives delivered from its building. This recognition highlights the importance of adapting strategies in response to external economic factors.

Focus on Operating Costs: The Trustees always are actively seeking ways to reduce operating costs as part of their commitment to the long-term sustainability of the charity. This efficiency-driven approach which has been utilised in previous years is crucial for optimising resources and ensuring that financial resources are used effectively.

Criteria For Activity Approval: WYA has established three key criteria for an activity to be approved and implemented: demand, alignment with core objectives, and self-sustainability within an agreed timeframe or receiving grant support. This strategic approach ensures that the charity's resources are directed toward impactful and sustainable initiatives.

Commitment to Self-Sustainability: Since 2014, the Trustees have committed to the goal of WYA becoming self-sustaining and self-reliant through the delivery of social enterprise initiatives and strengthened fundraising activities.

Social Enterprise Initiatives: The emphasis on social enterprise initiatives aligns with the broader trend of integrating business strategies to achieve social goals. This approach not only contributes to financial sustainability but also supports the charity's mission through entrepreneurial activities.

In summary, WYA's strategic focus on financial prudence, adaptability to external factors, criteria-driven decision-making, and commitment to self-sustainability through social enterprise initiatives demonstrate a thoughtful and resilient approach to ensuring the long-term success of the charity – this is why it is still here and many others who have received substantial funding have been and gone.

Whitefield Youth Association

Year ended 31st March 2023

TRUSTEES ANNUAL REPORT (continued)

PARTNERS

Accrington & District Junior Football League
Asda Foundation
British Wrestling
Burnley Leisure Trust
Lancashire Football Association
School Of Social Entrepreneurs
Sported
The Rank Foundation

FURTHER DEVELOPMENTS

WYA acknowledge that it was fortunate to navigate the challenges that the Covid-19 pandemic posed to the charity. The focus for this year was to continue to consolidate upon what was built upon in the previous year. It has yet again had to demonstrate resilience to ensure its survival and adapt to change as and when required. Expansion of provision has been put on hold for the time being to ensure that there is not an over-burden on resources of the charity's reserves but once it is on a more stable financial footing it will look to expand for the next financial year.

As mentioned in the previous year's Trustee Report the projektswya wrestling academy has now become part of the programme offer after successful pilot sessions were conducted to assess feasibility and the Trustees are happy to report that it is holding its own in terms of generating sufficient income to pay for itself without placing an additional burden on the charity's reserves.

The projektswya Social Enterprise Initiatives, including the football academy, are performing well. Increased demand for these initiatives has led to new enquiries every week. WYA has responded to this demand by recruiting additional volunteers to maintain the quality of provision while keeping operational costs to a minimum. The charity's decision to recruit additional volunteers not only addresses the increased demand for its programmes but also emphasises the importance of maintaining quality. Building capacity through volunteer recruitment aligns with the organisation's strategy to generate income while keeping operational costs low.

The position remains as in the previous year that completion of PHASE 2 of the capital programme is not an immediate priority as the charity will continue to consolidate its position so that it can gain further security for itself. The Trustees will reassess this position in the next 12 months of what the charity would like to do in regard to this aspect.

FINANCIAL REVIEW

Financial position

The Receipts and Payments Account and Statement of Assets and Liabilities are on pages 10 and 11.

Balances at the year-end amounted to £12,893 (2022: £27,970).

The charity aims to hold 3 months expenditure in unrestricted funds – at present the amount is lower than the target.

Whitefield Youth Association

Year ended 31st March 2023

TRUSTEES ANNUAL REPORT (continued)

STRUCTURE, GOVERNANCE AND MANAGEMENT

Trustees

The trustees as listed on page 2 served throughout the year and are in office as of the date of this report.

Governing document

Governed by the Constitution adopted on the 19th day of January 2007, amended on 15th June 2010. The majority of the Committee Members are residents of Nelson and specifically the Whitefield ward, and hence the name.

Structure

The Management Committee form a cohesive group who meet regularly to discuss matters relating to governance and management, also to steer the direction of Whitefield Youth Association

The Management Committee is made up of professionals from the legal profession, public sector, and private sector. There is considerable diversity in the Management Committee, especially gender, race and faith.

Charitable status

The Association obtained charitable status on 15th June 2010, reg no. 1136520. The charity continues to work towards becoming a Charitable Incorporated Organisation.

Risk management

The Trustees have introduced a risk management process to assess business risks and are implementing systems to mitigate these risks. Internal risks are minimised by the implementation of procedures or authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the Charity. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the premises. These procedures are periodically reviewed to ensure that they still met the needs of the Charity.

Approved by order of the board of trustees on 24th January 2024 and signed on its behalf by:

M. Javed Khan – Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF WHITEFIELD YOUTH ASSOCIATION

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31st March 2023.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- (1) accounting records were not kept in respect of the charity as required by Section 130 of the Act; or
- (2) the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

M R Heaton FCCA FCIE DChA
KM
1st Floor, Block C,
The Wharf
Burnley
Lancashire
BB11 1JG

24th January 2024

WHITEFIELD YOUTH ASSOCIATION
Year ended 31st March 2023
RECEIPTS AND PAYMENTS ACCOUNT

	Unrestricted funds £	Restricted funds £	Total funds £	Year to 31.03.22 £
Receipts				
General donations and small grants	30,631		30,631	37,381
Bank interest	17		17	2
British Wrestling Association	-		-	2,000
School for Social Entrepreneurs	1,500	-	1,500	8,500
Pendle Borough Council	-		-	8,850
	32,148	-	32,148	56,733
Payments				
Consultancy	17,520		17,520	17,520
Projects delivery	28,505		28,505	34,165
Accountancy fees	1,200		1,200	1,200
Total payments	47,225		47,225	52,885
Net receipts/(payments)	(15,077)		(15,077)	3,848
Cash funds last year end	27,970		27,970	24,122
Cash funds this year end	12,893		12,893	27,970

	Unrestricted funds £	Total 31.3.23 £	As at 31.03.22 £
CASH FUNDS			
Bank current accounts	<u>12,893</u>	<u>12,893</u>	<u>27,970</u>

Approved by the trustees and signed by:

M. Javed Khan - Trustee
 24th January 2024

WHITEFIELD YOUTH ASSOCIATION

Year ended 31st March 2023

NOTES TO THE FINANCIAL STATEMENTS

- 1 Basis of preparation
These accounts have been prepared on the Receipts and Payments basis in accordance with the Charities Act 2011.

- 2 Fund Accounting
 - (a) Unrestricted funds are those that can be expended at the discretion of the trustees in the furtherance of the objects of the charity
 - (b) Restricted funds are those that may only be used for specific purposes. Restrictions arise when specified by the donor.

- 3 Taxation
The charity is not liable to tax on its charitable activities.
The charity is not registered for VAT. Irrecoverable VAT is included in the expense to which it relates.

- 4 Transactions with trustees
No remuneration nor expenses were paid to trustees, or any persons connected with them during the year or previous year.

- 5 Restricted funds
The purpose of this restricted funds is explained in the Trustees Annual Report.

WHITEFIELD YOUTH ASSOCIATION

England & Wales - Charity number 1136520

Accounts

Whitefield Youth Association

Charity Number 1136520

Annual Report and Financial Statements

Year ended 31ST March 2022

Whitefield Youth Association

Year ended 31st March 2022

Reference and administrative details

Trustees	Samina Kausar Zulfikar Ali Khan Ghazanfar Akram M. Javed Khan Irfan Zia Khan Saqab Hussain
Project Manager	Hamid Khan
Principal address	203 Every Street Nelson Lancashire BB9 7BS
Bankers	HSBC 12 Manchester Road Burnley Lancashire BB11 1JH
Registered Charity Number	1136520
Independent Examiner	M R Heaton FCCA FCIE DChA KM Chartered Accountants 1 st Floor, Block C The Wharf Manchester Road Burnley BB11 1JG

Whitefield Youth Association

Year ended 31st March 2022

TRUSTEES ANNUAL REPORT

The trustees present their report with the financial statements of the charity for the year ended 31 March 2022.

OBJECTIVES AND ACTIVITIES

The objects of the charity are:

The relief of sickness and the preservation of health among people residing permanently or temporarily in Lancashire and the North West of England.

2. To develop the capacity and skills of the members of the BME community and other disadvantaged communities of the North West of England in such a way that they are better able to identify and help their needs and to participate more fully in society.

3. To advance in life and relieve needs of young people through:

(a) the provision of recreational and leisure time activities provided in the interest of social welfare, designed to improve their conditions of life.

(b) providing support and activities which develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible individuals.

Objectives and aims

Whitefield Youth Association's aims are:

1. To work with disaffected young people and the wider community, with specific emphasis on those on the fringes of marginalisation and deprivation.
2. To create more effective mechanisms of engagement between these young people and the wider community.
3. To develop the social value of each individual and their respective skill sets.
4. To promote Community Cohesion & Integration from a wider community perspective.
5. To develop more understanding and culturally aware locally communities that contribute to the wider cohesion issues.

Public benefit

The trustees confirm that we have paid due regard to the Charity Commission guidance on public benefit reporting in deciding what activities the charity should undertake.

The remainder of this Annual Report explains the charity's work during the year and how it has been carried out for the public benefit.

Whitefield Youth Association

Year ended 31st March 2022

TRUSTEES ANNUAL REPORT (continued)

ACHIEVEMENTS & PERFORMANCE

Whitefield Youth Association, (WYA), a fully registered UK youth charity which this year saw it celebrating its Platinum Anniversary since first being established in 2002 just after the Burnley disturbances.

Initially set up as a community voluntary group in 2002, to engage with stakeholders and statutory agencies to provide a voice for the voiceless, then becoming a fully-fledged registered charity in 2010, the same intention and core objectives of why it was set up then remain the same today.

Those involved with the charity were hoping that this year would see a major fundraising drive to celebrate the 20th year anniversary but due to the Covid-19 lockdown from the previous year, this year was a year of consolidation and rebuilding to place it once again on a firm footing to enable it to first, be in a position of self-sustainability and then growth.

The funds that were secured from The Rank Foundation in the previous financial year alongside the Government assistance that was in place to help charities that were affected by the lock down restrictions due to the Covid-19 pandemic enabled the charity to be on a firm footing after having an uncertain future and provide some confidence in moving forward.

From the previous year's Trustee Report it stated that provision had increased by 50% once the Covid-19 pandemic lock down restrictions had been lifted, the charity are happy to report that this has been maintained for the same reasons as before, greater appreciation of what was being delivered as well as it being of high quality making real impact for those that were engaging with it.

Despite a successful year in terms of delivery the charity continues to operate in a manner of uncertainty, WYA will continue to consolidate the delivery model it has in place and build on the strong foundations it has built during this financial year and will be carrying this forward for the next 12 months.

AREAS OF GOOD PRACTICE

The delivery model that WYA has been utilising for a number of years since non Covid related grants were being accessed has continued to be followed as it has been successful in ensuring the long term sustainability of the charity's future. The Trustees implemented a social enterprise model in 2010 and further intensified this in 2014 and it is this that has enabled it to continue to this day. The charity continues to work in an efficient manner to ensure its long term future and to provide value for money through the donations it receives from the local community as well as businesses that are supporting WYA's work – trying to keep management and operational costs to a minimum.

From the above, the charity was also successful in securing a place on The School Of Social Entrepreneurs Programme which is designed for those charities or non-profits that use trading income as a means of raising income and utilising this for the betterment of the communities that they operate within. Alongside the benefits of becoming a participant on the programme where further learning could be achieved of how to trade successfully there was also an unrestricted grant of £10K which WYA would benefit from (£1,500 received post year end).

The charity this year also updated its brand profile and marketing materials to mark and recognise the achievement of it being established for 20 years. The WYA logo was updated alongside the projektswya boxing, projektswya football and the newly added projektswya wrestling academy banners.

As in previous years the charity has found that for it to provide greater awareness of the work that it is delivering and the communities that it is operating within, the best way of doing this is to utilise its social media platforms which it has been doing using the new brand profiling.

Whitefield Youth Association

Year ended 31st March 2022

TRUSTEES ANNUAL REPORT (continued)

In the Trustees Report for 2020 – 21 the charity stated that it would be aiming to match the income it self-generated and fund raised for the financial year period 2019 – 20 as last year's income was affected by the lock down restrictions in place. The Trustees are happy to report that it has been able to do this.

AREAS OF IMPROVEMENT

The work on the new website has been worked upon during this year with the majority of the content for it being completed as well as professional photograph imagery being produced. The first draft of the website was presented to the Trustees who were impressed with the work done thus far but wanted further information on there to truly spread the message of the work WYA does as well as improve the functionality element of it to make it more user friendly. The charity is hoping to have this completed within the next financial year.

As in previous years the projektswya health & fitness initiative continues to be monitored to ensure that it places minimal burden upon the charity's reserves. Despite WYA making it through the difficult period of the Covid-19 pandemic this does not mean those responsible for the charity's operations are not on their guard for unexpected scenarios and therefore remain aware and vigilant to any potential losses which will impact it financially.

From the previous year's Trustee Report it was reported that conversations would be required in terms of what was originally being planned to deliver from the building that the charity is delivering some of its initiatives from. This continues to be the case especially now with the increase in energy prices which will have big impact on WYA's operating budgets.

The Trustees continuously try to identify ways of reducing operating costs to ensure long term sustainability of the charity's future. Therefore everything that the charity delivers has to have three key components for the activity to go ahead; 1) Demand; 2) Fit in to the core objectives of the charity; 3) Become self-sustaining within an agreed time frame or receive grant support for it to become a regular activity. If the three conditions are not met then the activity does not go ahead.

In 2014 the Trustees committed themselves to the intention of WYA becoming self-sustaining and self-reliant through the delivery of the projektswya social enterprise initiatives and strengthening fundraising activity, this is what was implemented for this year and enabled the charity to raise the same amount of income from this source of funds to pre-pandemic level.

PARTNERS

The Rank Foundation
School Of Social Entrepreneurs
British Wrestling
Asda Foundation
The Football Foundation
Burnley Borough Council
Burnley Leisure Trust
Lancashire Football Association
Accrington & District Junior Football League

Whitefield Youth Association

Year ended 31st March 2022

TRUSTEES ANNUAL REPORT (continued)

FURTHER DEVELOPMENTS

WYA was one of the fortunate charities that made it through the pandemic, this year the charity concentrated on aiming to reach the same amount of self-generated and fund raising income as it had done pre-pandemic, it is very positive to see that it has managed to do this.

All those involved with the charity this year have been working extremely hard to maintain its current level of activity as well as looking at expanding further its provision to increase reach as well as income.

This financial year saw the introduction of the newest provision being delivered as part of the projektswya social enterprise initiative, the projektswya wrestling academy. This provision was started after a request was made by the local community to explore the opportunity for holding weekly wrestling provision after the previous club that was operating within the local community never reopened after the Covid-19 pandemic. After holding pilot sessions to look at the feasibility of the provision this has now become a mainstay of the programme offer by WYA.

The projektswya Social Enterprise Initiatives continue to perform well due to the delivery model and structure in place, demand for the initiative in particular the football academy has increased with new enquiries coming in every week. To meet the additional demand WYA have recruited further volunteers to ensure provision quality has not been affected as this is important for the charity to generate income from, by recruiting the volunteers the charity is building capacity with operational costs still being kept to a minimum.

The completion of PHASE 2 of the capital programme still does not remain an immediate priority as the charity will be continuing to consolidate its position so that it can gain further security for itself. As previously the Trustees will reassess this position in the next 12 months of what the charity would like to do in regard to this aspect.

FINANCIAL REVIEW

Financial position

The Receipts and Payments Account and Statement of Assets and Liabilities are on pages 10 and 11.

Balances at the year-end amounted to £27,970.

The charity aims to hold 3 months expenditure in unrestricted funds – at present the amount is higher than the target.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Trustees

The trustees as listed on page 2 served throughout the year and are in office as of the date of this report.

Governing document

Governed by the Constitution adopted on the 19th day of January 2007, amended on 15th June 2010. The majority of the Committee Members are residents of Nelson and specifically the Whitefield ward, and hence the name.

Whitefield Youth Association

Year ended 31st March 2022

TRUSTEES ANNUAL REPORT (continued)

Structure

The Management Committee form a cohesive group who meet regularly to discuss matters relating to governance and management, also to steer the direction of Whitefield Youth Association

The Management Committee is made up of professionals from the legal profession, public sector, and private sector. There is considerable diversity in the Management Committee, especially gender, race and faith.

Charitable status

The Association obtained charitable status on 15th June 2010, reg no. 1136520. The charity is working towards becoming a Charitable Incorporated Organisation.

Risk management

The Trustees have introduced a risk management process to assess business risks and are implementing systems to mitigate these risks. Internal risks are minimised by the implementation of procedures or authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the Charity. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the premises. These procedures are periodically reviewed to ensure that they still met the needs of the Charity.

Approved by order of the board of trustees on 19th January 2023 and signed on its behalf by:

M. Javed Khan – Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF WHITEFIELD YOUTH ASSOCIATION

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31st March 2022.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- (1) accounting records were not kept in respect of the charity as required by Section 130 of the Act; or
- (2) the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

M R Heaton FCCA FCIE DChA
KM
1st Floor, Block C,
The Wharf
Burnley
Lancashire
BB11 1JG

19th January 2023

WHITEFIELD YOUTH ASSOCIATION
Year ended 31st March 2022
RECEIPTS AND PAYMENTS ACCOUNT

	Unrestricted funds £	Restricted funds £	Total funds £	As at 31.03.21 £
Receipts				
	-	-	-	
General donations and small grants	37,381		39,381	24,649
Bank interest	2		2	2
British Wrestling Association	2,000		2,000	-
School for Social Entrepreneurs	8,500	-	8,500	-
Pendle Borough Council	8,850		8,850	19,431
Rank Foundation	-		-	22,180
	56,733	-	56,733	66,262
Payments				
Consultancy	17,520		17,520	17,520
Projects delivery	34,165		34,165	38,609
Accountancy fees	1,200		1,200	1,200
Total payments	52,885		52,885	57,329
Net receipts/(payments)	3,848		3,848	8,933
Cash funds last year end	24,122	-	24,122	15,189
Cash funds this year end	27,970		27,970	24,122

	Unrestricted funds £	Total 31.3.22 £	As at 31.03.21 £
CASH FUNDS			
Bank current accounts	<u>27970</u>	<u>27970</u>	<u>24122</u>

Approved by the trustees and signed by:

M. Javed Khan - Trustee
 19th January 2022

WHITEFIELD YOUTH ASSOCIATION

Year ended 31st March 2022

NOTES TO THE FINANCIAL STATEMENTS

- 1 Basis of preparation
These accounts have been prepared on the Receipts and Payments basis in accordance with the Charities Act 2011.

- 2 Fund Accounting
 - (a) Unrestricted funds are those that can be expended at the discretion of the trustees in the furtherance of the objects of the charity
 - (b) Restricted funds are those that may only be used for specific purposes. Restrictions arise when specified by the donor.

- 3 Taxation
The charity is not liable to tax on its charitable activities.
The charity is not registered for VAT. Irrecoverable VAT is included in the expense to which it relates.

- 4 Transactions with trustees
No remuneration nor expenses were paid to trustees, or any persons connected with them during the year or previous year.

- 5 Restricted funds
The purpose of this restricted funds is explained in the Trustees Annual Report.

WHITEFIELD YOUTH ASSOCIATION

England & Wales - Charity number 1136520

Accounts

Whitefield Youth Association

Charity Number 1136520

Annual Report and Financial Statements

Year ended 31ST March 2021



Whitefield Youth Association

Year ended 31st March 2021

Reference and administrative details

Trustees	Samina Kausar Zulfikar Ali Khan Ghazanfar Akram M. Javed Khan Irfan Zia Khan Saqab Hussain
Project Manager	Hamid Khan
Principal address	203 Every Street Nelson Lancashire BB9 7BS
Bankers	HSBC 12 Manchester Road Burnley Lancashire BB11 1JH
Registered Charity Number	1136520
Independent Examiner	M R Heaton FCCA FCIE DChA KM Chartered Accountants 1 st Floor, Block C The Wharf Manchester Road Burnley BB11 1JG

Whitefield Youth Association

Year ended 31st March 2021

TRUSTEES ANNUAL REPORT

The trustees present their report with the financial statements of the charity for the year ended 31 March 2021.

OBJECTIVES AND ACTIVITIES

The objects of the charity are:

The relief of sickness and the preservation of health among people residing permanently or temporarily in Lancashire and the North West of England.

2. To develop the capacity and skills of the members of the BME community and other disadvantaged communities of the North West of England in such a way that they are better able to identify and help their needs and to participate more fully in society.

3. To advance in life and relieve needs of young people through:

(a) the provision of recreational and leisure time activities provided in the interest of social welfare, designed to improve their conditions of life.

(b) providing support and activities which develop their skills, capacities and capabilities to enable them to participate in society as mature and responsible individuals.

Objectives and aims

Whitefield Youth Association's aims are:

1. To work with disaffected young people and the wider community, with specific emphasis on those on the fringes of marginalisation and deprivation.
2. To create more effective mechanisms of engagement between these young people and the wider community.
3. To develop the social value of each individual and their respective skill sets.
4. To promote Community Cohesion & Integration from a wider community perspective.
5. To develop more understanding and culturally aware locally communities that contribute to the wider cohesion issues.

Public benefit

The trustees confirm that we have paid due regard to the Charity Commission guidance on public benefit reporting in deciding what activities the charity should undertake.

The remainder of this Annual Report explains the charity's work during the year and how it has been carried out for the public benefit.

Whitefield Youth Association

Year ended 31st March 2021

TRUSTEES ANNUAL REPORT (continued)

ACHIEVEMENTS & PERFORMANCE

The beginning of this financial year saw WYA, like many charities, organisations and businesses, responding to the lockdown announced on the 24th March 2020 by the UK Government. For the whole of the period it has been an extremely challenging time with at times an uncertain future. The impact of these restrictions meant that as long as they were in place WYA would experience a reduction of 70% in terms of income due to not being able to deliver the charity's projektsywa Social Enterprise Initiative which at the time was the major income stream for the charity. This placed the charity's future in extreme danger and unless lockdown restrictions were going to be lifted or emergency funds made available then WYA would have to close its doors for the final time.

Whilst activities could not take place, the immediate priority for the charity from the above point was to try and minimize the impact of the shortfall of generated income that was being lost. During this period, it was unclear at the time where future income would come from and even the donation scheme that was in place and operating for a number of years was potentially going to be reduced as those people and businesses who were part of it were concerned about their own financial positions.

The Programme Manager who oversees the daily operations of the charity requested an emergency meeting be held with the Trustees to identify potential emergency funding that could be accessed to ease the pressure on the charity's reserves. Fortunately, the Government announced funds for business and the leisure industries that were affected by the lockdown which WYA were able to access that eased the pressure. These funds enabled the charity to cover its core costs but not in their entirety, the Programme Manager was therefore still working tirelessly in pursuit of further funding during the lockdown period to ensure that WYA would come out on the other side with a future, and we were fortunate enough to succeed in their application with The Rank Foundation for their Emergency Covid Fund which covered all aspects of the WYA's operations for 6 months. This gave WYA the opportunity to rebuild its reserves which as mentioned previously had been depleted and putting the future of the charity at stake, through the funding received the charity it would be hoped, would be in a position that the reserves would cover all costs for a period of 3 – 6 months – the minimum requirement the Trustees have set themselves for a number of years.

From July 2020, WYA were able to reopen their provision but in a Covid secure manner which meant additional measures had to be put in place to ensure that the virus was controlled and not being spread during programme delivery. This was a positive step in the right direction although, with reduction in participants, the income would not be at the same level as pre-pandemic. Once the restrictions had been fully lifted it became evident that our provision was more appreciated due to an increase in demand. Since establishing the projektsywa social enterprise initiative in 2015 WYA has never been as busy engaging directly with a further 50% of the number of children and young people accessing the charity's provision. One of the contributing factors due to the increased demand was that parents became more appreciative of the benefits of the programmes that WYA provided as their children had been unable to access any activity due to the lockdown restrictions which was affecting both their health and mental wellbeing. The other factor was due to the high quality provision being provided which was delivering real impact from a holistic point of view where parents could see not only the benefits from a social perception but also from a wider perspective, helping their child to build confidence, resilience and self-esteem.

In these times of uncertainty, it is of paramount importance that WYA consolidates its social enterprise initiative provision first and then builds on it as demand increases. This provision is currently the major income stream for the charity and it is therefore vital that the standards that have been set are maintained and there is no room for complacency to set in especially as others are looking at replicating the charity's model and delivering similar initiatives which if standards are dropped could impact on income earned.

Whitefield Youth Association

Year ended 31st March 2021

TRUSTEES ANNUAL REPORT (continued)

AREAS OF GOOD PRACTICE

The model that the charity has implemented for several years has proven to be working and it has taken a global pandemic for the future of the charity to be placed under threat. Many smaller charities similar in size to ourselves have closed and therefore credit must be given to those who have been managing the charity that it not only survived this difficult period but is now growing with increased income from its social enterprise activity as well as fundraising initiatives. By working in collaboration with the right partner organisations this has enabled WYA to reach a larger number of young people than it should do when looking at the funds it has secured. The charity continues to work in a manner which is financially sustainable and provide value for money when comparing to the larger charities who work with similar client groups as mentioned in previous Trustees reports due to lower management and operational costs.

WYA continues to use its social media platforms to highlight and showcase the work it delivers within the local communities of Burnley & Pendle and through this has gathered momentum with increased enquiries coming from those who would like their children or young people approaching us directly to see how they can access the programmes.

Due to the pandemic and the lockdown restrictions WYA were unable to match what it self-generated on the previous year but it will be aiming to match this for the next financial year 2021 – 22.

AREAS OF IMPROVEMENT

In the previous year Trustees' Report it was mentioned that the website requires updating as soon as funding allowed. Through the funds received from The Rank Foundation the charity is happy to report that it will be relaunching a new website with fresh content in early 2022 as the organisation celebrates 20 years since first being established, 12 years as a charity and 8 years a community voluntary organisation.

The projektsywa health & fitness initiative continues to be monitored to ensure that it is operating in an efficient manner. Now more than ever it is essential that it is closely monitored after the difficult year WYA has had to endure with minimal burden to the charity's budget. As in previous years the charity will continue to monitor the space and identify potential new programmes to maximise the financial return which will help further with the aim to become completely self-sustaining.

PHASE 2 of projektsywa still requires to be completed in order to provide long term sustainability and security for WYA. The Trustees will be looking to address this but there will need to be conversations had as to whether what was proposed initially for the building is still relevant and addresses need as there are now other operators within the local area who have set up also delivering initiatives what the charity hoped to do when first starting with the projektsywa health & fitness capital programme.

From 2014 the Trustees made the intention that they wanted WYA to be in a position of becoming self-reliant and sustainable and they would be doing this through strengthening fundraising activity as well as the delivery of the projektsywa social enterprise initiative. This will continue.

PARTNERS

The Rank Foundation
Burnley Borough Council
Burnley Leisure Trust
Volunteer Burnley
Asda Colne
Heasandford Primary School
Lancashire Football Association
Accrington & District Junior Football League

Whitefield Youth Association

Year ended 31st March 2021

TRUSTEES ANNUAL REPORT (continued)

FURTHER DEVELOPMENTS

The future of WYA in the early months of this financial year at many times was under threat but due to the funding secured from the Government as well as The Rank Foundation this ensured that it made it through this difficult period. There was a significant percentage reduction in self-generated income and fundraising activity for this financial year which the Trustees would like to see improved upon next year due to the lockdown restrictions that were in place. Trustees as well as the Programme Manager will be aiming to increase this figure to match the 2019 – 20 amount at least as well as looking to secure further funds to help re-establish the firm foundations that had been built prior to the lockdown.

The projektsywa Social Enterprise Initiatives continue to help showcase the charity to the local communities of Burnley & Pendle and demand for them has increased as mentioned earlier. As demand increases the need for volunteers increases too which has been the case to meet the capacity who are helping with the delivery of the provision, these volunteers will be further developed to ensure they are working to the same minimum standards as the charity so that the quality of provision is not affected.

As was the case for the previous year, funding towards the salaried position has not been secured, the Trustees will be looking at addressing this or identify ways of increasing unrestricted income. The Trustees have also agreed that for the next 12 months there will be intensified efforts to consolidate and build on the existing delivery model before looking at any new provision unless there is big demand for it as to not place too much of a burden on the finances.

The capital programme for PHASE 2 has not been completed yet, for this financial year this was not an immediate priority, it was about survival. The Trustees will reassess in the next 12 months what they want to do with this aspect as the charity gets back to some form of normality.

FINANCIAL REVIEW

Financial position

The Receipts and Payments Account and Statement of Assets and Liabilities are on page 9.

Balances at the year-end amounted to £24,122.

The charity aims to hold 3 months expenditure in unrestricted funds – at present the amount is higher than the target.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Trustees

The trustees as listed on page 2 served throughout the year and are in office as of the date of this report.

Governing document

Governed by the Constitution adopted on the 19th day of January 2007, amended on 15th June 2010. The majority of the Committee Members are residents of Nelson and specifically the Whitefield ward, and hence the name.

Whitefield Youth Association

Year ended 31st March 2021

TRUSTEES ANNUAL REPORT (continued)

Structure

The Management Committee form a cohesive group who meet regularly to discuss matters relating to governance and management, also to steer the direction of Whitefield Youth Association

The Management Committee is made up of professionals from the legal profession, public sector, and private sector. There is considerable diversity in the Management Committee, especially gender, race and faith.

Charitable status

The Association obtained charitable status on 15th June 2010, reg no. 1136520. The charity is working towards becoming a Charitable Incorporated Organisation.

Risk management

The Trustees have introduced a risk management process to assess business risks and are implementing systems to mitigate these risks. Internal risks are minimised by the implementation of procedures or authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the Charity. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the premises. These procedures are periodically reviewed to ensure that they still met the needs of the Charity.

Approved by order of the board of trustees on 28th January 2022 and signed on its behalf by:

M. Javed Khan – Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF WHITEFIELD YOUTH ASSOCIATION

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31st March 2021.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- (1) accounting records were not kept in respect of the charity as required by Section 130 of the Act; or
- (2) the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

M R Heaton FCCA FCIE DChA
KM
1st Floor, Block C,
The Wharf
Burnley
Lancashire
BB11 1JG

28 January 2022

WHITEFIELD YOUTH ASSOCIATION
Year ended 31st March 2021
RECEIPTS AND PAYMENTS ACCOUNT

	Unrestricted funds £	Restricted funds £	Total funds £	As at 31.03.20 £
Receipts				
Donations: Projektswya	24,649	-	24,649	35,704
Bank interest	2	-	2	12
Covid funding Local Authority	19,431	-	19,431	-
Grants received	-	22,180	22,180	8,000
	44,082	22,180	66,262	32,181
Payments				
Consultancy	8,760	8,760	17,520	17,520
Online fundraising	480	-	480	480
Rent, rates, utilities and insurance	10,509	5,241	15,750	11,101
Facility costs	6,520	-	6,520	7,274
General maintenance	287	623	910	243
Equipment, clothing and kit	3,500	3,467	6,967	2,536
Volunteer costs	250	175	425	-
Printing, postage, etc	234	-	234	248
Session fees	780	-	780	3,880
Delivery of football league and football insurance	554	1,964	2,518	369
Accountancy fees	1,200	-	1,200	1,200
Duke of Edinburgh's Award	1,320	-	1,320	1,272
TV Licence	155	-	155	-
Materials	-	-	-	86
Mentoring support	600	-	600	-
Website construction	-	950	950	-
Food bank donation	-	250	250	-
Programme planning, development	-	750	750	-
Total payments	35,149	22,180	57,329	47,444
Net receipts/(payments)	8,933	-	8,933	-11,728
Cash funds last year end	15,189	-	15,189	26917
Cash funds this year end	24,122	-	24,122	15,189

	Unrestricted funds £	As at 31.3.21 £	As at 31.03.20 £
CASH FUNDS			
Bank current account	13,596	13,596	7,324
Deposit account	10,526	10,526	7,865
	24,122	24,122	15,189
FIXED ASSETS			
Solar panels	5,095	5,095	5,095

Approved by the trustees and signed by:

M. Javed Khan - Trustee
28th January 2022

WHITEFIELD YOUTH ASSOCIATION

Year ended 31st March 2021

NOTES TO THE FINANCIAL STATEMENTS

- 1 Basis of preparation
These accounts have been prepared on the Receipts and Payments basis in accordance with the Charities Act 2011.
- 2 Fund Accounting
 - (a) Unrestricted funds are those that can be expended at the discretion of the trustees in the furtherance of the objects of the charity
 - (b) Restricted funds are those that may only be used for specific purposes. Restrictions arise when specified by the donor.
- 3 Taxation
The charity is not liable to tax on its charitable activities.
The charity is not registered for VAT. Irrecoverable VAT is included in the expense to which it relates.
- 4 Transactions with trustees
No remuneration nor expenses were paid to trustees, or any persons connected with them during the year or previous year.
- 5 Restricted funds

	<u>Balance</u> <u>b/fwd</u>	<u>Receipts</u>	<u>Payments</u>	<u>Balance</u> <u>c/fwd</u>
	£	£	£	£
Rank Foundation	-	22,180	-22,180	-
	-	22,180	-22,180	-

The purpose of this restricted funds is explained in the Trustees Annual Report.